Chet Burrell
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December 9, 2015

Mr. John Colmers, Chairman The Health Services Cost Review Commission 4160 Patterson Avenue Baltimore, Maryland 21215

Dear John,

I am writing to express CareFirst's support of the HSCRC staff's final recommendations regarding the Health Job's Opportunity Program.

We believe the staff recommendations provide a sound policy direction for the HSCRC, are consistent with the goals of the All-Payer Model and are within the limits of the HSCRC rate setting authority. We are prepared to work with the HSCRC, the hospitals and other interested parties within the recommended framework.

Sincerely,

Chet Burrell

President and CEO

cc Herbert Wong, PhD Vice Chairman

Stephen F. Jencks, MD

George H. Bone, MD

Jack C. Keane

Bernadette Loftus, MD

Thomas R. Mullen

Donna Kinzer, Executive Director