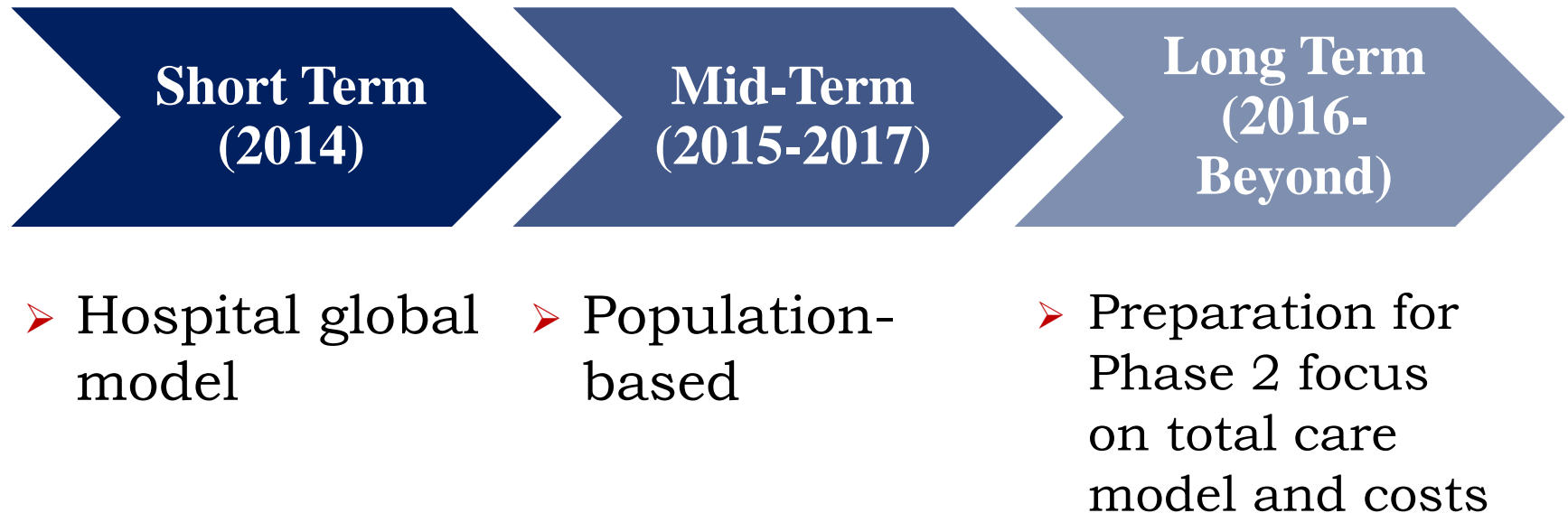




Performance Measurement Future Role of Work Group and Work Plan

June 20, 2014

HSCRC Model Development and Implementation Timeline



HSCRC Public Engagement Short Term Process Phases

▶ Phase 1:

- ▶ Fall 2013: Advisory Council - recommendations on broad principles
- ▶ January 2014- July 2014: Workgroups
 - ▶ Four workgroups convened
 - ▶ Focused set of tasks needed for initial policy making of Commission
 - ▶ Majority of recommendations needed by July 2014

▶ Phase 2: July 2014 – July 2015

- ▶ Always anticipated longer-term implementation activities
- ▶ July Workgroup reports to address proposed future work plan
- ▶ Advisory Council reconvening

Public Engagement Process Accomplishments

- ▶ Engaged broad set of stakeholders in HSCRC policy making and implementation of new model
 - ▶ 4 workgroups and 6 subgroups
 - ▶ 85 workgroup appointees
 - ▶ Consumers, Employers, Providers, Payers, Hospitals
- ▶ Established processes for transparency and openness
 - ▶ Diverse membership
 - ▶ Educational phase of process
 - ▶ Call for Technical White Paper Shared Publically
 - ▶ Access to information
 - ▶ Opportunity for comment

Role of Workgroups

- ▶ Purpose of Workgroups is to encourage broad input from informed stakeholders
- ▶ Commission decision-making is better informed with robust input from stakeholders
- ▶ Workgroups identify areas where there is consensus as well as areas where there are differences of opinion
- ▶ Non-voting groups

Current Process, Looking Forward

- ▶ **Aggressive work plans needed to meet deliverable schedule**
 - ▶ Time and resource intensive for HSCRC and stakeholders
 - ▶ Staff driven work plans and leadership needed for tight timelines
 - ▶ Coordination among groups sometimes challenging
 - ▶ Subgroups effective strategy to address more technical topics and coordination among groups
- ▶ **Looking ahead to next phase:**
 - ▶ Less frequent meetings would allow more time for analysis and review between meetings
 - ▶ Ad hoc subgroups effective in engaging stakeholders in development of implementation plans
 - ▶ Work plan may require different configuration of workgroups
 - ▶ Opportunity to engage stakeholders to lead different initiatives
 - ▶ More focus on outreach and education about new model

Performance Measurement Workgroup Products

- ▶ Policy Recommendation Updates
 - ▶ Maryland Hospital Acquired Conditions
 - ▶ Readmission Reduction Program
- ▶ Draft Balanced Dashboard Template for Hospital/System and Regional (State, County, etc.) Monitoring to be finalized
- ▶ Report Drafts to be Finalized by Early July
 - ▶ Efficiency Measurement
 - ▶ Strategy for Population Based, Patient Centered Performance Measurement

Performance Measurement– Remaining Tasks

Summer/Early Fall Tasks

- **Efficiency Measurement**
- **Risk Adjusted Readmissions**
- **PAU Measurement and Applications**

- GBR Infrastructure Investment Reporting
- GBR Reporting Template

Fall/Winter Tasks

- **Efficiency Measurement**
- **MHAC Program Update**
- **Readmission Reduction Program Update**
- **New Measure Domains Planning**

- Post-acute Bundled Payment
- Evolution of Model
- Regional Collaboration
- Bundled Payments

Other Short-Term Subgroups

Efficiency

- Finalize Cost/Efficiency Measures- Updated PAU Applications, ROC, PMPM

Total Cost of Care

- Measure Medicare and All-Payer Total Cost of Care for Patients

Physician Alignment

- Hospital and Physician Alignment of Goals and Incentives

LTC/Post Acute

- Engagement of LTC/Post Acute Provider Communities in New Model Care Delivery

Payment Models – Short-Term Subgroups

Transfers

- Review Data and Analysis for GBR Transfer Adjustments

Market Share

- Review Data and Methodology for Market Share Measurement

GBR Revenue/Budget Corridors

- GBR Contract Review

GBR Reporting Template

- Finalize GBR Reporting Template for Compliance

GBR Infrastructure Investment Reporting

- Policy and Reporting for Infrastructure Investments

Others As Needed

- TBD



Next Steps

- ▶ **Finalize Reports on**
 - ▶ Efficiency Measurement
 - ▶ Strategy for Population Based, Patient Centered Measurement
- ▶ Implement balanced dashboard measurement
- ▶ No meetings currently scheduled for Performance Measurement Workgroup
 - ▶ Schedule meetings starting September