

STATE OF MARYLAND
DEPARTMENT OF HEALTH AND MENTAL HYGIENE

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HEALTH SERVICES COST REVIEW COMMISSION

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For release 1:30 p.m. EST
Wednesday, July 18, 2007

Average Amount Paid For A Hospital Stay in Maryland

The average amount paid for a hospital admission in Maryland rose 5.4 percent in Fiscal Year (FY) 2006 to \$9,440 from \$8,958 in FY 2005, according to a report released today by the Maryland Health Services Cost Review Commission (HSCRC). This increase is below the estimated national average increase of 6.4 percent for the same time period. Maryland's rate of growth is also below the national Consumer Price Index for Hospital and Related Services of 6.8 percent.

In addition to the success experienced over the rate of growth in payment, the rate-setting system used in Maryland has retained other unique benefits, such as keeping the mark-up in hospital costs (i.e., the difference between hospital costs and charges) the lowest in the nation. The mark-up in Maryland hospitals averaged 21 percent, while the average mark-up for hospitals nationally is 172 percent, according to the most recent data from the American Hospital Association.

Maryland's system builds the cost of uncompensated care into the rates, and all payers pay the same rates for hospital care. In the absence of rate setting, hospitals in the rest of the nation must artificially mark-up their charges by 100-200 percent in order to cover shortfalls due to uncompensated care, discounts to large HMOs and other third-party payers, and inadequate payments from Medicare and Medicaid. These marked-up charges make payment difficult for the "self-pay" patients and other third-party payers not granted discounts and present a serious dilemma in healthcare today. Indeed, for those who pay for hospital services, the charge picture seemingly becomes more irrational and more inequitable every year.

Further, an analysis of hospital costs shows that the average cost per admission at Maryland hospitals increased by 5.4 percent during FY 2006. From 1977 to 2005, Maryland hospitals experienced the second lowest cumulative growth in cost per admission of any state in the nation.

The rate system continues to follow the blueprint it established in Fiscal Year 2004 for bringing the rate of increase in costs, charges, and payments in Maryland below the national average. According to the HSCRC Chairman, Irvin W. Kues:

"The Maryland All-Payer hospital rate system has always been adaptive and resilient.

When hospitals were experiencing serious financial distress and their ability to enter the capital markets was severely hindered, the system responded, not with a blank check, but with a well thought out plan that never lost its primary focus of ultimately meeting its core mandates of cost containment, unparalleled access to quality care, and equity of payment. As was the case last year, we are back on track in doing better than the nation in managing the rate of growth in hospital payments. We are also on course in Maryland to bring about the finest quality of care in the nation in conjunction with a rate system that continues to provide the right incentives for enhancing efficiency and effectiveness in our hospitals. While we are gratified at the latest results, we will never take for granted

the reliance of our citizens on the HSCRC to make hospital stays more affordable and to protect the Medicare waiver, the lynchpin of the system.”

The report also showed that:

- Uncompensated care (i.e., bad debt and charity care) was \$842 million in FY 2006 (8% of gross patient revenue) compared to \$738 million in FY 2005.
- Hospital profitability continued to increase substantially in FY 2006:
 - ✓ Total profits (otherwise known as “excess profit”), which include profits and losses from operating and non-operating activities (both regulated and unregulated), increased to \$463 million in FY 2006 (4.5 percent of total revenue) from \$369 million (4.0 percent of total revenue) in FY 2005.
 - ✓ Operating profits on regulated activities alone in FY 2006 increased to \$462 million (5 percent of regulated net operating revenue) from the previous year’s \$415 million (4.9 percent of regulated net operating revenue).
 - ✓ Operating profits from both regulated and unregulated activities increased to \$273 million in FY 2006 (2.7 percent of total net operating revenue) from the previous year’s \$269 million (2.9 percent of total net operating revenue).
 - ✓ These positive results reflect the annual rate increases given as well as the Maryland hospitals’ fulfillment of their pledge to control their expenses during this period in order to accomplish the HSCRC goal of improving the financial condition of the industry.
- Total net regulated patient revenue increased 9 percent to \$9.1 billion in FY 2006 from \$8.4 billion in FY 2005, due, in part, to a 2 percent increase in admissions.

Chairman Kues urged the chief participants in the All-Payer System, including HSCRC staff, providers and payers, and business and labor, to maintain the cooperative spirit that has become inextricably connected to Maryland’s longstanding leadership position in delivering the most efficient and effective hospital care to its citizens:

“The more than thirty year proven track record of the All-Payer System would be hollow without the fundamental commitment of all involved to look first, beyond provincial interest, to what is in the best interests of our citizens. It is clear that these interests are best served when we work together to preserve the basic tenets of the system, protect the federal waiver, and develop new and innovative strategies for meeting the challenges inherent in a landscape as dynamic and critical as that of healthcare. Our success over the past three decades does not guarantee future success; however, it does validate the importance of cooperation as an indispensable ingredient for maintaining the most stable, viable, and indeed, healthiest hospital system in the nation.”

Editor's Note: The Disclosure of Hospital Financial and Statistical Data report can be found in PDF format under Financial Data Reports/Financial Disclosure. The HSCRC website can be found at [HTTP://www.hscrc.state.md.us](http://www.hscrc.state.md.us).

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For release 1:30 p.m. EST
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DISCLOSURE OF

HOSPITAL FINANCIAL AND STATISTICAL DATA

The average amount paid for a hospital stay in Maryland rose by 5.4 percent in Fiscal Year (FY) 2006 to \$9,440 from \$8,958 in FY 2005, according to figures released today by the HSCRC. The average amount paid by a patient nationally for a hospital stay was estimated to have risen by 6.4%, based on data from the Colorado Data Bank, a survey tool utilized by the hospital industry nation-wide to assess overall hospital performance. Maryland's rate of growth is also below the national Consumer Price Index for Hospital and Related Services of 6.8 percent.

Also, the mark-up, the difference between hospital costs and charges, in Maryland hospitals remained the lowest in the nation at 21 percent compared to the average mark-up of 172 percent for hospitals nationally, according to the most recent data from the American Hospital Association (AHA). In the absence of rate setting,

non-Maryland hospitals must artificially mark-up their charges by 100-200 percent in order to cover shortfalls due to uncompensated care, discounts to large HMOs, and low payments from Medicare and Medicaid.

This issue of charge shifting among payers is a serious dilemma in healthcare today. In Maryland, the payment system builds the cost of uncompensated care into the rates, and all payers pay the same rates for hospital care.

In addition, an analysis of hospital costs shows that the average cost per adjusted admission in Maryland hospitals increased by 5.4 percent during FY 2006. In FY 1976, the cost per adjusted admission to a Maryland hospital was 26 percent above the national average. In FY 2005, the year for which the most recent data are available from AHA, the average cost per adjusted admission was 3.7 percent below the nation. From 1977 through 2005, Maryland experienced the second lowest cumulative growth in cost per adjusted admission of any state in the nation.

The HSCRC, established to regulate rates for all those who purchase hospital care, is this country's pioneer hospital rate review agency. The HSCRC began regulating hospital rates in 1974 and has assisted Maryland hospitals for the majority of the intervening years in remaining well below the national rate of hospital cost increases.

Equivalent Inpatient Admissions (EIPAs) is a statistic that equals inpatient admissions plus a conversion of outpatient visits into equivalent admissions.

The new financial disclosure shows that for Maryland acute hospitals in FY 2006:

- 1) The average *charge* per admission for regulated activities increased 6 percent to \$10,992 in FY 2006 from \$10,370 in FY 2005;
- 2) The average *cost* per EIPA for regulated activities increased 5.4 percent to \$9,082 in FY 2006 from \$8,617 in FY 2005;

- 3) The average *payment* received by Maryland hospitals per EIPA for regulated activities increased by 5.4 percent to \$9,440 in FY 2006 from \$8,958 in FY 2005;
- 4) Operating profits on regulated activities alone increased substantially in FY 2006, from \$415 million (4.9 percent of regulated net operating revenue) to \$462 million (or 5 percent of regulated net operating revenue);
- 5) Profits on operations (which include profits and losses from regulated and *unregulated* day-to-day activities) increased from \$269 million (or 2.9 percent of total net operating revenue) in FY 2005 to \$273 million in FY 2006 (or 2.7 percent of total net operating revenue);
- 6) Total profits, otherwise known as excess profits (which include profits and losses from regulated and unregulated operating and non-operating activities), increased to \$463 million in FY 2006 (or 4.5 percent of the total revenue) from \$369 million in FY 2005 (or 4% of the total revenue);
- 7) Total regulated net patient revenue rose from approximately \$8.4 billion in FY 2005 to \$9.1 billion in FY 2006, an increase of 9 percent, due, in part, to a 2 percent increase in admissions; and
- 8) The positive profitability results reflect, in large part, Maryland hospitals' fulfillment of their pledge to control their expenses during this period of time in order to accomplish the HSCRC goal of improving the financial condition of the industry.

Outpatient gross revenue was \$3.1 billion. This represented an increase of 12.7 percent in FY 2006 compared to an increase of 13.2 percent in FY 2005. As a percentage of total revenue, outpatient revenue increased in FY 2006 to 29.7 percent from 28.8 percent in FY 2005.

Regulated hospital admissions increased from 664,475 in FY 2005 to 676,527 in FY 2006, or 2 percent. In addition, hospital emergency room and clinic visits increased from 3,446,185 in FY 2005 to 3,645,524 in FY 2006, or 5.8 percent.

A unique feature of the Maryland hospital rate system is the coverage of the reasonable cost of providing care to those who cannot pay -- i.e., uncompensated care. Maryland continues to be the only state in the nation that assures its citizens that they can receive care at any hospital regardless of their ability to pay. In Maryland alone, uncompensated care is financed by all payers, including Medicare and Medicaid. As a result, there are no charity hospitals in Maryland; patients who are unable to pay are not transferred into hospitals of "last resort." In 2006, Maryland hospitals incurred \$842 million of uncompensated care, approximately eight cents of uncompensated care cost for every dollar of gross patient revenue. Approximately 84 percent of the statewide uncompensated care expenditure originated in the State's metropolitan areas.

The HSCRC was established by the General Assembly in 1971. It is an independent Commission functioning within the Department of Health and Mental Hygiene. It consists of seven members who are appointed by the Governor. The Commission's rate review authority includes assuring the public that: (a) a hospital's total costs are reasonable; (b) a hospital's aggregate rates are reasonably related to its aggregate costs; and (c) rates are set equitably among all purchasers of care without undue discrimination or preference.

**DISCLOSURE OF HOSPITAL FINANCIAL AND
STATISTICAL INFORMATION
FOR HOSPITALS WITH FISCAL YEARS ENDING
June 30, 2006, August 31, 2006
and December 31, 2006**

By:

HEALTH SERVICES COST REVIEW COMMISSION

July 18, 2007

Introduction

Historically, the Commission has published an annual comparison of Maryland hospitals' regulated cost per adjusted admission with the national average cost per adjusted admission in the Executive Summary of its Disclosure of Financial and Statement Data (Report). In the past, the Commission believed that cost per adjusted admission represented the best measure for determining hospital performance under rate regulation. Beginning with the 2004 data, however, the Commission shifted its primary attention from cost per adjusted admission to net revenue per adjusted admission. The Commission did so because net revenue per adjusted admission better indicates what Maryland citizens pay for hospital care.

In 2004, the Commission made several additional changes to the Report. The first major change was the expansion of the Report to include both regulated and unregulated operating data. Also, the chronology of the data presented in the Report was changed to include all annual data for the fiscal year ended in that calendar year, e.g., data from hospitals with fiscal years that end December 31, 2006 are included with data from hospitals with June 30 and August 31, 2006 fiscal year ends. The Commission implemented these changes so that Maryland hospitals' data would be consistent with the manner in which national hospital data are published by the American Hospital Association.

The Commission will continue to use cost per adjusted admission as a secondary measure of hospital performance in the Report. Because of the importance of per capita costs in determining health care premiums and taxes, the Commission will

explore estimates of this measure, which involve the use of migration, case mix, and population data.

Contents of Report

Under its mandate to “cause the public disclosure of the financial operations of all hospitals,” the Commission has prepared comparative statements from information made available by the respective hospitals.

Gross Patient Revenue, Net Patient Revenue, Other Operating Revenue, Net Operating Revenue, % Uncompensated Care, Total Operating Costs, Operating Profit / Loss, Non-Operating Income and Expense, and Excess Profit / Loss, as itemized in this Report, were derived from the Annual Report of Revenue, Expenses and Volumes (Annual Report) submitted to the Commission. The Annual Report is reconciled with audited financial statements of the respective institutions.

This year’s Disclosure Statement also includes the following six Exhibits:

Exhibit I - Change in Cost per EIPA (Regulated Operations)

Exhibit II - Change in Revenue per Admission (Regulated Operations)

Exhibit III - Change in Uncompensated Care (Regulated Operations)

Exhibit IV - Change in Net Patient Revenue per EIPA (Regulated Operations)

Exhibit V - Change in Net Operating Revenue (Regulated Operations)

Exhibit VI - Change in Total Operating Profit / Loss (Regulated and Unregulated Operations)

The following explanations are submitted in order to facilitate the reader’s understanding of this report:

Gross Patient Revenue means all regulated and unregulated patient care revenue and should be accounted for at established rates, regardless of whether the hospital expects to collect the full amount. Such revenues should also be reported on an accrual basis in the period during which service is provided; other accounting methods, such as the “discharge method,” are not acceptable. For historical consistency, uncollectible accounts (bad debts) and charity care are included in gross patient revenue.

Net Patient Revenue means all regulated and unregulated patient care revenue realized by the hospital. Net patient revenue is arrived at by reducing gross patient revenue by contractual allowances, charity care, bad debts, and payer denials. Such revenues should be reported on an accrual basis in the period in which the service is provided.

Other Operating Revenue includes regulated and unregulated revenue associated with normal day-to-day operations from services other than health care provided to patients. These include sales and services to non-patients, revenue from miscellaneous sources, e.g., rental of hospital space, sale of cafeteria meals, gift shop sales, research, etc. Such revenue is common in the regular operations of a hospital, but should be accounted for separately from regulated patient revenue. In addition, because the Commission’s jurisdiction is limited to Part A hospital services, the revenue associated with Part B physicians’ professional services is included in other operating revenue.

Net Operating Revenue is the total of net patient revenue and other operating revenue.

Uncompensated Care is composed of charity and bad debts. This is the percentage difference between billings at established rates and the amount collected from charity patients and patients who pay less than their total bill, if at all. For historical consistency, uncompensated care is treated as a reduction in revenue.

Total Operating Expenses equal the costs of Commission regulated and unregulated inpatient and outpatient care, plus costs associated with Other Operating Revenue. Operating expenses are presented in the Report in accordance with generally accepted accounting principles with the exception of bad debts. For historical consistency, bad debts are treated as a reduction in gross patient revenue.

Equivalent Admission (EIPA) is a statistic formulated by the Commission which equals admissions plus a conversion of outpatient visits into equivalent admissions calculated as follows:

$$\text{EIPAs} = \text{Admissions} \quad \times \quad \frac{\text{Total Gross Patient Care Revenues}}{\text{Gross Inpatient Care Revenues}}$$

Average Cost per EIPA is operating costs divided by EIPAs.

Operating Profit / Loss is the profit or loss from ordinary, normal recurring regulated and unregulated operations of the entity during the period. Operating Profit / Loss also includes restricted donations for specific operating purposes if such funds were expended for the purpose intended by the donor during the fiscal year being reported upon (i.e., June 30, 2004 and December 31, 2004).

Non-Operating Profit / Loss includes investment income, extraordinary gains, and other non-operating gains and losses.

Excess Profit / Loss represents the bottom line figure from the Audited Financial Statement of the institution. It is the total of the Operating Profit / Loss and Non-Operating Profit / Loss. (Provisions for income tax are excluded from the calculation of profit or loss for proprietary hospitals.)

Financial information contained in the Report provides only an overview of the total financial status of the institutions. Additional information concerning the hospitals, in the form of Audited Financial Statements and reports filed pursuant to the regulations of the Health Services Cost Review Commission, is available at the Commission's offices for public inspection between the hours of 8:30 a.m. and 4:30 p.m.

Notes to the Financial and Statistical Data

1. Admissions include infants transferred to Neo-Natal Intensive Care units in the hospital in which they were born.
2. Revenues and expenses applicable to physician Part B professional services are only included in regulated hospital data in hospitals which had Commission approved physician rates on June 30, 1985 and that have not subsequently requested that those rates be abolished so that the physicians may bill fee-for-service.
3. The Special Hospitals in this Report are: Adventist Health Care-Potomac Ridge, Adventist Rehabilitation Hospital, Brook Lane Psychiatric Center, Chesapeake Youth Center, Levindale Hebrew Geriatric Center and Hospital, Mt. Washington Pediatric Hospital, Sheppard Pratt Hospital, St. Luke Institute, and University Speciality Hospital.

4. February 1, 2007, Scared Heart Hospital changed its name to Braddock Hospital.

5. In FY 2006, Total Non-Operating Expenses were reduced by extraordinary items totaling \$17,837,526, which were reported as reductions to expenses rather than as revenue.

CHANGE IN COST PER EQUIVALENT ADMISSION(EIPA): EXHIBIT I-a
 REGULATED OPERATIONS
 Listed by Alphabetical Order

Hospital	2005				2006				% Change
	Admis- -sions	EIPAS	Operating Expenses	Expense per EIPA	Admis- -sions	EIPAS	Operating Expenses	Expense per EIPA	
All Acute Hospitals	664,475	933,558	8,044,819,951	8,617.38	676,527	962,564	8,742,242,743	9,082.25	5.39%
Anne Arundel Medical Center	22,451	34,921	230,675,683	6,605.63	22,136	33,741	246,963,995	7,319.40	10.81%
Atlantic General Hospital	3,189	6,423	39,939,874	6,227.60	3,353	6,622	44,455,135	6,713.69	7.81%
Baltimore Washington Medical Center	18,101	26,372	181,005,413	6,863.44	18,366	27,010	196,842,122	7,287.88	6.18%
Bon Secours Hospital	7,469	9,596	69,981,311	7,292.46	7,743	9,765	75,902,602	7,773.28	6.59%
Braddock Hospital	8,996	14,918	93,938,300	6,297.18	9,275	15,988	108,212,490	6,768.25	7.48%
Calvert Memorial Hospital	7,784	12,879	64,181,899	4,983.33	7,851	12,636	71,818,559	5,683.70	14.05%
Carroll County General Hospital	14,781	19,122	112,494,526	5,883.07	15,165	19,797	126,069,587	6,368.07	8.24%
Chester River Hospital	3,351	6,481	43,096,147	6,649.96	3,486	6,896	45,405,900	6,584.78	(0.98%)
Civista Medical Center	7,383	11,015	66,062,300	5,997.49	7,505	11,428	69,260,335	6,060.84	1.06%
Doctors Community Hospital	11,487	16,704	109,750,369	6,570.17	11,559	17,854	127,241,625	7,126.96	8.47%
Dorchester General Hospital	3,958	6,507	30,763,724	4,727.74	3,413	6,377	31,886,919	5,000.15	5.76%
Fort Washington Medical Center	2,887	5,485	30,463,342	5,553.94	2,805	5,432	33,278,800	6,126.28	10.31%
Franklin Square Hospital Center	24,643	33,386	245,988,759	7,367.94	25,579	35,030	274,129,663	7,825.59	6.21%
Frederick Memorial Hospital	15,291	23,848	156,575,111	6,565.54	14,876	24,210	175,828,769	7,262.70	10.62%
G.B.M.C	21,477	35,339	251,140,606	7,106.65	21,590	38,451	284,139,400	7,389.69	3.98%
Garrett County Memorial Hospital	2,569	4,603	24,647,530	5,354.67	2,466	4,459	25,561,043	5,732.00	7.05%
Good Samaritan Hospital	17,383	22,428	185,279,479	8,260.99	17,179	22,193	192,852,214	8,689.95	5.19%
Harbor Hospital Center	12,331	16,560	124,314,745	7,506.73	12,651	16,815	135,157,179	8,037.96	7.08%
Harford Memorial Hospital	5,925	9,065	51,561,333	5,687.72	5,937	9,092	56,814,635	6,249.20	9.87%
Holy Cross Hospital	25,709	34,515	250,506,207	7,257.89	27,534	35,952	262,193,149	7,292.94	0.48%
Howard County General Hospital	14,401	22,447	139,089,886	6,196.27	14,227	22,027	148,623,843	6,747.35	8.89%
Johns Hopkins Bayview Medical Center	21,216	30,695	303,649,892	9,892.48	22,226	32,188	340,910,908	10,591.13	7.06%
Johns Hopkins Hospital	46,263	63,491	1,036,405,386	16,323.66	46,922	65,500	1,126,929,320	17,204.90	5.40%
Kernan Hospital	3,017	4,113	68,271,320	16,598.48	3,118	4,741	71,340,116	15,046.93	(9.35%)
Laurel Regional Hospital	7,135	10,340	68,288,610	6,604.14	6,578	9,775	72,422,927	7,408.69	12.18%
Maryland General Hospital	10,672	14,144	117,911,400	8,336.50	11,472	15,235	126,733,800	8,318.36	(0.22%)
McCreedy Hospital	826	2,066	11,871,800	5,746.72	759	2,046	10,802,219	5,279.03	(8.14%)
Memorial Hospital at Easton	8,838	13,890	90,795,994	6,536.79	8,964	14,280	99,097,799	6,939.66	6.16%
Memorial Hospital of Cumberland	8,359	12,351	71,907,700	5,821.98	8,084	12,435	76,842,259	6,179.70	6.14%
Mercy Medical Center	17,004	28,897	223,189,830	7,723.57	16,813	29,771	240,717,093	8,085.73	4.69%
Montgomery General Hospital	8,898	12,406	85,050,552	6,855.84	9,105	12,724	92,440,500	7,265.26	5.97%
Northwest Hospital Center	12,864	19,664	124,086,967	6,310.36	12,999	20,496	133,946,737	6,535.20	3.56%
Peninsula Regional Hospital	20,657	28,313	232,318,679	8,205.41	21,120	28,627	252,872,818	8,833.30	7.65%

CHANGE IN COST PER EQUIVALENT ADMISSION(EIPA): EXHIBIT I-a
 REGULATED OPERATIONS
 Listed by Alphabetical Order

Hospital	2005				2006				% Change
	Admis -sions	EIPAs	Operating Expenses	Expense per EIPA	Admis -sions	EIPAs	Operating Expenses	Expense per EIPA	
Prince George's Hospital Center	15,267	18,403	185,738,593	10,092.84	15,399	18,464	192,407,541	10,420.55	3.25%
Saint Agnes Hospital	20,753	30,005	229,227,387	7,639.56	21,980	30,871	246,180,707	7,974.58	4.39%
Saint Josephs Medical Center	22,751	28,553	260,877,450	9,136.50	24,469	30,480	291,616,705	9,567.63	4.72%
Saint Mary's Hospital	7,527	13,122	64,029,495	4,879.42	9,003	15,179	72,571,998	4,781.08	(2.02%)
Shady Grove Adventist Hospital	19,630	28,767	207,336,100	7,207.43	19,283	28,381	217,931,862	7,678.80	6.54%
Sinai Hospital	24,430	34,215	364,364,466	10,649.26	24,928	36,387	401,244,760	11,027.12	3.55%
Southern Maryland Hospital Center	16,528	23,047	145,584,400	6,316.82	17,467	24,026	158,162,006	6,582.82	4.21%
Suburban Hospital	13,675	18,494	143,940,926	7,783.13	13,661	18,547	154,587,338	8,334.88	7.09%
Union Hospital of Cecil County	8,523	13,905	78,092,200	5,615.94	8,146	13,830	77,746,600	5,621.75	0.10%
Union Memorial Hospital	19,834	26,078	253,870,198	9,735.13	19,304	25,486	267,181,464	10,483.44	7.69%
University MIEMSS	7,361	7,569	113,622,800	15,010.74	7,121	7,400	118,851,972	16,060.46	6.99%
University UMCC	1,347	2,447	42,928,158	17,542.80	1,256	2,406	48,666,543	20,229.21	15.31%
University of Maryland Medical Center	22,838	29,261	545,967,052	18,658.52	24,540	33,260	615,999,106	18,520.91	(0.74%)
Upper Chesapeake Medical Center	13,147	19,370	115,555,327	5,965.79	13,577	19,427	130,604,701	6,722.80	12.69%
Washington Adventist Hospital	17,709	22,398	209,890,863	9,370.96	17,556	22,034	212,490,709	9,643.97	2.91%
Washington County Hospital	15,840	23,281	148,529,865	6,380.00	15,981	22,854	158,304,274	6,926.75	8.57%

CHANGE IN COST PER EQUIVALENT ADMISSION(EIPA): EXHIBIT I-b
REGULATED OPERATIONS

Listed by Percentage Change of Cost per EIPA

Hospital	2005			2006			% Change
	Admissions	Operating Expenses	Expense per EIPA	Admissions	Operating Expenses	Expense per EIPA	
University UMCC	1,347	42,928,158	17,542.80	1,256	2,406	20,229.21	15.31%
Calvert Memorial Hospital	7,784	64,181,899	4,983.33	7,851	12,636	5,683.70	14.05%
Upper Chesapeake Medical Center	13,147	115,555,327	5,965.79	13,577	19,427	6,722.80	12.69%
Laurel Regional Hospital	7,135	68,288,610	6,604.14	6,578	9,775	7,408.69	12.18%
Anne Arundel Medical Center	22,451	230,675,683	6,605.63	22,136	33,741	7,319.40	10.81%
Frederick Memorial Hospital	15,291	156,575,111	6,565.54	14,876	24,210	7,262.70	10.62%
Fort Washington Medical Center	2,887	30,463,342	5,553.94	2,805	5,432	6,126.28	10.31%
Harford Memorial Hospital	5,925	51,561,333	5,687.72	5,937	9,092	6,249.20	9.87%
Howard County General Hospital	14,401	139,089,886	6,196.27	14,227	22,027	6,747.35	8.89%
Washington County Hospital	15,840	148,529,865	6,380.00	15,981	22,854	6,926.75	8.57%
Doctors Community Hospital	11,487	109,750,369	6,570.17	11,559	17,854	7,126.96	8.47%
Carroll County General Hospital	14,781	112,494,526	5,883.07	15,165	19,797	6,368.07	8.24%
Atlantic General Hospital	3,189	39,999,874	6,227.60	3,353	6,622	6,713.69	7.81%
Union Memorial Hospital	19,834	253,870,198	9,735.13	19,304	25,486	10,483.44	7.69%
Peninsula Regional Hospital	20,657	232,318,679	8,205.41	21,120	28,627	8,833.30	7.65%
Braddock Hospital	8,996	93,938,300	6,297.18	9,275	15,988	6,768.25	7.48%
Suburban Hospital	13,675	143,940,926	7,783.13	13,661	18,547	8,334.88	7.09%
Harbor Hospital Center	12,331	124,314,745	7,506.73	12,651	16,815	8,037.96	7.08%
Johns Hopkins Bayview Medical Center	21,216	303,649,892	9,892.48	22,226	32,188	10,591.13	7.06%
Garrett County Memorial Hospital	2,569	4,603	5,354.67	2,466	4,459	5,732.00	7.05%
University MIEMSS	7,361	7,569	15,010.74	7,121	7,400	16,060.46	6.99%
Bon Secours Hospital	7,469	69,981,311	7,292.46	7,743	9,765	7,773.28	6.59%
Shady Grove Adventist Hospital	19,630	207,336,100	7,207.43	19,283	28,381	7,678.80	6.54%
Franklin Square Hospital Center	24,643	245,988,759	7,367.94	25,579	35,030	7,825.59	6.21%
Baltimore Washington Medical Center	18,101	181,005,413	6,863.44	18,366	27,010	7,287.88	6.18%
Memorial Hospital at Easton	8,898	90,795,994	6,536.79	8,964	14,280	6,939.66	6.16%
Montgomery General Hospital	8,359	71,907,700	5,821.98	8,084	12,435	6,179.70	6.14%
Dorchester General Hospital	3,958	85,050,552	6,855.84	9,105	12,724	7,265.26	5.97%
Johns Hopkins Hospital	46,263	30,763,724	4,727.74	3,413	6,377	5,000.15	5.76%
All Acute Hospitals	664,475	1,036,405,386	16,323.66	46,922	65,500	17,204.90	5.40%
Good Samaritan Hospital	17,383	8,044,819,951	8,617.38	676,527	962,564	9,082.25	5.39%
Saint Josephs Hospital	22,751	185,279,479	8,260.99	17,179	22,193	8,689.95	5.19%
Mercy Medical Center	17,004	260,877,450	9,136.50	24,469	30,480	9,567.63	4.72%
		223,189,830	7,723.57	16,813	29,771	8,085.73	4.69%

CHANGE IN COST PER EQUIVALENT ADMISSION(EIPA): EXHIBIT I-b
 REGULATED OPERATIONS
 Listed by Percentage Change of Cost per EIPA

Hospital	2005				2006				% Change
	Admis- -sions	EIPAs	Operating Expenses	Expense per EIPA	Admis- -sions	EIPAs	Operating Expenses	Expense per EIPA	
Saint Agnes Hospital	20,753	30,005	229,227,387	7,639.56	21,980	30,871	246,180,707	7,974.58	4.39%
Southern Maryland Hospital Center	16,528	23,047	145,584,400	6,316.82	17,467	24,026	158,162,006	6,582.82	4.21%
G.B.M.C	21,477	35,339	251,140,606	7,106.65	21,590	38,451	284,139,400	7,389.69	3.98%
Northwest Hospital Center	12,864	19,664	124,086,967	6,310.36	12,999	20,496	133,946,737	6,535.20	3.56%
Sinai Hospital	24,430	34,215	364,364,466	10,649.26	24,928	36,387	401,244,760	11,027.12	3.55%
Prince George's Hospital Center	15,267	18,403	185,738,593	10,092.84	15,399	18,464	192,407,541	10,420.55	3.25%
Washington Adventist Hospital	17,709	22,398	209,890,863	9,370.96	17,556	22,034	212,490,709	9,643.97	2.91%
Civista Medical Center	7,383	11,015	66,062,300	5,997.49	7,505	11,428	69,260,335	6,060.84	1.06%
Holy Cross Hospital	25,709	34,515	250,506,207	7,257.89	27,534	35,952	262,193,149	7,292.94	0.48%
Union Hospital of Cecil County	8,523	13,905	78,092,200	5,615.94	8,146	13,830	77,746,600	5,621.75	0.10%
Maryland General Hospital	10,672	14,144	117,911,400	8,336.50	11,472	15,235	126,733,800	8,318.36	(0.22%)
University of Maryland Medical Center	22,838	29,261	545,967,052	18,658.52	24,540	33,260	615,999,106	18,520.91	(0.74%)
Chester River Hospital	3,351	6,481	43,096,147	6,649.96	3,486	6,896	45,405,900	6,584.78	(0.98%)
Saint Mary's Hospital	7,527	13,122	64,029,495	4,879.42	9,003	15,179	72,571,998	4,781.08	(2.02%)
McCready Hospital	826	2,066	11,871,800	5,746.72	759	2,046	10,802,219	5,279.03	(8.14%)
Kernan Hospital	3,017	4,113	68,271,320	16,598.48	3,118	4,741	71,340,116	15,046.93	(9.35%)

CHANGE IN REVENUE PER ADMISSION: EXHIBIT II-a
 REGULATED OPERATIONS
 Listed by Alphabetical Order

Hospital	2005			2006			Revenue Per Admission	Volume % Change	Revenue % Change
	Admissions	Inpatient Revenue \$	Revenue Per Admission	Admissions	Inpatient Revenue \$	Revenue Per Admission			
Anne Arundel Medical Center	22,451	179,735,400	8,005.67	22,136	195,506,100	8,832.04	(1.40%)	10.32%	
Atlantic General Hospital	3,189	24,701,000	7,745.69	3,353	27,675,600	8,253.98	5.14%	6.56%	
Baltimore Washington Medical Center	18,101	151,703,500	8,380.95	18,366	163,122,300	8,881.75	1.46%	5.98%	
Bon Secours Hospital	7,469	68,067,000	9,113.27	7,743	74,500,600	9,621.67	3.67%	5.58%	
Braddock Hospital	8,996	68,465,900	7,610.70	9,275	75,229,200	8,110.96	3.10%	6.57%	
Calvert Memorial Hospital	7,784	48,059,000	6,174.08	7,851	55,009,400	7,006.67	0.86%	13.49%	
Carroll County General Hospital	14,781	105,088,000	7,109.67	15,165	117,549,200	7,751.35	2.60%	9.03%	
Chester River Hospital	3,351	23,727,500	7,080.72	3,486	26,332,000	7,553.64	4.03%	6.68%	
Civista Medical Center	7,383	50,243,900	6,805.35	7,505	53,099,900	7,075.27	1.65%	3.97%	
Doctors Community Hospital	11,487	91,134,300	7,933.69	11,559	97,448,800	8,430.56	0.63%	6.26%	
Dorchester General Hospital	3,958	24,805,500	6,267.18	3,413	22,764,500	6,669.94	(13.77%)	6.43%	
Fort Washington Medical Center	2,887	19,112,750	6,620.28	2,805	19,846,300	7,075.33	(2.84%)	6.87%	
Franklin Square Hospital Center	24,643	220,920,100	8,964.82	25,579	246,743,000	9,646.31	3.80%	7.60%	
Frederick Memorial Hospital	15,291	113,665,300	7,433.48	14,876	120,601,900	8,107.15	(2.71%)	9.06%	
G.B.M.C	21,477	179,329,400	8,349.83	21,590	185,904,700	8,610.69	0.53%	3.12%	
Garrett County Memorial Hospital	2,569	16,321,200	6,353.13	2,466	17,127,000	6,945.26	(4.01%)	9.32%	
Good Samaritan Hospital	17,383	168,094,400	9,670.05	17,179	178,328,300	10,380.60	(1.17%)	7.35%	
Harbor Hospital Center	12,331	110,992,600	9,001.10	12,651	122,056,500	9,647.97	2.60%	7.19%	
Harford Memorial Hospital	5,925	41,962,800	7,082.33	5,937	45,761,900	7,707.92	0.20%	8.83%	
Holy Cross Hospital	25,709	217,662,000	8,466.37	27,534	255,797,400	9,290.24	7.10%	9.73%	
Howard County General Hospital	14,401	104,814,200	7,278.26	14,227	110,924,200	7,796.74	(1.21%)	7.12%	
Johns Hopkins Bayview Medical Center	21,216	252,500,600	11,901.42	22,226	274,161,700	12,335.18	4.76%	3.64%	
Johns Hopkins Hospital	46,263	882,148,400	19,068.12	46,922	947,653,800	20,196.36	1.42%	5.92%	
Kernan Hospital	3,017	54,251,700	17,982.00	3,118	50,422,000	16,171.26	3.35%	(10.07%)	
Laurel Regional Hospital	7,135	57,114,200	8,004.79	6,578	53,571,300	8,144.01	(7.81%)	1.74%	
Maryland General Hospital	10,672	109,259,600	10,237.97	11,472	123,427,900	10,759.06	7.50%	5.09%	
McCready Hospital	826	5,714,400	6,918.16	759	5,112,500	6,735.84	(8.11%)	(2.64%)	
Memorial Hospital at Easton	8,838	68,429,500	7,742.65	8,964	74,527,500	8,314.09	1.43%	7.38%	
Memorial Hospital of Cumberland	8,359	60,290,200	7,212.61	8,084	62,400,900	7,719.06	(3.29%)	7.02%	
Mercy Medical Center	17,004	158,771,900	9,337.33	16,813	164,980,600	9,812.68	(1.12%)	5.09%	
Montgomery General Hospital	8,898	70,911,800	7,969.41	9,105	76,401,900	8,391.20	2.33%	5.29%	
Northwest Hospital Center	12,864	101,312,500	7,875.66	12,999	111,198,600	8,554.40	1.05%	8.62%	
Peninsula Regional Hospital	20,657	204,465,600	9,898.13	21,120	227,916,400	10,791.50	2.24%	9.03%	
Prince George's Hospital Center	15,267	190,632,350	12,486.56	15,399	199,656,900	12,965.58	0.86%	3.84%	
Saint Agnes Hospital	20,753	198,778,200	9,578.29	21,980	221,682,500	10,085.65	5.91%	5.30%	
Saint Josephs Medical Center	22,751	244,505,900	10,747.04	24,469	275,033,300	11,240.07	7.55%	4.59%	
Saint Mary's Hospital	7,527	46,910,000	6,232.23	9,003	57,913,700	6,432.71	19.61%	3.22%	

CHANGE IN REVENUE PER ADMISSION: EXHIBIT II-a
 REGULATED OPERATIONS
 Listed by Alphabetical Order

Hospital	2005			2006			Revenue Per Admission	Volume % Change	Revenue % Change
	Admis- sions	Inpatient Revenue \$	Revenue Per Admission	Admis- sions	Inpatient Revenue \$	Revenue Per Admission			
Shady Grove Adventist Hospital	19,630	174,693,802	8,899.33	19,283	169,884,979	8,810.09	(1.77%)	(1.00%)	
Sinai Hospital	24,430	329,841,000	13,501.47	24,928	352,266,800	14,131.37	2.04%	4.67%	
Southern Maryland Hospital Center	16,528	127,129,900	7,691.79	17,467	140,942,800	8,069.09	5.68%	4.91%	
Suburban Hospital	13,675	119,734,100	8,755.69	13,661	131,807,200	9,648.43	(0.10%)	10.20%	
Union Hospital of Cecil County	8,523	55,228,200	6,479.90	8,146	55,938,900	6,867.04	(4.42%)	5.97%	
Union Memorial Hospital	19,834	236,993,600	11,948.86	19,304	251,673,400	13,037.37	(2.67%)	9.11%	
University MIEMSS	7,361	152,036,700	20,654.35	7,121	161,055,200	22,616.94	(3.26%)	9.50%	
University UMCC	1,347	29,767,500	22,099.11	1,256	31,327,700	24,942.44	(6.76%)	12.87%	
University of Maryland Medical Center	22,838	518,406,600	22,699.30	24,540	560,894,100	22,856.32	7.45%	0.69%	
Upper Chesapeake Medical Center	13,147	93,036,000	7,076.60	13,577	108,078,100	7,960.38	3.27%	12.49%	
Washington Adventist Hospital	17,709	197,957,080	11,178.33	17,556	201,549,363	11,480.37	(0.86%)	2.70%	
Washington County Hospital	15,840	121,357,000	7,661.43	15,981	133,519,800	8,354.91	0.89%	9.05%	
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	664,475	6,890,784,082	10,370.27	676,527	7,436,328,642	10,991.92	1.81%	5.99%	

CHANGE IN REVENUE PER ADMISSION: EXHIBIT II-b
 REGULATED OPERATIONS
 Listed by Percentage Change of Revenue per Admission

Hospital	2005			2006			Revenue Per Admission	Volume % Change	Revenue % Change
	Admis- sions	Inpatient Revenue \$	Revenue Per Admission	Admis- sions	Inpatient Revenue \$	Revenue Per Admission			
Calvert Memorial Hospital	7,784	48,059,000	6,174.08	7,851	55,009,400	7,006.67	0.86%	13.49%	
University UMCC	1,347	29,767,500	22,099.11	1,256	31,327,700	24,942.44	(6.76%)	12.87%	
Upper Chesapeake Medical Center	13,147	93,036,000	7,076.60	13,577	108,078,100	7,960.38	3.27%	12.49%	
Anne Arundel Medical Center	22,451	179,735,400	8,005.67	22,136	195,506,100	8,832.04	(1.40%)	10.32%	
Suburban Hospital	13,675	119,734,100	8,755.69	13,661	131,807,200	9,648.43	(0.10%)	10.20%	
Holy Cross Hospital	25,709	217,662,000	8,466.37	27,534	255,797,400	9,290.24	7.10%	9.73%	
University MIEMSS	7,361	152,036,700	20,654.35	7,121	161,055,200	22,616.94	(3.26%)	9.50%	
Garrett County Memorial Hospital	2,569	16,321,200	6,353.13	2,466	17,127,000	6,945.26	(4.01%)	9.32%	
Union Memorial Hospital	19,834	236,993,600	11,948.86	19,304	251,673,400	13,037.37	(2.67%)	9.11%	
Frederick Memorial Hospital	15,291	113,665,300	7,433.48	14,876	120,601,900	8,107.15	(2.71%)	9.06%	
Washington County Hospital	15,840	121,357,000	7,661.43	15,981	133,519,800	8,354.91	0.89%	9.05%	
Peninsula Regional Hospital	20,657	204,465,600	9,898.13	21,120	227,916,400	10,791.50	2.24%	9.03%	
Carroll County General Hospital	14,781	105,088,000	7,109.67	15,165	117,549,200	7,751.35	2.60%	9.03%	
Harford Memorial Hospital	5,925	41,962,800	7,082.33	5,937	45,761,900	7,707.92	0.20%	8.83%	
Northwest Hospital Center	12,864	101,312,500	7,875.66	12,999	111,198,600	8,554.40	1.05%	8.62%	
Franklin Square Hospital Center	24,643	220,920,100	8,964.82	25,579	246,743,000	9,646.31	3.80%	7.60%	
Memorial Hospital at Easton	8,838	68,429,500	7,742.65	8,964	74,527,500	8,314.09	1.43%	7.38%	
Good Samaritan Hospital	17,383	168,094,400	9,670.05	17,179	178,328,300	10,380.60	(1.17%)	7.35%	
Harbor Hospital Center	12,331	110,992,600	9,001.10	12,651	122,056,500	9,647.97	2.60%	7.19%	
Howard County General Hospital	14,401	104,814,200	7,278.26	14,227	110,924,200	7,796.74	(1.21%)	7.12%	
Memorial Hospital of Cumberland	8,359	60,290,200	7,212.61	8,084	62,400,900	7,719.06	(3.29%)	7.02%	
Fort Washington Medical Center	2,887	19,112,750	6,620.28	2,805	19,846,300	7,075.33	(2.84%)	6.87%	
Chester River Hospital	3,351	23,727,500	7,080.72	3,486	26,332,000	7,553.64	4.03%	6.68%	
Braddock Hospital	8,996	68,465,900	7,610.70	9,275	75,229,200	8,110.96	3.10%	6.57%	
Atlantic General Hospital	3,189	24,701,000	7,745.69	3,353	27,675,600	8,253.98	5.14%	6.56%	
Dorchester General Hospital	3,958	24,805,500	6,267.18	3,413	22,764,500	6,669.94	(13.77%)	6.43%	
Doctors Community Hospital	11,487	91,134,300	7,933.69	11,559	97,448,800	8,430.56	0.63%	6.26%	
Baltimore Washington Medical Center	18,101	151,703,500	8,380.95	18,366	163,122,300	8,881.75	1.46%	5.98%	
Union Hospital of Cecil County	8,523	55,228,200	6,479.90	8,146	55,938,900	6,867.04	(4.42%)	5.97%	
Johns Hopkins Hospital	46,263	882,148,400	19,068.12	46,922	947,653,800	20,196.36	1.42%	5.92%	
Bon Secours Hospital	7,469	68,067,000	9,113.27	7,743	74,500,600	9,621.67	3.67%	5.58%	
Saint Agnes Hospital	20,753	198,778,200	9,578.29	21,980	221,682,500	10,085.65	5.91%	5.30%	
Montgomery General Hospital	8,898	70,911,800	7,969.41	9,105	76,401,900	8,391.20	2.33%	5.29%	
Mercy Medical Center	17,004	158,771,900	9,337.33	16,813	164,980,600	9,812.68	(1.12%)	5.09%	
Maryland General Hospital	10,672	109,259,600	10,237.97	11,472	123,427,900	10,759.06	7.50%	5.09%	
Southern Maryland Hospital Center	16,528	127,129,900	7,691.79	17,467	140,942,800	8,069.09	5.68%	4.91%	

CHANGE IN REVENUE PER ADMISSION: EXHIBIT II-b
 REGULATED OPERATIONS
 Listed by Percentage Change of Revenue per Admission

Hospital	2005			2006			Revenue Per Admission	Volume % Change	Revenue % Change
	Admis- sions	Inpatient Revenue \$	Revenue Per Admission	Admis- sions	Inpatient Revenue \$	Revenue Per Admission			
Sinai Hospital	24,430	329,841,000	13,501.47	24,928	352,266,800	14,131.37	2.04%	4.67%	
Saint Josephs Medical Center	22,751	244,505,900	10,747.04	24,469	275,033,300	11,240.07	7.55%	4.59%	
Civista Medical Center	7,383	50,243,900	6,805.35	7,505	53,099,900	7,075.27	1.65%	3.97%	
Prince George's Hospital Center	15,267	190,632,350	12,486.56	15,399	199,656,900	12,965.58	0.86%	3.84%	
Johns Hopkins Bayview Medical Center	21,216	252,500,600	11,901.42	22,226	274,161,700	12,335.18	4.76%	3.64%	
Saint Mary's Hospital	7,527	46,910,000	6,232.23	9,003	57,913,700	6,432.71	19.61%	3.22%	
G.B.M.C	21,477	179,329,400	8,349.83	21,590	185,904,700	8,610.69	0.53%	3.12%	
Washington Adventist Hospital	17,709	197,957,080	11,178.33	17,556	201,549,363	11,480.37	(0.86%)	2.70%	
Laurel Regional Hospital	7,135	57,114,200	8,004.79	6,578	53,571,300	8,144.01	(7.81%)	1.74%	
University of Maryland Medical Center	22,838	518,406,600	22,699.30	24,540	560,894,100	22,856.32	7.45%	0.69%	
Shady Grove Adventist Hospital	19,630	174,693,802	8,899.33	19,283	169,884,979	8,810.09	(1.77%)	(1.00%)	
McCreedy Hospital	826	5,714,400	6,918.16	759	5,112,500	6,735.84	(8.11%)	(2.64%)	
Kernan Hospital	3,017	54,251,700	17,982.00	3,118	50,422,000	16,171.26	3.35%	(10.07%)	
	=====	=====	=====	=====	=====	=====	=====	=====	
	664,475	6,890,784,082	10,370.27	676,527	7,436,328,642	10,991.92	1.81%	5.99%	

CHANGE IN UNCOMPENSATED CARE (UCC) : EXHIBIT III-a
 REGULATED OPERATIONS
 Listed in Alphabetical Order by Region

Hospital Area	Hospital	2005			2006			% Change UCC	Amount
		Gross Patient Revenue	Charity & Bad Debts	% UCC	Gross Patient Revenue	Charity & Bad Debts	% UCC		
M E T R O	Anne Arundel Medical Center	279,566,800	11,939,924	4.27	298,002,100	15,233,074	5.11	27.58	
	Baltimore Washington Medical Center	221,025,600	13,556,944	6.13	239,891,800	17,017,517	7.09	25.53	
	Bon Secours Hospital	87,454,500	10,820,943	12.37	93,951,300	14,691,000	15.64	35.76	
	Doctors Community Hospital	132,527,000	11,113,300	8.39	150,515,400	13,265,700	8.81	19.37	
	Fort Washington Medical Center	36,311,920	3,299,839	9.09	38,434,200	5,426,200	14.12	64.44	
	Franklin Square Hospital Center	299,302,800	22,713,995	7.59	337,909,200	29,139,070	8.62	28.29	
	G.B.M.C	295,073,300	8,738,920	2.96	331,087,800	8,846,700	2.67	1.23	
	Good Samaritan Hospital	216,882,200	17,371,028	8.01	230,371,900	16,956,425	7.36	-2.39	
	Harbor Hospital Center	149,062,300	14,692,357	9.86	162,229,300	16,512,475	10.18	12.39	
	Holy Cross Hospital	292,217,500	20,470,069	7.01	333,999,100	23,332,148	6.99	13.98	
	Howard County General Hospital	163,377,700	9,522,346	5.83	171,738,700	9,726,472	5.66	2.14	
	Johns Hopkins Bayview Medical Center	365,314,300	39,830,000	10.90	397,048,800	44,822,700	11.29	12.54	
	Johns Hopkins Hospital	1,210,651,300	79,773,300	6.59	1,322,871,800	89,141,400	6.74	11.74	
	Kernan Hospital	73,961,900	5,514,203	7.46	76,670,800	4,219,700	5.50	-23.48	
	Laurel Regional Hospital	82,771,800	12,588,283	15.21	79,611,000	9,665,399	12.14	-23.22	
	Maryland General Hospital	144,802,300	14,943,410	10.32	163,918,900	21,888,943	13.35	46.48	
	Mercy Medical Center	269,822,916	24,309,400	9.01	292,129,600	25,456,000	8.71	4.72	
	Montgomery General Hospital	98,865,000	6,056,200	6.13	106,766,600	8,407,700	7.87	38.83	
	Northwest Hospital Center	154,870,300	11,440,500	7.39	175,332,500	14,819,700	8.45	29.54	
	Prince George's Hospital Center	229,787,410	39,660,296	17.26	239,399,600	34,791,645	14.53	-12.28	
	Saint Agnes Hospital	287,399,400	21,117,199	7.35	311,350,800	23,109,424	7.42	9.43	
	Saint Josephs Medical Center	306,863,700	9,339,970	3.04	342,591,900	8,980,927	2.62	-3.84	
	Shady Grove Adventist Hospital	256,006,520	17,617,662	6.88	250,038,969	18,448,270	7.38	4.71	
	Sinai Hospital	461,951,400	36,936,300	8.00	514,199,200	43,838,300	8.53	18.69	
	Southern Maryland Hospital Center	177,273,500	11,833,581	6.68	193,871,800	15,783,459	8.14	33.38	
	Suburban Hospital	161,927,400	7,118,900	4.40	178,949,700	9,212,900	5.15	29.41	
	Union Memorial Hospital	311,599,000	26,936,612	8.64	332,271,100	27,100,277	8.16	0.61	
	University MIEMSS	156,341,800	32,946,050	21.07	167,371,800	39,746,000	23.75	20.64	
	University UMCC	54,077,700	2,813,768	5.20	60,005,400	6,535,000	10.89	132.25	
	University of Maryland Medical Center	664,202,800	65,345,000	9.84	760,193,400	82,841,200	10.90	26.78	
	Upper Chesapeake Medical Center	137,071,200	7,216,900	5.27	154,647,300	7,596,700	4.91	5.26	
	Washington Adventist Hospital	250,370,716	18,919,162	7.56	252,953,148	21,872,299	8.65	15.61	
M E T R O		8,028,733,982	636,496,361	7.93	8,760,324,917	728,424,724	8.32	14.44	

CHANGE IN UNCOMPENSATED CARE (UCC) : EXHIBIT III-b
 REGULATED OPERATIONS
 Listed by Percentage of Uncompensated Care by Region

Hospital Area	Hospital	2005			2006			% Change UCC Amount
		Gross Revenues	Charity & Bad Debts	UCC %	Gross Revenues	Charity & Bad Debts	UCC %	
M E T R O								
	University MIEMSS	156,341,800	32,946,050	21.07	167,371,800	39,746,000	23.75	20.64
	Bon Secours Hospital	87,454,500	10,820,943	12.37	93,951,300	14,691,000	15.64	35.76
	Prince George's Hospital Center	229,787,410	39,660,296	17.26	239,399,600	34,791,645	14.53	-12.28
	Fort Washington Medical Center	36,311,920	3,299,839	9.09	38,434,200	5,426,200	14.12	64.44
	Maryland General Hospital	144,802,300	14,943,410	10.32	163,918,900	21,888,943	13.35	46.48
	Laurel Regional Hospital	82,771,800	12,588,283	15.21	79,611,000	9,665,399	12.14	-23.22
	Johns Hopkins Bayview Medical Center	365,314,300	39,830,000	10.90	397,048,800	44,822,700	11.29	12.54
	University of Maryland Medical Center	664,202,800	65,345,000	9.84	760,193,400	82,841,200	10.90	26.78
	University UMCC	54,077,700	2,813,768	5.20	60,005,400	6,535,000	10.89	132.25
	Harbor Hospital Center	149,062,300	14,692,357	9.86	162,229,300	16,512,475	10.18	12.39
	Doctors Community Hospital	132,527,000	11,113,300	8.39	150,515,400	13,265,700	8.81	19.37
	Mercy Medical Center	269,822,916	24,309,400	9.01	292,129,600	25,456,000	8.71	4.72
	Washington Adventist Hospital	250,370,716	18,919,162	7.56	252,953,148	21,872,299	8.65	15.61
	Franklin Square Hospital Center	299,302,800	22,713,995	7.59	337,909,200	29,139,070	8.62	28.29
	Sinai Hospital	461,951,400	36,936,300	8.00	514,199,200	43,838,300	8.53	18.69
	Northwest Hospital Center	154,870,300	11,440,500	7.39	175,332,500	14,819,700	8.45	29.54
	Union Memorial Hospital	311,599,000	26,936,612	8.64	332,271,100	27,100,277	8.16	0.61
	Southern Maryland Hospital Center	177,273,500	11,833,581	6.68	193,871,800	15,783,459	8.14	33.38
	Montgomery General Hospital	98,865,000	6,056,200	6.13	106,766,600	8,407,700	7.87	38.83
	Saint Agnes Hospital	287,399,400	21,117,199	7.35	311,350,800	23,109,424	7.42	9.43
	Shady Grove Adventist Hospital	256,006,520	17,617,662	6.88	250,038,969	18,448,270	7.38	4.71
	Good Samaritan Hospital	216,882,200	17,371,028	8.01	230,371,900	16,956,425	7.36	-2.39
	Baltimore Washington Medical Center	221,025,600	13,556,944	6.13	239,891,800	17,017,517	7.09	25.53
	Holy Cross Hospital	292,217,500	20,470,069	7.01	333,999,100	23,332,148	6.99	13.98
	Johns Hopkins Hospital	1,210,651,300	79,773,300	6.59	1,322,871,800	89,141,400	6.74	11.74
	Howard County General Hospital	163,377,700	9,522,346	5.83	171,738,700	9,726,472	5.66	2.14
	Kernan Hospital	73,961,900	5,514,203	7.46	76,670,800	4,219,700	5.50	-23.48
	Suburban Hospital	161,927,400	7,118,900	4.40	178,949,700	9,212,900	5.15	29.41
	Anne Arundel Medical Center	279,566,800	11,939,924	4.27	298,002,100	15,233,074	5.11	27.58
	Upper Chesapeake Medical Center	137,071,200	7,216,900	5.27	154,647,300	7,596,700	4.91	5.26
	G.B.M.C	295,073,300	8,738,920	2.96	331,087,800	8,846,700	2.67	1.23
	Saint Josephs Medical Center	306,863,700	9,339,970	3.04	342,591,900	8,980,927	2.62	-3.84
		=====	=====	=====	=====	=====	=====	=====
		8,028,733,982	636,496,361	7.93	8,760,324,917	728,424,724	8.32	14.44
		=====	=====	=====	=====	=====	=====	=====
	M E T R O							

CHANGE IN UNCOMPENSATED CARE (UCC) : EXHIBIT III-b
 REGULATED OPERATIONS
 Listed by Percentage of Uncompensated Care by Region

Hospital Area	Hospital	2005			2006			% Change UCC Amount	
		Gross Revenues	Charity & Bad Debts	UCC %	Gross Revenues	Charity & Bad Debts	UCC %		
R U R A L	Dorchester General Hospital	40,781,000	3,316,353	8.13	42,535,500	4,090,727	9.48	21.54	
	Harford Memorial Hospital	64,204,000	5,889,800	9.17	70,076,600	6,492,100	9.26	10.23	
	Union Hospital of Cecil County	90,105,900	5,706,500	6.33	94,968,500	8,305,200	8.75	45.54	
	Chester River Hospital	45,887,800	4,085,687	8.90	52,086,800	4,243,419	8.15	3.86	
	Washington County Hospital	178,362,100	12,779,800	7.17	190,943,600	14,452,100	7.57	13.09	
	Garrett County Memorial Hospital	29,245,300	1,849,126	6.32	30,971,400	2,106,039	6.80	13.89	
	McCreedy Hospital	14,291,800	1,244,800	8.71	13,783,200	910,478	6.61	-26.86	
	Peninsula Regional Hospital	280,244,200	16,131,200	5.76	308,930,400	20,336,500	6.58	26.07	
	Civista Medical Center	74,962,400	5,049,400	6.74	80,852,800	4,956,900	6.13	-1.83	
	Calvert Memorial Hospital	79,517,900	4,838,515	6.08	88,535,500	5,427,599	6.13	12.17	
	Atlantic General Hospital	49,751,300	2,789,100	5.61	54,654,300	3,319,100	6.07	19.00	
	Memorial Hospital at Easton	107,543,700	8,678,239	8.07	118,724,600	6,563,526	5.53	-24.37	
	Frederick Memorial Hospital	177,271,700	10,181,006	5.74	196,272,600	10,690,159	5.45	5.00	
	Saint Mary's Hospital	81,781,500	4,165,994	5.09	97,642,200	5,067,756	5.19	21.65	
	Braddock Hospital	113,532,800	3,974,200	3.50	129,680,100	5,807,800	4.48	46.14	
	Carroll County General Hospital	135,949,300	7,300,868	5.37	153,454,534	6,863,000	4.47	-6.00	
	Memorial Hospital of Cumberland	89,083,400	3,560,600	4.00	95,983,600	3,923,700	4.09	10.20	
			1,652,516,100	101,541,188	6.14	1,820,096,234	113,496,104	6.24	11.77
			9,681,250,082	738,037,549	7.62	10,580,421,151	841,920,827	7.96	14.08

R U R A L

CHANGE IN NET PATIENT REVENUE(NPR) PER EIPA: EXHIBIT IV-a
 REGULATED OPERATIONS
 Listed by Alphabetical Order

Hospital	2005			2006			% Change	
	Net Patient Revenue	EIPAs	NPR Per EIPA	Net Patient Revenue	EIPAs	NPR Per EIPA	NPR	Per EIPA
All Acute Hospitals	8,362,412,617	933,558	8,957.57	9,086,966,559	962,564	9,440.38		5.39
Anne Arundel Medical Center	250,606,776	34,921	7,176.38	264,537,118	33,741	7,840.22		9.25
Atlantic General Hospital	43,551,000	6,423	6,780.48	47,647,800	6,622	7,195.85		6.13
Baltimore Washington Medical Center	192,979,536	26,372	7,317.48	208,207,964	27,010	7,708.69		5.35
Bon Secours Hospital	74,763,251	9,596	7,790.77	77,564,988	9,765	7,943.53		1.96
Braddock Hospital	100,088,400	14,918	6,709.46	113,308,800	15,988	7,087.01		5.63
Calvert Memorial Hospital	69,019,404	12,879	5,358.93	76,892,865	12,636	6,085.28		13.55
Carroll County General Hospital	119,512,571	19,122	6,250.08	135,584,542	19,797	6,848.69		9.58
Chester River Hospital	38,419,996	6,481	5,928.40	45,257,496	6,896	6,563.26		10.71
Civista Medical Center	64,452,672	11,015	5,851.35	69,396,489	11,428	6,072.75		3.78
Doctors Community Hospital	112,316,000	16,704	6,723.76	127,847,288	17,854	7,160.89		6.50
Dorchester General Hospital	34,034,140	6,507	5,230.33	33,773,860	6,377	5,296.04		1.26
Fort Washington Medical Center	30,864,842	5,485	5,627.14	31,219,300	5,432	5,747.14		2.13
Franklin Square Hospital Center	256,518,005	33,386	7,683.32	285,488,976	35,030	8,149.87		6.07
Frederick Memorial Hospital	156,524,526	23,848	6,563.42	171,607,532	24,210	7,088.34		8.00
G.B.M.C	272,141,898	35,339	7,700.93	300,967,079	38,451	7,827.33		1.64
Garrett County Memorial Hospital	24,871,337	4,603	5,403.29	25,997,560	4,459	5,829.88		7.90
Good Samaritan Hospital	184,483,572	22,428	8,225.50	196,149,175	22,193	8,838.52		7.45
Harbor Hospital Center	124,221,449	16,560	7,501.09	134,926,334	16,815	8,024.23		6.97
Harford Memorial Hospital	53,085,400	9,065	5,855.84	57,498,800	9,092	6,324.45		8.00
Holy Cross Hospital	248,412,913	34,515	7,197.25	284,985,177	35,952	7,926.91		10.14
Howard County General Hospital	145,084,174	22,447	6,463.31	151,891,403	22,027	6,895.69		6.69
Johns Hopkins Bayview Medical Center	304,251,600	30,695	9,912.09	332,147,500	32,188	10,318.88		4.10
Johns Hopkins Hospital	1,052,724,488	63,491	16,580.69	1,147,266,443	65,500	17,515.39		5.64
Kernan Hospital	65,993,265	4,113	15,898.75	69,472,688	4,741	14,653.05		-7.84
Laurel Regional Hospital	64,743,054	10,340	6,261.25	65,731,219	9,775	6,724.14		7.39
Maryland General Hospital	121,968,390	14,144	8,623.33	136,374,246	15,235	8,951.12		3.80
McCready Hospital	11,436,400	2,066	5,535.96	11,167,862	2,046	5,457.72		-1.41
Memorial Hospital at Easton	88,966,570	13,890	6,405.08	103,471,018	14,280	7,245.91		13.13
Memorial Hospital of Cumberland	74,583,700	12,351	6,038.65	82,073,300	12,435	6,600.39		9.30
Mercy Medical Center	234,323,639	28,897	8,108.86	257,113,600	29,771	8,636.49		6.51
Montgomery General Hospital	86,345,000	12,406	6,960.18	92,714,200	12,724	7,286.77		4.69
Northwest Hospital Center	133,346,203	19,664	6,781.23	149,126,503	20,496	7,275.82		7.29
Peninsula Regional Hospital	247,118,100	28,313	8,728.12	268,586,400	28,627	9,382.21		7.49
Prince George's Hospital Center	199,990,671	18,403	10,867.29	203,981,525	18,464	11,047.38		1.66

CHANGE IN NET PATIENT REVENUE(NPR) PER EIPA: EXHIBIT IV-a
 REGULATED OPERATIONS
 Listed by Alphabetical Order

Hospital	2005			2006			% Change NPR Per EIPA
	Net Patient Revenue	EIPAs	NPR Per EIPA	Net Patient Revenue	EIPAs	NPR Per EIPA	
Saint Agnes Hospital	243,774,156	30,005	8,124.37	266,033,797	30,871	8,617.68	6.07
Saint Josephs Medical Center	275,541,567	28,553	9,650.07	307,313,087	30,480	10,082.61	4.48
Saint Mary's Hospital	69,851,706	13,122	5,323.11	82,384,333	15,179	5,427.52	1.96
Shady Grove Adventist Hospital	216,810,448	28,767	7,536.78	220,852,424	28,381	7,781.71	3.25
Sinai Hospital	397,723,842	34,215	11,624.25	436,714,200	36,387	12,001.91	3.25
Southern Maryland Hospital Center	152,324,200	23,047	6,609.25	163,308,987	24,026	6,797.04	2.84
Suburban Hospital	145,559,600	18,494	7,870.66	157,660,000	18,547	8,500.55	8.00
Union Hospital of Cecil County	78,739,100	13,905	5,662.47	79,421,600	13,830	5,742.86	1.42
Union Memorial Hospital	262,922,688	26,078	10,082.27	279,027,231	25,486	10,948.23	8.59
University MIEMSS	117,415,069	7,569	15,511.73	120,899,800	7,400	16,337.18	5.32
University UMCC	48,501,144	2,447	19,820.22	50,728,550	2,406	21,086.33	6.39
University of Maryland Medical Center	586,054,667	29,261	20,028.52	649,646,200	33,260	19,532.56	-2.48
Upper Chesapeake Medical Center	120,640,100	19,370	6,228.30	136,420,400	19,427	7,022.16	12.75
Washington Adventist Hospital	212,834,587	22,398	9,502.39	214,626,900	22,034	9,740.92	2.51
Washington County Hospital	152,576,800	23,281	6,553.84	161,952,000	22,854	7,086.36	8.13

CHANGE IN NET PATIENT REVENUE(NPR) PER EIPA: EXHIBIT IV-b
Listed by Net Patient Revenues per EIPA

Hospital	2005			2006			% Change	
	Net Patient Revenue	EIPAS	NPR Per EIPA	Net Patient Revenue	EIPAS	NPR Per EIPA	NPR Per EIPA	Per EIPA
University UMCC	48,501,144	2,447	19,820.22	50,728,550	2,406	21,086.33	6.39	6.39
University of Maryland Medical Center	586,054,667	29,261	20,028.52	649,646,200	33,260	19,532.56	-2.48	-2.48
Johns Hopkins Hospital	1,052,724,488	63,491	16,580.69	1,147,266,443	65,500	17,515.39	5.64	5.64
University MIEMSS	117,415,069	7,569	15,511.73	120,899,800	7,400	16,337.18	5.32	5.32
Kernan Hospital	65,393,265	4,113	15,898.75	69,472,688	4,741	14,653.05	-7.84	-7.84
Sinai Hospital	397,723,842	34,215	11,624.25	436,714,200	36,387	12,001.91	3.25	3.25
Prince George's Hospital Center	199,990,671	18,403	10,867.29	203,981,525	18,464	11,047.38	1.66	1.66
Union Memorial Hospital	262,922,688	26,078	10,082.27	279,027,231	25,486	10,948.23	8.59	8.59
Johns Hopkins Bayview Medical Center	304,251,600	30,695	9,912.09	332,147,500	32,188	10,318.88	4.10	4.10
Saint Josephs Medical Center	275,541,567	28,553	9,650.07	307,313,087	30,480	10,082.61	4.48	4.48
Washington Adventist Hospital	212,834,587	22,398	9,502.39	214,626,900	22,034	9,740.92	2.51	2.51
All Acute Hospitals	8,362,412,617	933,558	8,957.57	9,086,966,559	962,564	9,440.38	5.39	5.39
Peninsula Regional Hospital	247,118,100	28,313	8,728.12	268,586,400	28,627	9,382.21	7.49	7.49
Maryland General Hospital	121,968,390	14,144	8,623.33	136,374,246	15,235	8,951.12	3.80	3.80
Good Samaritan Hospital	184,483,572	22,428	8,225.50	196,149,175	22,193	8,838.52	7.45	7.45
Mercy Medical Center	234,323,639	28,897	8,108.86	257,113,600	29,771	8,636.49	6.51	6.51
Saint Agnes Hospital	243,774,156	30,005	8,124.37	266,033,797	30,871	8,617.68	6.07	6.07
Suburban Hospital	145,559,600	18,494	7,870.66	157,660,000	18,547	8,500.55	8.00	8.00
Franklin Square Hospital Center	256,518,005	33,386	7,683.32	285,488,976	35,030	8,149.87	6.07	6.07
Harbor Hospital Center	124,221,449	16,560	7,501.09	134,926,334	16,815	8,024.23	6.97	6.97
Bon Secours Hospital	74,763,251	9,596	7,790.77	77,564,988	9,765	7,943.53	1.96	1.96
Holy Cross Hospital	248,412,913	34,515	7,197.25	284,985,177	35,952	7,926.91	10.14	10.14
Anne Arundel Medical Center	250,606,776	34,921	7,176.38	264,537,118	33,741	7,840.22	9.25	9.25
G.B.M.C	272,141,898	35,339	7,700.93	300,967,079	38,451	7,827.33	1.64	1.64
Shady Grove Adventist Hospital	216,810,448	28,767	7,536.78	220,852,424	28,381	7,781.71	3.25	3.25
Baltimore Washington Medical Center	192,979,536	26,372	7,317.48	208,207,964	27,010	7,708.69	5.35	5.35
Montgomery General Hospital	86,345,000	12,406	6,960.18	92,714,200	12,724	7,286.77	4.69	4.69
Northwest Hospital Center	138,346,203	19,664	6,781.23	149,126,503	20,496	7,275.82	7.29	7.29
Memorial Hospital at Easton	88,966,570	13,890	6,405.08	103,471,018	14,280	7,245.91	13.13	13.13
Atlantic General Hospital	43,551,000	6,423	6,780.48	47,647,800	6,622	7,195.85	6.13	6.13
Doctors Community Hospital	112,316,000	16,704	6,723.76	127,847,288	17,854	7,160.89	6.50	6.50
Frederick Memorial Hospital	156,524,526	23,848	6,563.42	171,607,532	24,210	7,088.34	8.00	8.00
Braddock Hospital	100,088,400	14,918	6,709.46	113,308,800	15,988	7,087.01	5.63	5.63
Washington County Hospital	152,576,800	23,281	6,553.84	161,952,000	22,854	7,086.36	8.13	8.13
Upper Chesapeake Medical Center	120,640,100	19,370	6,228.30	136,420,400	19,427	7,022.16	12.75	12.75
Howard County General Hospital	145,084,174	22,447	6,463.31	151,891,403	22,027	6,895.69	6.69	6.69

CHANGE IN NET PATIENT REVENUE (NPR) PER EIPA: EXHIBIT IV-b
 Listed by Net Patient Revenues per EIPA

Hospital	2005			2006			% Change NPR Per EIPA
	Net Patient Revenue	EIPAS	NPR Per EIPA	Net Patient Revenue	EIPAS	NPR Per EIPA	
Carroll County General Hospital	119,512,571	19,122	6,250.08	135,584,542	19,797	6,848.69	9.58
Southern Maryland Hospital Center	152,324,200	23,047	6,609.25	163,308,987	24,026	6,797.04	2.84
Laurel Regional Hospital	64,743,054	10,340	6,261.25	65,731,219	9,775	6,724.14	7.39
Memorial Hospital of Cumberland	74,583,700	12,351	6,038.65	82,073,300	12,435	6,600.39	9.30
Chester River Hospital	38,419,996	6,481	5,928.40	45,257,496	6,896	6,563.26	10.71
Harford Memorial Hospital	53,085,400	9,065	5,855.84	57,498,800	9,092	6,324.45	8.00
Calvert Memorial Hospital	69,019,404	12,879	5,358.93	76,892,865	12,636	6,085.28	13.55
Civista Medical Center	64,452,672	11,015	5,851.35	69,396,489	11,428	6,072.75	3.78
Garrett County Memorial Hospital	24,871,337	4,603	5,403.29	25,997,560	4,459	5,829.88	7.90
Fort Washington Medical Center	30,864,842	5,485	5,627.14	31,219,300	5,432	5,747.14	2.13
Union Hospital of Cecil County	78,739,100	13,905	5,662.47	79,421,600	13,830	5,742.86	1.42
McCready Hospital	11,436,400	2,066	5,535.96	11,167,862	2,046	5,457.72	-1.41
Saint Mary's Hospital	69,851,706	13,122	5,323.11	82,384,333	15,179	5,427.52	1.96
Dorchester General Hospital	34,034,140	6,507	5,230.33	33,773,860	6,377	5,296.04	1.26

CHANGE IN NET OPERATING REVENUE(NOR) PER EIPA: EXHIBIT V-a
 REGULATED OPERATIONS
 Listed by Alphabetical Order

Hospital	2005			2006			% Change NOR Per EIPA
	Net Operating Revenue	EIPAS	NOR Per EIPA	Net Operating Revenue	EIPAS	NOR Per EIPA	
All Acute Hospitals	8,460,040,439	933,558	9,062.15	9,203,751,936	962,564	9,561.71	5.51
Anne Arundel Medical Center	255,790,976	34,921	7,324.83	269,369,196	33,741	7,983.43	8.99
Atlantic General Hospital	43,579,900	6,423	6,784.98	47,672,800	6,622	7,199.62	6.11
Baltimore Washington Medical Center	193,812,416	26,372	7,349.06	209,069,090	27,010	7,740.57	5.33
Bon Secours Hospital	74,898,532	9,596	7,804.86	77,357,288	9,765	7,922.26	1.50
Braddock Hospital	100,088,400	14,918	6,709.46	112,696,200	15,988	7,048.69	5.06
Calvert Memorial Hospital	70,166,381	12,879	5,447.99	78,036,299	12,636	6,175.77	13.36
Carroll County General Hospital	120,984,073	19,122	6,327.04	136,627,328	19,797	6,901.37	9.08
Chester River Hospital	38,692,766	6,481	5,970.49	45,674,231	6,896	6,623.69	10.94
Civista Medical Center	64,592,904	11,015	5,864.09	69,654,774	11,428	6,095.35	3.94
Doctors Community Hospital	115,744,457	16,704	6,929.01	131,289,013	17,854	7,353.66	6.13
Dorchester General Hospital	34,274,170	6,507	5,267.22	33,999,697	6,377	5,331.45	1.22
Fort Washington Medical Center	31,200,623	5,485	5,688.35	31,783,800	5,432	5,851.06	2.86
Franklin Square Hospital Center	259,172,805	33,386	7,762.83	288,612,421	35,030	8,239.03	6.13
Frederick Memorial Hospital	157,928,537	23,848	6,622.30	172,178,775	24,210	7,111.94	7.39
G.B.M.C	271,257,261	35,339	7,675.90	302,825,751	38,451	7,875.67	2.60
Garrett County Memorial Hospital	25,584,231	4,603	5,558.16	27,081,016	4,459	6,072.85	9.26
Good Samaritan Hospital	187,452,672	22,428	8,357.88	199,335,275	22,193	8,982.08	7.47
Harbor Hospital Center	127,623,995	16,560	7,706.55	136,632,688	16,815	8,125.71	5.44
Harford Memorial Hospital	53,100,500	9,065	5,857.50	57,510,200	9,092	6,325.70	7.99
Holy Cross Hospital	253,447,046	34,515	7,343.10	287,882,935	35,952	8,007.51	9.05
Howard County General Hospital	145,752,383	22,447	6,493.07	151,986,415	22,027	6,900.01	6.27
Johns Hopkins Bayview Medical Center	308,558,500	30,695	10,052.40	343,879,000	32,188	10,683.34	6.28
Johns Hopkins Hospital	1,063,380,199	63,491	16,748.52	1,158,231,001	65,500	17,682.78	5.58
Kernan Hospital	71,014,296	4,113	17,265.37	72,779,886	4,741	15,350.60	-11.09
Laurel Regional Hospital	64,743,054	10,340	6,261.25	65,731,219	9,775	6,724.14	7.39
Maryland General Hospital	122,306,790	14,144	8,647.26	136,946,206	15,235	8,988.66	3.95
McCready Hospital	11,707,200	2,066	5,667.05	11,140,818	2,046	5,444.51	-3.93
Memorial Hospital at Easton	89,862,758	13,890	6,469.60	104,797,048	14,280	7,338.77	13.43
Memorial Hospital of Cumberland	74,898,200	12,351	6,064.11	83,344,400	12,435	6,702.61	10.53
Mercy Medical Center	238,026,667	28,897	8,237.00	260,385,600	29,771	8,746.39	6.18
Montgomery General Hospital	87,192,300	12,406	7,028.48	93,501,800	12,724	7,348.67	4.56
Northwest Hospital Center	134,471,603	19,664	6,838.47	150,491,503	20,496	7,342.42	7.37
Peninsula Regional Hospital	248,205,800	28,313	8,766.54	269,506,500	28,627	9,414.35	7.39
Prince George's Hospital Center	199,990,671	18,403	10,867.29	203,981,525	18,464	11,047.38	1.66

CHANGE IN NET OPERATING REVENUE(NOR) PER EIPA: EXHIBIT V-a
 REGULATED OPERATIONS
 Listed by Alphabetical Order

Hospital	2005			2006			% Change NOR Per EIPA
	Net Operating Revenue	EIPAS	NOR Per EIPA	Net Operating Revenue	EIPAS	NOR Per EIPA	
Saint Agnes Hospital	246,550,697	30,005	8,216.90	269,978,611	30,871	8,745.47	6.43
Saint Josephs Medical Center	276,574,426	28,553	9,686.24	308,147,034	30,480	10,109.97	4.37
Saint Mary's Hospital	70,926,129	13,122	5,404.99	83,422,964	15,179	5,495.94	1.68
Shady Grove Adventist Hospital	218,087,825	28,767	7,581.18	221,569,172	28,381	7,806.96	2.98
Sinai Hospital	402,514,600	34,215	11,764.27	447,127,800	36,387	12,288.09	4.45
Southern Maryland Hospital Center	152,608,200	23,047	6,621.58	163,827,859	24,026	6,818.64	2.98
Suburban Hospital	148,063,700	18,494	8,006.06	160,943,700	18,547	8,677.60	8.39
Union Hospital of Cecil County	78,858,500	13,905	5,671.05	79,659,900	13,830	5,760.10	1.57
Union Memorial Hospital	265,468,188	26,078	10,179.88	281,994,631	25,486	11,064.67	8.69
University MIEWSS	124,379,069	7,569	16,431.75	125,516,800	7,400	16,961.07	3.22
University UMCC	48,508,144	2,447	19,823.08	50,749,550	2,406	21,095.06	6.42
University of Maryland Medical Center	596,741,403	29,261	20,393.75	668,282,962	33,260	20,092.90	-1.48
Upper Chesapeake Medical Center	121,077,600	19,370	6,250.89	139,373,300	19,427	7,174.16	14.77
Washington Adventist Hospital	215,275,738	22,398	9,611.38	216,171,254	22,034	9,811.01	2.08
Washington County Hospital	154,903,100	23,281	6,653.76	164,994,700	22,854	7,219.49	8.50

CHANGE IN NET OPERATING REVENUE(NOR) PER EIPA: EXHIBIT V-b
Listed by Net Operating Revenues per EIPA

Hospital	2005			2006			% Change	
	Net Operating		NOR	Net Operating		NOR	Per EIPA	Per EIPA
	Revenue	EIPAS		Revenue	EIPAS			
University UMCC	48,508,144	2,447	19,823.08	50,749,550	2,406	21,095.06	6.42	
University of Maryland Medical Center	596,741,403	29,261	20,393.75	668,282,962	33,260	20,092.90	-1.48	
Johns Hopkins Hospital	1,063,380,199	63,491	16,748.52	1,158,231,001	65,500	17,682.78	5.58	
University MIEMSS	124,379,069	7,569	16,431.75	125,516,800	7,400	16,961.07	3.22	
Kernan Hospital	71,014,296	4,113	17,265.37	72,779,886	4,741	15,350.60	-11.09	
Sinai Hospital	402,514,600	34,215	11,764.27	447,127,800	36,387	12,288.09	4.45	
Union Memorial Hospital	265,468,188	26,078	10,179.88	281,994,631	25,486	11,064.67	8.69	
Prince George's Hospital Center	199,990,671	18,403	10,867.29	203,981,525	18,464	11,047.38	1.66	
Johns Hopkins Bayview Medical Center	308,558,500	30,695	10,052.40	343,879,000	32,188	10,683.34	6.28	
Saint Josephs Medical Center	276,574,426	28,553	9,686.24	308,147,034	30,480	10,109.97	4.37	
Washington Adventist Hospital	215,275,738	22,398	9,611.38	216,171,254	22,034	9,811.01	2.08	
All Acute Hospitals	8,460,040,439	933,558	9,062.15	9,203,751,936	962,564	9,561.71	5.51	
Peninsula Regional Hospital	248,205,800	28,313	8,766.54	269,506,500	28,627	9,414.35	7.39	
Maryland General Hospital	122,306,790	14,144	8,647.26	136,946,206	15,235	8,988.66	3.95	
Good Samaritan Hospital	187,452,672	22,428	8,357.88	199,335,275	22,193	8,982.08	7.47	
Mercy Medical Center	238,026,667	28,897	8,237.00	260,385,600	29,771	8,746.39	6.18	
Saint Agnes Hospital	246,550,697	30,005	8,216.90	269,978,611	30,871	8,745.47	6.43	
Suburban Hospital	148,063,700	18,494	8,006.06	160,943,700	18,547	8,677.60	8.39	
Franklin Square Hospital Center	259,172,805	33,386	7,762.83	288,612,421	35,030	8,239.03	6.13	
Harbor Hospital Center	127,623,995	16,560	7,706.55	136,632,688	16,815	8,125.71	5.44	
Holy Cross Hospital	253,447,046	34,515	7,343.10	287,882,935	35,952	8,007.51	9.05	
Anne Arundel Medical Center	255,790,976	34,921	7,324.83	269,369,196	33,741	7,983.43	8.99	
Bon Secours Hospital	74,898,532	9,596	7,804.86	77,357,288	9,765	7,922.26	1.50	
G.B.M.C	271,257,261	35,339	7,675.90	302,825,751	38,451	7,875.67	2.60	
Shady Grove Adventist Hospital	218,087,825	28,767	7,581.18	221,569,172	28,381	7,806.96	2.98	
Baltimore Washington Medical Center	193,812,416	26,372	7,349.06	209,069,090	27,010	7,740.57	5.33	
Doctors Community Hospital	115,744,457	16,704	6,929.01	131,289,013	17,854	7,353.66	6.13	
Montgomery General Hospital	87,192,300	12,406	7,028.48	93,501,800	12,724	7,348.67	4.56	
Northwest Hospital Center	134,471,603	19,664	6,838.47	150,491,503	20,496	7,342.42	7.37	
Memorial Hospital at Easton	89,862,758	13,890	6,469.60	104,797,048	14,280	7,338.77	13.43	
Washington County Hospital	154,903,100	23,281	6,653.76	164,994,700	22,854	7,219.49	8.50	
Atlantic General Hospital	43,579,900	6,423	6,784.98	47,672,800	6,622	7,199.62	6.11	
Upper Chesapeake Medical Center	121,077,600	19,370	6,250.89	139,373,300	19,427	7,174.16	14.77	
Frederick Memorial Hospital	157,928,537	23,848	6,622.30	172,178,775	24,210	7,111.94	7.39	
Braddock Hospital	100,088,400	14,918	6,709.46	112,696,200	15,988	7,048.69	5.06	
Carroll County General Hospital	120,984,073	19,122	6,327.04	136,627,328	19,797	6,901.37	9.08	

CHANGE IN NET OPERATING REVENUE (NOR) PER EIPA: EXHIBIT V-b
Listed by Net Operating Revenues per EIPA

Hospital	2005			2006			% Change NOR Per EIPA
	Net Operating Revenue	EIPAs	NOR Per EIPA	Net Operating Revenue	EIPAs	NOR Per EIPA	
Howard County General Hospital	145,752,383	22,447	6,493.07	151,986,415	22,027	6,900.01	6.27
Southern Maryland Hospital Center	152,608,200	23,047	6,621.58	163,827,859	24,026	6,818.64	2.98
Laurel Regional Hospital	64,743,054	10,340	6,261.25	65,731,219	9,775	6,724.14	7.39
Memorial Hospital of Cumberland	74,898,200	12,351	6,064.11	83,344,400	12,435	6,702.61	10.53
Chester River Hospital	38,692,766	6,481	5,970.49	45,674,231	6,896	6,623.69	10.94
Harford Memorial Hospital	53,100,500	9,065	5,857.50	57,510,200	9,092	6,325.70	7.99
Calvert Memorial Hospital	70,166,381	12,879	5,447.99	78,036,299	12,636	6,175.77	13.36
Civista Medical Center	64,592,904	11,015	5,864.09	69,654,774	11,428	6,095.35	3.94
Garrett County Memorial Hospital	25,584,231	4,603	5,558.16	27,081,016	4,459	6,072.85	9.26
Fort Washington Medical Center	31,200,623	5,485	5,688.35	31,783,800	5,432	5,851.06	2.86
Union Hospital of Cecil County	78,858,500	13,905	5,671.05	79,659,900	13,830	5,760.10	1.57
Saint Mary's Hospital	70,926,129	13,122	5,404.99	83,422,964	15,179	5,495.94	1.68
McCreedy Hospital	11,707,200	2,066	5,667.05	11,140,818	2,046	5,444.51	-3.93
Dorchester General Hospital	34,274,170	6,507	5,267.22	33,999,697	6,377	5,331.45	1.22

CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT VI-a
 REGULATED & UNREGULATED OPERATIONS
 Listed by Alphabetical Order

Hospital	2005			2006			% Change Reg. Operating Profit/Loss	% Change Total Net Profit/Loss
	Regulated Operating Profit/Loss	Unregulated Operating Profit/Loss	Total Operating Profit/Loss	Regulated Operating Profit/Loss	Unregulated Operating Profit/Loss	Total Operating Profit/Loss		
All Acute Hospitals	415,220,488	-146,099,505	269,120,983	461,509,193	-188,139,753	273,369,440	11.15	1.58
Anne Arundel Medical Center	25,115,293	-8,252,307	16,862,986	22,405,201	-9,423,772	12,981,429	-10.79	-23.02
Atlantic General Hospital	3,580,026	-2,742,622	837,404	3,217,665	-4,112,731	-895,066	-10.12	-206.89
Baltimore Washington Medical Center	12,807,003	-4,048,136	8,758,867	12,226,968	-2,855,517	9,371,451	-4.53	6.99
Bon Secours Hospital	4,917,221	-4,021,692	895,529	1,454,686	-3,239,786	-1,785,100	-70.42	-299.33
Braddock Hospital	6,150,100	-3,477,200	2,672,900	4,483,710	-2,326,406	2,157,304	-27.10	-19.29
Calvert Memorial Hospital	5,984,482	-273,839	5,710,643	6,217,739	-1,395,076	4,822,663	3.90	-15.55
Carroll County General Hospital	8,489,547	-3,352,521	5,137,026	10,557,741	-3,663,568	6,894,173	24.36	34.21
Chester River Hospital	-4,403,382	299,990	-4,103,392	268,300	328,200	596,500	106.09	114.54
Civista Medical Center	-1,469,396	-482,834	-1,952,231	394,440	-609,715	-215,276	126.84	88.97
Doctors Community Hospital	5,994,088	-926,142	5,067,946	4,047,389	-428,834	3,618,555	-32.48	-28.60
Dorchester General Hospital	3,510,446	-670,002	2,840,444	2,112,778	-1,363,581	749,197	-39.81	-73.62
Fort Washington Medical Center	737,281	67,100	804,381	-1,494,900	-15,300	-1,510,200	-302.76	-287.75
Franklin Square Hospital Center	13,184,046	-4,899,046	8,285,000	14,482,758	-6,304,528	8,178,230	9.85	-1.29
Frederick Memorial Hospital	1,353,426	1,683,650	3,037,076	-3,649,994	3,026,688	-623,306	-369.69	-120.52
G.B.M.C	20,116,655	-16,248,284	3,868,370	18,686,400	-14,741,600	3,944,800	-7.11	1.98
Garrett County Memorial Hospital	936,701	-219,525	717,176	1,519,973	-2,533	1,517,440	62.27	111.59
Good Samaritan Hospital	2,173,193	-2,312,515	-139,322	6,483,061	-1,668,788	4,814,273	198.32	3555.50
Harbor Hospital Center	3,309,250	-2,824,072	485,178	1,475,509	284,417	1,759,926	-55.41	262.74
Harford Memorial Hospital	1,539,167	-1,727,267	-188,100	695,565	-1,884,565	-1,189,000	-54.81	-532.11
Holy Cross Hospital	2,940,840	1,074,899	4,015,738	25,689,786	-6,666,964	19,022,822	773.55	373.71
Howard County General Hospital	6,662,497	312,920	6,975,417	3,362,572	393,784	3,756,356	-49.53	-46.15
Johns Hopkins Bayview Medical Center	4,908,608	-1,548,008	3,360,600	2,968,092	-1,747,692	1,220,400	-39.53	-63.69
Johns Hopkins Hospital	26,974,813	-2,347	26,972,466	31,301,681	-923,275	30,378,406	16.04	12.63
Kernan Hospital	2,742,976	-358,755	2,384,221	1,439,770	-474,963	964,807	-47.51	-59.53
Laurel Regional Hospital	-3,545,556	-1,731,713	-5,277,270	-6,691,708	-1,912,494	-8,604,202	-88.74	-63.04
Maryland General Hospital	4,395,400	-12,062,700	-7,667,300	10,212,400	-12,534,300	-2,321,900	132.34	69.72
McCready Hospital	-164,600	1,246,700	1,082,100	338,599	151,612	490,211	305.71	-54.70
Memorial Hospital at Easton	-933,236	361,870	-571,365	5,699,248	-2,873,819	2,825,429	710.70	594.50
Memorial Hospital of Cumberland	2,990,500	1,586,100	4,576,600	6,502,141	-1,377,841	5,124,300	117.43	11.97
Mercy Medical Center	14,836,837	-340,350	14,496,487	19,668,507	-376,526	19,291,981	32.57	33.08
Montgomery General Hospital	2,141,748	-2,464,348	-322,600	1,061,300	-2,276,700	-1,215,400	-50.45	-276.75
Northwest Hospital Center	10,384,636	-3,895,579	6,489,057	16,544,766	-4,659,370	11,885,396	59.32	83.16
Peninsula Regional Hospital	15,887,121	-4,181,100	11,706,021	16,633,682	-3,489,682	13,144,000	4.70	12.28

CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT VI-a
 REGULATED & UNREGULATED OPERATIONS
 Listed by Alphabetical Order

Hospital	2005			2006			% Change Reg. Operating Profit/Loss	% Change Total Profit/Loss
	Regulated Operating Profit/Loss	Unregulated Operating Profit/Loss	Total Operating Profit/Loss	Regulated Operating Profit/Loss	Unregulated Operating Profit/Loss	Total Operating Profit/Loss		
Prince George's Hospital Center	14,252,078	-14,495,982	-243,904	11,573,984	-13,732,490	-2,158,506	-18.79	-784.98
Saint Agnes Hospital	17,323,310	-7,463,207	9,860,103	23,797,905	-9,257,602	14,540,302	37.38	47.47
Saint Josephs Medical Center	15,696,976	-7,811,941	7,885,035	16,530,329	-9,162,154	7,368,175	5.31	-6.55
Saint Mary's Hospital	6,896,634	-317,066	6,579,567	10,850,966	-97,635	10,753,332	57.34	63.44
Shady Grove Adventist Hospital	10,751,725	-1,480,542	9,271,183	3,637,310	-9,896,081	-6,258,772	-66.17	-167.51
Sinai Hospital	38,150,134	-20,159,913	17,990,221	45,883,040	-25,771,809	20,111,231	20.27	11.79
Southern Maryland Hospital Center	7,023,800	-967,600	6,056,200	5,665,853	-4,096,652	1,569,201	-19.33	-74.09
Suburban Hospital	4,122,774	1,846,226	5,969,000	6,356,362	2,302,838	8,659,200	54.18	45.07
Union Hospital of Cecil County	766,300	-56,800	709,500	1,913,300	-1,061,900	851,400	149.68	20.00
Union Memorial Hospital	11,597,990	-4,054,580	7,543,410	14,813,167	-6,549,315	8,263,852	27.72	9.55
University MIEMSS	10,756,269	-1,741,631	9,014,638	6,664,828	-2,169,419	4,495,409	-38.04	-50.13
University UMCC	5,579,986	-400,360	5,179,626	2,083,007	-337,404	1,745,603	-62.67	-66.30
University of Maryland Medical Center	50,774,351	-11,224,306	39,550,045	52,283,856	-16,558,024	35,725,832	2.97	-9.67
Upper Chesapeake Medical Center	5,522,273	744,027	6,266,300	8,768,599	690,401	9,459,000	58.79	50.95
Washington Adventist Hospital	5,384,875	-962,588	4,422,287	3,680,545	-1,310,015	2,370,530	-31.65	-46.40
Washington County Hospital	6,373,235	-1,123,635	5,249,600	6,690,426	-1,967,226	4,723,200	4.98	-10.03

CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT VI-b
 REGULATED & UNREGULATED OPERATIONS
 Listed by Total Operating Profit

Hospital	2005			2006			Total Operating Profit/Loss	% Change Reg. Operating Profit/Loss	Total Operating Profit/Loss	% Change Total Net Profit/Loss
	Regulated Operating Profit/Loss	Unregulated Operating Profit/Loss	Total Operating Profit/Loss	Regulated Operating Profit/Loss	Unregulated Operating Profit/Loss	Total Operating Profit/Loss				
All Acute Hospitals	415,220,488	-146,099,505	269,120,983	461,509,193	-188,139,753	273,369,440	11.15	273,369,440	1.58	
University of Maryland Medical Center	50,774,351	-11,224,306	39,550,045	52,283,856	-16,558,024	35,725,832	2.97	35,725,832	-9.67	
Johns Hopkins Hospital	26,974,813	-2,347	26,972,466	31,301,681	-923,275	30,378,406	16.04	30,378,406	12.63	
Sinai Hospital	38,150,134	-20,159,913	17,990,221	45,883,040	-25,771,809	20,111,231	20.27	20,111,231	11.79	
Mercy Medical Center	14,836,837	-340,350	14,496,487	19,668,507	-376,526	19,291,981	32.57	19,291,981	33.08	
Holy Cross Hospital	2,940,840	1,074,899	4,015,738	25,689,786	-6,666,964	19,022,822	773.55	19,022,822	373.71	
Saint Agnes Hospital	17,323,310	-7,463,207	9,860,103	23,797,905	-9,257,602	14,540,302	37.38	14,540,302	47.47	
Peninsula Regional Hospital	15,887,121	-4,181,100	11,706,021	16,633,682	-3,489,682	13,144,000	4.70	13,144,000	12.28	
Anne Arundel Medical Center	25,115,293	-8,252,307	16,862,986	22,405,201	-9,423,772	12,981,429	-10.79	12,981,429	-23.02	
Northwest Hospital Center	10,384,636	-3,895,579	6,489,057	16,544,766	-4,659,370	11,885,396	59.32	11,885,396	83.16	
Saint Mary's Hospital	6,896,634	-317,066	6,579,567	10,850,966	-97,635	10,753,332	57.34	10,753,332	63.44	
Upper Chesapeake Medical Center	5,522,273	744,027	6,266,300	8,768,599	690,401	9,459,000	58.79	9,459,000	50.95	
Baltimore Washington Medical Center	12,807,003	-4,048,136	8,758,867	12,226,968	-2,855,517	9,371,451	-4.53	9,371,451	6.99	
Suburban Hospital	4,122,774	1,846,226	5,969,000	6,356,362	2,302,838	8,659,200	54.18	8,659,200	45.07	
Union Memorial Hospital	11,597,990	-4,054,580	7,543,410	14,813,167	-6,549,315	8,263,852	27.72	8,263,852	9.55	
Franklin Square Hospital Center	13,184,046	-4,899,046	8,285,000	14,482,758	-6,304,528	8,178,230	9.85	8,178,230	-1.29	
Saint Josephs Medical Center	15,696,576	-7,811,941	7,885,035	16,530,329	-9,162,154	7,368,175	5.31	7,368,175	-6.55	
Carroll County General Hospital	8,489,547	-3,352,521	5,137,026	10,557,741	-3,663,568	6,894,173	24.36	6,894,173	34.21	
Memorial Hospital of Cumberland	2,990,500	1,586,100	4,576,600	6,502,141	-1,377,841	5,124,300	117.43	5,124,300	11.97	
Calvert Memorial Hospital	5,984,482	-273,839	5,710,643	6,217,739	-1,395,076	4,822,663	3.90	4,822,663	-15.55	
Good Samaritan Hospital	2,173,193	-2,312,515	-139,322	6,483,061	-1,668,788	4,814,273	198.32	4,814,273	3555.50	
Washington County Hospital	6,373,235	-1,123,635	5,249,600	6,690,426	-1,967,226	4,723,200	4.98	4,723,200	-10.03	
University MIEMSS	10,756,269	-1,741,631	9,014,638	6,664,828	-2,169,419	4,495,409	-38.04	4,495,409	-50.13	
G.B.M.C	20,116,655	-16,248,284	3,868,370	18,686,400	-14,741,600	3,944,800	-7.11	3,944,800	1.98	
Howard County General Hospital	6,662,497	312,920	6,975,417	3,362,572	393,784	3,756,356	-49.53	3,756,356	-46.15	
Doctors Community Hospital	5,994,088	-926,142	5,067,946	4,047,389	-428,834	3,618,555	-32.48	3,618,555	-28.60	
Memorial Hospital at Easton	-933,236	361,870	-571,365	5,699,248	-2,873,819	2,825,429	710.70	2,825,429	594.50	
Washington Adventist Hospital	5,384,875	-962,588	4,422,287	3,680,545	-1,310,015	2,370,530	-31.65	2,370,530	-46.40	
Braddock Hospital	6,150,100	-3,477,200	2,672,900	4,483,710	-2,326,406	2,157,304	-27.10	2,157,304	-19.29	
Harbor Hospital Center	3,309,250	-2,824,072	485,178	1,475,509	284,417	1,759,926	-55.41	1,759,926	262.74	
University UMCC	5,579,986	-400,360	5,179,626	2,083,007	-337,404	1,745,603	-62.67	1,745,603	-66.30	
Southern Maryland Hospital Center	7,023,800	-967,600	6,056,200	5,665,853	-4,096,652	1,569,201	-19.33	1,569,201	-74.09	
Garrett County Memorial Hospital	936,701	-219,525	717,176	1,519,973	-2,533	1,517,440	62.27	1,517,440	111.59	
Johns Hopkins Bayview Medical Center	4,908,608	-1,548,008	3,360,600	2,968,092	-1,747,692	1,220,400	-39.53	1,220,400	-63.69	

CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT VI-b
 REGULATED & UNREGULATED OPERATIONS
 Listed by Total Operating Profit

Hospital	2005			2006			% Change Reg. Operating Profit/Loss	% Change Total Net Profit/Loss
	Regulated Operating Profit/Loss	Unregulated Operating Profit/Loss	Total Operating Profit/Loss	Regulated Operating Profit/Loss	Unregulated Operating Profit/Loss	Total Operating Profit/Loss		
Kernan Hospital	2,742,976	-358,755	2,384,221	1,439,770	-474,963	964,807	-47.51	-59.53
Union Hospital of Cecil County	766,300	-56,800	709,500	1,913,300	-1,061,900	851,400	149.68	20.00
Dorchester General Hospital	3,510,446	-670,002	2,840,444	2,112,778	-1,363,581	749,197	-39.81	-73.62
Chester River Hospital	-4,403,382	299,990	-4,103,392	268,300	328,200	596,500	106.09	114.54
McCready Hospital	-164,600	1,246,700	1,082,100	338,599	151,612	490,211	305.71	-54.70
Civista Medical Center	-1,469,396	-482,834	-1,952,231	394,440	-609,715	-215,276	126.84	88.97
Frederick Memorial Hospital	1,353,426	1,683,650	3,037,076	-3,649,994	3,026,688	-623,306	-369.69	-120.52
Atlantic General Hospital	3,580,026	-2,742,622	837,404	3,217,665	-4,112,731	-895,066	-10.12	-206.89
Harford Memorial Hospital	1,539,167	-1,727,267	-188,100	695,565	-1,884,565	-1,189,000	-54.81	-532.11
Montgomery General Hospital	2,141,748	-2,464,348	-322,600	1,061,300	-2,276,700	-1,215,400	-50.45	-276.75
Fort Washington Medical Center	737,281	67,100	804,381	-1,494,900	-15,300	-1,510,200	-302.76	-287.75
Bon Secours Hospital	4,917,221	-4,021,692	895,529	1,454,686	-3,239,786	-1,785,100	-70.42	-299.33
Prince George's Hospital Center	14,252,078	-14,495,982	-243,904	11,573,984	-13,732,490	-2,158,506	-18.79	-784.98
Maryland General Hospital	4,395,400	-12,062,700	-7,667,300	10,212,400	-12,534,300	-2,321,900	132.34	69.72
Shady Grove Adventist Hospital	10,751,725	-1,480,542	9,271,183	3,637,310	-9,896,081	-6,258,772	-66.17	-167.51
Laurel Regional Hospital	-3,545,556	-1,731,713	-5,277,270	-6,691,708	-1,912,494	-8,604,202	-88.74	-63.04

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

Page 1

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Anne Arundel Medical Center			
FISCAL YEAR ENDING	June 2006	June 2005	June 2004
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Gross Patient Revenue:			
Regulated Services	298,002,100	279,566,800	255,636,900
Unregulated Services	15,121,938	16,757,402	16,902,538
TOTAL	313,124,038	296,324,202	272,539,438
Net Patient Revenue(NPR):			
Regulated Services	264,537,118	250,606,776	229,652,408
Unregulated Services	8,200,811	8,630,226	8,813,748
TOTAL	272,737,929	259,237,002	238,466,156
Other Operating Revenue:			
Regulated Services	4,832,078	5,184,200	2,679,730
Unregulated Services	13,138,422	10,373,791	11,150,260
TOTAL	17,970,500	15,557,991	13,829,990
Net Operating Revenue(NOR)			
Regulated Services	269,369,196	255,790,976	232,332,138
Unregulated Services	21,339,233	19,004,017	19,964,008
Total	290,708,429	274,794,993	252,296,146
Total Operating Expenses:			
Regulated Services	246,963,995	230,675,683	204,765,248
Total	277,727,000	257,932,007	230,015,822
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	33,741	34,921	33,914
Total	34,222	35,599	36,157
NPR per EIPA :			
Regulated Services	7,840.22	7,176.38	6,771.52
Total	7,969.56	7,282.17	6,595.32
NOR per EIPA :			
Regulated Services	7,983.43	7,324.83	6,850.53
Total	8,494.67	7,719.20	6,977.82
Operating Expenses per EIPA :			
Regulated Services	7,319.40	6,605.63	6,037.70
Total	8,115.35	7,245.51	6,361.61
Net Operating Profit(Loss):			
Regulated Services	22,405,201	25,115,293	27,566,890
Unregulated Services	-9,423,772	-8,252,307	-5,286,566
Total	12,981,429	16,862,986	22,280,324
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	11,775,000	8,038,000	46,396
Non-Operating Expenses	0	0	0
Total Excess Profit	24,756,429	24,900,986	22,326,720
% Change in NPR per EIPA - Regulated			
	9.25	5.98	5.93
% Change in NOR per EIPA - Regulated			
	8.99	6.92	6.78
% Change in Oper. Expense per EIPA- Regulated			
	10.81	9.41	5.06
% Change in Net Operating Profit- Regulated			
	-10.79	-8.89	30.97
% Net Operating Profit of Regulated NOR			
	8.32	9.82	11.87
% Change in Net Operating Profit- Total			
	-23.02	-24.31	39.68
% Net Total Operating Profit of Total NOR			
	4.47	6.14	8.83
% Change in Total Excess Profit			
	-0.58	11.53	36.40
% Total Excess Profit of Total Revenue			
	8.18	8.80	8.85

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

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Atlantic General Hospital

FISCAL YEAR ENDING	June 2006	June 2005	June 2004
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Gross Patient Revenue:			
Regulated Services	54,654,300	49,751,300	43,439,600
Unregulated Services	7,663,836	6,099,200	6,601,200
TOTAL	62,318,136	55,850,500	50,040,800
Net Patient Revenue(NPR):			
Regulated Services	47,647,800	43,551,000	38,553,000
Unregulated Services	4,793,936	3,915,000	4,294,700
TOTAL	52,441,736	47,466,000	42,847,700
Other Operating Revenue:			
Regulated Services	25,000	28,900	4,900
Unregulated Services	351,300	321,900	278,700
TOTAL	376,300	350,800	283,600
Net Operating Revenue(NOR)			
Regulated Services	47,672,800	43,579,900	38,557,900
Unregulated Services	5,145,236	4,236,900	4,573,400
Total	52,818,036	47,816,800	43,131,300
Total Operating Expenses:			
Regulated Services	44,455,135	39,999,874	35,437,376
Total	53,713,102	46,979,396	42,242,071
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	6,622	6,423	6,199
Total	7,550	7,211	7,141
NPR per EIPA :			
Regulated Services	7,195.85	6,780.48	6,219.23
Total	6,945.86	6,582.87	6,000.25
NOR per EIPA :			
Regulated Services	7,199.62	6,784.98	6,220.02
Total	6,995.70	6,631.53	6,039.97
Operating Expenses per EIPA :			
Regulated Services	6,713.69	6,227.60	5,716.63
Total	7,114.25	6,515.39	5,915.44
Net Operating Profit(Loss):			
Regulated Services	3,217,665	3,580,026	3,120,524
Unregulated Services	-4,112,731	-2,742,622	-2,231,295
Total	-895,066	837,404	889,229
Total Non-Operating Profit(Loss):	1,895,766	460,372	438,000
Non-Operating Revenue	1,942,902	488,074	463,719
Non-Operating Expenses	47,136	27,702	25,719
Total Excess Profit	1,000,700	1,297,776	1,327,229
% Change in NPR per EIPA - Regulated	6.13	9.02	22.29
% Change in NOR per EIPA - Regulated	6.11	9.08	22.28
% Change in Oper. Expense per EIPA- Regulated	7.81	8.94	15.16
% Change in Net Operating Profit- Regulated	-10.12	14.73	316.02
% Net Operating Profit of Regulated NOR	6.75	8.21	8.09
% Change in Net Operating Profit- Total	-206.89	-5.83	1,883.09
% Net Total Operating Profit of Total NOR	-1.69	1.75	2.06
% Change in Total Excess Profit	-22.89	-2.22	340.44
% Total Excess Profit of Total Revenue	1.83	2.69	3.04

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

Page 3

Baltimore Washington Medical Center

FISCAL YEAR ENDING	June 2006	June 2005	June 2004
Gross Patient Revenue:			
Regulated Services	239,891,800	221,025,600	195,063,400
Unregulated Services	27,746,650	31,233,692	24,760,800
TOTAL	267,638,450	252,259,292	219,824,200
Net Patient Revenue(NPR):			
Regulated Services	208,207,964	192,979,536	171,610,000
Unregulated Services	8,017,087	9,987,331	11,211,247
TOTAL	216,225,051	202,966,867	182,821,247
Other Operating Revenue:			
Regulated Services	861,126	832,880	629,700
Unregulated Services	1,030,874	1,069,120	968,300
TOTAL	1,892,000	1,902,000	1,598,000
Net Operating Revenue(NOR)			
Regulated Services	209,069,090	193,812,416	172,239,700
Unregulated Services	9,047,961	11,056,451	12,179,547
Total	218,117,051	204,868,867	184,419,247
Total Operating Expenses:			
Regulated Services	196,842,122	181,005,413	164,059,334
Total	208,745,600	196,110,000	177,369,000
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	27,010	26,372	24,932
Total	30,134	30,099	27,574
NPR per EIPA :			
Regulated Services	7,708.69	7,317.48	6,883.12
Total	7,175.57	6,743.28	6,630.24
NOR per EIPA :			
Regulated Services	7,740.57	7,349.06	6,908.38
Total	7,238.35	6,806.47	6,688.19
Operating Expenses per EIPA :			
Regulated Services	7,287.88	6,863.44	6,580.27
Total	6,927.36	6,515.47	6,432.50
Net Operating Profit(Loss):			
Regulated Services	12,226,968	12,807,003	8,180,366
Unregulated Services	-2,855,517	-4,048,136	-1,130,119
Total	9,371,451	8,758,867	7,050,247
Total Non-Operating Profit(Loss):	250,000	4,156,000	-1,056,000
Non-Operating Revenue	250,000	4,156,000	660,000
Non-Operating Expenses	0	0	1,716,000
Total Excess Profit	9,621,451	12,914,867	5,994,247
% Change in NPR per EIPA - Regulated	5.35	6.31	7.54
% Change in NOR per EIPA - Regulated	5.33	6.38	6.98
% Change in Oper. Expense per EIPA- Regulated	6.18	4.30	6.98
% Change in Net Operating Profit- Regulated	-4.53	56.56	9.68
% Net Operating Profit of Regulated NOR	5.85	6.61	4.75
% Change in Net Operating Profit- Total	6.99	24.23	4.90
% Net Total Operating Profit of Total NOR	4.30	4.28	3.82
% Change in Total Excess Profit	-25.50	115.45	-24.89
% Total Excess Profit of Total Revenue	4.41	6.18	3.24

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

Page 4

Bon Secours Hospital			
FISCAL YEAR ENDING	August 2006	August 2005	August 2004
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Gross Patient Revenue:			
Regulated Services	93,951,300	87,454,500	84,246,500
Unregulated Services	26,554,612	28,373,207	25,014,536
TOTAL	120,505,912	115,827,707	109,261,036
Net Patient Revenue(NPR):			
Regulated Services	77,564,988	74,763,251	71,864,925
Unregulated Services	14,047,612	14,661,868	12,328,931
TOTAL	91,612,600	89,425,119	84,193,856
Other Operating Revenue:			
Regulated Services	-207,700	135,281	361,138
Unregulated Services	5,932,000	5,553,566	5,621,770
TOTAL	5,724,300	5,688,847	5,982,908
Net Operating Revenue(NOR)			
Regulated Services	77,357,288	74,898,532	72,226,063
Unregulated Services	19,979,612	20,215,434	17,950,701
Total	97,336,900	95,113,966	90,176,764
Total Operating Expenses:			
Regulated Services	75,902,602	69,981,311	68,944,009
Total	99,122,000	94,218,437	90,158,063
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	9,765	9,596	9,801
Total	12,524	12,050	12,549
NPR per EIPA :			
Regulated Services	7,943.53	7,790.77	7,332.16
Total	7,314.71	7,421.15	6,709.13
NOR per EIPA :			
Regulated Services	7,922.26	7,804.86	7,369.01
Total	7,771.77	7,893.25	7,185.89
Operating Expenses per EIPA :			
Regulated Services	7,773.28	7,292.46	7,034.15
Total	7,914.29	7,818.93	7,184.40
Net Operating Profit(Loss):			
Regulated Services	1,454,686	4,917,221	3,282,054
Unregulated Services	-3,239,786	-4,021,692	-3,263,353
Total	-1,785,100	895,529	18,701
Total Non-Operating Profit(Loss):	1,021,100	-443,240	393,669
Non-Operating Revenue	312,400	48,332	393,669
Non-Operating Expenses	-708,700	491,572	0
Total Excess Profit	-764,000	452,289	412,370
% Change in NPR per EIPA - Regulated	1.96	6.25	2.81
% Change in NOR per EIPA - Regulated	1.50	5.91	2.55
% Change in Oper. Expense per EIPA- Regulated	6.59	3.67	-0.45
% Change in Net Operating Profit- Regulated	-70.42	49.82	182.69
% Net Operating Profit of Regulated NOR	1.88	6.57	4.54
% Change in Net Operating Profit- Total	-299.33	4,688.67	100.67
% Net Total Operating Profit of Total NOR	-1.83	0.94	0.02
% Change in Total Excess Profit	-268.92	9.68	140.14
% Total Excess Profit of Total Revenue	-0.78	0.48	0.46

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

Page 5

Braddock Hospital			
FISCAL YEAR ENDING	June 2006	June 2005	June 2004

Gross Patient Revenue:			
Regulated Services	129,680,100	113,532,800	104,471,800
Unregulated Services	12,544,100	12,369,500	11,752,000
TOTAL	142,224,200	125,902,300	116,223,800
Net Patient Revenue(NPR):			
Regulated Services	113,308,800	100,088,400	91,416,100
Unregulated Services	7,617,500	7,688,500	7,937,100
TOTAL	120,926,300	107,776,900	99,353,200
Other Operating Revenue:			
Regulated Services	-612,600	0	0
Unregulated Services	1,875,500	1,759,600	1,933,200
TOTAL	1,262,900	1,759,600	1,933,200
Net Operating Revenue(NOR)			
Regulated Services	112,696,200	100,088,400	91,416,100
Unregulated Services	9,493,000	9,448,100	9,870,300
Total	122,189,200	109,536,500	101,286,400
Total Operating Expenses:			
Regulated Services	108,212,490	93,938,300	88,390,012
Total	120,031,896	106,863,600	101,121,200
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	15,988	14,918	13,663
Total	17,852	16,809	15,348
NPR per EIPA :			
Regulated Services	7,087.01	6,709.46	6,690.61
Total	6,773.78	6,411.85	6,473.46
NOR per EIPA :			
Regulated Services	7,048.69	6,709.46	6,690.61
Total	6,844.52	6,516.53	6,599.42
Operating Expenses per EIPA :			
Regulated Services	6,768.25	6,297.18	6,469.13
Total	6,723.68	6,357.51	6,588.66
Net Operating Profit(Loss):			
Regulated Services	4,483,710	6,150,100	3,026,088
Unregulated Services	-2,326,406	-3,477,200	-2,860,888
Total	2,157,304	2,672,900	165,200
Total Non-Operating Profit(Loss):	2,525,000	746,300	1,089,800
Non-Operating Revenue	2,525,000	746,300	1,089,800
Non-Operating Expenses	0	0	0
Total Excess Profit	4,682,304	3,419,200	1,255,000
% Change in NPR per EIPA - Regulated	5.63	0.28	17.65
% Change in NOR per EIPA - Regulated	5.06	0.28	16.20
% Change in Oper. Expense per EIPA- Regulated	7.48	-2.66	11.60
% Change in Net Operating Profit- Regulated	-27.10	103.24	664.24
% Net Operating Profit of Regulated NOR	3.98	6.14	3.31
% Change in Net Operating Profit- Total	-19.29	1,517.98	114.11
% Net Total Operating Profit of Total NOR	1.77	2.44	0.16
% Change in Total Excess Profit	36.94	172.45	75.70
% Total Excess Profit of Total Revenue	3.75	3.10	1.23

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

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Calvert Memorial Hospital

FISCAL YEAR ENDING	June 2006	June 2005	June 2004
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Gross Patient Revenue:			
Regulated Services	88,535,500	79,517,900	70,820,000
Unregulated Services	12,841,114	12,527,455	12,556,646
TOTAL	101,376,614	92,045,355	83,376,646
Net Patient Revenue(NPR):			
Regulated Services	76,892,865	69,019,404	61,817,891
Unregulated Services	8,224,870	7,970,487	7,997,001
TOTAL	85,117,735	76,989,892	69,814,892
Other Operating Revenue:			
Regulated Services	1,143,434	1,146,976	1,243,182
Unregulated Services	718,622	543,115	487,319
TOTAL	1,862,056	1,690,091	1,730,501
Net Operating Revenue(NOR)			
Regulated Services	78,036,299	70,166,381	63,061,073
Unregulated Services	8,943,493	8,513,602	8,484,320
Total	86,979,791	78,679,983	71,545,393
Total Operating Expenses:			
Regulated Services	71,818,559	64,181,899	59,374,868
Total	82,157,128	72,969,339	67,254,224
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	12,636	12,879	12,180
Total	14,392	14,797	14,168
NPR per EIPA :			
Regulated Services	6,085.28	5,358.93	5,075.36
Total	5,914.13	5,203.25	4,927.69
NOR per EIPA :			
Regulated Services	6,175.77	5,447.99	5,177.43
Total	6,043.51	5,317.47	5,049.83
Operating Expenses per EIPA :			
Regulated Services	5,683.70	4,983.33	4,874.78
Total	5,708.42	4,931.53	4,746.95
Net Operating Profit(Loss):			
Regulated Services	6,217,739	5,984,482	3,686,204
Unregulated Services	-1,395,076	-273,839	604,965
Total	4,822,663	5,710,643	4,291,169
Total Non-Operating Profit(Loss):	473,379	366,643	-64,514
Non-Operating Revenue	473,379	366,643	117,504
Non-Operating Expenses	0	0	182,018
Total Excess Profit	5,296,042	6,077,286	4,226,655
% Change in NPR per EIPA - Regulated	13.55	5.59	12.79
% Change in NOR per EIPA - Regulated	13.36	5.23	12.33
% Change in Oper. Expense per EIPA- Regulated	14.05	2.23	11.10
% Change in Net Operating Profit- Regulated	3.90	62.35	40.29
% Net Operating Profit of Regulated NOR	7.97	8.53	5.85
% Change in Net Operating Profit- Total	-15.55	33.08	109.83
% Net Total Operating Profit of Total NOR	5.54	7.26	6.00
% Change in Total Excess Profit	-12.86	43.78	75.75
% Total Excess Profit of Total Revenue	6.06	7.69	5.90

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

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Carroll County General Hospital

FISCAL YEAR ENDING	June 2006	June 2005	June 2004
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Gross Patient Revenue:			
Regulated Services	153,454,534	135,949,300	117,609,800
Unregulated Services	18,689,982	18,667,633	12,867,940
TOTAL	172,144,516	154,616,933	130,477,740
Net Patient Revenue(NPR):			
Regulated Services	135,584,542	119,512,571	105,744,233
Unregulated Services	12,206,300	11,672,919	7,846,926
TOTAL	147,790,842	131,185,490	113,591,159
Other Operating Revenue:			
Regulated Services	1,042,786	1,471,502	1,458,058
Unregulated Services	511,559	573,296	387,849
TOTAL	1,554,345	2,044,798	1,845,907
Net Operating Revenue(NOR)			
Regulated Services	136,627,328	120,984,073	107,202,291
Unregulated Services	12,717,859	12,246,215	8,234,775
Total	149,345,187	133,230,288	115,437,066
Total Operating Expenses:			
Regulated Services	126,069,587	112,494,526	103,233,718
Total	142,451,014	128,093,262	115,034,750
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	19,797	19,122	17,749
Total	22,208	21,747	19,691
NPR per EIPA :			
Regulated Services	6,848.69	6,250.08	5,957.66
Total	6,654.75	6,032.23	5,768.60
NOR per EIPA :			
Regulated Services	6,901.37	6,327.04	6,039.80
Total	6,724.74	6,126.26	5,862.34
Operating Expenses per EIPA :			
Regulated Services	6,368.07	5,883.07	5,816.21
Total	6,414.31	5,890.04	5,841.91
Net Operating Profit(Loss):			
Regulated Services	10,557,741	8,489,547	3,968,573
Unregulated Services	-3,663,568	-3,352,521	-3,566,257
Total	6,894,173	5,137,026	402,316
Total Non-Operating Profit(Loss):	5,924,637	1,073,874	376,626
Non-Operating Revenue	5,924,637	1,771,286	376,638
Non-Operating Expenses	0	697,412	12
Total Excess Profit	12,818,810	6,210,900	778,942
% Change in NPR per EIPA - Regulated	9.58	4.91	10.18
% Change in NOR per EIPA - Regulated	9.08	4.76	9.93
% Change in Oper. Expense per EIPA- Regulated	8.24	1.15	4.33
% Change in Net Operating Profit- Regulated	24.36	113.92	385.06
% Net Operating Profit of Regulated NOR	7.73	7.02	3.70
% Change in Net Operating Profit- Total	34.21	1,176.86	116.02
% Net Total Operating Profit of Total NOR	4.62	3.86	0.35
% Change in Total Excess Profit	106.39	697.35	150.65
% Total Excess Profit of Total Revenue	8.26	4.60	0.67

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

Chester River Hospital			
FISCAL YEAR ENDING	June 2006	June 2005	June 2004
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Gross Patient Revenue:			
Regulated Services	52,086,800	45,887,800	44,983,400
Unregulated Services	1,393,013	1,316,404	1,301,500
TOTAL	53,479,813	47,204,204	46,284,900
Net Patient Revenue(NPR):			
Regulated Services	45,257,496	38,419,996	39,346,100
Unregulated Services	696,507	658,204	1,145,900
TOTAL	45,954,003	39,078,200	40,492,000
Other Operating Revenue:			
Regulated Services	416,735	272,770	168,100
Unregulated Services	304,357	304,972	277,374
TOTAL	721,092	577,742	445,474
Net Operating Revenue(NOR)			
Regulated Services	45,674,231	38,692,766	39,514,200
Unregulated Services	1,000,864	963,176	1,423,274
Total	46,675,095	39,655,942	40,937,474
Total Operating Expenses:			
Regulated Services	45,405,900	43,096,147	39,095,200
Total	46,078,600	43,759,334	39,691,022
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	6,896	6,481	6,683
Total	6,945	6,414	6,748
NPR per EIPA :			
Regulated Services	6,563.26	5,928.40	5,887.49
Total	6,617.18	6,092.55	6,000.54
NOR per EIPA :			
Regulated Services	6,623.69	5,970.49	5,912.64
Total	6,721.01	6,182.62	6,066.55
Operating Expenses per EIPA :			
Regulated Services	6,584.78	6,649.96	5,849.95
Total	6,635.12	6,822.37	5,881.84
Net Operating Profit(Loss):			
Regulated Services	268,300	-4,403,382	418,900
Unregulated Services	328,200	299,990	827,500
Total	596,500	-4,103,392	1,246,400
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	365,700	774,439	283,385
Non-Operating Expenses	0	0	0
Total Excess Profit	962,100	-3,328,953	1,529,800
% Change in NPR per EIPA - Regulated			
	10.71	0.69	21.89
% Change in NOR per EIPA - Regulated			
	10.94	0.98	21.85
% Change in Oper. Expense per EIPA- Regulated			
	-0.98	13.68	23.60
% Change in Net Operating Profit- Regulated			
	106.09	-1,151.18	-50.88
% Net Operating Profit of Regulated NOR			
	0.59	-11.38	1.06
% Change in Net Operating Profit- Total			
	114.54	-429.22	-12.80
% Net Total Operating Profit of Total NOR			
	1.28	-10.35	3.04
% Change in Total Excess Profit			
	128.90	-317.61	-39.07
% Total Excess Profit of Total Revenue			
	2.05	-8.23	3.71

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

Page 9

Civista Medical Center			
FISCAL YEAR ENDING	June 2006	June 2005	June 2004
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Gross Patient Revenue:			
Regulated Services	80,852,800	74,962,400	73,558,600
Unregulated Services	1,390,600	1,101,300	988,900
TOTAL	82,243,400	76,063,700	74,547,500
Net Patient Revenue(NPR):			
Regulated Services	69,396,489	64,452,672	65,305,865
Unregulated Services	973,900	736,800	680,000
TOTAL	70,370,389	65,189,472	65,985,865
Other Operating Revenue:			
Regulated Services	258,285	140,232	212,500
Unregulated Services	284,180	522,771	897,651
TOTAL	542,465	663,003	1,110,151
Net Operating Revenue(NOR)			
Regulated Services	69,654,774	64,592,904	65,518,365
Unregulated Services	1,258,080	1,259,571	1,577,651
Total	70,912,854	65,852,475	67,096,016
Total Operating Expenses:			
Regulated Services	69,260,335	66,062,300	60,543,060
Total	71,128,130	67,804,705	62,634,684
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	11,428	11,015	11,530
Total	11,604	11,158	11,666
NPR per EIPA :			
Regulated Services	6,072.75	5,851.35	5,664.00
Total	6,064.17	5,842.47	5,656.20
NOR per EIPA :			
Regulated Services	6,095.35	5,864.09	5,682.43
Total	6,110.92	5,901.89	5,751.37
Operating Expenses per EIPA :			
Regulated Services	6,060.84	5,997.49	5,250.92
Total	6,129.47	6,076.86	5,368.95
Net Operating Profit(Loss):			
Regulated Services	394,440	-1,469,396	4,975,306
Unregulated Services	-609,715	-482,834	-513,973
Total	-215,276	-1,952,231	4,461,333
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	402,800	59,600	457,100
Non-Operating Expenses	0	333,900	8,100
Total Excess Profit	187,524	-1,892,631	4,918,433
% Change in NPR per EIPA - Regulated			
	3.78	3.31	3.89
% Change in NOR per EIPA - Regulated			
	3.94	3.20	1.94
% Change in Oper. Expense per EIPA- Regulated			
	1.06	14.22	0.31
% Change in Net Operating Profit- Regulated			
	126.84	-129.53	35.81
% Net Operating Profit of Regulated NOR			
	0.57	-2.27	7.59
% Change in Net Operating Profit- Total			
	88.97	-143.76	98.92
% Net Total Operating Profit of Total NOR			
	-0.30	-2.96	6.65
% Change in Total Excess Profit			
	109.91	-138.48	84.30
% Total Excess Profit of Total Revenue			
	0.26	-2.86	7.28

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

Page 10

Doctors Community Hospital			
FISCAL YEAR ENDING	June 2006	June 2005	June 2004
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Gross Patient Revenue:			
Regulated Services	150,515,400	132,527,000	125,678,000
Unregulated Services	939,788	991,934	1,004,200
TOTAL	151,455,188	133,518,934	126,682,200
Net Patient Revenue(NPR):			
Regulated Services	127,847,288	112,316,000	108,668,900
Unregulated Services	798,299	840,634	868,300
TOTAL	128,645,587	113,156,634	109,537,200
Other Operating Revenue:			
Regulated Services	3,441,725	3,428,457	855,200
Unregulated Services	2,260,580	1,855,471	1,437,700
TOTAL	5,702,305	5,283,928	2,292,900
Net Operating Revenue(NOR)			
Regulated Services	131,289,013	115,744,457	109,524,100
Unregulated Services	3,058,879	2,696,105	2,306,000
Total	134,347,892	118,440,562	111,830,100
Total Operating Expenses:			
Regulated Services	127,241,625	109,750,369	107,003,900
Total	130,729,337	113,372,616	110,114,300
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	17,854	16,704	16,294
Total	17,965	16,829	16,424
NPR per EIPA :			
Regulated Services	7,160.89	6,723.76	6,669.26
Total	7,160.89	6,723.76	6,669.33
NOR per EIPA :			
Regulated Services	7,353.66	6,929.01	6,721.74
Total	7,478.30	7,037.73	6,808.93
Operating Expenses per EIPA :			
Regulated Services	7,126.96	6,570.17	6,567.07
Total	7,276.88	6,736.60	6,704.46
Net Operating Profit(Loss):			
Regulated Services	4,047,389	5,994,088	2,520,200
Unregulated Services	-428,834	-926,142	-804,400
Total	3,618,555	5,067,946	1,715,800
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	3,764,500	491,770	1,708,900
Non-Operating Expenses	0	0	0
Total Excess Profit	7,383,055	5,559,716	3,424,700
% Change in NPR per EIPA - Regulated			
	6.50	0.82	2.75
% Change in NOR per EIPA - Regulated			
	6.13	3.08	2.57
% Change in Oper. Expense per EIPA- Regulated			
	8.47	0.05	1.59
% Change in Net Operating Profit- Regulated			
	-32.48	137.84	82.57
% Net Operating Profit of Regulated NOR			
	3.08	5.18	2.30
% Change in Net Operating Profit- Total			
	-28.60	195.37	293.35
% Net Total Operating Profit of Total NOR			
	2.69	4.28	1.53
% Change in Total Excess Profit			
	32.80	62.34	319.28
% Total Excess Profit of Total Revenue			
	5.35	4.67	3.02

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

Page 11

Dorchester General Hospital			
FISCAL YEAR ENDING	June 2006	June 2005	June 2004
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Gross Patient Revenue:			
Regulated Services	42,535,500	40,781,000	35,416,000
Unregulated Services	2,206,135	2,160,996	3,569,300
TOTAL	44,741,635	42,941,996	38,985,300
Net Patient Revenue(NPR):			
Regulated Services	33,773,860	34,034,140	28,638,236
Unregulated Services	1,410,097	1,759,388	3,396,060
TOTAL	35,183,957	35,793,528	32,034,296
Other Operating Revenue:			
Regulated Services	225,837	240,030	223,167
Unregulated Services	360,458	407,297	170,598
TOTAL	586,295	647,327	393,765
Net Operating Revenue(NOR)			
Regulated Services	33,999,697	34,274,170	28,861,403
Unregulated Services	1,770,555	2,166,685	3,566,658
Total	35,770,252	36,440,855	32,428,061
Total Operating Expenses:			
Regulated Services	31,886,919	30,763,724	29,032,194
Total	35,021,055	33,600,411	31,462,724
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	6,377	6,507	6,559
Total	6,583	6,705	7,220
NPR per EIPA :			
Regulated Services	5,296.04	5,230.33	4,366.25
Total	5,344.60	5,338.56	4,436.67
NOR per EIPA :			
Regulated Services	5,331.45	5,267.22	4,400.27
Total	5,433.66	5,435.11	4,491.20
Operating Expenses per EIPA :			
Regulated Services	5,000.15	4,727.74	4,426.31
Total	5,319.86	5,011.46	4,357.51
Net Operating Profit(Loss):			
Regulated Services	2,112,778	3,510,446	-170,791
Unregulated Services	-1,363,581	-670,002	1,136,127
Total	749,197	2,840,444	965,337
Total Non-Operating Profit(Loss):	139,913	77,207	176,413
Non-Operating Revenue	139,913	77,207	206,313
Non-Operating Expenses	0	0	29,900
Total Excess Profit	889,110	2,917,651	1,141,749
% Change in NPR per EIPA - Regulated	1.26	19.79	-6.14
% Change in NOR per EIPA - Regulated	1.22	19.70	-6.47
% Change in Oper. Expense per EIPA- Regulated	5.76	6.81	-2.39
% Change in Net Operating Profit- Regulated	-39.81	2,155.41	-115.66
% Net Operating Profit of Regulated NOR	6.21	10.24	-0.59
% Change in Net Operating Profit- Total	-73.62	194.24	101.46
% Net Total Operating Profit of Total NOR	2.09	7.79	2.98
% Change in Total Excess Profit	-69.53	155.54	101.06
% Total Excess Profit of Total Revenue	2.48	7.99	3.50

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

=====

Fort Washington Medical Center

FISCAL YEAR ENDING	December 2006 -----	December 2005 -----	December 2004 -----
Gross Patient Revenue:			
Regulated Services	38,434,200	36,311,920	33,749,500
Unregulated Services	1,026,600	504,078	0
TOTAL	39,460,800	36,815,998	33,749,500
Net Patient Revenue(NPR):			
Regulated Services	31,219,300	30,864,842	28,426,600
Unregulated Services	1,026,600	504,078	0
TOTAL	32,245,900	31,368,920	28,426,600
Other Operating Revenue:			
Regulated Services	564,500	335,781	457,900
Unregulated Services	49,000	51,471	52,200
TOTAL	613,500	387,252	510,100
Net Operating Revenue(NOR)			
Regulated Services	31,783,800	31,200,623	28,884,500
Unregulated Services	1,075,600	555,549	52,200
Total	32,859,400	31,756,172	28,936,700
Total Operating Expenses:			
Regulated Services	33,278,800	30,463,342	28,186,000
Total	34,369,700	30,951,800	28,225,400
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	5,432	5,485	5,514
Total	5,506	5,418	5,519
NPR per EIPA :			
Regulated Services	5,747.14	5,627.14	5,155.35
Total	5,856.16	5,789.76	5,150.55
NOR per EIPA :			
Regulated Services	5,851.06	5,688.35	5,238.39
Total	5,967.58	5,861.24	5,242.98
Operating Expenses per EIPA :			
Regulated Services	6,126.28	5,553.94	5,111.72
Total	6,241.86	5,712.77	5,114.10
Net Operating Profit(Loss):			
Regulated Services	-1,494,900	737,281	698,500
Unregulated Services	-15,300	67,100	12,800
Total	-1,510,200	804,381	711,300
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	17,500	6,915	2,405,600
Non-Operating Expenses	0	0	253,900
Total Excess Profit	-1,492,700	811,296	3,116,900
% Change in NPR per EIPA - Regulated			
	2.13	9.15	-6.70
% Change in NOR per EIPA - Regulated			
	2.86	8.59	-6.05
% Change in Oper. Expense per EIPA- Regulated			
	10.31	8.65	-4.87
% Change in Net Operating Profit- Regulated			
	-302.76	5.55	-28.20
% Net Operating Profit of Regulated NOR			
	-4.70	2.36	2.42
% Change in Net Operating Profit- Total			
	-287.75	13.09	-27.78
% Net Total Operating Profit of Total NOR			
	-4.60	2.53	2.46
% Change in Total Excess Profit			
	-283.99	-73.97	242.87
% Total Excess Profit of Total Revenue			
	-4.54	2.55	9.86

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

Page 13

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Franklin Square Hospital Center

FISCAL YEAR ENDING	June 2006	June 2005	June 2004
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Gross Patient Revenue:			
Regulated Services	337,909,200	299,302,800	265,491,100
Unregulated Services	71,646,536	64,282,900	59,061,500
TOTAL	409,555,736	363,585,700	324,552,600
Net Patient Revenue(NPR):			
Regulated Services	285,488,976	256,518,005	229,683,756
Unregulated Services	30,536,575	24,899,300	23,504,400
TOTAL	316,025,551	281,417,305	253,188,156
Other Operating Revenue:			
Regulated Services	3,123,445	2,654,800	1,090,134
Unregulated Services	5,077,319	5,498,607	5,796,083
TOTAL	8,200,764	8,153,407	6,886,217
Net Operating Revenue(NOR)			
Regulated Services	288,612,421	259,172,805	230,773,890
Unregulated Services	35,613,894	30,397,907	29,300,483
Total	324,226,315	289,570,712	260,074,373
Total Operating Expenses:			
Regulated Services	274,129,663	245,988,759	217,184,108
Total	316,048,085	281,285,705	250,958,533
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	35,030	33,386	31,424
Total	39,312	37,554	35,475
NPR per EIPA :			
Regulated Services	8,149.87	7,683.32	7,309.16
Total	8,038.85	7,493.67	7,137.09
NOR per EIPA :			
Regulated Services	8,239.03	7,762.83	7,343.85
Total	8,247.46	7,710.78	7,331.21
Operating Expenses per EIPA :			
Regulated Services	7,825.59	7,367.94	6,911.39
Total	8,039.43	7,490.17	7,074.24
Net Operating Profit(Loss):			
Regulated Services	14,482,758	13,184,046	13,589,782
Unregulated Services	-6,304,528	-4,899,046	-4,473,900
Total	8,178,230	8,285,000	9,115,882
Total Non-Operating Profit(Loss):	434,700	425,509	399,851
Non-Operating Revenue	434,700	425,509	399,851
Non-Operating Expenses	0	0	0
Total Excess Profit	8,612,930	8,710,509	9,515,682
% Change in NPR per EIPA - Regulated	6.07	5.12	6.91
% Change in NOR per EIPA - Regulated	6.13	5.71	7.00
% Change in Oper. Expense per EIPA- Regulated	6.21	6.61	6.29
% Change in Net Operating Profit- Regulated	9.85	-2.99	22.06
% Net Operating Profit of Regulated NOR	5.02	5.09	5.89
% Change in Net Operating Profit- Total	-1.29	-9.11	27.33
% Net Total Operating Profit of Total NOR	2.52	2.86	3.51
% Change in Total Excess Profit	-1.12	-8.46	31.61
% Total Excess Profit of Total Revenue	2.65	3.00	3.65

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

Page 14

Frederick Memorial Hospital			
FISCAL YEAR ENDING	June 2006	June 2005	June 2004
Gross Patient Revenue:			
Regulated Services	196,272,600	177,271,700	155,749,500
Unregulated Services	76,189,676	68,443,169	58,352,218
TOTAL	272,462,276	245,714,869	214,101,718
Net Patient Revenue(NPR):			
Regulated Services	171,607,532	156,524,526	138,366,898
Unregulated Services	43,279,767	43,631,330	37,076,175
TOTAL	214,887,299	200,155,856	175,443,073
Other Operating Revenue:			
Regulated Services	571,243	1,404,011	1,222,507
Unregulated Services	7,587,542	6,310,733	6,303,338
TOTAL	8,158,785	7,714,744	7,525,845
Net Operating Revenue(NOR)			
Regulated Services	172,178,775	157,928,537	139,589,405
Unregulated Services	50,867,309	49,942,063	43,379,513
Total	223,046,084	207,870,600	182,968,918
Total Operating Expenses:			
Regulated Services	175,828,769	156,575,111	133,558,334
Total	223,669,390	204,833,524	185,351,847
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	24,210	23,848	22,580
Total	33,616	32,964	20,602
NPR per EIPA :			
Regulated Services	7,088.34	6,563.42	6,127.85
Total	6,392.35	6,071.95	8,515.86
NOR per EIPA :			
Regulated Services	7,111.94	6,622.30	6,181.99
Total	6,635.05	6,305.99	8,881.15
Operating Expenses per EIPA :			
Regulated Services	7,262.70	6,565.54	5,914.90
Total	6,653.59	6,213.86	8,996.82
Net Operating Profit(Loss):			
Regulated Services	-3,649,994	1,353,426	6,031,071
Unregulated Services	3,026,688	1,683,650	-8,414,001
Total	-623,306	3,037,076	-2,382,929
Total Non-Operating Profit(Loss):	-84,287	5,042,585	3,161,837
Non-Operating Revenue	4,570,269	5,042,585	3,278,599
Non-Operating Expenses	4,654,556	0	116,762
Total Excess Profit	-707,593	8,079,661	778,908
% Change in NPR per EIPA - Regulated	8.00	7.11	6.09
% Change in NOR per EIPA - Regulated	7.39	7.12	4.55
% Change in Oper. Expense per EIPA- Regulated	10.62	11.00	3.55
% Change in Net Operating Profit- Regulated	-369.69	-77.56	28.55
% Net Operating Profit of Regulated NOR	-2.12	0.86	4.32
% Change in Net Operating Profit- Total	-120.52	227.45	-294.25
% Net Total Operating Profit of Total NOR	-0.28	1.46	-1.30
% Change in Total Excess Profit	-108.76	937.31	-62.09
% Total Excess Profit of Total Revenue	-0.31	3.79	0.42

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

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G.B.M.C			
FISCAL YEAR ENDING	June 2006	June 2005	June 2004
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Gross Patient Revenue:			
Regulated Services	331,087,800	295,073,300	276,070,000
Unregulated Services	76,435,106	57,868,348	54,594,900
TOTAL	407,522,906	352,941,648	330,664,900
Net Patient Revenue(NPR):			
Regulated Services	300,967,079	272,141,898	254,008,900
Unregulated Services	39,044,632	31,667,325	30,570,300
TOTAL	340,011,711	303,809,223	284,579,200
Other Operating Revenue:			
Regulated Services	1,858,672	-884,637	1,859,200
Unregulated Services	12,826,001	9,154,006	9,810,600
TOTAL	14,684,673	8,269,369	11,669,800
Net Operating Revenue(NOR)			
Regulated Services	302,825,751	271,257,261	255,868,100
Unregulated Services	51,870,633	40,821,331	40,380,900
Total	354,696,384	312,078,592	296,249,000
Total Operating Expenses:			
Regulated Services	284,139,400	251,140,606	243,099,412
Total	350,751,600	308,210,222	294,048,700
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	38,451	35,339	35,702
Total	41,271	39,848	39,942
NPR per EIPA :			
Regulated Services	7,827.33	7,700.93	7,114.61
Total	8,238.47	7,624.20	7,124.88
NOR per EIPA :			
Regulated Services	7,875.67	7,675.90	7,166.69
Total	8,594.28	7,831.73	7,417.05
Operating Expenses per EIPA :			
Regulated Services	7,389.69	7,106.65	6,809.04
Total	8,498.70	7,734.65	7,361.96
Net Operating Profit(Loss):			
Regulated Services	18,686,400	20,116,655	12,768,688
Unregulated Services	-14,741,600	-16,248,284	-10,568,388
Total	3,944,800	3,868,370	2,200,300
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	6,800,900	2,298,082	-875,600
Non-Operating Expenses	0	0	0
Total Excess Profit	10,745,700	6,166,452	1,324,700
% Change in NPR per EIPA - Regulated			
	1.64	8.24	4.55
% Change in NOR per EIPA - Regulated			
	2.60	7.11	3.23
% Change in Oper. Expense per EIPA- Regulated			
	3.98	4.37	4.55
% Change in Net Operating Profit- Regulated			
	-7.11	57.55	-17.48
% Net Operating Profit of Regulated NOR			
	6.17	7.42	4.99
% Change in Net Operating Profit- Total			
	1.98	75.81	13.55
% Net Total Operating Profit of Total NOR			
	1.11	1.24	0.74
% Change in Total Excess Profit			
	74.26	365.50	-76.68
% Total Excess Profit of Total Revenue			
	2.97	1.96	0.45

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

Page 16

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Garrett County Memorial Hospital

FISCAL YEAR ENDING	June 2006	June 2005	June 2004
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Gross Patient Revenue:			
Regulated Services	30,971,400	29,245,300	27,000,800
Unregulated Services	5,745,594	4,920,269	5,043,100
TOTAL	36,716,994	34,165,569	32,043,900
Net Patient Revenue(NPR):			
Regulated Services	25,997,560	24,871,337	23,504,300
Unregulated Services	3,373,131	2,975,166	3,208,800
TOTAL	29,370,691	27,846,503	26,713,100
Other Operating Revenue:			
Regulated Services	1,083,456	712,894	545,500
Unregulated Services	176,877	185,672	187,100
TOTAL	1,260,333	898,566	732,600
Net Operating Revenue(NOR)			
Regulated Services	27,081,016	25,584,231	24,049,800
Unregulated Services	3,550,008	3,160,838	3,395,900
Total	30,631,024	28,745,069	27,445,700
Total Operating Expenses:			
Regulated Services	25,561,043	24,647,530	24,195,900
Total	29,113,584	28,027,893	27,407,900
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	4,459	4,603	4,758
Total	5,032	5,277	5,503
NPR per EIPA :			
Regulated Services	5,829.88	5,403.29	4,939.95
Total	5,837.05	5,276.96	4,854.28
NOR per EIPA :			
Regulated Services	6,072.85	5,558.16	5,054.60
Total	6,087.52	5,447.24	4,987.41
Operating Expenses per EIPA :			
Regulated Services	5,732.00	5,354.67	5,085.31
Total	5,785.95	5,311.33	4,980.54
Net Operating Profit(Loss):			
Regulated Services	1,519,973	936,701	-146,100
Unregulated Services	-2,533	-219,525	183,900
Total	1,517,440	717,176	37,800
Total Non-Operating Profit(Loss):	0	0	243,300
Non-Operating Revenue	0	0	243,300
Non-Operating Expenses	0	0	0
Total Excess Profit	1,517,440	717,176	281,100
% Change in NPR per EIPA - Regulated	7.90	9.38	-3.89
% Change in NOR per EIPA - Regulated	9.26	9.96	-2.59
% Change in Oper. Expense per EIPA- Regulated	7.05	5.30	-2.38
% Change in Net Operating Profit- Regulated	62.27	741.14	-66.31
% Net Operating Profit of Regulated NOR	5.61	3.66	-0.61
% Change in Net Operating Profit- Total	111.59	1,797.29	-91.80
% Net Total Operating Profit of Total NOR	4.95	2.49	0.14
% Change in Total Excess Profit	111.59	155.13	-61.09
% Total Excess Profit of Total Revenue	4.95	2.49	1.02

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

Page 17

Good Samaritan Hospital			
FISCAL YEAR ENDING	June 2006	June 2005	June 2004
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Gross Patient Revenue:			
Regulated Services	230,371,900	216,882,200	197,239,100
Unregulated Services	83,552,443	72,186,164	60,192,067
TOTAL	313,924,343	289,068,364	257,431,167
Net Patient Revenue(NPR):			
Regulated Services	196,149,175	184,483,572	169,325,161
Unregulated Services	39,222,206	32,203,891	29,935,652
TOTAL	235,371,381	216,687,463	199,260,813
Other Operating Revenue:			
Regulated Services	3,186,100	2,969,100	1,793,302
Unregulated Services	1,180,559	1,534,214	2,186,000
TOTAL	4,366,659	4,503,314	3,979,302
Net Operating Revenue(NOR)			
Regulated Services	199,335,275	187,452,672	171,118,463
Unregulated Services	40,402,765	33,738,105	32,121,652
Total	239,738,040	221,190,777	203,240,115
Total Operating Expenses:			
Regulated Services	192,852,214	185,279,479	159,188,038
Total	234,923,767	221,330,099	195,385,290
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	22,193	22,428	20,806
Total	26,293	26,315	24,252
NPR per EIPA :			
Regulated Services	8,838.52	8,225.50	8,138.16
Total	8,951.98	8,234.37	8,216.30
NOR per EIPA :			
Regulated Services	8,982.08	8,357.88	8,224.35
Total	9,118.05	8,405.50	8,380.38
Operating Expenses per EIPA :			
Regulated Services	8,689.95	8,260.99	7,650.95
Total	8,934.95	8,410.80	8,056.50
Net Operating Profit(Loss):			
Regulated Services	6,483,061	2,173,193	11,930,425
Unregulated Services	-1,668,788	-2,312,515	-4,075,600
Total	4,814,273	-139,322	7,854,825
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	2,764,137	4,466,111	3,275,167
Non-Operating Expenses	0	0	0
Total Excess Profit	7,578,410	4,326,789	11,129,992
% Change in NPR per EIPA - Regulated			
	7.45	1.07	0.34
% Change in NOR per EIPA - Regulated			
	7.47	1.62	0.61
% Change in Oper. Expense per EIPA- Regulated			
	5.19	7.97	-2.45
% Change in Net Operating Profit- Regulated			
	198.32	-81.78	97.88
% Net Operating Profit of Regulated NOR			
	3.25	1.16	6.97
% Change in Net Operating Profit- Total			
	3,555.50	-101.77	31.86
% Net Total Operating Profit of Total NOR			
	2.01	-0.06	3.86
% Change in Total Excess Profit			
	75.15	-61.12	21.78
% Total Excess Profit of Total Revenue			
	3.13	1.92	5.39

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

Page 18

Harbor Hospital Center			
FISCAL YEAR ENDING	June 2006	June 2005	June 2004
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Gross Patient Revenue:			
Regulated Services	162,229,300	149,062,300	128,989,000
Unregulated Services	33,027,133	31,336,700	24,664,509
TOTAL	195,256,433	180,399,000	153,653,509
Net Patient Revenue(NPR):			
Regulated Services	134,926,334	124,221,449	110,648,601
Unregulated Services	12,893,374	10,582,021	9,701,470
TOTAL	147,819,708	134,803,470	120,350,072
Other Operating Revenue:			
Regulated Services	1,706,354	3,402,546	2,497,700
Unregulated Services	6,593,545	4,715,094	2,194,692
TOTAL	8,299,899	8,117,640	4,692,392
Net Operating Revenue(NOR)			
Regulated Services	136,632,688	127,623,995	113,146,301
Unregulated Services	19,486,919	15,297,115	11,896,162
Total	156,119,607	142,921,110	125,042,464
Total Operating Expenses:			
Regulated Services	135,157,179	124,314,745	107,459,131
Total	154,359,681	142,435,932	125,128,372
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	16,815	16,560	15,468
Total	17,815	17,400	16,475
NPR per EIPA :			
Regulated Services	8,024.23	7,501.09	7,153.51
Total	8,297.39	7,747.33	7,305.20
NOR per EIPA :			
Regulated Services	8,125.71	7,706.55	7,314.98
Total	8,763.28	8,213.86	7,590.03
Operating Expenses per EIPA :			
Regulated Services	8,037.96	7,506.73	6,947.31
Total	8,664.49	8,185.97	7,595.24
Net Operating Profit(Loss):			
Regulated Services	1,475,509	3,309,250	5,687,170
Unregulated Services	284,417	-2,824,072	-5,773,078
Total	1,759,926	485,178	-85,908
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	1,210,701	931,767	782,585
Non-Operating Expenses	0	520,320	0
Total Excess Profit			
	2,970,627	896,625	696,677
% Change in NPR per EIPA - Regulated			
	6.97	4.86	7.97
% Change in NOR per EIPA - Regulated			
	5.44	5.35	9.48
% Change in Oper. Expense per EIPA- Regulated			
	7.08	8.05	3.37
% Change in Net Operating Profit- Regulated			
	-55.41	-41.81	1,079.24
% Net Operating Profit of Regulated NOR			
	1.08	2.59	5.03
% Change in Net Operating Profit- Total			
	262.74	664.76	96.80
% Net Total Operating Profit of Total NOR			
	1.13	0.34	-0.07
% Change in Total Excess Profit			
	231.31	28.70	133.67
% Total Excess Profit of Total Revenue			
	1.89	0.62	0.55

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

Harford Memorial Hospital			
FISCAL YEAR ENDING	December 2006	December 2005	December 2004
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Gross Patient Revenue:			
Regulated Services	70,076,600	64,204,000	60,913,900
Unregulated Services	2,555,100	2,423,600	2,795,900
TOTAL	72,631,700	66,627,600	63,709,800
Net Patient Revenue(NPR):			
Regulated Services	57,498,800	53,085,400	51,217,800
Unregulated Services	1,826,200	1,650,200	1,560,500
TOTAL	59,325,000	54,735,600	52,778,300
Other Operating Revenue:			
Regulated Services	11,400	15,100	7,600
Unregulated Services	484,600	436,200	368,300
TOTAL	496,000	451,300	375,900
Net Operating Revenue(NOR)			
Regulated Services	57,510,200	53,100,500	51,225,400
Unregulated Services	2,310,800	2,086,400	1,928,800
Total	59,821,000	55,186,900	53,154,200
Total Operating Expenses:			
Regulated Services	56,814,635	51,561,333	50,107,900
Total	61,010,000	55,375,000	53,900,500
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	9,092	9,065	8,637
Total	9,433	9,441	9,024
NPR per EIPA :			
Regulated Services	6,324.45	5,855.84	5,930.05
Total	6,288.83	5,797.65	5,848.51
NOR per EIPA :			
Regulated Services	6,325.70	5,857.50	5,930.93
Total	6,341.41	5,845.45	5,890.16
Operating Expenses per EIPA :			
Regulated Services	6,249.20	5,687.72	5,801.54
Total	6,467.45	5,865.37	5,972.86
Net Operating Profit(Loss):			
Regulated Services	695,565	1,539,167	1,117,500
Unregulated Services	-1,884,565	-1,727,267	-1,863,800
Total	-1,189,000	-188,100	-746,300
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	3,636,000	1,199,600	2,399,100
Non-Operating Expenses	0	0	0
Total Excess Profit	2,447,000	1,011,500	1,652,700
% Change in NPR per EIPA - Regulated			
	8.00	-1.25	12.04
% Change in NOR per EIPA - Regulated			
	7.99	-1.24	11.19
% Change in Oper. Expense per EIPA- Regulated			
	9.87	-1.96	13.71
% Change in Net Operating Profit- Regulated			
	-54.81	37.73	-47.80
% Net Operating Profit of Regulated NOR			
	1.21	2.90	2.18
% Change in Net Operating Profit- Total			
	-532.11	74.80	-181.07
% Net Total Operating Profit of Total NOR			
	-1.99	-0.34	-1.40
% Change in Total Excess Profit			
	141.92	-38.80	-53.97
% Total Excess Profit of Total Revenue			
	3.86	1.79	2.97

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

Page 20

Holy Cross Hospital			
FISCAL YEAR ENDING	June 2006	June 2005	June 2004
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Gross Patient Revenue:			
Regulated Services	333,999,100	292,217,500	267,237,000
Unregulated Services	28,535,993	28,765,626	27,906,505
TOTAL	362,535,093	320,983,126	295,143,505
Net Patient Revenue(NPR):			
Regulated Services	284,985,177	248,412,913	233,819,252
Unregulated Services	20,990,528	19,651,242	16,124,483
TOTAL	305,975,704	268,064,155	249,943,735
Other Operating Revenue:			
Regulated Services	2,897,759	5,034,133	2,546,590
Unregulated Services	2,883,684	4,076,257	1,845,876
TOTAL	5,781,443	9,110,390	4,392,466
Net Operating Revenue(NOR)			
Regulated Services	287,882,935	253,447,046	236,365,842
Unregulated Services	23,874,212	23,727,499	17,970,359
Total	311,757,147	277,174,545	254,336,201
Total Operating Expenses:			
Regulated Services	262,193,149	250,506,207	230,415,133
Total	292,734,325	273,158,807	248,256,979
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	35,952	34,515	32,745
Total	39,014	38,314	35,798
NPR per EIPA :			
Regulated Services	7,926.91	7,197.25	7,140.67
Total	7,842.77	6,996.54	6,981.98
NOR per EIPA :			
Regulated Services	8,007.51	7,343.10	7,218.44
Total	7,990.96	7,234.32	7,104.68
Operating Expenses per EIPA :			
Regulated Services	7,292.94	7,257.89	7,036.71
Total	7,503.37	7,129.51	6,934.86
Net Operating Profit(Loss):			
Regulated Services	25,689,786	2,940,840	5,950,709
Unregulated Services	-6,666,964	1,074,899	128,513
Total	19,022,822	4,015,738	6,079,222
Total Non-Operating Profit(Loss):	7,169,826	4,276,532	3,625,534
Non-Operating Revenue	0	4,276,532	3,625,534
Non-Operating Expenses	-7,169,826	0	0
Total Excess Profit	26,192,648	8,292,270	9,704,756
% Change in NPR per EIPA - Regulated	10.14	0.79	11.91
% Change in NOR per EIPA - Regulated	9.05	1.73	11.32
% Change in Oper. Expense per EIPA- Regulated	0.48	3.14	11.24
% Change in Net Operating Profit- Regulated	773.55	-50.58	12.78
% Net Operating Profit of Regulated NOR	8.92	1.16	2.52
% Change in Net Operating Profit- Total	373.71	-33.94	-19.69
% Net Total Operating Profit of Total NOR	6.10	1.45	2.39
% Change in Total Excess Profit	215.87	-14.55	14.02
% Total Excess Profit of Total Revenue	8.40	2.95	3.76

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

Page 21

Howard County General Hospital

FISCAL YEAR ENDING	June 2006	June 2005	June 2004
Gross Patient Revenue:			
Regulated Services	171,738,700	163,377,700	153,545,800
Unregulated Services	1,088,626	1,234,828	5,163,327
TOTAL	172,827,326	164,612,528	158,709,127
Net Patient Revenue(NPR):			
Regulated Services	151,891,403	145,084,174	137,574,041
Unregulated Services	860,995	963,849	1,436,506
TOTAL	152,752,398	146,048,023	139,010,547
Other Operating Revenue:			
Regulated Services	95,012	668,209	366,759
Unregulated Services	2,265,087	2,423,915	2,182,089
TOTAL	2,360,099	3,092,124	2,548,848
Net Operating Revenue(NOR)			
Regulated Services	151,986,415	145,752,383	137,940,800
Unregulated Services	3,126,082	3,387,764	3,618,595
Total	155,112,497	149,140,147	141,559,395
Total Operating Expenses:			
Regulated Services	148,623,843	139,089,886	135,316,306
Total	151,356,141	142,164,730	138,971,360
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	22,027	22,447	21,708
Total	22,040	22,617	22,127
NPR per EIPA :			
Regulated Services	6,895.69	6,463.31	6,337.57
Total	6,930.71	6,457.44	6,282.35
NOR per EIPA :			
Regulated Services	6,900.01	6,493.07	6,354.46
Total	7,037.80	6,594.16	6,397.54
Operating Expenses per EIPA :			
Regulated Services	6,747.35	6,196.27	6,233.56
Total	6,867.36	6,285.74	6,280.58
Net Operating Profit(Loss):			
Regulated Services	3,362,572	6,662,497	2,624,494
Unregulated Services	393,784	312,920	-36,459
Total	3,756,356	6,975,417	2,588,035
Total Non-Operating Profit(Loss):	868,989	0	0
Non-Operating Revenue	868,989	0	0
Non-Operating Expenses	0	0	0
Total Excess Profit	4,625,345	6,975,417	2,588,035
% Change in NPR per EIPA - Regulated	6.69	1.98	9.50
% Change in NOR per EIPA - Regulated	6.27	2.18	9.55
% Change in Oper. Expense per EIPA- Regulated	8.89	-0.60	9.36
% Change in Net Operating Profit- Regulated	-49.53	153.86	33.95
% Net Operating Profit of Regulated NOR	2.21	4.57	1.90
% Change in Net Operating Profit- Total	-46.15	169.53	85.71
% Net Total Operating Profit of Total NOR	2.42	4.68	1.83
% Change in Total Excess Profit	-33.69	169.53	51.66
% Total Excess Profit of Total Revenue	2.97	4.68	1.83

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

Page 22

Johns Hopkins Bayview Medical Center

FISCAL YEAR ENDING	June 2006	June 2005	June 2004
Gross Patient Revenue:			
Regulated Services	397,048,800	365,314,300	333,347,200
Unregulated Services	20,749,600	26,340,400	29,540,900
TOTAL	417,798,400	391,654,700	362,888,100
Net Patient Revenue(NPR):			
Regulated Services	332,147,500	304,251,600	283,474,100
Unregulated Services	18,702,600	24,272,400	24,768,600
TOTAL	350,850,100	328,524,000	308,242,700
Other Operating Revenue:			
Regulated Services	11,731,500	4,306,900	2,992,900
Unregulated Services	44,973,700	41,278,400	40,535,200
TOTAL	56,705,200	45,585,300	43,528,100
Net Operating Revenue(NOR)			
Regulated Services	343,879,000	308,558,500	286,467,000
Unregulated Services	63,676,300	65,550,800	65,303,800
Total	407,555,300	374,109,300	351,770,800
Total Operating Expenses:			
Regulated Services	340,910,908	303,649,892	283,140,485
Total	406,334,900	370,748,700	349,062,700
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	32,188	30,695	29,725
Total	32,783	32,047	31,471
NPR per EIPA :			
Regulated Services	10,318.88	9,912.09	9,536.47
Total	10,702.14	10,251.32	9,794.45
NOR per EIPA :			
Regulated Services	10,683.34	10,052.40	9,637.15
Total	12,431.85	11,673.77	11,177.57
Operating Expenses per EIPA :			
Regulated Services	10,591.13	9,892.48	9,525.24
Total	12,394.62	11,568.91	11,091.52
Net Operating Profit(Loss):			
Regulated Services	2,968,092	4,908,608	3,326,515
Unregulated Services	-1,747,692	-1,548,008	-618,415
Total	1,220,400	3,360,600	2,708,100
Total Non-Operating Profit(Loss):	9,393,000	-3,979,500	1,071,900
Non-Operating Revenue	2,188,000	1,396,800	1,071,900
Non-Operating Expenses	-7,205,000	5,376,300	0
Total Excess Profit	10,613,400	-618,900	3,780,000
% Change in NPR per EIPA - Regulated	4.10	3.94	8.13
% Change in NOR per EIPA - Regulated	6.28	4.31	7.96
% Change in Oper. Expense per EIPA- Regulated	7.06	3.86	8.45
% Change in Net Operating Profit- Regulated	-39.53	47.56	-22.52
% Net Operating Profit of Regulated NOR	0.86	1.59	1.16
% Change in Net Operating Profit- Total	-63.69	24.09	-26.18
% Net Total Operating Profit of Total NOR	0.30	0.90	0.77
% Change in Total Excess Profit	1,814.88	-116.37	-18.11
% Total Excess Profit of Total Revenue	2.59	-0.16	1.07

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

Page 23

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Johns Hopkins Hospital			
FISCAL YEAR ENDING	June 2006	June 2005	June 2004

Gross Patient Revenue:			
Regulated Services	1,322,871,800	1,210,651,300	1,090,889,800
Unregulated Services	74,717,453	65,870,878	52,961,168
TOTAL	1,397,589,253	1,276,522,178	1,143,850,968
Net Patient Revenue(NPR):			
Regulated Services	1,147,266,443	1,052,724,488	954,548,190
Unregulated Services	69,662,113	60,914,384	47,954,179
TOTAL	1,216,928,556	1,113,638,872	1,002,502,369
Other Operating Revenue:			
Regulated Services	10,964,558	10,655,711	10,335,154
Unregulated Services	7,784,715	7,549,883	7,986,532
TOTAL	18,749,273	18,205,594	18,321,686
Net Operating Revenue(NOR)			
Regulated Services	1,158,231,001	1,063,380,199	964,883,344
Unregulated Services	77,446,828	68,464,267	55,940,711
Total	1,235,677,829	1,131,844,466	1,020,824,055
Total Operating Expenses:			
Regulated Services	1,126,929,320	1,036,405,386	943,819,663
Total	1,205,299,423	1,104,872,000	1,005,192,985
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	65,500	63,491	59,754
Total	69,475	67,801	63,089
NPR per EIPA :			
Regulated Services	17,515.39	16,580.69	15,974.61
Total	17,516.03	16,425.11	15,890.37
NOR per EIPA :			
Regulated Services	17,682.78	16,748.52	16,147.57
Total	17,785.90	16,693.62	16,180.78
Operating Expenses per EIPA :			
Regulated Services	17,204.90	16,323.66	15,795.07
Total	17,348.64	16,295.81	15,933.02
Net Operating Profit(Loss):			
Regulated Services	31,301,681	26,974,813	21,063,681
Unregulated Services	-923,275	-2,347	-5,432,611
Total	30,378,406	26,972,466	15,631,070
Total Non-Operating Profit(Loss):	22,868,829	10,457,406	6,482,939
Non-Operating Revenue	20,114,829	14,204,406	9,902,100
Non-Operating Expenses	-2,754,000	3,747,000	3,419,161
Total Excess Profit	53,247,235	37,429,872	22,114,009
% Change in NPR per EIPA - Regulated	5.64	3.79	12.40
% Change in NOR per EIPA - Regulated	5.58	3.72	11.32
% Change in Oper. Expense per EIPA- Regulated	5.40	3.35	10.49
% Change in Net Operating Profit- Regulated	16.04	28.06	71.70
% Net Operating Profit of Regulated NOR	2.70	2.54	2.18
% Change in Net Operating Profit- Total	12.63	72.56	100.61
% Net Total Operating Profit of Total NOR	2.46	2.38	1.53
% Change in Total Excess Profit	42.26	69.26	0.43
% Total Excess Profit of Total Revenue	4.24	3.27	2.15

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

Kernan Hospital	=====		
FISCAL YEAR ENDING	June 2006	June 2005	June 2004
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Gross Patient Revenue:			
Regulated Services	76,670,800	73,961,900	68,719,400
Unregulated Services	3,410,921	3,860,116	4,427,669
TOTAL	80,081,721	77,822,016	73,147,069
Net Patient Revenue(NPR):			
Regulated Services	69,472,688	65,393,265	57,905,936
Unregulated Services	1,864,089	2,313,922	3,079,548
TOTAL	71,336,777	67,707,187	60,985,484
Other Operating Revenue:			
Regulated Services	3,307,198	5,621,031	4,742,507
Unregulated Services	1,454,802	1,309,169	1,212,493
TOTAL	4,762,000	6,930,200	5,955,000
Net Operating Revenue(NOR)			
Regulated Services	72,779,886	71,014,296	62,648,443
Unregulated Services	3,318,891	3,623,091	4,292,041
Total	76,098,777	74,637,387	66,940,484
Total Operating Expenses:			
Regulated Services	71,340,116	68,271,320	63,744,118
Total	75,133,970	72,253,166	66,987,000
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	4,741	4,113	4,023
Total	4,950	4,328	4,282
NPR per EIPA :			
Regulated Services	14,653.05	15,898.75	14,393.03
Total	14,412.71	15,644.81	14,240.92
NOR per EIPA :			
Regulated Services	15,350.60	17,265.37	15,571.82
Total	15,374.82	17,246.14	15,631.49
Operating Expenses per EIPA :			
Regulated Services	15,046.93	16,598.48	15,844.16
Total	15,179.89	16,695.23	15,642.36
Net Operating Profit(Loss):			
Regulated Services	1,439,770	2,742,976	-1,095,675
Unregulated Services	-474,963	-358,755	1,049,159
Total	964,807	2,384,221	-46,516
Total Non-Operating Profit(Loss):	402,000	522,000	-1,345,000
Non-Operating Revenue	645,000	569,000	347,000
Non-Operating Expenses	243,000	47,000	1,692,000
Total Excess Profit	1,366,807	2,906,221	-1,391,516
% Change in NPR per EIPA - Regulated	-7.84	10.46	-1.46
% Change in NOR per EIPA - Regulated	-11.09	10.88	-4.71
% Change in Oper. Expense per EIPA- Regulated	-9.35	4.76	-3.95
% Change in Net Operating Profit- Regulated	-47.51	350.35	-111.44
% Net Operating Profit of Regulated NOR	1.98	3.86	-1.75
% Change in Net Operating Profit- Total	-59.53	5,225.58	98.20
% Net Total Operating Profit of Total NOR	1.27	3.19	-0.07
% Change in Total Excess Profit	-52.97	308.85	16.66
% Total Excess Profit of Total Revenue	1.78	3.86	-2.07

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

Page 25

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Laurel Regional Hospital			
FISCAL YEAR ENDING	June 2006	June 2005	June 2004
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Gross Patient Revenue:			
Regulated Services	79,611,000	82,771,800	76,426,300
Unregulated Services	298,578	247,723	393,500
TOTAL	79,909,578	83,019,523	76,819,800
Net Patient Revenue(NPR):			
Regulated Services	65,731,219	64,743,054	64,173,192
Unregulated Services	39,862	309,322	105,702
TOTAL	65,771,081	65,052,376	64,278,894
Other Operating Revenue:			
Regulated Services	0	-0	223,800
Unregulated Services	22,500	14,900	19,200
TOTAL	22,500	14,900	243,000
Net Operating Revenue(NOR)			
Regulated Services	65,731,219	64,743,054	64,396,992
Unregulated Services	62,362	324,222	124,902
Total	65,793,581	65,067,276	64,521,894
Total Operating Expenses:			
Regulated Services	72,422,927	68,288,610	68,345,738
Total	74,397,783	70,344,546	70,144,000
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	9,775	10,340	10,230
Total	9,812	10,371	10,283
NPR per EIPA :			
Regulated Services	6,724.14	6,261.25	6,272.83
Total	6,703.08	6,272.39	6,250.98
NOR per EIPA :			
Regulated Services	6,724.14	6,261.25	6,294.71
Total	6,705.37	6,273.83	6,274.61
Operating Expenses per EIPA :			
Regulated Services	7,408.69	6,604.14	6,680.69
Total	7,582.27	6,782.66	6,821.35
Net Operating Profit(Loss):			
Regulated Services	-6,691,708	-3,545,556	-3,948,746
Unregulated Services	-1,912,494	-1,731,713	-1,673,361
Total	-8,604,202	-5,277,270	-5,622,106
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	1,293,344	442,014	155,000
Non-Operating Expenses	0	0	0
Total Excess Profit	-7,310,858	-4,835,255	-5,467,106
% Change in NPR per EIPA - Regulated			
	7.39	-0.18	-1.85
% Change in NOR per EIPA - Regulated			
	7.39	-0.53	-2.21
% Change in Oper. Expense per EIPA- Regulated			
	12.18	-1.15	0.55
% Change in Net Operating Profit- Regulated			
	-88.74	10.21	-89.38
% Net Operating Profit of Regulated NOR			
	-10.18	-5.48	-6.13
% Change in Net Operating Profit- Total			
	-63.04	6.13	-48.30
% Net Total Operating Profit of Total NOR			
	-13.08	-8.11	-8.71
% Change in Total Excess Profit			
	-51.20	11.56	-52.28
% Total Excess Profit of Total Revenue			
	-10.90	-7.38	-8.45

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

Maryland General Hospital			
FISCAL YEAR ENDING	June 2006	June 2005	June 2004
Gross Patient Revenue:			
Regulated Services	163,918,900	144,802,300	143,676,100
Unregulated Services	977,518	5,217,900	7,656,300
TOTAL	164,896,418	150,020,200	151,332,400
Net Patient Revenue(NPR):			
Regulated Services	136,374,246	121,968,390	122,650,428
Unregulated Services	940,828	5,140,700	7,775,500
TOTAL	137,315,074	127,109,090	130,425,928
Other Operating Revenue:			
Regulated Services	571,960	338,400	336,400
Unregulated Services	1,312,040	896,700	920,600
TOTAL	1,884,000	1,235,100	1,257,000
Net Operating Revenue(NOR)			
Regulated Services	136,946,206	122,306,790	122,986,828
Unregulated Services	2,252,868	6,037,400	8,696,100
Total	139,199,074	128,344,190	131,682,928
Total Operating Expenses:			
Regulated Services	126,733,800	117,911,400	118,130,494
Total	141,521,000	136,011,500	136,376,300
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	15,235	14,144	14,532
Total	15,326	14,653	14,330
NPR per EIPA :			
Regulated Services	8,951.12	8,623.33	8,440.06
Total	8,959.45	8,674.42	9,101.30
NOR per EIPA :			
Regulated Services	8,988.66	8,647.26	8,463.21
Total	9,082.37	8,758.71	9,189.02
Operating Expenses per EIPA :			
Regulated Services	8,318.36	8,336.50	8,129.03
Total	9,233.87	9,281.96	9,516.53
Net Operating Profit(Loss):			
Regulated Services	10,212,400	4,395,400	4,856,335
Unregulated Services	-12,534,300	-12,062,700	-9,549,707
Total	-2,321,900	-7,667,300	-4,693,372
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	994,000	1,104,900	-1,129,800
Non-Operating Expenses	0	0	0
Total Excess Profit	-1,327,926	-6,562,900	-5,823,172
% Change in NPR per EIPA - Regulated			
	3.80	2.17	9.01
% Change in NOR per EIPA - Regulated			
	3.95	2.17	5.77
% Change in Oper. Expense per EIPA- Regulated			
	-0.22	2.55	11.86
% Change in Net Operating Profit- Regulated			
	132.34	-9.49	-55.22
% Net Operating Profit of Regulated NOR			
	7.46	3.59	3.95
% Change in Net Operating Profit- Total			
	69.72	-63.36	-218.74
% Net Total Operating Profit of Total NOR			
	-1.67	-5.97	-3.56
% Change in Total Excess Profit			
	79.77	-12.70	-221.81
% Total Excess Profit of Total Revenue			
	-0.95	-5.07	-4.46

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

Page 27

=====

McCready Hospital

FISCAL YEAR ENDING	June 2006 -----	June 2005 -----	June 2004 -----
Gross Patient Revenue:			
Regulated Services	13,783,200	14,291,800	11,932,400
Unregulated Services	4,442,331	4,326,500	2,648,900
TOTAL	18,225,531	18,618,300	14,581,300
Net Patient Revenue(NPR):			
Regulated Services	11,167,862	11,436,400	9,943,656
Unregulated Services	2,882,793	2,390,700	2,043,100
TOTAL	14,050,655	13,827,100	11,986,756
Other Operating Revenue:			
Regulated Services	-27,044	270,800	521,600
Unregulated Services	0	13,400	9,500
TOTAL	-27,044	284,200	531,100
Net Operating Revenue(NOR)			
Regulated Services	11,140,818	11,707,200	10,465,256
Unregulated Services	2,882,793	2,404,100	2,052,600
Total	14,023,611	14,111,300	12,517,856
Total Operating Expenses:			
Regulated Services	10,802,219	11,871,800	11,140,365
Total	13,533,400	13,029,200	12,412,300
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	2,046	2,066	2,011
Total	2,195	2,235	1,831
NPR per EIPA :			
Regulated Services	5,457.72	5,535.96	4,945.40
Total	6,400.66	6,187.92	6,548.27
NOR per EIPA :			
Regulated Services	5,444.51	5,667.05	5,204.82
Total	6,388.34	6,315.10	6,838.40
Operating Expenses per EIPA :			
Regulated Services	5,279.03	5,746.72	5,540.58
Total	6,165.03	5,830.84	6,780.74
Net Operating Profit(Loss):			
Regulated Services	338,599	-164,600	-675,109
Unregulated Services	151,612	1,246,700	780,665
Total	490,211	1,082,100	105,556
Total Non-Operating Profit(Loss):	24,803	146,400	-62,055
Non-Operating Revenue	24,803	146,400	-62,100
Non-Operating Expenses	0	0	-45
Total Excess Profit	515,014	1,228,500	43,501
% Change in NPR per EIPA - Regulated	-1.41	11.94	23.56
% Change in NOR per EIPA - Regulated	-3.93	8.88	25.78
% Change in Oper. Expense per EIPA- Regulated	-8.14	3.72	17.90
% Change in Net Operating Profit- Regulated	305.71	75.62	47.94
% Net Operating Profit of Regulated NOR	3.04	-1.41	-6.45
% Change in Net Operating Profit- Total	-54.70	925.14	106.87
% Net Total Operating Profit of Total NOR	3.50	7.67	0.84
% Change in Total Excess Profit	-58.08	2,724.07	-91.11
% Total Excess Profit of Total Revenue	3.67	8.62	0.35

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

Page 28

FISCAL YEAR ENDING	June 2006	June 2005	June 2004
Memorial Hospital at Easton			
Gross Patient Revenue:			
Regulated Services	118,724,600	107,543,700	92,855,500
Unregulated Services	27,307,327	29,106,871	28,699,400
TOTAL	146,031,927	136,650,571	121,554,900
Net Patient Revenue(NPR):			
Regulated Services	103,471,018	88,966,570	79,472,522
Unregulated Services	11,388,460	15,073,729	16,750,358
TOTAL	114,859,478	104,040,299	96,222,880
Other Operating Revenue:			
Regulated Services	1,326,030	896,188	992,600
Unregulated Services	1,461,024	1,982,887	1,053,000
TOTAL	2,787,054	2,879,075	2,045,600
Net Operating Revenue(NOR)			
Regulated Services	104,797,048	89,862,758	80,465,122
Unregulated Services	12,849,484	17,056,616	17,803,358
Total	117,646,532	106,919,374	98,268,480
Total Operating Expenses:			
Regulated Services	99,097,799	90,795,994	83,964,730
Total	114,821,103	107,490,739	101,870,070
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	14,280	13,890	14,377
Total	17,926	17,849	17,895
NPR per EIPA :			
Regulated Services	7,245.91	6,405.08	5,527.75
Total	6,407.43	5,828.91	5,377.15
NOR per EIPA :			
Regulated Services	7,338.77	6,469.60	5,596.80
Total	6,562.91	5,990.22	5,491.47
Operating Expenses per EIPA :			
Regulated Services	6,939.66	6,536.79	5,840.21
Total	6,405.29	6,022.23	5,692.73
Net Operating Profit(Loss):			
Regulated Services	5,699,248	-933,236	-3,499,608
Unregulated Services	-2,873,819	361,870	-101,982
Total	2,825,429	-571,365	-3,601,590
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	2,161,103	1,465,337	3,203,348
Non-Operating Expenses	0	0	335,052
Total Excess Profit	4,986,532	893,972	-398,242
% Change in NPR per EIPA - Regulated	13.13	15.87	-0.10
% Change in NOR per EIPA - Regulated	13.43	15.59	-1.37
% Change in Oper. Expense per EIPA- Regulated	6.16	11.93	2.47
% Change in Net Operating Profit- Regulated	710.70	73.33	-899.19
% Net Operating Profit of Regulated NOR	5.44	-1.04	-4.35
% Change in Net Operating Profit- Total	594.50	84.14	-693.93
% Net Total Operating Profit of Total NOR	2.40	-0.53	-3.67
% Change in Total Excess Profit	457.79	324.48	-144.94
% Total Excess Profit of Total Revenue	4.16	0.82	-0.39

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

Page 29

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Memorial Hospital of Cumberland

FISCAL YEAR ENDING	June 2006	June 2005	June 2004
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Gross Patient Revenue:			
Regulated Services	95,983,600	89,083,400	84,815,700
Unregulated Services	17,787,000	16,939,400	16,365,500
TOTAL	113,770,600	106,022,800	101,181,200
Net Patient Revenue(NPR):			
Regulated Services	82,073,300	74,583,700	72,026,400
Unregulated Services	11,084,800	13,570,700	12,326,400
TOTAL	93,158,100	88,154,400	84,352,800
Other Operating Revenue:			
Regulated Services	1,271,100	314,500	389,400
Unregulated Services	2,147,300	1,706,700	1,668,800
TOTAL	3,418,400	2,021,200	2,058,200
Net Operating Revenue(NOR)			
Regulated Services	83,344,400	74,898,200	72,415,800
Unregulated Services	13,232,100	15,277,400	13,995,200
Total	96,576,500	90,175,600	86,411,000
Total Operating Expenses:			
Regulated Services	76,842,259	71,907,700	72,086,226
Total	91,452,200	85,599,000	84,921,200
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	12,435	12,351	12,835
Total	14,739	14,700	15,311
NPR per EIPA :			
Regulated Services	6,600.39	6,038.65	5,611.83
Total	6,320.55	5,997.04	5,509.20
NOR per EIPA :			
Regulated Services	6,702.61	6,064.11	5,642.17
Total	6,552.48	6,134.54	5,643.63
Operating Expenses per EIPA :			
Regulated Services	6,179.70	5,821.98	5,616.49
Total	6,204.81	5,823.20	5,546.33
Net Operating Profit(Loss):			
Regulated Services	6,502,141	2,990,500	329,574
Unregulated Services	-1,377,841	1,586,100	1,160,226
Total	5,124,300	4,576,600	1,489,800
Total Non-Operating Profit(Loss):	3,310,800	1,670,900	1,030,700
Non-Operating Revenue	3,365,800	1,742,600	1,123,000
Non-Operating Expenses	55,000	71,700	92,300
Total Excess Profit	8,435,100	6,247,500	2,520,500
% Change in NPR per EIPA - Regulated	9.30	7.61	17.18
% Change in NOR per EIPA - Regulated	10.53	7.48	15.83
% Change in Oper. Expense per EIPA- Regulated	6.14	3.66	14.47
% Change in Net Operating Profit- Regulated	117.43	807.38	164.44
% Net Operating Profit of Regulated NOR	7.80	3.99	0.46
% Change in Net Operating Profit- Total	11.97	207.20	107.81
% Net Total Operating Profit of Total NOR	5.31	5.08	1.72
% Change in Total Excess Profit	35.02	147.87	32.79
% Total Excess Profit of Total Revenue	8.44	6.80	2.88

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

Mercy Medical Center	=====		
FISCAL YEAR ENDING	June 2006	June 2005	June 2004
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Gross Patient Revenue:			
Regulated Services	292,129,600	269,822,916	241,280,800
Unregulated Services	4,425,940	3,815,944	3,758,000
TOTAL	296,555,540	273,638,860	245,038,800
Net Patient Revenue(NPR):			
Regulated Services	257,113,600	234,323,639	212,220,800
Unregulated Services	4,380,380	3,771,848	3,382,000
TOTAL	261,493,980	238,095,487	215,602,800
Other Operating Revenue:			
Regulated Services	3,272,000	3,703,028	3,612,400
Unregulated Services	9,969,001	9,969,972	10,243,632
TOTAL	13,241,001	13,673,000	13,856,032
Net Operating Revenue(NOR)			
Regulated Services	260,385,600	238,026,667	215,833,200
Unregulated Services	14,349,381	13,741,820	13,625,632
Total	274,734,981	251,768,487	229,458,832
Total Operating Expenses:			
Regulated Services	240,717,093	223,189,830	203,262,651
Total	255,443,000	237,272,000	216,275,100
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	29,771	28,897	27,437
Total	30,222	29,306	27,865
NPR per EIPA :			
Regulated Services	8,636.49	8,108.86	7,734.76
Total	8,652.54	8,124.49	7,737.51
NOR per EIPA :			
Regulated Services	8,746.39	8,237.00	7,866.42
Total	9,090.67	8,591.05	8,234.78
Operating Expenses per EIPA :			
Regulated Services	8,085.73	7,723.57	7,408.27
Total	8,452.32	8,096.39	7,761.64
Net Operating Profit(Loss):			
Regulated Services	19,668,507	14,836,837	12,570,500
Unregulated Services	-376,526	-340,350	613,200
Total	19,291,981	14,496,487	13,183,700
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	4,070,000	2,688,000	5,347,000
Non-Operating Expenses	1,379,000	2,121,000	3,375,000
Total Excess Profit	21,982,981	15,063,487	15,155,600
% Change in NPR per EIPA - Regulated	6.51	4.84	6.62
% Change in NOR per EIPA - Regulated	6.18	4.71	6.26
% Change in Oper. Expense per EIPA- Regulated	4.69	4.26	4.66
% Change in Net Operating Profit- Regulated	32.57	18.03	53.01
% Net Operating Profit of Regulated NOR	7.55	6.23	5.82
% Change in Net Operating Profit- Total	33.08	9.96	75.71
% Net Total Operating Profit of Total NOR	7.02	5.76	5.75
% Change in Total Excess Profit	45.94	-0.61	674.77
% Total Excess Profit of Total Revenue	7.88	5.92	6.45

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

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Montgomery General Hospital

FISCAL YEAR ENDING	June 2006	June 2005	June 2004
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Gross Patient Revenue:			
Regulated Services	106,766,600	98,865,000	94,804,400
Unregulated Services	1,990,100	1,843,800	894,900
TOTAL	108,756,700	100,708,800	95,699,300
Net Patient Revenue(NPR):			
Regulated Services	92,714,200	86,345,000	82,986,100
Unregulated Services	1,310,900	1,386,200	856,300
TOTAL	94,025,100	87,731,200	83,842,400
Other Operating Revenue:			
Regulated Services	787,600	847,300	819,800
Unregulated Services	425,000	208,500	185,100
TOTAL	1,212,600	1,055,800	1,004,900
Net Operating Revenue(NOR)			
Regulated Services	93,501,800	87,192,300	83,805,900
Unregulated Services	1,735,900	1,594,700	1,041,400
Total	95,237,700	88,787,000	84,847,300
Total Operating Expenses:			
Regulated Services	92,440,500	85,050,552	83,492,615
Total	96,453,100	89,109,600	87,199,700
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	12,724	12,406	12,191
Total	12,957	12,635	12,305
NPR per EIPA :			
Regulated Services	7,286.77	6,960.18	6,807.28
Total	7,256.44	6,943.27	6,813.52
NOR per EIPA :			
Regulated Services	7,348.67	7,028.48	6,874.53
Total	7,350.02	7,026.83	6,895.18
Operating Expenses per EIPA :			
Regulated Services	7,265.26	6,855.84	6,848.83
Total	7,443.82	7,052.36	7,086.35
Net Operating Profit(Loss):			
Regulated Services	1,061,300	2,141,748	313,285
Unregulated Services	-2,276,700	-2,464,348	-2,665,685
Total	-1,215,400	-322,600	-2,352,400
Total Non-Operating Profit(Loss):	2,579,000	1,891,100	1,567,500
Non-Operating Revenue	2,579,000	1,891,100	1,567,500
Non-Operating Expenses	0	0	0
Total Excess Profit	1,363,600	1,568,500	-784,900
% Change in NPR per EIPA - Regulated	4.69	2.25	7.85
% Change in NOR per EIPA - Regulated	4.56	2.24	7.88
% Change in Oper. Expense per EIPA- Regulated	5.97	0.10	10.38
% Change in Net Operating Profit- Regulated	-50.45	583.64	-84.73
% Net Operating Profit of Regulated NOR	1.14	2.46	0.37
% Change in Net Operating Profit- Total	-276.75	86.29	-70.17
% Net Total Operating Profit of Total NOR	-1.28	-0.36	-2.77
% Change in Total Excess Profit	-13.06	299.83	-44.87
% Total Excess Profit of Total Revenue	1.39	1.73	-0.91

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

Northwest Hospital Center	=====		
FISCAL YEAR ENDING	June 2006	June 2005	June 2004
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Gross Patient Revenue:			
Regulated Services	175,332,500	154,870,300	136,888,400
Unregulated Services	16,742,367	14,306,433	12,210,382
TOTAL	192,074,867	169,176,733	149,098,782
Net Patient Revenue(NPR):			
Regulated Services	149,126,503	133,346,203	120,218,600
Unregulated Services	6,831,893	5,446,031	4,805,110
TOTAL	155,958,396	138,792,234	125,023,710
Other Operating Revenue:			
Regulated Services	1,365,000	1,125,400	439,200
Unregulated Services	0	30,623	707,789
TOTAL	1,365,000	1,156,023	1,146,989
Net Operating Revenue(NOR)			
Regulated Services	150,491,503	134,471,603	120,657,800
Unregulated Services	6,831,893	5,476,654	5,512,899
Total	157,323,396	139,948,257	126,170,699
Total Operating Expenses:			
Regulated Services	133,946,737	124,086,967	112,213,400
Total	145,438,000	133,459,200	122,862,900
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	20,496	19,664	17,917
Total	21,287	21,810	19,686
NPR per EIPA :			
Regulated Services	7,275.82	6,781.23	6,709.75
Total	7,326.61	6,363.70	6,350.84
NOR per EIPA :			
Regulated Services	7,342.42	6,838.47	6,734.26
Total	7,390.73	6,416.70	6,409.10
Operating Expenses per EIPA :			
Regulated Services	6,535.20	6,310.36	6,262.96
Total	6,832.38	6,119.17	6,241.08
Net Operating Profit(Loss):			
Regulated Services	16,544,766	10,384,636	8,444,400
Unregulated Services	-4,659,370	-3,895,579	-5,136,600
Total	11,885,396	6,489,057	3,307,800
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	4,919,000	3,128,946	1,216,500
Non-Operating Expenses	5,529,000	3,128,946	2,460,500
	610,000	0	1,244,000
Total Excess Profit	16,804,396	9,618,003	4,524,300
% Change in NPR per EIPA - Regulated	7.29	1.07	9.52
% Change in NOR per EIPA - Regulated	7.37	1.55	9.46
% Change in Oper. Expense per EIPA- Regulated	3.56	0.76	5.38
% Change in Net Operating Profit- Regulated	59.32	22.98	117.30
% Net Operating Profit of Regulated NOR	10.99	7.72	7.00
% Change in Net Operating Profit- Total	83.16	96.17	3,579.59
% Net Total Operating Profit of Total NOR	7.55	4.64	2.62
% Change in Total Excess Profit	74.72	112.59	268.71
% Total Excess Profit of Total Revenue	10.32	6.72	3.52

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

Page 33

=====

Peninsula Regional Hospital

FISCAL YEAR ENDING	June 2006 -----	June 2005 -----	June 2004 -----
Gross Patient Revenue:			
Regulated Services	308,930,400	280,244,200	244,030,100
Unregulated Services	24,448,800	24,342,700	24,018,800
TOTAL	333,379,200	304,586,900	268,048,900
Net Patient Revenue(NPR):			
Regulated Services	268,586,400	247,118,100	216,040,900
Unregulated Services	13,561,300	13,151,800	15,291,400
TOTAL	282,147,700	260,269,900	231,332,300
Other Operating Revenue:			
Regulated Services	920,100	1,087,700	970,100
Unregulated Services	680,900	695,300	724,200
TOTAL	1,601,000	1,783,000	1,694,300
Net Operating Revenue(NOR)			
Regulated Services	269,506,500	248,205,800	217,011,000
Unregulated Services	14,242,200	13,847,100	16,015,600
Total	283,748,700	262,052,900	233,026,600
Total Operating Expenses:			
Regulated Services	252,872,818	232,318,679	209,846,049
Total	270,604,700	250,346,879	228,481,500
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	28,627	28,313	27,184
Total	31,071	31,011	30,018
NPR per EIPA :			
Regulated Services	9,382.21	8,728.12	7,947.21
Total	9,080.60	8,392.83	7,706.45
NOR per EIPA :			
Regulated Services	9,414.35	8,766.54	7,982.90
Total	9,132.13	8,450.32	7,762.89
Operating Expenses per EIPA :			
Regulated Services	8,833.30	8,205.41	7,719.33
Total	8,709.10	8,072.84	7,611.48
Net Operating Profit(Loss):			
Regulated Services	16,633,682	15,887,121	7,164,951
Unregulated Services	-3,489,682	-4,181,100	-2,619,851
Total	13,144,000	11,706,021	4,545,100
Total Non-Operating Profit(Loss):	7,560,000	6,524,000	4,307,900
Non-Operating Revenue	9,447,000	6,524,000	4,307,900
Non-Operating Expenses	1,887,000	0	0
Total Excess Profit	20,704,000	18,230,021	8,853,000
% Change in NPR per EIPA - Regulated	7.49	9.83	9.44
% Change in NOR per EIPA - Regulated	7.39	9.82	9.32
% Change in Oper. Expense per EIPA- Regulated	7.65	6.30	7.03
% Change in Net Operating Profit- Regulated	4.70	121.73	198.00
% Net Operating Profit of Regulated NOR	6.17	6.40	3.30
% Change in Net Operating Profit- Total	12.28	157.55	564.97
% Net Total Operating Profit of Total NOR	4.63	4.47	1.95
% Change in Total Excess Profit	13.57	105.92	400.17
% Total Excess Profit of Total Revenue	7.06	6.79	3.73

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

Page 34

Prince George's Hospital Center			
FISCAL YEAR ENDING	June 2006	June 2005	June 2004
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Gross Patient Revenue:			
Regulated Services	239,399,600	229,787,410	211,137,700
Unregulated Services	35,368,103	37,890,804	40,744,281
TOTAL	274,767,703	267,678,214	251,881,981
Net Patient Revenue(NPR):			
Regulated Services	203,981,525	199,990,671	186,219,679
Unregulated Services	15,396,361	13,005,038	15,317,484
TOTAL	219,377,886	212,995,709	201,537,162
Other Operating Revenue:			
Regulated Services	0	0	-314,803
Unregulated Services	987,340	661,991	445,603
TOTAL	987,340	661,991	130,800
Net Operating Revenue(NOR)			
Regulated Services	203,981,525	199,990,671	185,904,876
Unregulated Services	16,383,701	13,667,030	15,763,087
Total	220,365,226	213,657,701	201,667,962
Total Operating Expenses:			
Regulated Services	192,407,541	185,738,593	179,186,422
Total	222,523,732	213,901,605	211,461,783
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	18,464	18,403	19,695
Total	20,692	21,120	21,956
NPR per EIPA :			
Regulated Services	11,047.38	10,867.29	9,455.18
Total	10,602.25	10,085.02	9,179.17
NOR per EIPA :			
Regulated Services	11,047.38	10,867.29	9,439.19
Total	10,649.97	10,116.37	9,185.12
Operating Expenses per EIPA :			
Regulated Services	10,420.55	10,092.84	9,098.07
Total	10,754.29	10,127.92	9,631.19
Net Operating Profit(Loss):			
Regulated Services	11,573,984	14,252,078	6,718,454
Unregulated Services	-13,732,490	-14,495,982	-16,512,274
Total	-2,158,506	-243,904	-9,793,820
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	26,477,761	8,695,904	11,541,127
Non-Operating Expenses	0	0	0
Total Excess Profit	24,319,255	8,452,000	1,747,307
% Change in NPR per EIPA - Regulated			
	1.66	14.93	10.55
% Change in NOR per EIPA - Regulated			
	1.66	15.13	6.05
% Change in Oper. Expense per EIPA- Regulated			
	3.25	10.93	7.99
% Change in Net Operating Profit- Regulated			
	-18.79	112.13	-31.52
% Net Operating Profit of Regulated NOR			
	5.67	7.13	3.61
% Change in Net Operating Profit- Total			
	-784.98	97.51	-236.80
% Net Total Operating Profit of Total NOR			
	-0.98	-0.11	-4.86
% Change in Total Excess Profit			
	187.73	383.72	172.03
% Total Excess Profit of Total Revenue			
	9.85	3.80	0.82

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

FISCAL YEAR ENDING	June 2006	June 2005	June 2004
Saint Agnes Hospital			
Gross Patient Revenue:			
Regulated Services	311,350,800	287,399,400	261,123,500
Unregulated Services	60,339,462	55,665,064	62,014,941
TOTAL	371,690,262	343,064,464	323,138,441
Net Patient Revenue(NPR):			
Regulated Services	266,033,797	243,774,156	226,147,673
Unregulated Services	34,318,895	31,934,136	31,279,023
TOTAL	300,352,692	275,708,292	257,426,696
Other Operating Revenue:			
Regulated Services	3,944,814	2,776,541	136,529
Unregulated Services	2,401,264	3,498,210	4,272,471
TOTAL	6,346,078	6,274,751	4,409,000
Net Operating Revenue(NOR)			
Regulated Services	269,978,611	246,550,697	226,284,202
Unregulated Services	36,720,159	35,432,346	35,551,494
Total	306,698,770	281,983,043	261,835,696
Total Operating Expenses:			
Regulated Services	246,180,707	229,227,387	209,035,941
Total	292,158,468	272,122,940	257,607,866
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	30,871	30,005	29,333
Total	35,254	27,981	35,316
NPR per EIPA :			
Regulated Services	8,617.68	8,124.37	7,709.61
Total	8,519.65	9,853.36	7,289.16
NOR per EIPA :			
Regulated Services	8,745.47	8,216.90	7,714.26
Total	8,699.66	10,077.60	7,414.00
Operating Expenses per EIPA :			
Regulated Services	7,974.58	7,639.56	7,126.25
Total	8,287.22	9,725.22	7,294.29
Net Operating Profit(Loss):			
Regulated Services	23,797,905	17,323,310	17,248,261
Unregulated Services	-9,257,602	-7,463,207	-13,020,431
Total	14,540,302	9,860,103	4,227,830
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	13,914,996	7,885,936	8,251,000
Non-Operating Expenses	0	0	0
Total Excess Profit	28,455,298	17,746,039	12,478,830
% Change in NPR per EIPA - Regulated	6.07	5.38	13.18
% Change in NOR per EIPA - Regulated	6.43	6.52	12.96
% Change in Oper. Expense per EIPA- Regulated	4.39	7.20	13.84
% Change in Net Operating Profit- Regulated	37.38	0.44	4.42
% Net Operating Profit of Regulated NOR	8.81	7.03	7.62
% Change in Net Operating Profit- Total	47.47	133.22	36.21
% Net Total Operating Profit of Total NOR	4.74	3.50	1.61
% Change in Total Excess Profit	60.35	42.21	848.58
% Total Excess Profit of Total Revenue	8.88	6.12	4.62

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

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Saint Josephs Medical Center

FISCAL YEAR ENDING	June 2006	June 2005	June 2004
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Gross Patient Revenue:			
Regulated Services	342,591,900	306,863,700	273,064,400
Unregulated Services	31,930,731	25,703,208	24,357,544
TOTAL	374,522,631	332,566,908	297,421,944
Net Patient Revenue(NPR):			
Regulated Services	307,313,087	275,541,567	247,735,002
Unregulated Services	16,107,812	13,130,088	12,147,285
TOTAL	323,420,899	288,671,655	259,882,287
Other Operating Revenue:			
Regulated Services	833,947	1,032,859	1,112,504
Unregulated Services	2,537,722	3,229,141	2,781,353
TOTAL	3,371,669	4,262,000	3,893,857
Net Operating Revenue(NOR)			
Regulated Services	308,147,034	276,574,426	248,847,506
Unregulated Services	18,645,534	16,359,229	14,928,638
Total	326,792,568	292,933,655	263,776,144
Total Operating Expenses:			
Regulated Services	291,616,705	260,877,450	234,177,917
Total	319,424,393	285,048,620	256,965,796
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	30,480	28,553	27,482
Total	32,326	30,221	29,096
NPR per EIPA :			
Regulated Services	10,082.61	9,650.07	9,014.45
Total	10,004.98	9,552.13	8,931.87
NOR per EIPA :			
Regulated Services	10,109.97	9,686.24	9,054.93
Total	10,109.28	9,693.16	9,065.69
Operating Expenses per EIPA :			
Regulated Services	9,567.63	9,136.50	8,521.14
Total	9,881.35	9,432.25	8,831.63
Net Operating Profit(Loss):			
Regulated Services	16,530,329	15,696,976	14,669,589
Unregulated Services	-9,162,154	-7,811,941	-7,859,241
Total	7,368,175	7,885,035	6,810,348
Total Non-Operating Profit(Loss):	10,445,265	1,873,000	1,317,665
Non-Operating Revenue	7,163,265	3,988,000	1,482,665
Non-Operating Expenses	-3,282,000	2,115,000	165,000
Total Excess Profit	17,813,440	9,758,035	8,128,013
% Change in NPR per EIPA - Regulated	4.48	7.05	6.40
% Change in NOR per EIPA - Regulated	4.37	6.97	6.00
% Change in Oper. Expense per EIPA- Regulated	4.72	7.22	4.96
% Change in Net Operating Profit- Regulated	5.31	7.00	31.99
% Net Operating Profit of Regulated NOR	5.36	5.68	5.90
% Change in Net Operating Profit- Total	-6.55	15.78	121.73
% Net Total Operating Profit of Total NOR	2.25	2.69	2.58
% Change in Total Excess Profit	82.55	20.05	267.51
% Total Excess Profit of Total Revenue	5.33	3.29	3.06

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

Saint Mary's Hospital			
FISCAL YEAR ENDING	June 2006	June 2005	June 2004
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Gross Patient Revenue:			
Regulated Services	97,642,200	81,781,500	72,385,400
Unregulated Services	6,290,851	5,274,628	5,240,722
TOTAL	103,933,051	87,056,128	77,626,122
Net Patient Revenue(NPR):			
Regulated Services	82,384,333	69,851,706	61,936,949
Unregulated Services	6,116,338	5,046,952	3,944,673
TOTAL	88,500,671	74,898,658	65,881,622
Other Operating Revenue:			
Regulated Services	1,038,631	1,074,423	1,267,524
Unregulated Services	529,755	585,311	178,388
TOTAL	1,568,386	1,659,734	1,445,912
Net Operating Revenue(NOR)			
Regulated Services	83,422,964	70,926,129	63,204,473
Unregulated Services	6,646,092	5,632,264	4,123,061
Total	90,069,057	76,558,392	67,327,534
Total Operating Expenses:			
Regulated Services	72,571,998	64,029,495	60,769,804
Total	79,315,725	69,978,825	65,017,167
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	15,179	13,122	12,750
Total	15,766	13,716	13,673
NPR per EIPA :			
Regulated Services	5,427.52	5,323.11	4,857.80
Total	5,613.46	5,460.64	4,818.45
NOR per EIPA :			
Regulated Services	5,495.94	5,404.99	4,957.21
Total	5,712.94	5,581.64	4,924.20
Operating Expenses per EIPA :			
Regulated Services	4,781.08	4,879.42	4,766.26
Total	5,030.87	5,101.95	4,755.23
Net Operating Profit(Loss):			
Regulated Services	10,850,966	6,896,634	2,434,669
Unregulated Services	-97,635	-317,066	-124,302
Total	10,753,332	6,579,567	2,310,367
Total Non-Operating Profit(Loss):	933,977	586,034	-20,213
Non-Operating Revenue	933,977	611,203	116,044
Non-Operating Expenses	0	25,169	136,257
Total Excess Profit	11,687,309	7,165,601	2,290,154
% Change in NPR per EIPA - Regulated	1.96	9.58	5.84
% Change in NOR per EIPA - Regulated	1.68	9.03	6.41
% Change in Oper. Expense per EIPA- Regulated	-2.02	2.37	3.03
% Change in Net Operating Profit- Regulated	57.34	183.27	531.11
% Net Operating Profit of Regulated NOR	13.01	9.72	3.85
% Change in Net Operating Profit- Total	63.44	184.78	67,198.78
% Net Total Operating Profit of Total NOR	11.94	8.59	3.43
% Change in Total Excess Profit	63.10	212.89	223.90
% Total Excess Profit of Total Revenue	12.84	9.29	3.40

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

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Shady Grove Adventist Hospital

FISCAL YEAR ENDING	December 2006	December 2005	December 2004
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Gross Patient Revenue:			
Regulated Services	250,038,969	256,006,520	228,815,766
Unregulated Services	3,726,098	645,276	1,440,296
TOTAL	253,765,067	256,651,796	230,256,062
Net Patient Revenue(NPR):			
Regulated Services	220,852,424	216,810,448	209,520,697
Unregulated Services	2,263,216	605,342	1,384,653
TOTAL	223,115,640	217,415,790	210,905,350
Other Operating Revenue:			
Regulated Services	716,748	1,277,377	330,704
Unregulated Services	2,496,600	1,394,502	2,247,609
TOTAL	3,213,348	2,671,879	2,578,313
Net Operating Revenue(NOR)			
Regulated Services	221,569,172	218,087,825	209,851,401
Unregulated Services	4,759,816	1,999,844	3,632,262
Total	226,328,988	220,087,669	213,483,663
Total Operating Expenses:			
Regulated Services	217,931,862	207,336,100	198,744,828
Total	232,587,760	210,816,486	202,062,228
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	28,381	28,767	28,538
Total	28,679	28,766	28,629
NPR per EIPA :			
Regulated Services	7,781.71	7,536.78	7,341.70
Total	7,779.65	7,558.20	7,366.76
NOR per EIPA :			
Regulated Services	7,806.96	7,581.18	7,353.29
Total	7,891.70	7,651.09	7,456.82
Operating Expenses per EIPA :			
Regulated Services	7,678.80	7,207.43	6,964.11
Total	8,109.93	7,328.78	7,057.88
Net Operating Profit(Loss):			
Regulated Services	3,637,310	10,751,725	11,106,573
Unregulated Services	-9,896,081	-1,480,542	314,862
Total	-6,258,772	9,271,183	11,421,435
Total Non-Operating Profit(Loss):	3,225,401	-1,362,885	-2,136,887
Non-Operating Revenue	3,225,401	-1,362,885	-2,136,887
Non-Operating Expenses	0	0	0
Total Excess Profit	-3,033,371	7,908,298	9,284,548
% Change in NPR per EIPA - Regulated	3.25	2.66	9.61
% Change in NOR per EIPA - Regulated	2.98	3.10	9.05
% Change in Oper. Expense per EIPA- Regulated	6.54	3.49	9.51
% Change in Net Operating Profit- Regulated	-66.17	-3.19	1.63
% Net Operating Profit of Regulated NOR	1.64	4.93	5.29
% Change in Net Operating Profit- Total	-167.51	-18.83	30.51
% Net Total Operating Profit of Total NOR	-2.77	4.21	5.35
% Change in Total Excess Profit	-138.36	-14.82	1.57
% Total Excess Profit of Total Revenue	-1.32	3.62	4.39

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

Sinai Hospital			
FISCAL YEAR ENDING	June 2006	June 2005	June 2004
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Gross Patient Revenue:			
Regulated Services	514,199,200	461,951,400	422,745,200
Unregulated Services	92,760,877	86,060,990	76,569,993
TOTAL	606,960,077	548,012,390	499,315,193
Net Patient Revenue(NPR):			
Regulated Services	436,714,200	397,723,842	361,614,800
Unregulated Services	35,493,041	30,039,013	29,692,800
TOTAL	472,207,241	427,762,855	391,307,600
Other Operating Revenue:			
Regulated Services	10,413,600	4,790,800	6,112,400
Unregulated Services	11,147,309	10,066,593	12,425,200
TOTAL	21,560,909	14,857,393	18,537,600
Net Operating Revenue(NOR)			
Regulated Services	447,127,800	402,514,642	367,727,200
Unregulated Services	46,640,350	40,105,606	42,118,000
Total	493,768,150	442,620,248	409,845,200
Total Operating Expenses:			
Regulated Services	401,244,760	364,364,466	332,531,700
Total	473,656,919	424,629,985	388,440,522
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	36,387	34,215	32,714
Total	37,778	40,589	38,640
NPR per EIPA :			
Regulated Services	12,001.91	11,624.25	11,053.68
Total	12,499.43	10,538.87	10,127.05
NOR per EIPA :			
Regulated Services	12,288.09	11,764.27	11,240.52
Total	13,070.15	10,904.91	10,606.80
Operating Expenses per EIPA :			
Regulated Services	11,027.12	10,649.26	10,164.68
Total	12,537.80	10,461.68	10,052.85
Net Operating Profit(Loss):			
Regulated Services	45,883,040	38,150,134	35,195,500
Unregulated Services	-25,771,809	-20,159,913	-13,790,900
Total	20,111,231	17,990,221	21,404,600
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	6,221,707	7,357,453	2,260,900
Non-Operating Expenses	2,283,081	1,174,015	2,040,978
Total Excess Profit	24,049,857	24,173,659	21,624,500
% Change in NPR per EIPA - Regulated			
	3.25	5.16	2.57
% Change in NOR per EIPA - Regulated			
	4.45	4.66	4.92
% Change in Oper. Expense per EIPA- Regulated			
	3.55	4.77	2.24
% Change in Net Operating Profit- Regulated			
	20.27	8.39	50.88
% Net Operating Profit of Regulated NOR			
	10.26	9.48	9.57
% Change in Net Operating Profit- Total			
	11.79	-15.95	171.64
% Net Total Operating Profit of Total NOR			
	4.07	4.06	5.22
% Change in Total Excess Profit			
	-0.51	11.79	39.44
% Total Excess Profit of Total Revenue			
	4.81	5.37	5.25

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

Page 40

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Southern Maryland Hospital Center

FISCAL YEAR ENDING	December 2006	December 2005	December 2004
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Gross Patient Revenue:			
Regulated Services	193,871,800	177,273,500	160,991,700
Unregulated Services	6,995,806	5,669,834	5,511,200
TOTAL	200,867,606	182,943,334	166,502,900
Net Patient Revenue(NPR):			
Regulated Services	163,308,987	152,324,200	138,432,000
Unregulated Services	2,775,918	3,337,100	2,947,100
TOTAL	166,084,905	155,661,300	141,379,100
Other Operating Revenue:			
Regulated Services	518,872	284,013	340,000
Unregulated Services	11,072,838	5,771,363	3,176,500
TOTAL	11,591,710	6,055,376	3,516,500
Net Operating Revenue(NOR)			
Regulated Services	163,827,859	152,608,213	138,772,000
Unregulated Services	13,848,756	9,108,463	6,123,600
Total	177,676,615	161,716,676	144,895,600
Total Operating Expenses:			
Regulated Services	158,162,006	145,584,400	130,616,600
Total	176,107,414	155,660,400	138,515,500
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	24,026	23,047	20,798
Total	24,765	23,667	21,330
NPR per EIPA :			
Regulated Services	6,797.04	6,609.25	6,656.02
Total	6,706.52	6,577.15	6,628.15
NOR per EIPA :			
Regulated Services	6,818.64	6,621.58	6,672.37
Total	7,174.60	6,833.00	6,793.01
Operating Expenses per EIPA :			
Regulated Services	6,582.82	6,316.82	6,280.25
Total	7,111.23	6,577.11	6,493.90
Net Operating Profit(Loss):			
Regulated Services	5,665,853	7,023,800	8,155,400
Unregulated Services	-4,096,652	-967,600	-1,775,300
Total	1,569,201	6,056,200	6,380,100
Total Non-Operating Profit(Loss):	1,037,046	947,200	269,700
Non-Operating Revenue	1,037,046	947,200	269,700
Non-Operating Expenses	0	0	0
Total Excess Profit	2,606,247	7,003,478	6,649,800
% Change in NPR per EIPA - Regulated	2.84	-0.70	6.55
% Change in NOR per EIPA - Regulated	2.98	-0.76	6.49
% Change in Oper. Expense per EIPA- Regulated	4.21	0.58	5.93
% Change in Net Operating Profit- Regulated	-19.33	-13.88	14.99
% Net Operating Profit of Regulated NOR	3.46	4.60	5.88
% Change in Net Operating Profit- Total	-74.09	-5.08	2.73
% Net Total Operating Profit of Total NOR	0.88	3.74	4.40
% Change in Total Excess Profit	-62.79	5.32	3.16
% Total Excess Profit of Total Revenue	1.46	4.31	4.58

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

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Suburban Hospital			
FISCAL YEAR ENDING	June 2006	June 2005	June 2004
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Gross Patient Revenue:			
Regulated Services	178,949,700	161,927,400	154,752,900
Unregulated Services	24,485,800	21,724,000	18,541,800
TOTAL	203,435,500	183,651,400	173,294,700
Net Patient Revenue(NPR):			
Regulated Services	157,660,000	145,559,600	139,306,700
Unregulated Services	19,338,000	16,986,500	13,614,500
TOTAL	176,998,000	162,546,100	152,921,200
Other Operating Revenue:			
Regulated Services	3,283,700	2,504,100	2,883,700
Unregulated Services	4,828,400	4,179,600	2,702,100
TOTAL	8,112,100	6,683,700	5,585,800
Net Operating Revenue(NOR)			
Regulated Services	160,943,700	148,063,700	142,190,400
Unregulated Services	24,166,400	21,166,100	16,316,600
Total	185,110,100	169,229,800	158,507,000
Total Operating Expenses:			
Regulated Services	154,587,338	143,940,926	138,702,018
Total	176,450,900	163,260,800	156,739,900
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	18,547	18,494	17,932
Total	21,085	20,975	20,080
NPR per EIPA :			
Regulated Services	8,500.55	7,870.66	7,768.74
Total	8,394.59	7,749.48	7,615.53
NOR per EIPA :			
Regulated Services	8,677.60	8,006.06	7,929.56
Total	8,779.32	8,068.13	7,893.70
Operating Expenses per EIPA :			
Regulated Services	8,334.88	7,783.13	7,735.02
Total	8,368.64	7,783.56	7,805.70
Net Operating Profit(Loss):			
Regulated Services	6,356,362	4,122,774	3,488,382
Unregulated Services	2,302,838	1,846,226	-1,721,282
Total	8,659,200	5,969,000	1,767,100
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	3,680,900	-1,409,100	-2,733,600
Non-Operating Expenses	3,680,900	732,700	198,200
	0	2,141,800	2,931,800
Total Excess Profit	12,340,100	4,559,900	-966,500
% Change in NPR per EIPA - Regulated			
	8.00	1.31	5.01
% Change in NOR per EIPA - Regulated			
	8.39	0.96	5.10
% Change in Oper. Expense per EIPA- Regulated			
	7.09	0.62	0.10
% Change in Net Operating Profit- Regulated			
	54.18	18.19	208.65
% Net Operating Profit of Regulated NOR			
	3.95	2.78	2.45
% Change in Net Operating Profit- Total			
	45.07	237.79	125.33
% Net Total Operating Profit of Total NOR			
	4.68	3.53	1.11
% Change in Total Excess Profit			
	170.62	571.80	85.63
% Total Excess Profit of Total Revenue			
	6.54	2.68	-0.61

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

Page 42

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Union Hospital of Cecil County

FISCAL YEAR ENDING	June 2006	June 2005	June 2004
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Gross Patient Revenue:			
Regulated Services	94,968,500	90,105,900	84,629,200
Unregulated Services	3,942,400	4,003,200	5,535,200
TOTAL	98,910,900	94,109,100	90,164,400
Net Patient Revenue(NPR):			
Regulated Services	79,421,600	78,739,100	75,362,600
Unregulated Services	2,185,200	2,669,200	3,224,400
TOTAL	81,606,800	81,408,300	78,587,000
Other Operating Revenue:			
Regulated Services	238,300	119,400	79,900
Unregulated Services	1,487,100	872,600	812,900
TOTAL	1,725,400	992,000	892,800
Net Operating Revenue(NOR)			
Regulated Services	79,659,900	78,858,500	75,442,500
Unregulated Services	3,672,300	3,541,800	4,037,300
Total	83,332,200	82,400,300	79,479,800
Total Operating Expenses:			
Regulated Services	77,746,600	78,092,200	70,418,800
Total	82,480,800	81,690,800	75,163,700
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	13,830	13,905	13,506
Total	14,402	14,521	14,386
NPR per EIPA :			
Regulated Services	5,742.86	5,662.47	5,580.11
Total	5,666.30	5,606.32	5,462.70
NOR per EIPA :			
Regulated Services	5,760.10	5,671.05	5,586.03
Total	5,786.11	5,674.63	5,524.76
Operating Expenses per EIPA :			
Regulated Services	5,621.75	5,615.94	5,214.06
Total	5,726.99	5,625.77	5,224.74
Net Operating Profit(Loss):			
Regulated Services	1,913,300	766,300	5,023,700
Unregulated Services	-1,061,900	-56,800	-707,600
Total	851,400	709,500	4,316,100
Total Non-Operating Profit(Loss):	4,963,200	2,778,600	2,839,400
Non-Operating Revenue	5,161,200	3,963,700	3,860,300
Non-Operating Expenses	198,000	1,185,100	1,020,900
Total Excess Profit	5,814,600	3,488,100	7,155,500
% Change in NPR per EIPA - Regulated	1.42	1.48	12.95
% Change in NOR per EIPA - Regulated	1.57	1.52	12.95
% Change in Oper. Expense per EIPA- Regulated	0.10	7.71	15.52
% Change in Net Operating Profit- Regulated	149.68	-84.75	-13.27
% Net Operating Profit of Regulated NOR	2.40	0.97	6.66
% Change in Net Operating Profit- Total	20.00	-83.56	4.46
% Net Total Operating Profit of Total NOR	1.02	0.86	5.43
% Change in Total Excess Profit	66.70	-51.25	171.47
% Total Excess Profit of Total Revenue	6.57	4.04	8.59

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

Page 43

Union Memorial Hospital			
FISCAL YEAR ENDING	June 2006	June 2005	June 2004
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Gross Patient Revenue:			
Regulated Services	332,271,100	311,599,000	283,270,800
Unregulated Services	41,177,100	33,630,525	24,816,103
TOTAL	373,448,200	345,229,525	308,086,903
Net Patient Revenue(NPR):			
Regulated Services	279,027,231	262,922,688	244,511,871
Unregulated Services	18,675,800	15,240,918	11,353,568
TOTAL	297,703,031	278,163,606	255,865,439
Other Operating Revenue:			
Regulated Services	2,967,400	2,545,500	1,242,248
Unregulated Services	7,350,744	6,638,071	6,702,353
TOTAL	10,318,144	9,183,571	7,944,601
Net Operating Revenue(NOR)			
Regulated Services	281,994,631	265,468,188	245,754,119
Unregulated Services	26,026,544	21,878,989	18,055,921
Total	308,021,175	287,347,177	263,810,040
Total Operating Expenses:			
Regulated Services	267,181,464	253,870,198	233,662,314
Total	299,757,323	279,803,767	256,086,461
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	25,486	26,078	25,280
Total	27,314	27,763	26,743
NPR per EIPA :			
Regulated Services	10,948.23	10,082.27	9,672.27
Total	10,899.30	10,019.10	9,567.60
NOR per EIPA :			
Regulated Services	11,064.67	10,179.88	9,721.41
Total	11,277.07	10,349.88	9,864.67
Operating Expenses per EIPA :			
Regulated Services	10,483.44	9,735.13	9,243.09
Total	10,974.51	10,078.18	9,575.87
Net Operating Profit(Loss):			
Regulated Services	14,813,167	11,597,990	12,091,805
Unregulated Services	-6,549,315	-4,054,580	-4,368,226
Total	8,263,852	7,543,410	7,723,579
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	6,624,404	8,333,474	5,306,356
Non-Operating Expenses	0	0	0
Total Excess Profit	14,888,256	15,876,884	13,029,935
% Change in NPR per EIPA - Regulated	8.59	4.24	1.88
% Change in NOR per EIPA - Regulated	8.69	4.72	1.90
% Change in Oper. Expense per EIPA- Regulated	7.69	5.32	2.11
% Change in Net Operating Profit- Regulated	27.72	-4.08	2.23
% Net Operating Profit of Regulated NOR	5.25	4.37	4.92
% Change in Net Operating Profit- Total	9.55	-2.33	-22.23
% Net Total Operating Profit of Total NOR	2.68	2.63	2.93
% Change in Total Excess Profit	-6.23	21.85	4.37
% Total Excess Profit of Total Revenue	4.73	5.37	4.84

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

Page 44

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FISCAL YEAR ENDING	June 2006	June 2005	June 2004
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Gross Patient Revenue:			
Regulated Services	167,371,800	156,341,800	155,719,300
Unregulated Services	773,281	596,469	372,429
TOTAL	168,145,081	156,938,269	156,091,729
Net Patient Revenue(NPR):			
Regulated Services	120,899,800	117,415,069	116,313,300
Unregulated Services	773,281	596,469	372,429
TOTAL	121,673,081	118,011,538	116,685,729
Other Operating Revenue:			
Regulated Services	4,617,000	6,964,000	6,964,000
Unregulated Services	0	0	0
TOTAL	4,617,000	6,964,000	6,964,000
Net Operating Revenue(NOR)			
Regulated Services	125,516,800	124,379,069	123,277,300
Unregulated Services	773,281	596,469	372,429
Total	126,290,081	124,975,538	123,649,729
Total Operating Expenses:			
Regulated Services	118,851,972	113,622,800	115,019,018
Total	121,794,672	115,960,900	117,508,418
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	7,400	7,569	7,022
Total	7,434	7,598	7,039
NPR per EIPA :			
Regulated Services	16,337.18	15,511.73	16,563.84
Total	16,366.06	15,531.28	16,577.23
NOR per EIPA :			
Regulated Services	16,961.07	16,431.75	17,555.56
Total	16,987.08	16,447.80	17,566.58
Operating Expenses per EIPA :			
Regulated Services	16,060.46	15,010.74	16,379.52
Total	16,382.41	15,261.40	16,694.10
Net Operating Profit(Loss):			
Regulated Services	6,664,828	10,756,269	8,258,282
Unregulated Services	-2,169,419	-1,741,631	-2,116,971
Total	4,495,409	9,014,638	6,141,311
Total Non-Operating Profit(Loss):	1,459,000	864,000	432,000
Non-Operating Revenue	1,459,000	864,000	432,000
Non-Operating Expenses	0	0	0
Total Excess Profit	5,954,409	9,878,638	6,573,311
% Change in NPR per EIPA - Regulated	5.32	-6.35	21.97
% Change in NOR per EIPA - Regulated	3.22	-6.40	20.74
% Change in Oper. Expense per EIPA- Regulated	6.99	-8.36	21.92
% Change in Net Operating Profit- Regulated	-38.04	30.25	5.32
% Net Operating Profit of Regulated NOR	5.31	8.65	6.70
% Change in Net Operating Profit- Total	-50.13	46.79	14.02
% Net Total Operating Profit of Total NOR	3.56	7.21	4.97
% Change in Total Excess Profit	-39.72	50.28	13.00
% Total Excess Profit of Total Revenue	4.66	7.85	5.30

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

Page 45

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University UMCC			
FISCAL YEAR ENDING	June 2006	June 2005	June 2004

Gross Patient Revenue:			
Regulated Services	60,005,400	54,077,700	49,879,400
Unregulated Services	13,095,644	10,274,426	3,022,718
TOTAL	73,101,044	64,352,126	52,902,118
Net Patient Revenue(NPR):			
Regulated Services	50,728,550	48,501,144	43,910,400
Unregulated Services	4,386,911	3,393,307	2,522,748
TOTAL	55,115,461	51,894,451	46,433,148
Other Operating Revenue:			
Regulated Services	21,000	7,000	4,704
Unregulated Services	0	0	4,296
TOTAL	21,000	7,000	9,000
Net Operating Revenue(NOR)			
Regulated Services	50,749,550	48,508,144	43,915,104
Unregulated Services	4,386,911	3,393,307	2,527,044
Total	55,136,461	51,901,451	46,442,148
Total Operating Expenses:			
Regulated Services	48,666,543	42,928,158	39,836,374
Total	53,390,858	46,721,825	42,565,567
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	2,406	2,447	2,108
Total	2,931	2,912	2,235
NPR per EIPA :			
Regulated Services	21,086.33	19,820.22	20,833.75
Total	18,805.67	17,821.03	20,771.91
NOR per EIPA :			
Regulated Services	21,095.06	19,823.08	20,835.99
Total	18,812.83	17,823.43	20,775.94
Operating Expenses per EIPA :			
Regulated Services	20,229.21	17,542.80	18,900.79
Total	18,217.22	16,044.70	19,041.74
Net Operating Profit(Loss):			
Regulated Services	2,083,007	5,579,986	4,078,730
Unregulated Services	-337,404	-400,360	-202,149
Total	1,745,603	5,179,626	3,876,581
Total Non-Operating Profit(Loss):	887,000	525,000	263,000
Non-Operating Revenue	887,000	525,000	263,000
Non-Operating Expenses	0	0	0
Total Excess Profit	2,632,603	5,704,626	4,139,581
% Change in NPR per EIPA - Regulated	6.39	-4.86	13.34
% Change in NOR per EIPA - Regulated	6.42	-4.86	13.36
% Change in Oper. Expense per EIPA- Regulated	15.31	-7.18	0.56
% Change in Net Operating Profit- Regulated	-62.67	36.81	556.11
% Net Operating Profit of Regulated NOR	4.10	11.50	9.29
% Change in Net Operating Profit- Total	-66.30	33.61	312.53
% Net Total Operating Profit of Total NOR	3.17	9.98	8.35
% Change in Total Excess Profit	-53.85	37.81	365.18
% Total Excess Profit of Total Revenue	4.70	10.88	8.86

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

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University of Maryland Medical Center

FISCAL YEAR ENDING	June 2006	June 2005	June 2004
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Gross Patient Revenue:			
Regulated Services	760,193,400	664,202,800	593,407,000
Unregulated Services	11,413,869	8,895,078	9,221,817
TOTAL	771,607,269	673,097,878	602,628,817
Net Patient Revenue(NPR):			
Regulated Services	649,646,200	586,054,667	550,702,000
Unregulated Services	11,413,869	8,513,078	8,209,817
TOTAL	661,060,069	594,567,745	558,911,817
Other Operating Revenue:			
Regulated Services	18,636,762	10,686,736	7,835,709
Unregulated Services	20,864,238	18,976,264	19,330,291
TOTAL	39,501,000	29,663,000	27,166,000
Net Operating Revenue(NOR)			
Regulated Services	668,282,962	596,741,403	558,537,709
Unregulated Services	32,278,107	27,489,342	27,540,108
Total	700,561,069	624,230,745	586,077,817
Total Operating Expenses:			
Regulated Services	615,999,106	545,967,052	515,920,263
Total	664,835,237	584,680,700	552,713,932
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	33,260	29,261	26,896
Total	33,759	29,653	27,314
NPR per EIPA :			
Regulated Services	19,532.56	20,028.52	20,475.55
Total	19,581.72	20,050.85	20,462.79
NOR per EIPA :			
Regulated Services	20,092.90	20,393.75	20,766.88
Total	20,751.81	21,051.18	21,457.39
Operating Expenses per EIPA :			
Regulated Services	18,520.91	18,658.52	19,182.33
Total	19,693.55	19,717.42	20,235.88
Net Operating Profit(Loss):			
Regulated Services	52,283,856	50,774,351	42,617,446
Unregulated Services	-16,558,024	-11,224,306	-9,253,561
Total	35,725,832	39,550,045	33,363,885
Total Non-Operating Profit(Loss):	-2,847,000	5,355,000	-3,145,000
Non-Operating Revenue	6,631,000	6,923,000	9,116,000
Non-Operating Expenses	9,478,000	1,568,000	12,261,000
Total Excess Profit	32,878,832	44,905,045	30,218,885
% Change in NPR per EIPA - Regulated	-2.48	-2.18	19.57
% Change in NOR per EIPA - Regulated	-1.48	-1.80	18.43
% Change in Oper. Expense per EIPA- Regulated	-0.74	-2.73	11.53
% Change in Net Operating Profit- Regulated	2.97	19.14	389.41
% Net Operating Profit of Regulated NOR	7.82	8.51	7.63
% Change in Net Operating Profit- Total	-9.67	18.54	390.71
% Net Total Operating Profit of Total NOR	5.10	6.34	5.69
% Change in Total Excess Profit	-26.78	48.60	-20.21
% Total Excess Profit of Total Revenue	4.65	7.11	5.08

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

Upper Chesapeake Medical Center			
FISCAL YEAR ENDING	December 2006	December 2005	December 2004
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Gross Patient Revenue:			
Regulated Services	154,647,300	137,071,200	116,741,200
Unregulated Services	93,300	53,600	11,825,200
TOTAL	154,740,600	137,124,800	128,566,400
Net Patient Revenue(NPR):			
Regulated Services	136,420,400	120,640,100	103,223,200
Unregulated Services	57,600	44,200	4,247,300
TOTAL	136,478,000	120,684,300	107,470,500
Other Operating Revenue:			
Regulated Services	2,952,900	437,500	727,800
Unregulated Services	2,327,100	2,133,400	2,133,800
TOTAL	5,280,000	2,570,900	2,861,600
Net Operating Revenue(NOR)			
Regulated Services	139,373,300	121,077,600	103,951,000
Unregulated Services	2,384,700	2,177,600	6,381,100
Total	141,758,000	123,255,200	110,332,100
Total Operating Expenses:			
Regulated Services	130,604,701	115,555,327	99,731,400
Total	132,299,000	116,988,900	104,901,700
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	19,427	19,370	16,263
Total	19,439	19,377	17,911
NPR per EIPA :			
Regulated Services	7,022.16	6,228.30	6,347.12
Total	7,020.89	6,228.15	6,000.31
NOR per EIPA :			
Regulated Services	7,174.16	6,250.89	6,391.87
Total	7,292.51	6,360.83	6,160.08
Operating Expenses per EIPA :			
Regulated Services	6,722.80	5,965.79	6,132.41
Total	6,805.91	6,037.44	5,856.89
Net Operating Profit(Loss):			
Regulated Services	8,768,599	5,522,273	4,219,600
Unregulated Services	690,401	744,027	1,210,800
Total	9,459,000	6,266,300	5,430,400
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	2,863,000	875,100	424,300
Non-Operating Expenses	0	0	0
Total Excess Profit	12,322,000	7,141,400	5,854,700
% Change in NPR per EIPA - Regulated			
	12.75	-1.87	14.86
% Change in NOR per EIPA - Regulated			
	14.77	-2.21	14.50
% Change in Oper. Expense per EIPA- Regulated			
	12.69	-2.72	14.24
% Change in Net Operating Profit- Regulated			
	58.79	30.87	21.22
% Net Operating Profit of Regulated NOR			
	6.29	4.56	4.06
% Change in Net Operating Profit- Total			
	50.95	15.39	8.53
% Net Total Operating Profit of Total NOR			
	6.67	5.08	4.92
% Change in Total Excess Profit			
	72.54	21.98	17.15
% Total Excess Profit of Total Revenue			
	8.52	5.75	5.29

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

Washington Adventist Hospital			
FISCAL YEAR ENDING	December 2006	December 2005	December 2004
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Gross Patient Revenue:			
Regulated Services	252,953,148	250,370,716	215,926,568
Unregulated Services	410,958	468,718	564,623
TOTAL	253,364,106	250,839,434	216,491,191
Net Patient Revenue(NPR):			
Regulated Services	214,626,900	212,834,587	194,174,528
Unregulated Services	407,233	463,277	443,600
TOTAL	215,034,133	213,297,864	194,618,128
Other Operating Revenue:			
Regulated Services	1,544,354	2,441,151	2,216,497
Unregulated Services	3,546,126	2,590,964	4,107,715
TOTAL	5,090,480	5,032,115	6,324,212
Net Operating Revenue(NOR)			
Regulated Services	216,171,254	215,275,738	196,391,025
Unregulated Services	3,953,359	3,054,241	4,551,315
Total	220,124,613	218,329,979	200,942,340
Total Operating Expenses:			
Regulated Services	212,490,709	209,890,863	196,370,770
Total	217,754,083	213,907,692	201,326,002
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	22,034	22,398	21,484
Total	22,012	22,380	21,482
NPR per EIPA :			
Regulated Services	9,740.92	9,502.39	9,038.10
Total	9,768.97	9,530.74	9,059.45
NOR per EIPA :			
Regulated Services	9,811.01	9,611.38	9,141.27
Total	10,000.23	9,755.58	9,353.84
Operating Expenses per EIPA :			
Regulated Services	9,643.97	9,370.96	9,140.32
Total	9,892.54	9,557.98	9,371.70
Net Operating Profit(Loss):			
Regulated Services	3,680,545	5,384,875	20,255
Unregulated Services	-1,310,015	-962,588	-403,917
Total	2,370,530	4,422,287	-383,662
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	1,098,409	-1,029,484	-4,450,131
Non-Operating Expenses	0	0	0
Total Excess Profit	3,468,939	3,392,803	-4,833,793
% Change in NPR per EIPA - Regulated			
	2.51	5.14	3.68
% Change in NOR per EIPA - Regulated			
	2.08	5.14	4.05
% Change in Oper. Expense per EIPA- Regulated			
	2.91	2.52	10.32
% Change in Net Operating Profit- Regulated			
	-31.65	26,484.80	-99.81
% Net Operating Profit of Regulated NOR			
	1.70	2.50	0.01
% Change in Net Operating Profit- Total			
	-46.40	1,252.65	-103.84
% Net Total Operating Profit of Total NOR			
	1.08	2.03	-0.19
% Change in Total Excess Profit			
	2.24	170.19	-148.75
% Total Excess Profit of Total Revenue			
	1.57	1.56	-2.46

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2004 TO 2006

Washington County Hospital			
FISCAL YEAR ENDING	June 2006	June 2005	June 2004
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Gross Patient Revenue:			
Regulated Services	190,943,600	178,362,100	167,657,600
Unregulated Services	39,104,700	37,856,700	39,140,400
TOTAL	230,048,300	216,218,800	206,798,000
Net Patient Revenue(NPR):			
Regulated Services	161,952,000	152,576,800	144,893,600
Unregulated Services	25,740,700	24,205,000	24,333,100
TOTAL	187,692,700	176,781,800	169,226,700
Other Operating Revenue:			
Regulated Services	3,042,700	2,326,300	1,189,700
Unregulated Services	1,428,000	1,520,000	1,198,800
TOTAL	4,470,700	3,846,300	2,388,500
Net Operating Revenue(NOR)			
Regulated Services	164,994,700	154,903,100	146,083,300
Unregulated Services	27,168,700	25,725,000	25,531,900
Total	192,163,400	180,628,100	171,615,200
Total Operating Expenses:			
Regulated Services	158,304,274	148,529,865	139,771,085
Total	187,440,200	175,378,500	168,467,200
Equivalent Inpatient ADMs(EIPA):			
Regulated Services	22,854	23,281	23,334
Total	27,535	28,222	29,038
NPR per EIPA :			
Regulated Services	7,086.36	6,553.84	6,209.55
Total	6,816.64	6,264.03	5,827.77
NOR per EIPA :			
Regulated Services	7,219.49	6,653.76	6,260.53
Total	6,979.00	6,400.32	5,910.02
Operating Expenses per EIPA :			
Regulated Services	6,926.75	6,380.00	5,990.02
Total	6,807.47	6,214.30	5,801.61
Net Operating Profit(Loss):			
Regulated Services	6,690,426	6,373,235	6,312,215
Unregulated Services	-1,967,226	-1,123,635	-3,164,215
Total	4,723,200	5,249,600	3,148,000
Total Non-Operating Profit(Loss):			
Non-Operating Revenue	2,192,500	764,600	4,500,700
Non-Operating Expenses	454,800	204,900	142,900
Total Excess Profit	6,460,900	5,809,300	7,505,800
% Change in NPR per EIPA - Regulated			
	8.13	5.54	9.97
% Change in NOR per EIPA - Regulated			
	8.50	6.28	8.73
% Change in Oper. Expense per EIPA- Regulated			
	8.57	6.51	4.98
% Change in Net Operating Profit- Regulated			
	4.98	0.97	429.80
% Net Operating Profit of Regulated NOR			
	4.05	4.11	4.32
% Change in Net Operating Profit- Total			
	-10.03	66.76	174.28
% Net Total Operating Profit of Total NOR			
	2.46	2.91	1.83
% Change in Total Excess Profit			
	11.22	-22.60	221.57
% Total Excess Profit of Total Revenue			
	3.32	3.20	4.26

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2006 - 2004

ALL SPECIALTY HOSPITALS

FISCAL YEAR ENDING	YEAR 2006	YEAR 2005	YEAR 2004
Gross Patient Revenue	320,907,647	275,684,816	267,131,181
Net Patient Revenue (NPR)	261,154,687	228,099,714	223,360,944
Other Operating Revenue	5,072,307	3,917,707	6,761,449
Net Operating Revenue (NOR)	266,226,994	232,017,421	230,022,393
Operating Expenses	261,401,915	228,638,798	226,061,240
Inpatient Admissions (IPAs)	17,284	16,264	15,661
Equivalent Inpatient Admissions (EIPAs)	17,377	16,111	15,277
NPR per EIPA	15,028.76	14,158.01	14,620.73
Operating Expenses per EIPA	15,042.98	14,191.47	14,797.49
Net Operating Profit (Loss)	4,852,328	3,378,623	3,800,764
Total Non-Operating Profit (Loss)	7,480,871	7,010,839	10,351,901
Total Excess Profits (Loss)	12,333,199	10,389,462	14,152,665
% Change in NPR per EIPA	6.15	(3.16)	8.85
% Change in Cost per EIPA	6.00	(4.10)	3.28

Adventist Health Care-Potomac Ridge

FISCAL YEAR ENDING	YEAR 2006	YEAR 2005	YEAR 2004
Gross Patient Revenue	23,686,100	18,878,300	18,169,780
Net Patient Revenue (NPR)	16,441,500	12,299,000	11,153,780
Other Operating Revenue	567,300	291,400	234,400
Net Operating Revenue (NOR)	17,008,800	12,590,400	11,388,180
Operating Expenses	17,557,600	14,786,200	12,767,610
Inpatient Admissions (IPAs)	3,199	2,959	2,597
Equivalent Inpatient Admissions (EIPAs)	3,306	3,080	2,695
NPR per EIPA	4,973.23	3,993.18	4,138.69
Operating Expenses per EIPA	5,310.83	4,800.71	4,737.52
Net Operating Profit (Loss)	(548,800)	(2,195,800)	(1,379,430)
Total Non-Operating Profit (Loss)	1,862,500	3,398,100	3,083,973
Total Excess Profits (Loss)	1,313,700	1,202,300	1,704,543
% Change in NPR per EIPA	24.54	(3.52)	31.68
% Change in Cost per EIPA	10.63	1.33	(7.00)

**HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2006 - 2004**

Adventist Rehab Hospital of MD.

FISCAL YEAR ENDING	YEAR 2006	YEAR 2005	YEAR 2004
Gross Patient Revenue	23,251,200	21,890,800	20,205,500
Net Patient Revenue (NPR)	18,947,800	17,953,400	15,930,100
Other Operating Revenue	103,500	104,000	224,800
Net Operating Revenue (NOR)	19,051,300	18,057,400	16,154,900
Operating Expenses	20,191,000	18,722,700	15,902,300
Inpatient Admissions (IPAs)	1,351	1,466	1,511
Equivalent Inpatient Admissions (EIPAs)	1,351	1,493	1,581
NPR per EIPA	14,025.02	12,025.05	10,075.96
Operating Expenses per EIPA	14,945.23	12,540.32	10,058.38
Net Operating Profit (Loss)	(1,139,700)	(665,300)	252,600
Total Non-Operating Profit (Loss)	2,843,200	3,235,000	2,013,600
Total Excess Profits (Loss)	1,703,500	2,569,700	2,266,200
% Change in NPR per EIPA	16.63	19.34	(3.47)
% Change in Cost per EIPA	19.18	24.68	(3.38)

Brook Lane Health Service

FISCAL YEAR ENDING	YEAR 2006	YEAR 2005	YEAR 2004
Gross Patient Revenue	9,428,900	8,699,600	6,539,400
Net Patient Revenue (NPR)	7,905,900	7,261,300	5,665,700
Other Operating Revenue	85,500	83,900	83,200
Net Operating Revenue (NOR)	7,991,400	7,345,200	5,648,900
Operating Expenses	9,846,900	9,888,800	8,285,600
Inpatient Admissions (IPAs)	1,332	1,226	1,088
Equivalent Inpatient Admissions (EIPAs)	1,464	1,345	1,088
NPR per EIPA	5,400.20	5,398.74	5,207.44
Operating Expenses per EIPA	6,726.02	7,352.27	7,615.44
Net Operating Profit (Loss)	(1,855,500)	(2,543,600)	(2,636,700)
Total Non-Operating Profit (Loss)	1,519,400	2,695,100	2,585,100
Total Excess Profits (Loss)	(336,100)	151,500	(51,600)
% Change in NPR per EIPA	0.03	3.67	(8.38)
% Change in Cost per EIPA	(8.52)	(3.46)	(0.28)

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2006 - 2004

Chesapeake Youth Center			
FISCAL YEAR ENDING	YEAR 2006	YEAR 2005	YEAR 2004
Gross Patient Revenue	2,042,254	2,015,264	1,769,947
Net Patient Revenue (NPR)	2,034,650	2,034,650	1,918,598
Other Operating Revenue	0	0	0
Net Operating Revenue (NOR)	2,034,650	2,034,650	1,918,598
Operating Expenses	2,120,677	2,055,837	1,943,852
Inpatient Admissions (IPAs)	263	260	175
Equivalent Inpatient Admissions (EIPAs)	263	260	175
NPR per EIPA	7,736.31	7,825.58	10,963.42
Operating Expenses per EIPA	8,063.41	7,907.07	11,107.73
Net Operating Profit (Loss)	(58,778)	(21,187)	(25,254)
Total Non-Operating Profit (Loss)	0	0	0
Total Excess Profits (Loss)	(58,778)	(21,187)	(25,254)
% Change in NPR per EIPA	(1.14)	(28.62)	(7.41)
% Change in Cost per EIPA	1.98	(28.81)	20.98

Levindale Hospital			
FISCAL YEAR ENDING	YEAR 2006	YEAR 2005	YEAR 2004
Gross Patient Revenue	59,993,200	59,012,600	68,833,197
Net Patient Revenue (NPR)	52,218,700	50,062,500	61,119,389
Other Operating Revenue	1,463,300	1,466,000	3,786,509
Net Operating Revenue (NOR)	53,682,000	51,528,500	64,905,898
Operating Expenses	46,189,000	43,259,600	57,352,410
Inpatient Admissions (IPAs)	720	779	1,144
Equivalent Inpatient Admissions (EIPAs)	751	809	1,190
NPR per EIPA	69,532.22	61,881.95	51,360.83
Operating Expenses per EIPA	61,503.33	53,472.93	48,195.30
Net Operating Profit (Loss)	7,493,000	8,268,900	7,393,099
Total Non-Operating Profit (Loss)	(4,961,200)	(3,568,900)	(914,623)
Total Excess Profits (Loss)	2,531,800	4,700,000	6,478,476
% Change in NPR per EIPA	12.36	20.48	14.66
% Change in Cost per EIPA	15.02	10.95	4.60
* NOTE: FY 2005 Regulated Service Only		* FY 2004 includes Unregulated Services	

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2006 - 2004

Mt. Washington Pediatric Hospital

FISCAL YEAR ENDING	YEAR 2006	YEAR 2005	YEAR 2004
Gross Patient Revenue	37,169,900	34,816,400	34,519,386
Net Patient Revenue (NPR)	33,228,100	31,031,100	31,357,106
Other Operating Revenue	717,300	375,900	164,036
Net Operating Revenue (NOR)	33,945,400	31,407,000	31,521,142
Operating Expenses	32,896,100	30,117,700	31,647,804
Inpatient Admissions (IPAs)	759	776	837
Equivalent Inpatient Admissions (EIPAs)	939	954	1,087
NPR per EIPA	35,386.69	32,527.36	28,847.38
Operating Expenses per EIPA	35,033.12	31,569.92	29,114.82
Net Operating Profit (Loss)	1,049,300	1,289,300	(126,662)
Total Non-Operating Profit (Loss)	210,900	(105,200)	752,636
Total Excess Profits (Loss)	1,260,200	1,184,100	625,974
% Change in NPR per EIPA	8.79	12.76	(12.41)
% Change in Cost per EIPA	10.97	8.43	(13.78)

Sheppard Pratt Hospital

FISCAL YEAR ENDING	YEAR 2006	YEAR 2005	YEAR 2004
Gross Patient Revenue	98,522,100	68,666,600	60,771,000
Net Patient Revenue (NPR)	73,559,700	56,264,900	50,559,100
Other Operating Revenue	1,931,100	1,280,700	1,806,000
Net Operating Revenue (NOR)	75,490,800	57,545,600	52,365,100
Operating Expenses	77,627,800	58,774,500	51,168,600
Inpatient Admissions (IPAs)	7,114	6,149	5,769
Equivalent Inpatient Admissions (EIPAs)	7,991	6,873	6,316
NPR per EIPA	9,205.32	8,186.37	8,004.92
Operating Expenses per EIPA	9,714.40	8,551.51	8,101.42
Net Operating Profit (Loss)	(2,137,000)	(1,228,900)	1,196,500
Total Non-Operating Profit (Loss)	3,335,900	1,278,800	912,700
Total Excess Profits (Loss)	1,198,900	49,900	2,109,200
% Change in NPR per EIPA	12.45	2.27	22.08
% Change in Cost per EIPA	13.60	5.56	16.10

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2006 - 2004

St. Luke Institute

FISCAL YEAR ENDING	YEAR 2006	YEAR 2005	YEAR 2004
Gross Patient Revenue	6,064,593	5,915,152	6,158,171
Net Patient Revenue (NPR)	5,672,237	6,425,564	6,158,171
Other Operating Revenue	48,507	201,007	191,504
Net Operating Revenue (NOR)	5,720,744	6,626,571	6,349,675
Operating Expenses	6,318,038	6,766,161	6,753,064
Inpatient Admissions (IPAs)	81	75	85
Equivalent Inpatient Admissions (EIPAs)	104	90	130
NPR per EIPA	54,540.74	71,395.16	47,370.55
Operating Expenses per EIPA	60,750.37	75,179.57	51,946.65
Net Operating Profit (Loss)	(597,294)	(139,590)	(403,389)
Total Non-Operating Profit (Loss)	1,776,871	83,139	1,086,515
Total Excess Profits (Loss)	1,179,577	(56,451)	683,126
% Change in NPR per EIPA	(23.61)	50.72	71.05
% Change in Cost per EIPA	(19.19)	44.72	(38.36)

University Specialty Hospital

FISCAL YEAR ENDING	YEAR 2006	YEAR 2005	YEAR 2004
Gross Patient Revenue	60,749,400	55,790,100	50,164,800
Net Patient Revenue (NPR)	51,146,100	44,767,300	39,499,000
Other Operating Revenue	155,800	114,800	271,000
Net Operating Revenue (NOR)	51,301,900	44,882,100	39,770,000
Operating Expenses	48,654,800	44,267,300	40,240,000
Inpatient Admissions (IPAs)	1,114	1,108	944
Equivalent Inpatient Admissions (EIPAs)	1,208	1,207	1,015
NPR per EIPA	42,339.49	37,089.73	38,915.27
Operating Expenses per EIPA	40,277.15	36,675.48	39,645.32
Net Operating Profit (Loss)	2,647,100	614,800	(470,000)
Total Non-Operating Profit (Loss)	893,300	(5,200)	832,000
Total Excess Profits (Loss)	3,540,400	609,600	362,000
% Change in NPR per EIPA	14.15	(4.69)	5.12
% Change in Cost per EIPA	9.82	(7.49)	2.17