

**HARFORD MEMORIAL HOSPITAL**

**HEALTH SERVICES COST REVIEW  
COMMISSION**

**RATE REVIEW SYSTEM**

**FOR THE FISCAL YEAR ENDED JUNE 30, 2018**

**INPATIENTS AND PATIENT DAYS**

**V1**

INSTITUTION NAME: Harford Memorial Hospital

FISCAL YEAR

6/30/2018

INSTITUTION NUMBER: 210006

|                    |     |                              | COL. 1     | COL. 2       | COL. 3                      | COL. 4                  | COL. 5                | COL. 6              |
|--------------------|-----|------------------------------|------------|--------------|-----------------------------|-------------------------|-----------------------|---------------------|
| REPORTING SCHEDULE |     | CENTER                       | ADMISSIONS | PATIENT DAYS | INTRA HOSPITAL TRANSFERS IN | LENGTH OF STAY          | AVERAGE LICENSED BEDS | % OCCUPANCY         |
|                    |     |                              | RECORDS    | RECORDS      | RECORDS                     | COL 2 / (COL 1 + COL 3) | RECORDS               | COL 2 / COL 5 * 365 |
| D01                | MSG | Med/Surg Acute               | 3,044      | 12,550       | 0                           | 4.1                     | 56                    | 0.614               |
| D02                | PED | Pediatric Acute              | 0          | 0            | 0                           | 0.0                     | 0                     | 0.000               |
| D03                | PSY | Psychiatric Acute            | 1,195      | 7,737        | 0                           | 6.5                     | 27                    | 0.785               |
| D04                | OBS | Obstetrics Acute             | 0          | 0            | 0                           | 0.0                     | 0                     | 0.000               |
| D05                | DEF | Definitive Observation       | 0          | 0            | 0                           | 0.0                     | 0                     | 0.000               |
| D06                | MIS | Med/Surg Intensive Care      | 152        | 1,233        | 0                           | 8.1                     | 6                     | 0.563               |
| D07                | CCU | Coronary Care                | 0          | 0            | 0                           | 0.0                     | 0                     | 0.000               |
| D08                | PIC | Pediatric Intensive Care     | 0          | 0            | 0                           | 0.0                     | 0                     | 0.000               |
| D09                | NEO | Neonatal Intensive Care      | 0          | 0            | 0                           | 0.0                     | 0                     | 0.000               |
| D10                | BUR | Burn Care                    | 0          | 0            | 0                           | 0.0                     | 0                     | 0.000               |
| D11                | PSI | Psychiatric Intensive Care   | 0          | 0            | 0                           | 0.0                     | 0                     | 0.000               |
| D12                | TRM | Shock Trauma                 | 0          | 0            | 0                           | 0.0                     | 0                     | 0.000               |
| D13                | ONC | Oncology                     | 0          | 0            | 0                           | 0.0                     | 0                     | 0.000               |
| D16                | ECF | Skilled Nursing Care         | 0          | 0            | 0                           | 0.0                     | 0                     | 0.000               |
| D17                | CRH | Chronic Care                 | 0          | 0            | 0                           | 0.0                     | 0                     | 0.000               |
| D52                | ADD | Adolescent Dual Diagnosed    | 0          | 0            | 0                           | 0.0                     | 0                     | 0.000               |
| D54                | RHB | Rehabilitation               | 0          | 0            | 0                           | 0.0                     | 0                     | 0.000               |
| D70                | PAD | Psychiatric Adult            | 0          | 0            | 0                           | 0.0                     | 0                     | 0.000               |
| D71                | PCD | Psychiatric Child/Adolescent | 0          | 0            | 0                           | 0.0                     | 0                     | 0.000               |
| D73                | PSG | Psychiatric Geriatric        | 0          | 0            | 0                           | 0.0                     | 0                     | 0.000               |
| D82                | PSD | Pediatric Step-Down          | 0          | 0            | 0                           | 0.0                     | 0                     | 0.000               |
| SUBTOTAL           |     |                              | 4,391      | 21,520       | 0                           | 4.9                     | 89                    | 0.662               |
| D14                | NUR | Newborn Nursery              | 0          | 0            | 0                           | 0.0                     | 0                     |                     |
| D15                | PRE | Premature Nursery            | 0          | 0            | 0                           | 0.0                     | 0                     |                     |
| TOTAL              |     |                              | 4,391      | 21,520       | 0                           | 4.9                     | 89                    | 0.662               |

OUTPATIENT VISITS

V2

INSTITUTION NAME: Harford Memorial Hospital

FISCAL YEAR 6/30/2018

INSTITUTION NUMBER: 210006

|                    |        |                         | COL. 1           | COL. 2            | COL. 3        | COL. 4         | COL. 5          | COL. 6        |
|--------------------|--------|-------------------------|------------------|-------------------|---------------|----------------|-----------------|---------------|
| REPORTING SCHEDULE |        | CENTER                  | INPATIENT VISITS | OUTPATIENT VISITS | TOTAL VISITS  | INPATIENT RVUS | OUTPATIENT RVUS | TOTAL RVUS    |
|                    |        |                         | RECORDS          | RECORDS           | COL 1 + COL 2 | RECORDS        | RECORDS         | COL 4 + COL 5 |
| D18                | EMG    | Emergency Services      | 3,583            | 23,160            | 26,743        | 57,557         | 198,059         | 255,616       |
| D19                | CL     | Clinical Services       | 0                | 11,001            | 11,001        | 284            | 51,738          | 52,022        |
| D20                | PDC    | Psych. Day & Night Care | 0                | 744               | 744           |                |                 |               |
| D22                | SDS    | Same Day Surgery        | 0                | 938               | 938           |                |                 |               |
| D50                | FSE    | Free Standing Emergency | 0                | 0                 | 0             |                |                 |               |
| D55                | OBV    | Observation             | 1,640            | 2,803             | 4,443         | 23,762         | 91,153          | 114,915       |
| D58                | OCL    | Oncology O/P Clinic     | 0                | 0                 | 0             | 0              | 0               | 0             |
| D83                | CL-340 | 340B Clinic Services    |                  |                   |               | 0              | 0               | 0             |
|                    |        |                         |                  |                   |               |                |                 |               |
|                    |        |                         |                  |                   |               |                |                 |               |
|                    | TOTAL  |                         | 5,223            | 38,646            | 43,869        | 81,603         | 340,950         | 422,553       |

ANCILLARY SERVICE UNITS

V3

INSTITUTION NAME: Harford Memorial Hospital FISCAL YEAR 6/30/2018

INSTITUTION NUMBER: 210006

| REPORTING SCHEDULE |         | CENTER                                    | UNIT OF MEASURE    | INPATIENT VOLUME | OUTPATIENT VOLUME | TOTAL VOLUME  |
|--------------------|---------|---|--------------------|------------------|-------------------|---------------|
|                    |         |   |                    | RECORDS          | RECORDS           | COL 1 + COL 2 |
| D23                | DEL     | Labor & Delivery Services                 | MD RVUs            | 0                | 0                 | 0             |
| D24                | OR      | Operating Room                            | Minutes            | 40,367           | 80,727            | 121,094       |
| D24A               | ORC     | Operating Room Clinic                     | Minutes            | 165              | 1,710             | 1,875         |
| D25                | ANS     | Anesthesiology                            | Minutes            | 40,619           | 79,175            | 119,794       |
| D28                | LAB     | Laboratory Services                       | MD RVUs            | 1,692,269        | 2,174,736         | 3,867,005     |
| D30                | EKG     | Electrocardiography                       | 1974 California RV | 101,696          | 261,882           | 363,578       |
| D31                | IRC     | Interventional Radiology / Cardiovascular | MD RVUs            | 4,593            | 7,196             | 11,789        |
| D32                | RAD     | Radiology-Diagnostic                      | HSCRC RVUs         | 57,896           | 278,047           | 335,943       |
| D33                | CAT     | CT Scanner                                | HSCRC RVUs         | 126,013          | 411,463           | 537,476       |
| D34                | RAT     | Radiology-Therapeutic                     | MD RVUs            | 0                | 0                 | 0             |
| D35                | NUC     | Nuclear Medicine                          | HSCRC RVUs         | 13,679           | 71,562            | 85,241        |
| D36                | RES     | Respiratory Therapy                       | MD RVUs            | 585,887          | 101,196           | 687,083       |
| D37                | PUL     | Pulmonary Function Testing                | MD RVUs            | 3,897            | 8,193             | 12,090        |
| D38                | EEG     | Electroencephalography                    | 1974 California RV | 24,671           | 129,731           | 154,402       |
| D39                | PTH     | Physical Therapy                          | MD RVUs            | 46,564           | 15,835            | 62,399        |
| D40                | OTH     | Occupational Therapy                      | MD RVUs            | 36,637           | 15,507            | 52,144        |
| D41                | STH     | Speech Language Pathology                 | MD RVUs            | 13,132           | 6,741             | 19,873        |
| D42                | REC     | Recreational Therapy                      | Treatments         | 0                | 0                 | 0             |
| D43                | AUD     | Audiology                                 | MD RVUs            | 0                | 0                 | 0             |
| D44                | OPM     | Other Physical Medicine                   | Treatments         | 0                | 0                 | 0             |
| D45                | RDL     | Renal Dialysis                            | Treatments         | 485              | 0                 | 485           |
| D46                | OA      | Organ Acquisition                         | Treatments         | 0                | 0                 | 0             |
| D48                | LEU     | Leukopheresis                             | JHU RVUs           | 0                | 0                 | 0             |
| D49                | HYP     | Hyperbaric Chamber                        | Hours of Treatment | 0                | 0                 | 0             |
| D51                | MRI     | Magnetic Resonance Imaging                | HSCRC RVUs         | 34,460           | 111,128           | 145,588       |
| D53                | LIT     | Lithotripsy                               | # of Procedures    | 0                | 0                 | 0             |
| D56                | AMR     | Ambulance Services-Rebundled              | HSCRC RVUs         | 32,129           | 0                 | 32,129        |
| D77                | PST     | Psychological Testing                     | Hours              | 0                | 0                 | 0             |
| D80                | ETH     | Electroconvulsive Therapy                 | Treatments         | 0                | 0                 | 0             |
| D84                | RAT-340 | 340B Radiology - Therapeutic              | MD RVUs            | 0                | 0                 | 0             |
| D85                | ORC-340 | 340B OR Clinic Services                   | Minutes            | 0                | 0                 | 0             |
| D86                | LAB-340 | 340B Laboratory Services                  | MD RVUs            | 0                | 0                 | 0             |
| D87                | CDS-340 | 340B Drugs                                | EIPA               | 0                | 0                 | 0             |

**EQUIVALENT INPATIENT DAYS AND ADMISSIONS**

**V5**

INSTITUTION NAME: Harford Memorial Hospital FISCAL YEAR 6/30/2018  
 INSTITUTION NUMBER: 210006

| EQUIVALENT INPATIENT DAYS (EIPDs) | SOURCE | FISCAL YEAR |
|-----------------------------------|--------|-------------|
|-----------------------------------|--------|-------------|

INPATIENT DATA - BASE YEAR

COL. 1

COL. 2

|   |   |                 |          |   |
|---|---|-----------------|----------|---|
| A | GROSS INPATIENT REVENUE                         | RECORDS, BUDGET | 54,712.9 | A |
| B | INPATIENT GRANT REVENUE                         | RECORDS, BUDGET | 0.0      | B |
| C | TOTAL INPATIENT REVENUE *                       | A + B           | 54,712.9 | C |
| D | TOTAL INPATIENT DAYS (IPDs) (EXCLUDING NURSERY) | SCHD V 1 D      | 21,520   | D |
| E | INPATIENT UNIT REVENUE                          | C / D           | 2.54242  | E |
| F | GROSS OUTPATIENT REVENUE                        | RECORDS, BUDGET | 51,230.6 | F |
| G | OUTPATIENT GRANT REVENUE                        | RECORDS, BUDGET | 0.0      | G |
| H | TOTAL OUTPATIENT REVENUE *                      | F + G           | 51,230.6 | H |
| I | TOTAL OUTPATIENT VISITS                         | SCH V 2 B       | 42,931   | I |
| J | OUTPATIENT UNIT REVENUE                         | H / I           | 1.19332  | J |
| K | INPATIENT - OUTPATIENT UNIT REVENUE RATIO       | E / J           | 2.13054  | K |
| L | INPATIENT EQUIVALENT OF OUTPATIENT VISITS       | I / K           | 20,150   | L |
| M | EQUIVALENT INPATIENT DAYS (EIPDs)               | D + L           | 41,670   | M |

| EQUIVALENT INPATIENT ADMISSIONS (EIPAs) | SOURCE | FISCAL YEAR |
|---|--------|-------------|
|---|--------|-------------|

|   |   |           |          |   |
|---|---|-----------|----------|---|
| N | TOTAL INPATIENT ADMISSIONS                | SCH V 1 D | 4,391    | N |
| O | INPATIENT UNIT REVENUE                    | C / N     | 12.46024 | O |
| P | OUTPATIENT UNIT REVENUE                   | H / I     | 1.19332  | P |
| Q | INPATIENT - OUTPATIENT UNIT REVENUE RATIO | O / P     | 10.44166 | Q |
| R | INPATIENT EQUIVALENT OF OUTPATIENT VISITS | I / Q     | 4,112    | R |
| S | EQUIVALENT INPATIENT ADMISSIONS (EIPAs)   | N + R     | 8,503    | U |

**UNASSIGNED EXPENSES**

**UA**

INSTITUTION NAME: Harford Memorial Hospital

FISCAL YEAR 6/30/2018

INSTITUTION NUMBER: 210006

|        | COL. 1                | COL. 2          | COL. 3              | COL. 4    | COL. 5                     | COL. 6           | COL. 7           | COL. 8              | COL. 9             | COL. 10        |
|--------|-----------------------|-----------------|---------------------|-----------|----------------------------|------------------|------------------|---------------------|--------------------|----------------|
| SOURCE | MALPRACTICE INSURANCE | OTHER INSURANCE | MEDICAL CARE REVIEW | SUB-TOTAL | DEPRECIATION & AMORTIZATIO | LEASES & RENTALS | LICENSES & TAXES | INTEREST SHORT TERM | INTEREST LONG TERM | TOTAL EXPENSES |

**FISCAL YEAR DATA**

**MAL                  OIN                  MCR                  DEP                  LEA                  LIC                  IST                  ILT**

|   |   |         |       |       |       |         |         |         |     |     |       |         |   |
|---|---|---------|-------|-------|-------|---------|---------|---------|-----|-----|-------|---------|---|
| A | BASE YEAR EXPENSES                                | RECORDS | 951.3 | 261.6 | 177.4 | 1,390.3 | 4,417.9 | 1,252.4 | 0.0 | 7.3 | 976.5 | 8,044.4 | A |
| B | ALLOC. TO AUX. ENTERPRISES & UNREGULATED SERVICES | RECORDS | 0.0   | 0.0   | 0.0   | 0.0     | (83.6)  | 0.0     | 0.0 | 0.0 | 0.0   | (83.6)  | B |
| C | FISCAL YEAR EXP. - ADJUSTED                       | A + B   | 951.3 | 261.6 | 177.4 | 1,390.3 | 4,334.3 | 1,252.4 | 0.0 | 7.3 | 976.5 | 7,960.8 | C |

HOSPITAL BASED PHYSICIANS

P1 A

INSTITUTION NAME: Harford Memorial Hospital FISCAL YEAR 6/30/2018  
 INSTITUTION NUMBER: 210006

|             |   | COL 1    | COL 2                  | COL 3               | COL 4                        | COL 5           | COL 6     | COL 7 |     |
|-------------|---|----------|------------------------|---------------------|------------------------------|-----------------|-----------|-------|-----|
| COST CENTER | CODE                                      | Research | Chief of Medical Staff | Medical Care Review | Administration & Supervision | Part B Services | EDUCATION | TOTAL |     |
| A1          | Medical Staff Administration              | MSA      | 0.0                    | 0.0                 | 177.4                        | 0.0             | 0.0       | 177.4 | A1  |
| A2          | Med/Surg Acute                            | MSG      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A2  |
| A3          | Pediatric Acute                           | PED      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A3  |
| A4          | Psychiatric Acute                         | PSY      | 0.0                    | 0.0                 | 0.0                          | 184.2           | 0.0       | 184.2 | A4  |
| A5          | Obstetrics Acute                          | OBS      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A5  |
| A6          | Definitive Observation                    | DEF      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A6  |
| A7          | Med/Surg Intensive Care                   | MIS      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A7  |
| A8          | Coronary Care                             | CCU      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A8  |
| A9          | Pediatric Intensive Care                  | PIC      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A9  |
| A10         | Neonatal Intensive Care                   | NEO      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A10 |
| A11         | Burn Care                                 | BUR      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A11 |
| A12         | Psychiatric Intensive Care                | PSI      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A12 |
| A13         | Shock Trauma                              | TRM      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A13 |
| A14         | Oncology                                  | ONC      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A14 |
| A15         | Newborn Nursery                           | NUR      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A15 |
| A16         | Premature Nursery                         | PRE      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A16 |
| A17         | Chronic Care                              | CRH      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A17 |
| A18         | Emergency Services                        | EMG      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A18 |
| A19         | Clinical Services                         | CL       | 0.0                    | 0.0                 | 0.0                          | 7.5             | 0.0       | 7.5   | A19 |
| A20         | Psych. Day & Night Care                   | PDC      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A20 |
| A21         | Ambulatory Surgery (PBP)                  | AMS      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A21 |
| A22         | Same Day Surgery                          | SDS      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A22 |
| A23         | Labor & Delivery Services                 | DEL      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A23 |
| A24         | Operating Room                            | OR       | 0.0                    | 0.0                 | 0.0                          | 59.6            | 0.0       | 59.6  | A24 |
| A25         | Operating Room Clinic                     | ORC      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A25 |
| A26         | Anesthesiology                            | ANS      | 0.0                    | 0.0                 | 0.0                          | 67.5            | 0.0       | 67.5  | A26 |
| A27         | Laboratory Services                       | LAB      | 0.0                    | 0.0                 | 0.0                          | 78.2            | 0.0       | 78.2  | A27 |
| A28         | Electrocardiography                       | EKG      | 0.0                    | 0.0                 | 0.0                          | 6.0             | 0.0       | 6.0   | A28 |
| A29         | Interventional Radiology / Cardiovascular | IRC      | 0.0                    | 0.0                 | 0.0                          | 9.3             | 0.0       | 9.3   | A29 |
| A30         | Radiology-Diagnostic                      | RAD      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A30 |
| A31         | CT Scanner                                | CAT      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A31 |
| A32         | Radiology-Therapeutic                     | RAT      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A32 |
| A33         | Nuclear Medicine                          | NUC      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A33 |
| A34         | Respiratory Therapy                       | RES      | 0.0                    | 0.0                 | 0.0                          | 2.2             | 0.0       | 2.2   | A34 |

HOSPITAL BASED PHYSICIANS

P1 B

INSTITUTION NAME: Harford Memorial Hospital FISCAL YEAR 6/30/2018  
 INSTITUTION NUMBER: 210006

|             |                                       | COL 1    | COL 2                  | COL 3               | COL 4                        | COL 5           | COL 6     | COL 7 |     |
|-------------|---------------------------------------|----------|------------------------|---------------------|------------------------------|-----------------|-----------|-------|-----|
| COST CENTER | CODE                                  | Research | Chief of Medical Staff | Medical Care Review | Administration & Supervision | Part B Services | EDUCATION | TOTAL |     |
| A35         | Pulmonary Function Testing            | PUL      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A35 |
| A36         | Electroencephalography                | EEG      | 0.0                    | 0.0                 | 0.0                          | 9.8             | 0.0       | 9.8   | A36 |
| A37         | Physical Therapy                      | PTH      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A37 |
| A38         | Occupational Therapy                  | OTH      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A38 |
| A39         | Speech Language Pathology             | STH      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A39 |
| A40         | Recreational Therapy                  | REC      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A40 |
| A41         | Audiology                             | AUD      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A41 |
| A42         | Other Physical Medicine               | OPM      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A42 |
| A43         | Renal Dialysis                        | RDL      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A43 |
| A44         | Organ Acquisition                     | OA       | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A44 |
| A45         | Ambulatory Surgery                    | AOR      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A45 |
| A46         | Leukopheresis                         | LEU      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A46 |
| A47         | Hyperbaric Chamber                    | HYP      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A47 |
| A48         | Free Standing Emergency               | FSE      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A48 |
| A49         | Magnetic Resonance Imaging            | MRI      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A49 |
| A50         | Adolescent Dual Diagnosed             | ADD      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A50 |
| A51         | Lithotripsy                           | LIT      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A51 |
| A52         | Rehabilitation                        | RHB      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A52 |
| A53         | Observation                           | OBV      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A53 |
| A54         | Transurethral Microwave Thermotherapy | TMT      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A54 |
| A55         | Oncology O/P Clinic                   | OCL      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A55 |
| A56         | Transurethral Needle Ablation         | TNA      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A56 |
| A57         | Psychiatric Adult                     | PAD      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A57 |
| A58         | Psychiatric Child/Adolescent          | PCD      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A58 |
| A59         | Psychiatric Geriatric                 | PSG      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A59 |
| A60         | Individual Therapies                  | ITH      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A60 |
| A61         | Group Therapies                       | GTH      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A61 |
| A62         | Family Therapies                      | FTH      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A62 |
| A63         | Psychological Testing                 | PST      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A63 |
| A64         | Education                             | PSE      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A64 |
| A65         | Other Therapies                       | OPT      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A65 |
| A66         | Electroconvulsive Therapy             | ETH      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A66 |
| A67         | Activity Therapies                    | ATH      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A67 |
| A68         | Pediatric Step-Down                   | PSD      | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A68 |
| A69         | 340B Clinic Services                  | CL-340   | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A69 |
| A70         | 340B Radiology - Therapeutic          | RAT-340  | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A70 |
| A71         | 340B OR Clinic Services               | ORC-340  | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A71 |
| A72         | 340B Laboratory Services              | LAB-340  | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A72 |
| A73         | 340B Drugs                            | CDS-340  | 0.0                    | 0.0                 | 0.0                          | 0.0             | 0.0       | 0.0   | A73 |
| A74         | Post Graduate Medical Ed              | PME      |                        |                     |                              |                 |           | 0.0   | A74 |

|   |        |          |     |     |       |       |     |     |       |   |
|---|--------|----------|-----|-----|-------|-------|-----|-----|-------|---|
| B | TOTALS | //////// | 0.0 | 0.0 | 177.4 | 424.3 | 0.0 | 0.0 | 601.7 | B |
|---|--------|----------|-----|-----|-------|-------|-----|-----|-------|---|

Reporting Schedule

|   |                      |      |     |      |    |          |           |           |      |   |
|---|----------------------|------|-----|------|----|----------|-----------|-----------|------|---|
| C | Cost Center Schedule | //// | F01 | C 13 | UA | D1 - D80 | P2A - P2G | P4A - P4G | //// | C |
|---|----------------------|------|-----|------|----|----------|-----------|-----------|------|---|





**PHYSICIANS PART B SERVICES**

**P2 A**

INSTITUTION NAME: Harford Memorial Hospital

FISCAL YEAR 6/30/2018

INSTITUTION NUMBER: 210006

|                         |                                 | COL. 1         | COL. 2          | COL. 3            | COL. 4           | COL. 5                 | COL. 6                  | COL. 7        |     |   |
|-------------------------|---------------------------------|----------------|-----------------|-------------------|------------------|------------------------|-------------------------|---------------|-----|---|
| SOURCE                  |                                 | MED/SURG ACUTE | PEDIATRIC ACUTE | PSYCHIATRIC ACUTE | OBSTETRICS ACUTE | DEFINITIVE OBSERVATION | MED/SURG INTENSIVE CARE | CORONARY CARE |     |   |
|                         |                                 | D01<br>MSG     | D02<br>PED      | D03<br>PSY        | D04<br>OBS       | D05<br>DEF             | D06<br>MIS              | D07<br>CCU    |     |   |
| <b>FISCAL YEAR DATA</b> |                                 |                |                 |                   |                  |                        |                         |               |     |   |
| A                       | FISCAL YEAR EXPENSES            | SCH P1A,P1B    | 0.0             | 0.0               | 0.0              | 0.0                    | 0.0                     | 0.0           | 0.0 | A |
| B                       | ALLOC. FROM CAFE, PARKING, ETC. | SCH. OAC       | 0.0             | 0.0               | 0.0              | 0.0                    | 0.0                     | 0.0           | 0.0 | B |
| C                       | DONATED SERVICES                | RECORDS        |                 |                   |                  |                        |                         |               |     | C |
| D                       | FISCAL YEAR EXPENSES ADJUSTED   | A+B+C          | 0.0             | 0.0               | 0.0              | 0.0                    | 0.0                     | 0.0           | 0.0 | D |

| <b>INFLATION FACTORS</b> |                  |       |  |  |  |  |  |  |  |   |
|--------------------------|------------------|-------|--|--|--|--|--|--|--|---|
| E                        | INFLATION FACTOR | HSCRC |  |  |  |  |  |  |  | E |

| <b>FTE DATA</b> |                                    |         |     |     |     |     |     |     |     |   |
|-----------------|------------------------------------|---------|-----|-----|-----|-----|-----|-----|-----|---|
| J               | ADJ. FISCAL YEAR HOURS WORKED/2080 | RECORDS | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | F |

|                         |                                 | COL. 1                   | COL. 2                  | COL. 3     | COL. 4                     | COL. 5       | COL. 6     | COL. 7          |     |   |
|-------------------------|---------------------------------|--------------------------|-------------------------|------------|----------------------------|--------------|------------|-----------------|-----|---|
| SOURCE                  |                                 | PEDIATRIC INTENSIVE CARE | NEONATAL INTENSIVE CARE | BURN CARE  | PSYCHIATRIC INTENSIVE CARE | SHOCK TRAUMA | ONCOLOGY   | NEWBORN NURSERY |     |   |
|                         |                                 | D08<br>PIC               | D09<br>NEO              | D10<br>BUR | D11<br>PSI                 | D12<br>TRM   | D13<br>ONC | D14<br>NUR      |     |   |
| <b>FISCAL YEAR DATA</b> |                                 |                          |                         |            |                            |              |            |                 |     |   |
| A                       | FISCAL YEAR EXPENSES            | SCH P1A,P1B              | 0                       | 0          | 0                          | 0            | 0          | 0               | 0   | A |
| B                       | ALLOC. FROM CAFE, PARKING, ETC. | SCH. OAC,D               | 0.0                     | 0.0        | 0.0                        | 0.0          | 0.0        | 0.0             | 0.0 | B |
| C                       | DONATED SERVICES                | RECORDS                  |                         |            |                            |              |            |                 |     | C |
| D                       | FISCAL YEAR EXPENSES ADJUSTED   | A+B+C                    | 0.0                     | 0.0        | 0.0                        | 0.0          | 0.0        | 0.0             | 0.0 | D |

| <b>INFLATION FACTORS</b> |                  |       |  |  |  |  |  |  |  |   |
|--------------------------|------------------|-------|--|--|--|--|--|--|--|---|
| E                        | INFLATION FACTOR | HSCRC |  |  |  |  |  |  |  | E |

| <b>FTE DATA</b> |                                    |         |     |     |     |     |     |     |     |   |
|-----------------|------------------------------------|---------|-----|-----|-----|-----|-----|-----|-----|---|
| J               | ADJ. FISCAL YEAR HOURS WORKED/2080 | RECORDS | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | F |

**PHYSICIANS PART B SERVICES**

**P2 B**

INSTITUTION NAME: Harford Memorial Hospital

FISCAL YEAR 6/30/2018

INSTITUTION NUMBER: 210006

|                         |                                 | COL. 1            | COL. 2       | COL. 3             | COL. 4            | COL. 5                  | COL. 6                   | COL. 7           |     |   |
|-------------------------|---------------------------------|-------------------|--------------|--------------------|-------------------|-------------------------|--------------------------|------------------|-----|---|
| SOURCE                  |                                 | PREMATURE NURSERY | CHRONIC CARE | EMERGENCY SERVICES | CLINICAL SERVICES | PSYCH. DAY & NIGHT CARE | AMBULATORY SURGERY (PBP) | SAME DAY SURGERY |     |   |
|                         |                                 | D15 PRE           | D17 CRH      | D18 EMG            | D19 CL            | D20 PDC                 | D21 AMS                  | D22 SDS          |     |   |
| <b>FISCAL YEAR DATA</b> |                                 |                   |              |                    |                   |                         |                          |                  |     |   |
| A                       | FISCAL YEAR EXPENSES            | SCH P1A,P1B       | 0.0          | 0.0                | 0.0               | 0.0                     | 0.0                      | 0.0              | 0.0 | A |
| B                       | ALLOC. FROM CAFE, PARKING, ETC. | SCH. OAD          | 0.0          | 0.0                | 0.0               | 0.0                     | 0.0                      | 0.0              | 0.0 | B |
| C                       | DONATED SERVICES                | RECORDS           |              |                    |                   |                         |                          |                  |     | C |
| D                       | FISCAL YEAR EXPENSES ADJUSTED   | A+B+C             | 0.0          | 0.0                | 0.0               | 0.0                     | 0.0                      | 0.0              | 0.0 | D |

| <b>INFLATION FACTORS</b> |                  |       |  |  |  |  |  |  |  |   |
|--------------------------|------------------|-------|--|--|--|--|--|--|--|---|
| E                        | INFLATION FACTOR | HSCRC |  |  |  |  |  |  |  | E |

| <b>FTE DATA</b> |                                    |         |     |     |     |     |     |     |     |   |
|-----------------|------------------------------------|---------|-----|-----|-----|-----|-----|-----|-----|---|
| J               | ADJ. FISCAL YEAR HOURS WORKED/2080 | RECORDS | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | F |

|                         |                                 | COL. 1                    | COL. 2         | COL. 3                | COL. 4         | COL. 5              | COL. 6              | COL. 7                                    |     |   |
|-------------------------|---------------------------------|---------------------------|----------------|-----------------------|----------------|---------------------|---------------------|---|-----|---|
| SOURCE                  |                                 | LABOR & DELIVERY SERVICES | OPERATING ROOM | OPERATING ROOM CLINIC | ANESTHESIOLOGY | LABORATORY SERVICES | ELECTROCARDIOGRAPHY | INTERVENTIONAL RADIOLOGY / CARDIOVASCULAR |     |   |
|                         |                                 | D23 DEL                   | D24 OR         | D24a ORC              | D25 ANS        | D28 LAB             | D30 EKG             | D31 IRC                                   |     |   |
| <b>FISCAL YEAR DATA</b> |                                 |                           |                |                       |                |                     |                     |   |     |   |
| A                       | FISCAL YEAR EXPENSES            | SCH P1A,P1B               | 0.0            | 0.0                   | 0.0            | 0.0                 | 0.0                 | 0.0                                       | 0.0 | A |
| B                       | ALLOC. FROM CAFE, PARKING, ETC. | SCH. OAD                  | 0.0            | 0.0                   | 0.0            | 0.0                 | 0.0                 | 0.0                                       | 0.0 | B |
| C                       | DONATED SERVICES                | RECORDS                   |                |                       |                |                     |                     |   |     | C |
| D                       | FISCAL YEAR EXPENSES ADJUSTED   | A+B+C                     | 0.0            | 0.0                   | 0.0            | 0.0                 | 0.0                 | 0.0                                       | 0.0 | D |

| <b>INFLATION FACTORS</b> |                  |       |  |  |  |  |  |  |  |   |
|--------------------------|------------------|-------|--|--|--|--|--|--|--|---|
| E                        | INFLATION FACTOR | HSCRC |  |  |  |  |  |  |  | E |

| <b>FTE DATA</b> |                                    |         |     |     |     |     |     |     |     |   |
|-----------------|------------------------------------|---------|-----|-----|-----|-----|-----|-----|-----|---|
| J               | ADJ. FISCAL YEAR HOURS WORKED/2080 | RECORDS | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | F |

**PHYSICIANS PART B SERVICES**

**P2 C**

INSTITUTION NAME: Harford Memorial Hospital

FISCAL YEAR 6/30/2018

INSTITUTION NUMBER: 210006

|                         |                                 | COL. 1               | COL. 2     | COL. 3                | COL. 4           | COL. 5              | COL. 6                     | COL. 7                 |     |   |
|-------------------------|---------------------------------|----------------------|------------|-----------------------|------------------|---------------------|----------------------------|------------------------|-----|---|
| SOURCE                  |                                 | RADIOLOGY-DIAGNOSTIC | CT SCANNER | RADIOLOGY-THERAPEUTIC | NUCLEAR MEDICINE | RESPIRATORY THERAPY | PULMONARY FUNCTION TESTING | ELECTROENCEPHALOGRAPHY |     |   |
|                         |                                 | D32<br>RAD           | D33<br>CAT | D34<br>RAT            | D35<br>NUC       | D36<br>RES          | D37<br>PUL                 | D38<br>EEG             |     |   |
| <b>FISCAL YEAR DATA</b> |                                 |                      |            |                       |                  |                     |                            |                        |     |   |
| A                       | FISCAL YEAR EXPENSES            | SCH P1A,P1B          | 0.0        | 0.0                   | 0.0              | 0.0                 | 0.0                        | 0.0                    | 0.0 | A |
| B                       | ALLOC. FROM CAFE, PARKING, ETC. | SCH. OAD             | 0.0        | 0.0                   | 0.0              | 0.0                 | 0.0                        | 0.0                    | 0.0 | B |
| C                       | DONATED SERVICES                | RECORDS              |            |                       |                  |                     |                            |                        |     | C |
| D                       | FISCAL YEAR EXPENSES ADJUSTED   | A+B+C                | 0.0        | 0.0                   | 0.0              | 0.0                 | 0.0                        | 0.0                    | 0.0 | D |

| <b>INFLATION FACTORS</b> |                  |       |  |  |  |  |  |  |  |   |
|--------------------------|------------------|-------|--|--|--|--|--|--|--|---|
| E                        | INFLATION FACTOR | HSCRC |  |  |  |  |  |  |  | E |

| <b>FTE DATA</b> |                                    |         |     |     |     |     |     |     |     |   |
|-----------------|------------------------------------|---------|-----|-----|-----|-----|-----|-----|-----|---|
| J               | ADJ. FISCAL YEAR HOURS WORKED/2080 | RECORDS | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | F |

|                         |                                 | COL. 1           | COL. 2               | COL. 3                    | COL. 4               | COL. 5     | COL. 6                  | COL. 7         |     |   |
|-------------------------|---------------------------------|------------------|----------------------|---------------------------|----------------------|------------|-------------------------|----------------|-----|---|
| SOURCE                  |                                 | PHYSICAL THERAPY | OCCUPATIONAL THERAPY | SPEECH LANGUAGE PATHOLOGY | RECREATIONAL THERAPY | AUDIOLOGY  | OTHER PHYSICAL MEDICINE | RENAL DIALYSIS |     |   |
|                         |                                 | D39<br>PTH       | D40<br>OTH           | D41<br>STH                | D42<br>REC           | D43<br>AUD | D44<br>OPM              | D45<br>RDL     |     |   |
| <b>FISCAL YEAR DATA</b> |                                 |                  |                      |                           |                      |            |                         |                |     |   |
| A                       | FISCAL YEAR EXPENSES            | SCH P1A,P1B      | 0.0                  | 0.0                       | 0.0                  | 0.0        | 0.0                     | 0.0            | 0.0 | A |
| B                       | ALLOC. FROM CAFE, PARKING, ETC. | SCH. OAD         | 0.0                  | 0.0                       | 0.0                  | 0.0        | 0.0                     | 0.0            | 0.0 | B |
| C                       | DONATED SERVICES                | RECORDS          |                      |                           |                      |            |                         |                |     | C |
| D                       | FISCAL YEAR EXPENSES ADJUSTED   | A+B+C            | 0.0                  | 0.0                       | 0.0                  | 0.0        | 0.0                     | 0.0            | 0.0 | D |

| <b>INFLATION FACTORS</b> |                  |       |  |  |  |  |  |  |  |   |
|--------------------------|------------------|-------|--|--|--|--|--|--|--|---|
| E                        | INFLATION FACTOR | HSCRC |  |  |  |  |  |  |  | E |

| <b>FTE DATA</b> |                                    |         |     |     |     |     |     |     |     |   |
|-----------------|------------------------------------|---------|-----|-----|-----|-----|-----|-----|-----|---|
| J               | ADJ. FISCAL YEAR HOURS WORKED/2080 | RECORDS | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | F |

**PHYSICIANS PART B SERVICES**

**P2 D**

INSTITUTION NAME: Harford Memorial Hospital

FISCAL YEAR 6/30/2018

INSTITUTION NUMBER: 210006

|                         |                                 | COL. 1            | COL. 2             | COL. 3        | COL. 4             | COL. 5                  | COL. 6                     | COL. 7                    |     |   |
|-------------------------|---------------------------------|-------------------|--------------------|---------------|--------------------|-------------------------|----------------------------|---------------------------|-----|---|
| SOURCE                  |                                 | ORGAN ACQUISITION | AMBULATORY SURGERY | LEUKOPHERESIS | HYPERBARIC CHAMBER | FREE STANDING EMERGENCY | MAGNETIC RESONANCE IMAGING | ADOLESCENT DUAL DIAGNOSED |     |   |
|                         |                                 | D46<br>OA         | D47<br>AOR         | D48<br>LEU    | D49<br>HYP         | D50<br>FSE              | D51<br>MRI                 | D52<br>ADD                |     |   |
| <b>FISCAL YEAR DATA</b> |                                 |                   |                    |               |                    |                         |                            |                           |     |   |
| A                       | FISCAL YEAR EXPENSES            | SCH P1A,P1B       | 0.0                | 0.0           | 0.0                | 0.0                     | 0.0                        | 0.0                       | 0.0 | A |
| B                       | ALLOC. FROM CAFE, PARKING, ETC. | SCH. OAC-H        | 0.0                | 0.0           | 0.0                | 0.0                     | 0.0                        | 0.0                       | 0.0 | B |
| C                       | DONATED SERVICES                | RECORDS           |                    |               |                    |                         |                            |                           |     | C |
| D                       | FISCAL YEAR EXPENSES ADJUSTED   | A+B+C             | 0.0                | 0.0           | 0.0                | 0.0                     | 0.0                        | 0.0                       | 0.0 | D |

| <b>INFLATION FACTORS</b> |                  |       |  |  |  |  |  |  |  |   |
|--------------------------|------------------|-------|--|--|--|--|--|--|--|---|
| E                        | INFLATION FACTOR | HSCRC |  |  |  |  |  |  |  | E |

| <b>FTE DATA</b> |                                    |         |     |     |     |     |     |     |     |   |
|-----------------|------------------------------------|---------|-----|-----|-----|-----|-----|-----|-----|---|
| J               | ADJ. FISCAL YEAR HOURS WORKED/2080 | RECORDS | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | F |

|                         |                                 | COL. 1      | COL. 2         | COL. 3      | COL. 4                               | COL. 5              | COL. 6                       | COL. 7            |     |   |
|-------------------------|---------------------------------|-------------|----------------|-------------|--------------------------------------|---------------------|------------------------------|-------------------|-----|---|
| SOURCE                  |                                 | LITHOTRIPSY | REHABILITATION | OBSERVATION | TRANSURETHAL MICROWAVE THERMOTHERAPY | ONCOLOGY O/P CLINIC | TRANSURETHAL NEEDLE ABLATION | PSYCHIATRIC ADULT |     |   |
|                         |                                 | D53<br>LIT  | D54<br>RHB     | D55<br>OBV  | D57<br>TMT                           | D58<br>OCL          | D59<br>TNA                   | D70<br>PAD        |     |   |
| <b>FISCAL YEAR DATA</b> |                                 |             |                |             |                                      |                     |                              |                   |     |   |
| A                       | FISCAL YEAR EXPENSES            |             | 0.0            | 0.0         | 0.0                                  | 0.0                 | 0.0                          | 0.0               | 0.0 | A |
| B                       | ALLOC. FROM CAFE, PARKING, ETC. | OOA-OOI     | 0.0            | 0.0         | 0.0                                  | 0.0                 | 0.0                          | 0.0               | 0.0 | B |
| C                       | DONATED SERVICES                | RECORDS     |                |             |                                      |                     |                              |                   |     | C |
| D                       | FISCAL YEAR EXPENSES ADJUSTED   | A+B+C       | 0.0            | 0.0         | 0.0                                  | 0.0                 | 0.0                          | 0.0               | 0.0 | D |

| <b>INFLATION FACTORS</b> |                  |       |  |  |  |  |  |  |  |   |
|--------------------------|------------------|-------|--|--|--|--|--|--|--|---|
| E                        | INFLATION FACTOR | HSCRC |  |  |  |  |  |  |  | E |

| <b>FTE DATA</b> |                                    |         |     |     |     |     |     |     |     |   |
|-----------------|------------------------------------|---------|-----|-----|-----|-----|-----|-----|-----|---|
| J               | ADJ. FISCAL YEAR HOURS WORKED/2080 | RECORDS | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | F |

**PHYSICIANS PART B SERVICES**

**P2 E**

INSTITUTION NAME: Harford Memorial Hospital

FISCAL YEAR 6/30/2018

INSTITUTION NUMBER: 210006

|                         |                                 | COL. 1                              | COL. 2                   | COL. 3                  | COL. 4          | COL. 5           | COL. 6                    | COL. 7     |     |   |
|-------------------------|---------------------------------|-------------------------------------|--------------------------|-------------------------|-----------------|------------------|---------------------------|------------|-----|---|
| SOURCE                  |                                 | PSYCHIATRIC<br>CHILD/ADOLESCEN<br>T | PSYCHIATRIC<br>GERIATRIC | INDIVIDUAL<br>THERAPIES | GROUP THERAPIES | FAMILY THERAPIES | PSYCHOLOGICA<br>L TESTING | EDUCATION  |     |   |
|                         |                                 | D71<br>PCD                          | D73<br>PSG               | D74<br>ITH              | D75<br>GTH      | D76<br>FTH       | D77<br>PST                | D78<br>PSE |     |   |
| <b>FISCAL YEAR DATA</b> |                                 |                                     |                          |                         |                 |                  |                           |            |     |   |
| A                       | FISCAL YEAR EXPENSES            | 0.0                                 | 0.0                      | 0.0                     | 0.0             | 0.0              | 0.0                       | 0.0        | 0.0 | A |
| B                       | ALLOC. FROM CAFE, PARKING, ETC. | 0.0                                 | 0.0                      | 0.0                     | 0.0             | 0.0              | 0.0                       | 0.0        | 0.0 | B |
| C                       | DONATED SERVICES                | RECORDS                             |                          |                         |                 |                  |                           |            |     | C |
| D                       | FISCAL YEAR EXPENSES ADJUSTED   | A+B+C                               | 0.0                      | 0.0                     | 0.0             | 0.0              | 0.0                       | 0.0        | 0.0 | D |

| <b>INFLATION FACTORS</b> |                  |       |  |  |  |  |  |  |  |   |
|--------------------------|------------------|-------|--|--|--|--|--|--|--|---|
| E                        | INFLATION FACTOR | HSCRC |  |  |  |  |  |  |  | E |

| <b>FTE DATA</b> |                                    |         |     |     |     |     |     |     |     |   |
|-----------------|------------------------------------|---------|-----|-----|-----|-----|-----|-----|-----|---|
| J               | ADJ. FISCAL YEAR HOURS WORKED/2080 | RECORDS | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | F |

|                         |                                 | COL. 1          | COL. 2                           | COL. 3                | COL. 4                  | COL. 5                  | COL. 6                             | COL. 7                     |     |   |
|-------------------------|---------------------------------|-----------------|----------------------------------|-----------------------|-------------------------|-------------------------|------------------------------------|----------------------------|-----|---|
| SOURCE                  |                                 | OTHER THERAPIES | ELECTROCONV<br>ULSIVE<br>THERAPY | ACTIVITY<br>THERAPIES | PEDIATRIC STEP-<br>DOWN | 340B CLINIC<br>SERVICES | 340B<br>RADIOLOGY -<br>THERAPEUTIC | 340B OR CLINIC<br>SERVICES |     |   |
|                         |                                 | D79<br>OPT      | D80<br>ETH                       | D81<br>ATH            | D82<br>PSD              | D83<br>CL-340           | D84<br>RAT-340                     | D85<br>ORC-340             |     |   |
| <b>FISCAL YEAR DATA</b> |                                 |                 |                                  |                       |                         |                         |                                    |                            |     |   |
| A                       | FISCAL YEAR EXPENSES            | 0.0             | 0.0                              | 0.0                   | 0.0                     | 0.0                     | 0.0                                | 0.0                        | 0.0 | A |
| B                       | ALLOC. FROM CAFE, PARKING, ETC. | 0.0             | 0.0                              | 0.0                   | 0.0                     | 0.0                     | 0.0                                | 0.0                        | 0.0 | B |
| C                       | DONATED SERVICES                | RECORDS         |                                  |                       |                         |                         |                                    |                            |     | C |
| D                       | FISCAL YEAR EXPENSES ADJUSTED   | A+B+C           | 0.0                              | 0.0                   | 0.0                     | 0.0                     | 0.0                                | 0.0                        | 0.0 | D |

| <b>INFLATION FACTORS</b> |                  |       |  |  |  |  |  |  |  |   |
|--------------------------|------------------|-------|--|--|--|--|--|--|--|---|
| E                        | INFLATION FACTOR | HSCRC |  |  |  |  |  |  |  | E |

| <b>FTE DATA</b> |                                    |         |     |     |     |     |     |     |     |   |
|-----------------|------------------------------------|---------|-----|-----|-----|-----|-----|-----|-----|---|
| J               | ADJ. FISCAL YEAR HOURS WORKED/2080 | RECORDS | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | F |

PHYSICIANS PART B SERVICES

P2 F

INSTITUTION NAME: Harford Memorial Hospital

FISCAL YEAR 6/30/2018

INSTITUTION NUMBER: 210006

|        | COL. 1                   | COL. 2     | COL. 3 | COL. 4 | COL. 5 | COL. 6 | COL. 7         |
|--------|--------------------------|------------|--------|--------|--------|--------|----------------|
| SOURCE | 340B LABORATORY SERVICES | 340B DRUGS |        |        |        |        | TOTAL EXPENSES |

**FISCAL YEAR DATA**

|   |                                 | D86<br>LAB-340 | D87<br>CDS-340 |     |  |  |  |     |   |
|---|---------------------------------|----------------|----------------|-----|--|--|--|-----|---|
| A | FISCAL YEAR EXPENSES            | 0.0            | 0.0            |     |  |  |  | 0.0 | A |
| B | ALLOC. FROM CAFE, PARKING, ETC. | 0.0            | 0.0            |     |  |  |  | 0.0 | B |
| C | DONATED SERVICES                | RECORDS        |                |     |  |  |  | 0.0 | C |
| D | FISCAL YEAR EXPENSES ADJUSTED   | A+B+C          | 0.0            | 0.0 |  |  |  | 0.0 | D |

**INFLATION FACTORS**

|   |                  |       |  |  |  |  |  |  |   |
|---|------------------|-------|--|--|--|--|--|--|---|
| E | INFLATION FACTOR | HSCRC |  |  |  |  |  |  | E |
|---|------------------|-------|--|--|--|--|--|--|---|

**FTE DATA**

|   |                                    |         |     |     |  |  |  |     |   |
|---|------------------------------------|---------|-----|-----|--|--|--|-----|---|
| J | ADJ. FISCAL YEAR HOURS WORKED/2080 | RECORDS | 0.0 | 0.0 |  |  |  | 0.0 | F |
|---|------------------------------------|---------|-----|-----|--|--|--|-----|---|

INSTITUTION NAME: Harford Memorial Hospital FISCAL YEAR 2018  
 INSTITUTION NUMBER: 210006

|   |         | COL. 1              | COL. 2                | COL. 3           | COL. 4 | COL. 5   |
|---|---------|---------------------|-----------------------|------------------|--------|----------|
|   |         | FISCAL YEAR EXPENSE | ALLOC. CAFÉ PARK ETC. | DONATED SERVICES | TOTAL  | FTE DATA |
| <b>FISCAL YEAR DATA</b>                 |         |                     |                       |                  |        |          |
| MED/SURG ACUTE                          | MSG     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| PEDIATRIC ACUTE                         | PED     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| PSYCHIATRIC ACUTE                       | PSY     | 1.0                 | 0.0                   |                  | 1.0    | 0.0      |
| OBSTETRICS ACUTE                        | OBS     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| DEFINITIVE OBSERVATION                  | DEF     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| MED/SURG INTENSIVE CARE                 | MIS     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| CORONARY CARE                           | CCU     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| PEDIATRIC INTENSIVE CARE                | PIC     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| NEONATAL INTENSIVE CARE                 | NEO     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| BURN CARE                               | BUR     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| PSYCHIATRIC INTENSIVE CARE              | PSI     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| SHOCK TRAUMA                            | TRM     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| ONCOLOGY                                | ONC     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| NEWBORN NURSERY                         | NUR     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| PREMATURE NURSERY                       | PRE     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| CHRONIC CARE                            | CRH     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| EMERGENCY SERVICES                      | EMG     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| CLINICAL SERVICES                       | CL      | 121.9               | 0.0                   |                  | 121.9  | 0.7      |
| PSYCH. DAY & NIGHT CARE                 | PDC     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| AMBULATORY SURGERY (PBP)                | AMS     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| SAME DAY SURGERY                        | SDS     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| LABOR & DELIVERY SERVICES               | DEL     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| OPERATING ROOM                          | OR      | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| OPERATING ROOM CLINIC                   | ORC     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| ANESTHESIOLOGY                          | ANS     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| LABORATORY SERVICES                     | LAB     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| ELECTROCARDIOGRAPHY                     | EKG     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| INTERVENTIONAL RADIOLOGY / CARDIOVASCUL | IRC     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| RADIOLOGY-DIAGNOSTIC                    | RAD     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| CT SCANNER                              | CAT     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| RADIOLOGY-THERAPEUTIC                   | RAT     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| NUCLEAR MEDICINE                        | NUC     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| RESPIRATORY THERAPY                     | RES     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| PULMONARY FUNCTION TESTING              | PUL     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| ELECTROENCEPHALOGRAPHY                  | EEG     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| PHYSICAL THERAPY                        | PTH     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| OCCUPATIONAL THERAPY                    | OTH     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| SPEECH LANGUAGE PATHOLOGY               | STH     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| RECREATIONAL THERAPY                    | REC     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| AUDIOLOGY                               | AUD     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| OTHER PHYSICAL MEDICINE                 | OPM     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| RENAL DIALYSIS                          | RDL     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| ORGAN ACQUISITION                       | OA      | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| AMBULATORY SURGERY                      | AOR     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| LEUKOPHERESIS                           | LEU     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| HYPERBARIC CHAMBER                      | HYP     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| FREE STANDING EMERGENCY                 | FSE     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| MAGNETIC RESONANCE IMAGING              | MRI     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| ADOLESCENT DUAL DIAGNOSED               | ADD     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| LITHOTRIPSY                             | LIT     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| REHABILITATION                          | RHB     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| OBSERVATION                             | OBV     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| TRANSURETHAL MICROWAVE THERMOTHERAPY    | TMT     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| ONCOLOGY O/P CLINIC                     | OCL     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| TRANSURETHAL NEEDLE ABLATION            | TNA     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| PSYCHIATRIC ADULT                       | PAD     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| PSYCHIATRIC CHILD/ADOLESCENT            | PCD     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| PSYCHIATRIC GERIATRIC                   | PSG     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| INDIVIDUAL THERAPIES                    | ITH     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| GROUP THERAPIES                         | GTH     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| FAMILY THERAPIES                        | FTH     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| PSYCHOLOGICAL TESTING                   | PST     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| EDUCATION                               | PSE     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| OTHER THERAPIES                         | OPT     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| ELECTROCONVULSIVE THERAPY               | ETH     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| ACTIVITY THERAPIES                      | ATH     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| PEDIATRIC STEP-DOWN                     | PSD     | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| 340B CLINIC SERVICES                    | CL-340  | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| 340B RADIOLOGY - THERAPEUTIC            | RAT-340 | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| 340B OR CLINIC SERVICES                 | ORC-340 | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| 340B LABORATORY SERVICES                | LAB-340 | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| 340B DRUGS                              | CDS-340 | 0.0                 | 0.0                   |                  | 0.0    | 0.0      |
| TOTAL                                   |         | 122.9               | 0.0                   | 0.0              | 122.9  | 0.7      |



**RESIDENT, INTERN SERVICES**

**P4 A**

**ELIGIBLE**

INSTITUTION NAME: Harford Memorial Hospital

FISCAL YEAR 6/30/2018

INSTITUTION NUMBER: 210006

|                         |                                   | COL. 1         | COL. 2          | COL. 3            | COL. 4           | COL. 5                 | COL. 6                  | COL. 7        |     |   |
|-------------------------|-----------------------------------|----------------|-----------------|-------------------|------------------|------------------------|-------------------------|---------------|-----|---|
| SOURCE                  |                                   | MED/SURG ACUTE | PEDIATRIC ACUTE | PSYCHIATRIC ACUTE | OBSTETRICS ACUTE | DEFINITIVE OBSERVATION | MED/SURG INTENSIVE CARE | CORONARY CARE |     |   |
|                         |                                   | D01<br>MSG     | D02<br>PED      | D03<br>PSY        | D04<br>OBS       | D05<br>DEF             | D06<br>MIS              | D07<br>CCU    |     |   |
| <b>FISCAL YEAR DATA</b> |                                   |                |                 |                   |                  |                        |                         |               |     |   |
| A                       | FISCAL YEAR WAGES & SALARIES      | RECORDS        | 0.0             | 0.0               | 0.0              | 0.0                    | 0.0                     | 0.0           | 0.0 | A |
| B                       | FISCAL YEAR PHYSICIAN SUPERVISION | SCH. P1A       | 0.0             | 0.0               | 0.0              | 0.0                    | 0.0                     | 0.0           | 0.0 | B |
| C                       | FISCAL YEAR OTHER EXPENSES        | RECORDS        | 0.0             | 0.0               | 0.0              | 0.0                    | 0.0                     | 0.0           | 0.0 | C |
| D                       | TOTAL FISCAL YEAR EXPENSES        | A+B+C          | 0.0             | 0.0               | 0.0              | 0.0                    | 0.0                     | 0.0           | 0.0 | D |
| E                       | ALLOC. FROM CAFE, PARKING, ETC.   | SCH. OA        | 0.0             | 0.0               | 0.0              | 0.0                    | 0.0                     | 0.0           | 0.0 | E |
| F                       | FISCAL YEAR EXPENSES ADJUSTED     | D+E            | 0.0             | 0.0               | 0.0              | 0.0                    | 0.0                     | 0.0           | 0.0 | F |

**INFLATION FACTORS**

|   |                                   |       |  |  |  |  |  |  |  |   |
|---|-----------------------------------|-------|--|--|--|--|--|--|--|---|
| G | INFLATION FACTOR-WAGES & SALARIES | HSCRC |  |  |  |  |  |  |  | G |
| H | INFLATION FACTOR - OTHER          | HSCRC |  |  |  |  |  |  |  | H |

**FTE DATA**

|   |                                   |         |     |     |     |     |     |     |     |   |
|---|-----------------------------------|---------|-----|-----|-----|-----|-----|-----|-----|---|
| I | FISCAL YEAR HOURS WORKED/2080 (A) | RECORDS | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | I |
| J | FISCAL YEAR HOURS WORKED/2080 (B) | RECORDS | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | J |

**RESIDENT, INTERN SERVICES**

**P4 B**

**ELIGIBLE**

INSTITUTION NAME: Harford Memorial Hospital

FISCAL YEAR 6/30/2018

INSTITUTION NUMBER: 210006

|                         |                                   | COL. 1                      | COL. 2                     | COL. 3     | COL. 4                           | COL. 5          | COL. 6     | COL. 7             |     |   |
|-------------------------|-----------------------------------|-----------------------------|----------------------------|------------|----------------------------------|-----------------|------------|--------------------|-----|---|
| SOURCE                  |                                   | PEDIATRIC<br>INTENSIVE CARE | NEONATAL<br>INTENSIVE CARE | BURN CARE  | PSYCHIATRIC<br>INTENSIVE<br>CARE | SHOCK<br>TRAUMA | ONCOLOGY   | NEWBORN<br>NURSERY |     |   |
|                         |                                   | D08<br>PIC                  | D09<br>NEO                 | D10<br>BUR | D11<br>PSI                       | D12<br>TRM      | D13<br>ONC | D14<br>NUR         |     |   |
| <b>FISCAL YEAR DATA</b> |                                   |                             |                            |            |                                  |                 |            |                    |     |   |
| A                       | FISCAL YEAR WAGES & SALARIES      | RECORDS                     | 0.0                        | 0.0        | 0.0                              | 0.0             | 0.0        | 0.0                | 0.0 | A |
| B                       | FISCAL YEAR PHYSICIAN SUPERVISION | SCH. P1A                    | 0.0                        | 0.0        | 0.0                              | 0.0             | 0.0        | 0.0                | 0.0 | B |
| C                       | FISCAL YEAR OTHER EXPENSES        | RECORDS                     | 0.0                        | 0.0        | 0.0                              | 0.0             | 0.0        | 0.0                | 0.0 | C |
| D                       | TOTAL FISCAL YEAR EXPENSES        | A+B+C                       | 0.0                        | 0.0        | 0.0                              | 0.0             | 0.0        | 0.0                | 0.0 | D |
| E                       | ALLOC. FROM CAFE, PARKING, ETC.   | SCH. OA                     | 0.0                        | 0.0        | 0.0                              | 0.0             | 0.0        | 0.0                | 0.0 | E |
| F                       | FISCAL YEAR EXPENSES ADJUSTED     | D+E                         | 0.0                        | 0.0        | 0.0                              | 0.0             | 0.0        | 0.0                | 0.0 | F |

| <b>INFLATION FACTORS</b> |                                   |       |  |  |  |  |  |  |  |   |
|--------------------------|-----------------------------------|-------|--|--|--|--|--|--|--|---|
| G                        | INFLATION FACTOR-WAGES & SALARIES | HSCRC |  |  |  |  |  |  |  | G |
| H                        | INFLATION FACTOR - OTHER          | HSCRC |  |  |  |  |  |  |  | H |

| <b>FTE DATA</b> |                                   |         |     |     |     |     |     |     |     |   |
|-----------------|-----------------------------------|---------|-----|-----|-----|-----|-----|-----|-----|---|
| I               | FISCAL YEAR HOURS WORKED/2080 (A) | RECORDS | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | I |
| J               | FISCAL YEAR HOURS WORKED/2080 (B) | RECORDS | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | J |

**RESIDENT, INTERN SERVICES**

**P4 C**

**ELIGIBLE**

INSTITUTION NAME: Harford Memorial Hospital

FISCAL YEAR 6/30/2018

INSTITUTION NUMBER: 210006

|                         |                                   | COL. 1            | COL. 2       | COL. 3             | COL. 4            | COL. 5                  | COL. 6                   | COL. 7           |     |   |
|-------------------------|-----------------------------------|-------------------|--------------|--------------------|-------------------|-------------------------|--------------------------|------------------|-----|---|
| SOURCE                  |                                   | PREMATURE NURSERY | CHRONIC CARE | EMERGENCY SERVICES | CLINICAL SERVICES | PSYCH. DAY & NIGHT CARE | AMBULATORY SURGERY (PBP) | SAME DAY SURGERY |     |   |
|                         |                                   | D15 PRE           | D17 CRH      | D18 EMG            | D19 CL            | D20 PDC                 | D21 AMS                  | D22 SDS          |     |   |
| <b>FISCAL YEAR DATA</b> |                                   |                   |              |                    |                   |                         |                          |                  |     |   |
| A                       | FISCAL YEAR WAGES & SALARIES      | RECORDS           | 0.0          | 0.0                | 0.0               | 0.0                     | 0.0                      | 0.0              | 0.0 | A |
| B                       | FISCAL YEAR PHYSICIAN SUPERVISION | SCH. P1A          | 0.0          | 0.0                | 0.0               | 0.0                     | 0.0                      | 0.0              | 0.0 | B |
| C                       | FISCAL YEAR OTHER EXPENSES        | RECORDS           | 0.0          | 0.0                | 0.0               | 0.0                     | 0.0                      | 0.0              | 0.0 | C |
| D                       | TOTAL FISCAL YEAR EXPENSES        | A+B+C             | 0.0          | 0.0                | 0.0               | 0.0                     | 0.0                      | 0.0              | 0.0 | D |
| E                       | ALLOC. FROM CAFE, PARKING, ETC.   | SCH. OA           | 0.0          | 0.0                | 0.0               | 0.0                     | 0.0                      | 0.0              | 0.0 | E |
| F                       | FISCAL YEAR EXPENSES ADJUSTED     | D+E               | 0.0          | 0.0                | 0.0               | 0.0                     | 0.0                      | 0.0              | 0.0 | F |

| <b>INFLATION FACTORS</b> |                                   |       |  |  |  |  |  |  |  |   |
|--------------------------|-----------------------------------|-------|--|--|--|--|--|--|--|---|
| G                        | INFLATION FACTOR-WAGES & SALARIES | HSCRC |  |  |  |  |  |  |  | G |
| H                        | INFLATION FACTOR - OTHER          | HSCRC |  |  |  |  |  |  |  | H |

| <b>FTE DATA</b> |                                   |         |     |     |     |     |     |     |     |   |
|-----------------|-----------------------------------|---------|-----|-----|-----|-----|-----|-----|-----|---|
| I               | FISCAL YEAR HOURS WORKED/2080 (A) | RECORDS | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | I |
| J               | FISCAL YEAR HOURS WORKED/2080 (B) | RECORDS | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | J |

**RESIDENT, INTERN SERVICES**

**P4 D**

**ELIGIBLE**

INSTITUTION NAME: Harford Memorial Hospital

FISCAL YEAR 6/30/2018

INSTITUTION NUMBER: 210006

|                         |                                   | COL. 1                    | COL. 2         | COL. 3                | COL. 4         | COL. 5              | COL. 6              | COL. 7                                    |     |   |
|-------------------------|-----------------------------------|---------------------------|----------------|-----------------------|----------------|---------------------|---------------------|---|-----|---|
| SOURCE                  |                                   | LABOR & DELIVERY SERVICES | OPERATING ROOM | OPERATING ROOM CLINIC | ANESTHESIOLOGY | LABORATORY SERVICES | ELECTROCARDIOGRAPHY | INTERVENTIONAL RADIOLOGY / CARDIOVASCULAR |     |   |
|                         |                                   | D23 DEL                   | D24 OR         | D24a ORC              | D25 ANS        | D28 LAB             | D30 EKG             | D31 IRC                                   |     |   |
| <b>FISCAL YEAR DATA</b> |                                   |                           |                |                       |                |                     |                     |   |     |   |
| A                       | FISCAL YEAR WAGES & SALARIES      | RECORDS                   | 0.0            | 0.0                   | 0.0            | 0.0                 | 0.0                 | 0.0                                       | 0.0 | A |
| B                       | FISCAL YEAR PHYSICIAN SUPERVISION | SCH. P1A                  | 0.0            | 0.0                   | 0.0            | 0.0                 | 0.0                 | 0.0                                       | 0.0 | B |
| C                       | FISCAL YEAR OTHER EXPENSES        | RECORDS                   | 0.0            | 0.0                   | 0.0            | 0.0                 | 0.0                 | 0.0                                       | 0.0 | C |
| D                       | TOTAL FISCAL YEAR EXPENSES        | A+B+C                     | 0.0            | 0.0                   | 0.0            | 0.0                 | 0.0                 | 0.0                                       | 0.0 | D |
| E                       | ALLOC. FROM CAFE, PARKING, ETC.   | SCH. OA                   | 0.0            | 0.0                   | 0.0            | 0.0                 | 0.0                 | 0.0                                       | 0.0 | E |
| F                       | FISCAL YEAR EXPENSES ADJUSTED     | D+E                       | 0.0            | 0.0                   | 0.0            | 0.0                 | 0.0                 | 0.0                                       | 0.0 | F |

| <b>INFLATION FACTORS</b> |                                   |       |  |  |  |  |  |  |  |   |
|--------------------------|-----------------------------------|-------|--|--|--|--|--|--|--|---|
| G                        | INFLATION FACTOR-WAGES & SALARIES | HSCRC |  |  |  |  |  |  |  | G |
| H                        | INFLATION FACTOR - OTHER          | HSCRC |  |  |  |  |  |  |  | H |

| <b>FTE DATA</b> |                                   |         |     |     |     |     |     |     |     |   |
|-----------------|-----------------------------------|---------|-----|-----|-----|-----|-----|-----|-----|---|
| I               | FISCAL YEAR HOURS WORKED/2080 (A) | RECORDS | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | I |
| J               | FISCAL YEAR HOURS WORKED/2080 (B) | RECORDS | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | J |

**RESIDENT, INTERN SERVICES**

**P4 E**

**ELIGIBLE**

INSTITUTION NAME: Harford Memorial Hospital

FISCAL YEAR 6/30/2018

INSTITUTION NUMBER: 210006

|                         |                                   | COL. 1                   | COL. 2     | COL. 3                    | COL. 4              | COL. 5                 | COL. 6                           | COL. 7                     |     |   |
|-------------------------|-----------------------------------|--------------------------|------------|---------------------------|---------------------|------------------------|----------------------------------|----------------------------|-----|---|
| SOURCE                  |                                   | RADIOLOGY-<br>DIAGNOSTIC | CT SCANNER | RADIOLOGY-<br>THERAPEUTIC | NUCLEAR<br>MEDICINE | RESPIRATORY<br>THERAPY | PULMONARY<br>FUNCTION<br>TESTING | ELECTROENCEPH<br>ALOGRAPHY |     |   |
|                         |                                   | D32<br>RAD               | D33<br>CAT | D34<br>RAT                | D35<br>NUC          | D36<br>RES             | D37<br>PUL                       | D38<br>EEG                 |     |   |
| <b>FISCAL YEAR DATA</b> |                                   |                          |            |                           |                     |                        |                                  |                            |     |   |
| A                       | FISCAL YEAR WAGES & SALARIES      | RECORDS                  | 0.0        | 0.0                       | 0.0                 | 0.0                    | 0.0                              | 0.0                        | 0.0 | A |
| B                       | FISCAL YEAR PHYSICIAN SUPERVISION | SCH. P1A                 | 0.0        | 0.0                       | 0.0                 | 0.0                    | 0.0                              | 0.0                        | 0.0 | B |
| C                       | FISCAL YEAR OTHER EXPENSES        | RECORDS                  | 0.0        | 0.0                       | 0.0                 | 0.0                    | 0.0                              | 0.0                        | 0.0 | C |
| D                       | TOTAL FISCAL YEAR EXPENSES        | A+B+C                    | 0.0        | 0.0                       | 0.0                 | 0.0                    | 0.0                              | 0.0                        | 0.0 | D |
| E                       | ALLOC. FROM CAFE, PARKING, ETC.   | SCH. OA                  | 0.0        | 0.0                       | 0.0                 | 0.0                    | 0.0                              | 0.0                        | 0.0 | E |
| F                       | FISCAL YEAR EXPENSES ADJUSTED     | D+E                      | 0.0        | 0.0                       | 0.0                 | 0.0                    | 0.0                              | 0.0                        | 0.0 | F |

**INFLATION FACTORS**

|   |                                   |       |  |  |  |  |  |  |  |   |
|---|-----------------------------------|-------|--|--|--|--|--|--|--|---|
| G | INFLATION FACTOR-WAGES & SALARIES | HSCRC |  |  |  |  |  |  |  | G |
| H | INFLATION FACTOR - OTHER          | HSCRC |  |  |  |  |  |  |  | H |

**FTE DATA**

|   |                                   |         |     |     |     |     |     |     |     |   |
|---|-----------------------------------|---------|-----|-----|-----|-----|-----|-----|-----|---|
| I | FISCAL YEAR HOURS WORKED/2080 (A) | RECORDS | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | I |
| J | FISCAL YEAR HOURS WORKED/2080 (B) | RECORDS | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | J |

**RESIDENT, INTERN SERVICES**

**P4 F**

**ELIGIBLE**

INSTITUTION NAME: Harford Memorial Hospital

FISCAL YEAR 6/30/2018

INSTITUTION NUMBER: 210006

|                         |                                   | COL. 1           | COL. 2               | COL. 3                    | COL. 4               | COL. 5     | COL. 6                  | COL. 7         |     |   |
|-------------------------|-----------------------------------|------------------|----------------------|---------------------------|----------------------|------------|-------------------------|----------------|-----|---|
| SOURCE                  |                                   | PHYSICAL THERAPY | OCCUPATIONAL THERAPY | SPEECH LANGUAGE PATHOLOGY | RECREATIONAL THERAPY | AUDIOLOGY  | OTHER PHYSICAL MEDICINE | RENAL DIALYSIS |     |   |
|                         |                                   | D39<br>PTH       | D40<br>OTH           | D41<br>STH                | D42<br>REC           | D43<br>AUD | D44<br>OPM              | D45<br>RDL     |     |   |
| <b>FISCAL YEAR DATA</b> |                                   |                  |                      |                           |                      |            |                         |                |     |   |
| A                       | FISCAL YEAR WAGES & SALARIES      | RECORDS          | 0.0                  | 0.0                       | 0.0                  | 0.0        | 0.0                     | 0.0            | 0.0 | A |
| B                       | FISCAL YEAR PHYSICIAN SUPERVISION | SCH. P1A         | 0.0                  | 0.0                       | 0.0                  | 0.0        | 0.0                     | 0.0            | 0.0 | B |
| C                       | FISCAL YEAR OTHER EXPENSES        | RECORDS          | 0.0                  | 0.0                       | 0.0                  | 0.0        | 0.0                     | 0.0            | 0.0 | C |
| D                       | TOTAL FISCAL YEAR EXPENSES        | A+B+C            | 0.0                  | 0.0                       | 0.0                  | 0.0        | 0.0                     | 0.0            | 0.0 | D |
| E                       | ALLOC. FROM CAFE, PARKING, ETC.   | SCH. OA          | 0.0                  | 0.0                       | 0.0                  | 0.0        | 0.0                     | 0.0            | 0.0 | E |
| F                       | FISCAL YEAR EXPENSES ADJUSTED     | D+E              | 0.0                  | 0.0                       | 0.0                  | 0.0        | 0.0                     | 0.0            | 0.0 | F |

| <b>INFLATION FACTORS</b> |                                   |       |  |  |  |  |  |  |  |   |
|--------------------------|-----------------------------------|-------|--|--|--|--|--|--|--|---|
| G                        | INFLATION FACTOR-WAGES & SALARIES | HSCRC |  |  |  |  |  |  |  | G |
| H                        | INFLATION FACTOR - OTHER          | HSCRC |  |  |  |  |  |  |  | H |

| <b>FTE DATA</b> |                                   |         |     |     |     |     |     |     |     |   |
|-----------------|-----------------------------------|---------|-----|-----|-----|-----|-----|-----|-----|---|
| I               | FISCAL YEAR HOURS WORKED/2080 (A) | RECORDS | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | I |
| J               | FISCAL YEAR HOURS WORKED/2080 (B) | RECORDS | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | J |

**RESIDENT, INTERN SERVICES**

**P4 G**

**ELIGIBLE**

INSTITUTION NAME: Harford Memorial Hospital

FISCAL YEAR 6/30/2018

INSTITUTION NUMBER: 210006

|                         |                                   | COL. 1            | COL. 2             | COL. 3        | COL. 4             | COL. 5                  | COL. 6                     | COL. 7                    |     |   |
|-------------------------|-----------------------------------|-------------------|--------------------|---------------|--------------------|-------------------------|----------------------------|---------------------------|-----|---|
| SOURCE                  |                                   | ORGAN ACQUISITION | AMBULATORY SURGERY | LEUKOPHERESIS | HYPERBARIC CHAMBER | FREE STANDING EMERGENCY | MAGNETIC RESONANCE IMAGING | ADOLESCENT DUAL DIAGNOSED |     |   |
|                         |                                   | D46<br>OA         | D47<br>AOR         | D48<br>LEU    | D49<br>HYP         | D50<br>FSE              | D51<br>MRI                 | D52<br>ADD                |     |   |
| <b>FISCAL YEAR DATA</b> |                                   |                   |                    |               |                    |                         |                            |                           |     |   |
| A                       | FISCAL YEAR WAGES & SALARIES      | RECORDS           | 0.0                | 0.0           | 0.0                | 0.0                     | 0.0                        | 0.0                       | 0.0 | A |
| B                       | FISCAL YEAR PHYSICIAN SUPERVISION | SCH. P1A          | 0.0                | 0.0           | 0.0                | 0.0                     | 0.0                        | 0.0                       | 0.0 | B |
| C                       | FISCAL YEAR OTHER EXPENSES        | RECORDS           | 0.0                | 0.0           | 0.0                | 0.0                     | 0.0                        | 0.0                       | 0.0 | C |
| D                       | TOTAL FISCAL YEAR EXPENSES        | A+B+C             | 0.0                | 0.0           | 0.0                | 0.0                     | 0.0                        | 0.0                       | 0.0 | D |
| E                       | ALLOC. FROM CAFE, PARKING, ETC.   | SCH. OA           | 0.0                | 0.0           | 0.0                | 0.0                     | 0.0                        | 0.0                       | 0.0 | E |
| F                       | FISCAL YEAR EXPENSES ADJUSTED     | D+E               | 0.0                | 0.0           | 0.0                | 0.0                     | 0.0                        | 0.0                       | 0.0 | F |

| <b>INFLATION FACTORS</b> |                                   |       |  |  |  |  |  |  |  |   |
|--------------------------|-----------------------------------|-------|--|--|--|--|--|--|--|---|
| G                        | INFLATION FACTOR-WAGES & SALARIES | HSCRC |  |  |  |  |  |  |  | G |
| H                        | INFLATION FACTOR - OTHER          | HSCRC |  |  |  |  |  |  |  | H |

| <b>FTE DATA</b> |                                   |         |     |     |     |     |     |     |     |   |
|-----------------|-----------------------------------|---------|-----|-----|-----|-----|-----|-----|-----|---|
| I               | FISCAL YEAR HOURS WORKED/2080 (A) | RECORDS | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | I |
| J               | FISCAL YEAR HOURS WORKED/2080 (B) | RECORDS | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | J |

**RESIDENT, INTERN SERVICES**

**P4 H**

**ELIGIBLE**

INSTITUTION NAME: Harford Memorial Hospital

FISCAL YEAR 6/30/2018

INSTITUTION NUMBER: 210006

|                         |                                   | COL. 1      | COL. 2         | COL. 3      | COL. 4                               | COL. 5              | COL. 6                       | COL. 7            |     |   |
|-------------------------|-----------------------------------|-------------|----------------|-------------|--------------------------------------|---------------------|------------------------------|-------------------|-----|---|
| SOURCE                  |                                   | LITHOTRIPSY | REHABILITATION | OBSERVATION | TRANSURETHAL MICROWAVE THERMOTHERAPY | ONCOLOGY O/P CLINIC | TRANSURETHAL NEEDLE ABLATION | PSYCHIATRIC ADULT |     |   |
|                         |                                   | D53<br>LIT  | D54<br>RHB     | D55<br>OBV  | D57<br>TMT                           | D58<br>OCL          | D59<br>TNA                   | D70<br>PAD        |     |   |
| <b>FISCAL YEAR DATA</b> |                                   |             |                |             |                                      |                     |                              |                   |     |   |
| A                       | FISCAL YEAR WAGES & SALARIES      | RECORDS     | 0.0            | 0.0         | 0.0                                  | 0.0                 | 0.0                          | 0.0               | 0.0 | A |
| B                       | FISCAL YEAR PHYSICIAN SUPERVISION | SCH. P1A    | 0.0            | 0.0         | 0.0                                  | 0.0                 | 0.0                          | 0.0               | 0.0 | B |
| C                       | FISCAL YEAR OTHER EXPENSES        | RECORDS     | 0.0            | 0.0         | 0.0                                  | 0.0                 | 0.0                          | 0.0               | 0.0 | C |
| D                       | TOTAL FISCAL YEAR EXPENSES        | A+B+C       | 0.0            | 0.0         | 0.0                                  | 0.0                 | 0.0                          | 0.0               | 0.0 | D |
| E                       | ALLOC. FROM CAFE, PARKING, ETC.   | SCH. OA     | 0.0            | 0.0         | 0.0                                  | 0.0                 | 0.0                          | 0.0               | 0.0 | E |
| F                       | FISCAL YEAR EXPENSES ADJUSTED     | D+E         | 0.0            | 0.0         | 0.0                                  | 0.0                 | 0.0                          | 0.0               | 0.0 | F |

| <b>INFLATION FACTORS</b> |                                   |       |  |  |  |  |  |  |  |   |
|--------------------------|-----------------------------------|-------|--|--|--|--|--|--|--|---|
| G                        | INFLATION FACTOR-WAGES & SALARIES | HSCRC |  |  |  |  |  |  |  | G |
| H                        | INFLATION FACTOR - OTHER          | HSCRC |  |  |  |  |  |  |  | H |

| <b>FTE DATA</b> |                                   |         |     |     |     |     |     |     |     |   |
|-----------------|-----------------------------------|---------|-----|-----|-----|-----|-----|-----|-----|---|
| I               | FISCAL YEAR HOURS WORKED/2080 (A) | RECORDS | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | I |
| J               | FISCAL YEAR HOURS WORKED/2080 (B) | RECORDS | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | J |



**RESIDENT, INTERN SERVICES**

**P4 I**

**ELIGIBLE**

INSTITUTION NAME: Harford Memorial Hospital

FISCAL YEAR 6/30/2018

INSTITUTION NUMBER: 210006

|                         |                                   | COL. 1                              | COL. 2                   | COL. 3                  | COL. 4             | COL. 5              | COL. 6                   | COL. 7     |     |   |
|-------------------------|-----------------------------------|-------------------------------------|--------------------------|-------------------------|--------------------|---------------------|--------------------------|------------|-----|---|
| SOURCE                  |                                   | PSYCHIATRIC<br>CHILD/ADOLESCEN<br>T | PSYCHIATRIC<br>GERIATRIC | INDIVIDUAL<br>THERAPIES | GROUP<br>THERAPIES | FAMILY<br>THERAPIES | PSYCHOLOGICAL<br>TESTING | EDUCATION  |     |   |
|                         |                                   | D71<br>PCD                          | D73<br>PSG               | D74<br>ITH              | D75<br>GTH         | D76<br>FTH          | D77<br>PST               | D78<br>PSE |     |   |
| <b>FISCAL YEAR DATA</b> |                                   |                                     |                          |                         |                    |                     |                          |            |     |   |
| A                       | FISCAL YEAR WAGES & SALARIES      | RECORDS                             | 0.0                      | 0.0                     | 0.0                | 0.0                 | 0.0                      | 0.0        | 0.0 | A |
| B                       | FISCAL YEAR PHYSICIAN SUPERVISION | SCH. P1A                            | 0.0                      | 0.0                     | 0.0                | 0.0                 | 0.0                      | 0.0        | 0.0 | B |
| C                       | FISCAL YEAR OTHER EXPENSES        | RECORDS                             | 0.0                      | 0.0                     | 0.0                | 0.0                 | 0.0                      | 0.0        | 0.0 | C |
| D                       | TOTAL FISCAL YEAR EXPENSES        | A+B+C                               | 0.0                      | 0.0                     | 0.0                | 0.0                 | 0.0                      | 0.0        | 0.0 | D |
| E                       | ALLOC. FROM CAFE, PARKING, ETC.   | SCH. OA                             | 0.0                      | 0.0                     | 0.0                | 0.0                 | 0.0                      | 0.0        | 0.0 | E |
| F                       | FISCAL YEAR EXPENSES ADJUSTED     | D+E                                 | 0.0                      | 0.0                     | 0.0                | 0.0                 | 0.0                      | 0.0        | 0.0 | F |

| <b>INFLATION FACTORS</b> |                                   |       |  |  |  |  |  |  |  |   |
|--------------------------|-----------------------------------|-------|--|--|--|--|--|--|--|---|
| G                        | INFLATION FACTOR-WAGES & SALARIES | HSCRC |  |  |  |  |  |  |  | G |
| H                        | INFLATION FACTOR - OTHER          | HSCRC |  |  |  |  |  |  |  | H |

| <b>FTE DATA</b> |                                   |         |     |     |     |     |     |     |     |   |
|-----------------|-----------------------------------|---------|-----|-----|-----|-----|-----|-----|-----|---|
| I               | FISCAL YEAR HOURS WORKED/2080 (A) | RECORDS | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | I |
| J               | FISCAL YEAR HOURS WORKED/2080 (B) | RECORDS | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | J |

**RESIDENT, INTERN SERVICES**

**P4 J**

**ELIGIBLE**

INSTITUTION NAME: Harford Memorial Hospital

FISCAL YEAR 6/30/2018

INSTITUTION NUMBER: 210006

|                         |                                   | COL. 1          | COL. 2                    | COL. 3             | COL. 4              | COL. 5               | COL. 6                       | COL. 7                  |     |   |
|-------------------------|-----------------------------------|-----------------|---------------------------|--------------------|---------------------|----------------------|------------------------------|-------------------------|-----|---|
| SOURCE                  |                                   | OTHER THERAPIES | ELECTROCONVULSIVE THERAPY | ACTIVITY THERAPIES | PEDIATRIC STEP-DOWN | 340B CLINIC SERVICES | 340B RADIOLOGY - THERAPEUTIC | 340B OR CLINIC SERVICES |     |   |
|                         |                                   | D79<br>OPT      | D80<br>ETH                | D81<br>ATH         | D82<br>PSD          | D83<br>CL-340        | D84<br>RAT-340               | D85<br>ORC-340          |     |   |
| <b>FISCAL YEAR DATA</b> |                                   |                 |                           |                    |                     |                      |                              |                         |     |   |
| A                       | FISCAL YEAR WAGES & SALARIES      | RECORDS         | 0.0                       | 0.0                | 0.0                 | 0.0                  | 0.0                          | 0.0                     | 0.0 | A |
| B                       | FISCAL YEAR PHYSICIAN SUPERVISION | SCH. P1A        | 0.0                       | 0.0                | 0.0                 | 0.0                  | 0.0                          | 0.0                     | 0.0 | B |
| C                       | FISCAL YEAR OTHER EXPENSES        | RECORDS         | 0.0                       | 0.0                | 0.0                 | 0.0                  | 0.0                          | 0.0                     | 0.0 | C |
| D                       | TOTAL FISCAL YEAR EXPENSES        | A+B+C           | 0.0                       | 0.0                | 0.0                 | 0.0                  | 0.0                          | 0.0                     | 0.0 | D |
| E                       | ALLOC. FROM CAFE, PARKING, ETC.   | SCH. OA         | 0.0                       | 0.0                | 0.0                 | 0.0                  | 0.0                          | 0.0                     | 0.0 | E |
| F                       | FISCAL YEAR EXPENSES ADJUSTED     | D+E             | 0.0                       | 0.0                | 0.0                 | 0.0                  | 0.0                          | 0.0                     | 0.0 | F |

| <b>INFLATION FACTORS</b> |                                   |       |  |  |  |  |  |  |  |   |
|--------------------------|-----------------------------------|-------|--|--|--|--|--|--|--|---|
| G                        | INFLATION FACTOR-WAGES & SALARIES | HSCRC |  |  |  |  |  |  |  | G |
| H                        | INFLATION FACTOR - OTHER          | HSCRC |  |  |  |  |  |  |  | H |

| <b>FTE DATA</b> |                                   |         |     |     |     |     |     |     |     |   |
|-----------------|-----------------------------------|---------|-----|-----|-----|-----|-----|-----|-----|---|
| I               | FISCAL YEAR HOURS WORKED/2080 (A) | RECORDS | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | I |
| J               | FISCAL YEAR HOURS WORKED/2080 (B) | RECORDS | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | J |

**RESIDENT, INTERN SERVICES**

**P4 K**

**ELIGIBLE**

INSTITUTION NAME: Harford Memorial Hospital

FISCAL YEAR 6/30/2018

INSTITUTION NUMBER: 210006

|        | COL. 1                   | COL. 2     | COL. 3 | COL. 4 | COL. 5 | COL. 6 | COL. 7         |
|--------|--------------------------|------------|--------|--------|--------|--------|----------------|
| SOURCE | 340B LABORATORY SERVICES | 340B DRUGS |        |        |        |        | TOTAL EXPENSES |

D86                      D87  
**LAB-340                      CDS-340**

**FISCAL YEAR DATA**

|   |                                   |          |     |     |  |  |  |     |   |
|---|-----------------------------------|----------|-----|-----|--|--|--|-----|---|
| A | FISCAL YEAR WAGES & SALARIES      | RECORDS  | 0.0 | 0.0 |  |  |  | 0.0 | A |
| B | FISCAL YEAR PHYSICIAN SUPERVISION | SCH. P1A | 0.0 | 0.0 |  |  |  | 0.0 | B |
| C | FISCAL YEAR OTHER EXPENSES        | RECORDS  | 0.0 | 0.0 |  |  |  | 0.0 | C |
| D | TOTAL FISCAL YEAR EXPENSES        | A+B+C    | 0.0 | 0.0 |  |  |  | 0.0 | D |
| E | ALLOC. FROM CAFE, PARKING, ETC.   | SCH. OA  | 0.0 | 0.0 |  |  |  | 0.0 | E |
| F | FISCAL YEAR EXPENSES ADJUSTED     | D+E      | 0.0 | 0.0 |  |  |  | 0.0 | F |

**INFLATION FACTORS**

|   |                                   |       |  |  |  |  |  |  |   |
|---|-----------------------------------|-------|--|--|--|--|--|--|---|
| G | INFLATION FACTOR-WAGES & SALARIES | HSCRC |  |  |  |  |  |  | G |
| H | INFLATION FACTOR - OTHER          | HSCRC |  |  |  |  |  |  | H |

**FTE DATA**

|   |                                   |         |     |     |  |  |  |     |   |
|---|-----------------------------------|---------|-----|-----|--|--|--|-----|---|
| I | FISCAL YEAR HOURS WORKED/2080 (A) | RECORDS | 0.0 | 0.0 |  |  |  | 0.0 | I |
| J | FISCAL YEAR HOURS WORKED/2080 (B) | RECORDS | 0.0 | 0.0 |  |  |  | 0.0 | J |

**RESIDENT, INTERN SERVICES  
INELIGIBLE**

**P5 A**

**DISCONTINUED IN FY2018**

INSTITUTION NAME: Harford Memorial Hospital

FISCAL YEAR 6/30/2018

INSTITUTION NUMBER: 210006

|                         |                                   | COL. 1         | COL. 2          | COL. 3            | COL. 4           | COL. 5                 | COL. 6                  | COL. 7        |     |   |
|-------------------------|-----------------------------------|----------------|-----------------|-------------------|------------------|------------------------|-------------------------|---------------|-----|---|
| SOURCE                  |                                   | MED/SURG ACUTE | PEDIATRIC ACUTE | PSYCHIATRIC ACUTE | OBSTETRICS ACUTE | DEFINITIVE OBSERVATION | MED/SURG INTENSIVE CARE | CORONARY CARE |     |   |
|                         |                                   | D01 MSG        | D02 PED         | D03 PSY           | D04 OBS          | D05 DEF                | D06 MIS                 | D07 CCU       |     |   |
| <b>FISCAL YEAR DATA</b> |                                   |                |                 |                   |                  |                        |                         |               |     |   |
| A                       | FISCAL YEAR WAGES & SALARIES      | RECORDS        | 0.0             | 0.0               | 0.0              | 0.0                    | 0.0                     | 0.0           | 0.0 | A |
| B                       | FISCAL YEAR PHYSICIAN SUPERVISION | SCH. P1A       | 0.0             | 0.0               | 0.0              | 0.0                    | 0.0                     | 0.0           | 0.0 | B |
| C                       | FISCAL YEAR OTHER EXPENSES        | RECORDS        | 0.0             | 0.0               | 0.0              | 0.0                    | 0.0                     | 0.0           | 0.0 | C |
| D                       | TOTAL FISCAL YEAR EXPENSES        | A+B+C          | 0.0             | 0.0               | 0.0              | 0.0                    | 0.0                     | 0.0           | 0.0 | D |
| E                       | ALLOC. FROM CAFE, PARKING, ETC.   | SCH. OA        | 0.0             | 0.0               | 0.0              | 0.0                    | 0.0                     | 0.0           | 0.0 | E |
| F                       | FISCAL YEAR EXPENSES ADJUSTED     | D+E            | 0.0             | 0.0               | 0.0              | 0.0                    | 0.0                     | 0.0           | 0.0 | F |

| <b>INFLATION FACTORS</b> |                                   |       |  |  |  |  |  |  |  |   |
|--------------------------|-----------------------------------|-------|--|--|--|--|--|--|--|---|
| G                        | INFLATION FACTOR-WAGES & SALARIES | HSCRC |  |  |  |  |  |  |  | G |
| H                        | INFLATION FACTOR - OTHER          | HSCRC |  |  |  |  |  |  |  | H |

| <b>FTE DATA</b> |                                   |         |     |     |     |     |     |     |     |   |
|-----------------|-----------------------------------|---------|-----|-----|-----|-----|-----|-----|-----|---|
| I               | FISCAL YEAR HOURS WORKED/2080 (A) | RECORDS | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | I |
| J               | FISCAL YEAR HOURS WORKED/2080 (B) | RECORDS | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | J |

**RESIDENT, INTERN SERVICES  
INELIGIBLE**

**P5 B**

**DISCONTINUED IN FY2018**

INSTITUTION NAME: Harford Memorial Hospital

FISCAL YEAR 6/30/2018

INSTITUTION NUMBER: 210006

|                          |                                   | COL. 1                      | COL. 2                     | COL. 3     | COL. 4                        | COL. 5          | COL. 6     | COL. 7             |     |   |
|--------------------------|-----------------------------------|-----------------------------|----------------------------|------------|-------------------------------|-----------------|------------|--------------------|-----|---|
| SOURCE                   |                                   | PEDIATRIC<br>INTENSIVE CARE | NEONATAL<br>INTENSIVE CARE | BURN CARE  | PSYCHIATRIC<br>INTENSIVE CARE | SHOCK<br>TRAUMA | ONCOLOGY   | NEWBORN<br>NURSERY |     |   |
|                          |                                   | D08<br>PIC                  | D09<br>NEO                 | D10<br>BUR | D11<br>PSI                    | D12<br>TRM      | D13<br>ONC | D14<br>NUR         |     |   |
| <b>FISCAL YEAR DATA</b>  |                                   |                             |                            |            |                               |                 |            |                    |     |   |
| A                        | FISCAL YEAR WAGES & SALARIES      | RECORDS                     | 0.0                        | 0.0        | 0.0                           | 0.0             | 0.0        | 0.0                | 0.0 | A |
| B                        | FISCAL YEAR PHYSICIAN SUPERVISION | SCH. P1A                    | 0.0                        | 0.0        | 0.0                           | 0.0             | 0.0        | 0.0                | 0.0 | B |
| C                        | FISCAL YEAR OTHER EXPENSES        | RECORDS                     | 0.0                        | 0.0        | 0.0                           | 0.0             | 0.0        | 0.0                | 0.0 | C |
| D                        | TOTAL FISCAL YEAR EXPENSES        | A+B+C                       | 0.0                        | 0.0        | 0.0                           | 0.0             | 0.0        | 0.0                | 0.0 | D |
| E                        | ALLOC. FROM CAFE, PARKING, ETC.   | SCH. OA                     | 0.0                        | 0.0        | 0.0                           | 0.0             | 0.0        | 0.0                | 0.0 | E |
| F                        | FISCAL YEAR EXPENSES ADJUSTED     | D+E                         | 0.0                        | 0.0        | 0.0                           | 0.0             | 0.0        | 0.0                | 0.0 | F |
| <b>INFLATION FACTORS</b> |                                   |                             |                            |            |                               |                 |            |                    |     |   |
| G                        | INFLATION FACTOR-WAGES & SALARIES | HSCRC                       |                            |            |                               |                 |            |                    |     | G |
| H                        | INFLATION FACTOR - OTHER          | HSCRC                       |                            |            |                               |                 |            |                    |     | H |
| <b>FTE DATA</b>          |                                   |                             |                            |            |                               |                 |            |                    |     |   |
| I                        | FISCAL YEAR HOURS WORKED/2080 (A) | RECORDS                     | 0.0                        | 0.0        | 0.0                           | 0.0             | 0.0        | 0.0                | 0.0 | I |
| J                        | FISCAL YEAR HOURS WORKED/2080 (B) | RECORDS                     | 0.0                        | 0.0        | 0.0                           | 0.0             | 0.0        | 0.0                | 0.0 | J |

**RESIDENT, INTERN SERVICES  
INELIGIBLE**

**P5 C**

**DISCONTINUED IN FY2018**

INSTITUTION NAME: Harford Memorial Hospital

FISCAL YEAR 6/30/2018

INSTITUTION NUMBER: 210006

|                          |                                   | COL. 1            | COL. 2       | COL. 3             | COL. 4            | COL. 5                  | COL. 6                   | COL. 7           |     |   |
|--------------------------|-----------------------------------|-------------------|--------------|--------------------|-------------------|-------------------------|--------------------------|------------------|-----|---|
| SOURCE                   |                                   | PREMATURE NURSERY | CHRONIC CARE | EMERGENCY SERVICES | CLINICAL SERVICES | PSYCH. DAY & NIGHT CARE | AMBULATORY SURGERY (PBP) | SAME DAY SURGERY |     |   |
|                          |                                   | D15 PRE           | D17 CRH      | D18 EMG            | D19 CL            | D20 PDC                 | D21 AMS                  | D22 SDS          |     |   |
| <b>FISCAL YEAR DATA</b>  |                                   |                   |              |                    |                   |                         |                          |                  |     |   |
| A                        | FISCAL YEAR WAGES & SALARIES      | RECORDS           | 0.0          | 0.0                | 0.0               | 0.0                     | 0.0                      | 0.0              | 0.0 | A |
| B                        | FISCAL YEAR PHYSICIAN SUPERVISION | SCH. P1A          | 0.0          | 0.0                | 0.0               | 0.0                     | 0.0                      | 0.0              | 0.0 | B |
| C                        | FISCAL YEAR OTHER EXPENSES        | RECORDS           | 0.0          | 0.0                | 0.0               | 0.0                     | 0.0                      | 0.0              | 0.0 | C |
| D                        | TOTAL FISCAL YEAR EXPENSES        | A+B+C             | 0.0          | 0.0                | 0.0               | 0.0                     | 0.0                      | 0.0              | 0.0 | D |
| E                        | ALLOC. FROM CAFE, PARKING, ETC.   | SCH. OA           | 0.0          | 0.0                | 0.0               | 0.0                     | 0.0                      | 0.0              | 0.0 | E |
| F                        | FISCAL YEAR EXPENSES ADJUSTED     | D+E               | 0.0          | 0.0                | 0.0               | 0.0                     | 0.0                      | 0.0              | 0.0 | F |
| <b>INFLATION FACTORS</b> |                                   |                   |              |                    |                   |                         |                          |                  |     |   |
| G                        | INFLATION FACTOR-WAGES & SALARIES | HSCRC             |              |                    |                   |                         |                          |                  |     | G |
| H                        | INFLATION FACTOR - OTHER          | HSCRC             |              |                    |                   |                         |                          |                  |     | H |
| <b>FTE DATA</b>          |                                   |                   |              |                    |                   |                         |                          |                  |     |   |
| I                        | FISCAL YEAR HOURS WORKED/2080 (A) | RECORDS           | 0.0          | 0.0                | 0.0               | 0.0                     | 0.0                      | 0.0              | 0.0 | I |
| J                        | FISCAL YEAR HOURS WORKED/2080 (B) | RECORDS           | 0.0          | 0.0                | 0.0               | 0.0                     | 0.0                      | 0.0              | 0.0 | J |

**RESIDENT, INTERN SERVICES  
INELIGIBLE**

**P5 D**

**DISCONTINUED IN FY2018**

INSTITUTION NAME: Harford Memorial Hospital

FISCAL YEAR 6/30/2018

INSTITUTION NUMBER: 210006

|                          |                                   | COL. 1                    | COL. 2         | COL. 3                | COL. 4         | COL. 5              | COL. 6              | COL. 7                                    |     |   |
|--------------------------|-----------------------------------|---------------------------|----------------|-----------------------|----------------|---------------------|---------------------|---|-----|---|
| SOURCE                   |                                   | LABOR & DELIVERY SERVICES | OPERATING ROOM | OPERATING ROOM CLINIC | ANESTHESIOLOGY | LABORATORY SERVICES | ELECTROCARDIOGRAPHY | INTERVENTIONAL RADIOLOGY / CARDIOVASCULAR |     |   |
|                          |                                   | D23 DEL                   | D24 OR         | D24a ORC              | D25 ANS        | D28 LAB             | D30 EKG             | D31 IRC                                   |     |   |
| <b>FISCAL YEAR DATA</b>  |                                   |                           |                |                       |                |                     |                     |   |     |   |
| A                        | FISCAL YEAR WAGES & SALARIES      | RECORDS                   | 0.0            | 0.0                   | 0.0            | 0.0                 | 0.0                 | 0.0                                       | 0.0 | A |
| B                        | FISCAL YEAR PHYSICIAN SUPERVISION | SCH. P1A                  | 0.0            | 0.0                   | 0.0            | 0.0                 | 0.0                 | 0.0                                       | 0.0 | B |
| C                        | FISCAL YEAR OTHER EXPENSES        | RECORDS                   | 0.0            | 0.0                   | 0.0            | 0.0                 | 0.0                 | 0.0                                       | 0.0 | C |
| D                        | TOTAL FISCAL YEAR EXPENSES        | A+B+C                     | 0.0            | 0.0                   | 0.0            | 0.0                 | 0.0                 | 0.0                                       | 0.0 | D |
| E                        | ALLOC. FROM CAFE, PARKING, ETC.   | SCH. OA                   | 0.0            | 0.0                   | 0.0            | 0.0                 | 0.0                 | 0.0                                       | 0.0 | E |
| F                        | FISCAL YEAR EXPENSES ADJUSTED     | D+E                       | 0.0            | 0.0                   | 0.0            | 0.0                 | 0.0                 | 0.0                                       | 0.0 | F |
| <b>INFLATION FACTORS</b> |                                   |                           |                |                       |                |                     |                     |   |     |   |
| G                        | INFLATION FACTOR-WAGES & SALARIES | HSCRC                     |                |                       |                |                     |                     |   |     | G |
| H                        | INFLATION FACTOR - OTHER          | HSCRC                     |                |                       |                |                     |                     |   |     | H |
| <b>FTE DATA</b>          |                                   |                           |                |                       |                |                     |                     |   |     |   |
| I                        | FISCAL YEAR HOURS WORKED/2080 (A) | RECORDS                   | 0.0            | 0.0                   | 0.0            | 0.0                 | 0.0                 | 0.0                                       | 0.0 | I |
| J                        | FISCAL YEAR HOURS WORKED/2080 (B) | RECORDS                   | 0.0            | 0.0                   | 0.0            | 0.0                 | 0.0                 | 0.0                                       | 0.0 | J |

**RESIDENT, INTERN SERVICES  
INELIGIBLE**

**P5 E**

**DISCONTINUED IN FY2018**

INSTITUTION NAME: Harford Memorial Hospital

FISCAL YEAR 6/30/2018

INSTITUTION NUMBER: 210006

|                          |                                   | COL. 1                   | COL. 2     | COL. 3                    | COL. 4              | COL. 5                 | COL. 6                           | COL. 7                     |     |   |
|--------------------------|-----------------------------------|--------------------------|------------|---------------------------|---------------------|------------------------|----------------------------------|----------------------------|-----|---|
| SOURCE                   |                                   | RADIOLOGY-<br>DIAGNOSTIC | CT SCANNER | RADIOLOGY-<br>THERAPEUTIC | NUCLEAR<br>MEDICINE | RESPIRATORY<br>THERAPY | PULMONARY<br>FUNCTION<br>TESTING | ELECTROENCEPHA<br>LOGRAPHY |     |   |
|                          |                                   | D32<br>RAD               | D33<br>CAT | D34<br>RAT                | D35<br>NUC          | D36<br>RES             | D37<br>PUL                       | D38<br>EEG                 |     |   |
| <b>FISCAL YEAR DATA</b>  |                                   |                          |            |                           |                     |                        |                                  |                            |     |   |
| A                        | FISCAL YEAR WAGES & SALARIES      | RECORDS                  | 0.0        | 0.0                       | 0.0                 | 0.0                    | 0.0                              | 0.0                        | 0.0 | A |
| B                        | FISCAL YEAR PHYSICIAN SUPERVISION | SCH. P1A                 | 0.0        | 0.0                       | 0.0                 | 0.0                    | 0.0                              | 0.0                        | 0.0 | B |
| C                        | FISCAL YEAR OTHER EXPENSES        | RECORDS                  | 0.0        | 0.0                       | 0.0                 | 0.0                    | 0.0                              | 0.0                        | 0.0 | C |
| D                        | TOTAL FISCAL YEAR EXPENSES        | A+B+C                    | 0.0        | 0.0                       | 0.0                 | 0.0                    | 0.0                              | 0.0                        | 0.0 | D |
| E                        | ALLOC. FROM CAFE, PARKING, ETC.   | SCH. OA                  | 0.0        | 0.0                       | 0.0                 | 0.0                    | 0.0                              | 0.0                        | 0.0 | E |
| F                        | FISCAL YEAR EXPENSES ADJUSTED     | D+E                      | 0.0        | 0.0                       | 0.0                 | 0.0                    | 0.0                              | 0.0                        | 0.0 | F |
| <b>INFLATION FACTORS</b> |                                   |                          |            |                           |                     |                        |                                  |                            |     |   |
| G                        | INFLATION FACTOR-WAGES & SALARIES | HSCRC                    |            |                           |                     |                        |                                  |                            |     | G |
| H                        | INFLATION FACTOR - OTHER          | HSCRC                    |            |                           |                     |                        |                                  |                            |     | H |
| <b>FTE DATA</b>          |                                   |                          |            |                           |                     |                        |                                  |                            |     |   |
| I                        | FISCAL YEAR HOURS WORKED/2080 (A) | RECORDS                  | 0.0        | 0.0                       | 0.0                 | 0.0                    | 0.0                              | 0.0                        | 0.0 | I |
| J                        | FISCAL YEAR HOURS WORKED/2080 (B) | RECORDS                  | 0.0        | 0.0                       | 0.0                 | 0.0                    | 0.0                              | 0.0                        | 0.0 | J |



**RESIDENT, INTERN SERVICES  
INELIGIBLE**

**P5 F**

**DISCONTINUED IN FY2018**

INSTITUTION NAME: Harford Memorial Hospital

FISCAL YEAR 6/30/2018

INSTITUTION NUMBER: 210006

|                          |                                   | COL. 1           | COL. 2               | COL. 3                    | COL. 4               | COL. 5     | COL. 6                  | COL. 7         |     |   |
|--------------------------|-----------------------------------|------------------|----------------------|---------------------------|----------------------|------------|-------------------------|----------------|-----|---|
| SOURCE                   |                                   | PHYSICAL THERAPY | OCCUPATIONAL THERAPY | SPEECH LANGUAGE PATHOLOGY | RECREATIONAL THERAPY | AUDIOLOGY  | OTHER PHYSICAL MEDICINE | RENAL DIALYSIS |     |   |
|                          |                                   | D39<br>PTH       | D40<br>OTH           | D41<br>STH                | D42<br>REC           | D43<br>AUD | D44<br>OPM              | D45<br>RDL     |     |   |
| <b>FISCAL YEAR DATA</b>  |                                   |                  |                      |                           |                      |            |                         |                |     |   |
| A                        | FISCAL YEAR WAGES & SALARIES      | RECORDS          | 0.0                  | 0.0                       | 0.0                  | 0.0        | 0.0                     | 0.0            | 0.0 | A |
| B                        | FISCAL YEAR PHYSICIAN SUPERVISION | SCH. P1A         | 0.0                  | 0.0                       | 0.0                  | 0.0        | 0.0                     | 0.0            | 0.0 | B |
| C                        | FISCAL YEAR OTHER EXPENSES        | RECORDS          | 0.0                  | 0.0                       | 0.0                  | 0.0        | 0.0                     | 0.0            | 0.0 | C |
| D                        | TOTAL FISCAL YEAR EXPENSES        | A+B+C            | 0.0                  | 0.0                       | 0.0                  | 0.0        | 0.0                     | 0.0            | 0.0 | D |
| E                        | ALLOC. FROM CAFE, PARKING, ETC.   | SCH. OA          | 0.0                  | 0.0                       | 0.0                  | 0.0        | 0.0                     | 0.0            | 0.0 | E |
| F                        | FISCAL YEAR EXPENSES ADJUSTED     | D+E              | 0.0                  | 0.0                       | 0.0                  | 0.0        | 0.0                     | 0.0            | 0.0 | F |
| <b>INFLATION FACTORS</b> |                                   |                  |                      |                           |                      |            |                         |                |     |   |
| G                        | INFLATION FACTOR-WAGES & SALARIES | HSCRC            |                      |                           |                      |            |                         |                |     | G |
| H                        | INFLATION FACTOR - OTHER          | HSCRC            |                      |                           |                      |            |                         |                |     | H |
| <b>FTE DATA</b>          |                                   |                  |                      |                           |                      |            |                         |                |     |   |
| I                        | FISCAL YEAR HOURS WORKED/2080 (A) | RECORDS          | 0.0                  | 0.0                       | 0.0                  | 0.0        | 0.0                     | 0.0            | 0.0 | I |
| J                        | FISCAL YEAR HOURS WORKED/2080 (B) | RECORDS          | 0.0                  | 0.0                       | 0.0                  | 0.0        | 0.0                     | 0.0            | 0.0 | J |

**RESIDENT, INTERN SERVICES  
INELIGIBLE**

**P5 G**

**DISCONTINUED IN FY2018**

INSTITUTION NAME: Harford Memorial Hospital

FISCAL YEAR 6/30/2018

INSTITUTION NUMBER: 210006

|                          |                                   | COL. 1            | COL. 2             | COL. 3        | COL. 4             | COL. 5                  | COL. 6                     | COL. 7                    |     |   |
|--------------------------|-----------------------------------|-------------------|--------------------|---------------|--------------------|-------------------------|----------------------------|---------------------------|-----|---|
| SOURCE                   |                                   | ORGAN ACQUISITION | AMBULATORY SURGERY | LEUKOPHERESIS | HYPERBARIC CHAMBER | FREE STANDING EMERGENCY | MAGNETIC RESONANCE IMAGING | ADOLESCENT DUAL DIAGNOSED |     |   |
|                          |                                   | D46<br>OA         | D47<br>AOR         | D48<br>LEU    | D49<br>HYP         | D50<br>FSE              | D51<br>MRI                 | D52<br>ADD                |     |   |
| <b>FISCAL YEAR DATA</b>  |                                   |                   |                    |               |                    |                         |                            |                           |     |   |
| A                        | FISCAL YEAR WAGES & SALARIES      | RECORDS           | 0.0                | 0.0           | 0.0                | 0.0                     | 0.0                        | 0.0                       | 0.0 | A |
| B                        | FISCAL YEAR PHYSICIAN SUPERVISION | SCH. P1A          | 0.0                | 0.0           | 0.0                | 0.0                     | 0.0                        | 0.0                       | 0.0 | B |
| C                        | FISCAL YEAR OTHER EXPENSES        | RECORDS           | 0.0                | 0.0           | 0.0                | 0.0                     | 0.0                        | 0.0                       | 0.0 | C |
| D                        | TOTAL FISCAL YEAR EXPENSES        | A+B+C             | 0.0                | 0.0           | 0.0                | 0.0                     | 0.0                        | 0.0                       | 0.0 | D |
| E                        | ALLOC. FROM CAFE, PARKING, ETC.   | SCH. OA           | 0.0                | 0.0           | 0.0                | 0.0                     | 0.0                        | 0.0                       | 0.0 | E |
| F                        | FISCAL YEAR EXPENSES ADJUSTED     | D+E               | 0.0                | 0.0           | 0.0                | 0.0                     | 0.0                        | 0.0                       | 0.0 | F |
| <b>INFLATION FACTORS</b> |                                   |                   |                    |               |                    |                         |                            |                           |     |   |
| G                        | INFLATION FACTOR-WAGES & SALARIES | HSCRC             |                    |               |                    |                         |                            |                           |     | G |
| H                        | INFLATION FACTOR - OTHER          | HSCRC             |                    |               |                    |                         |                            |                           |     | H |
| <b>FTE DATA</b>          |                                   |                   |                    |               |                    |                         |                            |                           |     |   |
| I                        | FISCAL YEAR HOURS WORKED/2080 (A) | RECORDS           | 0.0                | 0.0           | 0.0                | 0.0                     | 0.0                        | 0.0                       | 0.0 | I |
| J                        | FISCAL YEAR HOURS WORKED/2080 (B) | RECORDS           | 0.0                | 0.0           | 0.0                | 0.0                     | 0.0                        | 0.0                       | 0.0 | J |

**RESIDENT, INTERN SERVICES  
INELIGIBLE**

**P5 H**

**DISCONTINUED IN FY2018**

INSTITUTION NAME: Harford Memorial Hospital

FISCAL YEAR 6/30/2018

INSTITUTION NUMBER: 210006

|                          |                                   | COL. 1      | COL. 2         | COL. 3      | COL. 4                               | COL. 5              | COL. 6                       | COL. 7            |     |   |
|--------------------------|-----------------------------------|-------------|----------------|-------------|--------------------------------------|---------------------|------------------------------|-------------------|-----|---|
| SOURCE                   |                                   | LITHOTRIPSY | REHABILITATION | OBSERVATION | TRANSURETHAL MICROWAVE THERMOTHERAPY | ONCOLOGY O/P CLINIC | TRANSURETHAL NEEDLE ABLATION | PSYCHIATRIC ADULT |     |   |
|                          |                                   | D53<br>LIT  | D54<br>RHB     | D55<br>OBV  | D57<br>TMT                           | D58<br>OCL          | D59<br>TNA                   | D70<br>PAD        |     |   |
| <b>FISCAL YEAR DATA</b>  |                                   |             |                |             |                                      |                     |                              |                   |     |   |
| A                        | FISCAL YEAR WAGES & SALARIES      | RECORDS     | 0.0            | 0.0         | 0.0                                  | 0.0                 | 0.0                          | 0.0               | 0.0 | A |
| B                        | FISCAL YEAR PHYSICIAN SUPERVISION | SCH. P1A    | 0.0            | 0.0         | 0.0                                  | 0.0                 | 0.0                          | 0.0               | 0.0 | B |
| C                        | FISCAL YEAR OTHER EXPENSES        | RECORDS     | 0.0            | 0.0         | 0.0                                  | 0.0                 | 0.0                          | 0.0               | 0.0 | C |
| D                        | TOTAL FISCAL YEAR EXPENSES        | A+B+C       | 0.0            | 0.0         | 0.0                                  | 0.0                 | 0.0                          | 0.0               | 0.0 | D |
| E                        | ALLOC. FROM CAFE, PARKING, ETC.   | SCH. OA     | 0.0            | 0.0         | 0.0                                  | 0.0                 | 0.0                          | 0.0               | 0.0 | E |
| F                        | FISCAL YEAR EXPENSES ADJUSTED     | D+E         | 0.0            | 0.0         | 0.0                                  | 0.0                 | 0.0                          | 0.0               | 0.0 | F |
| <b>INFLATION FACTORS</b> |                                   |             |                |             |                                      |                     |                              |                   |     |   |
| G                        | INFLATION FACTOR-WAGES & SALARIES | HSCRC       |                |             |                                      |                     |                              |                   |     | G |
| H                        | INFLATION FACTOR - OTHER          | HSCRC       |                |             |                                      |                     |                              |                   |     | H |
| <b>FTE DATA</b>          |                                   |             |                |             |                                      |                     |                              |                   |     |   |
| I                        | FISCAL YEAR HOURS WORKED/2080 (A) | RECORDS     | 0.0            | 0.0         | 0.0                                  | 0.0                 | 0.0                          | 0.0               | 0.0 | I |
| J                        | FISCAL YEAR HOURS WORKED/2080 (B) | RECORDS     | 0.0            | 0.0         | 0.0                                  | 0.0                 | 0.0                          | 0.0               | 0.0 | J |

**RESIDENT, INTERN SERVICES  
INELIGIBLE**

**P5 I**

**DISCONTINUED IN FY2018**

INSTITUTION NAME: Harford Memorial Hospital

FISCAL YEAR 6/30/2018

INSTITUTION NUMBER: 210006

|                          |                                   | COL. 1                          | COL. 2                   | COL. 3                  | COL. 4          | COL. 5              | COL. 6                   | COL. 7     |     |   |
|--------------------------|-----------------------------------|---------------------------------|--------------------------|-------------------------|-----------------|---------------------|--------------------------|------------|-----|---|
| SOURCE                   |                                   | PSYCHIATRIC<br>CHILD/ADOLESCENT | PSYCHIATRIC<br>GERIATRIC | INDIVIDUAL<br>THERAPIES | GROUP THERAPIES | FAMILY<br>THERAPIES | PSYCHOLOGICAL<br>TESTING | EDUCATION  |     |   |
|                          |                                   | D71<br>PCD                      | D73<br>PSG               | D74<br>ITH              | D75<br>GTH      | D76<br>FTH          | D77<br>PST               | D78<br>PSE |     |   |
| <b>FISCAL YEAR DATA</b>  |                                   |                                 |                          |                         |                 |                     |                          |            |     |   |
| A                        | FISCAL YEAR WAGES & SALARIES      | RECORDS                         | 0.0                      | 0.0                     | 0.0             | 0.0                 | 0.0                      | 0.0        | 0.0 | A |
| B                        | FISCAL YEAR PHYSICIAN SUPERVISION | SCH. P1A                        | 0.0                      | 0.0                     | 0.0             | 0.0                 | 0.0                      | 0.0        | 0.0 | B |
| C                        | FISCAL YEAR OTHER EXPENSES        | RECORDS                         | 0.0                      | 0.0                     | 0.0             | 0.0                 | 0.0                      | 0.0        | 0.0 | C |
| D                        | TOTAL FISCAL YEAR EXPENSES        | A+B+C                           | 0.0                      | 0.0                     | 0.0             | 0.0                 | 0.0                      | 0.0        | 0.0 | D |
| E                        | ALLOC. FROM CAFE, PARKING, ETC.   | SCH. OA                         | 0.0                      | 0.0                     | 0.0             | 0.0                 | 0.0                      | 0.0        | 0.0 | E |
| F                        | FISCAL YEAR EXPENSES ADJUSTED     | D+E                             | 0.0                      | 0.0                     | 0.0             | 0.0                 | 0.0                      | 0.0        | 0.0 | F |
| <b>INFLATION FACTORS</b> |                                   |                                 |                          |                         |                 |                     |                          |            |     |   |
| G                        | INFLATION FACTOR-WAGES & SALARIES | HSCRC                           |                          |                         |                 |                     |                          |            |     | G |
| H                        | INFLATION FACTOR - OTHER          | HSCRC                           |                          |                         |                 |                     |                          |            |     | H |
| <b>FTE DATA</b>          |                                   |                                 |                          |                         |                 |                     |                          |            |     |   |
| I                        | FISCAL YEAR HOURS WORKED/2080 (A) | RECORDS                         | 0.0                      | 0.0                     | 0.0             | 0.0                 | 0.0                      | 0.0        | 0.0 | I |
| J                        | FISCAL YEAR HOURS WORKED/2080 (B) | RECORDS                         | 0.0                      | 0.0                     | 0.0             | 0.0                 | 0.0                      | 0.0        | 0.0 | J |

**RESIDENT, INTERN SERVICES  
INELIGIBLE**

**P5 J**

**DISCONTINUED IN FY2018**

INSTITUTION NAME: Harford Memorial Hospital

FISCAL YEAR 6/30/2018

INSTITUTION NUMBER: 210006

|                          |                                   | COL. 1          | COL. 2                    | COL. 3             | COL. 4              | COL. 5               | COL. 6                       | COL. 7                  |     |   |
|--------------------------|-----------------------------------|-----------------|---------------------------|--------------------|---------------------|----------------------|------------------------------|-------------------------|-----|---|
| SOURCE                   |                                   | OTHER THERAPIES | ELECTROCONVULSIVE THERAPY | ACTIVITY THERAPIES | PEDIATRIC STEP-DOWN | 340B CLINIC SERVICES | 340B RADIOLOGY - THERAPEUTIC | 340B OR CLINIC SERVICES |     |   |
|                          |                                   | D79<br>OPT      | D80<br>ETH                | D81<br>ATH         | D82<br>PSD          | D83<br>CL-340        | D84<br>RAT-340               | D85<br>ORC-340          |     |   |
| <b>FISCAL YEAR DATA</b>  |                                   |                 |                           |                    |                     |                      |                              |                         |     |   |
| A                        | FISCAL YEAR WAGES & SALARIES      | RECORDS         | 0.0                       | 0.0                | 0.0                 | 0.0                  | 0.0                          | 0.0                     | 0.0 | A |
| B                        | FISCAL YEAR PHYSICIAN SUPERVISION | SCH. P1A        | 0.0                       | 0.0                | 0.0                 | 0.0                  | 0.0                          | 0.0                     | 0.0 | B |
| C                        | FISCAL YEAR OTHER EXPENSES        | RECORDS         | 0.0                       | 0.0                | 0.0                 | 0.0                  | 0.0                          | 0.0                     | 0.0 | C |
| D                        | TOTAL FISCAL YEAR EXPENSES        | A+B+C           | 0.0                       | 0.0                | 0.0                 | 0.0                  | 0.0                          | 0.0                     | 0.0 | D |
| E                        | ALLOC. FROM CAFE, PARKING, ETC.   | SCH. OA         | 0.0                       | 0.0                | 0.0                 | 0.0                  | 0.0                          | 0.0                     | 0.0 | E |
| F                        | FISCAL YEAR EXPENSES ADJUSTED     | D+E             | 0.0                       | 0.0                | 0.0                 | 0.0                  | 0.0                          | 0.0                     | 0.0 | F |
| <b>INFLATION FACTORS</b> |                                   |                 |                           |                    |                     |                      |                              |                         |     |   |
| G                        | INFLATION FACTOR-WAGES & SALARIES | HSCRC           |                           |                    |                     |                      |                              |                         |     | G |
| H                        | INFLATION FACTOR - OTHER          | HSCRC           |                           |                    |                     |                      |                              |                         |     | H |
| <b>FTE DATA</b>          |                                   |                 |                           |                    |                     |                      |                              |                         |     |   |
| I                        | FISCAL YEAR HOURS WORKED/2080 (A) | RECORDS         | 0.0                       | 0.0                | 0.0                 | 0.0                  | 0.0                          | 0.0                     | 0.0 | I |
| J                        | FISCAL YEAR HOURS WORKED/2080 (B) | RECORDS         | 0.0                       | 0.0                | 0.0                 | 0.0                  | 0.0                          | 0.0                     | 0.0 | J |

**RESIDENT, INTERN SERVICES  
INELIGIBLE**

**P5 K**

**DISCONTINUED IN FY2018**

INSTITUTION NAME: Harford Memorial Hospital

FISCAL YEAR 6/30/2018

INSTITUTION NUMBER: 210006

|        | COL. 1                   | COL. 2     | COL. 3 | COL. 4 | COL. 5 | COL. 6 | COL. 7         |
|--------|--------------------------|------------|--------|--------|--------|--------|----------------|
| SOURCE | 340B LABORATORY SERVICES | 340B DRUGS |        |        |        |        | TOTAL EXPENSES |

D86                      D87  
**LAB-340                      CDS-340**

**FISCAL YEAR DATA**

|   |                                   |          |     |     |  |  |  |     |   |
|---|-----------------------------------|----------|-----|-----|--|--|--|-----|---|
| A | FISCAL YEAR WAGES & SALARIES      | RECORDS  | 0.0 | 0.0 |  |  |  | 0.0 | A |
| B | FISCAL YEAR PHYSICIAN SUPERVISION | SCH. P1A | 0.0 | 0.0 |  |  |  | 0.0 | B |
| C | FISCAL YEAR OTHER EXPENSES        | RECORDS  | 0.0 | 0.0 |  |  |  | 0.0 | C |
| D | TOTAL FISCAL YEAR EXPENSES        | A+B+C    | 0.0 | 0.0 |  |  |  | 0.0 | D |
| E | ALLOC. FROM CAFE, PARKING, ETC.   | SCH. OA  | 0.0 | 0.0 |  |  |  | 0.0 | E |
| F | FISCAL YEAR EXPENSES ADJUSTED     | D+E      | 0.0 | 0.0 |  |  |  | 0.0 | F |

**INFLATION FACTORS**

|   |                                   |       |  |  |  |  |  |  |   |
|---|-----------------------------------|-------|--|--|--|--|--|--|---|
| G | INFLATION FACTOR-WAGES & SALARIES | HSCRC |  |  |  |  |  |  | G |
| H | INFLATION FACTOR - OTHER          | HSCRC |  |  |  |  |  |  | H |

**FTE DATA**

|   |                                   |         |     |     |  |  |  |     |   |
|---|-----------------------------------|---------|-----|-----|--|--|--|-----|---|
| I | FISCAL YEAR HOURS WORKED/2080 (A) | RECORDS | 0.0 | 0.0 |  |  |  | 0.0 | I |
| J | FISCAL YEAR HOURS WORKED/2080 (B) | RECORDS | 0.0 | 0.0 |  |  |  | 0.0 | J |







**AUXILIARY ENTERPRISES**

Not Applicable

**OTHER INSTITUTIONAL PROGRAMS**

Not Applicable

ALLOCATION OF EXPENSES (CAFETERIA, PARKING, DATA PROCESSING)

INSTITUTION NAME: Harford Memorial Hospital  
 INSTITUTION NUMBER: 210006  
 FISCAL YEAR: 6/30/2018

Allocation of Cafeteria / Parking Expense

|    |                                       | COL. 1            | COL. 2         |
|----|---------------------------------------|-------------------|----------------|
|    |                                       | SOURCE            | TOTAL EXPENSES |
| A  | GAIN (LOSS) TO BE ALLOCATED AS FRINGE | SCH. E2,E7,E8, E9 | 0.0            |
| B  | NUMBER OF FTE'S                       | RECORDS           | 524.9          |
| B1 | LOSS PER FTE                          | A / B             | 0.00000        |

Allocation of Data Processing

|     |                                | COL. 1  | COL. 2                      | COL. 3         | COL. 4         |
|-----|--------------------------------|---------|-----------------------------|----------------|----------------|
|     |                                | SOURCE  | WAGES, SALARIES, & BENEFITS | OTHER EXPENSES | TOTAL EXPENSES |
| C01 | FISCAL YEAR EXPENSES           | RECORDS | 1,196.7                     | 1,090.3        | 2,287.0        |
| 2   | DONATED SERVICES & COMMODITIES | RECORDS | 0.0                         | 0.0            | 0.0            |
| 3   | FISCAL YEAR ADJUSTED EXPENSES  | C1 + C2 | 1,196.7                     | 1,090.3        | 2,287.0        |

|     |                              |         |       |      | CAFETERIA, PARKING, ETC |        |                 |        |                               |                |               |                         | DATA PROCESSING |  |  |  |
|-----|------------------------------|---------|-------|------|-------------------------|--------|-----------------|--------|-------------------------------|----------------|---------------|-------------------------|-----------------|--|--|--|
|     |                              |         |       |      | COL. 1                  | COL. 2 | COL. 3          | COL. 4 | COL. 5                        | COL. 6         | COL. 7        | COL. 8                  |                 |  |  |  |
| /// | DISTRIBUTION OF LOSS PER FTE | LOOK UP | SCHED | CODE | NO. OF FTE'S            | C x D1 | FTE'S ALLOCATED | BASIS  | WAGES, SALARIES, & F. BENEFIT | OTHER EXPENSES | DP ALLOCATION | TOTAL ALLOCATED EXPENSE |                 |  |  |  |
| 1   | DIETARY SERVICES             | C01     | C01   | DTY  | 12.6                    | \$ -   | 0.0             | 0.00%  | \$ -                          | \$ -           | \$ -          | -                       | -               |  |  |  |
| 2   | LAUNDRY & LINEN              | C02     | C02   | LL   | 2.5                     | 0.0    | 0.0             | 0.00%  | -                             | -              | -             | -                       | -               |  |  |  |
| 3   | SOCIAL SERVICES              | C03     | C03   | SSS  | 0.7                     | 0.0    | 0.0             | 0.00%  | -                             | -              | -             | -                       | -               |  |  |  |
| 4   | PURCHASING & STORES          | C04     | C04   | PUR  | 8.3                     | 0.0    | 0.0             | 0.00%  | -                             | -              | -             | -                       | -               |  |  |  |
| 5   | PLANT OPERATIONS             | C05     | C05   | POP  | 28.8                    | 0.0    | 0.0             | 0.00%  | -                             | -              | -             | -                       | -               |  |  |  |
| 6   | HOUSEKEEPING                 | C06     | C06   | HKP  | 17.6                    | 0.0    | 0.0             | 0.00%  | -                             | -              | -             | -                       | -               |  |  |  |
| 7   | CENTRAL SERVICES & SUPPLY    | C07     | C07   | CSS  | 2.0                     | 0.0    | 0.0             | 0.00%  | -                             | -              | -             | -                       | -               |  |  |  |
| 8   | PHARMACY                     | C08     | C08   | PHM  | 13.8                    | 0.0    | 0.0             | 0.00%  | -                             | -              | -             | -                       | -               |  |  |  |
| 9   | GENERAL ACCOUNTING           | C09     | C09   | FIS  | 11.2                    | 0.0    | 0.0             | 0.00%  | -                             | -              | -             | -                       | -               |  |  |  |
| 10  | PATIENT ACCOUNTS             | C10     | C10   | PAC  | 28.3                    | 0.0    | 0.0             | 0.00%  | -                             | -              | -             | -                       | -               |  |  |  |
| 11  | HOSPITAL ADMINISTRATION      | C11     | C11   | MGT  | 43.2                    | 0.0    | 0.0             | 0.00%  | -                             | -              | -             | -                       | -               |  |  |  |
| 12  | MEDICAL RECORDS              | C12     | C12   | MRD  | 15.5                    | 0.0    | 0.0             | 0.00%  | -                             | -              | -             | -                       | -               |  |  |  |
| 13  | MEDICAL STAFF ADMINISTRATION | C13     | C13   | MSA  | 0.4                     | 0.0    | 0.0             | 0.00%  | -                             | -              | -             | -                       | -               |  |  |  |
| 14  | NURSING ADMINISTRATION       | C14     | C14   | NAD  | 22.2                    | 0.0    | 0.0             | 0.00%  | -                             | -              | -             | -                       | -               |  |  |  |
| 15  | ORGAN ACQUISITION OVERHEAD   | C15     | C15   | OAO  | 0.0                     | 0.0    | 0.0             | 0.00%  | -                             | -              | -             | -                       | -               |  |  |  |
| 16  | MED/SURG ACUTE               | D01     | D01   | MSG  | 63.9                    | 0.0    | 0.3             | 13.76% | 230.8                         | 83.8           | 314.6         | 314.6                   | 314.6           |  |  |  |
| 17  | PEDIATRIC ACUTE              | D02     | D02   | PED  | 0.0                     | 0.0    | 0.0             | 0.00%  | -                             | -              | -             | -                       | -               |  |  |  |
| 18  | PSYCHIATRIC ACUTE            | D03     | D03   | PSY  | 51.0                    | 0.0    | 0.2             | 8.36%  | 154.7                         | 36.4           | 191.2         | 191.2                   | 191.2           |  |  |  |
| 19  | OBSTETRICS ACUTE             | D04     | D04   | OBS  | 0.0                     | 0.0    | 0.0             | 0.00%  | -                             | -              | -             | -                       | -               |  |  |  |
| 20  | DEFINITIVE OBSERVATION       | D05     | D05   | DEF  | 0.0                     | 0.0    | 0.0             | 0.00%  | -                             | -              | -             | -                       | -               |  |  |  |
| 21  | MED/SURG INTENSIVE CARE      | D06     | D06   | MIS  | 19.7                    | 0.0    | 0.1             | 5.76%  | 84.6                          | 47.2           | 131.8         | 131.8                   | 131.8           |  |  |  |
| 22  | CORONARY CARE                | D07     | D07   | CCU  | 0.0                     | 0.0    | 0.0             | 0.00%  | -                             | -              | -             | -                       | -               |  |  |  |
| 23  | PEDIATRIC INTENSIVE CARE     | D08     | D08   | PIC  | 0.0                     | 0.0    | 0.0             | 0.00%  | -                             | -              | -             | -                       | -               |  |  |  |
| 24  | NEONATAL INTENSIVE CARE      | D09     | D09   | NEO  | 0.0                     | 0.0    | 0.0             | 0.00%  | -                             | -              | -             | -                       | -               |  |  |  |
| 25  | BURN CARE                    | D10     | D10   | BUR  | 0.0                     | 0.0    | 0.0             | 0.00%  | -                             | -              | -             | -                       | -               |  |  |  |
| 26  | PSYCHIATRIC INTENSIVE CARE   | D11     | D11   | PSI  | 0.0                     | 0.0    | 0.0             | 0.00%  | -                             | -              | -             | -                       | -               |  |  |  |
| 27  | SHOCK TRAUMA                 | D12     | D12   | TRM  | 0.0                     | 0.0    | 0.0             | 0.00%  | -                             | -              | -             | -                       | -               |  |  |  |
| 28  | ONCOLOGY                     | D13     | D13   | ONC  | 0.0                     | 0.0    | 0.0             | 0.00%  | -                             | -              | -             | -                       | -               |  |  |  |
| 29  | NEWBORN NURSERY              | D14     | D14   | NUR  | 0.0                     | 0.0    | 0.0             | 0.00%  | -                             | -              | -             | -                       | -               |  |  |  |

ALLOCATION OF EXPENSES (CAFETERIA, PARKING, DATA PROCESSING)

OADP B

INSTITUTION NAME: Harford Memorial Hospital  
 INSTITUTION NUMBER: 210006  
 FISCAL YEAR: 6/30/2018

COL. 1 COL. 2 COL. 3 COL. 4 COL. 5 COL. 6 COL. 7 COL. 8

| /// | DISTRIBUTION OF LOSS PER FTE              | LOOK UP | SCHED | CODE | NO. OF FTE'S | C x D1 | FTE'S ALLOCATED | BASIS  | WAGES, SALARIES, & F. BENEFIT | OTHER EXPENSES | DP ALLOCATION | TOTAL ALLOCATED EXPENSE |
|-----|---|---------|-------|------|--------------|--------|-----------------|--------|-------------------------------|----------------|---------------|-------------------------|
| 30  | PREMATURE NURSERY                         | D15     | D15   | PRE  | 0.0          | 0.0    | 0.0             | 0.00%  | 0                             | 0              | 0             | -                       |
| 31  | CHRONIC CARE                              | D17     | D17   | CRH  | 0.0          | 0.0    | 0.0             | 0.00%  | 0                             | 0              | 0             | -                       |
| 32  | EMERGENCY SERVICES                        | D18     | D18   | EMG  | 48.8         | 0.0    | 0.3             | 9.61%  | 187                           | 33             | 220           | 219.7                   |
| 33  | CLINICAL SERVICES                         | D19     | D19   | CL   | 1.7          | 0.0    | 0.1             | 2.75%  | 48                            | 15             | 63            | 62.8                    |
| 34  | PSYCH. DAY & NIGHT CARE                   | D20     | D20   | PDC  | 0.5          | 0.0    | 0.0             | 0.49%  | 8                             | 3              | 11            | 11.3                    |
| 35  | AMBULATORY SURGERY (PBP)                  | D21     | D21   | AMS  | 0.0          | 0.0    | 0.0             | 0.00%  | 0                             | 0              | 0             | -                       |
| 36  | SAME DAY SURGERY                          | D22     | D22   | SDS  | 0.3          | 0.0    | 0.0             | 3.10%  | 1                             | 70             | 71            | 71.0                    |
| 37  | LABOR & DELIVERY SERVICES                 | D23     | D23   | DEL  | 0.0          | 0.0    | 0.0             | 0.00%  | 0                             | 0              | 0             | -                       |
| 38  | OPERATING ROOM                            | D24     | D24   | OR   | 21.4         | 0.0    | 0.1             | 8.27%  | 94                            | 95             | 189           | 189.1                   |
| 39  | OPERATING ROOM CLINIC                     | D24a    | D24a  | ORC  | 0.1          | 0.0    | 0.0             | -0.10% | 1                             | (3)            | (2)           | (2.3)                   |
| 40  | ANESTHESIOLOGY                            | D25     | D25   | ANS  | 1.0          | 0.0    | 0.0             | 0.20%  | 3                             | 2              | 4             | 4.5                     |
| 41  | LABORATORY SERVICES                       | D28     | D28   | LAB  | 22.8         | 0.0    | 0.1             | 14.91% | 69                            | 272            | 341           | 341.1                   |
| 42  | ELECTROCARDIOGRAPHY                       | D30     | D30   | EKG  | 2.2          | 0.0    | 0.0             | 0.44%  | 4                             | 6              | 10            | 10.0                    |
| 43  | INTERVENTIONAL RADIOLOGY / CARDIOVASCULAR | D31     | D31   | IRC  | 0.0          | 0.0    | 0.0             | 0.10%  | 2                             | 0              | 2             | 2.4                     |
| 44  | RADIOLOGY-DIAGNOSTIC                      | D32     | D32   | RAD  | 21.1         | 0.0    | 0.1             | 5.75%  | 75                            | 56             | 132           | 131.5                   |
| 45  | CT SCANNER                                | D33     | D33   | CAT  | 6.2          | 0.0    | 0.0             | 3.26%  | 25                            | 50             | 75            | 74.6                    |
| 46  | RADIOLOGY-THERAPEUTIC                     | D34     | D34   | RAT  | 0.0          | 0.0    | 0.0             | 1.00%  | 0                             | 23             | 23            | 22.8                    |
| 47  | NUCLEAR MEDICINE                          | D35     | D35   | NUC  | 1.8          | 0.0    | 0.0             | 4.20%  | 9                             | 87             | 96            | 96.1                    |
| 48  | RESPIRATORY THERAPY                       | D36     | D36   | RES  | 9.3          | 0.0    | 0.1             | 3.94%  | 35                            | 55             | 90            | 90.1                    |
| 49  | PULMONARY FUNCTION TESTING                | D37     | D37   | PUL  | 0.2          | 0.0    | 0.0             | 0.07%  | 1                             | 1              | 2             | 1.6                     |
| 50  | ELECTROENCEPHALOGRAPHY                    | D38     | D38   | EEG  | 5.0          | 0.0    | 0.0             | 0.88%  | 14                            | 6              | 20            | 20.2                    |
| 51  | PHYSICAL THERAPY                          | D39     | D39   | PTH  | 4.4          | 0.0    | 0.0             | 0.72%  | 15                            | 1              | 17            | 16.5                    |
| 52  | OCCUPATIONAL THERAPY                      | D40     | D40   | OTH  | 2.1          | 0.0    | 0.0             | 0.50%  | 11                            | 0              | 11            | 11.3                    |
| 53  | SPEECH LANGUAGE PATHOLOGY                 | D41     | D41   | STH  | 0.9          | 0.0    | 0.0             | 0.20%  | 5                             | 0              | 5             | 4.6                     |
| 54  | RECREATIONAL THERAPY                      | D42     | D42   | REC  | 0.0          | 0.0    | 0.0             | 0.00%  | 0                             | 0              | 0             | -                       |
| 55  | AUDIOLOGY                                 | D43     | D43   | AUD  | 0.0          | 0.0    | 0.0             | 0.00%  | 0                             | 0              | 0             | -                       |
| 56  | OTHER PHYSICAL MEDICINE                   | D44     | D44   | OPM  | 0.0          | 0.0    | 0.0             | 0.00%  | 0                             | 0              | 0             | -                       |
| 57  | RENAL DIALYSIS                            | D45     | D45   | RDL  | 0.2          | 0.0    | 0.0             | 2.94%  | 1                             | 66             | 67            | 67.3                    |
| 58  | ORGAN ACQUISITION                         | D46     | D46   | OA   | 0.0          | 0.0    | 0.0             | 0.00%  | 0                             | 0              | 0             | -                       |
| 59  | AMBULATORY SURGERY                        | D47     | D47   | AOR  | 0.0          | 0.0    | 0.0             | 0.00%  | 0                             | 0              | 0             | -                       |
| 60  | LEUKOPHERESIS                             | D48     | D48   | LEU  | 0.0          | 0.0    | 0.0             | 0.00%  | 0                             | 0              | 0             | -                       |
| 61  | HYPERBARIC CHAMBER                        | D49     | D49   | HYP  | 0.0          | 0.0    | 0.0             | 0.00%  | 0                             | 0              | 0             | -                       |

ALLOCATION OF EXPENSES (CAFETERIA, PARKING, DATA PROCESSING)

OADP C

INSTITUTION NAME: Harford Memorial Hospital  
 INSTITUTION NUMBER: 210006  
 FISCAL YEAR: 6/30/2018

COL. 1 COL. 2 COL. 3 COL. 4 COL. 5 COL. 6 COL. 7 COL. 8

| /// | DISTRIBUTION OF LOSS PER FTE         | LOOK UP | SCHED | CODE    | NO. OF FTE'S | C x DI | FTE'S ALLOCATED | BASIS | WAGES, SALARIES, & F. BENEFIT | OTHER EXPENSES | DP ALLOCATION | TOTAL ALLOCATED EXPENSE |
|-----|--------------------------------------|---------|-------|---------|--------------|--------|-----------------|-------|-------------------------------|----------------|---------------|-------------------------|
| 62  | FREE STANDING EMERGENCY              | D50     | D50   | FSE     | 0.0          | 0.0    | 0.0             | 0.00% | 0                             | 0              | 0             | -                       |
| 63  | MAGNETIC RESONANCE IMAGING           | D51     | D51   | MRI     | 2.3          | 0.0    | 0.0             | 0.77% | 11                            | 6              | 18            | 17.5                    |
| 64  | ADOLESCENT DUAL DIAGNOSED            | D52     | D52   | ADD     | 0.0          | 0.0    | 0.0             | 0.00% | 0                             | 0              | 0             | -                       |
| 65  | LITHOTRIPSY                          | D53     | D53   | LIT     | 0.0          | 0.0    | 0.0             | 0.00% | 0                             | 0              | 0             | -                       |
| 66  | REHABILITATION                       | D54     | D54   | RHB     | 0.0          | 0.0    | 0.0             | 0.00% | 0                             | 0              | 0             | -                       |
| 67  | OBSERVATION                          | D55     | D55   | OBV     | 30.5         | 0.0    | 0.2             | 5.81% | 108                           | 25             | 133           | 133.0                   |
| 68  | AMBULANCE SERVICES-REBUNDLED         | D56     | D56   | AMR     | 0.0          | 0.0    | 0.0             | 2.31% | 0                             | 53             | 53            | 52.8                    |
| 69  | TRANSURETHAL MICROWAVE THERMOTHERAPY | D57     | D57   | TMT     | 0.0          | 0.0    | 0.0             | 0.00% | 0                             | 0              | 0             | -                       |
| 70  | ONCOLOGY O/P CLINIC                  | D58     | D58   | OCL     | 0.0          | 0.0    | 0.0             | 0.00% | 0                             | 0              | 0             | -                       |
| 71  | TRANSURETHAL NEEDLE ABLATION         | D59     | D59   | TNA     | 0.0          | 0.0    | 0.0             | 0.00% | 0                             | 0              | 0             | -                       |
| 72  | PSYCHIATRIC ADULT                    | D70     | D70   | PAD     | 0.0          | 0.0    | 0.0             | 0.00% | 0                             | 0              | 0             | -                       |
| 73  | PSYCHIATRIC CHILD/ADOLESCENT         | D71     | D71   | PCD     | 0.0          | 0.0    | 0.0             | 0.00% | 0                             | 0              | 0             | -                       |
| 74  | PSYCHIATRIC GERIATRIC                | D73     | D73   | PSG     | 0.0          | 0.0    | 0.0             | 0.00% | 0                             | 0              | 0             | -                       |
| 75  | INDIVIDUAL THERAPIES                 | D74     | D74   | ITH     | 0.0          | 0.0    | 0.0             | 0.00% | 0                             | 0              | 0             | -                       |
| 76  | GROUP THERAPIES                      | D75     | D75   | GTH     | 0.0          | 0.0    | 0.0             | 0.00% | 0                             | 0              | 0             | -                       |
| 77  | FAMILY THERAPIES                     | D76     | D76   | FTH     | 0.0          | 0.0    | 0.0             | 0.00% | 0                             | 0              | 0             | -                       |
| 78  | PSYCHOLOGICAL TESTING                | D77     | D77   | PST     | 0.0          | 0.0    | 0.0             | 0.00% | 0                             | 0              | 0             | -                       |
| 79  | EDUCATION                            | D78     | D78   | PSE     | 0.0          | 0.0    | 0.0             | 0.00% | 0                             | 0              | 0             | -                       |
| 80  | OTHER THERAPIES                      | D79     | D79   | OPT     | 0.0          | 0.0    | 0.0             | 0.00% | 0                             | 0              | 0             | -                       |
| 81  | ELECTROCONVULSIVE THERAPY            | D80     | D80   | ETH     | 0.0          | 0.0    | 0.0             | 0.00% | 0                             | 0              | 0             | -                       |
| 82  | ACTIVITY THERAPIES                   | D81     | D81   | ATH     | 0.0          | 0.0    | 0.0             | 0.00% | 0                             | 0              | 0             | -                       |
| 83  | PEDIATRIC STEP-DOWN                  | D82     | D82   | PSD     | 0.0          | 0.0    | 0.0             | 0.00% | 0                             | 0              | 0             | -                       |
| 84  | 340B CLINIC SERVICES                 | D83     | D83   | CL-340  | 0.0          | 0.0    | 0.0             | 0.00% | 0                             | 0              | 0             | -                       |
| 85  | 340B RADIOLOGY - THERAPEUTIC         | D84     | D84   | RAT-340 | 0.0          | 0.0    | 0.0             | 0.00% | 0                             | 0              | 0             | -                       |
| 86  | 340B OR CLINIC SERVICES              | D85     | D85   | ORC-340 | 0.0          | 0.0    | 0.0             | 0.00% | 0                             | 0              | 0             | -                       |
| 87  | 340B LABORATORY SERVICES             | D86     | D86   | LAB-340 | 0.0          | 0.0    | 0.0             | 0.00% | 0                             | 0              | 0             | -                       |
| 88  | 340B DRUGS                           | D87     | D87   | CDS-340 | 0.0          | 0.0    | 0.0             | 0.00% | 0                             | 0              | 0             | -                       |
| 89  | AMBULANCE SERVICES                   | E01     | E01   | AMB     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 90  | PARKING                              | E02     | E02   | PAR     |              |        |                 |       |                               |                |               | -                       |
| 91  | DOCTOR'S PRIVATE OFFICE RENT         | E03     | E03   | DPO     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 92  | OFFICE & OTHER RENTAL                | E04     | E04   | OOR     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 93  | RETAIL OPERATIONS                    | E05     | E05   | REO     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 94  | PATIENTS TELEPHONES                  | E06     | E06   | PTE     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 95  | RESEARCH                             | F01     | F01   | REG     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 96  | NURSING EDUCATION                    | F02     | F02   | RNS     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 97  | OTHER HEALTH PROFESSION EDUCATION    | F03     | F03   | OHE     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 98  | COMMUNITY HEALTH EDUCATION           | F04     | F04   | CHE     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 99  | MED/SURG ACUTE                       | D01     | P2A   | MSG     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 100 | PEDIATRIC ACUTE                      | D02     | P2A   | PED     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |

ALLOCATION OF EXPENSES (CAFETERIA, PARKING, DATA PROCESSING)

OADP D

INSTITUTION NAME: Harford Memorial Hospital  
 INSTITUTION NUMBER: 210006  
 FISCAL YEAR: 6/30/2018

COL. 1      COL. 2      COL. 3      COL. 4      COL. 5      COL. 6      COL. 7      COL. 8

| /// | DISTRIBUTION OF LOSS PER FTE              | LOOK UP | SCHED | CODE | NO. OF FTE'S | C x D1 | FTE'S ALLOCATED | BASIS | WAGES, SALARIES, & F. BENEFIT | OTHER EXPENSES | DP ALLOCATION | TOTAL ALLOCATED EXPENSE |
|-----|---|---------|-------|------|--------------|--------|-----------------|-------|-------------------------------|----------------|---------------|-------------------------|
| 101 | PSYCHIATRIC ACUTE                         | D03     | P2A   | PSY  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 102 | OBSTETRICS ACUTE                          | D04     | P2A   | OBS  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 103 | DEFINITIVE OBSERVATION                    | D05     | P2A   | DEF  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 104 | MED/SURG INTENSIVE CARE                   | D06     | P2A   | MIS  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 105 | CORONARY CARE                             | D07     | P2A   | CCU  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 106 | PEDIATRIC INTENSIVE CARE                  | D08     | P2A   | PIC  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 107 | NEONATAL INTENSIVE CARE                   | D09     | P2A   | NEO  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 108 | BURN CARE                                 | D10     | P2A   | BUR  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 109 | PSYCHIATRIC INTENSIVE CARE                | D11     | P2A   | PSI  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 110 | SHOCK TRAUMA                              | D12     | P2A   | TRM  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 111 | ONCOLOGY                                  | D13     | P2A   | ONC  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 112 | NEWBORN NURSERY                           | D14     | P2A   | NUR  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 113 | PREMATURE NURSERY                         | D15     | P2B   | PRE  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 114 | CHRONIC CARE                              | D17     | P2B   | CRH  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 115 | EMERGENCY SERVICES                        | D18     | P2B   | EMG  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 116 | CLINICAL SERVICES                         | D19     | P2B   | CL   | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 117 | PSYCH. DAY & NIGHT CARE                   | D20     | P2B   | PDC  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 118 | AMBULATORY SURGERY (PBP)                  | D21     | P2B   | AMS  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 119 | SAME DAY SURGERY                          | D22     | P2B   | SDS  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 120 | LABOR & DELIVERY SERVICES                 | D23     | P2B   | DEL  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 121 | OPERATING ROOM                            | D24     | P2B   | OR   | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 122 | OPERATING ROOM CLINIC                     | D24a    | P2B   | ORC  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 123 | ANESTHESIOLOGY                            | D25     | P2B   | ANS  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 124 | LABORATORY SERVICES                       | D28     | P2B   | LAB  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 125 | ELECTROCARDIOGRAPHY                       | D30     | P2B   | EKG  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 126 | INTERVENTIONAL RADIOLOGY / CARDIOVASCULAR | D31     | P2B   | IRC  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 127 | RADIOLOGY-DIAGNOSTIC                      | D32     | P2C   | RAD  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 128 | CT SCANNER                                | D33     | P2C   | CAT  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 129 | RADIOLOGY-THERAPEUTIC                     | D34     | P2C   | RAT  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 130 | NUCLEAR MEDICINE                          | D35     | P2C   | NUC  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 131 | RESPIRATORY THERAPY                       | D36     | P2C   | RES  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |

ALLOCATION OF EXPENSES (CAFETERIA, PARKING, DATA PROCESSING)

INSTITUTION NAME: Harford Memorial Hospital  
 INSTITUTION NUMBER: 210006  
 FISCAL YEAR: 6/30/2018

COL. 1 COL. 2 COL. 3 COL. 4 COL. 5 COL. 6 COL. 7 COL. 8

| /// | DISTRIBUTION OF LOSS PER FTE         | LOOK UP | SCHED | CODE    | NO. OF FTE'S | C x D1 | FTE'S ALLOCATED | BASIS | WAGES, SALARIES, & F. BENEFIT | OTHER EXPENSES | DP ALLOCATION | TOTAL ALLOCATED EXPENSE |
|-----|--------------------------------------|---------|-------|---------|--------------|--------|-----------------|-------|-------------------------------|----------------|---------------|-------------------------|
| 132 | PULMONARY FUNCTION TESTING           | D37     | P2C   | PUL     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 133 | ELECTROENCEPHALOGRAPHY               | D38     | P2C   | EEG     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 134 | PHYSICAL THERAPY                     | D39     | P2C   | PTH     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 135 | OCCUPATIONAL THERAPY                 | D40     | P2C   | OTH     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 136 | SPEECH LANGUAGE PATHOLOGY            | D41     | P2C   | STH     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 137 | RECREATIONAL THERAPY                 | D42     | P2C   | REC     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 138 | AUDIOLOGY                            | D43     | P2C   | AUD     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 139 | OTHER PHYSICAL MEDICINE              | D44     | P2C   | OPM     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 140 | RENAL DIALYSIS                       | D45     | P2C   | RDL     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 141 | ORGAN ACQUISITION                    | D46     | P2D   | OA      | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 142 | AMBULATORY SURGERY                   | D47     | P2D   | AOR     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 143 | LEUKOPHERESIS                        | D48     | P2D   | LEU     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 144 | HYPERBARIC CHAMBER                   | D49     | P2D   | HYP     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 145 | FREE STANDING EMERGENCY              | D50     | P2D   | FSE     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 146 | MAGNETIC RESONANCE IMAGING           | D51     | P2D   | MRI     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 147 | ADOLESCENT DUAL DIAGNOSED            | D52     | P2D   | ADD     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 148 | LITHOTRIPSY                          | D53     | P2D   | LIT     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 149 | REHABILITATION                       | D54     | P2D   | RHB     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 150 | OBSERVATION                          | D55     | P2D   | OBV     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 151 | TRANSURETHAL MICROWAVE THERMOTHERAPY | D57     | P2D   | TMT     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 152 | ONCOLOGY O/P CLINIC                  | D58     | P2D   | OCL     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 153 | TRANSURETHAL NEEDLE ABLATION         | D59     | P2D   | TNA     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 154 | PSYCHIATRIC ADULT                    | D70     | P2D   | PAD     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 155 | PSYCHIATRIC CHILD/ADOLESCENT         | D71     | P2E   | PCD     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 156 | PSYCHIATRIC GERIATRIC                | D73     | P2E   | PSG     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 157 | INDIVIDUAL THERAPIES                 | D74     | P2E   | ITH     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 158 | GROUP THERAPIES                      | D75     | P2E   | GTH     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 159 | FAMILY THERAPIES                     | D76     | P2E   | FTH     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 160 | PSYCHOLOGICAL TESTING                | D77     | P2E   | PST     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 161 | EDUCATION                            | D78     | P2E   | PSE     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 162 | OTHER THERAPIES                      | D79     | P2E   | OPT     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 163 | ELECTROCONVULSIVE THERAPY            | D80     | P2E   | ETH     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 164 | ACTIVITY THERAPIES                   | D81     | P2E   | ATH     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 165 | PEDIATRIC STEP-DOWN                  | D82     | P2E   | PSD     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 166 | 340B CLINIC SERVICES                 | D83     | P2E   | CL-340  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 167 | 340B RADIOLOGY - THERAPEUTIC         | D84     | P2E   | RAT-340 | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 168 | 340B OR CLINIC SERVICES              | D85     | P2E   | ORC-340 | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 169 | 340B LABORATORY SERVICES             | D86     | P2F   | LAB-340 | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 170 | 340B DRUGS                           | D87     | P2F   | CDS-340 | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 171 | MED/SURG ACUTE                       | D01     | P3    | MSG     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 172 | PEDIATRIC ACUTE                      | D02     | P3    | PED     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 173 | PSYCHIATRIC ACUTE                    | D03     | P3    | PSY     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 174 | OBSTETRICS ACUTE                     | D04     | P3    | OBS     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |

ALLOCATION OF EXPENSES (CAFETERIA, PARKING, DATA PROCESSING)

OADP F

INSTITUTION NAME: Harford Memorial Hospital  
 INSTITUTION NUMBER: 210006  
 FISCAL YEAR: 6/30/2018

COL. 1      COL. 2      COL. 3      COL. 4      COL. 5      COL. 6      COL. 7      COL. 8

| /// | DISTRIBUTION OF LOSS PER FTE              | LOOK UP | SCHED | CODE | NO. OF FTE'S | C x D1 | FTE'S ALLOCATED | BASIS | WAGES, SALARIES, & F. BENEFIT | OTHER EXPENSES | DP ALLOCATION | TOTAL ALLOCATED EXPENSE |
|-----|---|---------|-------|------|--------------|--------|-----------------|-------|-------------------------------|----------------|---------------|-------------------------|
| 175 | DEFINITIVE OBSERVATION                    | D05     | P3    | DEF  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 176 | MED/SURG INTENSIVE CARE                   | D06     | P3    | MIS  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 177 | CORONARY CARE                             | D07     | P3    | CCU  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 178 | PEDIATRIC INTENSIVE CARE                  | D08     | P3    | PIC  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 179 | NEONATAL INTENSIVE CARE                   | D09     | P3    | NEO  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 180 | BURN CARE                                 | D10     | P3    | BUR  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 181 | PSYCHIATRIC INTENSIVE CARE                | D11     | P3    | PSI  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 182 | SHOCK TRAUMA                              | D12     | P3    | TRM  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 183 | ONCOLOGY                                  | D13     | P3    | ONC  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 184 | NEWBORN NURSERY                           | D14     | P3    | NUR  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 185 | PREMATURE NURSERY                         | D15     | P3    | PRE  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 186 | CHRONIC CARE                              | D17     | P3    | CRH  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 187 | EMERGENCY SERVICES                        | D18     | P3    | EMG  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 188 | CLINICAL SERVICES                         | D19     | P3    | CL   | 0.7          | 0.0    |                 |       |                               |                |               | -                       |
| 189 | PSYCH. DAY & NIGHT CARE                   | D20     | P3    | PDC  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 190 | AMBULATORY SURGERY (PBP)                  | D21     | P3    | AMS  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 191 | SAME DAY SURGERY                          | D22     | P3    | SDS  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 192 | LABOR & DELIVERY SERVICES                 | D23     | P3    | DEL  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 193 | OPERATING ROOM                            | D24     | P3    | OR   | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 194 | OPERATING ROOM CLINIC                     | D24a    | P3    | ORC  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 195 | ANESTHESIOLOGY                            | D25     | P3    | ANS  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 196 | LABORATORY SERVICES                       | D28     | P3    | LAB  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 197 | ELECTROCARDIOGRAPHY                       | D30     | P3    | EKG  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 198 | INTERVENTIONAL RADIOLOGY / CARDIOVASCULAR | D31     | P3    | IRC  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 199 | RADIOLOGY-DIAGNOSTIC                      | D32     | P3    | RAD  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 200 | CT SCANNER                                | D33     | P3    | CAT  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 201 | RADIOLOGY-THERAPEUTIC                     | D34     | P3    | RAT  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 202 | NUCLEAR MEDICINE                          | D35     | P3    | NUC  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 203 | RESPIRATORY THERAPY                       | D36     | P3    | RES  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 204 | PULMONARY FUNCTION TESTING                | D37     | P3    | PUL  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 205 | ELECTROENCEPHALOGRAPHY                    | D38     | P3    | EEG  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 206 | PHYSICAL THERAPY                          | D39     | P3    | PTH  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |



ALLOCATION OF EXPENSES (CAFETERIA, PARKING, DATA PROCESSING)

INSTITUTION NAME: Harford Memorial Hospital  
 INSTITUTION NUMBER: 210006  
 FISCAL YEAR: 6/30/2018

COL. 1      COL. 2      COL. 3      COL. 4      COL. 5      COL. 6      COL. 7      COL. 8

| /// | DISTRIBUTION OF LOSS PER FTE         | LOOK UP | SCHED | CODE    | NO. OF FTE'S | C x D1 | FTE'S ALLOCATED | BASIS | WAGES, SALARIES, & F. BENEFIT | OTHER EXPENSES | DP ALLOCATION | TOTAL ALLOCATED EXPENSE |
|-----|--------------------------------------|---------|-------|---------|--------------|--------|-----------------|-------|-------------------------------|----------------|---------------|-------------------------|
| 207 | OCCUPATIONAL THERAPY                 | D40     | P3    | OTH     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 208 | SPEECH LANGUAGE PATHOLOGY            | D41     | P3    | STH     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 209 | RECREATIONAL THERAPY                 | D42     | P3    | REC     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 210 | AUDIOLOGY                            | D43     | P3    | AUD     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 211 | OTHER PHYSICAL MEDICINE              | D44     | P3    | OPM     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 212 | RENAL DIALYSIS                       | D45     | P3    | RDL     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 213 | ORGAN ACQUISITION                    | D46     | P3    | OA      | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 214 | AMBULATORY SURGERY                   | D47     | P3    | AOR     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 215 | LEUKOPHERESIS                        | D48     | P3    | LEU     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 216 | HYPERBARIC CHAMBER                   | D49     | P3    | HYP     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 217 | FREE STANDING EMERGENCY              | D50     | P3    | FSE     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 218 | MAGNETIC RESONANCE IMAGING           | D51     | P3    | MRI     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 219 | ADOLESCENT DUAL DIAGNOSED            | D52     | P3    | ADD     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 220 | LITHOTRIPSY                          | D53     | P3    | LIT     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 221 | REHABILITATION                       | D54     | P3    | RHB     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 222 | OBSERVATION                          | D55     | P3    | OBV     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 223 | TRANSURETHAL MICROWAVE THERMOTHERAPY | D57     | P3    | TMT     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 224 | ONCOLOGY O/P CLINIC                  | D58     | P3    | OCL     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 225 | TRANSURETHAL NEEDLE ABLATION         | D59     | P3    | TNA     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 226 | PSYCHIATRIC ADULT                    | D70     | P3    | PAD     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 227 | PSYCHIATRIC CHILD/ADOLESCENT         | D71     | P3    | PCD     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 228 | PSYCHIATRIC GERIATRIC                | D73     | P3    | PSG     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 229 | INDIVIDUAL THERAPIES                 | D74     | P3    | ITH     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 230 | GROUP THERAPIES                      | D75     | P3    | GTH     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 231 | FAMILY THERAPIES                     | D76     | P3    | FTH     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 232 | PSYCHOLOGICAL TESTING                | D77     | P3    | PST     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 233 | EDUCATION                            | D78     | P3    | PSE     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 234 | OTHER THERAPIES                      | D79     | P3    | OPT     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 235 | ELECTROCONVULSIVE THERAPY            | D80     | P3    | ETH     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 236 | ACTIVITY THERAPIES                   | D81     | P3    | ATH     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 236 | PEDIATRIC STEP-DOWN                  | D82     | P3    | PSD     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 237 | 340B CLINIC SERVICES                 | D83     | P3    | CL-340  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 238 | 340B RADIOLOGY - THERAPEUTIC         | D84     | P3    | RAT-340 | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 239 | 340B OR CLINIC SERVICES              | D85     | P3    | ORC-340 | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 240 | 340B LABORATORY SERVICES             | D86     | P3    | LAB-340 | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 241 | 340B DRUGS                           | D87     | P3    | CDS-340 | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 242 | MED/SURG ACUTE                       | D01     | P4A   | MSG     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 243 | PEDIATRIC ACUTE                      | D02     | P4A   | PED     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 244 | PSYCHIATRIC ACUTE                    | D03     | P4A   | PSY     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 245 | OBSTETRICS ACUTE                     | D04     | P4A   | OBS     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 246 | DEFINITIVE OBSERVATION               | D05     | P4A   | DEF     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 247 | MED/SURG INTENSIVE CARE              | D06     | P4A   | MIS     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 248 | CORONARY CARE                        | D07     | P4A   | CCU     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 249 | PEDIATRIC INTENSIVE CARE             | D08     | P4B   | PIC     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 250 | NEONATAL INTENSIVE CARE              | D09     | P4B   | NEO     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 251 | BURN CARE                            | D10     | P4B   | BUR     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 252 | PSYCHIATRIC INTENSIVE CARE           | D11     | P4B   | PSI     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 253 | SHOCK TRAUMA                         | D12     | P4B   | TRM     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 254 | ONCOLOGY                             | D13     | P4B   | ONC     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 255 | NEWBORN NURSERY                      | D14     | P4B   | NUR     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 256 | PREMATURE NURSERY                    | D15     | P4C   | PRE     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 257 | CHRONIC CARE                         | D17     | P4C   | CRH     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |

|     |                    |     |     |     |     |     |  |  |  |  |  |  |   |
|-----|--------------------|-----|-----|-----|-----|-----|--|--|--|--|--|--|---|
| 258 | EMERGENCY SERVICES | D18 | P4C | EMG | 0.0 | 0.0 |  |  |  |  |  |  | - |
|-----|--------------------|-----|-----|-----|-----|-----|--|--|--|--|--|--|---|

ALLOCATION OF EXPENSES (CAFETERIA, PARKING, DATA PROCESSING)

OADP H

INSTITUTION NAME: Harford Memorial Hospital  
 INSTITUTION NUMBER: 210006  
 FISCAL YEAR: 6/30/2018

COL. 1      COL. 2      COL. 3      COL. 4      COL. 5      COL. 6      COL. 7      COL. 8

| /// | DISTRIBUTION OF LOSS PER FTE              | LOOK UP | SCHED | CODE | NO. OF FTE'S | C x D1 | FTE'S ALLOCATED | BASIS | WAGES, SALARIES, & F. BENEFIT | OTHER EXPENSES | DP ALLOCATION | TOTAL ALLOCATED EXPENSE |
|-----|---|---------|-------|------|--------------|--------|-----------------|-------|-------------------------------|----------------|---------------|-------------------------|
| 259 | CLINICAL SERVICES                         | D19     | P4C   | CL   | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 260 | PSYCH. DAY & NIGHT CARE                   | D20     | P4C   | PDC  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 261 | AMBULATORY SURGERY (PBP)                  | D21     | P4C   | AMS  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 262 | SAME DAY SURGERY                          | D22     | P4C   | SDS  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 263 | LABOR & DELIVERY SERVICES                 | D23     | P4D   | DEL  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 264 | OPERATING ROOM                            | D24     | P4D   | OR   | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 265 | OPERATING ROOM CLINIC                     | D24a    | P4D   | ORC  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 266 | ANESTHESIOLOGY                            | D25     | P4D   | ANS  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 267 | LABORATORY SERVICES                       | D28     | P4D   | LAB  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 268 | ELECTROCARDIOGRAPHY                       | D30     | P4D   | EKG  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 269 | INTERVENTIONAL RADIOLOGY / CARDIOVASCULAR | D31     | P4D   | IRC  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 270 | RADIOLOGY-DIAGNOSTIC                      | D32     | P4E   | RAD  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 271 | CT SCANNER                                | D33     | P4E   | CAT  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 272 | RADIOLOGY-THERAPEUTIC                     | D34     | P4E   | RAT  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 273 | NUCLEAR MEDICINE                          | D35     | P4E   | NUC  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 274 | RESPIRATORY THERAPY                       | D36     | P4E   | RES  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 275 | PULMONARY FUNCTION TESTING                | D37     | P4E   | PUL  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 276 | ELECTROENCEPHALOGRAPHY                    | D38     | P4E   | EEG  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 277 | PHYSICAL THERAPY                          | D39     | P4F   | PTH  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 278 | OCCUPATIONAL THERAPY                      | D40     | P4F   | OTH  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 279 | SPEECH LANGUAGE PATHOLOGY                 | D41     | P4F   | STH  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 280 | RECREATIONAL THERAPY                      | D42     | P4F   | REC  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 281 | AUDIOLOGY                                 | D43     | P4F   | AUD  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 282 | OTHER PHYSICAL MEDICINE                   | D44     | P4F   | OPM  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 283 | RENAL DIALYSIS                            | D45     | P4F   | RDL  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 284 | ORGAN ACQUISITION                         | D46     | P4G   | OA   | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 285 | AMBULATORY SURGERY                        | D47     | P4G   | AOR  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 286 | LEUKOPHERESIS                             | D48     | P4G   | LEU  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 287 | HYPERBARIC CHAMBER                        | D49     | P4G   | HYP  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 288 | FREE STANDING EMERGENCY                   | D50     | P4G   | FSE  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 289 | MAGNETIC RESONANCE IMAGING                | D51     | P4G   | MRI  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 290 | ADOLESCENT DUAL DIAGNOSED                 | D52     | P4G   | ADD  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |

ALLOCATION OF EXPENSES (CAFETERIA, PARKING, DATA PROCESSING)

OADP I

INSTITUTION NAME: Harford Memorial Hospital  
 INSTITUTION NUMBER: 210006  
 FISCAL YEAR: 6/30/2018

COL. 1 COL. 2 COL. 3 COL. 4 COL. 5 COL. 6 COL. 7 COL. 8

| /// | DISTRIBUTION OF LOSS PER FTE         | LOOK UP | SCHED | CODE    | NO. OF FTE'S | C x D1 | FTE'S ALLOCATED | BASIS | WAGES, SALARIES, & F. BENEFIT | OTHER EXPENSES | DP ALLOCATION | TOTAL ALLOCATED EXPENSE |
|-----|--------------------------------------|---------|-------|---------|--------------|--------|-----------------|-------|-------------------------------|----------------|---------------|-------------------------|
| 291 | LITHOTRIPSY                          | D53     | P4H   | LIT     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 292 | REHABILITATION                       | D54     | P4H   | RHB     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 293 | OBSERVATION                          | D55     | P4H   | OBV     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 294 | TRANSURETHAL MICROWAVE THERMOTHERAPY | D57     | P4H   | TMT     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 295 | ONCOLOGY O/P CLINIC                  | D58     | P4H   | OCL     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 296 | TRANSURETHAL NEEDLE ABLATION         | D59     | P4H   | TNA     |              | 0.0    |                 |       |                               |                |               | -                       |
| 297 | PSYCHIATRIC ADULT                    | D70     | P4H   | PAD     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 298 | PSYCHIATRIC CHILD/ADOLESCENT         | D71     | P4I   | PCD     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 299 | PSYCHIATRIC GERIATRIC                | D73     | P4I   | PSG     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 300 | INDIVIDUAL THERAPIES                 | D74     | P4I   | ITH     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 301 | GROUP THERAPIES                      | D75     | P4I   | GTH     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 302 | FAMILY THERAPIES                     | D76     | P4I   | FTH     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 303 | PSYCHOLOGICAL TESTING                | D77     | P4I   | PST     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 304 | EDUCATION                            | D78     | P4I   | PSE     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 305 | OTHER THERAPIES                      | D79     | P4J   | OPT     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 306 | ELECTROCONVULSIVE THERAPY            | D80     | P4J   | ETH     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 307 | ACTIVITY THERAPIES                   | D81     | P4J   | ATH     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 307 | PEDIATRIC STEP-DOWN                  | D82     | P4J   | PSD     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 308 | 340B CLINIC SERVICES                 | D83     | P4J   | CL-340  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 309 | 340B RADIOLOGY - THERAPEUTIC         | D84     | P4J   | RAT-340 | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 310 | 340B OR CLINIC SERVICES              | D85     | P4J   | ORC-340 | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 311 | 340B LABORATORY SERVICES             | D86     | P4K   | LAB-340 | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 312 | 340B DRUGS                           | D87     | P4K   | CDS-340 | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 313 | MED/SURG ACUTE                       | D01     | P5A   | MSG     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 314 | PEDIATRIC ACUTE                      | D02     | P5A   | PED     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 315 | PSYCHIATRIC ACUTE                    | D03     | P5A   | PSY     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 316 | OBSTETRICS ACUTE                     | D04     | P5A   | OBS     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 317 | DEFINITIVE OBSERVATION               | D05     | P5A   | DEF     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 318 | MED/SURG INTENSIVE CARE              | D06     | P5A   | MIS     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 319 | CORONARY CARE                        | D07     | P5A   | CCU     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 320 | PEDIATRIC INTENSIVE CARE             | D08     | P5B   | PIC     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 321 | NEONATAL INTENSIVE CARE              | D09     | P5B   | NEO     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 322 | BURN CARE                            | D10     | P5B   | BUR     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 323 | PSYCHIATRIC INTENSIVE CARE           | D11     | P5B   | PSI     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 324 | SHOCK TRAUMA                         | D12     | P5B   | TRM     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 325 | ONCOLOGY                             | D13     | P5B   | ONC     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 326 | NEWBORN NURSERY                      | D14     | P5B   | NUR     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 327 | PREMATURE NURSERY                    | D15     | P5C   | PRE     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 328 | CHRONIC CARE                         | D17     | P5C   | CRH     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 329 | EMERGENCY SERVICES                   | D18     | P5C   | EMG     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 330 | CLINICAL SERVICES                    | D19     | P5C   | CL      | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 331 | PSYCH. DAY & NIGHT CARE              | D20     | P5C   | PDC     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 332 | AMBULATORY SURGERY (BPB)             | D21     | P5C   | AMS     | 0.0          | 0.0    |                 |       |                               |                |               | -                       |

ALLOCATION OF EXPENSES (CAFETERIA, PARKING, DATA PROCESSING)

INSTITUTION NAME: Harford Memorial Hospital  
 INSTITUTION NUMBER: 210006  
 FISCAL YEAR: 6/30/2018

COL. 1      COL. 2      COL. 3      COL. 4      COL. 5      COL. 6      COL. 7      COL. 8

| /// | DISTRIBUTION OF LOSS PER FTE              | LOOK UP | SCHED | CODE | NO. OF FTE'S | C x D1 | FTE'S ALLOCATED | BASIS | WAGES, SALARIES, & F. BENEFIT | OTHER EXPENSES | DP ALLOCATION | TOTAL ALLOCATED EXPENSE |
|-----|---|---------|-------|------|--------------|--------|-----------------|-------|-------------------------------|----------------|---------------|-------------------------|
| 333 | SAME DAY SURGERY                          | D22     | P5C   | SDS  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 334 | LABOR & DELIVERY SERVICES                 | D23     | P5D   | DEL  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 335 | OPERATING ROOM                            | D24     | P5D   | OR   | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 336 | OPERATING ROOM CLINIC                     | D24a    | P5D   | ORC  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 337 | ANESTHESIOLOGY                            | D25     | P5D   | ANS  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 338 | LABORATORY SERVICES                       | D28     | P5D   | LAB  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 339 | ELECTROCARDIOGRAPHY                       | D30     | P5D   | EKG  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 340 | INTERVENTIONAL RADIOLOGY / CARDIOVASCULAR | D31     | P5D   | IRC  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 341 | RADIOLOGY-DIAGNOSTIC                      | D32     | P5E   | RAD  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 342 | CT SCANNER                                | D33     | P5E   | CAT  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 343 | RADIOLOGY-THERAPEUTIC                     | D34     | P5E   | RAT  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 344 | NUCLEAR MEDICINE                          | D35     | P5E   | NUC  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 345 | RESPIRATORY THERAPY                       | D36     | P5E   | RES  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 346 | PULMONARY FUNCTION TESTING                | D37     | P5E   | PUL  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 347 | ELECTROENCEPHALOGRAPHY                    | D38     | P5E   | EEG  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 348 | PHYSICAL THERAPY                          | D39     | P5F   | PTH  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 349 | OCCUPATIONAL THERAPY                      | D40     | P5F   | OTH  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 350 | SPEECH LANGUAGE PATHOLOGY                 | D41     | P5F   | STH  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 351 | RECREATIONAL THERAPY                      | D42     | P5F   | REC  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 352 | AUDIOLOGY                                 | D43     | P5F   | AUD  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 353 | OTHER PHYSICAL MEDICINE                   | D44     | P5F   | OPM  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 354 | RENAL DIALYSIS                            | D45     | P5F   | RDL  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 355 | ORGAN ACQUISITION                         | D46     | P5G   | OA   | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 356 | AMBULATORY SURGERY                        | D47     | P5G   | AOR  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 357 | LEUKOPHERESIS                             | D48     | P5G   | LEU  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 358 | HYPERBARIC CHAMBER                        | D49     | P5G   | HYP  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 359 | FREE STANDING EMERGENCY                   | D50     | P5G   | FSE  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 360 | MAGNETIC RESONANCE IMAGING                | D51     | P5G   | MRI  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 361 | ADOLESCENT DUAL DIAGNOSED                 | D52     | P5G   | ADD  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 362 | LITHOTRIPSY                               | D53     | P5H   | LIT  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 363 | REHABILITATION                            | D54     | P5H   | RHB  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 364 | OBSERVATION                               | D55     | P5H   | OBV  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 365 | TRANSURETHAL MICROWAVE THERMOTHERAPY      | D57     | P5H   | TMT  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 366 | ONCOLOGY O/P CLINIC                       | D58     | P5H   | OCL  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 367 | TRANSURETHAL NEEDLE ABLATION              | D59     | P5H   | TNA  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |
| 368 | PSYCHIATRIC ADULT                         | D70     | P5H   | PAD  | 0.0          | 0.0    |                 |       |                               |                |               | -                       |

ALLOCATION OF EXPENSES (CAFETERIA, PARKING, DATA PROCESSING)

INSTITUTION NAME: Harford Memorial Hospital  
 INSTITUTION NUMBER: 210006  
 FISCAL YEAR: 6/30/2018

COL. 1      COL. 2      COL. 3      COL. 4      COL. 5      COL. 6      COL. 7      COL. 8

| /// | DISTRIBUTION OF LOSS PER FTE | LOOK UP | SCHED | CODE    | NO. OF FTE'S | C x D1 | FTE'S ALLOCATED | BASIS   | WAGES, SALARIES, & F. BENEFIT | OTHER EXPENSES | DP ALLOCATION | TOTAL ALLOCATED EXPENSE |
|-----|------------------------------|---------|-------|---------|--------------|--------|-----------------|---------|-------------------------------|----------------|---------------|-------------------------|
| 369 | PSYCHIATRIC CHILD/ADOLESCENT | D71     | P5I   | PCD     | 0.0          | 0.0    |                 |         |                               |                |               | -                       |
| 370 | PSYCHIATRIC GERIATRIC        | D73     | P5I   | PSG     | 0.0          | 0.0    |                 |         |                               |                |               | -                       |
| 371 | INDIVIDUAL THERAPIES         | D74     | P5I   | ITH     | 0.0          | 0.0    |                 |         |                               |                |               | -                       |
| 372 | GROUP THERAPIES              | D75     | P5I   | GTH     | 0.0          | 0.0    |                 |         |                               |                |               | -                       |
| 373 | FAMILY THERAPIES             | D76     | P5I   | FTH     | 0.0          | 0.0    |                 |         |                               |                |               | -                       |
| 374 | PSYCHOLOGICAL TESTING        | D77     | P5I   | PST     | 0.0          | 0.0    |                 |         |                               |                |               | -                       |
| 375 | EDUCATION                    | D78     | P5I   | PSE     | 0.0          | 0.0    |                 |         |                               |                |               | -                       |
| 376 | OTHER THERAPIES              | D79     | P5J   | OPT     | 0.0          | 0.0    |                 |         |                               |                |               | -                       |
| 377 | ELECTROCONVULSIVE THERAPY    | D80     | P5J   | ETH     | 0.0          | 0.0    |                 |         |                               |                |               | -                       |
| 378 | ACTIVITY THERAPIES           | D81     | P5J   | ATH     | 0.0          | 0.0    |                 |         |                               |                |               | -                       |
| 378 | PEDIATRIC STEP-DOWN          | D82     | P5J   | PSD     | 0.0          | 0.0    |                 |         |                               |                |               | -                       |
| 379 | 340B CLINIC SERVICES         | D83     | P5J   | CL-340  | 0.0          | 0.0    |                 |         |                               |                |               | -                       |
| 380 | 340B RADIOLOGY - THERAPEUTIC | D84     | P5J   | RAT-340 | 0.0          | 0.0    |                 |         |                               |                |               | -                       |
| 381 | 340B OR CLINIC SERVICES      | D85     | P5J   | ORC-340 | 0.0          | 0.0    |                 |         |                               |                |               | -                       |
| 382 | 340B LABORATORY SERVICES     | D86     | P5J   | LAB-340 | 0.0          | 0.0    |                 |         |                               |                |               | -                       |
| 383 | 340B DRUGS                   | D87     | P5J   | CDS-340 | 0.0          | 0.0    |                 |         |                               |                |               | -                       |
| 384 | FREESTANDING CLINIC SERVICES | UR01    | UR01  | FSC1    | 0.0          | 0.0    |                 |         |                               |                |               | -                       |
| 385 | HOME HEALTH SERVICES         | UR02    | UR02  | HHC     | 0.0          | 0.0    |                 |         |                               |                |               | -                       |
| 386 | OUTPATIENT RENAL DIALYSIS    | UR03    | UR03  | ORD     | 0.0          | 0.0    |                 |         |                               |                |               | -                       |
| 387 | SKILLED NURSING CARE         | UR04    | UR04  | ECF1    | 0.0          | 0.0    |                 |         |                               |                |               | -                       |
| 388 | LABORATORY NON-PATIENT       | UR05    | UR05  | ULB     | 0.0          | 0.0    |                 |         |                               |                |               | -                       |
| 389 | PHYSICIANS PART B SERVICES   | UR06    | UR06  | UPB     | 0.0          | 0.0    |                 |         |                               |                |               | -                       |
| 390 | CERTIFIED NURSE ANESTHETISTS | UR07    | UR07  | CNA     | 0.0          | 0.0    |                 |         |                               |                |               | -                       |
| 391 | PHYSICIAN SUPPORT SERVICES   | UR08    | UR08  | PSS     | 0.0          | 0.0    |                 |         |                               |                |               | -                       |
| 392 | TBD                          | UR09    | UR09  | TBA2    | 0.0          | 0.0    |                 |         |                               |                |               | -                       |
| 393 | TBD                          | UR10    | UR10  | TBA3    | 0.0          | 0.0    |                 |         |                               |                |               | -                       |
| 394 | TBD                          | UR11    | UR11  | TBA4    | 0.0          | 0.0    |                 |         |                               |                |               | -                       |
| 395 | TBD                          | UR12    | UR12  | TBA5    | 0.0          | 0.0    |                 |         |                               |                |               | -                       |
| 396 | TBD                          | UR13    | UR13  | TBA6    | 0.0          | 0.0    |                 |         |                               |                |               | -                       |
| 397 | TBD                          | UR14    | UR14  | TBA7    | 0.0          | 0.0    |                 |         |                               |                |               | -                       |
| 398 | TBD                          | UR15    | UR15  | TBA8    | 0.0          | 0.0    |                 |         |                               |                |               | -                       |
| E   | TOTALS                       |         |       |         | 524.9        | 0.0    | 1.7             | 100.00% | 1,196.7                       | 1,090.3        | 2,287.0       | 2,287.0                 |

**RECONCILIATION OF BASE YEAR EXPENSES  
AND BUDGET YEAR EXPENSES  
TO SCHEDULE RE**

**RC**

INSTITUTION NAME: Harford Memorial Hospital

FISCAL YEAR 6/30/2018

INSTITUTION NUMBER: 210006

|    | Expenses                            | Sources                         | HSCRC Regulated | Unregulated | Total      |    |
|----|-------------------------------------|---------------------------------|-----------------|-------------|------------|----|
| A  | Unassigned Expense                  | Sch. UA, Col. 10                | 7,960.8         | 83.6        | 8,044.4    | A  |
| B  | Physicians Part B Services          | P2 Ln A Col 7<br>UR6 Ln B Col 3 | 0.0             | 3,185.1     | 3,185.1    | B  |
| C  | Physician Support Services          | Sch. P3, Line A, Col. 7<br>UR   | 122.9           |             | 122.9      | C  |
| D  | Resident, Intern Services           | Sch. P4 & P5 , Line A, Col. 7   | 0.0             | 0.0         | 0.0        | D  |
| E  | Overhead Expense Survey             | Sch OES, Line P, Col. 1         | 33,173.6        | 55.0        | 33,228.6   | E  |
| F  | Patient Care Centers                | Schs D1 - D81, Line B, Col. 4   | 42,431.3        | //////////  | 42,431.3   | F  |
| G  | Auxiliary Enterprises               | Schs E1 - E9 Line B, Col 3      | 0.0             | 655.8       | 655.8      | G  |
| H  | Other Institution Programs          | Schs F1 - F4, Line B, Col 3     | //////////      | 0.0         | 0.0        | H  |
| I  | Unregulated Services                | Schs UR1-UR15 Less Ln B & C     | //////////      | 51.3        | 51.3       | I  |
| J  | Total Operating Expenses            | A+B+C+D+E+F+G+H+I               | 83,688.6        | 4,030.8     | 87,719.4   | J  |
| K  | Non-Operating Expenses              | Non-Operating Expenses          | //////////      | 0.0         | 0.0        | K  |
| L  | Total Expenses                      | J + K                           | 83,688.6        | 4,030.8     | 87,719.4   | L  |
| M  | Total Operating Expenses - RE       | Sche RE, Line S                 | 83,338.1        | 4,380.9     | 87,719.0   | M  |
| N  | Non-Operating Expenses - RE         | Sche RE, Line V                 | //////////      | 0.0         | 0.0        | N  |
| O  | Total Expenses - RE                 | M + N                           | 83,338.1        | 4,380.9     | 87,719.0   | O  |
| P  | Reconciliation Amount               | O - L                           | (350.5)         | 350.1       | (0.4)      | P  |
| Q  | Nomenclature                        | //////////                      | //////////      | //////////  | ////////// | Q  |
| Q1 | Other Non-Operating Expense         | Audited Financial Statements    | 0.0             | 0.0         | 0.0        | Q1 |
| Q2 | Rounding                            |                                 | 0.4             | 0.0         | 0.4        | Q2 |
| Q3 | O/H Exp Alloc. to Aux Ent. Fringe   | E Schedules                     | 350.1           | (350.1)     | 0.0        | Q3 |
| Q4 | Aux Ent. Loss Allocated to F and UR | OA Schedule                     | 0.0             | 0.0         | 0.0        | Q4 |
| Q5 | Ineligible Interns/Residents        | P5 Schedule                     | 0.0             | 0.0         | 0.0        | Q5 |
| Q6 |                                     |                                 |                 |             |            | Q6 |

## STATEMENT OF REVENUE AND EXPENSES

RE

INSTITUTION NAME: Harford Memorial Hospital

FISCAL

6/30/2018INSTITUTION NUMBER: 210006

|                                  |  | COL 1     | COL 2       | COL 3     |    |
|----------------------------------|--|-----------|-------------|-----------|----|
|                                  |  | Regulated | Unregulated | Total     |    |
| <b>Operating Revenues:</b>       |  | xxxx      | xxxx        | xxxx      |    |
| A                                | Gross Revenues from Daily Hospital Services                              | 28,674.9  | 0.0         | 28,674.9  | A  |
| B                                | Gross Revenues from Ambulatory Services                                  | 15,915.2  | 0.0         | 15,915.2  | B  |
| C                                | Gross Revenues from Inpatient Ancillary Services                         | 26,038.0  | 0.0         | 26,038.0  | C  |
| D                                | Gross Revenues from Outpatient Ancillary Services                        | 35,315.4  | 168.0       | 35,483.4  | D  |
| E                                | Gross Patient Revenues   | 105,943.5 | 168.0       | 106,111.5 | E  |
| <b>Deductions from Revenues:</b> |  | xxxx      | xxxx        | xxxx      |    |
| F                                | Provision for Bad Debts  | 5,362.0   | 0.0         | 5,362.0   | F  |
| G                                | Charity/Uncompensated Care   | 1,903.0   | 0.0         | 1,903.0   | G  |
| H                                | Contractual Adjustments  | 5,721.8   | 0.0         | 5,721.8   | H  |
| H1                               | Uncompensated Care Fund Payments   | 0.0       | 0.0         | 0.0       | H1 |
| H2                               | Denials  | 2,018.7   | 0.0         | 2,018.7   | H2 |
| I                                | Other Deductions from Revenues   | 3,550.0   | 0.0         | 3,550.0   | I  |
| J                                | Total Deductions from Revenues   | 18,555.5  | 0.0         | 18,555.5  | J  |
| J1                               | Uncompensated Care Fund Receipts   | 897.0     | 0.0         | 897.0     | J1 |
| K                                | Net Patient Revenues   | 88,285.0  | 168.0       | 88,453.0  | K  |
| L                                | Other Operating Revenues   | 824.5     | 309.5       | 1,134.0   | L  |
| M                                | Net Operating Revenues   | 89,109.5  | 477.5       | 89,587.0  | M  |
| <b>Operating Expenses:</b>       |  | xxxx      | xxxx        | xxxx      |    |
| N                                | Salaries, Wages, and Employee Benefits                                   | 49,942.2  | 509.8       | 50,452.0  | N  |
| O                                | Professional Fees  | 3,829.0   | 0.0         | 3,829.0   | O  |
| P                                | Supplies   | 7,797.0   | 0.0         | 7,797.0   | P  |
| Q                                | Depreciation/Amortization, Leases/Rentals                                | 5,586.8   | 83.6        | 5,670.4   | Q  |
| R                                | Other Expenses   | 16,183.1  | 3,787.5     | 19,970.6  | R  |
| S                                | Total Operating Expenses   | 83,338.1  | 4,380.9     | 87,719.0  | S  |
| T                                | <b>Excess (Deficit) Operating Revenues Over Operating Expenses</b>       | 5,771.4   | (3,903.4)   | 1,868.0   | T  |
| U                                | Non-Operating Revenues   | xxxx      | 4,960.0     | 4,960.0   | U  |
| V                                | Non-Operating Expenses   | xxxx      | 0.0         | 0.0       | V  |
| W                                | <b>Excess (Deficit) Revenues Over Expenses-Regulated and Unregulated</b> | 5,771.4   | 1,056.6     | 6,828.0   | W  |
| X                                | Operating Expenses per EIPD  | 1.99994   | xxxx        | xxxx      | X  |
| Y                                | Operating Expenses per EIPA  | 9.80159   | xxxx        | xxxx      | Y  |
| Z                                | Working Capital Ratio = Current Assets/Current Liabilities               | 0.5       | xxxx        | xxxx      | Z  |
| AA                               | Admissions   | 4,391     | 0           | 4,391     | AA |
| BB                               | EIPA's   | 8,503     |             | 8,516     | BB |



**Schedule RE-R:  
Reconciliation of the Audited  
Financials to Schedule RE**

INSTITUTION NAME: Harford Memorial Hospital

RE - R 1

INSTITUTION NO.: 210006

|                              | Col. 1                             | Col. 2                       | Col. 3                | Col. 4  | Col. 5     | Col. 6       | Col. 7      | Col. 8     | Col. 9    |
|------------------------------|------------------------------------|------------------------------|-----------------------|---------|------------|--------------|-------------|------------|-----------|
|                              | Audited<br>Financial<br>Statements | Miscellaneous<br>Adjustments | AUXILIARY ENTERPRISES |         |            |              |             |            |           |
|                              |                                    |                              | E01                   | E02     | E03        | E04          | E05         | E06        | E07       |
|                              |                                    |                              | Ambulance             | Parking | Dr. Office | Other Office | Retail Ops. | Pt. Phones | Cafeteria |
| Gross Patient Revenue        | 106,621.0                          | (509.5)                      | -                     | -       | -          | -            | -           | -          | -         |
| Provision for Bad Debt       | 5,362.0                            | -                            | -                     | -       | -          | -            | -           | -          | -         |
| Charity Care                 | 1,903.0                            | -                            | -                     | -       | -          | -            | -           | -          | -         |
| Contractual Allowances       | 10,903.0                           | (509.5)                      | -                     | -       | -          | -            | -           | -          | -         |
| Total Deductions             | 18,168.0                           | (509.5)                      | -                     | -       | -          | -            | -           | -          | -         |
| Net Patient Revenue          | 88,453.0                           | -                            | -                     | -       | -          | -            | -           | -          | -         |
| Other Operating Revenue      | 1,134.0                            | -                            | -                     | -       | -          | -            | -           | -          | 309.5     |
| Total Operating Revenue      | 89,587.0                           | -                            | -                     | -       | -          | -            | -           | -          | 309.5     |
| <b>Operating Expenses:</b>   |                                    |                              |                       |         |            |              |             |            |           |
| Salaries, Wages and Benefits | 50,452.0                           | -                            | -                     | -       | -          | -            | 12.8        | -          | 459.1     |
| Professional Fees            | 3,829.0                            | -                            | -                     | -       | -          | -            | -           | -          | -         |
| Supplies                     | 7,797.0                            | -                            | -                     | -       | -          | -            | -           | -          | -         |
| Depreciation / Amortization  | 4,418.0                            | -                            | -                     | -       | -          | -            | -           | -          | 83.6      |
| Leases / Rentals             | -                                  | 1,252.4                      | -                     | -       | -          | -            | -           | -          | -         |
| Interest                     | 984.0                              | -                            | -                     | -       | -          | -            | -           | -          | -         |
| Other Expenses               | 20,239.0                           | (1,252.4)                    | -                     | -       | -          | -            | 25.3        | -          | 546.8     |
| Total Operating Expense      | 87,719.0                           | -                            | -                     | -       | -          | -            | 38.1        | -          | 1,089.5   |
| Income from Operations       | 1,868.0                            | -                            | -                     | -       | -          | -            | (38.1)      | -          | (780.0)   |
| Non-Operating Revenues       | 4,960.0                            | -                            | -                     | -       | -          | -            | -           | -          | -         |
| Non-Operating Expenses       | -                                  | -                            | -                     | -       | -          | -            | -           | -          | -         |
| Excess Revenue Over Expenses | 6,828.0                            | -                            | -                     | -       | -          | -            | (38.1)      | -          | (780.0)   |

**Schedule RE-R:  
Reconciliation of the Audited  
Financials to Schedule RE**

INSTITUTION NAME: Harford Memoria

RE - R 2

INSTITUTION NO.: 210006

|                              | Col. 10               | Col. 11 | Col. 12                      | Col. 13     | Col. 14         | Col. 15         | Col. 16     | Col. 17     | Col. 18   |
|------------------------------|-----------------------|---------|------------------------------|-------------|-----------------|-----------------|-------------|-------------|-----------|
|                              | AUXILIARY ENTERPRISES |         | OTHER INSTITUTIONAL PROGRAMS |             |                 |                 | UNREGULATED |             |           |
|                              | E08                   | E09     | F01                          | F02         | F03             | F04             | UR01        | UR02        | UR03      |
|                              | Day Care              | Housing | Research                     | Nursing Ed. | Other Hlth. Ed. | Comm. Hlth. Ed. | FSC         | Home Health | O/P Renal |
| Gross Patient Revenue        | -                     | -       | -                            | -           | -               | -               | -           | -           | -         |
| Provision for Bad Debt       | -                     | -       | -                            | -           | -               | -               | -           | -           | -         |
| Charity Care                 | -                     | -       | -                            | -           | -               | -               | -           | -           | -         |
| Contractual Allowances       | -                     | -       | -                            | -           | -               | -               | -           | -           | -         |
| Total Deductions             | -                     | -       | -                            | -           | -               | -               | -           | -           | -         |
| Net Patient Revenue          | -                     | -       | -                            | -           | -               | -               | -           | -           | -         |
| Other Operating Revenue      | -                     | -       | -                            | -           | -               | -               | -           | -           | -         |
| Total Operating Revenue      | -                     | -       | -                            | -           | -               | -               | -           | -           | -         |
| <b>Operating Expenses:</b>   |                       |         |                              |             |                 |                 |             |             |           |
| Salaries, Wages and Benefits | -                     | -       | -                            | -           | -               | -               | -           | -           | -         |
| Professional Fees            | -                     | -       | -                            | -           | -               | -               | -           | -           | -         |
| Supplies                     | -                     | -       | -                            | -           | -               | -               | -           | -           | -         |
| Depreciation / Amortization  | -                     | -       | -                            | -           | -               | -               | -           | -           | -         |
| Leases / Rentals             | -                     | -       | -                            | -           | -               | -               | -           | -           | -         |
| Interest                     | -                     | -       | -                            | -           | -               | -               | -           | -           | -         |
| Other Expenses               | -                     | -       | -                            | -           | -               | -               | -           | -           | -         |
| Total Operating Expense      | -                     | -       | -                            | -           | -               | -               | -           | -           | -         |
| Income from Operations       | -                     | -       | -                            | -           | -               | -               | -           | -           | -         |
| Non-Operating Revenues       | -                     | -       | -                            | -           | -               | -               | -           | -           | -         |
| Non-Operating Expenses       | -                     | -       | -                            | -           | -               | -               | -           | -           | -         |
| Excess Revenue Over Expenses | -                     | -       | -                            | -           | -               | -               | -           | -           | -         |

**Schedule RE-R:  
Reconciliation of the Audited  
Financials to Schedule RE**

INSTITUTION NAME: Harford Memoria

INSTITUTION NO.: 210006

|                              | Col. 19     | Col. 20     | Col. 21     | Col. 22 | Col. 23 | Col. 23a | Col. 23b | Col. 23c | Col. 23d |
|------------------------------|-------------|-------------|-------------|---------|---------|----------|----------|----------|----------|
|                              | UNREGULATED |             |             |         |         |          |          |          |          |
|                              | UR04        | UR05        | UR06        | UR07    | UR08    | UR09     | UR10     | UR11     | UR12     |
|                              | SNF         | Non-Pt. Lab | Phys. Pt. B | CNA     | PSS     | TBD      | TBD      | TBD      | TBD      |
| Gross Patient Revenue        | -           | 168.0       | -           | -       | -       | -        | -        | -        | -        |
| Provision for Bad Debt       | -           | -           | -           | -       | -       | -        | -        | -        | -        |
| Charity Care                 | -           | -           | -           | -       | -       | -        | -        | -        | -        |
| Contractual Allowances       | -           | -           | -           | -       | -       | -        | -        | -        | -        |
| Total Deductions             | -           | -           | -           | -       | -       | -        | -        | -        | -        |
| Net Patient Revenue          | -           | 168.0       | -           | -       | -       | -        | -        | -        | -        |
| Other Operating Revenue      | -           | -           | -           | -       | -       | -        | -        | -        | -        |
| Total Operating Revenue      | -           | 168.0       | -           | -       | -       | -        | -        | -        | -        |
| <b>Operating Expenses:</b>   |             |             |             |         |         |          |          |          |          |
| Salaries, Wages and Benefits | -           | 37.9        | -           | -       | -       | -        | -        | -        | -        |
| Professional Fees            | -           | -           | -           | -       | -       | -        | -        | -        | -        |
| Supplies                     | -           | -           | -           | -       | -       | -        | -        | -        | -        |
| Depreciation / Amortization  | -           | -           | -           | -       | -       | -        | -        | -        | -        |
| Leases / Rentals             | -           | -           | -           | -       | -       | -        | -        | -        | -        |
| Interest                     | -           | -           | -           | -       | -       | -        | -        | -        | -        |
| Other Expenses               | -           | 30.3        | 3,185.1     | -       | -       | -        | -        | -        | -        |
| Total Operating Expense      | -           | 68.2        | 3,185.1     | -       | -       | -        | -        | -        | -        |
| Income from Operations       | -           | 99.8        | (3,185.1)   | -       | -       | -        | -        | -        | -        |
| Non-Operating Revenues       | -           | -           | -           | -       | -       | -        | -        | -        | -        |
| Non-Operating Expenses       | -           | -           | -           | -       | -       | -        | -        | -        | -        |
| Excess Revenue Over Expenses | -           | 99.8        | (3,185.1)   | -       | -       | -        | -        | -        | -        |

**Schedule RE-R:  
Reconciliation of the Audited  
Financials to Schedule RE**

INSTITUTION NAME: Harford Memoria

RE - R 3

INSTITUTION NO.: 210006

|                              | Col. 23e | Col. 23f | Col. 23g | Col. 24     | Col. 25   | Col. 26   | Col. 27 |
|------------------------------|----------|----------|----------|-------------|-----------|-----------|---------|
|                              | UR13     | UR14     | UR15     | TOTAL       | TOTAL     | SCHEDULE  | RE      |
|                              | TBD      | TBD      | TBD      | UNREGULATED | REGULATED | RE        | LINE    |
| Gross Patient Revenue        | -        | -        | -        | 168.0       | 105,943.5 | 106,111.5 | E       |
| Provision for Bad Debt       | -        | -        | -        | -           | 5,362.0   | 5,362.0   | F       |
| Charity Care                 | -        | -        | -        | -           | 1,903.0   | 1,903.0   | G       |
| Contractual Allowances       | -        | -        | -        | -           | 10,393.5  | 10,393.5  | H       |
| Total Deductions             | -        | -        | -        | -           | 17,658.5  | 17,658.5  | J       |
| Net Patient Revenue          | -        | -        | -        | 168.0       | 88,285.0  | 88,453.0  | K       |
| Other Operating Revenue      | -        | -        | -        | 309.5       | 824.5     | 1,134.0   | L       |
| Total Operating Revenue      | -        | -        | -        | 477.5       | 89,109.5  | 89,587.0  | M       |
| <b>Operating Expenses:</b>   |          |          |          |             |           |           |         |
| Salaries, Wages and Benefits | -        | -        | -        | 509.8       | 49,942.2  | 50,452.0  | N       |
| Professional Fees            | -        | -        | -        | -           | 3,829.0   | 3,829.0   | O       |
| Supplies                     | -        | -        | -        | -           | 7,797.0   | 7,797.0   | P       |
| Depreciation / Amortization  | -        | -        | -        | 83.6        | 4,334.4   | 4,418.0   | Q       |
| Leases / Rentals             | -        | -        | -        | -           | 1,252.4   | 1,252.4   | Q       |
| Interest                     | -        | -        | -        | -           | 984.0     | 984.0     | R       |
| Other Expenses               | -        | -        | -        | 3,787.5     | 15,199.1  | 18,986.6  | R       |
| Total Operating Expense      | -        | -        | -        | 4,380.9     | 83,338.1  | 87,719.0  | S       |
| Income from Operations       | -        | -        | -        | (3,903.4)   | 5,771.4   | 1,868.0   | T       |
| Non-Operating Revenues       | -        | -        | -        | 4,960.0     | XXXXX     | 4,960.0   | U       |
| Non-Operating Expenses       | -        | -        | -        | -           | XXXXX     | -         | V       |
| Excess Revenue Over Expenses | -        | -        | -        | 1,056.6     | 5,771.4   | 6,828.0   | W       |

OVERHEAD STATISTICAL APPORTIONMENT

JS1 & JS2

INSTITUTION NAME: Harford Memorial Hospital  
 INSTITUTION NUMBER: 210006

FISCAL YEAR 6/30/2018

| UNIT COST CALCULATIONS                       | COL 1         | COL 2                  | COL 3                           | COL 4                   | COL 5                            | COL 6                        | COL 7                             | COL 7 A                            | COL 8                              | COL 9                 | COL 10              |          |
|--|---------------|------------------------|---------------------------------|-------------------------|----------------------------------|------------------------------|-----------------------------------|------------------------------------|------------------------------------|-----------------------|---------------------|----------|
|  | DIETARY MEALS | LAUNDRY & LINEN POUNDS | PURCHASING STORES OTH EXP SCHED | HOUSEKEEPING # OF HOURS | CENT SUPPLY PHARMACY SOCIAL SERV | PLANT OPERATIONS NET SQ FEET | INPATIENT: PAC, MRD FIS, MGT, NAD | AMBULATORY: PAC, MRD FIS, MGT, NAD | OUTPATIENT: PAC, MRD FIS, MGT, NAD | MED STAFF ADMIN EIPAs | UNASSIGNED EXPENSES |          |
| A Overhead Expenses                          | 1,062.0       | 272.6                  | 405.0                           | 1,059.9                 | 2,068.2                          | 4,790.6                      | 10,304.5                          | 2,783.6                            | 7,506.5                            | 283.6                 | 1,390.3             |          |
| B Units                                      | 163,340       | 314,590                | 4,516                           | 36,527                  | 2,068                            | 109,034                      | 23,180.5                          | 6,261.8                            | 11,772.3                           | 8,503                 | 69,630.8            |          |
| C Cost per unit                              | 0.006502      | 0.000867               | 0.089679                        | 0.029017                | 1.000000                         | 0.043937                     | 0.444533                          | 0.444533                           | 0.637642                           | 0.033355              | 0.019967            |          |
| <b>STATISTICAL APPORTIONMENT</b>             |               |                        |                                 |                         |                                  |                              |                                   |                                    |                                    |                       |                     |          |
| 1 Med/Surg Acute                             | MSG           | 93,829                 | 126,986                         | 347.1                   | 10,425                           | 29,261                       | 6,974.9                           |                                    |                                    |                       | 12,414.9            |          |
| 2 Pediatric Acute                            | PED           | 0                      | 0                               | 0.0                     | 0                                | 0                            |                                   |                                    |                                    |                       | 0.0                 |          |
| 3 Psychiatric Acute                          | PSY           | 58,725                 | 78,286                          | 150.9                   | 4,298                            | 12,063                       | 4,777.3                           |                                    |                                    |                       | 8,018.9             |          |
| 4 Obstetrics Acute                           | OBS           | 0                      | 0                               | 0.0                     | 0                                | 0                            |                                   |                                    |                                    |                       | 0.0                 |          |
| 5 Definitive Observation                     | DEF           | 0                      | 0                               | 0.0                     | 0                                | 0                            |                                   |                                    |                                    |                       | 0.0                 |          |
| 6 Med/Surg Intensive Care                    | MIS           | 9,359                  | 12,476                          | 195.4                   | 1,085                            | 3,047                        | 2,625.1                           |                                    |                                    |                       | 4,046.5             |          |
| 7 Coronary Care                              | CCU           | 0                      | 0                               | 0.0                     | 0                                | 0                            |                                   |                                    |                                    |                       | 0.0                 |          |
| 8 Pediatric Intensive Care                   | PIC           | 0                      | 0                               | 0.0                     | 0                                | 0                            |                                   |                                    |                                    |                       | 0.0                 |          |
| 9 Neonatal Intensive Care                    | NEO           | 0                      | 0                               | 0.0                     | 0                                | 0                            |                                   |                                    |                                    |                       | 0.0                 |          |
| 10 Burn Care                                 | BUR           | 0                      | 0                               | 0.0                     | 0                                | 0                            |                                   |                                    |                                    |                       | 0.0                 |          |
| 11 Psychiatric Intensive Care                | PSI           | 0                      | 0                               | 0.0                     | 0                                | 0                            |                                   |                                    |                                    |                       | 0.0                 |          |
| 12 Shock Trauma                              | TRM           | 0                      | 0                               | 0.0                     | 0                                | 0                            |                                   |                                    |                                    |                       | 0.0                 |          |
| 13 Oncology                                  | ONC           | 0                      | 0                               | 0.0                     | 0                                | 0                            |                                   |                                    |                                    |                       | 0.0                 |          |
| 14 Newborn Nursery                           | NUR           |                        | 0                               | 0.0                     | 0                                | 0                            |                                   |                                    |                                    |                       | 0.0                 |          |
| 15 Premature Nursery                         | PRE           |                        | 0                               | 0.0                     | 0                                | 0                            |                                   |                                    |                                    |                       | 0.0                 |          |
| 16 Chronic Care                              | CRH           | 0                      | 0                               | 0.0                     | 0                                | 0                            |                                   |                                    |                                    |                       | 0.0                 |          |
| 17 Emergency Services                        | EMG           | 1,427                  | 0                               | 136.7                   | 3,268                            | 9,173                        | 1,237.8                           | 4,259.2                            |                                    | 635                   | 8,481.1             |          |
| 18 Clinical Services                         | CL            |                        | 0                               | 62.5                    | 770                              | 2,160                        | 7.9                               | 1,431.4                            |                                    | 261                   | 2,210.6             |          |
| 19 Psych. Day & Night Care                   | PDC           | 0                      | 0                               | 11.6                    | 0                                | 0                            |                                   | 255.5                              |                                    | 18                    | 370.7               |          |
| 21 Ambulatory Surgery (PBP)                  | AMS           | 0                      | 0                               | 0.0                     | 0                                | 0                            |                                   |                                    |                                    | 0                     | 0.0                 |          |
| 20 Same Day Surgery                          | SDS           | 0                      | 9,491                           | 290.3                   | 403                              | 1,132                        |                                   | 315.7                              |                                    | 469                   | 567.4               |          |
| 22 Labor & Delivery Services                 | DEL           |                        | 0                               | 0.0                     | 0                                | 0                            |                                   |                                    |                                    |                       | 0.0                 |          |
| 23 Operating Room                            | OR            |                        | 16,695                          | 395.5                   | 5,334                            | 14,971                       | 1,048.2                           |                                    | 2,096.3                            |                       | 5,809.7             |          |
| 24 Operating Room Clinic                     | ORC           |                        | 486                             | (13.7)                  | 0                                | 0                            | 1.3                               |                                    |                                    |                       | 14.0                |          |
| 25 Anesthesiology                            | ANS           |                        | 0                               | 6.7                     | 75                               | 211                          | 53.0                              |                                    | 103.3                              |                       | 257.8               |          |
| 26 Laboratory Services                       | LAB           |                        | 0                               | 1,125.7                 | 2,792                            | 7,970                        | 1,397.9                           |                                    | 1,796.5                            |                       | 5,493.4             |          |
| 27 Electrocardiography                       | EKG           |                        | 0                               | 25.6                    | 621                              | 1,742                        | 39.3                              |                                    | 101.1                              |                       | 319.1               |          |
| 28 Interventional Radiology / Cardiovascular | IRC           |                        | 85                              | 1.2                     | 125                              | 351                          | 27.1                              |                                    | 42.4                               |                       | 127.9               |          |
| 29 Radiology-Diagnostic                      | RAD           |                        | 38,884                          | 232.3                   | 4,335                            | 12,166                       | 413.4                             |                                    | 1,985.5                            |                       | 4,563.6             |          |
| 30 CT Scanner                                | CAT           |                        | 18,444                          | 205.8                   | 232                              | 653                          | 216.3                             |                                    | 706.2                              |                       | 1,538.9             |          |
| 31 Radiology-Therapeutic                     | RAT           |                        | 0                               | 94.4                    | 0                                | 0                            |                                   |                                    |                                    |                       | 102.8               |          |
| 32 Nuclear Medicine                          | NUC           |                        | 1,713                           | 361.5                   | 173                              | 486                          | 98.5                              |                                    | 515.4                              |                       | 1,046.7             |          |
| 33 Respiratory Therapy                       | RES           |                        | 0                               | 226.9                   | 276                              | 775                          | 1,060.1                           |                                    | 183.1                              |                       | 1,893.6             |          |
| 34 Pulmonary Function Testing                | PUL           |                        | 0                               | 4.0                     | 0                                | 0                            | 7.0                               |                                    | 14.8                               |                       | 34.7                |          |
| 35 Electroencephalography                    | EEG           |                        | 0                               | 26.4                    | 1,006                            | 2,822                        | 69.2                              |                                    | 364.0                              |                       | 851.7               |          |
| 36 Physical Therapy                          | PTH           |                        | 6,900                           | 4.9                     | 1,082                            | 3,036                        | 333.2                             |                                    | 113.3                              |                       | 838.0               |          |
| 37 Occupational Therapy                      | OTH           |                        | 0                               | 1.8                     | 0                                | 0                            | 221.4                             |                                    | 93.7                               |                       | 473.4               |          |
| 38 Speech Language Pathology                 | STH           |                        | 0                               | 0.1                     | 0                                | 0                            | 86.0                              |                                    | 44.2                               |                       | 196.6               |          |
| 39 Recreational Therapy                      | REC           | 0                      | 0                               | 0.0                     | 0                                | 0                            |                                   |                                    |                                    |                       | 0.0                 |          |
| 40 Audiology                                 | AUD           |                        | 0                               | 0.0                     | 0                                | 0                            |                                   |                                    |                                    |                       | 0.0                 |          |
| 41 Other Physical Medicine                   | OPM           |                        | 0                               | 0.0                     | 0                                | 0                            |                                   |                                    |                                    |                       | 0.0                 |          |
| 42 Renal Dialysis                            | RDL           | 0                      | 682                             | 272.8                   | 0                                | 0                            | 315.0                             |                                    |                                    |                       | 480.1               |          |
| 43 Organ Acquisition                         | OA            |                        | 0                               | 0.0                     | 0                                | 0.0                          |                                   |                                    |                                    |                       | 0.0                 |          |
| 44 Ambulatory Surgery                        | AOR           |                        | 0                               | 0.0                     | 0                                | 0                            |                                   |                                    |                                    |                       | 0.0                 |          |
| 45 Leukopheresis                             | LEU           |                        | 0                               | 0.0                     | 0                                | 0                            |                                   |                                    |                                    |                       | 0.0                 |          |
| 46 Hyperbaric Chamber                        | HYP           |                        | 0                               | 0.0                     | 0                                | 0                            |                                   |                                    |                                    |                       | 0.0                 |          |
| 47 Free Standing Emergency                   | FSE           | 0                      | 0                               | 0.0                     | 0                                | 0                            |                                   |                                    |                                    |                       | 0.0                 |          |
| 48 Magnetic Resonance Imaging                | MRI           |                        | 3,461                           | 26.4                    | 226                              | 635                          | 82.2                              |                                    | 265.1                              |                       | 592.8               |          |
| 49 Adolescent Dual Diagnosed                 | ADD           | 0                      | 0                               | 0.0                     | 0                                | 0                            |                                   |                                    |                                    |                       | 0.0                 |          |
| 50 Lithotripsy                               | LIT           |                        | 0                               | 0.0                     | 0                                | 0                            |                                   |                                    |                                    |                       | 0.0                 |          |
| 51 Rehabilitation                            | RHB           | 0                      | 0                               | 0.0                     | 0                                | 0                            |                                   |                                    |                                    |                       | 0.0                 |          |
| 52 Observation                               | OBV           | 0                      | 0                               | 104.9                   | 0                                | 0                            | 660.8                             |                                    | 2,534.9                            | 2,729                 | 5,206.2             |          |
| 53 Ambulance Services-Rebundled              | AMR           | 0                      | 0                               | 218.7                   | 0                                | 0                            | 218.7                             |                                    |                                    |                       | 335.5               |          |
| 54 Transurethral Microwave Thermotherapy     | TMT           | 0                      | 0                               | 0.0                     | 0                                | 0                            |                                   |                                    |                                    |                       | 0.0                 |          |
| 55 Oncology O/P Clinic                       | OCL           |                        | 0                               | 0.0                     | 0                                | 0                            |                                   |                                    |                                    |                       | 0.0                 |          |
| 56 Transurethral Needle Ablation             | TNA           |                        | 0                               | 0.0                     | 0                                | 0                            |                                   |                                    |                                    |                       | 0.0                 |          |
| 57 Pediatric Step-Down                       | PSD           | 0                      | 0                               | 0.0                     | 0                                | 0                            |                                   |                                    |                                    |                       | 0.0                 |          |
| 58 340B Clinic Services                      | CL-340        |                        | 0                               | 0.0                     | 0                                | 0                            |                                   |                                    |                                    |                       | 0.0                 |          |
| 59 340B Radiology - Therapeutic              | RAT-340       |                        | 0                               | 0.0                     | 0                                | 0                            |                                   |                                    |                                    |                       | 0.0                 |          |
| 60 340B OR Clinic Services                   | ORC-340       |                        | 0                               | 0.0                     | 0                                | 0                            |                                   |                                    |                                    |                       | 0.0                 |          |
| 61 340B Laboratory Services                  | LAB-340       |                        | 0                               | 0.0                     | 0                                | 0                            |                                   |                                    |                                    |                       | 0.0                 |          |
| 62 340B Drugs                                | CDS-340       |                        | 0                               | 0.0                     | 0                                | 0                            |                                   |                                    |                                    |                       | 0.0                 |          |
| 63 Admission Services                        | ADM           |                        |                                 |                         |                                  | 60.8                         |                                   |                                    |                                    | 4,391                 |                     |          |
| 64 Med/Surg Supplies                         | MSS           |                        |                                 |                         |                                  | 100.7                        | 4,584                             | 49.0                               | 51.7                               |                       | 356.8               |          |
| 65 Drugs Sold                                | CDS           |                        |                                 |                         |                                  | 1,906.7                      | 1,798                             | 1,159.9                            | 746.8                              |                       | 2,977.5             |          |
| E TOTAL                                      |               | 163,340                | 314,590                         | 4,516.1                 | 36,527                           | 2,068.2                      | 109,034                           | 23,180.5                           | 6,261.8                            | 11,772.3              | 8,503               | 69,630.8 |

OVERHEAD EXPENSE APPORTIONMENT

J1 & J2

INSTITUTION NAME: Harford Memorial Hospital  
 INSTITUTION NUMBER: 210006

FISCAL YEAR 6/30/2018

|  | COL 1         | COL 2                  | COL 3                          | COL 4                   | COL 5                            | COL 6                        | COL 7                       | COL 8                           | COL 8 A                          | COL 9                            | COL 10                | COL 11              | COL 12               | COL 13                   |
|--|---------------|------------------------|--------------------------------|-------------------------|----------------------------------|------------------------------|-----------------------------|---------------------------------|----------------------------------|----------------------------------|-----------------------|---------------------|----------------------|--------------------------|
| ALLOCATED CENTERS                            | DIETARY MEALS | LAUNDRY & LINEN POUNDS | PURCHASING STORES OTH EXP SCHD | HOUSEKEEPING # OF HOURS | CENT SUPPLY PHARMACY SOCIAL SERV | PLANT OPERATIONS NET SQ FEET | TOTAL PATIENT CARE OVERHEAD | INPATIENT: PAC, MRD FIS.MGT,NAD | AMBULATORY: PAC, MRD FIS.MGT,NAD | OUTPATIENT: PAC, MRD FIS.MGT,NAD | MED STAFF ADMIN EIPAs | UNASSIGNED EXPENSES | TOTAL OTHER OVERHEAD | TOTAL ALLOCATED OVERHEAD |
| A Overhead Expenses                          | 1,062.0       | 272.6                  | 405.0                          | 1,059.9                 | 2,068.2                          | 4,790.6                      | 9,658.3                     | 10,304.5                        | 2,783.6                          | 7,506.5                          | 283.6                 | 1,390.3             | 22,268.5             | 31,926.8                 |
| <b>REVENUE CENTERS</b>                       |               |                        |                                |                         |                                  |                              |                             |                                 |                                  |                                  |                       |                     |                      |                          |
| 1 Med/Surg Acute                             | MSG 610.1     | 110.0                  | 31.1                           | 302.5                   | 1,285.6                          | 2,339.4                      | 3,100.6                     |                                 |                                  |                                  |                       | 247.9               | 3,348.5              | 5,687.8                  |
| 2 Pediatric Acute                            | PED           |                        |                                |                         |                                  | 0.0                          |                             |                                 |                                  |                                  |                       |                     | 0.0                  | 0.0                      |
| 3 Psychiatric Acute                          | PSY 381.8     | 67.8                   | 13.5                           | 124.7                   | 530.0                            | 1,117.9                      | 2,123.7                     |                                 |                                  |                                  |                       | 160.1               | 2,283.8              | 3,401.7                  |
| 4 Obstetrics Acute                           | OBS           |                        |                                |                         |                                  | 0.0                          |                             |                                 |                                  |                                  |                       |                     | 0.0                  | 0.0                      |
| 5 Definitive Observation                     | DEF           |                        |                                |                         |                                  | 0.0                          |                             |                                 |                                  |                                  |                       |                     | 0.0                  | 0.0                      |
| 6 Med/Surg Intensive Care                    | MIS 60.9      | 10.8                   | 17.5                           | 31.5                    | 133.9                            | 254.5                        | 1,166.9                     |                                 |                                  |                                  |                       | 80.8                | 1,247.7              | 1,502.3                  |
| 7 Coronary Care                              | CCU           |                        |                                |                         |                                  | 0.0                          |                             |                                 |                                  |                                  |                       |                     | 0.0                  | 0.0                      |
| 8 Pediatric Intensive Care                   | PIC           |                        |                                |                         |                                  | 0.0                          |                             |                                 |                                  |                                  |                       |                     | 0.0                  | 0.0                      |
| 9 Neonatal Intensive Care                    | NEO           |                        |                                |                         |                                  | 0.0                          |                             |                                 |                                  |                                  |                       |                     | 0.0                  | 0.0                      |
| 10 Burn Care                                 | BUR           |                        |                                |                         |                                  | 0.0                          |                             |                                 |                                  |                                  |                       |                     | 0.0                  | 0.0                      |
| 11 Psychiatric Intensive Care                | PSI           |                        |                                |                         |                                  | 0.0                          |                             |                                 |                                  |                                  |                       |                     | 0.0                  | 0.0                      |
| 12 Shock Trauma                              | TRM           |                        |                                |                         |                                  | 0.0                          |                             |                                 |                                  |                                  |                       |                     | 0.0                  | 0.0                      |
| 13 Oncology                                  | ONC           |                        |                                |                         |                                  | 0.0                          |                             |                                 |                                  |                                  |                       |                     | 0.0                  | 0.0                      |
| 14 Newborn Nursery                           | NUR           |                        |                                |                         |                                  | 0.0                          |                             |                                 |                                  |                                  |                       |                     | 0.0                  | 0.0                      |
| 15 Premature Nursery                         | PRE           |                        |                                |                         |                                  | 0.0                          |                             |                                 |                                  |                                  |                       |                     | 0.0                  | 0.0                      |
| 16 Chronic Care                              | CRH           |                        |                                |                         |                                  | 0.0                          |                             |                                 |                                  |                                  |                       |                     | 0.0                  | 0.0                      |
| 17 Emergency Services                        | EMG 9.3       |                        | 12.3                           | 94.8                    | 403.0                            | 519.4                        | 550.2                       | 1,893.4                         |                                  |                                  | 21.2                  | 169.3               | 2,634.1              | 3,153.5                  |
| 18 Clinical Services                         | CL            |                        | 5.6                            | 22.3                    | 94.9                             | 122.8                        | 3.5                         | 636.3                           |                                  |                                  | 8.7                   | 44.1                | 692.7                | 815.5                    |
| 19 Psych. Day & Night Care                   | PDC           |                        | 1.0                            |                         |                                  | 1.0                          |                             | 113.6                           |                                  |                                  | 0.6                   | 7.4                 | 121.6                | 122.6                    |
| 20 Ambulatory Surgery (PBP)                  | AMS           |                        |                                |                         |                                  | 0.0                          |                             |                                 |                                  |                                  |                       |                     | 0.0                  | 0.0                      |
| 21 Same Day Surgery                          | SDS           |                        | 8.2                            | 26.0                    | 11.7                             | 49.7                         | 95.7                        | 140.3                           |                                  |                                  | 15.6                  | 11.3                | 167.3                | 263.0                    |
| 22 Labor & Delivery Services                 | DEL           |                        |                                |                         |                                  | 0.0                          |                             |                                 |                                  |                                  |                       |                     | 0.0                  | 0.0                      |
| 23 Operating Room                            | OR            | 14.5                   | 35.5                           | 154.8                   | 657.8                            | 862.5                        | 466.0                       |                                 |                                  | 1,336.7                          |                       | 116.0               | 1,918.7              | 2,781.1                  |
| 24 Operating Room Clinic                     | ORC           | 0.4                    | (1.2)                          |                         |                                  | (0.8)                        | 0.6                         |                                 |                                  | 8.9                              |                       | 0.5                 | 10.0                 | 9.2                      |
| 25 Anesthesiology                            | ANS           |                        | 0.6                            | 2.2                     |                                  | 9.3                          | 12.0                        | 23.6                            |                                  | 65.9                             |                       | 5.1                 | 94.6                 | 106.6                    |
| 26 Laboratory Services                       | LAB           |                        | 100.9                          | 81.0                    | 350.2                            | 532.1                        | 621.4                       | 1,145.5                         |                                  | 109.7                            |                       |                     | 1,876.6              | 2,408.7                  |
| 27 Electrocardiography                       | EKG           |                        | 2.3                            | 18.0                    | 76.6                             | 96.9                         | 17.5                        | 64.5                            |                                  | 6.4                              |                       |                     | 88.3                 | 185.1                    |
| 28 Interventional Radiology / Cardiovascular | IRC           | 0.1                    | 0.1                            | 3.6                     | 15.4                             | 19.2                         | 12.0                        | 27.1                            |                                  | 2.6                              |                       |                     | 41.7                 | 60.9                     |
| 29 Radiology-Diagnostic                      | RAD           |                        | 33.7                           | 20.8                    | 125.8                            | 534.5                        | 714.8                       | 183.8                           |                                  | 1,266.0                          |                       |                     | 91.1                 | 1,540.9                  |
| 30 CT Scanner                                | CAT           |                        | 16.0                           | 18.5                    | 6.7                              | 28.7                         | 69.9                        | 96.1                            |                                  | 450.3                            |                       |                     | 30.7                 | 572.2                    |
| 31 Radiology-Therapeutic                     | RAT           |                        | 8.5                            |                         |                                  | 8.5                          |                             |                                 |                                  |                                  |                       |                     | 2.1                  | 10.5                     |
| 32 Nuclear Medicine                          | NUC           | 1.5                    | 32.4                           | 5.0                     | 21.4                             | 60.3                         | 43.8                        | 328.7                           |                                  | 20.9                             |                       |                     | 393.4                | 453.6                    |
| 33 Respiratory Therapy                       | RES           |                        | 20.3                           | 8.0                     | 34.0                             | 62.4                         | 471.2                       | 116.8                           |                                  | 37.8                             |                       |                     | 625.8                | 688.2                    |
| 34 Pulmonary Function Testing                | PUL           |                        | 0.4                            |                         |                                  | 0.4                          | 3.1                         | 9.4                             |                                  | 0.7                              |                       |                     | 13.3                 | 13.6                     |
| 35 Electroencephalography                    | EEG           |                        | 2.4                            | 29.2                    | 124.0                            | 155.6                        | 30.8                        | 232.1                           |                                  | 17.0                             |                       |                     | 279.9                | 435.4                    |
| 36 Physical Therapy                          | PTH           | 6.0                    | 0.4                            | 31.4                    | 133.4                            | 171.2                        | 148.1                       | 72.2                            |                                  | 16.7                             |                       |                     | 237.1                | 408.2                    |
| 37 Occupational Therapy                      | OTH           |                        | 0.2                            |                         |                                  | 0.2                          | 98.4                        | 59.7                            |                                  | 9.5                              |                       |                     | 167.6                | 167.8                    |
| 38 Speech Language Pathology                 | STH           |                        | 0.0                            |                         |                                  | 0.0                          | 38.2                        | 28.2                            |                                  | 3.9                              |                       |                     | 70.3                 | 70.3                     |
| 39 Recreational Therapy                      | REC           |                        |                                |                         |                                  | 0.0                          |                             |                                 |                                  |                                  |                       |                     | 0.0                  | 0.0                      |
| 40 Audiology                                 | AUD           |                        |                                |                         |                                  | 0.0                          |                             |                                 |                                  |                                  |                       |                     | 0.0                  | 0.0                      |
| 41 Other Physical Medicine                   | OPM           |                        |                                |                         |                                  | 0.0                          |                             |                                 |                                  |                                  |                       |                     | 0.0                  | 0.0                      |
| 42 Renal Dialysis                            | RDL           | 0.6                    | 24.5                           |                         |                                  | 25.1                         | 140.0                       |                                 |                                  |                                  |                       | 9.6                 | 149.6                | 174.7                    |
| 43 Organ Acquisition                         | OA            |                        |                                |                         | 0.0                              | 0.0                          |                             |                                 |                                  |                                  |                       |                     | 0.0                  | 0.0                      |
| 44 Ambulatory Surgery                        | AOR           |                        |                                |                         |                                  | 0.0                          |                             |                                 |                                  |                                  |                       |                     | 0.0                  | 0.0                      |
| 45 Leukopheresis                             | LEU           |                        |                                |                         |                                  | 0.0                          |                             |                                 |                                  |                                  |                       |                     | 0.0                  | 0.0                      |
| 46 Hyperbaric Chamber                        | HYP           |                        |                                |                         |                                  | 0.0                          |                             |                                 |                                  |                                  |                       |                     | 0.0                  | 0.0                      |
| 47 Free Standing Emergency                   | FSE           |                        |                                |                         |                                  | 0.0                          |                             |                                 |                                  |                                  |                       |                     | 0.0                  | 0.0                      |
| 48 Magnetic Resonance Imaging                | MRI           | 3.0                    | 2.4                            | 6.6                     | 27.9                             | 39.8                         | 36.5                        | 169.1                           |                                  | 11.8                             |                       |                     | 217.4                | 257.3                    |
| 49 Adolescent Dual Diagnosed                 | ADD           |                        |                                |                         |                                  | 0.0                          |                             |                                 |                                  |                                  |                       |                     | 0.0                  | 0.0                      |
| 50 Lithotripsy                               | LIT           |                        |                                |                         |                                  | 0.0                          |                             |                                 |                                  |                                  |                       |                     | 0.0                  | 0.0                      |
| 51 Rehabilitation                            | RHB           |                        |                                |                         |                                  | 0.0                          |                             |                                 |                                  |                                  |                       |                     | 0.0                  | 0.0                      |
| 52 Observation                               | OBV           |                        | 9.4                            |                         |                                  | 9.4                          | 293.7                       | 1,616.3                         |                                  | 91.0                             |                       | 104.0               | 2,105.1              | 2,114.5                  |
| 53 Ambulance Services-Rebundled              | AMR           |                        | 19.6                           |                         |                                  | 19.6                         | 97.2                        |                                 |                                  |                                  |                       | 6.7                 | 103.9                | 123.5                    |
| 54 Transurethral Microwave Thermoablation    | TMT           |                        |                                |                         |                                  | 0.0                          |                             |                                 |                                  |                                  |                       |                     | 0.0                  | 0.0                      |
| 55 Oncology O/P Clinic                       | OCL           |                        |                                |                         |                                  | 0.0                          |                             |                                 |                                  |                                  |                       |                     | 0.0                  | 0.0                      |
| 56 Transurethral Needle Ablation             | TNA           |                        |                                |                         |                                  | 0.0                          |                             |                                 |                                  |                                  |                       |                     | 0.0                  | 0.0                      |
| 57 Pediatric Step-Down                       | PSD           |                        |                                |                         |                                  | 0.0                          |                             |                                 |                                  |                                  |                       |                     | 0.0                  | 0.0                      |
| 58 340B Clinic Services                      | CL-340        |                        |                                |                         |                                  | 0.0                          |                             |                                 |                                  |                                  |                       |                     | 0.0                  | 0.0                      |
| 59 340B Radiology - Therapeutic              | RAT-340       |                        |                                |                         |                                  | 0.0                          |                             |                                 |                                  |                                  |                       |                     | 0.0                  | 0.0                      |
| 60 340B OR Clinic Services                   | ORC-340       |                        |                                |                         |                                  | 0.0                          |                             |                                 |                                  |                                  |                       |                     | 0.0                  | 0.0                      |
| 61 340B Laboratory Services                  | LAB-340       |                        |                                |                         |                                  | 0.0                          |                             |                                 |                                  |                                  |                       |                     | 0.0                  | 0.0                      |
| 62 340B Drugs                                | CDS-340       |                        |                                |                         |                                  | 0.0                          |                             |                                 |                                  |                                  |                       |                     | 0.0                  | 0.0                      |
| 63 Admission Services                        | ADM           |                        |                                |                         | 60.8                             |                              | 60.8                        |                                 |                                  |                                  | 146.5                 |                     | 146.5                | 207.3                    |
| 64 Med/Surg Supplies                         | MSS           |                        |                                |                         | 100.7                            | 201.4                        | 302.1                       | 21.8                            |                                  | 33.0                             |                       | 7.1                 | 61.9                 | 364.0                    |
| 65 Drugs Sold                                | CDS           |                        |                                |                         | 1,906.7                          | 79.0                         | 1,985.7                     | 515.6                           |                                  | 476.2                            |                       | 59.5                | 1,051.3              | 3,037.0                  |
| E TOTAL                                      | 1,062.0       | 272.6                  | 405.0                          | 1,059.9                 | 2,068.2                          | 4,790.6                      | 9,658.3                     | 10,304.5                        | 2,783.6                          | 7,506.5                          | 283.6                 | 1,390.3             | 22,268.5             | 31,926.8                 |

**DEPARTMENTAL EQUIPMENT ALLOWANCE**

**H2**

INSTITUTION NAME: Harford Memorial Hospital

FISCAL YEAR

6/30/2018

INSTITUTION NUMBER: 210006

|      | COL 1  | COL 2                          | COL 3 | COL 4                           | COL 5                         | COL 6                            | COL 7                         | COL 8                                  |                                      |
|------|--------|--------------------------------|-------|---------------------------------|-------------------------------|----------------------------------|-------------------------------|--|--------------------------------------|
|      | CENTER | COST<br>BASE YEAR<br>PURCHASES | # YRS | CUMULATIVE<br>PURCHASE<br>TOTAL | DEPRECIATION<br>COL 3 / COL 2 | MKT VALUE<br>BASE YEAR<br>LEASES | CUMULATIVE<br>LEASES<br>TOTAL | LEASE<br>AMORTIZATION<br>COL 6 / COL 2 | DEPR/AMORT<br>TOTAL<br>COL 4 + COL 7 |
| H2A  | MIS    | 1.6                            | 10    | 195.8                           | 19.6                          | 0.0                              | 0.0                           | 0.0                                    | 19.6                                 |
| H2B  | CCU    | 0.0                            | 10    | 0.0                             | 0.0                           | 0.0                              | 0.0                           | 0.0                                    | 0.0                                  |
| H2C  | PIC    | 0.0                            | 10    | 0.0                             | 0.0                           | 0.0                              | 0.0                           | 0.0                                    | 0.0                                  |
| H2D  | NEO    | 0.0                            | 10    | 0.0                             | 0.0                           | 0.0                              | 0.0                           | 0.0                                    | 0.0                                  |
| H2E  | BUR    | 0.0                            | 10    | 0.0                             | 0.0                           | 0.0                              | 0.0                           | 0.0                                    | 0.0                                  |
| H2F  | TRM    | 0.0                            | 10    | 0.0                             | 0.0                           | 0.0                              | 0.0                           | 0.0                                    | 0.0                                  |
| H2G  | ONC    | 0.0                            | 10    | 0.0                             | 0.0                           | 0.0                              | 0.0                           | 0.0                                    | 0.0                                  |
| H2H  | OR     | 252.5                          | 10    | 2,400.3                         | 240.0                         | 0.0                              | 0.0                           | 0.0                                    | 240.0                                |
| H2I  | ORC    | 0.0                            | 10    | 0.0                             | 0.0                           | 0.0                              | 0.0                           | 0.0                                    | 0.0                                  |
| H2J  | AOR    | 0.0                            | 10    | 0.0                             | 0.0                           | 0.0                              | 0.0                           | 0.0                                    | 0.0                                  |
| H2K  | LAB    | 91.2                           | 10    | 681.0                           | 68.1                          | 0.0                              | 0.0                           | 0.0                                    | 68.1                                 |
| H2L  | IRC    | 0.0                            | 10    | 137.4                           | 13.7                          | 0.0                              | 0.0                           | 0.0                                    | 13.7                                 |
| H2M  | RAD    | 275.1                          | 10    | 3,029.0                         | 302.9                         | 0.0                              | 0.0                           | 0.0                                    | 302.9                                |
| H2N  | CAT    | 1,034.9                        | 6.5   | 1,083.1                         | 166.6                         | 0.0                              | 0.0                           | 0.0                                    | 166.6                                |
| H2O  | RAT    | 0.0                            | 10    | 0.0                             | 0.0                           | 0.0                              | 0.0                           | 0.0                                    | 0.0                                  |
| H2P  | NUC    | 0.0                            | 10    | 1.5                             | 0.2                           | 0.0                              | 0.0                           | 0.0                                    | 0.2                                  |
| H2Q  | RDL    | 0.0                            | 10    | 13.1                            | 1.3                           | 0.0                              | 0.0                           | 0.0                                    | 1.3                                  |
| H2R  | HYP    | 0.0                            | 10    | 0.0                             | 0.0                           | 0.0                              | 0.0                           | 0.0                                    | 0.0                                  |
| H2S  | DTY    | 14.3                           | 10    | 112.6                           | 11.3                          | 0.0                              | 0.0                           | 0.0                                    | 11.3                                 |
| H2T  | LL     | 0.0                            | 10    | 0.0                             | 0.0                           | 0.0                              | 0.0                           | 0.0                                    | 0.0                                  |
| H2U  | MGT    | 0.0                            | 10    | 0.0                             | 0.0                           | 0.0                              | 0.0                           | 0.0                                    | 0.0                                  |
| H2V  | EDP    | 2,272.0                        | 10    | 13,803.0                        | 1,380.3                       | 0.0                              | 0.0                           | 0.0                                    | 1,380.3                              |
| H2W  | MRI    | 46.4                           | 6     | 46.4                            | 7.7                           | 0.0                              | 0.0                           | 0.0                                    | 7.7                                  |
| H2X  | LIT    | 0.0                            | 5     | 0.0                             | 0.0                           | 0.0                              | 0.0                           | 0.0                                    | 0.0                                  |
| H2Y  | ETH    | 0.0                            | 10    | 0.0                             | 0.0                           | 0.0                              | 0.0                           | 0.0                                    | 0.0                                  |
| H2Z  | TRP    | 0.0                            | 5     | 0.0                             | 0.0                           | 0.0                              | 0.0                           | 0.0                                    | 0.0                                  |
| H2AA | TMT    | 0.0                            | 5     | 0.0                             | 0.0                           | 0.0                              | 0.0                           | 0.0                                    | 0.0                                  |
|      | TOTAL  | 3,988.0                        |       | 21,503.2                        | 2,211.7                       | 0.0                              | 0.0                           | 0.0                                    | 2,211.7                              |

**DISTRIBUTION OF CAPITAL FACILITIES ALLOWANCE**

**H3 A**

INSTITUTION NAME: Harford Memorial Hospital

FISCAL YEAR 6/30/2018

INSTITUTION NUMBER: 210006

| ALLOWANCE                      | Col. 1   | Col. 2  | Col. 3     | Col. 4     | Col. 5     | Col. 6     | Col. 7     | Col. 8     |   |
|--------------------------------|----------|---------|------------|------------|------------|------------|------------|------------|---|
|                                | SOURCE   | GENERAL | DIETARY    | LAUNDRY    | COMM.      | DATA PROC  | DEPART     | TOTAL      |   |
| A INTEREST                     | RECORDS  | 977     | ////////// | ////////// | ////////// | ////////// | ////////// | ////////// | A |
| B TOTAL DEPRECIATION           | RECORDS  | 5,586.7 | ////////// | ////////// | ////////// | ////////// | ////////// | ////////// | B |
| C CAPITAL INTENSIVE EQUIP DEPR | TOTAL H2 | 2,211.7 | 11.3       | 0.0        | 0.0        | 1,380.3    | 820.2      | 4,423.5    | C |
| D BLDG & GEN EQUIP DEPR        | B - C    | 3,375.0 | ////////// | ////////// | ////////// | ////////// | ////////// | 3,375.0    | D |
| E BLDG & GEN EQUIP DEPR & INT  | A + D    | 4,351.5 | 11.3       | 0.0        | 0.0        | 1,380.3    | 820.2      | 6,563.2    | E |
| F STANDARD UNITS               | //////   | 121,149 | 163,340    | 314,590    | 41,309     | 41,309     | ////////// | ////////// | F |
| G ALLOWANCE PER UNIT           | E / F    | 0.03592 | 0.00007    | 0.00000    | 0.00000    | 0.03341    | ////////// | ////////// | G |

| DISTRIBUTION                                 | CODE | ADI. SQUARE FOOTAGE BASIS |         |            |            |     |       |            |         |    |
|--|------|---------------------------|---------|------------|------------|-----|-------|------------|---------|----|
| 1 Med/Surg Acute                             | MSG  | 32,512                    | 1,167.8 | 6.5        | 0.0        | 0.0 | 233.1 | ////////// | 1,407.3 | 1  |
| 2 Pediatric Acute                            | PED  | 0                         | 0.0     | 0.0        | 0.0        | 0.0 | 0.0   | ////////// | 0.0     | 2  |
| 3 Psychiatric Acute                          | PSY  | 13,403                    | 481.4   | 4.1        | 0.0        | 0.0 | 159.6 | ////////// | 645.1   | 3  |
| 4 Obstetrics Acute                           | OBS  | 0                         | 0.0     | 0.0        | 0.0        | 0.0 | 0.0   | ////////// | 0.0     | 4  |
| 5 Definitive Observation                     | DEF  | 0                         | 0.0     | 0.0        | 0.0        | 0.0 | 0.0   | ////////// | 0.0     | 5  |
| 6 Med/Surg Intensive Care                    | MIS  | 3,385                     | 121.6   | 0.7        | 0.0        | 0.0 | 87.7  | 19.6       | 229.5   | 6  |
| 7 Coronary Care                              | CCU  | 0                         | 0.0     | 0.0        | 0.0        | 0.0 | 0.0   | 0.0        | 0.0     | 7  |
| 8 Pediatric Intensive Care                   | PIC  | 0                         | 0.0     | 0.0        | 0.0        | 0.0 | 0.0   | 0.0        | 0.0     | 8  |
| 9 Neonatal Intensive Care                    | NEO  | 0                         | 0.0     | 0.0        | 0.0        | 0.0 | 0.0   | 0.0        | 0.0     | 9  |
| 10 Burn Care                                 | BUR  | 0                         | 0.0     | 0.0        | 0.0        | 0.0 | 0.0   | 0.0        | 0.0     | 10 |
| 11 Psychiatric Intensive Care                | PSI  | 0                         | 0.0     | 0.0        | 0.0        | 0.0 | 0.0   | ////////// | 0.0     | 11 |
| 12 Shock Trauma                              | TRM  | 0                         | 0.0     | 0.0        | 0.0        | 0.0 | 0.0   | 0.0        | 0.0     | 12 |
| 13 Oncology                                  | ONC  | 0                         | 0.0     | 0.0        | 0.0        | 0.0 | 0.0   | 0.0        | 0.0     | 13 |
| 14 Newborn Nursery                           | NUR  | 0                         | 0.0     | ////////// | 0.0        | 0.0 | 0.0   | ////////// | 0.0     | 14 |
| 15 Premature Nursery                         | PRE  | 0                         | 0.0     | ////////// | 0.0        | 0.0 | 0.0   | ////////// | 0.0     | 15 |
| 16 Chronic Care                              | CRH  | 0                         | 0.0     | 0.0        | 0.0        | 0.0 | 0.0   | ////////// | 0.0     | 16 |
| 17 Emergency Services                        | EMG  | 10,192                    | 366.1   | 0.1        | 0.0        | 0.0 | 183.7 | ////////// | 549.9   | 17 |
| 18 Clinical Services                         | CL   | 2,400                     | 86.2    | ////////// | 0.0        | 0.0 | 48.1  | ////////// | 134.3   | 18 |
| 19 Psveh. Day & Night Care                   | PDC  | 0                         | 0.0     | 0.0        | 0.0        | 0.0 | 8.5   | ////////// | 8.5     | 19 |
| 20 Same Day Surgery                          | SDS  | 1,258                     | 45.2    | 0.0        | 0.0        | 0.0 | 10.6  | ////////// | 55.7    | 20 |
| 21 Labor & Delivery Services                 | DEL  | 0                         | 0.0     | ////////// | 0.0        | 0.0 | 0.0   | ////////// | 0.0     | 21 |
| 22 Operating Room                            | OR   | 16,634                    | 597.5   | ////////// | 0.0        | 0.0 | 105.1 | 240.0      | 942.6   | 22 |
| 23 Operating Room Clinic                     | ORC  | 0                         | 0.0     | ////////// | 0.0        | 0.0 | 0.5   | ////////// | 0.5     | 23 |
| 24 Anesthesiology                            | ANS  | 234                       | 8.4     | ////////// | 0.0        | 0.0 | 5.2   | ////////// | 13.6    | 24 |
| 25 Med/Surg Supplies                         | MSS  | 5,093                     | 182.9   | ////////// | ////////// | 0.0 | 3.4   | ////////// | 186.3   | 25 |
| 26 Drugs Sold                                | CDS  | 1,998                     | 71.8    | ////////// | ////////// | 0.0 | 63.7  | ////////// | 135.5   | 26 |
| 27 Laboratory Services                       | LAB  | 8,855                     | 318.1   | ////////// | 0.0        | 0.0 | 106.7 | 68.1       | 492.9   | 27 |
| 28 Electrocardiography                       | EKG  | 1,936                     | 69.5    | ////////// | 0.0        | 0.0 | 4.7   | ////////// | 74.2    | 28 |
| 29 Interventional Radiology / Cardiovascular | IRC  | 390                       | 14.0    | ////////// | 0.0        | 0.0 | 2.3   | 13.7       | 30.1    | 29 |
| 30 Radiology-Diagnostic                      | RAD  | 13,518                    | 485.5   | ////////// | 0.0        | 0.0 | 80.2  | 302.9      | 868.6   | 30 |
| 31 CT Scanner                                | CAT  | 725                       | 26.0    | ////////// | 0.0        | 0.0 | 30.8  | 166.6      | 223.5   | 31 |
| 32 Radiology-Therapeutic                     | RAT  | 0                         | 0.0     | ////////// | 0.0        | 0.0 | 3.2   | 0.0        | 3.2     | 32 |
| 33 Nuclear Medicine                          | NUC  | 540                       | 19.4    | ////////// | 0.0        | 0.0 | 20.5  | 0.2        | 40.1    | 33 |



DISTRIBUTION OF CAPITAL FACILITIES ALLOWANCE

H3 B

INSTITUTION NAME: Harford Memorial Hospital

FISCAL YEAR: 6/30/2018

INSTITUTION NUMBER: 210006

| DISTRIBUTION |                                       | Col. 1<br>ADJ. SQUARE<br>FOOTAGE<br>BASIS | Col. 2<br>GENERAL | Col. 3<br>DIETARY | Col. 4<br>LAUNDRY | Col. 5<br>COMM. | Col. 6<br>DATA PROC | Col. 7<br>DEPART | Col. 8<br>TOTAL |       |    |
|--------------|---------------------------------------|---|-------------------|-------------------|-------------------|-----------------|---------------------|------------------|-----------------|-------|----|
|              |                                       |   |                   |                   |                   |                 |                     |                  |                 |       |    |
| 34           | Respiratory Therapy                   | RES                                       | 861               | 30.9              | ////              | 0.0             | 0.0                 | 41.5             | ////            | 72.5  | 34 |
| 35           | Pulmonary Function Testing            | PUL                                       | 0                 | 0.0               | ////              | 0.0             | 0.0                 | 0.7              | ////            | 0.7   | 35 |
| 36           | Electroencephalography                | EEG                                       | 3,136             | 112.6             | ////              | 0.0             | 0.0                 | 14.5             | ////            | 127.1 | 36 |
| 37           | Physical Therapy                      | PTH                                       | 3,373             | 121.2             | ////              | 0.0             | 0.0                 | 14.9             | ////            | 136.1 | 37 |
| 38           | Occupational Therapy                  | OTH                                       | 0                 | 0.0               | ////              | 0.0             | 0.0                 | 10.5             | ////            | 10.5  | 38 |
| 39           | Speech Language Pathology             | STH                                       | 0                 | 0.0               | ////              | 0.0             | 0.0                 | 4.4              | ////            | 4.4   | 39 |
| 40           | Recreational Therapy                  | REC                                       | 0                 | 0.0               | ////              | 0.0             | 0.0                 | 0.0              | ////            | 0.0   | 40 |
| 41           | Audiology                             | AUD                                       | 0                 | 0.0               | ////              | 0.0             | 0.0                 | 0.0              | ////            | 0.0   | 41 |
| 42           | Other Physical Medicine               | OPM                                       | 0                 | 0.0               | ////              | 0.0             | 0.0                 | 0.0              | ////            | 0.0   | 42 |
| 43           | Renal Dialysis                        | RDL                                       | 0                 | 0.0               | ////              | 0.0             | 0.0                 | 10.5             | 1.3             | 11.8  | 43 |
| 44           | Organ Acquisition                     | OA  | 0                 | 0.0               | ////              | 0.0             | 0.0                 | 0.0              | ////            | 0.0   | 44 |
| 45           | Leukopheresis                         | LEU                                       | 0                 | 0.0               | ////              | 0.0             | 0.0                 | 0.0              | ////            | 0.0   | 45 |
| 46           | Hyperbaric Chamber                    | HYP                                       | 0                 | 0.0               | ////              | 0.0             | 0.0                 | 0.0              | 0.0             | 0.0   | 46 |
| 47           | Free Standing Emergency               | FSE                                       | 0                 | 0.0               | 0.0               | 0.0             | 0.0                 | 0.0              | ////            | 0.0   | 47 |
| 48           | Magnetic Resonance Imaging            | MRI                                       | 706               | 25.4              | ////              | 0.0             | 0.0                 | 11.6             | 7.7             | 44.7  | 48 |
| 49           | Lithotripsy                           | LIT                                       | 0                 | 0.0               | ////              | 0.0             | 0.0                 | 0.0              | 0.0             | 0.0   | 49 |
| 50           | Rehabilitation                        | RHB                                       | 0                 | 0.0               | 0.0               | 0.0             | 0.0                 | 0.0              | ////            | 0.0   | 50 |
| 51           | Observation                           | OBV                                       | 0                 | 0.0               | ////              | 0.0             | 0.0                 | 106.8            | ////            | 106.8 | 51 |
| 52           | Transurethral Microwave Thermotherapy | TMT                                       | 0                 | 0.0               | ////              | 0.0             | 0.0                 | 0.0              | 0.0             | 0.0   | 52 |
| 53           | Oncology O/P Clinic                   | OCL                                       | 0                 | 0.0               | ////              | 0.0             | 0.0                 | 0.0              | ////            | 0.0   | 53 |
| 54           | Transurethral Needle Ablation         | TNA                                       | 0                 | 0.0               | ////              | 0.0             | 0.0                 | 0.0              | ////            | 0.0   | 54 |
| 55           | Pediatric Step-Down                   | PSD                                       | 0                 | 0.0               | 0.0               | 0.0             | 0.0                 | 0.0              | ////            | 0.0   | 55 |
| 56           | 340B Clinic Services                  | CL-340                                    | 0                 | 0.0               | ////              | 0.0             | 0.0                 | 0.0              | ////            | 0.0   | 56 |
| 57           | 340B Radiology - Therapeutic          | RAT-340                                   | 0                 | 0.0               | ////              | 0.0             | 0.0                 | 0.0              | ////            | 0.0   | 57 |
| 58           | 340B OR Clinic Services               | ORC-340                                   | 0                 | 0.0               | ////              | 0.0             | 0.0                 | 0.0              | ////            | 0.0   | 58 |
| 59           | 340B Laboratory Services              | LAB-340                                   | 0                 | 0.0               | ////              | 0.0             | 0.0                 | 0.0              | ////            | 0.0   | 59 |
| 60           | 340B Drugs                            | CDS-340                                   | 0                 | 0.0               | ////              | 0.0             | 0.0                 | 0.0              | ////            | 0.0   | 60 |
| I            | Subtotal                              | ABC                                       | 121,149           | 4,351             | 11                | 0               | 0                   | 1,373            | 820             | 6,556 | I  |
| 61           | Ambulance Services                    | AMB                                       | 0                 | 0.0               | ////              | ////            | ////                | ////             | ////            | 0.0   | 61 |
| 62           | Parking                               | PAR                                       | 0                 | 0.0               | ////              | ////            | ////                | ////             | ////            | 0.0   | 62 |
| 63           | Doctor's Private Office Rent          | DPO                                       | 0                 | 0.0               | ////              | ////            | ////                | ////             | ////            | 0.0   | 63 |
| 64           | Office & Other Rental                 | OOR                                       | 0                 | 0.0               | ////              | ////            | ////                | ////             | ////            | 0.0   | 64 |
| 65           | Retail Operations                     | REO                                       | 0                 | 0.0               | ////              | ////            | ////                | ////             | ////            | 0.0   | 65 |
| 66           | Patients Telephones                   | PTE                                       | 0                 | 0.0               | ////              | ////            | ////                | ////             | ////            | 0.0   | 66 |
| 67           | Cafeteria                             | CAF                                       | 0                 | 0.0               | ////              | ////            | ////                | ////             | ////            | 0.0   | 67 |
| 68           | Day Care Recreation Areas             | DEB                                       | 0                 | 0.0               | ////              | ////            | ////                | ////             | ////            | 0.0   | 68 |
| 69           | Housing                               | HOU                                       | 0                 | 0.0               | ////              | ////            | ////                | ////             | ////            | 0.0   | 69 |
| 70           | Research                              | REG                                       | 0                 | 0.0               | ////              | ////            | ////                | ////             | ////            | 0.0   | 70 |
| 71           | Nursing Education                     | RNS                                       | 0                 | 0.0               | ////              | ////            | ////                | ////             | ////            | 0.0   | 71 |
| 72           | Other Health Profession Education     | OHE                                       | 0                 | 0.0               | ////              | ////            | ////                | ////             | ////            | 0.0   | 72 |
| 73           | Community Health Education            | CHE                                       | 0                 | 0.0               | ////              | ////            | ////                | ////             | ////            | 0.0   | 73 |
| 74           | Post Graduate Medical Ed              | PME                                       | 0                 | 0.0               | ////              | ////            | ////                | ////             | ////            | 0.0   | 74 |
| 75           | Freestanding Clinic Services          | FSC1                                      | 0                 | 0.0               | ////              | ////            | ////                | ////             | ////            | 0.0   | 75 |
| 76           | Home Health Services                  | HHC                                       | 0                 | 0.0               | ////              | ////            | ////                | ////             | ////            | 0.0   | 76 |
| 77           | Outpatient Renal Dialysis             | ORD                                       | 0                 | 0.0               | ////              | ////            | ////                | ////             | ////            | 0.0   | 77 |
| 78           | Skilled Nursing Care                  | ECF                                       | 0                 | 0.0               | ////              | ////            | ////                | ////             | ////            | 0.0   | 78 |
| 79           | Laboratory Non-Patient                | ULB                                       | 0                 | 0.0               | ////              | ////            | ////                | ////             | ////            | 0.0   | 79 |
| 80           | Physicians Part B Services            | UPB                                       | 0                 | 0.0               | ////              | ////            | ////                | ////             | ////            | 0.0   | 80 |
| 81           | Certified Nurse Anesthetists          | CNA                                       | 0                 | 0.0               | ////              | ////            | ////                | ////             | ////            | 0.0   | 81 |
| 82           | Physician Support Services            | PSS                                       | 0                 | 0.0               | ////              | ////            | ////                | ////             | ////            | 0.0   | 82 |
| 83           | TBD                                   | TBA2                                      | 0                 | 0.0               | ////              | ////            | ////                | ////             | ////            | 0.0   | 83 |
| 84           | TBD                                   | TBA3                                      | 0                 | 0.0               | ////              | ////            | ////                | ////             | ////            | 0.0   | 84 |
| 85           | TBD                                   | TBA4                                      | 0                 | 0.0               | ////              | ////            | ////                | ////             | ////            | 0.0   | 85 |
| 86           | TBD                                   | TBA5                                      | 0                 | 0.0               | ////              | ////            | ////                | ////             | ////            | 0.0   | 86 |
| 87           | TBD                                   | TBA6                                      | 0                 | 0.0               | ////              | ////            | ////                | ////             | ////            | 0.0   | 87 |
| 88           | TBD                                   | TBA7                                      | 0                 | 0.0               | ////              | ////            | ////                | ////             | ////            | 0.0   | 88 |
| 89           | TBD                                   | TBA8                                      | 0                 | 0.0               | ////              | ////            | ////                | ////             | ////            | 0.0   | 89 |

|    |                   |     |         |       |    |   |   |       |     |       |    |
|----|-------------------|-----|---------|-------|----|---|---|-------|-----|-------|----|
| II | TOTAL DISTRIBUTED | XYZ | 121,149 | 4,351 | 11 | 0 | 0 | 1,373 | 820 | 6,556 | II |
|----|-------------------|-----|---------|-------|----|---|---|-------|-----|-------|----|

**OTHER FINANCIAL CONSIDERATIONS**

**G**

INSTITUTION NAME: Harford Memorial Hospital

FISCAL YEAR 6/30/2018

INSTITUTION NUMBER: 210006

|                               |   | SOURCE      | FISCAL YEAR |          |            |   |
|-------------------------------|---|-------------|-------------|----------|------------|---|
|                               |   |             | TOTAL       | DIRECT   | Difference |   |
| <b>REVENUES</b>               |   |             | COL. 1      | COL. 2   | COL. 3     |   |
| A                             | Donations, Pledges                      | SCH. GR     | 0.0         | 0.0      | 0.0        | A |
| B                             | Grants                                  | SCH. GR     | 0.0         | 0.0      | 0.0        | B |
| C                             | Investment Income (Interest, Dividends) | SCH. GR     | 0.0         | 0.0      | 0.0        | C |
| D                             | Donated Commodities, Blood, Services    | SCH. GR     | 0.0         | 0.0      | 0.0        | D |
| E                             | PSRO                                    | SCH. GR     | 0.0         | 0.0      | 0.0        | E |
| F                             | Other                                   | SCH. GR     | 0.0         | 0.0      | 0.0        | F |
| G                             | Total Revenues                          | A+B+C+D+E+F | 0.0         | 0.0      | 0.0        | G |
| <b>EXPENSES</b>               |   |             |             |          |            |   |
| H                             | Licenses and Taxes                      | SCH. UA     | 0.0         |          | 0.0        | H |
| I                             | Short Term Interest                     | SCH. UA     | 7.3         |          | 7.3        | I |
| J                             | Other                                   | REC/BUDGET  |             |          |            | J |
| K                             | Total Expenses                          | H + I + J   | 7.3         | 0.0      | 7.3        | K |
| <b>OTHER ADJUSTMENTS</b>      |   |             |             |          |            |   |
| L                             | Aux. Ent & OIP Gains                    | SCH. E, F   | 0.0         | 0.0      | 0.0        | L |
| M                             | Aux. Ent & OIP Losses                   | SCH. E, F   | 818.1       |          | 818.1      | M |
| N                             | Excess Cash Requirements - Bldg & Equip | N/A         |             |          |            | N |
| O                             | Gain on Disposal of Assets              | REC/BUDGET  | 0.0         | 0.0      | 0.0        | O |
| P                             | Loss on Disposal of Assets              | REC/BUDGET  | 0.0         |          | 0.0        | P |
| Q                             | Total Other Adjustments                 | L+M+N+O+P   | 818.1       | 0.0      | 818.1      | Q |
| <b>PERCENTAGE CALCULATION</b> |   |             |             |          |            |   |
| R                             | Net Other Financial Considerations      | G + K + Q   | 825.4       | 0.0      | 825.4      | R |
| S                             | Other Financial Consideration Percent   | R/SCH. M    | ////////    | //////// | 1.0%       | S |

**THIRD PARTY DIFFERENTIAL**

**PDA**

INSTITUTION NAME: Harford Memorial Hospital FISCAL YEAR 6/30/2018  
 INSTITUTION NUMBER: 210006

| SOURCE | INPATIENT | OUTPATIENT | TOTAL |
|--------|-----------|------------|-------|
|--------|-----------|------------|-------|

**CHARGES, DEDUCTIBLES, CBA**

|    |  | COL 1          | COL 2      | COL 3      |           |    |
|----|--|----------------|------------|------------|-----------|----|
| A  | Gross Patient Revenue, HSCRC Regulated                   | Records/Budget | 54,712.9   | 51,230.6   | 105,943.5 | A  |
| B  | Medicare Revenue, HSCRC Regulated                        | Records/Budget | 26,862.6   | 16,912.5   | 43,775.1  | B  |
| C  | Medicaid Revenue, HSCRC Regulated                        | Records/Budget | 5,995.4    | 2,909.2    | 8,904.5   | C  |
| D  | Blue Cross Revenue, HSCRC Regulated                      | Records/Budget | 2,723.3    | 5,239.3    | 7,962.6   | D  |
| E  | MCO Subcontracted Medicare, Medicaid, HSCRC Regulated ** | Records/Budget | 6,394.4    | 8,911.1    | 15,305.5  | E  |
| F  | Medicare Deductibles Paid by Medicaid, HSCRC Regulated   | Records/Budget | ////////// | ////////// | 418.3     | F  |
| G  | Uncompensated Care, HSCRC Regulated ***                  | Records/Budget | 3,751.9    | 3,513.1    | 7,265.0   | G  |
| G1 | Other Payors Not Eligible for SAAC & Not U.C.            | A-B-C-D-E-G    | 8,985.4    | 13,745.5   | 22,730.9  | G1 |

**RATIOS, LEVEL III COSTS**

|    |  |                        |            |            |            |    |
|----|--|------------------------|------------|------------|------------|----|
| H  | Ratio of Medicare & Medicaid Charges   | Col 3 (B + C) /Col 3 A | ////////// | ////////// | 0.4972     | H  |
| I  | Ratio of Blue Cross Inpatient Charges  | Col 1 D/Col 3 A        | 0.0257     | ////////// | ////////// | I  |
| II | Ratio of Blue Cross Outpatient Charges | Col 2 D/Col 3 A        | ////////// | 0.0495     | ////////// | II |
| J  | Ratio of HMO Charges                   | Col 3 E/Col 3 A        | ////////// | ////////// | 0.1445     | J  |
| K  | Ratio of Deductibles Paid by Medicaid  | Col 3 F/Col 3 A        | ////////// | ////////// | 0.0039     | K  |
| L  | Ratio of Uncompensated Accounts        | Col 3 G/Col 3 A        | ////////// | ////////// | 0.0686     | L  |
| M  | Ratio of Other Payors Charges          | Col 3 G1/Col 3 A       | ////////// | ////////// | 0.2146     | M  |
| N  | Level III Costs                        | Schedule MA            | ////////// | ////////// | 83,323.8   | N  |

**DIFFERENTIAL CALCULATION**

|   |                               |                 |            |            |          |   |
|---|-------------------------------|-----------------|------------|------------|----------|---|
| O | Gross Revenue HSCRC Regulated | *               | ////////// | ////////// | 93,940.5 | O |
| P | Payor Differential            | 1 - (Col 3 O/N) | ////////// | ////////// | 0.1274   | P |

\* O = N/ (1-.06H + .0225I + .0211+ .06J + .02K + L+.02M) - per HSCRC  
 \*\* Detail on Supplemental Schedule 5  
 \*\*\* See Supplemental Schedule 4 for reconciliation to financial statements

REVENUE CENTER RATE SUMMARY

INSTITUTION NAME: Harford Memorial Hospital  
 INSTITUTION NUMBER: 210006

FISCAL YEAR 6/30/2018

| UNITS OF MEASURE | DIRECT EXPENSES | PAT CARE OVERHEAD EXPENSES | OTHER OVERHEAD EXPENSES | N/A | PHYSICIAN SUPPORT EXPENSES | RESIDENT INTERN EXPENSES | LEVEL I | ----- C F A -----      |               | LEVEL II |
|------------------|-----------------|----------------------------|-------------------------|-----|----------------------------|--------------------------|---------|------------------------|---------------|----------|
|                  |                 |                            |                         |     |                            |                          |         | BLDG & GENRL EQUIPMENT | DEPART-MENTAL |          |

| DESCRIPTION                                  | CODE    | COL 1     | COL 2   | COL 3   | COL 4   | COL 5   | COL 6   | COL 7   | COL 8    | COL 9   | COL 10  | COL 11   |
|--|---------|-----------|---------|---------|---------|---------|---------|---------|----------|---------|---------|----------|
| A1 Med/Surg Acute                            | MSG     | 12,550    | 6,974.9 | 2,339.4 | 3,348.5 | /////// | 0.0     | 0.0     | 12,662.8 | 1,400.8 | 6.5     | 14,070.0 |
| 2 Pediatric Acute                            | PED     | 0         | 0.0     | 0.0     | 0.0     | /////// | 0.0     | 0.0     | 0.0      | 0.0     | 0.0     | 0.0      |
| 3 Psychiatric Acute                          | PSY     | 7,737     | 4,777.3 | 1,117.9 | 2,283.8 | /////// | 1.0     | 0.0     | 8,180.0  | 641.0   | 4.1     | 8,825.0  |
| 4 Obstetrics Acute                           | OBS     | 0         | 0.0     | 0.0     | 0.0     | /////// | 0.0     | 0.0     | 0.0      | 0.0     | 0.0     | 0.0      |
| 5 Definitive Observation                     | DEF     | 0         | 0.0     | 0.0     | 0.0     | /////// | 0.0     | 0.0     | 0.0      | 0.0     | 0.0     | 0.0      |
| 6 Med/Surg Intensive Care                    | MIS     | 1,233     | 2,625.1 | 254.5   | 1,247.7 | /////// | 0.0     | 0.0     | 4,127.3  | 209.3   | 20.2    | 4,356.9  |
| 7 Coronary Care                              | CCU     | 0         | 0.0     | 0.0     | 0.0     | /////// | 0.0     | 0.0     | 0.0      | 0.0     | 0.0     | 0.0      |
| 8 Pediatric Intensive Care                   | PIC     | 0         | 0.0     | 0.0     | 0.0     | /////// | 0.0     | 0.0     | 0.0      | 0.0     | 0.0     | 0.0      |
| 9 Neonatal Intensive Care                    | NEO     | 0         | 0.0     | 0.0     | 0.0     | /////// | 0.0     | 0.0     | 0.0      | 0.0     | 0.0     | 0.0      |
| 10 Burn Care                                 | BUR     | 0         | 0.0     | 0.0     | 0.0     | /////// | 0.0     | 0.0     | 0.0      | 0.0     | 0.0     | 0.0      |
| 11 Shock/Trauma                              | TRM     | 0         | 0.0     | 0.0     | 0.0     | /////// | 0.0     | 0.0     | 0.0      | 0.0     | 0.0     | 0.0      |
| 12 Oncology                                  | ONC     | 0         | 0.0     | 0.0     | 0.0     | /////// | 0.0     | 0.0     | 0.0      | 0.0     | 0.0     | 0.0      |
| 13 Newborn Nursery                           | NUR     | 0         | 0.0     | 0.0     | 0.0     | /////// | 0.0     | 0.0     | 0.0      | 0.0     | 0.0     | 0.0      |
| 14 Premature Nursery                         | PRE     | 0         | 0.0     | 0.0     | 0.0     | /////// | 0.0     | 0.0     | 0.0      | 0.0     | 0.0     | 0.0      |
| 15 Chronic Care                              | CRH     | 0         | 0.0     | 0.0     | 0.0     | /////// | 0.0     | 0.0     | 0.0      | 0.0     | 0.0     | 0.0      |
| 16 Emergency Services                        | EMG     | 255,616   | 5,497.0 | 519.4   | 2,634.1 | /////// | 0.0     | 0.0     | 8,650.5  | 549.8   | 0.1     | 9,200.4  |
| 17 Clinical Services                         | CL      | 52,022    | 1,439.3 | 122.8   | 692.7   | /////// | 121.9   | 0.0     | 2,376.7  | 134.3   | 0.0     | 2,511.0  |
| 18 Psych. Day & Night Care                   | PDC     | 744       | 255.5   | 1.0     | 121.6   | /////// | 0.0     | 0.0     | 378.1    | 8.5     | 0.0     | 386.6    |
| 19 Same Day Surgery                          | SDS     | 938       | 315.7   | 95.7    | 167.3   | /////// | 0.0     | 0.0     | 578.7    | 55.7    | 0.0     | 634.4    |
| 20 Labor & Delivery Services                 | DEL     | 0         | 0.0     | 0.0     | 0.0     | /////// | 0.0     | 0.0     | 0.0      | 0.0     | 0.0     | 0.0      |
| 21 Operating Room                            | OR      | 121,094   | 3,144.5 | 862.5   | 1,918.7 | /////// | 0.0     | 0.0     | 5,925.7  | 702.5   | 240.0   | 6,868.2  |
| 22 Operating Room Clinic                     | ORC     | 1,875     | 15.3    | (0.8)   | 10.0    | /////// | 0.0     | 0.0     | 24.5     | 0.5     | 0.0     | 25.0     |
| 23 Anesthesiology                            | ANS     | 119,794   | 156.3   | 12.0    | 94.6    | /////// | 0.0     | 0.0     | 263.0    | 13.6    | 0.0     | 276.6    |
| 24 Laboratory Services                       | LAB     | 3,867,005 | 3,194.4 | 532.1   | 1,876.6 | /////// | 0.0     | 0.0     | 5,603.1  | 424.8   | 68.1    | 6,096.0  |
| 25 Electrocardiography                       | EKG     | 363,578   | 140.4   | 96.9    | 88.3    | /////// | 0.0     | 0.0     | 325.5    | 74.2    | 0.0     | 399.7    |
| 26 Interventional Radiology / Cardiovascular | IRC     | 11,789    | 69.5    | 19.2    | 41.7    | /////// | 0.0     | 0.0     | 130.4    | 16.3    | 13.7    | 160.5    |
| 27 Radiology-Diagnostic                      | RAD     | 335,943   | 2,398.9 | 714.8   | 1,540.9 | /////// | 0.0     | 0.0     | 4,654.7  | 565.7   | 302.9   | 5,523.3  |
| 28 CT Scanner                                | CAT     | 537,476   | 922.5   | 69.9    | 577.2   | /////// | 0.0     | 0.0     | 1,569.6  | 56.9    | 166.6   | 1,793.1  |
| 29 Radiology-Therapeutic                     | RAT     | 0         | 94.4    | 8.5     | 2.1     | /////// | 0.0     | 0.0     | 104.9    | 3.2     | 0.0     | 108.1    |
| 30 Nuclear Medicine                          | NUC     | 85,241    | 614.0   | 60.3    | 393.4   | /////// | 0.0     | 0.0     | 1,067.6  | 39.9    | 0.2     | 1,107.6  |
| 31 Respiratory Therapy                       | RES     | 687,083   | 1,243.2 | 62.4    | 625.8   | /////// | 0.0     | 0.0     | 1,931.4  | 72.5    | 0.0     | 2,003.9  |
| 32 Pulmonary Function Testing                | PUL     | 12,090    | 21.8    | 0.4     | 13.3    | /////// | 0.0     | 0.0     | 35.4     | 0.7     | 0.0     | 36.1     |
| 33 Electroencephalography                    | EEG     | 154,402   | 433.2   | 155.6   | 279.9   | /////// | 0.0     | 0.0     | 868.7    | 127.1   | 0.0     | 995.8    |
| 34 Physical Therapy                          | PTH     | 62,399    | 446.4   | 171.2   | 237.1   | /////// | 0.0     | 0.0     | 854.7    | 136.1   | 0.0     | 990.8    |
| 35 Occupational Therapy                      | OTH     | 52,144    | 315.0   | 0.2     | 167.6   | /////// | 0.0     | 0.0     | 482.8    | 10.5    | 0.0     | 493.3    |
| 36 Speech Language Pathology                 | STH     | 19,873    | 130.2   | 0.0     | 70.3    | /////// | 0.0     | 0.0     | 200.5    | 4.4     | 0.0     | 204.9    |
| 37 Recreational Therapy                      | REC     | 0         | 0.0     | 0.0     | 0.0     | /////// | 0.0     | 0.0     | 0.0      | 0.0     | 0.0     | 0.0      |
| 38 Audiology                                 | AUD     | 0         | 0.0     | 0.0     | 0.0     | /////// | 0.0     | 0.0     | 0.0      | 0.0     | 0.0     | 0.0      |
| 39 Other Physical Medicine                   | OPM     | 0         | 0.0     | 0.0     | 0.0     | /////// | 0.0     | 0.0     | 0.0      | 0.0     | 0.0     | 0.0      |
| 40 Renal Dialysis                            | RDL     | 485       | 315.0   | 25.1    | 149.6   | /////// | 0.0     | 0.0     | 489.7    | 10.5    | 1.3     | 501.5    |
| 41 Organ Acquisition                         | OA      | 0         | 0.0     | 0.0     | 0.0     | /////// | 0.0     | 0.0     | 0.0      | 0.0     | 0.0     | 0.0      |
| 42 Leukopheresis                             | LEU     | 0         | 0.0     | 0.0     | 0.0     | /////// | 0.0     | 0.0     | 0.0      | 0.0     | 0.0     | 0.0      |
| 43 Hyperbaric Chamber                        | HYP     | 0         | 0.0     | 0.0     | 0.0     | /////// | 0.0     | 0.0     | 0.0      | 0.0     | 0.0     | 0.0      |
| 44 Free Standing Emergency                   | FSE     | 0         | 0.0     | 0.0     | 0.0     | /////// | 0.0     | 0.0     | 0.0      | 0.0     | 0.0     | 0.0      |
| 45 Magnetic Resonance Imaging                | MRI     | 145,588   | 347.3   | 39.8    | 217.4   | /////// | 0.0     | 0.0     | 604.6    | 37.0    | 7.7     | 649.4    |
| 46 Lithotripsy                               | LIT     | 0         | 0.0     | 0.0     | 0.0     | /////// | 0.0     | 0.0     | 0.0      | 0.0     | 0.0     | 0.0      |
| 47 Rehabilitation                            | RHB     | 0         | 0.0     | 0.0     | 0.0     | /////// | 0.0     | 0.0     | 0.0      | 0.0     | 0.0     | 0.0      |
| 48 Observation                               | OBV     | 114,915   | 3,195.7 | 9.4     | 2,105.1 | /////// | 0.0     | 0.0     | 5,310.2  | 106.8   | 0.0     | 5,417.0  |
| 49 Ambulance Services-Rebundled              | AMR     | 32,129    | 218.7   | 19.6    | 103.9   | /////// | /////// | /////// | 342.2    | /////// | /////// | 342.2    |
| 50 Transurethral Microwave ThermoTherapy     | TMT     | 0         | 0.0     | 0.0     | 0.0     | /////// | 0.0     | 0.0     | 0.0      | 0.0     | 0.0     | 0.0      |
| 51 Oncology O/P Clinic                       | OCL     | 0         | 0.0     | 0.0     | 0.0     | /////// | 0.0     | 0.0     | 0.0      | 0.0     | 0.0     | 0.0      |
| 52 Transurethral Needle Ablation             | TNA     | 0         | 0.0     | 0.0     | 0.0     | /////// | 0.0     | 0.0     | 0.0      | 0.0     | 0.0     | 0.0      |
| 53 Pediatric Step-Down                       | PSD     | 0         | 0.0     | 0.0     | 0.0     | /////// | 0.0     | 0.0     | 0.0      | 0.0     | 0.0     | 0.0      |
| 54 340B Clinic Services                      | CL-340  | 0         | 0.0     | 0.0     | 0.0     | /////// | 0.0     | 0.0     | 0.0      | 0.0     | 0.0     | 0.0      |
| 55 340B Radiology - Therapeutic              | RAT-340 | 0         | 0.0     | 0.0     | 0.0     | /////// | 0.0     | 0.0     | 0.0      | 0.0     | 0.0     | 0.0      |
| 56 340B OR Clinic Services                   | ORC-340 | 0         | 0.0     | 0.0     | 0.0     | /////// | 0.0     | 0.0     | 0.0      | 0.0     | 0.0     | 0.0      |
| 57 340B Laboratory Services                  | LAB-340 | 0         | 0.0     | 0.0     | 0.0     | /////// | 0.0     | 0.0     | 0.0      | 0.0     | 0.0     | 0.0      |
| 58 340B Drugs                                | CDS-340 | 0         | 0.0     | 0.0     | 0.0     | /////// | 0.0     | 0.0     | 0.0      | 0.0     | 0.0     | 0.0      |
| 59 Admission Services                        | ADM     | 4,391     | /////// | 60.8    | 146.5   | /////// | /////// | /////// | 207.3    | /////// | /////// | 207.3    |
| 60 Med/Surg Supplies                         | MSS     | 8,503     | 2,948.0 | 302.1   | 61.9    | /////// | /////// | /////// | 3,312.0  | 186.3   | /////// | 3,498.3  |
| 61 Drugs Sold                                | CDS     | 8,503     | 2,468.7 | 1,985.7 | 1,051.3 | /////// | /////// | /////// | 5,505.7  | 135.5   | /////// | 5,641.2  |
| 62   |         |           |         |         |         | /////// |         |         |          |         |         |          |

|                |  |           |          |         |          |  |       |     |          |         |       |          |
|----------------|--|-----------|----------|---------|----------|--|-------|-----|----------|---------|-------|----------|
| <b>B TOTAL</b> |  | 7,077,139 | 44,718.3 | 9,658.3 | 22,268.5 |  | 122.9 | 0.0 | 76,768.0 | 5,724.4 | 831.4 | 83,323.8 |
|----------------|--|-----------|----------|---------|----------|--|-------|-----|----------|---------|-------|----------|

REVENUE CENTER RATE SUMMARY

INSTITUTION NAME:  
INSTITUTION NUMBER:

Harford Memorial Hospital  
210006

FISCAL YEAR

6/30/2018

|             |   | OFC            |                           | LEVEL III | PAYOR DIFFERENTIAL | LEVEL IV | CROSS SUBSIDY | MISC ADJ | HSCRC ADJ | ADJUST LEVEL IV | AVERAGE RATES |
|-------------|---|----------------|---------------------------|-----------|--------------------|----------|---------------|----------|-----------|-----------------|---------------|
|             |   | Direct offsets | (Discontinued) Difference |           |                    |          |               |          |           |                 |               |
| DESCRIPTION | CODE                                      | COL 1          | COL 2                     | COL 3     | COL 4              | COL 5    | COL 6         | COL 7    | COL 8     | COL 9           | COL 10        |
| A1          | Med/Surg Acute                            | MSG            | 0.0                       | 14,070.0  | 1,792.7            | 15,862.7 |               |          |           | 15,862.7        | 1,263.9632    |
| 2           | Pediatric Acute                           | PED            | 0.0                       | 0.0       | 0.0                | 0.0      |               |          |           | 0.0             | 0.0000        |
| 3           | Psychiatric Acute                         | PSY            | 0.0                       | 8,825.0   | 1,124.4            | 9,949.4  |               |          |           | 9,949.4         | 1,285.9547    |
| 4           | Obstetrics Acute                          | OBS            | 0.0                       | 0.0       | 0.0                | 0.0      |               |          |           | 0.0             | 0.0000        |
| 5           | Definitive Observation                    | DEF            | 0.0                       | 0.0       | 0.0                | 0.0      |               |          |           | 0.0             | 0.0000        |
| 6           | Med/Surg Intensive Care                   | MIS            | 0.0                       | 4,356.9   | 555.1              | 4,912.0  |               |          |           | 4,912.0         | 3,983.7530    |
| 7           | Coronary Care                             | CCU            | 0.0                       | 0.0       | 0.0                | 0.0      |               |          |           | 0.0             | 0.0000        |
| 8           | Pediatric Intensive Care                  | PIC            | 0.0                       | 0.0       | 0.0                | 0.0      |               |          |           | 0.0             | 0.0000        |
| 9           | Neonatal Intensive Care                   | NEO            | 0.0                       | 0.0       | 0.0                | 0.0      |               |          |           | 0.0             | 0.0000        |
| 10          | Burn Care                                 | BUR            | 0.0                       | 0.0       | 0.0                | 0.0      |               |          |           | 0.0             | 0.0000        |
| 11          | Shock Trauma                              | TRM            | 0.0                       | 0.0       | 0.0                | 0.0      |               |          |           | 0.0             | 0.0000        |
| 12          | Oncology                                  | ONC            | 0.0                       | 0.0       | 0.0                | 0.0      |               |          |           | 0.0             | 0.0000        |
| 13          | Newborn Nursery                           | NUR            | 0.0                       | 0.0       | 0.0                | 0.0      |               |          |           | 0.0             | 0.0000        |
| 14          | Premature Nursery                         | PRE            | 0.0                       | 0.0       | 0.0                | 0.0      |               |          |           | 0.0             | 0.0000        |
| 15          | Chronic Care                              | CRH            | 0.0                       | 0.0       | 0.0                | 0.0      |               |          |           | 0.0             | 0.0000        |
| 16          | Emergency Services                        | EMG            | 0.0                       | 9,200.4   | 1,172.3            | 10,372.7 |               |          |           | 10,372.7        | 40,579.2      |
| 17          | Clinical Services                         | CL             | 0.0                       | 2,511.0   | 319.9              | 2,830.9  |               |          |           | 2,830.9         | 54,416.5      |
| 18          | Psych. Day & Night Care                   | PDC            | 0.0                       | 386.6     | 49.3               | 435.9    |               |          |           | 435.9           | 585.8640      |
| 19          | Same Day Surgery                          | SDS            | 0.0                       | 634.4     | 80.8               | 715.2    |               |          |           | 715.2           | 762.4544      |
| 20          | Labor & Delivery Services                 | DEL            | 0.0                       | 0.0       | 0.0                | 0.0      |               |          |           | 0.0             | 0.0000        |
| 21          | Operating Room                            | OR             | 0.0                       | 6,868.2   | 875.1              | 7,743.3  |               |          |           | 7,743.3         | 63,944.5      |
| 22          | Operating Room Clinic                     | ORC            | 0.0                       | 25.0      | 3.2                | 28.2     |               |          |           | 28.2            | 15,019.0      |
| 23          | Anesthesiology                            | ANS            | 0.0                       | 276.6     | 35.2               | 311.8    |               |          |           | 311.8           | 2,602.6       |
| 24          | Laboratory Services                       | LAB            | 0.0                       | 6,096.0   | 776.7              | 6,872.7  |               |          |           | 6,872.7         | 1,777.3       |
| 25          | Electrocardiography                       | EKG            | 0.0                       | 399.7     | 50.9               | 450.6    |               |          |           | 450.6           | 1,239.4       |
| 26          | Interventional Radiology / Cardiovascular | IRC            | 0.0                       | 160.5     | 20.4               | 180.9    |               |          |           | 180.9           | 15,340.6      |
| 27          | Radiology-Diagnostic                      | RAD            | 0.0                       | 5,523.3   | 703.7              | 6,227.0  |               |          |           | 6,227.0         | 18,536.0      |
| 28          | CT Scanner                                | CAT            | 0.0                       | 1,793.1   | 228.5              | 2,021.6  |               |          |           | 2,021.6         | 3,761.3       |
| 29          | Radiology-Therapeutic                     | RAT            | 0.0                       | 108.1     | 13.8               | 121.9    |               |          |           | 121.9           | 0.0000        |
| 30          | Nuclear Medicine                          | NUC            | 0.0                       | 1,107.6   | 141.1              | 1,248.7  |               |          |           | 1,248.7         | 14,649.5      |
| 31          | Respiratory Therapy                       | RES            | 0.0                       | 2,003.9   | 255.3              | 2,259.2  |               |          |           | 2,259.2         | 3,288.0       |
| 32          | Pulmonary Function Testing                | PUL            | 0.0                       | 36.1      | 4.6                | 40.7     |               |          |           | 40.7            | 3,368.9       |
| 33          | Electroencephalography                    | EEG            | 0.0                       | 995.8     | 126.9              | 1,122.7  |               |          |           | 1,122.7         | 7,271.1       |
| 34          | Physical Therapy                          | PTH            | 0.0                       | 990.8     | 126.2              | 1,117.0  |               |          |           | 1,117.0         | 17,900.8      |
| 35          | Occupational Therapy                      | OTH            | 0.0                       | 493.3     | 62.9               | 556.2    |               |          |           | 556.2           | 10,666.7      |
| 36          | Speech Language Pathology                 | STH            | 0.0                       | 204.9     | 26.1               | 231.0    |               |          |           | 231.0           | 11,623.4      |
| 37          | Recreational Therapy                      | REC            | 0.0                       | 0.0       | 0.0                | 0.0      |               |          |           | 0.0             | 0.0000        |
| 38          | Audiology                                 | AUD            | 0.0                       | 0.0       | 0.0                | 0.0      |               |          |           | 0.0             | 0.0000        |
| 39          | Other Physical Medicine                   | OPM            | 0.0                       | 0.0       | 0.0                | 0.0      |               |          |           | 0.0             | 0.0000        |
| 40          | Renal Dialysis                            | RDL            | 0.0                       | 501.5     | 63.9               | 565.4    |               |          |           | 565.4           | 1,165.7929    |
| 41          | Organ Acquisition                         | OA             | 0.0                       | 0.0       | 0.0                | 0.0      |               |          |           | 0.0             | 0.0000        |
| 42          | Leukopheresis                             | LEU            | 0.0                       | 0.0       | 0.0                | 0.0      |               |          |           | 0.0             | 0.0000        |
| 43          | Hyperbaric Chamber                        | HYP            | 0.0                       | 0.0       | 0.0                | 0.0      |               |          |           | 0.0             | 0.0000        |
| 44          | Free Standing Emergency                   | FSE            | 0.0                       | 0.0       | 0.0                | 0.0      |               |          |           | 0.0             | 0.0000        |
| 45          | Magnetic Resonance Imaging                | MRI            | 0.0                       | 649.4     | 82.7               | 732.1    |               |          |           | 732.1           | 5,028.3       |
| 46          | Lithotripsy                               | LIT            | 0.0                       | 0.0       | 0.0                | 0.0      |               |          |           | 0.0             | 0.0000        |
| 47          | Rehabilitation                            | RHB            | 0.0                       | 0.0       | 0.0                | 0.0      |               |          |           | 0.0             | 0.0000        |
| 48          | Observation                               | OBV            | 0.0                       | 5,417.0   | 690.2              | 6,107.2  |               |          |           | 6,107.2         | 53,145.0      |
| 49          | Ambulance Services-Rebundled              | AMR            | 0.0                       | 342.2     | 43.6               | 385.8    |               |          |           | 385.8           | 12,009.4      |
| 50          | Transurethral Microwave Thermotherapy     | TMT            | 0.0                       | 0.0       | 0.0                | 0.0      |               |          |           | 0.0             | 0.0000        |
| 51          | Oncology O/P Clinic                       | OCL            | 0.0                       | 0.0       | 0.0                | 0.0      |               |          |           | 0.0             | 0.0000        |
| 52          | Transurethral Needle Ablation             | TNA            | 0.0                       | 0.0       | 0.0                | 0.0      |               |          |           | 0.0             | 0.0000        |
| 53          | Pediatric Step-Down                       | PSD            | 0.0                       | 0.0       | 0.0                | 0.0      |               |          |           | 0.0             | 0.0000        |
| 54          | 340B Clinic Services                      | CL-340         | 0.0                       | 0.0       | 0.0                | 0.0      |               |          |           | 0.0             | 0.0000        |
| 55          | 340B Radiology - Therapeutic              | RAT-340        | 0.0                       | 0.0       | 0.0                | 0.0      |               |          |           | 0.0             | 0.0000        |
| 56          | 340B OR Clinic Services                   | ORC-340        | 0.0                       | 0.0       | 0.0                | 0.0      |               |          |           | 0.0             | 0.0000        |
| 57          | 340B Laboratory Services                  | LAB-340        | 0.0                       | 0.0       | 0.0                | 0.0      |               |          |           | 0.0             | 0.0000        |
| 58          | 340B Drugs                                | CDS-340        | 0.0                       | 0.0       | 0.0                | 0.0      |               |          |           | 0.0             | 0.0000        |
| 59          | Admission Services                        | ADM            | 0.0                       | 207.3     | 26.4               | 233.7    |               |          |           | 233.7           | 53,213.7      |
| 60          | Med/Surg Supplies                         | MSS            | 0.0                       | 3,498.3   | 445.7              | 3,944.0  |               |          |           | 3,944.0         | 463,858.9     |
| 61          | Drugs Sold                                | CDS            | 0.0                       | 5,641.2   | 718.8              | 6,360.0  |               |          |           | 6,360.0         | 748,010.8     |
| 62          |   |                | 0.0                       |           |                    |          |               |          |           |                 |               |
| B           | TOTAL                                     |                | 0.0                       | 83,323.8  | 10,616.4           | 93,940.2 | 0.0           | 0.0      | 0.0       | 93,940.2        | //////////    |

**OVERHEAD EXPENSE SUMMARY**

**OES**

INSTITUTION NAME: Harford Memorial Hospital

FISCAL YEAR 6/30/2018

INSTITUTION NUMBER: 210006

| EXPENSES |                              | TOTAL    | DISTRIBUTE TO:                        |                               |  |   |
|----------|------------------------------|----------|---------------------------------------|-------------------------------|--|---|
|          |                              |          | Physician<br>Part B Centers<br>Sch P2 | Data<br>Processing<br>Sch DP1 | General<br>Service Centers<br>Sch C1 - C14 |   |
| A        | Dietary Services             | 1,062.0  | 0.0                                   |                               | 1,062.0                                    | A |
| B        | Laundry & Linen              | 272.6    | 0.0                                   |                               | 272.6                                      | B |
| C        | Social Services              | 60.8     | 0.0                                   |                               | 60.8                                       | C |
| D        | Purchasing & Stores          | 405.2    | 0.0                                   |                               | 405.2                                      | D |
| E        | Plant Operations             | 4,950.2  | 0.0                                   |                               | 4,950.2                                    | E |
| F        | Housekeeping                 | 1,086.5  | 0.0                                   |                               | 1,086.5                                    | F |
| G        | Central Services & Supply    | 100.8    | 0.0                                   |                               | 100.8                                      | G |
| H        | Pharmacy                     | 1,906.7  | 0.0                                   |                               | 1,906.7                                    | H |
| I        | General Accounting           | 597.5    | 0.0                                   |                               | 597.5                                      | I |
| J        | Patient Accounts             | 1,860.3  | 0.0                                   |                               | 1,860.3                                    | J |
| K        | Hospital Administration      | 13,839.1 | 0.0                                   |                               | 13,839.1                                   | K |
| L        | Medical Records              | 1,713.4  | 0.0                                   |                               | 1,713.4                                    | L |
| M        | Medical Staff Administration | 283.6    | 0.0                                   |                               | 283.6                                      | M |
| N        | Nursing Administration       | 2,802.9  | 0.0                                   |                               | 2,802.9                                    | N |
| O        | Data Processing              | 2,287.0  | 0.0                                   | 2,287.0                       |  | O |
| P        | Organ Acquisition Overhead   | 0.0      |                                       |                               | 0.0  | P |
| Q        | Totals                       | 33,228.6 | 0.0                                   | 2,287.0                       | 30,941.6                                   | Q |

**ANNUAL COST SURVEY**

**ACS**

INSTITUTION NAME: Harford Memorial Hospital FISCAL YEAR 6/30/2018

INSTITUTION NUMBER: 210006

COL 1 COL 2

|     | CATEGORY                                    | COSTS    | PERCENT |     |
|-----|---|----------|---------|-----|
| A   | Salaries & Wages                            | 45,095.6 | 54.11%  | A   |
| B   | Fringe Benefits                             | 9,656.0  | 11.59%  | B   |
| C   | Depreciation & Amortization                 | 4,334.7  | 5.20%   | C   |
| C01 | Operating Leases                            | 1,252.4  | 1.50%   | C01 |
| D   | Interest Expense                            | 983.8    | 1.18%   | D   |
| E   | Medical & Surgical Supplies                 | 2,948.0  | 3.54%   | E   |
| F   | IV Solutions and Pharmacy                   | 2,468.7  | 2.96%   | F   |
| G   | Laundry, Linen, Uniforms                    | 179.0    | 0.21%   | G   |
| H   | Films & Solutions                           | 488.5    | 0.59%   | H   |
| I   | Blood, Plasmanate, Albumin                  | 312.0    | 0.37%   | I   |
| J   | Contracted Services                         | 4,546.3  | 5.46%   | J   |
| K   | Professional Fees                           | 3,829.3  | 4.59%   | K   |
| L   | Agency Nurses                               | 356.2    | 0.43%   | L   |
| M   | Malpractice Insurance                       | 951.3    | 1.14%   | M   |
| N   | All Other Insurance                         | 261.6    | 0.31%   | N   |
| O   | Telephone                                   | 714.9    | 0.86%   | O   |
| P   | Utilities & Water                           | 1,478.0  | 1.77%   | P   |
| Q   | Food  | 416.6    | 0.50%   | Q   |
| R   | Printing, Office Supplies, Copying, Postage | 1,076.4  | 1.29%   | R   |
| S   | Chemical, Solutions, Lubrication, Gases     | 1,713.1  | 2.06%   | S   |
| T   | Other (Detail over 20% of supply cost)      | 276.0    | 0.33%   | T   |
| U   | Total                                       | 83,338.1 | 100.00% | U   |



**UNREGULATED SERVICES**

Not Applicable

**UNREGULATED SERVICES SUMMARY**

**URS**

INSTITUTION NAME: Harford Memorial Hospital BASE YEAR 6/30/2018  
 INSTITUTION NUMBER: 210006

| Schedule | Entity Name and Address  | Nature of Service            |
|----------|--|------------------------------|
| UR-1     |  | FREESTANDING CLINIC SERVICES |
|          |  |                              |
|          |  |                              |
|          |  |                              |
| UR-2     |  | HOME HEALTH SERVICES         |
|          |  |                              |
|          |  |                              |
|          |  |                              |
| UR-3     |  | OUTPATIENT RENAL DIALYSIS    |
|          |  |                              |
|          |  |                              |
|          |  |                              |
| UR-4     |  | SKILLED NURSING CARE         |
|          |  |                              |
|          |  |                              |
|          |  |                              |
| UR-5     | HARFORD MEMORIAL HOSPITAL<br>501 S. UNION AVENUE<br>HAVRE DE GRACE<br>MARYLAND 21078 | LABORATORY NON-PATIENT       |
|          |  |                              |
| UR-6     |  | PHYSICIANS PART B SERVICES   |
|          |  |                              |
|          |  |                              |
|          |  |                              |
| UR-7     |  | CERTIFIED NURSE ANESTHETISTS |
|          |  |                              |
|          |  |                              |
|          |  |                              |

UR-8

|  |
|--|
|  |
|  |
|  |
|  |

PHYSICIAN SUPPORT SERVICES

UR-9

|  |
|--|
|  |
|  |
|  |
|  |

TBD

UR-10

|  |
|--|
|  |
|  |
|  |
|  |

TBD

UR-11

|  |
|--|
|  |
|  |
|  |
|  |

TBD

UR-12

|  |
|--|
|  |
|  |
|  |
|  |

TBD

UR-13

|  |
|--|
|  |
|  |
|  |
|  |

TBD

UR-14

|  |
|--|
|  |
|  |
|  |
|  |

TBD

UR-15

|  |
|--|
|  |
|  |
|  |
|  |

TBD

TRANSACTIONS WITH RELATED ENTITIES

TRE

INSTITUTION NAME: Harford Memorial Hospital BASE YEAR 6/30/2018  
 INSTITUTION NUMBER: 210006

COL 1 COL 2 COL 3 COL 4 COL 5 COL 6

| No. | RELATED ENTITY | VALUE OF ASSET OR SERVICE PROVIDED TO THE HOSPITAL | VALUE OF ASSET OR SERVICE PROVIDED BY THE HOSPITAL | CATEGORY CODE | DESCRIPTION OF TRANSACTION |
|-----|----------------|--|--|---------------|----------------------------|
| 1   | UMMS           | (31,788)   |  | B             | Corp Alloc reduction       |
| 2   | UMMS           | 671,900  |  | B             | Finance shared services    |
| 3   | UMMS           | 874,065  |  | B             | Corp Office                |
| 4   | UMMS           | 254,842  |  | B             | Supply Chain               |
| 5   | UMMS           | 50,233   |  | B             | Quality                    |
| 6   | UMMS           | 186,212  |  | B             | Prop Mgmt                  |
| 7   | UMMS           | 31,384   |  | B             | Payor Relations            |
| 8   | UMMS           | 136,255  |  | B             | IT shared services         |
| 9   | UMMS           | 39,176   |  | B             | Telemed                    |
| 10  | UMMS           | 771,217  |  | B             | Marketing                  |
| 11  | UMMS           | 77,196   |  | B             | Compliance                 |
| 12  | UMMS           | 404,407  |  | B             | Clinical Engineering       |
| 13  |                |  |  |               |                            |
| 14  |                |  |  |               |                            |
| 15  |                |  |  |               |                            |
| 16  |                |  |  |               |                            |
| 17  |                |  |  |               |                            |
| 18  |                |  |  |               |                            |
| 19  |                |  |  |               |                            |
| 20  |                |  |  |               |                            |

**REPORTING OF REGULATORY ADJUSTMENTS  
FOR TPR HOSPITALS**

INSTITUTION NAME: Harford Memorial Hospital IAS Effective Date 1/0/1900  
 INSTITUTION NUMBER: 210006 FISCAL YEAR 6/30/2018

| <b>PART I ACTUAL REVENUE</b> |                              |          |              | Col. 4     | Col. 5     |
|------------------------------|------------------------------|----------|--------------|------------|------------|
| A1                           | Prior Period                 | 1/0/1900 | to #####     | 0          | ////////// |
| B1                           | Subsequent Period            | 1/0/1900 | to 6/30/2018 | 0          | ////////// |
| C01                          | Total Actual Revenue A1 + B1 |          |              | ////////// | 0          |

| <b>PART II CAPPED REVENUE</b> |                      | Col. 1         | Col. 2                | Col. 3           | Col. 4         | Col. 5     |
|-------------------------------|----------------------|----------------|-----------------------|------------------|----------------|------------|
|                               |                      | Effective Date | # of Months Effective | Budgeted Revenue | Capped Revenue |            |
| A2                            | Prior Period         | 1/0/1900       | 0                     | 0                | 0              | ////////// |
| B2                            | Subsequent Period    | 1/0/1900       | 1,443                 | 0                | 0              | ////////// |
| C02                           | Total Capped Revenue |                |                       |                  | //////////     | 0          |

| <b>PART III ACTUAL REVENUE OVER (UNDER) CAPPED REVENUE</b> |               |  |  | Col. 4     | Col. 5 |
|--|---------------|--|--|------------|--------|
| A3   | Total C1 - C2 |  |  | ////////// | 0      |

## SUPPLEMENTAL BIRTHS SCHEDULE

INSTITUTION NAME: Harford Memorial Hospital FISCAL YEAR 6/30/2018

INSTITUTION NUMBER: 210006

**Admissions for EIPA Counts**

|   |  |   |
|---|--|---|
| A | Neonates Not Charged an Admissions Charge            | 0 |
| B | Admissions from Monthly Reports (ADM) Revenue Center | 0 |
| C | <b>Total</b>   | 0 |

**Cases for Charge Per Case Calculation (CPC)**

|   |  |   |
|---|--|---|
| D | Neonates Not Charged an Admissions Charge            | 0 |
| E | Births from Monthly Reports (NUR) Center             | 0 |
| F | <b>Subtotal</b>                                      | 0 |
| G | Admissions from Monthly Reports (ADM) Revenue Center | 0 |
| H | <b>Total</b>   | 0 |

**Standby Costs - Trauma Physicians**

SBC - I

**Harford Memorial Hospital**

**Hourly or Salary Based Arrangement (Payroll Based)**

Fiscal Year: 6/30/2018

|     | Col. 1             | Col. 2             | Col. 3             | Col. 4                    | Col. 5                    | Col. 6                           | Col. 7            | Col. 8             | Col. 9                    | Col. 10   | Col. 11               |                            |
|-----|--------------------|--------------------|--------------------|---------------------------|---------------------------|----------------------------------|-------------------|--------------------|---------------------------|-----------|-----------------------|----------------------------|
|     | Specialty          | Total Trauma Hours | Availability Hours | Supervision & Admin Hours | Payments for Availability | Payments for Supervision & Admin | % Inpatient Hours | % Outpatient Hours | Prof. Organiz. Membership | CME Costs | Malpractice Insurance | Total Trauma Standby Costs |
| A   | Trauma Surgeon     | -                  | -                  | -                         | -                         | -                                | 0.00%             | 0.00%              | -                         | -         | -                     |                            |
| A1  |                    | -                  | -                  | -                         | -                         | -                                | 0.00%             | 0.00%              | -                         | -         | -                     | \$ -                       |
| A2  |                    | -                  | -                  | -                         | -                         | -                                | 0.00%             | 0.00%              | -                         | -         | -                     | -                          |
| B   | Orthopedic Surgeon | -                  | -                  | -                         | -                         | -                                | 0.00%             | 0.00%              | -                         | -         | -                     |                            |
| B1  |                    | -                  | -                  | -                         | -                         | -                                | 0.00%             | 0.00%              | -                         | -         | -                     | \$ -                       |
| B2  |                    | -                  | -                  | -                         | -                         | -                                | 0.00%             | 0.00%              | -                         | -         | -                     | -                          |
| C   | Neurosurgeon       | -                  | -                  | -                         | -                         | -                                | 0.00%             | 0.00%              | -                         | -         | -                     |                            |
| C01 |                    | -                  | -                  | -                         | -                         | -                                | 0.00%             | 0.00%              | -                         | -         | -                     | \$ -                       |
| C02 |                    | -                  | -                  | -                         | -                         | -                                | 0.00%             | 0.00%              | -                         | -         | -                     | -                          |
| D   | Anesthesiologist   | -                  | -                  | -                         | -                         | -                                | 0.00%             | 0.00%              | -                         | -         | -                     |                            |
| D01 |                    | -                  | -                  | -                         | -                         | -                                | 0.00%             | 0.00%              | -                         | -         | -                     | \$ -                       |
| D02 |                    | -                  | -                  | -                         | -                         | -                                | 0.00%             | 0.00%              | -                         | -         | -                     | -                          |

**Standby Costs - Trauma Physicians**

SBC - II

**Harford Memorial Hospital**

**Minumum Guaranteed Arrangement (Contract Based)**

Fiscal Year: 6/30/2018

|     | Col. 1             | Col. 2             | Col. 3             | Col. 4                    | Col. 5                 | Col. 6                           | Col. 7            | Col. 8             | Col. 9                    | Col. 10   | Col. 11               | Col. 12                    |                             |
|-----|--------------------|--------------------|--------------------|---------------------------|------------------------|----------------------------------|-------------------|--------------------|---------------------------|-----------|-----------------------|----------------------------|-----------------------------|
|     | Specialty          | Total Trauma Hours | Availability Hours | Supervision & Admin Hours | Act. Min Guaranteed AM | Payments for Supervision & Admin | % Inpatient Hours | % Outpatient Hours | Prof. Organiz. Membership | CME Costs | Malpractice Insurance | Total Trauma Standby Costs | Prof. Service Billed (Paid) |
| A   | Trauma Surgeon     | -                  | -                  | -                         | -                      | -                                | 0.00%             | 0.00%              | -                         | -         | -                     |                            | -                           |
| A1  |                    | -                  | -                  | -                         | -                      | -                                | 0.00%             | 0.00%              | -                         | -         | -                     | \$ -                       | -                           |
| A2  |                    | -                  | -                  | -                         | -                      | -                                | 0.00%             | 0.00%              | -                         | -         | -                     | -                          | -                           |
| B   | Orthopedic Surgeon | -                  | -                  | -                         | -                      | -                                | 0.00%             | 0.00%              | -                         | -         | -                     |                            | -                           |
| B1  |                    | -                  | -                  | -                         | -                      | -                                | 0.00%             | 0.00%              | -                         | -         | -                     | \$ -                       | -                           |
| B2  |                    | -                  | -                  | -                         | -                      | -                                | 0.00%             | 0.00%              | -                         | -         | -                     | -                          | -                           |
| C   | Neurosurgeon       | -                  | -                  | -                         | -                      | -                                | 0.00%             | 0.00%              | -                         | -         | -                     |                            | -                           |
| C01 |                    | -                  | -                  | -                         | -                      | -                                | 0.00%             | 0.00%              | -                         | -         | -                     | \$ -                       | -                           |
| C02 |                    | -                  | -                  | -                         | -                      | -                                | 0.00%             | 0.00%              | -                         | -         | -                     | -                          | -                           |
| D   | Anesthesiologist   | -                  | -                  | -                         | -                      | -                                | 0.00%             | 0.00%              | -                         | -         | -                     |                            | -                           |
| D01 |                    | -                  | -                  | -                         | -                      | -                                | 0.00%             | 0.00%              | -                         | -         | -                     | \$ -                       | -                           |
| D02 |                    | -                  | -                  | -                         | -                      | -                                | 0.00%             | 0.00%              | -                         | -         | -                     | -                          | -                           |



# MIEMMS Regulatory Trauma Costs

MTC

## SUMMARY

Hospital Name:

Harford Memorial Hospital

Hospital Number:

210006

Fiscal Year: 6/30/2018

Col. 1

|   |                           |    |   |
|---|---------------------------|----|---|
| A | Trauma Director           | \$ | - |
| B | Trauma Department         |    | - |
| C | Trauma Protocol           |    | - |
| D | Specialized Trauma Staff  |    | - |
| E | Education & Training Cost |    | - |
| F | Special Equipment         |    | - |
| G | Total                     | \$ | - |

**MIEMMS Regulatory Trauma Costs**

**MTC - A**

**SCHEDULE A - TRAUMA DIRECTOR**

Hospital Name: Harford Memorial Hospital  
Hospital Number: 210006

Fiscal Year: 6/30/2018

Col. 1

|   |       |    |   |
|---|-------|----|---|
| A | -     | \$ | - |
| B | -     |    | - |
| C | -     |    | - |
| D | -     |    | - |
| E | -     |    | - |
| F | -     |    | - |
| G | Total | \$ | - |

**MIEMMS Regulatory Trauma Costs**

**MTC - B**

**SCHEDULE B - TRAUMA DEPARTMENT**

Hospital Name: Harford Memorial Hospital  
Hospital Number: 210006

Fiscal Year: 6/30/2018

Col. 1

|   |                     |    |   |
|---|---------------------|----|---|
| A | Trauma Coordinator  | \$ | - |
| B | Trauma Assistant    |    | - |
| C | Trauma Registrar(s) |    | - |
| D | Tech. & Prof. Fees  |    | - |
| E | Dues & Licences     |    | - |
| F | Travel & Seminars   |    | - |
| G | Other               |    | - |
| H | Total               | \$ | - |

**MIEMMS Regulatory Trauma Costs****MTC - C****SCHEDULE C - TRAUMA PROTOCOL**

Hospital Name: Harford Memorial Hospital  
 Hospital Number: 210006

Fiscal Year: 6/30/2018

Col. 1

|   |                          |    |   |
|---|--------------------------|----|---|
| A | Respiratory Therapist    | \$ | - |
| B | Lab Technician           |    | - |
| C | Radiology Technician     |    | - |
| D | ED Nurse                 |    | - |
| E | ED Tech                  |    | - |
| F | OR/Anesthesia Tech.      |    | - |
| G | Nurse Manager            |    | - |
| H | Patient Access Registrar |    | - |
| I | Other                    |    | - |
| J | Total                    | \$ | - |

**MIEMMS Regulatory Trauma Costs****MTC - D****SCHEDULE D - SPECIALIZED TRAUMA STAFF**

Hospital Name: Harford Memorial Hospital  
 Hospital Number: 210006

Fiscal Year: 6/30/2018

Col. 1

|   |                 |    |   |
|---|-----------------|----|---|
| A | ICU             | \$ | - |
| B | Nursing         |    | - |
| C | Technical Staff |    | - |
| D | Social Work     |    | - |
| E | Other Staff     |    | - |
| F | Total           | \$ | - |

## MIEMMS Regulatory Trauma Costs

MTC - E

### SCHEDULE E - EDUCATION AND TRAINING

Hospital Name: Harford Memorial Hospital  
Hospital Number: 210006

Fiscal Year: 6/30/2018

Col. 1

|   |                                    |    |   |
|---|------------------------------------|----|---|
| A | Instructor & Supplies              | \$ | - |
| B | Trauma Nurse Orientation (16 hrs.) |    | - |
| C | Continuing Education               |    | - |
| D | ATLAS Certification                |    | - |
| E | Other                              |    | - |
| F | Total                              | \$ | - |

## MIEMMS Regulatory Trauma Costs

MTC - F

### SCHEDULE F - SPECIALIZED EQUIPMENT

Hospital Name: Harford Memorial Hospital  
Hospital Number: 210006

Fiscal Year: 6/30/2018

Col. 1

|   |                         |    |   |
|---|-------------------------|----|---|
| A | Emergency Department    | \$ | - |
| B | OR, Recovery & ICU      |    | - |
| C | Ancillary Services      |    | - |
| D | Post Acute Services     |    | - |
| E | Transportation Services |    | - |
| F | Other                   |    | - |
| G | Total                   | \$ | - |



**SUPPLEMENTAL SCHEDULE 1**

**Harford Memorial Hospital**

**Summary of Other and Non-Operating Revenue**

**For The Fiscal Year Ended June 30, 2018**

**Non-Operating and Net Unregulated Revenue:**

|                                   |         |        |
|-----------------------------------|---------|--------|
| Ambulance Services                | -       | E01    |
| Parking                           | -       | E02    |
| Doctor's Private Office Rent      | -       | E03    |
| Office & Other Rental             | -       | E04    |
| Retail Operations                 | -       | E05    |
| Patients Telephones               | -       | E06    |
| Cafeteria                         | 309.5   | E07    |
| Day Care Recreation Areas         | -       | E08    |
| Housing                           | -       | E09    |
| Research                          | -       | F01    |
| Nursing Education                 | -       | F02    |
| Other Health Profession Education | -       | F03    |
| Community Health Education        | -       | F04    |
| Freestanding Clinic Services      | -       | UR01   |
| Home Health Services              | -       | UR02   |
| Outpatient Renal Dialysis         | -       | UR03   |
| Skilled Nursing Care              | -       | UR04   |
| Laboratory Non-Patient            | 168.0   | UR05   |
| Physicians Part B Services        | -       | UR06   |
| Certified Nurse Anesthetists      | -       | UR07   |
| Physician Support Services        | -       | UR08   |
| TBD                               | -       | UR09   |
| TBD                               | -       | UR10   |
| TBD                               | -       | UR11   |
| TBD                               | -       | UR12   |
| TBD                               | -       | UR13   |
| TBD                               | -       | UR14   |
| TBD                               | -       | UR15   |
| Investment Income                 | 4,960.0 | G / GR |
| Other:                            | -       | G / GR |
| Other:                            | -       | G / GR |
| Other:                            | -       | G / GR |
| Other:                            | -       | G / GR |
| Other:                            | -       | G / GR |

Total - RE Line, Col 2., Line M + Line U 5,437.5 Check ->

**SUPPLEMENTAL SCHEDULE 1**

**Harford Memorial Hospital**

**Summary of Other and Non-Operating Revenue**

**For The Fiscal Year Ended June 30, 2018**

**Non-Operating and Net Unregulated Expenses:**

|                                   |         |        |
|-----------------------------------|---------|--------|
| Ambulance Services                | -       | E01    |
| Parking                           | -       | E02    |
| Doctor's Private Office Rent      | -       | E03    |
| Office & Other Rental             | -       | E04    |
| Retail Operations                 | 38.1    | E05    |
| Patients Telephones               | -       | E06    |
| Cafeteria                         | 1,089.5 | E07    |
| Day Care Recreation Areas         | -       | E08    |
| Housing                           | -       | E09    |
| Research                          | -       | F01    |
| Nursing Education                 | -       | F02    |
| Other Health Profession Education | -       | F03    |
| Community Health Education        | -       | F04    |
| Freestanding Clinic Services      | -       | UR01   |
| Home Health Services              | -       | UR02   |
| Outpatient Renal Dialysis         | -       | UR03   |
| Skilled Nursing Care              | -       | UR04   |
| Laboratory Non-Patient            | 68.2    | UR05   |
| Physicians Part B Services        | 3,185.1 | UR06   |
| Certified Nurse Anesthetists      | -       | UR07   |
| Physician Support Services        | -       | UR08   |
| TBD                               | -       | UR09   |
| TBD                               | -       | UR10   |
| TBD                               | -       | UR11   |
| TBD                               | -       | UR12   |
| TBD                               | -       | UR13   |
| TBD                               | -       | UR14   |
| TBD                               | -       | UR15   |
| Non Operating Expenses            | -       | G / GR |
| Other:                            | -       | G / GR |
| Other:                            | -       | G / GR |
| Other:                            | -       | G / GR |
| Other:                            | -       | G / GR |
| Other:                            | -       | G / GR |

Total - RE Line, Col 2., Line S + Line V 4,380.9 Check ->

**SUPPLEMENTAL SCHEDULE 2**

**Harford Memorial Hospital**

**Reconciliation of Depreciation & Lease / Rentals**

**For The Fiscal Year Ended June 30, 2018**

|                                 | <u>Depreciation</u> | <u>Leases /<br/>Rentals</u> | <u>Total</u>   |
|---------------------------------|---------------------|-----------------------------|----------------|
| UA Schedule - Line A            | 4,417.9             | 1,252.4                     | 5,670.3        |
| Allocation of E & UR Schedules: |                     |                             |                |
| E01                             | -                   | -                           | -              |
| E02                             | -                   | -                           | -              |
| E03                             | -                   | -                           | -              |
| E04                             | -                   | -                           | -              |
| E05                             | -                   | -                           | -              |
| E06                             | -                   | -                           | -              |
| E07                             | 83.6                | -                           | 83.6           |
| E08                             | -                   | -                           | -              |
| E09                             | -                   | -                           | -              |
| UR01                            | -                   | -                           | -              |
| UR02                            | -                   | -                           | -              |
| UR03                            | -                   | -                           | -              |
| UR04                            | -                   | -                           | -              |
| UR05                            | -                   | -                           | -              |
| UR06                            | -                   | -                           | -              |
| UR07                            | -                   | -                           | -              |
| UR08                            | -                   | -                           | -              |
| UR09                            | -                   | -                           | -              |
| UR10                            | -                   | -                           | -              |
| UR11                            | -                   | -                           | -              |
| UR12                            | -                   | -                           | -              |
| UR13                            | -                   | -                           | -              |
| UR14                            | -                   | -                           | -              |
| UR15                            | -                   | -                           | -              |
| RE Schedule - Line Q            | <u>4,334.3</u>      | <u>1,252.4</u>              | <u>5,586.7</u> |



## SUPPLEMENTAL SCHEDULE 3

### Harford Memorial Hospital

#### Reconciliation of UCC

For The Fiscal Year Ended June 30, 2018

#### Audited Financial Statements:

|                                  |                |
|----------------------------------|----------------|
| Bad Debts                        | 5,362.0        |
| Charity Care                     | 1,903.0        |
| Uncompensated Care per Statement | <u>7,265.0</u> |

#### Trial Balance:

|                                      |                |
|--------------------------------------|----------------|
| Bad Debt Write-offs                  | 6,415.9        |
| Charity Write-offs                   | 1,903.0        |
| Change in Balance Sheet Reserve      | (314.6)        |
| Bad Debt Recoveries                  | (739.3)        |
| Other                                | (0.0)          |
| Uncompensated Care per Trial Balance | <u>7,265.0</u> |

#### Annual Report of Revenues, Expenses, and Volumes:

|   |                |
|---|----------------|
| Uncompensated Care - Schedule PDA                     | 7,265.0        |
| Unregulated Charity & Bad Debts                       | -              |
| Medicaid Day Limit UCC included in contractals on F/S | -              |
| Uncompensated Care Per Report                         | <u>7,265.0</u> |



## SUPPLEMENTAL SCHEDULE 5

### Harford Memorial Hospital

#### Supplement to FS and RE Schedules to Disclose Non-Operating Revenue and Expense

For The Fiscal Year Ended June 30, 2018

|   |    |         |
|---|----|---------|
| Income Statement  |    |         |
| RE Line T Excess (Deficit) Operating Rev. Over Operating Expenses | \$ | 1,868.0 |
| RE Line U Detailed Non-Operating: Income / (Expense)              |    |         |
| U1 Contributions (Unrestricted)                                   |    |         |
| U2 Interest & Investment Income                                   |    | 2,122.0 |
| U3 Investment - Gains / (Losses) - Realized                       |    | 2,838.0 |
| U4 Investment - Gains / (Losses) - Unrealized                     |    |         |
| U5 Swap Agreements - Gains / (Losses) - Realized                  |    |         |
| V Other (Specify)   |    |         |
| RE Line W Excess Profit / (Loss)                                  |    | 6,828.0 |
| Other Significant Financial Information                           |    |         |
| CC Swap Agreements - Gains / (Losses) - Unrealized                |    |         |
| DD Collateral Received / (Posted) - Swap Agreements               |    |         |
| EE Retirement of Debt - Gains / (Losses)                          |    |         |
| FF Pension Adjustments - Defined Benefit Plans                    |    |         |
| GG Other (Specify)  |    |         |
| HH Total  | \$ | -       |

## SUPPLEMENTAL SCHEDULE 6

### Harford Memorial Hospital

#### Debt Collection/Financial Assistance Report

For The Fiscal Year Ended June 30, 2018

**1. Collection Agency Name**

- |    |          |
|----|----------|
| a. | ROI      |
| b. | PROCO    |
| c. | JAYKLEIN |
| d. |          |
| e. |          |
| f. |          |
| g. |          |
| h. |          |

**2. Number of Liens**

- |    |   |
|----|---|
| i. | - |
|----|---|

**3. Number of extended payment plans**

- |    |    |
|----|----|
| j. | 25 |
|----|----|

**FINANCIAL ASSISTANCE**

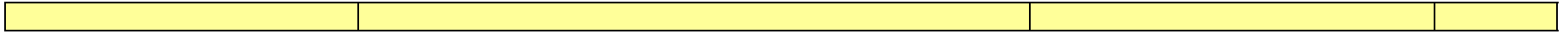
**4. Number of applications for financial assistance received**

- |    |       |
|----|-------|
| k. | 1,104 |
|----|-------|

**5. Number of applicants for financial assistance approved**

- |    |     |
|----|-----|
| l. | 881 |
|----|-----|





## SUPPLEMENTAL SCHEDULE 8

### Gross Patient Revenue Reconciliation

For The Fiscal Year Ended June 30, 2018

Institution Name: Harford Memorial Hospital

Institution Number: 210006

Please enter revenue results in \$1,000's.

#### Section I

#### TOTAL GROSS PATIENT REVENUE

| Line # |                             | Col 1<br>Inpatient | Col 2<br>Outpatient | Col 3<br>Total |
|--------|-----------------------------|--------------------|---------------------|----------------|
| 1      | Total In-State Revenue      | \$ 53,253          | \$ 49,752           | \$ 103,005     |
| 2      | Total Out-State Revenue     | \$ 1,460           | \$ 1,479            | \$ 2,939       |
| 3      | Total Gross Patient Revenue | \$ 54,713          | \$ 51,231           | \$ 105,943.55  |

#### Section II

#### TOTAL MEDICARE REVENUE

|   | Col 1<br>In-State<br>I/P Revenue | Col 2<br>Out-State<br>I/P Revenue | Col 3<br>In-State<br>O/P Revenue | Col 4<br>Out-State<br>O/P Revenue | Col 5<br>Total<br>Revenue |
|---|----------------------------------|-----------------------------------|----------------------------------|-----------------------------------|---------------------------|
| 4 | Medicare FFS Revenue             | \$ 26,168                         | \$ 533                           | \$ 16,598                         | \$ 43,568                 |
| 5 | Medicare Non-FFS Revenue         | \$ 2,383                          | \$ -                             | \$ 2,092                          | \$ 4,492                  |
| 6 | Total Medicare Revenue           | \$ 28,551                         | \$ 533                           | \$ 18,690                         | \$ 48,060                 |

**SUPPLEMENTAL SCHEDULE 9**

**UR6-A**

**Physician Part B Services - UR6 Addendum (UR6-A)**

INSTITUTION NAME: Harford Memorial Hospital

FISCAL YEAR

6/30/2018

INSTITUTION NUMBER: 210006

Schedule UR6-A is provided to enable hospitals to identify the Physician Part B Services cost, revenue, and FTEs reported on Schedule UR6 by physician category. A reconciliation of this schedule to the UR6 schedule will be required beginning with the FY2016 Special Audit Procedures.

**Instructions:**

- 1) Enter the appropriate code and description for each physician type at the hospital, with separate lines for hospital vs. non-hospital based physicians.  
A directory of codes and description can be found below.  
 If your hospital has both hospital and non-hospital based physicians in the same category, use one line for hospital based and a separate line for non-hospital based physicians.
- 2) Enter expenses and revenues in thousands, rounded to one decimal place.
- 3) Indicate "Yes" or "No" in the "Hospital Based" column for the line in question.  
 For the purposes of this report, only House Staff, Pathologists, Radiologists, and Anesthesiologists can be considered "Hospital Based."
- 4) Enter the FTEs for each line. FTEs should be rounded to one decimal place.
- 5) Verify that the data entered matches Schedule UR6 using the check at the bottom of this schedule.

| COL. 1       | COL. 2                       | COL. 3  | COL. 4                | COL. 5                | COL. 6         | COL. 7                | COL. 8      |
|--------------|------------------------------|---|-----------------------|-----------------------|----------------|-----------------------|-------------|
| <u>Code</u>  | <u>Physician Description</u> | <u>Wages, Salaries, &amp;<br/>Fringe Benefits</u> | <u>Other Expenses</u> | <u>Total Expenses</u> | <u>Revenue</u> | <u>Hospital Based</u> | <u>FTEs</u> |
| 5            | Anesthesiology               |   | \$ 607.1              | \$ 607.1              |                | YES                   |             |
| 93           | Emergency Medicine           |   | 667.7                 | 667.7                 |                | YES                   |             |
| 1            | General Practice             |   | 1,910.3               | 1,910.3               |                | YES                   |             |
|              |                              |   |                       | -                     |                |                       |             |
|              |                              |   |                       | -                     |                |                       |             |
|              |                              |   |                       | -                     |                |                       |             |
|              |                              |   |                       | -                     |                |                       |             |
|              |                              |   |                       | -                     |                |                       |             |
|              |                              |   |                       | -                     |                |                       |             |
|              |                              |   |                       | -                     |                |                       |             |
|              |                              |   |                       | -                     |                |                       |             |
|              |                              |   |                       | -                     |                |                       |             |
|              |                              |   |                       | -                     |                |                       |             |
|              |                              |   |                       | -                     |                |                       |             |
|              |                              |   |                       | -                     |                |                       |             |
|              |                              |   |                       | -                     |                |                       |             |
|              |                              |   |                       | -                     |                |                       |             |
|              |                              |   |                       | -                     |                |                       |             |
|              |                              |   |                       | -                     |                |                       |             |
|              |                              |   |                       | -                     |                |                       |             |
|              |                              |   |                       | -                     |                |                       |             |
|              |                              |   |                       | -                     |                |                       |             |
| <b>Total</b> |                              | \$ -  | \$ 3,185.1            | \$ 3,185.1            | \$ -           | <b>Combined</b>       | -           |



**Exhibit 1**

**Harford Memorial Hospital**

Estimated Impact of Current Year's Filing on Rate Realignment

Fiscal Year 6/30/2018 Compared to Prior Year Results

| <u>Revenue Center</u>                     | <u>Current Approved Rates</u> |               |                       | <u>Rates Based on This Filing</u> |               |                       | <u>Rate Variance</u>  |                |
|---|-------------------------------|---------------|-----------------------|-----------------------------------|---------------|-----------------------|-----------------------|----------------|
|   | <u>Volumes</u>                | <u>Rates</u>  | <u>Revenue</u>        | <u>Volumes</u>                    | <u>Rates</u>  | <u>Revenue</u>        | <u>Amount</u>         | <u>Percent</u> |
| Med/Surg Acute                            | 12,550                        | \$ 1,163.0094 | \$ 14,595,768         | 12,550                            | \$ 1,152.5186 | \$ 14,464,109         | * \$ (10.4908)        | (0.90%)        |
| Psychiatric Acute                         | 7,737                         | 1,321.0129    | 10,220,677            | 7,737                             | 1,172.5711    | 9,072,183             | * (148.4418)          | (11.24%)       |
| Med/Surg Intensive Care                   | 1,233                         | 2,883.0926    | 3,554,853             | 1,233                             | 3,632.5023    | 4,478,875             | * 749.4097            | 25.99%         |
| Admission Services                        | 4,391                         | 49.0976       | 215,588               | 4,391                             | 48.5217       | 213,059               | * (0.5759)            | (1.17%)        |
| Emergency Services                        | 255,616                       | 58.6063       | 14,980,718            | 255,616                           | 58.6063       | 14,980,718            | ** -                  | 0.00%          |
| Clinical Services                         | 52,022                        | 52.5647       | 2,734,522             | 52,022                            | 52.5647       | 2,734,522             | ** -                  | 0.00%          |
| Psych. Day & Night Care                   | 744                           | 503.1198      | 374,321               | 744                               | 712.2776      | 529,935               | 209.1578              | 41.57%         |
| Same Day Surgery                          | 938                           | 913.7042      | 857,055               | 938                               | 926.9707      | 869,499               | 13.2665               | 1.45%          |
| Operating Room                            | 121,094                       | 70.9169       | 8,587,614             | 121,094                           | 77.7420       | 9,414,090             | 6.8251                | 9.62%          |
| Operating Room Clinic                     | 1,875                         | 19.9386       | 37,385                | 1,875                             | 18.2599       | 34,237                | (1.6787)              | (8.42%)        |
| Anesthesiology                            | 119,794                       | 2.8238        | 338,271               | 119,794                           | 3.1641        | 379,045               | 0.3404                | 12.05%         |
| Laboratory Services                       | 3,867,005                     | 2.3846        | 9,221,396             | 3,867,005                         | 2.1608        | 8,355,658             | (0.2239)              | (9.39%)        |
| Electrocardiography                       | 363,578                       | 7.9957        | 2,907,078             | 363,578                           | 1.5068        | 547,828               | (6.4890)              | (81.16%)       |
| Interventional Radiology / Cardiovascular | 11,789                        | 33.2657       | 392,169               | 11,789                            | 18.6507       | 219,874               | (14.6150)             | (43.93%)       |
| Radiology-Diagnostic                      | 335,943                       | 15.7532       | 5,292,185             | 335,943                           | 22.5355       | 7,570,647             | 6.7823                | 43.05%         |
| CT Scanner                                | 537,476                       | 4.1938        | 2,254,091             | 537,476                           | 4.5729        | 2,457,844             | 0.3791                | 9.04%          |
| Nuclear Medicine                          | 85,241                        | 12.5607       | 1,070,689             | 85,241                            | 17.8104       | 1,518,179             | 5.2497                | 41.79%         |
| Respiratory Therapy                       | 962,200                       | 2.4204        | 2,328,875             | 962,200                           | 2.8545        | 2,746,624             | 0.4342                | 17.94%         |
| Pulmonary Function Testing                | 11,381                        | 3.7775        | 42,991                | 11,381                            | 4.3511        | 49,518                | 0.5735                | 15.18%         |
| Electroencephalography                    | 154,402                       | 9.4564        | 1,460,082             | 154,402                           | 8.8400        | 1,364,910             | (0.6164)              | (6.52%)        |
| Physical Therapy                          | 62,399                        | 18.2840       | 1,140,904             | 62,399                            | 21.7633       | 1,358,008             | 3.4793                | 19.03%         |
| Occupational Therapy                      | 52,144                        | 11.5452       | 602,012               | 52,144                            | 12.9683       | 676,219               | 1.4231                | 12.33%         |
| Speech Language Pathology                 | 19,873                        | 14.9495       | 297,091               | 19,873                            | 14.1314       | 280,832               | (0.8181)              | (5.47%)        |
| Renal Dialysis                            | 485                           | 1,578.8873    | 765,760               | 485                               | 1,417.3399    | 687,410               | (161.5474)            | (10.23%)       |
| Magnetic Resonance Imaging                | 145,588                       | 6.7257        | 979,185               | 145,588                           | 6.1132        | 890,015               | (0.6125)              | (9.11%)        |
| Observation                               | 114,915                       | 62.8130       | 7,218,160             | 114,915                           | 64.6122       | 7,424,907             | 1.7991                | 2.86%          |
| Ambulance Services-Rebundled              | 32,129                        | 4.9527        | 159,124               | 32,129                            | 4.9527        | 159,124               | -                     | 0.00%          |
| Med/Surg Supplies                         | 3,261,544                     | 1.7144        | 5,591,688             | 3,261,544                         | 1.4702        | 4,794,965             | (0.2443)              | (14.25%)       |
| Drugs Sold                                | 2,502,128                     | 3.1705        | 7,933,064             | 2,502,128                         | 3.0903        | 7,732,276             | (0.0802)              | (2.53%)        |
| <b>Total</b>                              |                               |               | <u>\$ 106,153,314</u> |                                   |               | <u>\$ 106,005,110</u> | <u>(148,203.8688)</u> | <u>(0.14%)</u> |

\* Consistent with current HSCRC methodology, costs have been reduced by 25% for all routine centers, and

\*\* EMG and CL rates are excluded from rate realignment.

**Exhibit 2**

**Harford Memorial Hospital**

Estimated Impact of Current Year's Filing on Rate Realignment (Full Rate Realignment)

Fiscal Year 6/30/2018 Compared to Prior Year Results

| <u>Revenue Center</u>                     | <u>Current Approved Rates</u> |               |                       | <u>Rates Based on This Filing</u> |               |                       | <u>Rate Variance</u>  |                |
|---|-------------------------------|---------------|-----------------------|-----------------------------------|---------------|-----------------------|-----------------------|----------------|
|   | <u>Volumes</u>                | <u>Rates</u>  | <u>Revenue</u>        | <u>Volumes</u>                    | <u>Rates</u>  | <u>Revenue</u>        | <u>Amount</u>         | <u>Percent</u> |
| Med/Surg Acute                            | 12,550                        | \$ 1,163.0094 | \$ 14,595,768         | 12,550                            | \$ 1,170.8865 | \$ 14,694,626         | \$ 7,8771             | 0.68%          |
| Psychiatric Acute                         | 7,737                         | 1,321.0129    | 10,220,677            | 7,737                             | 1,191.2585    | 9,216,767             | (129.7544)            | (9.82%)        |
| Med/Surg Intensive Care                   | 1,233                         | 2,883.0926    | 3,554,853             | 1,233                             | 3,690.3941    | 4,550,256             | 807.3014              | 28.00%         |
| Admission Services                        | 4,391                         | 49.0976       | 215,588               | 4,391                             | 49.2950       | 216,454               | 0.1974                | 0.40%          |
| Emergency Services                        | 255,616                       | 58.6063       | 14,980,718            | 255,616                           | 50.1213       | 12,811,798            | (8.4851)              | (14.48%)       |
| Clinical Services                         | 52,022                        | 52.5647       | 2,734,522             | 52,022                            | 67.2125       | 3,496,527             | 14.6477               | 27.87%         |
| Psych. Day & Night Care                   | 744                           | 503.1198      | 374,321               | 744                               | 723.6292      | 538,380               | 220.5095              | 43.83%         |
| Same Day Surgery                          | 938                           | 913.7042      | 857,055               | 938                               | 941.7440      | 883,356               | 28.0398               | 3.07%          |
| Operating Room                            | 121,094                       | 70.9169       | 8,587,614             | 121,094                           | 78.9810       | 9,564,124             | 8.0641                | 11.37%         |
| Operating Room Clinic                     | 1,875                         | 19.9386       | 37,385                | 1,875                             | 18.5509       | 34,783                | (1.3877)              | (6.96%)        |
| Anesthesiology                            | 119,794                       | 2.8238        | 338,271               | 119,794                           | 3.2146        | 385,086               | 0.3908                | 13.84%         |
| Laboratory Services                       | 3,867,005                     | 2.3846        | 9,221,396             | 3,867,005                         | 2.1952        | 8,488,824             | (0.1894)              | (7.94%)        |
| Electrocardiography                       | 363,578                       | 7.9957        | 2,907,078             | 363,578                           | 1.5308        | 556,559               | (6.4650)              | (80.86%)       |
| Interventional Radiology / Cardiovascular | 11,789                        | 33.2657       | 392,169               | 11,789                            | 18.9480       | 223,378               | (14.3177)             | (43.04%)       |
| Radiology-Diagnostic                      | 335,943                       | 15.7532       | 5,292,185             | 335,943                           | 22.8947       | 7,691,302             | 7.1414                | 45.33%         |
| CT Scanner                                | 537,476                       | 4.1938        | 2,254,091             | 537,476                           | 4.6458        | 2,497,015             | 0.4520                | 10.78%         |
| Nuclear Medicine                          | 85,241                        | 12.5607       | 1,070,689             | 85,241                            | 18.0943       | 1,542,374             | 5.5336                | 44.05%         |
| Respiratory Therapy                       | 962,200                       | 2.4204        | 2,328,875             | 962,200                           | 2.9000        | 2,790,398             | 0.4797                | 19.82%         |
| Pulmonary Function Testing                | 11,381                        | 3.7775        | 42,991                | 11,381                            | 4.4204        | 50,308                | 0.6429                | 17.02%         |
| Electroencephalography                    | 154,402                       | 9.4564        | 1,460,082             | 154,402                           | 8.9809        | 1,386,663             | (0.4755)              | (5.03%)        |
| Physical Therapy                          | 62,399                        | 18.2840       | 1,140,904             | 62,399                            | 22.1101       | 1,379,651             | 3.8261                | 20.93%         |
| Occupational Therapy                      | 52,144                        | 11.5452       | 602,012               | 52,144                            | 13.1750       | 686,996               | 1.6298                | 14.12%         |
| Speech Language Pathology                 | 19,873                        | 14.9495       | 297,091               | 19,873                            | 14.3566       | 285,308               | (0.5929)              | (3.97%)        |
| Renal Dialysis                            | 485                           | 1,578.8873    | 765,760               | 485                               | 1,439.9283    | 698,365               | (138.9591)            | (8.80%)        |
| Magnetic Resonance Imaging                | 145,588                       | 6.7257        | 979,185               | 145,588                           | 6.2107        | 904,199               | (0.5151)              | (7.66%)        |
| Observation                               | 114,915                       | 62.8130       | 7,218,160             | 114,915                           | 65.6419       | 7,543,239             | 2.8289                | 4.50%          |
| Ambulance Services-Rebundled              | 32,129                        | 4.9527        | 159,124               | 32,129                            | 4.9527        | 159,124               | -                     | 0.00%          |
| Med/Surg Supplies                         | 3,261,544                     | 1.7144        | 5,591,688             | 3,261,544                         | 1.4936        | 4,871,383             | (0.2208)              | (12.88%)       |
| Drugs Sold                                | 2,502,128                     | 3.1705        | 7,933,064             | 2,502,128                         | 3.1395        | 7,855,506             | (0.0310)              | (0.98%)        |
| <b>Total</b>                              |                               |               | <u>\$ 106,153,314</u> |                                   |               | <u>\$ 106,002,748</u> | <u>(150,565.8168)</u> | <u>(0.14%)</u> |

**Exhibit 3**

**Harford Memorial Hospital**

Analysis of Level I Costs - Detail

Fiscal Year 6/30/2018 Compared to Prior Year Results

| Revenue Center                            | FY 2018   |                    |                   |                    |                   |                   |                    | FY 2017            |                    |                    |                 |                   |                    |                 | Variances         |                   |                  |                |                   |                   |               |            |
|---|-----------|--------------------|-------------------|--------------------|-------------------|-------------------|--------------------|--------------------|--------------------|--------------------|-----------------|-------------------|--------------------|-----------------|-------------------|-------------------|------------------|----------------|-------------------|-------------------|---------------|------------|
|   | Units     | Direct Expenses    | Patient Care      |                    | Physician Support | Resident / Intern | Total Level I      | Units              | Direct Expenses    | Patient Care       |                 | Physician Support | Resident / Intern  | Total Level I   | Units             | Direct Expenses   | Patient Care     |                | Physician Support | Resident / Intern | Total Level I | % Variance |
|   |           |                    | Overhead          | Other Overhead     |                   |                   |                    |                    |                    | Overhead           | Other Overhead  |                   |                    |                 |                   |                   | Overhead         | Other Overhead |                   |                   |               |            |
| Med/Surg Acute                            | 12,550    | \$ 6,974.9         | \$ 2,339.4        | \$ 3,348.5         | \$ -              | \$ -              | \$ 12,662.8        | 13,007             | \$ 6,951.9         | \$ 2,487.9         | \$ 2,839.2      | \$ -              | \$ -               | \$ 12,278.9     | (457)             | \$ 23.0           | \$ (148.5)       | \$ 509.3       | \$ -              | \$ -              | \$ 383.8      | 3.13%      |
| Psychiatric Acute                         | 7,737     | 4,777.3            | 1,117.9           | 2,283.8            | 1.0               | -                 | 8,180.0            | 7,283              | 4,762.2            | 1,261.8            | 1,934.7         | 2.4               | -                  | 7,961.1         | 454               | 15.1              | (143.9)          | 349.1          | (1.4)             | -                 | 218.9         | 2.75%      |
| Med/Surg Intensive Care                   | 1,233     | 2,629.1            | 254.5             | 1,247.7            | -                 | -                 | 4,127.3            | 1,505              | 2,439.5            | 261.0              | 982.2           | -                 | -                  | 3,682.8         | (272)             | 185.5             | (6.5)            | 265.5          | -                 | -                 | 444.6         | 12.07%     |
| Admission Services                        | 4,391     | //////////         | 60.8              | 146.5              | //////////        | //////////        | 207.3              | 4,429              | //////////         | 48.3               | 146.4           | //////////        | //////////         | 194.7           | (38)              | -                 | 12.5             | 0.0            | -                 | -                 | 12.5          | 6.44%      |
| Emergency Services                        | 255,616   | 5,497.0            | 519.4             | 2,634.1            | -                 | -                 | 8,650.5            | 266,540            | 5,270.8            | 676.5              | 2,150.6         | -                 | -                  | 8,098.0         | (10,924)          | 226.2             | (157.1)          | 483.5          | -                 | -                 | 552.5         | 6.82%      |
| Clinical Services                         | 52,022    | 1,439.3            | 122.8             | 692.7              | 121.9             | -                 | 2,376.7            | 85,709             | 1,251.7            | 235.9              | 519.0           | 154.5             | -                  | 2,161.2         | (33,687)          | 187.5             | (113.1)          | 173.6          | (32.7)            | -                 | 215.5         | 9.97%      |
| Psych. Day & Night Care                   | 744       | 255.5              | 1.0               | 121.6              | -                 | -                 | 378.1              | 1,089              | 255.0              | 2.3                | 103.1           | -                 | -                  | 360.3           | (345)             | 0.5               | (1.2)            | 18.5           | -                 | -                 | 17.7          | 4.92%      |
| Same Day Surgery                          | 938       | 315.7              | 95.7              | 167.3              | -                 | -                 | 578.7              | 1,232              | 122.1              | 350.1              | 77.7            | -                 | -                  | 549.9           | (294)             | 193.6             | (254.4)          | 89.6           | -                 | -                 | 28.8          | 5.24%      |
| Operating Room                            | 121,094   | 3,144.5            | 862.5             | 1,918.7            | -                 | -                 | 5,925.7            | 145,883            | 3,295.2            | 936.2              | 1,784.4         | -                 | -                  | 6,015.9         | (24,789)          | (150.7)           | (73.8)           | 134.3          | -                 | -                 | (90.2)        | (1.50%)    |
| Operating Room Clinic                     | 1,875     | 15.3               | (0.8)             | 10.0               | -                 | -                 | 24.5               | 4,213              | 34.3               | 1.0                | 20.1            | -                 | -                  | 55.4            | (2,338)           | (19.0)            | (1.8)            | (10.2)         | -                 | -                 | (31.0)        | (55.86%)   |
| Anesthesiology                            | 119,794   | 156.3              | 12.0              | 94.6               | -                 | -                 | 263.0              | 146,009            | 163.4              | 13.4               | 87.7            | -                 | -                  | 264.5           | (26,215)          | (7.1)             | (1.4)            | 6.9            | -                 | -                 | (1.6)         | (0.59%)    |
| Laboratory Services                       | 3,867,005 | 3,194.4            | 532.1             | 1,876.6            | -                 | -                 | 5,603.1            | 4,036,783          | 3,527.4            | 594.2              | 1,877.4         | -                 | -                  | 5,999.0         | (169,778)         | (333.0)           | (62.1)           | (0.7)          | -                 | -                 | (395.9)       | (6.60%)    |
| Electrocardiography                       | 363,578   | 140.4              | 96.9              | 88.3               | -                 | -                 | 325.5              | 200,949            | 918.7              | 51.1               | 75.0            | -                 | -                  | 1,044.8         | 162,629           | (778.3)           | 45.7             | 13.3           | -                 | -                 | (719.3)       | (68.85%)   |
| Interventional Radiology / Cardiovascular | 11,789    | 69.5               | 19.2              | 41.7               | -                 | -                 | 130.4              | 8,725              | 116.2              | 21.2               | 27.6            | -                 | -                  | 165.0           | 3,064             | (46.7)            | (2.0)            | 14.1           | -                 | -                 | (34.6)        | (20.98%)   |
| Radiology-Diagnostic                      | 335,943   | 2,398.9            | 714.8             | 1,540.9            | -                 | -                 | 4,654.7            | 412,280            | 1,662.2            | 589.7              | 1,424.5         | -                 | -                  | 3,676.4         | (76,337)          | 736.7             | 125.1            | 116.5          | -                 | -                 | 978.3         | 26.61%     |
| CT Scanner                                | 537,476   | 922.5              | 69.9              | 577.2              | -                 | -                 | 1,569.6            | 521,807            | 848.6              | 71.2               | 489.9           | -                 | -                  | 1,409.8         | 15,669            | 73.9              | (1.4)            | 87.3           | -                 | -                 | 159.8         | 11.34%     |
| Radiology-Therapeutic                     | 0         | 94.4               | 8.5               | 2.1                | -                 | -                 | 104.9              | 683                | 56.4               | 4.8                | 22.7            | -                 | -                  | 83.9            | (683)             | 38.0              | 3.7              | (20.6)         | -                 | -                 | 21.0          | 25.00%     |
| Nuclear Medicine                          | 85,241    | 614.0              | 60.3              | 393.4              | -                 | -                 | 1,067.6            | 124,341            | 601.5              | 60.9               | 350.9           | -                 | -                  | 1,013.3         | (39,100)          | 12.5              | (0.6)            | 42.5           | -                 | -                 | 54.3          | 5.36%      |
| Respiratory Therapy                       | 687,083   | 1,243.2            | 62.4              | 625.8              | -                 | -                 | 1,931.4            | 807,480            | 1,184.7            | 63.5               | 526.6           | -                 | -                  | 1,774.8         | (120,397)         | 58.5              | (1.1)            | 99.2           | -                 | -                 | 156.5         | 8.82%      |
| Pulmonary Function Testing                | 12,090    | 21.8               | 0.4               | 13.3               | -                 | -                 | 35.4               | 17,095             | 25.2               | 0.4                | 14.5            | -                 | -                  | 40.1            | (5,005)           | (3.3)             | (0.0)            | (1.3)          | -                 | -                 | (4.6)         | (11.56%)   |
| Electroencephalography                    | 154,402   | 433.2              | 155.6             | 279.9              | -                 | -                 | 868.7              | 151,199            | 424.2              | 169.9              | 252.0           | -                 | -                  | 846.1           | 3,203             | 9.0               | (14.3)           | 27.8           | -                 | -                 | 22.5          | 2.66%      |
| Physical Therapy                          | 62,399    | 446.4              | 171.2             | 237.1              | -                 | -                 | 854.7              | 75,092             | 416.2              | 181.9              | 202.5           | -                 | -                  | 800.6           | (12,693)          | 30.3              | (10.7)           | 34.6           | -                 | -                 | 54.1          | 6.76%      |
| Occupational Therapy                      | 52,144    | 315.0              | 0.2               | 167.6              | -                 | -                 | 482.8              | 59,459             | 307.4              | 0.3                | 144.1           | -                 | -                  | 451.8           | (7,315)           | 7.6               | (0.1)            | 23.5           | -                 | -                 | 31.0          | 6.86%      |
| Speech Language Pathology                 | 19,873    | 130.2              | 0.0               | 70.3               | -                 | -                 | 200.5              | 19,638             | 130.9              | 0.0                | 62.3            | -                 | -                  | 193.3           | 235               | (0.8)             | (0.0)            | 8.0            | -                 | -                 | 7.2           | 3.74%      |
| Renal Dialysis                            | 485       | 315.0              | 25.1              | 149.6              | -                 | -                 | 489.7              | 512                | 359.0              | 27.6               | 144.3           | -                 | -                  | 530.9           | (27)              | (44.0)            | (2.6)            | 5.3            | -                 | -                 | (41.2)        | (7.76%)    |
| Magnetic Resonance Imaging                | 145,588   | 347.3              | 39.8              | 217.4              | -                 | -                 | 604.6              | 143,008            | 361.5              | 43.1               | 207.6           | -                 | -                  | 612.3           | 2,580             | (14.2)            | (3.3)            | 9.8            | -                 | -                 | (7.7)         | (1.26%)    |
| Lithotripsy                               | 0         | -                  | -                 | -                  | -                 | -                 | -                  | 10                 | 214.4              | 18.2               | 125.4           | -                 | -                  | 358.0           | (10)              | (214.4)           | (18.2)           | (125.4)        | -                 | -                 | (358.0)       | (100.00%)  |
| Observation                               | 114,915   | 3,195.7            | 9.4               | 2,105.1            | -                 | -                 | 5,310.2            | 115,522            | 2,971.0            | 7.3                | 1,806.2         | -                 | -                  | 4,784.5         | (607)             | 224.7             | 2.1              | 298.9          | -                 | -                 | 525.6         | 10.99%     |
| Ambulance Services-Rebunded               | 32,129    | 218.7              | 19.6              | 103.9              | //////////        | //////////        | 342.2              | 23,975             | 185.4              | 15.8               | 75.6            | //////////        | //////////         | 276.8           | 8,154             | 33.3              | 3.8              | 28.3           | -                 | -                 | 65.4          | 23.63%     |
| Med/Surg Supplies                         | 8,503     | 2,948.0            | 302.1             | 61.9               | //////////        | //////////        | 3,312.0            | 9,332              | 3,485.7            | 361.6              | 72.3            | //////////        | //////////         | 3,919.6         | (830)             | (537.7)           | (59.5)           | (10.4)         | -                 | -                 | (607.6)       | (15.50%)   |
| Drugs Sold                                | 8,503     | 2,468.7            | 1,985.7           | 1,051.3            | //////////        | //////////        | 5,505.7            | 9,332              | 2,172.5            | 1,925.3            | 900.3           | //////////        | //////////         | 4,988.2         | (830)             | 296.2             | 60.4             | 150.9          | -                 | -                 | 507.5         | 10.15%     |
| <b>Total</b>                              |           | <b>\$ 44,718.3</b> | <b>\$ 9,658.3</b> | <b>\$ 22,268.5</b> | <b>\$ 122.9</b>   | <b>\$ -</b>       | <b>\$ 76,768.0</b> | <b>\$ 44,515.4</b> | <b>\$ 10,482.4</b> | <b>\$ 19,447.2</b> | <b>\$ 156.9</b> | <b>\$ -</b>       | <b>\$ 74,601.9</b> | <b>\$ 202.9</b> | <b>\$ (824.1)</b> | <b>\$ 2,821.3</b> | <b>\$ (34.0)</b> | <b>\$ -</b>    | <b>\$ -</b>       | <b>\$ 2,166.1</b> | <b>2.90%</b>  |            |

**Exhibit 4**

**Harford Memorial Hospital**

Analysis of Level I Costs - Summary

Fiscal Year 6/30/2018 Compared to Prior Year Results

| Revenue Center                            | FY 2018            |                    | FY 2017           |              | FY 2018       |               | FY 2017       |            | FY 2018       |               | FY 2017                |            | Variance Due To Costs | Variance Due To Volumes | Total Variance    |
|---|--------------------|--------------------|-------------------|--------------|---------------|---------------|---------------|------------|---------------|---------------|------------------------|------------|-----------------------|-------------------------|-------------------|
|   | Level I Costs      | Level I Costs      | Cost Variance     | % Variance   | Level I Units | Level I Units | Unit Variance | % Variance | Cost per Unit | Cost per Unit | Cost per Unit Variance | % Variance |                       |                         |                   |
| Med/Surg Acute                            | \$ 12,662.8        | \$ 12,278.9        | \$ 383.8          | 3.13%        | 12,550        | 13,007        | (457)         | (3.51%)    | \$ 1.0        | \$ 0.9        | \$ 0.1                 | 6.88%      | \$ 815.3              | \$ (431.4)              | \$ 383.8          |
| Psychiatric Acute                         | 8,180.0            | 7,961.1            | 218.9             | 2.75%        | 7,737         | 7,283         | 454           | 6.23%      | 1.0573        | 1.0931        | (0.0358)               | (3.28%)    | (277.3)               | 496.3                   | 218.9             |
| Med/Surg Intensive Care                   | 4,127.3            | 3,682.8            | 444.6             | 12.07%       | 1,233         | 1,505         | (272)         | (18.07%)   | 3.3474        | 2.4470        | 0.9004                 | 36.79%     | 1,110.1               | (665.6)                 | 444.6             |
| Admission Services                        | 207.3              | 194.7              | 12.5              | 6.44%        | 4,391         | 4,429         | (38)          | (0.86%)    | 0.0472        | 0.0440        | 0.0032                 | 7.37%      | 14.2                  | (1.7)                   | 12.5              |
| Emergency Services                        | 8,650.5            | 8,098.0            | 552.5             | 6.82%        | 255,616       | 266,540       | (10,924)      | (4.10%)    | 0.0338        | 0.0304        | 0.0035                 | 11.39%     | 884.4                 | (331.9)                 | 552.5             |
| Clinical Services                         | 2,376.7            | 2,161.2            | 215.5             | 9.97%        | 52,022        | 85,709        | (33,687)      | (39.30%)   | 0.0457        | 0.0252        | 0.0205                 | 81.18%     | 1,064.9               | (849.4)                 | 215.5             |
| Psych. Day & Night Care                   | 378.1              | 360.3              | 17.7              | 4.92%        | 744           | 1,089         | (345)         | (31.68%)   | 0.5082        | 0.3309        | 0.1773                 | 53.58%     | 131.9                 | (114.2)                 | 17.7              |
| Same Day Surgery                          | 578.7              | 549.9              | 28.8              | 5.24%        | 938           | 1,232         | (294)         | (23.86%)   | 0.6169        | 0.4463        | 0.1706                 | 38.22%     | 160.0                 | (131.2)                 | 28.8              |
| Operating Room                            | 5,925.7            | 6,015.9            | (90.2)            | (1.50%)      | 121,094       | 145,883       | (24,789)      | (16.99%)   | 0.0489        | 0.0412        | 0.0077                 | 18.66%     | 932.0                 | (1,022.2)               | (90.2)            |
| Operating Room Clinic                     | 24.5               | 55.4               | (31.0)            | (55.86%)     | 1,875         | 4,213         | (2,338)       | (55.49%)   | 0.0130        | 0.0132        | (0.0001)               | (0.81%)    | (0.2)                 | (30.8)                  | (31.0)            |
| Anesthesiology                            | 263.0              | 264.5              | (1.6)             | (0.59%)      | 119,794       | 146,009       | (26,215)      | (17.95%)   | 0.0022        | 0.0018        | 0.0004                 | 21.17%     | 45.9                  | (47.5)                  | (1.6)             |
| Laboratory Services                       | 5,603.1            | 5,999.0            | (395.9)           | (6.60%)      | 3,867,005     | 4,036,783     | (169,778)     | (4.21%)    | 0.0014        | 0.0015        | (0.0000)               | (2.50%)    | (143.6)               | (252.3)                 | (395.9)           |
| Electrocardiography                       | 325.5              | 1,044.8            | (719.3)           | (68.85%)     | 363,578       | 200,949       | 162,629       | 80.93%     | 0.0009        | 0.0052        | (0.0043)               | (82.78%)   | (1,564.9)             | 845.6                   | (719.3)           |
| Interventional Radiology / Cardiovascular | 130.4              | 165.0              | (34.6)            | (20.98%)     | 11,789        | 8,725         | 3,064         | 35.12%     | 0.0111        | 0.0189        | (0.0079)               | (41.52%)   | (92.6)                | 58.0                    | (34.6)            |
| Radiology-Diagnostic                      | 4,654.7            | 3,676.4            | 978.3             | 26.61%       | 335,943       | 412,280       | (76,337)      | (18.52%)   | 0.0139        | 0.0089        | 0.0049                 | 55.38%     | 1,659.1               | (680.7)                 | 978.3             |
| CT Scanner                                | 1,569.6            | 1,409.8            | 159.8             | 11.34%       | 537,476       | 521,807       | 15,669        | 3.00%      | 0.0029        | 0.0027        | 0.0002                 | 8.09%      | 117.5                 | 42.3                    | 159.8             |
| Radiology-Therapeutic                     | 104.9              | 83.9               | 21.0              | 25.00%       | 0             | 683           | (683)         | (100.00%)  | -             | 0.1229        | (0.1229)               | (100.00%)  | -                     | (83.9)                  | (83.9)            |
| Nuclear Medicine                          | 1,067.6            | 1,013.3            | 54.3              | 5.36%        | 85,241        | 124,341       | (39,100)      | (31.45%)   | 0.0125        | 0.0081        | 0.0044                 | 53.69%     | 372.9                 | (318.6)                 | 54.3              |
| Respiratory Therapy                       | 1,931.4            | 1,774.8            | 156.5             | 8.82%        | 687,083       | 807,480       | (120,397)     | (14.91%)   | 0.0028        | 0.0022        | 0.0006                 | 27.89%     | 421.2                 | (264.6)                 | 156.5             |
| Pulmonary Function Testing                | 35.4               | 40.1               | (4.6)             | (11.56%)     | 12,090        | 17,095        | (5,005)       | (29.28%)   | 0.0029        | 0.0023        | 0.0006                 | 25.05%     | 7.1                   | (11.7)                  | (4.6)             |
| Electroencephalography                    | 868.7              | 846.1              | 22.5              | 2.66%        | 154,402       | 151,199       | 3,203         | 2.12%      | 0.0056        | 0.0056        | 0.0000                 | 0.54%      | 4.6                   | 17.9                    | 22.5              |
| Physical Therapy                          | 854.7              | 800.6              | 54.1              | 6.76%        | 62,399        | 75,092        | (12,693)      | (16.90%)   | 0.0137        | 0.0107        | 0.0030                 | 28.48%     | 189.4                 | (135.3)                 | 54.1              |
| Occupational Therapy                      | 482.8              | 451.8              | 31.0              | 6.86%        | 52,144        | 59,459        | (7,315)       | (12.30%)   | 0.0093        | 0.0076        | 0.0017                 | 21.85%     | 86.6                  | (55.6)                  | 31.0              |
| Speech Language Pathology                 | 200.5              | 193.3              | 7.2               | 3.74%        | 19,873        | 19,638        | 235           | 1.20%      | 0.0101        | 0.0098        | 0.0002                 | 2.51%      | 4.9                   | 2.3                     | 7.2               |
| Renal Dialysis                            | 489.7              | 530.9              | (41.2)            | (7.76%)      | 485           | 512           | (27)          | (5.27%)    | 1.0097        | 1.0369        | (0.0272)               | (2.62%)    | (13.2)                | (28.0)                  | (41.2)            |
| Magnetic Resonance Imaging                | 604.6              | 612.3              | (7.7)             | (1.26%)      | 145,588       | 143,008       | 2,580         | 1.80%      | 0.0042        | 0.0043        | (0.0001)               | (3.01%)    | (18.7)                | 11.0                    | (7.7)             |
| Lithotripsy                               | -                  | 358.0              | (358.0)           | (100.00%)    | 0             | 10            | (10)          | (100.00%)  | -             | 35.8046       | (35.8046)              | (100.00%)  | -                     | (358.0)                 | (358.0)           |
| Observation                               | 5,310.2            | 4,784.5            | 525.6             | 10.99%       | 114,915       | 115,522       | (607)         | (0.53%)    | 0.0462        | 0.0414        | 0.0048                 | 11.57%     | 550.8                 | (25.1)                  | 525.6             |
| Ambulance Services-Rebundled              | 342.2              | 276.8              | 65.4              | 23.63%       | 32,129        | 23,975        | 8,154         | 34.01%     | 0.0107        | 0.0115        | (0.0009)               | (7.75%)    | (28.7)                | 94.2                    | 65.4              |
| Med/Surg Supplies                         | 3,312.0            | 3,919.6            | (607.6)           | (15.50%)     | 8,503         | 9,332         | (830)         | (8.89%)    | 0.3895        | 0.4200        | (0.0305)               | (7.26%)    | (259.2)               | (348.5)                 | (607.6)           |
| Drugs Sold                                | 5,505.7            | 4,998.2            | 507.5             | 10.15%       | 8,503         | 9,332         | (830)         | (8.89%)    | 0.6475        | 0.5356        | 0.1119                 | 20.90%     | 951.8                 | (444.4)                 | 507.5             |
| <b>Total</b>                              | <b>\$ 76,768.0</b> | <b>\$ 74,601.9</b> | <b>\$ 2,166.1</b> | <b>2.90%</b> |               |               |               |            |               |               |                        |            | <b>\$ 7,126.4</b>     | <b>\$ (5,065.2)</b>     | <b>\$ 2,061.2</b> |

**Exhibit 5**

**Harford Memorial Hospital**

Comparison of Third Party Payor Differential  
Fiscal Year 6/30/2018 Compared to Prior Year Results

|   | Current<br>Fiscal<br>Year | Prior<br>Fiscal<br>Year | Difference | Payor<br>Differential | Markup<br>Impact |
|---|---------------------------|-------------------------|------------|-----------------------|------------------|
| <b><u>Third Party Payor Utilization</u></b> |                           |                         |            |                       |                  |
| Medicare                                    | 41.32%                    | 40.74%                  | 0.58%      | 0.0600                | 0.03%            |
| Medicaid                                    | 8.40%                     | 7.73%                   | 0.68%      | 0.0600                | 0.04%            |
| MCO Medicare / Medicaid                     | 14.45%                    | 14.85%                  | -0.40%     | 0.0600                | -0.02%           |
| Blue Cross Inpatient                        | 2.57%                     | 2.14%                   | 0.44%      | 0.0225                | 0.01%            |
| Blue Cross Outpatient                       | 4.95%                     | 6.32%                   | -1.38%     | 0.0200                | -0.03%           |
| Other Payors                                | 21.46%                    | 21.46%                  | 0.00%      | 0.0200                | 0.00%            |
| Payor Utilization Total                     | 93.14%                    | 93.23%                  | -0.08%     |                       | 0.03%            |
| Uncompensated Care                          | 6.86%                     | 6.77%                   | 0.08%      |                       |                  |
| Payor Total (incl. UCC)                     | 100.00%                   | 100.00%                 | 0.00%      |                       |                  |
| Deductibles Paid by Medicaid                | 0.39%                     | 0.33%                   | 0.06%      | 2.00%                 | 0.00%            |

|                                      | Current<br>Fiscal<br>Year | Prior<br>Fiscal<br>Year | % Change | Current<br>Fiscal<br>Year | Prior<br>Fiscal<br>Year | % Change | Current<br>Fiscal<br>Year | Prior<br>Fiscal<br>Year | % Change |
|--------------------------------------|---------------------------|-------------------------|----------|---------------------------|-------------------------|----------|---------------------------|-------------------------|----------|
| <b><u>Uncollectible Accounts</u></b> |                           |                         |          |                           |                         |          |                           |                         |          |
|                                      | <b>Charity</b>            |                         |          | <b>Bad Debt</b>           |                         |          | <b>Total</b>              |                         |          |
| 2016                                 | N/A                       | 1.84%                   |          | N/A                       | 4.33%                   |          | N/A                       | 6.17%                   |          |
| 2017                                 | 1.83%                     | 1.83%                   |          | 4.94%                     | 4.94%                   |          | 6.77%                     | 6.77%                   |          |
| 2018                                 | 1.80%                     | N/A                     |          | 5.06%                     | N/A                     |          | 6.86%                     | N/A                     |          |
| 2-Year Average                       | 1.81%                     | 1.83%                   | (0.02%)  | 5.00%                     | 4.64%                   | 0.36%    | 6.82%                     | 6.47%                   | 0.34%    |
| 1-Year UCC Rate                      | 1.80%                     | 1.83%                   | (0.03%)  | 5.06%                     | 4.94%                   | 0.12%    | 6.86%                     | 6.77%                   | 0.08%    |

|  |              |
|--|--------------|
| <b>UCC @ 50% (based on 1-year UCC)</b> | <b>0.04%</b> |
|--|--------------|

**Impact of Change in Payor Mix and UCC on Markup in Rates (\$ 000's omitted)**

|                                    |                |
|------------------------------------|----------------|
| Current Year Gross Revenue         | \$ 105,943.5   |
| Pro Forma Payor Utilization Impact | 37.1           |
| Pro Forma UCC Impact               | 44.2           |
| <b>Total Pro Forma Impact</b>      | <b>\$ 81.3</b> |

**Exhibit 6****Harford Memorial Hospital**

Comparative Summary of Aggregate Cost, Revenue, and Other Statistics Used in Annual Disclosure  
Fiscal Year 6/30/2018 Compared to Prior Year Results

| <b>Statistic</b>                 | <b>FY 2018</b> | <b>FY 2017</b> | <b>% Change</b> |
|----------------------------------|----------------|----------------|-----------------|
| Regulated Costs <sup>(1)</sup>   | \$ 83,338.1    | \$ 80,697.1    | 3.27%           |
| EIPA                             | 8,503          | 9,332          | (8.89%)         |
| EIPD                             | 41,670         | 45,923         | (9.26%)         |
| Regulated Cost per EIPA          | \$ 9,801.6     | \$ 8,647.2     | 13.35%          |
| Regulated Cost per EIPD          | \$ 1,999.9     | \$ 1,757.2     | 13.81%          |
| Inpatient Revenue per Admission  | \$ 12,460.2    | \$ 11,285.1    | 10.41%          |
| Uncompensated Care Percentage    | 6.86%          | 6.77%          | 1.23%           |
| Occupancy Percentage             | 66.25%         | 70.25%         | (5.70%)         |
| Net Profit (Loss) <sup>(1)</sup> | \$ 6,828.0     | \$ 13,499.0    | (49.42%)        |

Note (1): \$ 000's omitted

**Exhibit 7**

**Harford Memorial Hospital**

Schedule M Comparison

Fiscal Year 6/30/2018 Compared to Prior Year Results

| Revenue Center                                | FY 2018   |                        |                         |                          |                         | FY 2017   |                    |                    |                    |                    | Variance <sup>(5)</sup> |                 |                 |                 |                 |
|---|-----------|------------------------|-------------------------|--------------------------|-------------------------|-----------|--------------------|--------------------|--------------------|--------------------|-------------------------|-----------------|-----------------|-----------------|-----------------|
|   | Volumes   | Level I <sup>(1)</sup> | Level II <sup>(2)</sup> | Level III <sup>(3)</sup> | Level IV <sup>(4)</sup> | Volumes   | Level I            | Level II           | Level III          | Level IV           | Volumes                 | Level I         | Level II        | Level III       | Level IV        |
| MSG Med/Surg Acute                            | 12,550    | \$ 12,662.8            | \$ 14,070.0             | \$ 14,070.0              | \$ 15,862.7             | 13,007    | \$ 12,278.9        | \$ 13,545.3        | \$ 13,686.3        | \$ 15,408.4        | <b>(3.51%)</b>          | <b>3.13%</b>    | <b>3.87%</b>    | <b>2.80%</b>    | <b>2.95%</b>    |
| PSY Psychiatric Acute                         | 7,737     | 8,180.0                | 8,825.0                 | 8,825.0                  | 9,949.4                 | 7,283     | 7,961.1            | 8,614.8            | 8,704.4            | 9,799.6            | 6.23%                   | 2.75%           | 2.44%           | 1.39%           | 1.53%           |
| MIS Med/Surg Intensive Care                   | 1,233     | 4,127.3                | 4,356.9                 | 4,356.9                  | 4,912.0                 | 1,505     | 3,682.8            | 3,885.3            | 3,925.7            | 4,419.7            | <b>(18.07%)</b>         | <b>12.07%</b>   | <b>12.14%</b>   | <b>10.98%</b>   | <b>11.14%</b>   |
| ADM Admission Services                        | 4,391     | 207.3                  | 207.3                   | 207.3                    | 233.7                   | 4,429     | 194.7              | 194.7              | 196.7              | 221.5              | <b>(0.86%)</b>          | <b>6.44%</b>    | <b>6.44%</b>    | <b>5.35%</b>    | <b>5.47%</b>    |
| EMG Emergency Services                        | 255,616   | 8,650.5                | 9,200.4                 | 9,200.4                  | 10,372.7                | 266,540   | 8,098.0            | 8,658.8            | 8,748.9            | 9,849.7            | <b>(4.10%)</b>          | <b>6.82%</b>    | <b>6.26%</b>    | <b>5.16%</b>    | <b>5.31%</b>    |
| CL Clinical Services                          | 52,022    | 2,376.7                | 2,511.0                 | 2,511.0                  | 2,830.9                 | 85,709    | 2,161.2            | 2,339.1            | 2,363.4            | 2,660.8            | <b>(39.30%)</b>         | <b>9.97%</b>    | <b>7.35%</b>    | <b>6.24%</b>    | <b>6.39%</b>    |
| PDC Psych. Day & Night Care                   | 744       | 378.1                  | 386.6                   | 386.6                    | 435.9                   | 1,089     | 360.3              | 367.9              | 371.8              | 418.6              | <b>(31.68%)</b>         | <b>4.92%</b>    | <b>5.06%</b>    | <b>3.98%</b>    | <b>4.13%</b>    |
| SDS Same Day Surgery                          | 938       | 578.7                  | 634.4                   | 634.4                    | 715.2                   | 1,232     | 549.9              | 756.0              | 763.9              | 860.0              | <b>(23.86%)</b>         | <b>5.24%</b>    | <b>(16.09%)</b> | <b>(16.95%)</b> | <b>(16.84%)</b> |
| OR Operating Room                             | 121,094   | 5,925.7                | 6,868.2                 | 6,868.2                  | 7,743.3                 | 145,883   | 6,015.9            | 6,947.7            | 7,020.1            | 7,903.4            | (16.99%)                | (1.50%)         | (1.14%)         | (2.16%)         | (2.03%)         |
| ORC Operating Room Clinic                     | 1,875     | 24.5                   | 25.0                    | 25.0                     | 28.2                    | 4,213     | 55.4               | 56.4               | 57.0               | 64.2               | (55.49%)                | (55.86%)        | (55.75%)        | (56.21%)        | (56.13%)        |
| ANS Anesthesiology                            | 119,794   | 263.0                  | 276.6                   | 276.6                    | 311.8                   | 146,009   | 264.5              | 276.9              | 279.8              | 315.0              | (17.95%)                | (0.59%)         | (0.13%)         | (1.16%)         | (1.03%)         |
| LAB Laboratory Services                       | 3,867,005 | 5,603.1                | 6,096.0                 | 6,096.0                  | 6,872.7                 | 4,036,783 | 5,999.0            | 6,464.7            | 6,532.0            | 7,353.9            | (4.21%)                 | (6.60%)         | (5.70%)         | (6.67%)         | (6.54%)         |
| EKG Electrocardiography                       | 363,578   | 325.5                  | 399.7                   | 399.7                    | 450.6                   | 200,949   | 1,044.8            | 1,079.0            | 1,090.2            | 1,227.4            | <b>80.93%</b>           | <b>(68.85%)</b> | <b>(62.96%)</b> | <b>(63.34%)</b> | <b>(63.29%)</b> |
| IRC Interventional Radiology / Cardiovascular | 11,789    | 130.4                  | 160.5                   | 160.5                    | 180.9                   | 8,725     | 165.0              | 194.9              | 197.0              | 221.8              | <b>35.12%</b>           | <b>(20.98%)</b> | <b>(17.69%)</b> | <b>(18.54%)</b> | <b>(18.45%)</b> |
| RAD Radiology-Diagnostic                      | 335,943   | 4,654.7                | 5,523.3                 | 5,523.3                  | 6,227.0                 | 412,280   | 3,676.4            | 4,361.7            | 4,407.1            | 4,961.6            | <b>(18.52%)</b>         | <b>26.61%</b>   | <b>26.63%</b>   | <b>25.33%</b>   | <b>25.51%</b>   |
| CAT CT Scanner                                | 537,476   | 1,569.6                | 1,793.1                 | 1,793.1                  | 2,021.6                 | 521,807   | 1,409.8            | 1,469.7            | 1,485.0            | 1,671.8            | 3.00%                   | 11.34%          | 22.01%          | 20.75%          | 20.93%          |
| RAT Radiology-Therapeutic                     | 0         | 104.9                  | 108.1                   | 108.1                    | 121.9                   | 683       | 83.9               | 85.6               | 86.5               | 97.4               | <b>(100.00%)</b>        | <b>25.00%</b>   | <b>26.26%</b>   | <b>24.96%</b>   | <b>25.14%</b>   |
| NUC Nuclear Medicine                          | 85,241    | 1,067.6                | 1,107.6                 | 1,107.6                  | 1,248.7                 | 124,341   | 1,013.3            | 1,048.8            | 1,059.8            | 1,193.1            | <b>(31.45%)</b>         | <b>5.36%</b>    | <b>5.61%</b>    | <b>4.52%</b>    | <b>4.67%</b>    |
| RES Respiratory Therapy                       | 687,083   | 1,931.4                | 2,003.9                 | 2,003.9                  | 2,259.2                 | 807,480   | 1,774.8            | 1,838.0            | 1,857.2            | 2,090.9            | <b>(14.91%)</b>         | <b>8.82%</b>    | <b>9.02%</b>    | <b>7.90%</b>    | <b>8.05%</b>    |
| PUL Pulmonary Function Testing                | 12,090    | 35.4                   | 36.1                    | 36.1                     | 40.7                    | 17,095    | 40.1               | 40.9               | 41.3               | 46.5               | (29.28%)                | (11.56%)        | (11.58%)        | (12.49%)        | (12.38%)        |
| EEG Electroencephalography                    | 154,402   | 868.7                  | 995.8                   | 995.8                    | 1,122.7                 | 151,199   | 846.1              | 960.2              | 970.2              | 1,092.3            | 2.12%                   | 2.66%           | 3.70%           | 2.63%           | 2.78%           |
| PTH Physical Therapy                          | 62,399    | 854.7                  | 990.8                   | 990.8                    | 1,117.0                 | 75,092    | 800.6              | 922.1              | 931.7              | 1,048.9            | <b>(16.90%)</b>         | <b>6.76%</b>    | <b>7.45%</b>    | <b>6.35%</b>    | <b>6.50%</b>    |
| OTH Occupational Therapy                      | 52,144    | 482.8                  | 493.3                   | 493.3                    | 556.2                   | 59,459    | 451.8              | 461.0              | 465.8              | 524.4              | <b>(12.30%)</b>         | <b>6.86%</b>    | <b>7.00%</b>    | <b>5.90%</b>    | <b>6.06%</b>    |
| STH Speech Language Pathology                 | 19,873    | 200.5                  | 204.9                   | 204.9                    | 231.0                   | 19,638    | 193.3              | 197.2              | 199.2              | 224.3              | 1.20%                   | 3.74%           | 3.92%           | 2.85%           | 2.98%           |
| RDL Renal Dialysis                            | 485       | 489.7                  | 501.5                   | 501.5                    | 565.4                   | 512       | 530.9              | 542.9              | 548.5              | 617.5              | (5.27%)                 | (7.76%)         | (7.62%)         | (8.58%)         | (8.44%)         |
| MRI Magnetic Resonance Imaging                | 145,588   | 604.6                  | 649.4                   | 649.4                    | 732.1                   | 143,008   | 612.3              | 645.9              | 652.6              | 734.7              | <b>1.80%</b>            | <b>(1.26%)</b>  | <b>0.53%</b>    | <b>(0.50%)</b>  | <b>(0.36%)</b>  |
| LIT Lithotripsy                               | 0         | -                      | -                       | -                        | -                       | 10        | 358.0              | 364.4              | 368.2              | 414.5              | (100.00%)               | (100.00%)       | (100.00%)       | (100.00%)       | (100.00%)       |
| OBV Observation                               | 114,915   | 5,310.2                | 5,417.0                 | 5,417.0                  | 6,107.2                 | 115,522   | 4,784.5            | 4,873.0            | 4,923.8            | 5,543.3            | <b>(0.53%)</b>          | <b>10.99%</b>   | <b>11.16%</b>   | <b>10.02%</b>   | <b>10.17%</b>   |
| AMR Ambulance Services-Rebundled              | 32,129    | 342.2                  | 342.2                   | 342.2                    | 385.8                   | 23,975    | 276.8              | 276.8              | 279.7              | 314.9              | 34.01%                  | 23.63%          | 23.63%          | 22.36%          | 22.53%          |
| MSS Med/Surg Supplies                         | 8,503     | 3,312.0                | 3,498.3                 | 3,498.3                  | 3,944.0                 | 9,332     | 3,919.6            | 4,088.4            | 4,130.9            | 4,650.7            | (8.89%)                 | (15.50%)        | (14.43%)        | (15.32%)        | (15.20%)        |
| CDS Drugs Sold                                | 8,503     | 5,505.7                | 5,641.2                 | 5,641.2                  | 6,360.0                 | 9,332     | 4,998.2            | 5,117.5            | 5,170.7            | 5,821.3            | <b>(8.89%)</b>          | <b>10.15%</b>   | <b>10.23%</b>   | <b>9.10%</b>    | <b>9.25%</b>    |
| <b>Totals</b>                                 |           | <b>\$ 76,768.0</b>     | <b>\$ 83,323.8</b>      | <b>\$ 83,323.8</b>       | <b>\$ 93,940.2</b>      |           | <b>\$ 74,601.9</b> | <b>\$ 80,675.7</b> | <b>\$ 81,515.4</b> | <b>\$ 91,772.1</b> |                         | <b>2.90%</b>    | <b>3.28%</b>    | <b>2.22%</b>    | <b>2.36%</b>    |

Note (1): Level I = Direct Expenses  
 Note (2): Level II = Level I + Building, Equipment, and Departmental Expenses  
 Note (3): Level III = Level II + Direct Offset  
 Note (4): Level IV = Level III + Payor Differential  
 Note (5): Rows will be bolded and boxed for rate centers with an inverse relationship between volume and cost changes.

**Exhibit 8**

**Harford Memorial Hospital**

Pro Forma 6/30/2018 Rates Compared to Current Peer and Statewide Medians  
Fiscal Year 6/30/2018

| Rate Center | Revenue Center                            | FY 2018 Rate Order | Peer Hospital IDs       |                         |                |               | Enter Hospital ID Number Above | Peer Group Median | Statewide Median | Pro Forma vs. Peer Group % Variance | Pro Forma vs. Statewide % Variance |
|-------------|---|--------------------|-------------------------|-------------------------|----------------|---------------|--------------------------------|-------------------|------------------|-------------------------------------|------------------------------------|
|             |   |                    | 15                      | 32                      | 63             |               |                                |                   |                  |                                     |                                    |
|             |   |                    | FY 2018 Pro Forma Rates | MedStar Franklin Square | Union of Cecil | UM St. Joseph |                                |                   |                  |                                     |                                    |
| MSG         | Med/Surg Acute                            | \$ 1,163.0         | \$ 1,152.5              | \$ 1,252.9              | \$ 1,173.1     | \$ 1,276.7    | \$ -                           | \$ 1,252.9        | \$ 1,222.3       | (8.01%)                             | (5.71%)                            |
| PSY         | Psychiatric Acute                         | 1,321.0            | 1,172.6                 | 1,144.6                 | 1,283.4        | 918.0         | -                              | 1,144.6           | 1,182.7          | 2.44%                               | (0.85%)                            |
| MIS         | Med/Surg Intensive Care                   | 2,883.1            | 3,632.5                 | 1,853.0                 | 2,533.8        | 2,754.8       | -                              | 2,533.8           | 2,502.5          | 43.36%                              | 45.16%                             |
| ADM         | Admission Services                        | 49.1               | 48.5                    | 328.1                   | 227.0          | 36.5          | -                              | 227.0             | 250.5            | (78.62%)                            | (80.63%)                           |
| EMG         | Emergency Services                        | 58.6               | 58.6                    | 44.6                    | 50.0           | 42.4          | -                              | 44.6              | 53.4             | 31.49%                              | 9.74%                              |
| CL          | Clinical Services                         | 52.6               | 52.6                    | 50.2                    | 21.6           | 48.8          | -                              | 48.8              | 46.3             | 7.75%                               | 13.43%                             |
| PDC         | Psych. Day & Night Care                   | 503.1              | 712.3                   | 458.3                   | 364.9          | 637.5         | -                              | 458.3             | 513.1            | 55.42%                              | 38.83%                             |
| SDS         | Same Day Surgery                          | 913.7              | 927.0                   | 410.9                   | 205.4          | 603.5         | -                              | 410.9             | 813.5            | 125.61%                             | 13.95%                             |
| OR          | Operating Room                            | 70.9               | 77.7                    | 41.8                    | 71.3           | 38.8          | -                              | 41.8              | 36.7             | 86.10%                              | 111.96%                            |
| ORC         | Operating Room Clinic                     | 19.9               | 18.3                    | 16.6                    | 14.0           | 7.2           | -                              | 14.0              | 19.6             | 30.13%                              | (6.90%)                            |
| ANS         | Anesthesiology                            | 2.8                | 3.2                     | 2.6                     | 1.9            | 2.8           | -                              | 2.6               | 3.5              | 19.94%                              | (9.94%)                            |
| LAB         | Laboratory Services                       | 2.4                | 2.2                     | 2.0                     | 2.6            | 2.0           | -                              | 2.0               | 2.6              | 5.49%                               | (18.10%)                           |
| EKG         | Electrocardiography                       | 8.0                | 1.5                     | 2.6                     | 8.1            | 3.7           | -                              | 3.7               | 4.6              | (59.57%)                            | (67.03%)                           |
| IRC         | Interventional Radiology / Cardiovascular | 33.3               | 18.7                    | 41.8                    | 246.3          | 108.4         | -                              | 108.4             | 68.5             | (82.80%)                            | (72.77%)                           |
| RAD         | Radiology-Diagnostic                      | 15.8               | 22.5                    | 13.6                    | 16.2           | 16.7          | -                              | 16.2              | 20.8             | 39.37%                              | 8.35%                              |
| CAT         | CT Scanner                                | 4.2                | 4.6                     | 3.6                     | 7.2            | 3.8           | -                              | 3.8               | 5.1              | 20.70%                              | (10.12%)                           |
| RAT         | Radiology-Therapeutic                     | 29.2               | -                       | 20.8                    | 49.4           | 7.1           | -                              | 20.8              | 16.5             | 0.00%                               | 0.00%                              |
| NUC         | Nuclear Medicine                          | 12.6               | 17.8                    | 5.9                     | 11.2           | 11.9          | -                              | 11.2              | 10.8             | 58.80%                              | 65.00%                             |
| RES         | Respiratory Therapy                       | 2.4                | 2.9                     | 1.7                     | 3.8            | 1.4           | -                              | 1.7               | 2.6              | 67.08%                              | 11.79%                             |
| PUL         | Pulmonary Function Testing                | 3.8                | 4.4                     | 14.4                    | -              | 5.6           | -                              | 10.0              | 7.8              | (56.44%)                            | (44.54%)                           |
| EEG         | Electroencephalography                    | 9.5                | 8.8                     | 9.2                     | 11.6           | 12.3          | -                              | 11.6              | 11.8             | (23.69%)                            | (25.08%)                           |
| PTH         | Physical Therapy                          | 18.3               | 21.8                    | 10.7                    | 10.9           | 11.0          | -                              | 10.9              | 13.9             | 100.21%                             | 56.57%                             |
| OTH         | Occupational Therapy                      | 11.5               | 13.0                    | 7.5                     | 11.9           | 10.7          | -                              | 10.7              | 9.8              | 20.75%                              | 32.07%                             |
| STH         | Speech Language Pathology                 | 14.9               | 14.1                    | 8.0                     | 10.9           | 11.7          | -                              | 10.9              | 10.8             | 30.23%                              | 30.66%                             |
| RDL         | Renal Dialysis                            | 1,578.9            | 1,417.3                 | 798.2                   | -              | 813.6         | -                              | 805.9             | 1,221.6          | 75.87%                              | 16.02%                             |
| MRI         | Magnetic Resonance Imaging                | 6.7                | 6.1                     | 4.3                     | 9.6            | 8.8           | -                              | 8.8               | 13.8             | (30.21%)                            | (55.65%)                           |
| LIT         | Lithotripsy                               | 4,179.1            | -                       | 2,899.5                 | 8,658.2        | 3,062.6       | -                              | 3,062.6           | 3,620.4          | 0.00%                               | 0.00%                              |
| OBV         | Observation                               | 62.8               | 64.6                    | 72.0                    | 95.7           | 84.5          | -                              | 84.5              | 72.8             | (23.57%)                            | (11.26%)                           |
| AMR         | Ambulance Services-Rebundled              | 5.0                | 5.0                     | 10.3                    | 8.3            | 11.1          | -                              | 10.3              | 6.1              | (52.05%)                            | (18.36%)                           |
| TMT         | Transurethral Microwave Thermotherapy     | 5,299.5            | -                       | 5,803.0                 | 6,480.2        | 5,837.5       | -                              | 5,837.5           | 8,956.8          | 0.00%                               | 0.00%                              |
| MSS         | Med/Surg Supplies                         | 1.7                | 1.5                     | 1.6                     | 1.9            | 1.6           | -                              | 1.6               | 1.7              | (8.97%)                             | (11.54%)                           |
| CDS         | Drugs Sold                                | 3.2                | 3.1                     | 1.9                     | 2.4            | 1.9           | -                              | 1.9               | 2.4              | 61.90%                              | 28.66%                             |

Note (1): Rates are based on revenue per cost



**Exhibit 9**

**Harford Memorial Hospital**

Direct Offset and Impact on Rates

Fiscal Year 6/30/2018 Compared to Prior Year Results

|             |   | FY 2018   |               |                                       |                | FY 2017   |               |                                       |                | Variances |               |                                       |                |
|-------------|---|-----------|---------------|---------------------------------------|----------------|-----------|---------------|---------------------------------------|----------------|-----------|---------------|---------------------------------------|----------------|
| Rate Center | Revenue Center                          | Volume    | Direct Offset | % of<br>Level II Costs <sup>(1)</sup> | Impact on Rate | Volume    | Direct Offset | % of<br>Level II Costs <sup>(1)</sup> | Impact on Rate | Volume    | Direct Offset | % of<br>Level II Costs <sup>(1)</sup> | Impact on Rate |
| MSG         | Med/Surg Acute                          | 12,550    | \$ -          | 0.00%                                 | \$ -           | 13,007    | \$ -          | 0.00%                                 | \$ -           | (457)     | \$ -          | 0.00%                                 | \$ -           |
| PSY         | Psychiatric Acute                       | 7,737     | -             | 0.00%                                 | -              | 7,283     | -             | 0.00%                                 | -              | 454       | -             | 0.00%                                 | -              |
| MIS         | Med/Surg Intensive Care                 | 1,233     | -             | 0.00%                                 | -              | 1,505     | -             | 0.00%                                 | -              | (272)     | -             | 0.00%                                 | -              |
| ADM         | Admission Services                      | 4,391     | -             | 0.00%                                 | -              | 4,429     | -             | 0.00%                                 | -              | (38)      | -             | 0.00%                                 | -              |
| EMG         | Emergency Services                      | 255,616   | -             | 0.00%                                 | -              | 266,540   | -             | 0.00%                                 | -              | (10,924)  | -             | 0.00%                                 | -              |
| CL          | Clinical Services                       | 52,022    | -             | 0.00%                                 | -              | 85,709    | -             | 0.00%                                 | -              | (33,687)  | -             | 0.00%                                 | -              |
| PDC         | Psych. Day & Night Care                 | 744       | -             | 0.00%                                 | -              | 1,089     | -             | 0.00%                                 | -              | (345)     | -             | 0.00%                                 | -              |
| SDS         | Same Day Surgery                        | 938       | -             | 0.00%                                 | -              | 1,232     | -             | 0.00%                                 | -              | (294)     | -             | 0.00%                                 | -              |
| OR          | Operating Room                          | 121,094   | -             | 0.00%                                 | -              | 145,883   | -             | 0.00%                                 | -              | (24,789)  | -             | 0.00%                                 | -              |
| ORC         | Operating Room Clinic                   | 1,875     | -             | 0.00%                                 | -              | 4,213     | -             | 0.00%                                 | -              | (2,338)   | -             | 0.00%                                 | -              |
| ANS         | Anesthesiology                          | 119,794   | -             | 0.00%                                 | -              | 146,009   | -             | 0.00%                                 | -              | (26,215)  | -             | 0.00%                                 | -              |
| LAB         | Laboratory Services                     | 3,867,005 | -             | 0.00%                                 | -              | 4,036,783 | -             | 0.00%                                 | -              | (169,778) | -             | 0.00%                                 | -              |
| EKG         | Electrocardiography                     | 363,578   | -             | 0.00%                                 | -              | 200,949   | -             | 0.00%                                 | -              | 162,629   | -             | 0.00%                                 | -              |
| IRC         | Interventional Radiology / Cardiovascul | 11,789    | -             | 0.00%                                 | -              | 8,725     | -             | 0.00%                                 | -              | 3,064     | -             | 0.00%                                 | -              |
| RAD         | Radiology-Diagnostic                    | 335,943   | -             | 0.00%                                 | -              | 412,280   | -             | 0.00%                                 | -              | (76,337)  | -             | 0.00%                                 | -              |
| CAT         | CT Scanner                              | 537,476   | -             | 0.00%                                 | -              | 521,807   | -             | 0.00%                                 | -              | 15,669    | -             | 0.00%                                 | -              |
| NUC         | Nuclear Medicine                        | 85,241    | -             | 0.00%                                 | -              | 124,341   | -             | 0.00%                                 | -              | (39,100)  | -             | 0.00%                                 | -              |
| RES         | Respiratory Therapy                     | 687,083   | -             | 0.00%                                 | -              | 807,480   | -             | 0.00%                                 | -              | (120,397) | -             | 0.00%                                 | -              |
| PUL         | Pulmonary Function Testing              | 12,090    | -             | 0.00%                                 | -              | 17,095    | -             | 0.00%                                 | -              | (5,005)   | -             | 0.00%                                 | -              |
| EEG         | Electroencephalography                  | 154,402   | -             | 0.00%                                 | -              | 151,199   | -             | 0.00%                                 | -              | 3,203     | -             | 0.00%                                 | -              |
| PTH         | Physical Therapy                        | 62,399    | -             | 0.00%                                 | -              | 75,092    | -             | 0.00%                                 | -              | (12,693)  | -             | 0.00%                                 | -              |
| OTH         | Occupational Therapy                    | 52,144    | -             | 0.00%                                 | -              | 59,459    | -             | 0.00%                                 | -              | (7,315)   | -             | 0.00%                                 | -              |
| STH         | Speech Language Pathology               | 19,873    | -             | 0.00%                                 | -              | 19,638    | -             | 0.00%                                 | -              | 235       | -             | 0.00%                                 | -              |
| RDL         | Renal Dialysis                          | 485       | -             | 0.00%                                 | -              | 512       | -             | 0.00%                                 | -              | (27)      | -             | 0.00%                                 | -              |
| MRI         | Magnetic Resonance Imaging              | 145,588   | -             | 0.00%                                 | -              | 143,008   | -             | 0.00%                                 | -              | 2,580     | -             | 0.00%                                 | -              |
| OBV         | Observation                             | 114,915   | -             | 0.00%                                 | -              | 115,522   | -             | 0.00%                                 | -              | (607)     | -             | 0.00%                                 | -              |
| AMR         | Ambulance Services-Rebundled            | 32,129    | -             | 0.00%                                 | -              | 23,975    | -             | 0.00%                                 | -              | 8,154     | -             | 0.00%                                 | -              |
| MSS         | Med/Surg Supplies                       | 8,503     | -             | 0.00%                                 | -              | 9,332     | -             | 0.00%                                 | -              | (830)     | -             | 0.00%                                 | -              |
| CDS         | Drugs Sold                              | 8,503     | -             | 0.00%                                 | -              | 9,332     | -             | 0.00%                                 | -              | (830)     | -             | 0.00%                                 | -              |
| Total       |   |           | -             | 0.00%                                 |                |           | -             | 0.00%                                 |                |           | -             | 0.00%                                 |                |

Note (1): Level II = Direct Expenses + Building, Equipment, and Departmental Expenses

**Exhibit 10**

**Harford Memorial Hospital  
J & M Costs**

Fiscal Year 6/30/2018 Compared to Prior Year Results

|                                       | FY 2018                                 |                    |                    |                 |               | FY 2017                                 |                    |                    |              |                 | Variances          |                    |                    |                   |                   |
|---------------------------------------|---|--------------------|--------------------|-----------------|---------------|---|--------------------|--------------------|--------------|-----------------|--------------------|--------------------|--------------------|-------------------|-------------------|
|                                       | Final Trial Balance For J & M Schedules |                    |                    |                 |               | Final Trial Balance For J & M Schedules |                    |                    |              |                 |                    |                    |                    |                   |                   |
|                                       | Salaries                                | Other              | Total              | FTEs            | Salary / FTE  | Salaries                                | Other              | Total              | FTEs         | Salary / FTE    | Salaries           | Other              | Total              | FTEs              | Salary / FTE      |
| Purchasing & Stores                   | 395.0                                   | 10.0               | 405.0              | 10.0            | 39.5          | -                                       | -                  | -                  | 0.0          | -               | 395.0              | 10.0               | 405.0              | 10.0              | 39.5              |
| Plant Operations                      | 1,740.9                                 | 3,049.7            | 4,790.6            | 3,049.7         | 0.6           | -                                       | -                  | -                  | 0.0          | -               | 1,740.9            | 3,049.7            | 4,790.6            | 3,049.7           | 0.6               |
| Housekeeping                          | 733.3                                   | 326.6              | 1,059.9            | 326.6           | 2.2           | -                                       | -                  | -                  | 0.0          | -               | 733.3              | 326.6              | 1,059.9            | 326.6             | 2.2               |
| Central Services & Supply             | 126.7                                   | (26.0)             | 100.7              | (26.0)          | (4.9)         | -                                       | -                  | -                  | 0.0          | -               | 126.7              | (26.0)             | 100.7              | (26.0)            | (4.9)             |
| General Accounting                    | 392.8                                   | 199.9              | 592.7              | 199.9           | 2.0           | -                                       | -                  | -                  | 0.0          | -               | 392.8              | 199.9              | 592.7              | 199.9             | 2.0               |
| Patient Accounts                      | 1,046.3                                 | 812.9              | 1,859.2            | 812.9           | 1.3           | 1,496.0                                 | 1,367.6            | 2,863.6            | 29.1         | 51.4            | (449.7)            | (554.7)            | (1,004.4)          | 783.8             | (50.1)            |
| Hospital Administration               | 4,187.1                                 | 9,439.3            | 13,626.4           | 9,439.3         | 0.4           | 2,981.9                                 | 7,042.9            | 10,024.8           | 36.8         | 81.0            | 1,205.2            | 2,396.4            | 3,601.6            | 9,402.5           | (80.6)            |
| Medical Records                       | 1,436.9                                 | 276.5              | 1,713.4            | 276.5           | 5.2           | 1,368.4                                 | 403.2              | 1,771.6            | 16.4         | 83.4            | 68.5               | (126.7)            | (58.2)             | 260.1             | (78.2)            |
| Nursing Staff Administration          | 256.2                                   | 27.4               | 283.6              | 27.4            | 9.4           | 252.8                                   | 55.7               | 308.5              | 0.9          | 279.7           | 3.4                | (28.3)             | (24.9)             | 26.5              | (270.3)           |
| Nursing Administration                | 2,594.7                                 | 208.2              | 2,802.9            | 208.2           | 12.5          | 2,249.0                                 | 162.7              | 2,411.7            | 19.7         | 114.4           | 345.7              | 45.5               | 391.2              | 188.5             | (101.9)           |
| <b>C Totals</b>                       | <b>\$ 15,458.6</b>                      | <b>\$ 15,077.9</b> | <b>\$ 30,536.5</b> | <b>15,077.9</b> | <b>\$ 1.0</b> | <b>\$ 8,348.1</b>                       | <b>\$ 9,032.1</b>  | <b>\$ 17,380.2</b> | <b>102.9</b> | <b>\$ 81.1</b>  | <b>\$ 7,110.5</b>  | <b>\$ 6,045.8</b>  | <b>\$ 13,156.3</b> | <b>14,975.0</b>   | <b>\$ (80.1)</b>  |
| <b>% Change</b>                       |   |                    |                    |                 |               |   |                    |                    |              |                 | <b>85.18%</b>      | <b>66.94%</b>      | <b>75.70%</b>      | <b>14,553.54%</b> | <b>(98.74%)</b>   |
| Med/Surg Acute                        | \$ 6,627.8                              | \$ 347.1           | \$ 6,974.9         | 347.1           | \$ 19.1       | \$ -                                    | \$ -               | \$ -               | 0.0          | \$ -            | \$ 6,627.8         | \$ 347.1           | \$ 6,974.9         | 347.1             | \$ 19.1           |
| Psychiatric Acute                     | 4,626.3                                 | 150.9              | 4,777.3            | 150.9           | 30.6          | -                                       | -                  | -                  | 0.0          | -               | 4,626.3            | 150.9              | 4,777.3            | 150.9             | 30.6              |
| Med/Surg Intensive Care               | 2,429.7                                 | 195.4              | 2,625.1            | 195.4           | 12.4          | -                                       | -                  | -                  | 0.0          | -               | 2,429.7            | 195.4              | 2,625.1            | 195.4             | 12.4              |
| Emergency Services                    | 5,360.3                                 | 136.7              | 5,497.0            | 136.7           | 39.2          | 5,155.4                                 | 115.4              | 5,270.8            | 48.5         | 106.4           | 204.9              | 21.3               | 226.2              | 88.2              | (67.2)            |
| Clinical Services                     | 1,376.8                                 | 62.5               | 1,439.3            | 62.5            | 22.0          | 1,208.4                                 | 43.3               | 1,251.7            | 9.5          | 126.9           | 168.3              | 19.2               | 187.5              | 53.0              | (104.9)           |
| Psych. Day & Night Care               | 243.9                                   | 11.6               | 255.5              | 11.6            | 21.0          | 228.5                                   | 26.0               | 254.5              | 2.4          | 96.2            | 15.4               | (15.0)             | 0.5                | 9.2               | (75.2)            |
| Same Day Surgery                      | 25.4                                    | 290.3              | 315.7              | 290.3           | 0.1           | 74.6                                    | 47.5               | 122.1              | 0.4          | 170.4           | (49.2)             | 242.8              | 193.6              | 289.9             | (170.3)           |
| Operating Room                        | 2,749.1                                 | 395.5              | 3,144.5            | 395.5           | 7.0           | 2,961.1                                 | 334.1              | 3,295.2            | 23.7         | 124.8           | (212.0)            | 61.3               | (150.7)            | 371.7             | (117.9)           |
| Operating Room Clinic                 | 29.0                                    | (13.7)             | 15.3               | (13.7)          | (2.1)         | 33.1                                    | 1.2                | 34.3               | 0.5          | 73.0            | (4.1)              | (14.9)             | (19.0)             | (14.2)            | (75.1)            |
| Anesthesiology                        | 149.6                                   | 6.7                | 156.3              | 6.7             | 22.3          | 152.9                                   | 10.5               | 163.4              | 1.8          | 85.6            | (3.3)              | (3.7)              | (7.1)              | 4.9               | (63.3)            |
| Laboratory Services                   | 2,068.7                                 | 1,125.7            | 3,194.4            | 1,125.7         | 1.8           | 2,247.1                                 | 1,280.3            | 3,527.4            | 25.4         | 88.5            | (178.4)            | (154.6)            | (333.0)            | 1,100.3           | (86.7)            |
| Electrocardiography                   | 114.8                                   | 25.6               | 140.4              | 25.6            | 4.5           | 117.8                                   | 13.4               | 131.2              | 2.3          | 52.0            | (3.1)              | 12.2               | 9.1                | 23.3              | (47.5)            |
| Interventional Radiology / Cardiovasc | 68.3                                    | 1.2                | 69.5               | 1.2             | 57.3          | 59.8                                    | 0.7                | 60.4               | 0.1          | 1,065.7         | 8.6                | 0.5                | 9.1                | 1.1               | (1,008.5)         |
| Radiology-Diagnostic                  | 2,166.7                                 | 232.3              | 2,398.9            | 232.3           | 9.3           | 2,322.0                                 | 179.0              | 2,501.0            | 23.7         | 97.9            | (155.3)            | 53.3               | (102.0)            | 208.6             | (88.6)            |
| CT Scanner                            | 716.8                                   | 205.8              | 922.5              | 205.8           | 3.5           | 667.1                                   | 186.0              | 853.1              | 6.0          | 110.4           | 49.6               | 19.8               | 69.4               | 199.7             | (106.9)           |
| Radiology-Therapeutic                 | -                                       | 94.4               | 94.4               | 94.4            | -             | -                                       | 56.4               | 56.4               | 0.0          | -               | -                  | 38.0               | 38.0               | 94.4              | -                 |
| Nuclear Medicine                      | 252.5                                   | 361.5              | 614.0              | 361.5           | 0.7           | 242.8                                   | 358.6              | 601.5              | 1.7          | 139.2           | 9.7                | 2.8                | 12.5               | 359.7             | (138.5)           |
| Respiratory Therapy                   | 1,016.3                                 | 226.9              | 1,243.2            | 226.9           | 4.5           | 978.8                                   | 206.0              | 1,184.7            | 9.2          | 106.4           | 37.5               | 20.9               | 58.5               | 217.7             | (101.9)           |
| Pulmonary Function Testing            | 17.9                                    | 4.0                | 21.8               | 4.0             | 4.5           | 20.8                                    | 4.4                | 25.2               | 0.2          | 101.5           | (2.9)              | (0.4)              | (3.3)              | 3.8               | (97.0)            |
| Electroencephalography                | 406.9                                   | 26.4               | 433.2              | 26.4            | 15.4          | 396.3                                   | 27.9               | 424.2              | 5.2          | 75.6            | 10.5               | (1.5)              | 9.0                | 21.1              | (60.2)            |
| Physical Therapy                      | 441.6                                   | 4.9                | 446.4              | 4.9             | 90.7          | 405.6                                   | 10.6               | 416.2              | 4.0          | 101.2           | 36.0               | (5.7)              | 30.3               | 0.9               | (10.4)            |
| Occupational Therapy                  | 313.2                                   | 1.8                | 315.0              | 1.8             | 170.3         | 304.2                                   | 3.2                | 307.4              | 2.1          | 144.6           | 9.0                | (1.4)              | 7.6                | (0.3)             | 25.7              |
| Speech Language Pathology             | 130.0                                   | 0.1                | 130.2              | 0.1             | 960.9         | 130.7                                   | 0.3                | 130.9              | 0.9          | 142.5           | (0.6)              | (0.1)              | (0.8)              | (0.8)             | 818.4             |
| Renal Dialysis                        | 42.3                                    | 272.8              | 315.0              | 272.8           | 0.2           | 42.4                                    | 316.6              | 359.0              | 0.2          | 234.9           | (0.1)              | (43.8)             | (44.0)             | 272.6             | (234.7)           |
| Magnetic Resonance Imaging            | 321.0                                   | 26.4               | 347.3              | 26.4            | 12.2          | 337.0                                   | 24.5               | 361.5              | 2.4          | 142.6           | (16.0)             | 1.8                | (14.2)             | 24.0              | (130.4)           |
| Lithotripsy                           | -                                       | -                  | -                  | 0.0             | -             | 0.4                                     | 214.0              | 214.4              | 0.0          | 107.4           | (0.4)              | (214.0)            | (214.4)            | (0.0)             | (107.4)           |
| Observation                           | 3,090.7                                 | 104.9              | 3,195.7            | 104.9           | 29.5          | 2,884.8                                 | 86.2               | 2,971.0            | 28.8         | 100.1           | 205.9              | 18.7               | 224.7              | 76.1              | (70.7)            |
| Ambulance Services-Rebundled          | -                                       | 218.7              | 218.7              | 218.7           | -             | -                                       | 185.4              | 185.4              | 0.0          | -               | -                  | 33.3               | 33.3               | 218.7             | -                 |
| Med/Surg Supplies                     | -                                       | 2,948.0            | 2,948.0            | 2,948.0         | -             | -                                       | 3,485.7            | 3,485.7            | 0.0          | -               | -                  | (537.7)            | (537.7)            | 2,948.0           | -                 |
| Drugs Sold                            | -                                       | 2,468.7            | 2,468.7            | 2,468.7         | -             | -                                       | 2,172.5            | 2,172.5            | 0.0          | -               | -                  | 296.2              | 296.2              | 2,468.7           | -                 |
| <b>D Totals</b>                       | <b>\$ 34,785.5</b>                      | <b>\$ 9,932.8</b>  | <b>\$ 44,718.3</b> | <b>9,932.8</b>  | <b>\$ 3.5</b> | <b>\$ 20,971.6</b>                      | <b>\$ 9,390.2</b>  | <b>\$ 30,361.8</b> | <b>199.0</b> | <b>\$ 105.4</b> | <b>\$ 13,813.9</b> | <b>\$ 542.6</b>    | <b>\$ 14,356.5</b> | <b>9,733.8</b>    | <b>\$ (101.9)</b> |
| <b>% Change</b>                       |   |                    |                    |                 |               |   |                    |                    |              |                 | <b>65.87%</b>      | <b>5.78%</b>       | <b>47.28%</b>      | <b>4,891.38%</b>  | <b>(96.68%)</b>   |
| Retail Operations                     | 12.8                                    | 25.3               | 38.1               | 25.3            | 0.5           | -                                       | -                  | -                  | 0.0          | -               | 12.8               | 25.3               | 38.1               | 25.3              | 0.5               |
| Cafeteria                             | 459.1                                   | 630.4              | 1,089.5            | 630.4           | 0.7           | -                                       | -                  | -                  | 0.0          | -               | 459.1              | 630.4              | 1,089.5            | 630.4             | 0.7               |
| Hospital Based Physicians             | (0.0)                                   | -                  | (0.0)              | 0.0             | -             | 0.0                                     | -                  | 0.0                | 0.0          | -               | (0.0)              | -                  | (0.0)              | 0.0               | -                 |
| Physician Support Services            | 122.9                                   | -                  | 122.9              | 0.0             | -             | 156.9                                   | -                  | 156.9              | 0.9          | 174.1           | (34.0)             | -                  | (34.0)             | (0.9)             | (174.1)           |
| Malpractice Insurance                 | -                                       | 951.3              | 951.3              | 951.3           | -             | -                                       | 902.9              | 902.9              | 0.0          | -               | -                  | 48.4               | 48.4               | 951.3             | -                 |
| Other Insurance                       | -                                       | 261.6              | 261.6              | 261.6           | -             | -                                       | 473.1              | 473.1              | 0.0          | -               | -                  | (211.5)            | (211.5)            | 261.6             | -                 |
| Medical Care Review                   | 177.4                                   | -                  | 177.4              | 0.0             | -             | 168.3                                   | -                  | 168.3              | 0.0          | -               | 9.1                | -                  | 9.1                | 0.0               | -                 |
| Depreciation & Amortization           | -                                       | 4,334.3            | 4,334.3            | 4,334.3         | -             | -                                       | 4,437.1            | 4,437.1            | 0.0          | -               | -                  | (102.8)            | (102.8)            | 4,334.3           | -                 |
| Leases & Rentals                      | -                                       | 1,252.4            | 1,252.4            | 1,252.4         | -             | -                                       | 409.0              | 409.0              | 0.0          | -               | -                  | 843.4              | 843.4              | 1,252.4           | -                 |
| Interest Short Term                   | -                                       | 7.3                | 7.3                | 7.3             | -             | -                                       | 16.4               | 16.4               | 0.0          | -               | -                  | (9.1)              | (9.1)              | 7.3               | -                 |
| Interest Long Term                    | -                                       | 976.5              | 976.5              | 976.5           | -             | -                                       | 1,233.0            | 1,233.0            | 0.0          | -               | -                  | (256.5)            | (256.5)            | 976.5             | -                 |
| Laboratory Non-Patient                | 37.9                                    | 30.3               | 68.2               | 30.3            | 1.3           | -                                       | -                  | -                  | 0.0          | -               | 37.9               | 30.3               | 68.2               | 30.3              | 1.3               |
| <b>E, F, UR Total</b>                 | <b>\$ 810.1</b>                         | <b>\$ 11,654.5</b> | <b>\$ 12,464.6</b> | <b>11,654.5</b> | <b>\$ 0.1</b> | <b>\$ 325.2</b>                         | <b>\$ 7,471.5</b>  | <b>\$ 7,796.7</b>  | <b>0.9</b>   | <b>\$ 360.8</b> | <b>\$ 484.9</b>    | <b>\$ 4,183.0</b>  | <b>\$ 4,667.9</b>  | <b>11,653.6</b>   | <b>\$ (360.7)</b> |
| <b>% Change</b>                       |   |                    |                    |                 |               |   |                    |                    |              |                 | <b>149.12%</b>     | <b>55.99%</b>      | <b>59.87%</b>      | <b>#####</b>      | <b>(99.98%)</b>   |
| <b>Grand Total</b>                    | <b>\$ 51,054.2</b>                      | <b>\$ 36,665.2</b> | <b>\$ 87,719.4</b> | <b>36,665.2</b> | <b>\$ 1.4</b> | <b>\$ 29,644.9</b>                      | <b>\$ 25,893.8</b> | <b>\$ 55,538.7</b> | <b>302.8</b> | <b>\$ 97.9</b>  | <b>\$ 21,409.3</b> | <b>\$ 10,771.4</b> | <b>\$ 32,180.7</b> | <b>36,362.4</b>   | <b>\$ (96.5)</b>  |
| <b>% Change</b>                       |   |                    |                    |                 |               |   |                    |                    |              |                 | <b>72.22%</b>      | <b>41.60%</b>      | <b>57.94%</b>      | <b>12,008.87%</b> | <b>(98.58%)</b>   |

## Exhibit 11

### Harford Memorial Hospital

#### Capital Expense Analysis

Fiscal Year 6/30/2018

(\$ 000's omitted)

|                     | FY 2018    |             |            | FY 2017    |             |            |
|---------------------|------------|-------------|------------|------------|-------------|------------|
|                     | Regulated  | Unregulated | Total      | Regulated  | Unregulated | Total      |
| Dollars (\$)        |            |             |            |            |             |            |
| Depreciation        | \$ 4,334.4 | \$ 83.6     | \$ 4,418.0 | \$ 4,437.1 | \$ 80.7     | \$ 4,517.8 |
| Operating Leases    | 1,252.4    | -           | 1,252.4    | 409.0      | -           | 409.0      |
| Interest            | 984.0      | -           | 984.0      | 1,249.4    | -           | 1,249.4    |
| Total Capital Costs | \$ 6,570.8 | \$ 83.6     | \$ 6,654.4 | \$ 6,095.5 | \$ 80.7     | \$ 6,176.2 |

#### % of Total Operating Expenses

|                       |       |       |       |       |       |       |
|-----------------------|-------|-------|-------|-------|-------|-------|
| Depreciation          | 5.20% | 1.91% | 5.04% | 5.50% | 1.91% | 5.32% |
| Operating Leases      | 1.50% | 0.00% | 1.43% | 0.51% | 0.00% | 0.48% |
| Interest              | 1.18% | 0.00% | 1.12% | 1.55% | 0.00% | 1.47% |
| Total Capital Costs % | 7.88% | 1.91% | 7.59% | 7.55% | 1.91% | 7.27% |

#### Statewide Median

|                     | Regulated   | Unregulated | Total       |
|---------------------|-------------|-------------|-------------|
| Dollars (\$)        |             |             |             |
| Depreciation        | \$ 11,890.8 | \$ 399.3    | \$ 12,290.1 |
| Operating Leases    | 1,058.3     | -           | 1,058.3     |
| Interest            | 2,200.2     | -           | 2,200.2     |
| Total Capital Costs | \$ 15,149.3 | \$ 399.3    | \$ 15,548.6 |

#### % of Total Operating Expenses

|                       |       |       |       |
|-----------------------|-------|-------|-------|
| Depreciation          | 6.78% | 1.27% | 5.94% |
| Operating Leases      | 0.60% | 0.00% | 0.51% |
| Interest              | 1.25% | 0.00% | 1.06% |
| Total Capital Costs % | 8.64% | 1.27% | 7.52% |

**Exhibit 12**

**Harford Memorial Hospital**

Analysis of Excess Revenue Over Expense and Margins by Regulated and Unregulated Service  
 Fiscal Year 6/30/2018 Compared to Prior Year Results  
 (\$ 000's omitted)

| Excess of Revenue Over Expense       | FY 2018     |             |             | FY 2017                  |                            |                      |
|--------------------------------------|-------------|-------------|-------------|--------------------------|----------------------------|----------------------|
|                                      | Regulated   | Unregulated | Total       | Regulated <sup>(1)</sup> | Unregulated <sup>(1)</sup> | Total <sup>(1)</sup> |
| Patient Care Revenue                 | \$ 5,771.4  | \$ -        | \$ 5,771.4  |                          |                            | \$ -                 |
| Non-Operating Gain (Loss)            |             | 4,960.0     | 4,960.0     |                          |                            | -                    |
| UR05 Laboratory Non-Patient          |             | 99.8        | 99.8        |                          |                            | -                    |
| Total (a)                            | \$ 5,771.4  | \$ 1,056.6  | \$ 6,828.0  | \$ -                     | \$ -                       | \$ -                 |
| Total Net Revenue <sup>(2)</sup> (b) | \$ 89,109.5 | \$ 5,437.5  | \$ 94,547.0 |                          |                            | \$ -                 |
| Total Margin % (a/b)                 | 6.48%       | 19.43%      | 7.22%       | 0.00%                    | 0.00%                      | 0.00%                |

Note (1): Input from previous year's AF

Note (2): Includes net operating and non-operating revenue.

## GME Exhibit 1

### Harford Memorial Hospital

Graduate Medical Education - Classification of Residents:

P4 & P5 Summary

Fiscal Year 6/30/2018 Compared to Prior Year Results

(\$ 000's omitted)

|                                  | FY 2018 | FY 2017* | Variance |
|----------------------------------|---------|----------|----------|
| <b>P4 - Eligible Residents</b>   |         |          |          |
| Cost                             | \$ -    | \$ -     | \$ -     |
| FTE                              | 0.0     | 0.0      | 0.0      |
| Eligible Resident Cost / FTE     | \$ -    | \$ -     | \$ -     |
| <b>P5 - Ineligible Residents</b> |         |          |          |
| Cost                             | \$ -    | \$ -     | \$ -     |
| FTE                              | 0.0     | 0.0      | 0.0      |
| Ineligible Resident Cost / FTE   | \$ -    | \$ -     | \$ -     |
| <b>Total</b>                     |         |          |          |
| Cost                             | \$ -    | \$ -     | \$ -     |
| FTE                              | 0.0     | 0.0      | 0.0      |
| Resident Cost / FTE              | \$ -    | \$ -     | \$ -     |

\*Note: Input from previous year's AF

**GME Exhibit 2**

**Harford Memorial Hospital**

Graduate Medical Education - Classification of Residents

Breakout of Residents and Supervision

Fiscal Year 6/30/2018 Compared to Prior Year Results

(\$ 000's omitted)

|                                       | FY 2018     | FY 2017*    | Variance    |
|---------------------------------------|-------------|-------------|-------------|
| <b>P4 - Eligible Residents</b>        |             |             |             |
| Cost                                  | \$ -        | \$ -        | \$ -        |
| Supervision Cost                      | -           | -           | -           |
| <b>Total Eligible Resident Cost</b>   | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |
| FTE                                   | 0.0         | 0.0         | 0.0         |
| Supervision FTE                       | 0.0         | 0.0         | 0.0         |
| <b>Total Eligible Resident FTE</b>    | <b>0.0</b>  | <b>0.0</b>  | <b>0.0</b>  |
| <b>Eligible Resident Cost / FTE</b>   | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |
| <b>P5 - Ineligible Residents</b>      |             |             |             |
| Cost                                  | \$ -        | \$ -        | \$ -        |
| Supervision Cost                      | -           | -           | -           |
| <b>Total Ineligible Resident Cost</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |
| FTE                                   | 0.0         | 0.0         | 0.0         |
| Supervision FTE                       | 0.0         | 0.0         | 0.0         |
| <b>Total Ineligible Resident FTE</b>  | <b>0.0</b>  | <b>0.0</b>  | <b>0.0</b>  |
| <b>Ineligible Resident Cost / FTE</b> | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |
| <b>Total</b>                          |             |             |             |
| Cost                                  | \$ -        | \$ -        | \$ -        |
| Supervision Cost                      | -           | -           | -           |
| <b>Total Resident Cost</b>            | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |
| FTE                                   | 0.0         | 0.0         | 0.0         |
| Supervision FTE                       | 0.0         | 0.0         | 0.0         |
| <b>Total Resident FTE</b>             | <b>0.0</b>  | <b>0.0</b>  | <b>0.0</b>  |
| <b>Resident Cost / FTE</b>            | <b>\$ -</b> | <b>\$ -</b> | <b>\$ -</b> |

\*Note: Input from previous year's AF

**GME Exhibit 3**

**Harford Memorial Hospital**

Graduate Medical Education - Classification of Residents by Rate Center

Fiscal Year 6/30/2018 by Rate Center

(\$ 000's omitted)

|       | <u>Eligible<br/>Residents<br/>Salaries</u> | <u>Eligible<br/>Resident<br/>Supervision</u> |
|-------|--|--|
| Total | <u>\$ -</u>                                | <u>\$ -</u>                                  |