TAX RETURN FILING INSTRUCTIONS

PUBLIC INSPECTION INSTRUCTIONS

| | Grant Thornton LLP |
|---|---|
| Prepared by | 201 S. College Street, Ste 2500 |
| | Charlotte, NC 28244 |
| | The return should be signed and dated by the appropriate officer(s). |
| Special Instructions | Exempt organizations are required to provide copies of their Forms 990 for a period of three years from the filing date for public inspection upon request. The names of any contributors should not be disclosed, so we have deleted them. Charities must also provide copies of Forms 990-T filed after August 17, 2006. |
| | |
| Application for Recognition of Exemption | Exempt Organizations are also required to provide a copy of the Application for Recognition of Exemption (Form 1023 or 1024) including all documents and statements submitted in support of such application and any letter or other document issued by the Internal Revenue Service with respect to such application. |
| | An organization that submitted its Form 1023 or 1024 on or before July 15, 1987 must make this form available for public inspection only if they had a copy of the Application on July 15, 1987. |
| Requests made in person | If the request is made in person, the organization must respond by the end of the business day. |
| Requests made in writing | If the request is made in writing, response is generally required within 30 days. |
| Fees charged for copies | The organization can make a reasonable charge for copying and postage. The regulations limit the copying charge to that charged by the IRS for providing copies, currently \$1.00 for the first page and \$0.15 for each additional page. |
| What if we post the Form 990 on our website? | The requirement to provide copies can be eliminated if the organization posts the relevant documents on its website. The public must be able to download the documents and print them in the exact form they were filed with the IRS (except for disclosing contributors). The download must be free and use software that is available without charge. Even if the documents are posted on the web, the organization must still have a copy available for inspection at its offices. |
| What if we fail to comply with requests? | Please be aware that significant monetary penalties may be imposed by the IRS on an organization for failure to follow the above provisions. |

Department of the Treasury

Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

| OMB | No. | 1545-0047 |
|-----|-----|-----------|
| | | |

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| 0 | pen | to | Puk | olic |
|---|------|----|------|------|
| ľ | Insp | ec | tion | |

► The organization may have to use a copy of this return to satisfy state reporting requirements.

| AF | or th | e 2010 calendar year, or tax year beginning | , 2010 |), and ending | | | , 20 | | |
|--------------------------------|-----------------|---|--|-------------------|-----------|--|------------------------------|--|--|
| Р | | C Name of organization | | | | D Employer identifi | cation number | | |
| РС | heck if ap | ADVENTIST HEALTHCARE, INC. | | | | | | | |
| | Addre chang | e Doing Business As | | | | 52-153255 | 6 | | |
| | Name | change Number and street (or P.O. box if mail is not delivered | d to street address) | Room/suite | E | Telephone numbe | r | | |
| | Initial | return 1801 RESEARCH BOULEVARD | | 400 | | (301) 315-3 | 3338 | | |
| | Termi | City or town, state or country, and ZIP + 4 | | | | | | | |
| | Amen | | | | | Gross receipts \$ | 642,413,668. | | |
| | Applio pendi | ation F Name and address of principal officer: WITT | LLIAM G. ROBERTSC | N | ŀ | I(a) Is this a group return affiliates? | rn for Yes X No | | |
| | | 1801 RESEARCH BOULEVARD ROC | CKVILLE, MD 20850 | -3184 | ŀ | (b) Are all affiliates inc | luded? Yes No | | |
| I | Tax-e> | empt status: X 501(c)(3) 501(c) () | (insert no.) 4947(a)(1) | or 527 | | If "No," attach a list | t. (see instructions) | | |
| J | Websi | te: ▶ WWW.ADVENTISTHEALTHCARE.COM | | | ŀ | I(C) Group exemption n | umber 🕨 | | |
| к | Form of | forganization: X Corporation Trust Associatio | on Other 🕨 | L Year of | formatior | n: 1983 M State | e of legal domicile: MD | | |
| Pa | rt I | Summary | | | | | | | |
| | 1 | Briefly describe the organization's mission or most signi | ficant activities: | | | | | | |
| 0 | | WE DEMONSTRATE GOD'S CARE BY IMP | | | | | | | |
| nce | | AND COMMUNITIES THROUGH A MINIST | RY OF PHYSICAL, I | MENTAL, A | ND | | | | |
| erné | | SPRIRITUAL HEALING. | | | | | | | |
| Activities & Governance | 2 | Check this box 🕨 🦳 if the organization discontinue | d its operations or disposed | of more than 2 | 5% of it | s net assets. | | | |
| يە م | 3 | Number of voting members of the governing body (Part | | | | | 18. | | |
| ies | 4 | Number of independent voting members of the governing | ng body (Part VI, line 1b) | | | | 14. | | |
| tivit | 5 | Total number of individuals employed in calendar year 2 | 2010 (Part V, line 2a) | | | 5 | 7,910. | | |
| Act | 6 | Total number of volunteers (estimate if necessary) | | | | 6 | 1,575. | | |
| | 7a | Total gross unrelated business revenue from Part VIII, o | column (C), line 12 | | | 7a | 722,146. | | |
| | | Net unrelated business taxable income from Form 990- | | | | 7b | | | |
| | | | | | | Prior Year | Current Year | | |
| e | 8 | Contributions and grants (Part VIII, line 1h) | | Y FOR | | 3,705,193. 6,868,481. | 3,382,441. 628,049,282. | | |
| Revenue | 9 | Program service revenue (Part VIII, line 2g) | ram service revenue (Part VIII, line 2g) | | | | | | |
| | 10 | Investment income (Part VIII, column (A), lines 3, 4, and | | | | 2,499,855. | 5,645,861. | | |
| | 11 | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, | | | | 1,687,902. | -5,486,174. | | |
| | 12 | Total revenue - add lines 8 through 11 (must equal Part | | | | 4,761,431. | 631,591,410. | | |
| | 13 | Grants and similar amounts paid (Part IX, column (A), lin | | | | 1,671,850. | 2,170,872. | | |
| | 14 | Benefits paid to or for members (Part IX, column (A), lin | | | | | 0. | | |
| es | 15 | Salaries, other compensation, employee benefits (Part I | | | 29 | 5,535,311. | 302,423,974. | | |
| Expenses | 16 a | Professional fundraising fees (Part IX, column (A), line 1 | 11e) | | | | 0. | | |
| ц Ц | | Total fundraising expenses (Part IX, column (D), line 25 | | 8 | | | | | |
| _ | 17 | Other expenses (Part IX, column (A), lines 11a-11d, 11f | | | | 1,530,858. | 295,692,505. | | |
| | 18 | Total expenses. Add lines 13-17 (must equal Part IX, co | | | | 8,738,019. | 600,287,351. | | |
| . თ | 19 | Revenue less expenses. Subtract line 18 from line 12 | | ••••• | | 6,023,412. | 31,304,059. | | |
| Net Assets or Fund Balances | | | | - | • | ng of Current Year | End of Year | | |
| ssef 3ala | 20 | Total assets (Part X, line 16) | | ••••• | | 3,852,730. | 742,822,801. | | |
| ata | 21 | Total liabilities (Part X, line 26) | | •••••• | | 2,269,574. | 483,117,111. | | |
| | | Net assets or fund balances. Subtract line 21 from line 2 | 20 | | 18 | 1,583,156. | 259,705,690. | | |
| | rt II | Signature Block alties of perjury, I declare that I have examined this return, inclu | uding accompanying schodulos | and statements | and to t | he best of my knowle | ada and boliof it is true | | |
| cor | rect, a | ad complete. Declaration of preparer (other than officer) is base | ed on all information of which p | reparer has any l | knowledg | je. | euge and beller, it is true, | | |
| S | ign | x | | | | | | | |
| | ere | Signature of officer | | | | Date | | | |
| | 0.0 | ► JAMES G. LEE | CFO & | EXE. VP | | | | | |
| | | Type or print name and title | C10 4 | | | | | | |
| | | | 's signature | Date | | Check if | PTIN | | |
| Paic | ł | Michele Melchior | - | 11/15/ | 2011 | self- employed | 7 | | |
| | parer | | | | | | | | |
| Use | Only | Firm's name ► GRANT THORNTON LLP Firm's address ► 201 S. COLLEGE ST., STE. 25 | | | | Phone no. > 704 | -632-3500 | | |
| May | the If | RS discuss this return with the preparer shown above? (s | ! ((| | | | X Yes No | | |
| | | work Reduction Act Notice, see the separate instruction | , | | | | Form 990 (2010) | | |
| JSA | 65 3.00 | • | | | | | | | |
| 2210 | | | | | | | | | |

| For | n 990 (2010) Pag | je 2 |
|-----|--|-------------|
| Pa | Statement of Program Service Accomplishments Check if Schedule O contains a response to any question in this Part III | |
| 1 | Briefly describe the organization's mission: | |
| | WE DEMONSTRATE GOD'S CARE BY IMPROVING THE HEALTH OF PEOPLE AND | |
| | COMMUNITIES THROUGH A MINISTRY OF PHYSICAL, MENTAL, AND | |
| | SPRIRITUAL HEALING. | |
| | | |
| 2 | Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? | ١o |
| 3 | If "Yes," describe these new services on Schedule O. Did the organization cease conducting, or make significant changes in how it conducts, any program services? | |
| | services? Yes X M If "Yes," describe these changes on Schedule O. | 10 |
| 4 | Describe the exempt purpose achievements for each of the organization's three largest program services by expenses. Section $501(c)(3)$ and $501(c)(4)$ organizations and section $4947(a)(1)$ trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. | |
| 4a | (Code:) (Expenses \$494,610,951. including grants of \$2,170,872.) (Revenue \$582,914,306.) | |
| | ATTACHMENT 1 | |
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| | | |
| 4b | (Code:) (Expenses \$including grants of \$) (Revenue \$including grants of \$) | |
| | ATTACHMENT 2 | |
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| 4c | (Code:) (Expenses \$ including grants of \$) (Revenue \$) | |
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| 4d | Other program services. (Describe in Schedule O.) | |
| | (Expenses \$ including grants of \$) (Revenue \$) | |
| 4e | Total program service expenses ► 505, 610, 918. | |
| | Form 990 (20 | 10) |

| Form 9 | 90 (2010) | | | Page 3 |
|--------|---|-----------|--------|----------|
| Part | IV Checklist of Required Schedules | | | |
| | | | Yes | No |
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," | | 3.7 | |
| • | complete Schedule A | 1 2 | X X | <u> </u> |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? (see instructions) Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to | 2 | Λ | <u> </u> |
| 3 | candidates for public office? If "Yes," complete Schedule C, Part I | 3 | | Х |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) | - | | |
| - | election in effect during the tax year? If "Yes," complete Schedule C, Part II. | 4 | Х | |
| 5 | Is the organization a section $501(c)(4)$, $501(c)(5)$, or $501(c)(6)$ organization that receives membership dues, | | | |
| • | assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, | | | |
| | Part III | 5 | | |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts where donors have | | | |
| | the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," | | | |
| | complete Schedule D, Part I | 6 | | Х |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, | | | |
| | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | X |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," | | | |
| _ | complete Schedule D, Part III | 8 | | X |
| 9 | Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part | | | |
| | X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," | | | Х |
| 40 | complete Schedule D, Part IV | 9 | | |
| 10 | quasi-endowments? If "Yes," complete Schedule D, Part V. | 10 | | X |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, | | | |
| •• | VII, VIII, IX, or X as applicable. | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete | | | |
| - | Schedule D, Part VI | 11a | Х | |
| b | Did the organization report an amount for investments-othersecurities in Part X, line 12 that is 5% or more | | | |
| | of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | | Х |
| С | Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more | | | |
| | of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII. | 11c | Х | |
| d | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets | | | |
| | reported in Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | Х | <u> </u> |
| | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | X | <u> </u> |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses | | 37 | |
| 40. | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | X | <u> </u> |
| 12 a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII. | 12a | | Х |
| h | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if | 120 | | |
| 5 | the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional | 12b | Х | |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | X |
| | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | Х |
| | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, | | | |
| | business, and program service activities outside the United States? If "Yes," complete Schedule F, Parts I and IV | 14b | | Х |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any | | | |
| | organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV | 15 | | Х |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance | | | |
| | to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV | 16 | | X |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services | | | |
| | on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) | 17 | | X |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on | 40 | | v |
| 40 | Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | | X |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? | 10 | | Х |
| 20 - | If "Yes," complete Schedule G, Part III | 19 20a | X | |
| | If "Yes" to line 20a, did the organization attach its audited financial statements to this return? Note. Some Form | 20a | | <u> </u> |
| 5 | 990 filers that operate one or more hospitals must attach audited financial statements (see instructions) | 20b | | Х |

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| Form 9 | 90 (2010) | | F | Page 4 |
|--------|--|-----|-----|--------|
| Part | V Checklist of Required Schedules (continued) | | | |
| | | | Yes | No |
| 21 | Did the organization report more than \$5,000 of grants and other assistance to governments and organizations | | | |
| | in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | Х | |
| 22 | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States | | | |
| | on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | X |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the | | | |
| | organization's current and former officers, directors, trustees, key employees, and highest compensated | | | |
| | employees? If "Yes," complete Schedule J | 23 | Х | |
| 24 a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than | | | |
| | \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b | | | |
| | through 24d and complete Schedule K. If "No," go to line 25 | 24a | Х | |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | Х |
| С | Did the organization maintain an escrow account other than a refunding escrow at any time during the year | | | |
| | to defease any tax-exempt bonds? | 24c | | Х |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | Х |
| 25 a | Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction | | | |
| | with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | Х |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior | | | |
| | year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? | | | |
| | If "Yes," complete Schedule L, Part I. | 25b | | Х |
| 26 | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or | | | |
| | disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II | 26 | | Х |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, | | | |
| | substantial contributor, or a grant selection committee member, or to a person related to such an individual? | | | |
| | If "Yes," complete Schedule L, Part III | 27 | | Х |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, | | | |
| | Part IV instructions for applicable filing thresholds, conditions, and exceptions): | | | |
| а | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV. | 28a | Х | |
| | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete | | | |
| | Schedule L, Part IV. | 28b | | Х |
| с | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) | | | |
| | was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV | 28c | Х | |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | | Х |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified | | | |
| | conservation contributions? If "Yes," complete Schedule M | 30 | | Х |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, | | | |
| | Part I | 31 | | Х |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," | | | |
| | complete Schedule N, Part II. | 32 | | Х |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations | | | |
| | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | Х | |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, | | | |
| | <i>IV, and V, line 1</i> | 34 | Х | |
| 35 | Is any related organization a controlled entity within the meaning of section 512(b)(13)? | 35 | Х | |
| а | Did the organization receive any payment from or engage in any transaction with a | | | |
| | controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, | | | |
| | Part V, line 2 | | | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable | | | |
| | related organization? If "Yes," complete Schedule R, Part V, line 2 | 36 | | Х |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization | | | |
| | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, | | | |
| | Part VI | 37 | | Х |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and | | | |
| | 19? Note. All Form 990 filers are required to complete Schedule O. | 38 | Х | |
| | | | | |

Form 990 (2010)

| Form | 990 (2010) | | | Page 5 |
|------|---|------------|-----|--------|
| Par | t V Statements Regarding Other IRS Filings and Tax Compliance | | | |
| | Check if Schedule O contains a response to any question in this Part V | • • • | | |
| | | | Yes | No |
| | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 817 | - | | |
| | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable | - | | |
| С | Did the organization comply with backup withholding rules for reportable payments to vendors and | 4- | v | |
| - | reportable gaming (gambling) winnings to prize winners? | 1c | X | |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax | | | |
| | Statements, filed for the calendar year ending with or within the year covered by this return 2a 7,910 | | X | |
| D | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | 2b | Λ | |
| 0 | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> . (see instructions) | 3a | X | |
| | Did the organization have unrelated business gross income of \$1,000 or more during the year? | 3b | X | |
| | If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O | 30 | | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other authority | | | |
| | over, a financial account in a foreign country (such as a bank account, securities account, or other financial | 4a | | Х |
| h | account)? | 4a | | 21 |
| U | If "Yes," enter the name of the foreign country: ► See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts. | | | |
| Fo | | 5a | | Х |
| | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5a 5b | | X |
| | If "Yes," to line 5a or 5b, did the organization file Form 8886-T? | 50 50 | | |
| | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the | | | |
| Ua | organization solicit any contributions that were not tax deductible? | 6a | | Х |
| h | If "Yes," did the organization include with every solicitation an express statement that such contributions or | | | |
| , N | gifts were not tax deductible? | 6b | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | |
| | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods | | | |
| u | and services provided to the payor? | 7a | | Х |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | | |
| | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was | | | |
| | required to file Form 8282? | 7c | | Х |
| d | If "Yes," indicate the number of Forms 8282 filed during the year 7d | | | |
| | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e | | Х |
| | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | 7f | | Х |
| | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | 7g | | |
| h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | 7h | | |
| 8 | Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting | | | |
| | organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring | | | |
| | organization, have excess business holdings at any time during the year? | 8 | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | |
| а | Did the organization make any taxable distributions under section 4966? | 9a | | |
| b | Did the organization make a distribution to a donor, donor advisor, or related person? | 9b | | |
| 10 | Section 501(c)(7) organizations. Enter: | | | |
| а | Initiation fees and capital contributions included on Part VIII, line 12 | | | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | - | | |
| 11 | Section 501(c)(12) organizations. Enter: | | | |
| | Gross income from members or shareholders 11a | - | | |
| b | Gross income from other sources (Do not net amounts due or paid to other sources | | | |
| | against amounts due or received from them.) | | | |
| | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | |
| | If "Yes," enter the amount of tax-exempt interest received or accrued during the year | - | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | 40 | | |
| а | Is the organization licensed to issue qualified health plans in more than one state? | 13a | | |
| - | Note. See the instructions for additional information the organization must report on Schedule O. | | | |
| b | Enter the amount of reserves the organization is required to maintain by the states in which | | | |
| | the organization is licensed to issue qualified health plans 13b | - | | |
| | Enter the amount of reserves on hand | 14a | | Х |
| | Did the organization receive any payments for indoor tanning services during the tax year? If "Yes," has it filed a Form 720 to report these payments? <i>If "No." provide an explanation in Schedule O</i> | 14a 14b | | Λ |
| 0 | π 100, hour model of the rest to report these payments: π 100. Divide all explaination in some U = = = = = | | 1 | |

| Form 9 | 90 (2010) | | | Page 6 |
|----------|--|------|----------|---------------|
| Part | VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7 for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, of Schedule O. See instructions. | | | |
| | Check if Schedule O contains a response to any question in this Part VI | | | X |
| Sect | tion A. Governing Body and Management | | | |
| | | | Yes | No |
| 1a | Enter the number of voting members of the governing body at the end of the tax year 1a 1 8 | | | |
| b | Enter the number of voting members included in line 1a, above, who are independent 1b 14 | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with |] | | |
| | any other officer, director, trustee, or key employee? | 2 | | Х |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct | | | |
| | supervision of officers, directors or trustees, or key employees to a management company or other person? | 3 | | Х |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | 4 | | Х |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? | 5 | | Х |
| 6 | Does the organization have members or stockholders? | 6 | Х | |
| 7a | Does the organization have members, stockholders, or other persons who may elect one or more members | | | |
| | of the governing body? | 7a | Х | |
| b | Are any decisions of the governing body subject to approval by members, stockholders, or other persons? | 7b | Х | |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during | | | |
| | the year by the following: | | | |
| а | The governing body? | 8a | Х | |
| b | Each committee with authority to act on behalf of the governing body? | 8b | Х | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at | | | |
| | the organization's mailing address? If "Yes," provide the names and addresses in Schedule O | 9 | <u> </u> | Х |
| Sect | ion B. Policies (This Section B requests information about policies not required by the Internal Revenue | Code | | N |
| | | | Yes X | No |
| | Does the organization have local chapters, branches, or affiliates? | 10a | Λ | |
| b | If "Yes," does the organization have written policies and procedures governing the activities of such chapters, | 104 | Х | |
| 44 - | affiliates, and branches to ensure their operations are consistent with those of the organization? | 10b | - 21 | |
| 11 a | Has the organization provided a copy of this Form 990 to all members of its governing body before filing the | 11a | Х | |
| h | form? | 11a | 21 | |
| b | Describe in Schedule O the process, if any, used by the organization to review this Form 990. | 12a | Х | |
| 12a | Does the organization have a written conflict of interest policy? <i>If "No," go to line 13</i> Are officers, directors or trustees, and key employees required to disclose annually interests that could give | 120 | | |
| b | rise to conflicts? | 12b | Х | |
| ~ | Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," | 120 | | |
| С | describe in Schedule O how this is done | 12c | Х | |
| 13 | Does the organization have a written whistleblower policy? | 13 | Х | |
| 14 | Does the organization have a written document retention and destruction policy? | 14 | Х | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by | | | |
| | independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | |
| а | The organization's CEO, Executive Director, or top management official | 15a | Х | |
| b | Other officers or key employees of the organization | 15b | Х | |
| | If "Yes" to line 15a or 15b, describe the process in Schedule O. (See instructions.) | | | |
| 16 a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement | | | |
| | with a taxable entity during the year? | 16a | Х | |
| b | If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate | | | |
| | its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard | | | |
| | the organization's exempt status with respect to such arrangements? | 16b | Х | |
| Sect | tion C. Disclosure | | | |
| 17 | List the states with which a copy of this Form 990 is required to be filed | | | |
| 18 | Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only | () | | |
| | available for public inspection. Indicate how you make these available. Check all that apply. | | | |
| | Own website Another's website X Upon request | | | |
| 19 | Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest | | | |
| | policy, and financial statements available to the public. | | | |

20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization: ►JAMES G. LEE 1801 RESEARCH BOULEVARD ROCKVILLE, MD 20850 301-315-3020

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors Check if Schedule O contains a response to any guestion in this Part VII.....

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

____ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

| (A) Name and Title | (B) Average | | | | | | lv) | (D) Reportable | (E) Reportable | (F) Estimated |
|--------------------------------|--|-------------|-----------------------|---------|--------------|---------------------------------|--------|---|--|--|
| | hours per week (describe hours for related organizations in Schedule O) | or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | reportation from the organization (W-2/1099-MISC) | compensation from related organizations (W-2/1099-MISC) | amount of other compensation from the organization and related organizations |
| (1) WILLIAM G. ROBERTSON | | | | | | | | | | |
| PRESIDENT & CEO | 40.00 | Х | | Х | | | | 1,122,734. | 0. | 45,921. |
| (2) DAVID E. WEIGLEY | | | | | | | | | | |
| CHAIRMAN | 1.00 | Х | | Х | | | | 0. | . 0. | 0. |
| (3) J. NEVILLE HARCOMBE | | | | | | | | | | |
| VICE CHAIR | 1.00 | Х | | Х | | | | 0. | . 0. | 0. |
| (4) ELAINE L. ARTHUR | | | | | | | | | | |
| VICE CHAIR | 1.00 | Х | | Х | | | | 0. | . 0. | 0. |
| (5) SETH T. BARDU | | | | | | | | | | |
| MEMBER | 1.00 | Х | | | | | | 0. | . 0. | 0. |
| (6) FRED M. MANCHUR | | | | | | | | | | |
| MEMBER | 1.00 | Х | | | | | | 0. | . 0. | 0. |
| (7) RUTH ELLEN BULGER, A.M. | | | | | | | | | | |
| MEMBER | 1.00 | Х | | | | | | 0. | . 0. | . 0. |
| (8) NORTON A. ELSON, MD | | | | | | | | | | |
| MEMBER | 1.00 | Х | | | | | | 0. | . 0. | . 0. |
| (9) MARK E. GRIFFIN | | | | | | | | | | |
| MEMBER | 1.00 | Х | | | | | | 0. | . 0. | 0. |
| _(10)SCOTT MCCLURE, ESQ | | | | | | | | | | |
| VICE CHAIR | 1.00 | Х | | Х | | | | 0. | . 0. | . 0. |
| (11)WILLIAM K. MILLER | | | | | | | | | | |
| MEMBER | 1.00 | Х | | | | | | 0. | . 0. | 0. |
| (12)MARTA BRITO PEREZ | | | | | | | | | | |
| MEMBER | 1.00 | Х | | | | | | 0. | . 0. | 0. |
| (13)PETER H. PLAMONDON JR. | | | | | | | | | | |
| MEMBER | 1.00 | Х | | | | | | 0. | . 0. | 0. |
| _(14)DAVID C. STUMP, MD | | | | | | | | | | |
| MEMBER | 1.00 | Х | | | | | | 0. | . 0. | 0. |
| (15) ROBIN THOMASHAUER | | | | | | | | | | |
| MEMBER | 1.00 | Х | | | | | | 0. | . 0. | 0. |
| (16) STEPHEN L. TUCK, MD | | | | | | | | | | |
| MEMBER | 1.00 | Х | | | | | | 0. | 0. | 0. |

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Form 990 (2010)

| Part VII Section A. Officers, Director | | | | | | | | | |
|--|--|-------|--|-----|---------------------------------|--------|--|--|--|
| (A) Name and title | (B) | Desit | | (C) | that an m | | (D) Departable | (E) Departable | (F) Estimated |
| | Average hours per week (describe hours for related organizations in Schedule O) | | ion (chec Officer Institutional trustee | | Highest compensated employee | Former | Reportable compensation from the organization (W-2/1099-MISC) | Reportable compensation from related organizations (W-2/1099-MISC) | amount of other compensation from the organization and related organizations |
| (17) WEYMOUTH SPENCE, ED.D | | | | | | | | | |
| MEMBER | 1.00 | Х | | | | | 0. | Ο. | C |
| (18) EDMUND F. HODGE | | | | | | | | | |
| EXE. VP & CAO | 40.00 | | X | | | | 693,770. | Ο. | 35 , 530 |
| (19) JAMES G. LEE | | | | | | | | | |
| CFO & EXE. VP | 40.00 | | X | | | | 574,429. | Ο. | 27 , 574 |
| (20) GAUROV DAYAL | | | | | | | | | |
| CHIEF MED. OFFICER | 40.00 | | X | | | | 540,824. | 0. | 31,133 |
| (21) SUSAN L. GLOVER | | | | | | | | | |
| SR. VP / CQIO | 40.00 | | X | | | | 359,335. | Ο. | 38,471 |
| (22) DENNIS HANSEN | | | | | | | | | |
| PRESIDENT SGAH | 40.00 | | X | | | | 622,147. | Ο. | 41 , 654 |
| (23) JERE STOCKS | | | | | | | | | |
| PRESIDENT WAH | 40.00 | | X | | | | 530,295. | Ο. | 28,670 |
| (24) HISAKO THOMPSON | | | | | | | | | |
| PRESIDENT ABH | 40.00 | | | X | | | 293,453. | Ο. | 20,589 |
| (25) GEORGE CHILD | | | | | | | | | |
| VP - ASLS | 40.00 | | | X | | | 462,524. | Ο. | 25 , 799 |
| (26) GENE MILTON | | | | | | | | | |
| PRES/SEC - HRMC | 40.00 | | | X | | | 449,227. | Ο. | 85 , 271 |
| (27) DORIS REINHART | | | | | | | | | |
| VP ADMIN - ARHM | 40.00 | | | Х | | | 245,738. | 0. | 55 , 409 |
| (28) KEITH BALLENGER | | | | | | | | | |
| VP - AHHS | 40.00 | | | Х | | | 217,827. | 0. | 22,287 |
| 1b Sub-total | | | | | | | 6,112,303. | 0. | 458,308. |
| c Total from continuation sheets to Part V | II, Section A A | TTAC | HMEN | т З | 3 | | 2,205,198. | 0. | 159,246. |
| d Total (add lines 1b and 1c) | | | | | | | 8,317,501. | 0. | 617,554. |

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization 251

| 3 | Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual |
|---|---|
| 4 | For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i> . |
| 5 | Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i> |

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of 1 compensation from the organization.

| | (A) Name and business address | (B) Description of services | (C) Compensation |
|---|---|--------------------------------|---------------------|
| Α | ITACHMENT 4 | | |
| | | | |
| | | | |
| | | | |
| | | | |
| 2 | Total number of independent contractors (including but not limited to those | e listed above) who received | |
| | more than \$100,000 in compensation from the organization > 92 | | |

Yes No

Х

Х

Х

3

4

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| Form 9 | 990 (20 | 010) | | | | | | Page 9 |
|---|----------|---|-----------------|---------------------------------------|----------------------|--|---|---|
| Par | t VIII | Statement of Reven | nue | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512, 513, or 514 |
| nts ts | 1a | Federated campaigns | | | | | | |
| Contributions, gifts, grants and other similar amounts | b | Membership dues | | | | | | |
| amo, g | С | Fundraising events | | | | | | |
| , git ilar | d | Related organizations | | 1,788,354. | | | | |
| ons | е | Government grants (contribut | | 991,853. | | | | |
| buti | t | All other contributions, gifts, grants | 40 | 602,234. | | | | |
| d of | | and similar amounts not included in Noncash contributions included in | | | | | | |
| a Co | g h | | | | 3,382,441. | | | |
| an | | | | Business Code | | | | |
| ven | 2a | WOMEN AND CHILDREN | | 900099 | 219,545,470. | 219,545,470. | | |
| Re | b | CARDIAC | | 900099 | 110,679,020. | 110,679,020. | | |
| , ice | с | BEHAVIORAL HEALTH | | 900099 | 45,134,976. | 45,134,976. | | ļ |
| Ser | d | ONCOLOGY | | 900099 | 28,646,855. | 28,646,855. | | |
| Program Service Revenue | е | OCCUPATIONAL/SPEECH/PHYSI | | 900099 | 15,457,841. | 15,457,841. | | |
| rog | f | 1.2. | | | 208,585,120. | 207,862,974. | 722,146. | |
| <u> </u> | g | Total. Add lines 2a-2f | | | 628,049,282. | | | |
| | 3 | Investment income (including | | | E 170 956 | | | E 170 956 |
| | 4 | other similar amounts) Income from investment of tax | | • | 5,170,856. | | | 5,170,856. |
| | 4 5 | Royalties | • • | | 0. | | | |
| | Ũ | royullos | (i) Real | (ii) Personal | | | | |
| | 6a | Gross Rents | 4,920,322. | | | | | |
| | b | Less: rental expenses | 10,514,071. | | | | | |
| | с | Rental income or (loss) | -5,593,749. | | | | | |
| | d | Net rental income or (loss) - | | | -5,593,749. | | | -5,593,749. |
| | 7a | Gross amount from sales of | (i) Securities | (ii) Other | | | | |
| | | assets other than inventory | 475,005. | | | | | |
| | b | Less: cost or other basis | | | | | | |
| | | and sales expenses | 475.005 | | | | | |
| | c d | Gain or (loss) | | | 475,005. | | | 475,005. |
| a | 8a | Gross income from f | | | 473,003. | | | 475,005. |
| nu | oa | events (not including \$ | • | | | | | |
| s ve | | of contributions reported on lin | | | | | | |
| ~ | | See Part IV, line 18 | | | | | | |
| Other Revenue | b | Less: direct expenses | b | | | | | |
| ð | С | Net income or (loss) from fund | draising events | <u></u> ▶ | 0. | | | |
| | 9a | Gross income from gaming ad | | | | | | |
| | | See Part IV, line 19 | | | | | | |
| | b | Less: direct expenses | | | | | | |
| | C 10a | Net income or (loss) from gan Gross sales of invento | - | · · · · · · · · · · · · · · · · · · · | 0. | | | |
| | 10a | returns and allowances | | 415,762. | | | | |
| | b | Less: cost of goods sold | | | | | | |
| | | Net income or (loss) from sale | es of inventory | <u></u> | 107,575. | | | 107,575. |
| | | Miscellaneous Reven | iue | Business Code | | | | |
| | 11a | | | | | | | |
| | b | | | | | | | |
| | С | | | | | | | |
| | d | All other revenue | | | | | | |
| | е 12 | Total. Add lines 11a-11d • Total revenue. See instructio | | | 631 591 410 | 627 227 126 | 700 144 | 150 007 |
| | 14 | Total revenue. See instructio | | | 631,591,410. | 627,327,136. | 722,146. | 159,687. |

Form **990** (2010)

Part IX Statement of Functional Expenses

| | not include amounts reported on lines 6b, , 8b, 9b, and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
|---|--|------------------------------|------------------------------------|---|---------------------------------------|
| 1 | Grants and other assistance to governments and | | | Jenerel en prese | |
| | organizations in the U.S. See Part IV, line 21 | 2,170,872. | 2,170,872. | | |
| 2 | Grants and other assistance to individuals in | | | | |
| | the U.S. See Part IV, line 22 | Ο. | | | |
| 3 | Grants and other assistance to governments, | | | | |
| | organizations, and individuals outside the | | | | |
| | U.S. See Part IV, lines 15 and 16 | 0. | | | |
| 4 | Benefits paid to or for members | 0. | | | |
| 5 | Compensation of current officers, directors, | | | | |
| | trustees, and key employees | 6,547,014. | | 6,547,014. | |
| 6 | Compensation not included above, to disqualified | | | | |
| | persons (as defined under section 4958(f)(1)) and | | | | |
| | persons described in section 4958(c)(3)(B) | 0. | | | |
| 7 | Other salaries and wages | 246,090,068. | 213,501,143. | 30,969,953. | 1,618,972 |
| B | Pension plan contributions (include section 401(k) | | | | |
| | and section 403(b) employer contributions) | 7,214,375. | 6,263,797. | 901,167. | 49,411 |
| 9 | Other employee benefits | 23,821,029. | 18,917,200. | 4,769,370. | 134,459 |
| 0 | Payroll taxes | 18,751,488. | 15,496,995. | 3,147,235. | 107,258 |
| 1 | Fees for services (non-employees): | | | | |
| а | Management | 7,298,650. | 7,031,060. | 267,590. | |
| b | Legal | 1,383,806. | | 1,381,889. | 1,917 |
| с | Accounting | 460,842. | | 439,242. | 21,600 |
| d | Lobbying | 346,693. | | 346,693. | |
| е | Professional fundraising services. See Part IV, line 17 | 0. | | | |
| f | Investment management fees | 4,409,933. | | 4,409,933. | |
| g | Other | 48,264,352. | 38,406,300. | 8,966,258. | 891,794 |
| 2 | Advertising and promotion | 1,089,360. | 31,591. | 1,056,160. | 1,609 |
| 3 | Office expenses | 59,638,696. | 53,974,964. | 5,429,955. | 233,777 |
| 4 | Information technology | 21,497,642. | 16,110,333. | 5,387,309. | |
| 5 | Royalties | 0. | | | |
| 6 | Occupancy | 24,012,748. | 17,279,176. | 6,633,672. | 99,900 |
| 7 | Travel | 1,525,532. | 799,130. | 691,187. | 35,215 |
| 8 | Payments of travel or entertainment expenses | | | | |
| | for any federal, state, or local public officials | 0. | | | |
| 9 | Conferences, conventions, and meetings | 534,510. | 329,299. | 180,951. | 24,260 |
| 0 | Interest | 4,387,734. | 19,902. | 4,367,832. | |
| 1 | Payments to affiliates | 0. | | | |
| 2 | Depreciation, depletion, and amortization | 26,921,529. | 26,434,996. | 486,533. | |
| 3 | Insurance | 4,348,879. | | 4,348,879. | |
| 4 | Other expenses. Itemize expenses not covered | | | | |
| | above (List miscellaneous expenses in line 24f. If | | | | |
| | line 24f amount exceeds 10% of line 25, column | | | | |
| | (A) amount, list line 24f expenses on Schedule O.) | | | | |
| а | MEDICAL SUPPLIES | 62,641,920. | 62,540,490. | 101,430. | |
| | BAD_DEBTS | 26,303,670. | 26,303,670. | | |
| с | RECRUITMENT | 626,009. | | 625,933. | 76 |
| | | | | | |
| е | | | | | |
| f | All other expenses | | | | |
| 5 | Total functional expenses. Add lines 1 through 24f | 600,287,351. | 505,610,918. | 91,456,185. | 3,220,248 |
| 6 | Joint Costs. Check here ► if following SOP 98-2 (ASC 958-720). Complete this line only if the organization reported in column (B) joint costs from a combined educational | | | | |

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Net Assets or Fund Balances

| Pa | τX | Balance Sheet | |
|-------------|------|--|--------------------------------|
| | | | (A) Beginning of yea |
| | 1 | Cash - non-interest-bearing | 57,2 |
| | 2 | Savings and temporary cash investments | 21,466,9 |
| | 3 | Pledges and grants receivable, net | 401,0 |
| | 4 | Accounts receivable, net | 78,515,4 |
| | 5 | Receivables from current and former officers, directors, trustees, key | |
| | | employees, and highest compensated employees. Complete Part II of | |
| | | Schedule L | |
| | 6 | Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons | |
| | | described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of | |
| | | section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) | |
| Assets | 7 | Notes and loans receivable, net | 8,153,9 |
| Ass | 8 | Inventories for sale or use | 8,566,0 |
| | 9 | Prepaid expenses and deferred charges | 6,364,9 |
| | 10 a | Land, buildings, and equipment: cost or | |
| | | other basis. Complete Part VI of Schedule D 10a 642,147,042. | |
| | b | Less: accumulated depreciation 10b 310, 918, 321. | 320,171,3 |
| | 11 | Investments - publicly traded securities | 108,119,9 |
| | 12 | Investments - other securities. See Part IV, line 11 | 1,239,8 |
| | 13 | Investments - program-related. See Part IV, line 11 | 9,685,3 |
| | 14 | Intangible assets | 6,196,8 |
| | 15 | Other assets. See Part IV, line 11 | 64,913,5 |
| | 16 | Total assets. Add lines 1 through 15 (must equal line 34) | 633,852,7 |
| | 17 | Accounts payable and accrued expenses | 93,498,8 |
| | 18 | Grants payable | |
| | 19 | Deferred revenue | |
| | 20 | Tax-exempt bond liabilities | 220,417,4 |
| S | 21 | Escrow or custodial account liability. Complete Part IV of Schedule D | |
| _iabilities | 22 | Payables to current and former officers, directors, trustees, key | |
| abi | | employees, highest compensated employees, and disqualified persons. | |
| ÷ | | Complete Dart II of Cabadula I | |

Unsecured notes and loans payable to unrelated third parties

Organizations that follow SFAS 117, check here X and complete

.

Complete Part II of Schedule L

Secured mortgages and notes payable to unrelated third parties

Other liabilities. Complete Part X of Schedule D

Total liabilities. Add lines 17 through 25

Temporarily restricted net assets

Organizations that do not follow SFAS 117, check here

Paid-in or capital surplus, or land, building, or equipment fund

Total liabilities and net assets/fund balances

Retained earnings, endowment, accumulated income, or other funds

Permanently restricted net assets

Capital stock or trust principal, or current funds

Total net assets or fund balances

lines 27 through 29, and lines 33 and 34.

Unrestricted net assets

complete lines 30 through 34.

57,301.

(B) End of year

13,581,054.

96,673,141.

6,301,893.

9,232,121.

7,118,185.

331,228,721.

175,844,638.

6,335,406.

5,519,669.

38,824,271.

93,420,228.

742,822,801.

248,377,297.

84,203,835.

16,000,000.

41,115,751.

483,117,111.

257,609,555.

2,096,135.

50,981,408.

1,124,993.

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42,462,208.

71,900,000.

23,991,072.

452,269,574.

177,553,329.

181,583,156.

633,852,730.

4,029,827.

.

and

. . .

.

742,822,801. Form **990** (2010)

259,705,690.

| Forr | n 990 (2010) | | | Pa | ge 12 |
|------|--|-----|----------------|------|--------------|
| Pa | Art XI Reconciliation of Net Assets Check if Schedule O contains a response to any question in this Part XI | | | X | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | 631 , 5 | | |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | 600,2 | | |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | 31,3 | | |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) | 4 | 181,5 | | |
| 5 | Other changes in net assets or fund balances (explain in Schedule O) | 5 | 46,8 | 18,4 | 75. |
| 6 | Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, | | | | |
| | column (B)) | 6 | 259,7 | 05.6 | 90. |
| Pa | Financial Statements and Reporting Check if Schedule O contains a response to any question in this Part XII | ••• | | Yes | No |
| 1 | Accounting method used to prepare the Form 990: Cash X Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. | | - | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | 2a | | Х |
| b | Were the organization's financial statements audited by an independent accountant? | | 2b | Х | |
| С | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of | f | | | |
| | the audit, review, or compilation of its financial statements and selection of an independent accountant? | | 2c | Х | |
| | If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. | | | | |
| d | If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were | | | | |
| | issued on a separate basis, consolidated basis, or both: | | | | |
| | Separate basis X Consolidated basis Both consolidated and separate basis | | | | |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in | | | | |
| | the Single Audit Act and OMB Circular A-133? | | 3a | Х | |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the | | •• | | |
| | required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits. | | 3b | Х | |

Form **990** (2010)

SCHEDULE A (Form 990 or 990-EZ)

| Public Charit | y Status | and Public | Support |
|----------------------|----------|------------|---------|
|----------------------|----------|------------|---------|

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

| Department of the Treasury Internal Revenue Service ► Attach to Form 990 or Form 990-EZ. ► See separate instructions | | | | | | ctions. | | Open to Public Inspection | |
|---|----------------------------------|--------------------------|--|--|-----------------------|----------------|----------------|------------------------------|----------------------------|
| | the organization | , | | | | | | ver identifi | cation number |
| | IST HEALTH | CADE INC | | | | | | - | 1532556 |
| Part I | | | us (All organizations mu | ist con | nnlete | this nart) S | L See instr | | 1552550 |
| | | | ause it is: (For lines 1 through | | | . , | | uctions. | |
| | | | | - | | - | - | | |
| 1 | | | association of churches de | | 1 11 1 3 | section 170(L |)(1)(A)(I) | | |
| 2 3 X | | | (1)(A)(ii). (Attach Schedu | | ootio | m 470/b)/4)// | | | |
| 3 X 4 | | | ervice organization describ | | | | | m 470/h)/ | 1)(A)(iii) Entor the |
| 4 | | | perated in conjunction w | illi a i | юзрпа | li described | III Secuc |)(a)011 no | I)(A)(III). Enter the |
| 5 | • | e, city, and state: | enefit of a college or univ | | | | | | |
| 5 | - | | = | rensity | owned | i or operated | u by a yu | Jvernmenta | |
| e 🗌 | - |)(1)(A)(iv). (Complete | | ihad in | | tion 170/b)/1 | (•) (•) | | |
| 6 7 | | - | or governmental unit descrives a substantial part of i | | | | | nit or from | the general public |
| ' | - | ection 170(b)(1)(A)(vi). | | is supp | | a governi | nemai u | | i the general public |
| 8 | | | ion 170(b)(1)(A)(vi). (Con | nnlete F | Part II) | | | | |
| 9 | | | res: (1) more than 33 1/3 % | | | | ributions | members | ship fees and gross |
| | - | | s exempt functions - sub | | | | | | · - |
| | | | come and unrelated bus | - | | | | - | |
| | | - | ne 30, 1975. See section | | | | | | |
| 10 | | - | ed exclusively to test for p | | | - | - |). | |
| 11 | - | | erated exclusively for the | | - | | | | or to carry out the |
| | - | | upported organizations d | | | - | | | - |
| | 509(a)(3). Ch | eck the box that descril | bes the type of supporting | organ | ization | and complet | te lines 1 | 1e throug | h 11h. |
| | а 🗌 Туре | I b Туре | ell c Type | e III - Fu | unction | ally integrate | d | d | Type III - Other |
| е | By checking | this box, I certify that | t the organization is not | contr | olled | directly or in | ndirectly | by one o | r more disqualified |
| | persons other | than foundation mana | agers and other than one | or mo | ore pub | olicly support | ed organ | nizations of | described in section |
| | 509(a)(1) or s | ection 509(a)(2). | | | | | | | |
| f | If the organiz | ation received a writte | en determination from th | ie IRS | that it | is a Type I | , Type II, | or Type | III supporting |
| | organization, o | check this box | | | | | | | |
| g | Since August | 17, 2006, has the organ | ization accepted any gift o | r contri | bution | from any of t | he | | |
| | following perso | | | | | | | , | |
| | | | ectly controls, either alo | | | | | | |
| | | | dy of the supported organ | nization | ? | | | | 11g(i) |
| | | nember of a person des | | • • • • | | | | | 11g(ii) |
| | | | on described in (i) or (ii) ab | | | | | | 11g(iii) |
| <u>n</u> | | | ut the supported organizati | | | (.) 5:1 | | | (|
| (1) N | ame of supported organization | (ii) EIN | (iii) Type of organization (described on lines 1-9 | (iv) Is the (v) Did you organization in the organization | | | | Is the zation in | (vii) Amount of support |
| | | | above or IRC section (see instructions)) | your go | listed in overning | in col. (i) of | | organized e U.S.? | |
| | | | (see instructions)) | docu Yes | MO | your support | | No | |
| | | | | 100 | | | 103 | | |
| (A) | | | | | | | | | |
| | | | | | | | | | |
| (B) | | | | | | | | | |
| | | | | | | | | | |
| (C) | | | | | | | | | |
| (D) | | | | | | | | | |
| | | | | | | | | | |
| (E) | | | | | | | | | |
| | | | | | | | | | |
| Total | | | | | | | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2010

OMB No. 1545-0047

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Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sec | tion A. Public Support | | | | | | |
|------|---|------------------|----------|---------------|----------------|----------|-----------|
| Cale | ndar year (or fiscal year beginning in) 🕨 🕨 | (a) 2006 | (b) 2007 | (c) 2008 | (d) 2009 | (e) 2010 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") | | | | | | |
| 2 | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | | | | | | |
| 3 | The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | |
| 4 | Total. Add lines 1 through 3 | | | | | | |
| 5 | The portion of total contributions by each | | | | | | |
| | person (other than a governmental unit or | | | | | | |
| | publicly supported organization) included | | | | | | |
| | on line 1 that exceeds 2% of the amount | | | | | | |
| | shown on line 11, column (f) | | | | | | |
| 6 | Public support. Subtract line 5 from line 4. | | | | | | |
| | tion B. Total Support | (-) 0000 | (1) 0007 | (-) 0000 | (-1) 2000 | (-) 0040 | (f) Tatal |
| Cale | ndar year (or fiscal year beginning in) 🕨 | (a) 2006 | (b) 2007 | (c) 2008 | (d) 2009 | (e) 2010 | (f) Total |
| 7 | Amounts from line 4 | | | | | | |
| 8 | Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources | | | | | | |
| • | | | | | | | |
| 9 | Net income from unrelated business activities, whether or not the business is regularly carried on | | | | | | |
| 10 | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) | | | | | | |
| 11 | Total support. Add lines 7 through 10 | | | | | | |
| 12 | Gross receipts from related activities, etc. (se | ee instructions) | | | | 12 | |
| 13 | First five years. If the Form 990 is f organization, check this box and stop here | <u> </u> | | | | | |
| - | tion C. Computation of Public Sup | • | • | | | | |
| 14 | Public support percentage for 2010 (line | ., | • | , column (f)) | | 14 | <u>%</u> |
| 15 | Public support percentage from 2009 S | | | | and line 14 is | | <u>%</u> |
| 16a | 33 1/3 % support test - 2010. If the c | - | | | | | |
| | this box and stop here. The organization 33 1/3 % support test - 2009. If the organization | | | - | | | |
| D | check this box and stop here. The orga | • | | | | | |
| 170 | 10%-facts-and-circumstances test - 2 | | | | | | |
| 1/a | or more, and if the organization me | | | | | | |
| | Part IV how the organization meets t | | | | | - | |
| | organization | | | | | | |
| h | 10%-facts-and-circumstances test - 2 | | | | | | |
| b | 15 is 10% or more, and if the orga | | - | | | | |
| | Explain in Part IV how the organization | | | | | | - |
| | supported organization | | | | | | |
| 18 | Private foundation. If the organization | | | | | | |
| 10 | instructions | | | | | | |
| | | <u></u> | | <u></u> | | | |

Schedule A (Form 990 or 990-EZ) 2010

Schedule A (Form 990 or 990-EZ) 2010

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Sect | tion A. Public Support | | | r | | | |
|------|--|----------------------|--------------------|-------------------|------------------|--------------------|-----------|
| Ca | llendar year (or fiscal year beginning in) 🕨 | (a) 2006 | (b) 2007 | (c) 2008 | (d) 2009 | (e) 2010 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees | | | | | | |
| | received. (Do not include any "unusual grants.") | | | | | | |
| 2 | Gross receipts from admissions, merchandise | | | | | | |
| | sold or services performed, or facilities | | | | | | |
| | furnished in any activity that is related to the | | | | | | |
| | organization's tax-exempt purpose | | | | | | |
| 3 | Gross receipts from activities that are not an | | | | | | |
| Ŭ | unrelated trade or business under section 513 | | | | | | |
| | • | | | | | | |
| 4 | Tax revenues levied for the organization's | | | | | | |
| | benefit and either paid to or expended on | | | | | | |
| _ | its behalf | | | | | | |
| 5 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to the | | | | | | |
| | organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | | | |
| 7 a | Amounts included on lines 1, 2, and 3 | | | | | | |
| h | received from disqualified persons | | | | | | |
| D | Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of | | | | | | |
| | persons that exceed the greater of \$5,000 or 1% of the amount on line 13 | | | | | | |
| | for the year | | | | | | |
| с | Add lines 7a and 7b | | | | | | |
| 8 | Public support (Subtract line 7c from | | | | | | |
| | line 6.) | | | | | | |
| Sect | tion B. Total Support | | | | | | |
| Ca | llendar year (or fiscal year beginning in) 🕨 | (a) 2006 | (b) 2007 | (c) 2008 | (d) 2009 | (e) 2010 | (f) Total |
| 9 | Amounts from line 6 | | | | | | |
| | Gross income from interest, dividends, | | | | | | |
| | payments received on securities loans, | | | | | | |
| | rents, royalties and income from similar sources | | | | | | |
| h | Unrelated business taxable income (less | | | | | | |
| 5 | section 511 taxes) from businesses | | | | | | |
| | acquired after June 30, 1975 | | | | | | |
| | | | | | | | |
| | Add lines 10a and 10b | | | | | | |
| 11 | Net income from unrelated business activities not included in line 10b, | | | | | | |
| | whether or not the business is regularly | | | | | | |
| | carried on | | | | | | |
| 12 | Other income. Do not include gain or | | | | | | |
| | loss from the sale of capital assets | | | | | | |
| | (Explain in Part IV.) | | | | | | ļ |
| 13 | Total support. (Add lines 9, 10c, 11, | | | | | | |
| | and 12.) | | | | | | |
| 14 | First five years. If the Form 990 is for | the organization | n's first, second, | third, fourth, or | fifth tax year a | is a section 501 | (c)(3) |
| | organization, check this box and stop here | | | | | | <u></u> ▶ |
| Sect | tion C. Computation of Public Sup | port Percent | age | | | | |
| 15 | Public support percentage for 2010 (line 8, co | olumn (f) divided b | by line 13, column | (f)) | | 15 | % |
| 16 | Public support percentage from 2009 Schedu | le A, Part III, line | 15 | | | 16 | % |
| Sect | tion D. Computation of Investmen | t Income Pere | centage | | | | |
| 17 | Investment income percentage for 2010 (lir | | | B, column (f)) | | 17 | % |
| 18 | Investment income percentage from 2009 | | | | | 18 | % |
| | 33 1/3 % support tests - 2010. If the org | | | | | | |
| | 17 is not more than 331/3%, check this | - | | | | | |
| h | 33 1/3 % support tests - 2009. If the orga | - | - | • | | | |
| | line 18 is not more than 331/3 %, check | | | | | | |
| 20 | Private foundation. If the organization | | • | • • | | | |
| ~~ | | | | ,, | | Schedule A (Form 9 | |

Page 4

Part IV Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).

Schedule B (Form 990, 990-EZ,

or 990-PF) Department of the Treasury Internal Revenue Service

Schedule of Contributors

Attach to Form 990, 990-EZ, or 990-PF.

OMB No. 1545-0047

2010

Name of the organization

ADVENTIST HEALTHCARE, INC.

Employer identification number

52-1532556

| Organization | type | (check | one): |
|--------------|------|--------|-------|
| | | | |

| Filers of: | Section: |
|--------------------|--|
| Form 990 or 990-EZ | X 501(c)(³) (enter number) organization |
| | 4947(a)(1) nonexempt charitable trust not treated as a private foundation |
| | 527 political organization |
| Form 990-PF | 501(c)(3) exempt private foundation |
| | 4947(a)(1) nonexempt charitable trust treated as a private foundation |
| | 501(c)(3) taxable private foundation |
| | |

Check if your organization is covered by the **General Rule** or a **Special Rule**. **Note.** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II.

Special Rules

For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3 % support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, aggregate contributions of more than \$1,000 for use *exclusively* for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.

For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use *exclusively* for religious, charitable, etc., purposes, but these contributions did not aggregate to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Do not complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year

Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2 of its Form 990, or check the box on line H of its Form 990-EZ, or on line 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF.

| | | | \$69,106. |
|---|------------|-----------------------------------|--------------------------------|
| | | | |
| - | (a) No. | (b) Name, address, and ZIP + 4 | (c) Aggregate contributions |
| | 2 _ | | |
| | | | \$1,122,523. |
| | | | |
| _ | (a) No. | (b) Name, address, and ZIP + 4 | (c) Aggregate contributions |
| | 3 _ | | |
| | | | \$ <u>596,726.</u> |
| | | | 1 |

(b)

Name, address, and ZIP + 4

(b)

Name, address, and ZIP + 4

Part I Contributors (see instructions)

(a)

No.

1

(a)

No.

(a)

No.

5

(a) No.

6

4

Name of organization ADVENTIST HEALTHCARE, INC.

(b)

Name, address, and ZIP + 4

Employer identification number 52-1532556

> (d) Type of contribution

(Complete Part II if there is a noncash contribution.)

(d)

Type of contribution

Х

of

of Part I

Page

Person Payroll

Noncash

Noncash

Person

(C)

Aggregate contributions

(C)

Aggregate contributions

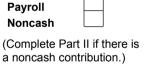
(C)

Aggregate contributions

\$

430,000.

Х Person Payroll Noncash (Complete Part II if there is a noncash contribution.) (d) Type of contribution Х Person Payroll



(d)

Type of contribution

Х

Х

(Complete Part II if there is a noncash contribution.)

(d)

Type of contribution

| | \$ <u>387,527.</u> | Person X Payroll Image: Complete Part II if there is a noncash contribution.) |
|-----------------------------------|--------------------------------|---|
| (b) Name, address, and ZIP + 4 | (c) Aggregate contributions | (d) Type of contribution |
| | \$ 174,326. | Person X Payroll Noncash |

(Complete Part II if there is a noncash contribution.)

Schedule B (Form 990, 990-EZ, or 990-PF) (2010)

(Complete Part II if there is a noncash contribution.)

Noncash

Schedule B (Form 990, 990-EZ, or 990-PF) (2010)

| | | | (Complete Part II if there is a noncash contribution.) |
|---------------|-----------------------------------|--------------------------------|---|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Aggregate contributions | (d) Type of contribution |
| 8 _ | | \$7 <u>,000</u> . | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Aggregate contributions | (d) Type of contribution |
| 9 | | \$15,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Aggregate contributions | (d) Type of contribution |
| 10 | | \$25,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Aggregate contributions | (d) Type of contribution |
| 11 | | \$15,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Aggregate contributions | (d) Type of contribution |
| _ <u>12</u> _ | | | Person X Payroll |

Name of organization ADVENTIST HEALTHCARE, INC.

(b)

Name, address, and ZIP + 4

(d)

Type of contribution

Х

of Part I

JSA 0E1253 1.000

(a)

No.

_ _ 7

Part I Contributors (see instructions)

Page of Employer identification number

> Person Payroll

Noncash

(c)

Aggregate contributions

\$

29,425.

10,000.

\$

| Schedule B | (Form 990, 990-EZ, or 990-PF) (2010) |
|------------|--------------------------------------|

| (a) | (b) | (c) | (d) |
|---------------|----------------------------|-------------------------|---|
| No. | Name, address, and ZIP + 4 | Aggregate contributions | Type of contribution |
| _ 13 _ | | \$12,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) | (b) | (c) | (d) |
| No. | Name, address, and ZIP + 4 | Aggregate contributions | Type of contribution |
| 14 | | \$7, <u>345</u> . | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) | (b) | (c) | (d) |
| No. | Name, address, and ZIP + 4 | Aggregate contributions | Type of contribution |
| 15 | | \$25,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) | (b) | (c) | (d) |
| No. | Name, address, and ZIP + 4 | Aggregate contributions | Type of contribution |
| _ <u>16</u> _ | | \$5,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) | (b) | (c) | (d) |
| No. | Name, address, and ZIP + 4 | Aggregate contributions | Type of contribution |
| 17 | | \$7,500. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |
| (a) | (b) | (c) | (d) |
| No. | Name, address, and ZIP + 4 | Aggregate contributions | Type of contribution |
| _ <u>18</u> _ | | \$10,000. | Person X Payroll Noncash (Complete Part II if there is a noncash contribution.) |

Employer identification number 52–1532556

of _

Page_

| Part I | Contributors (see instructions) |
|--------|---------------------------------|

Schedule B (Form 990, 990-EZ, or 990-PF) (2010)

| 19_ | | \$20,000. | Person Payroll Noncash |
|------------|-----------------------------------|--------------------------------|--|
| | | | (Complete a noncash |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Aggregate contributions | Туре о |
| 20_ | | \$ 184,605. | Person Payroll Noncash |
| | | | (Complete a noncash |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Aggregate contributions | Туре о |
| | | \$ | Person Payroll Noncash (Complete a noncash |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Aggregate contributions | Type of o |
| | | \$ | Person Payroll Noncash (Complete a noncash |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Aggregate contributions | Туре о |
| | | | Person |

Name of organization ADVENTIST HEALTHCARE, INC.

(b)

Name, address, and ZIP + 4

Part I Contributors (see instructions)

Schedule B (Form 990, 990-EZ, or 990-PF) (2010)

(a)

No.

_

Employer identification number 52-1532556

(d)

Type of contribution

(d)

(d)

(d)

Х

Х

of

Page

(C)

Aggregate contributions

of Part I

ete Part II if there is ash contribution.) e of contribution n sh ete Part II if there is ash contribution.) e of contribution sh ete Part II if there is sh contribution.) (d) of contribution I sh ete Part II if there is sh contribution.) 1 e of contribution Payroll \$ Noncash

| | | | (Complete Part II if there is a noncash contribution.) |
|-----|----------------------------|-------------------------|---|
| (a) | (b) | (c) | (d) |
| No. | Name, address, and ZIP + 4 | Aggregate contributions | Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II if there is |
| | | | a noncash contribution.) |

| SCHEDULE C | | | Political Campaign a | OMB No. 1545-0047 | | | | |
|---|--|-------------------------|---|--|---|---|--|--|
| (Form 990 or 990-EZ) For O | | For O | rganizations Exempt From Income | 2010 | | | | |
| | | | Complete if the organized | | | | | |
| | of the Treasury | ► | Attach to Form 990 or Form 990-E | Z. ►See separ | ate instructions. | Open to Public Inspection | | |
| Internal Revenue Service protection of the organization of the detection of the | | | | | | | | |
| | IST HEALTH | | | ction 501(c) or is | a section 527 organiz | | | |
| Provision of the second state of | candidates for public office in Part IV. 2 Political expenditures 3 Volunteer hours 1 Enter the amount of any excise tax incurred by the organization under section 4955 2 Enter the amount of any excise tax incurred by organization managers under section 4955 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? 4a Was a correction made? b If "Yes," describe in Part IV. Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities | | | | | Sition to Yes No | | |
| orga the | inization made amount of polition | payments tical contr | and employer identification frame is. For each organization listed, entri ibutions received that were promp d or a political action committee (F | er the amount paid otly and directly deli | from the filing organizat vered to a separate politi | ion's funds. Also enter ical organization, such | | |
| | (a) Name | | (b) Address | (c) EIN | (d) Amount paid from filing organization's funds. If none, enter -0 | (e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0 | | |
| (1) | | | | | | | | |
| (2) | | | | | | | | |
| (3) | | | | | | | | |
| (4) | | | | | | | | |
| (5) | | | | | | | | |
| (6) | | | | | | | | |
| For Privacy | r Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Schedule C (Form 990 or 990-EZ) 2010 | | | | | | | |

| Pa | art II-A Complete if the organization section 501(h)). | on is exempt under section 501(c)(3) and fi | iled Form 5768 (elect | ion under |
|-----|--|---|----------------------------------|-----------------------------|
| _ | | belongs to an affiliated group. | | |
| B | Check ► if the filing organization | checked box A and "limited control" provisio | ons apply. | |
| | | oying Expenditures eans amounts paid or incurred.) | (a) Filing organization's totals | (b) Affiliated group totals |
| 1 a | Total lobbying expenditures to influence | oublic opinion (grass roots lobbying) | | |
| b | Total lobbying expenditures to influence | a legislative body (direct lobbying) | | |
| с | Total lobbying expenditures (add lines 1a | and 1b) | | |
| d | | | | |
| е | - | | | |
| f | Lobbying nontaxable amount. Enter the a | | | |
| | columns. | | | |
| | If the amount on line 1e, column (a) or (b) is: | The lobbying nontaxable amount is: | | |
| | Not over \$500,000 | 20% of the amount on line 1e. | | |
| | Over \$500,000 but not over \$1,000,000 | \$100,000 plus 15% of the excess over \$500,000. | | |
| | Over \$1,000,000 but not over \$1,500,000 | \$175,000 plus 10% of the excess over \$1,000,000. | | |
| | Over \$1,500,000 but not over \$17,000,000 | \$225,000 plus 5% of the excess over \$1,500,000. | | |
| | Over \$17,000,000 | \$1,000,000. | | |
| g | Grassroots nontaxable amount (enter 25 | % of line 1f) | | |
| h | Subtract line 1g from line 1a. If zero or le | ss, enter -0- | | |
| i | Subtract line 1f from line 1c. If zero or les | s, enter -0- | | |
| j | If there is an amount other than zero on e | ither line 1h or line 1i, did the organization file For | m 4720 reporting | |
| - | anotion 1011 tou for this warro | | | Yes No |

4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

Lobbying Expenditures During 4-Year Averaging Period

| Calendar year (or fiscal year beginning in) | (a) 2007 | (b) 2008 | (c) 2009 | (d) 2010 | (e) Total | | | |
|---|-----------------|-----------------|-----------------|-----------------|-----------|--|--|--|
| 2 a Lobbying nontaxable amount | | | | | | | | |
| b Lobbying ceiling amount (150% of line 2a, column (e)) | | | | | | | | |
| c Total lobbying expenditures | | | | | | | | |
| d Grassroots nontaxable amount | | | | | | | | |
| e Grassroots ceiling amount (150% of line 2d, column (e)) | | | | | | | | |
| f Grassroots lobbying expenditures | | | | | | | | |

Schedule C (Form 990 or 990-EZ) 2010

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

| | | (8 | (a) | | (b) | | |
|----------|--|--------|--------|---------|------|--------|------|
| | | Yes | No | | Am | ount | |
| 1 | During the year, did the filing organization attempt to influence foreign, national, state or local | | | | | | |
| | legislation, including any attempt to influence public opinion on a legislative matter or | | | | | | |
| | referendum, through the use of: | | | | | | |
| а | Volunteers? | Х | | | | | |
| b | Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? | Х | | | | | |
| С | Media advertisements? | | Х | | | | |
| d | Mailings to members, legislators, or the public? | X | | | | 39, | ,205 |
| е | Publications, or published or broadcast statements? | | Х | | | | |
| f | Grants to other organizations for lobbying purposes? | | Х | | | | |
| g | Direct contact with legislators, their staffs, government officials, or a legislative body? | X | | | | 307 | ,488 |
| h | Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? | | X | | | | |
| i | Other activities? If "Yes," describe in Part IV | | X | | | 246 | |
| j | Total. Add lines 1c through 1i | | 37 | | | 346, | ,693 |
| 2 a | Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? | | X | | | | |
| b | If "Yes," enter the amount of any tax incurred under section 4912 | | | | | | |
| C | If "Yes," enter the amount of any tax incurred by organization managers under section 4912 | | | | | | |
| d | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? | | | | | | |
| Pa | rt III-A Complete if the organization is exempt under section 501(c)(4), section 501(c) 501(c)(6). | ;)(5), | or se | ction | | | |
| | 301(0)(0). | | | | | Vaa | Na |
| 1 | Were substantially all (90% or more) dues received nondeductible by members? | | | | 1 | Yes | No |
| 2 | Did the organization make only in-house lobbying expenditures of \$2,000 or less? | | | | 2 | | |
| 3 | Did the organization agree to carryover lobbying and political expenditures from the prior year? | | | | | | |
| <u> </u> | rt III-B Complete if the organization is exempt under section 501(c)(4), section 501(c) | | | | | | I |
| ı u | 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, I | | | | | | |
| | "Yes." | | | •• | | | |
| 1 | Dues, assessments and similar amounts from members | | | 1 | | | |
| 2 | Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of | | | | | | |
| | expenses for which the section 527(f) tax was paid). | | - | | | | |
| а | Current year | | | 2a | | | |
| b | Carryover from last year | ••• | | 2b | | | |
| с | Total | | | 2c | | | |
| 3 | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) due | es | | 3 | | | |
| 4 | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion | | | | | | |
| | excess does the organization agree to carryover to the reasonable estimate of nondeductible k | obbyin | ng | | | | |
| | and political expenditure next year? | | | 4 | | | |
| 5 | Taxable amount of lobbying and political expenditures (see instructions) | | | 5 | | | |
| Ра | rt IV Supplemental Information | | | | | | |
| Cor | nplete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C | line | 5 and | 1 Part | II-B | ine 1i | |
| | , complete this part for any additional information. | , | o, and | , i uit | | | |
| | ······································ | | | | | | |
| SE | e page 4 | | | | | | |
| | | | | | | | |
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| | | | | | | | |
| | | | | | | | |

Page 4

Part IV Supplemental Information (continued)

OTHER ACTIVITIES

SCHEDULE C, PART II-B, LINE 1

DURING 2010, ADVENTIST HEALTHCARE, INC. CONTINUED ITS LOBBYING ACTIVITIES FROM PRIOR YEARS. ADVENTIST HEALTHCARE WAS INVOVED IN DIRECT CONTACT AND LOBBYING ACTIVITIES AT THE LOCAL, STATE, AND FEDERAL LEVEL. ACTIVITIES INCLUDED DISCUSSIONS WITH MONTGOMERY COUNTY AND PRINCE GEORGE'S COUNTY OFFICIALS ABOUT VARIOUS COUNTY HEALTH CARE MATTERS, PARTICULARLY REVOLVING AROUND THE LOCAL HEALTH CARE SAFETY NET AND ISSUES OF ACCESS TO CARE. CONTACT WITH LEGISLATORS AND LOBBYING ON ISSUES AT THE STATE LEVEL ALSO TOOK PLACE, PARTICULARLY AROUND ISSUES OF PUBLIC HEALTH AND ACCESS TO HEALTH CARE SERVICES. AT THE FEDERAL LEVEL, ADVENTIST HEALTHCARE WAS ENGAGED IN MONITORING LEGISLATIVE AND EXECUTIVE ACTIONS RELATED TO FEDERAL HEALTH REFORM, HEALTHCARE REIMBURSEMENT, AND ACCESS TO HEALTHCARE SERVICES.

| (For | HEDULE D rm 990) rtment of the Treasury nal Revenue Service | | | | | |
|----------|--|--|---|---|---|--|
| | e of the organization | JCADE INC | | | Employer identification 52-153255 | |
| Par | VENTIST HEALTH | tions Maintaining Donor Adv | ised Funds or Oth | or Similar Funds or | | |
| I ai | | on answered "Yes" to Form 99 | | | Accountscomp | |
| | | | (a) Donor adv | vised funds | (b) Funds and c | other accounts |
| 1 | Total number at en | nd of year | | | | |
| 2 | | itions to (during year) | | | | |
| 3 | | rom (during year) | | | | |
| 4 | Aggregate value at | | | | | |
| 5 | Did the organizatio | n inform all donors and donor adv | isors in writing that the | e assets held in donor | advised | |
| 6 | Did the organizatio used only for chari | nization's property, subject to the opininform all grantees, donors, and table purposes and not for the ber | donor advisors in write | ting that grant funds ca onor advisor, or for any | other | Yes No |
| Dee | | | | | | |
| Par 1 | | tion Easements. Complete if the order of the | | | 111 990, Part IV, I | |
| ' | | of land for public use (e.g., recrea | • | | an historically impo | ortant land area |
| | | natural habitat | | | a certified historic | |
| | | of open space | | | | |
| 2 | Complete lines 2a | through 2d if the organization held | l a qualified conservat | ion contribution in the f | form of a conserva | tion |
| | easement on the la | ast day of the tax year. | | г | | |
| | | | | | | nd of the Tax Year |
| a | | inservation easements | | | 2a | |
| b | - | ricted by conservation easements | | | 2b 2c | |
| c d | | vation easements on a certified his vation easements included in (c) a | | . , | 20 | |
| u | | sted in the National Register | | | 2d | |
| 3 | | vation easements modified, transfe | | | | during the |
| | tax year ▶ | | , , <u>.</u> | ····· | ., | <u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u><u></u></u> |
| 4 | Number of states v | where property subject to conserva | ation easement is loca | ted ► | | |
| 5 | - | tion have a written policy regarding | | • | • | |
| | | orcement of the conservation ease | | | | Yes No |
| 6 | | r hours devoted to monitoring, insp | pecting, and enforcing | conservation easemer | nts during the year | |
| 7 | Amount of overage | es incurred in monitoring, inspectir | a and onforcing con | anyotian accomente d | uring the year | |
| 7 | ► \$ | 0, 1 | ig, and enforcing cons | servation easements of | uning the year | |
| 8 | | vation easement reported on line 2 | (d) above satisfy the | requirements of section | n 170(h)(4)(B) | |
| • | |)(ii)? | | | | |
| 9 | In Part XIV, describ | be how the organization reports co | onservation easements | s in its revenue and ex | pense statement, a | |
| | | include, if applicable, the text of t | | anization's financial sta | atements that desc | ribes the |
| | | ounting for conservation easement | | | 0 | |
| Par | Complete | tions Maintaining Collections if the organization answered | 'Yes" to Form 990, | Part IV, line 8. | | |
| 1a | If the organization works of art, hist public service, pro | elected, as permitted under SI porical treasures, or other simila vide, in Part XIV, the text of the fo | FAS 116 (ASC 958), ar assets held for protocotnote to its financia | not to report in its re ublic exhibition, educ I statements that desc | evenue statement ation, or research cribes these items. | and balance sheet n in furtherance of |
| b | works of art, hist | n elected, as permitted under s corical treasures, or other simila vide the following amounts relati | r assets held for pu | | | |
| | | uded in Form 990, Part VIII, line 1 | | | | |
| | | d in Form 990, Part X | | | | |
| 2 | | n received or held works of a | | | | I gain, provide the |
| | | required to be reported under S | | | | |
| a b | | d in Form 990, Part VIII, line 1 Form 990, Part X | | | | |
| | Paperwork Reduction | Act Notice, see the Instructions for F | orm 990. | | <u> </u> | e D (Form 990) 2010 |

| Scheo | lule D (Form 990) 2010 | | | | Page 2 |
|-------|--|---|------------------------------------|------------------------------|------------------------------|
| Par | t III Organizations Maintaining Colle | ections of Art, Histo | orical Treasures, | or Other Similar | Assets(continued) |
| 3 | Using the organization's acquisition, acces collection items (check all that apply): | sion, and other recor | ds, check any of th | ne following that a | are a significant use of its |
| а | Public exhibition | d | Loan or excha | nge programs | |
| b | Scholarly research | e | _ | | |
| c | Preservation for future generations | | | | |
| 4 | Provide a description of the organization's | collections and expla | ain how they furthe | r the organization' | s exempt purpose in Part |
| - | XIV. | | · · · , · · · | <u>j</u> | |
| 5 | During the year, did the organization solicit | or receive donations c | f art historical treas | ures or other simil | ar |
| • | assets to be sold to raise funds rather than t | | | | |
| Par | t IV Escrow and Custodial Arranger | | - | | |
| | line 9, or reported an amount on | Form 990, Part X, lir | ne 21. | | |
| 1a | Is the organization an agent, trustee, custo d | ian or other intermedia | ry for contributions c | r other assets not | |
| | included on Form 990, Part X? | | | | Yes No |
| b | If "Yes," explain the arrangement in Part XI V | and complete the follo | wing table: | | |
| | | | | A | mount |
| с | Beginning balance | | 10 | ; | |
| | Additions during the year | | | 1 | |
| е | Distributions during the year | | | | |
| f | Ending balance | | | | |
| 2a | Did the organization include an amount on | | | | Yes No |
| b | If "Yes," explain the arrangement in Part XI V | | | | |
| Par | | | ed "Yes" to Form | 990. Part IV. line | 10. |
| 1 01 | • | rent year (b) Prior ye | | | |
| 1a | Beginning of year balance | | | | |
| b | Contributions | | | | |
| | Net investment earnings, gains, | | | | |
| • | and losses | | | | |
| Ь | Grants or scholarships | | | | |
| | Other expenditures for facilities | | | | |
| U | and programs | | | | |
| f | Administrative expenses | | | | |
| | | | | | |
| - | End of year balance | | | | |
| 2 | Provide the estimated percentage of the y ea | | | | |
| a | Board designated or quasi-endowment | % | | | |
| b | Permanent endowment | | | | |
| | Term endowment | | | | |
| 3a | Are there endowment funds not in the pos s | ession of the organizat | ion that are held and | administered for th | |
| | organization by: | | | | Yes No |
| | (i) unrelated organizations | | | | |
| | (ii) related organizations | | | | |
| b | If "Yes" to 3a(ii), are the related organizati on | | | | 3b |
| 4 | Describe in Part XIV the intended uses of t h | | | | |
| Par | t VI Land, Buildings, and Equipmen | tSee Form 990, Par | t X, line 10. | | |
| | Description of investment | (a) Cost or other basis (investment) | (b) Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
| 1a | Land | | 9,712,065. | | 9,712,065. |
| b | Buildings | | | 167,423,645. | 173,883,931. |
| с | Leasehold improvements | | | 13,606,358. | 5,047,796. |
| d | Equipment | | | 116,595,486. | 51,804,874. |
| e | Other | | 104,072,887. | | 90,780,055. |
| Tota | I. Add lines 1a through 1e. (Column (d) must | equal Form 990, Part 2 | | | 331,228,721. |

Schedule D (Form 990) 2010

| Schedule D (F | orm 990) 2010 | | | Page 3 |
|---------------|---|---------------------|---|---------------------|
| Part VII | Investments - Other Securities. See For | m 990, Part X, line | 12. | |
| | (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuat Cost or end-of-year mar | |
| (1) Financia | al derivatives | | | |
| | held equity interests | | | |
| (3) Other | | | | |
| (A) | | | | |
| <u>(B)</u> | | | | |
| (C) | | | | |
| (D) | | | | |
| (E) | | | | |
| (F) | | | | |
| <u>(G)</u> | | | | |
| <u>(H)</u> | | | | |
| (I) | | | | |
| | n (b) must equal Form 990, Part X, col. (B) line 12.) | | 10 | |
| Part VIII | Investments - Program Related. See For | | | |
| | (a) Description of investment type | (b) Book value | (c) Method of valuat Cost or end-of-year mar | |
| (1) LAND | INVESTMENTS | 50,981,408. | COST | |
| (2) | | | | |
| (3) | | | | |
| (4) | | | | |
| (5) | | | | |
| (6) | | | | |
| (7) | | | | |
| (8) | | | | |
| (9) | | | | |
| (10) | | | | |
| | n (b) must equal Form 990, Part X, col. (B) line 13.) | 50,981,408. | | |
| Part IX | Other Assets. See Form 990, Part X, line | | | () D |
| (1) CIP- | | escription | | (b) Book value 337. |
| . , | NET (LWS LLC) RRED COMPENSATION FUND | | | 1,769,688. |
| (3) DEPO | | | | 242,682. |
| | FROM RELATED ORGANIZATION | | | 36,811,564. |
| (5) | FROM RELATED ORGANIZATION | | | 50,011,504. |
| (6) | | | | |
| (7) | | | | |
| (8) | | | | |
| (9) | | | | |
| (10) | | | | |
| - | n (b) must equal Form 990, Part X, col. (B) line 15.) | | | 38,824,271. |
| Part X | Other Liabilities. See Form 990, Part X, I | ine 25. | | , , , |
| 1. | (a) Description of liability | (b) Amount | | |
| (1) Feder | al income taxes | | | |
| | A OPTION LIABILITY | 3,802,5 | 52. | |
| | LIANCE LIABILITY RESERVE | 7,713,0 | | |
| | RRED COMPENSATION | 1,769,6 | | |
| | REST RATE SWAPS LIABILITY | 14,752,4 | | |
| | R LONG TERM LIABILITIES | 2,856,3 | 47. | |
| | ESSIONAL LIABILITY INS: SE | 10,221,6 | | |
| (8) | | | | |
| (9) | | | | |
| (10) | | | | |
| (11) | | | | |
| | nn (b) must equal Form 990, Part X, col. (B) line 25.) | ▶ 41,115,7 | 51. | |

2. FIN 48 (ASC 740) Footnote. In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740).

| Schedul | e D (Form 990) 2010 | | | Page 4 |
|-----------|---|----------|---------|--------|
| Part | XI Reconciliation of Change in Net Assets from Form 990 to Audited Financial Staten | ients | S | |
| 1 | Total revenue (Form 990, Part VIII, column (A), line 12) | 1 | | |
| 2 | Total expenses (Form 990, Part IX, column (A), line 25) | 2 | | |
| 3 | Excess or (deficit) for the year. Subtract line 2 from line 1 | 3 | | |
| 4 | Net unrealized gains (losses) on investments | 4 | | |
| 5 | Donated services and use of facilities | 5 | | |
| 6 | Investment expenses | 6 | | |
| 7 | Prior period adjustments | 7 | | |
| 8 | Other (Describe in Part XIV.) | 8 | | |
| 9 | Total adjustments (net). Add lines 4 through 8 | 9 | | |
| 10 | Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9 | 10 | | |
| | XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Re | | | |
| 1 | Total revenue, gains, and other support per audited financial statements | | 1 | |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | ••• | | |
| a | Net unrealized gains on investments | | | |
| b | Donated services and use of facilities 2b | | | |
| c | Recoveries of prior year grants 2c | | | |
| d | Other (Describe in Part XIV.) | - | | |
| e | Add lines 2a through 2d | - | 2e | |
| 3 | Subtract line 2e from line 1 | | 3 | |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1 : | ••+ | 5 | |
| | Investment expenses not included on Form 990, Part VIII, line 7b 4a | | | |
| a b | Other (Describe in Part XIV.) | - | | |
| b | | - | 40 | |
| c F | Add lines 4a and 4b Total revenue. Add lines 3 and 4c. (<i>This must equal Form 990, Part I, line 12.</i>) | ••+ | 4c 5 | |
| 5 Dart | XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per F | | - | |
| | | | | |
| 1 | | ••+ | 1 | |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | | | |
| a | Donated services and use of facilities 2a | - | | |
| b | Prior year adjustments 2b | | | |
| c | Other losses 2c | | | |
| d | Other (Describe in Part XIV.) 2d | - | | |
| е | Add lines 2a through 2d | •• | 2e | |
| 3 | Subtract line 2e from line 1 | •• - | 3 | |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b 4a | _ | | |
| b | Other (Describe in Part XIV.) | _ | | |
| С | Add lines 4a and 4b | – | 4c | |
| 5 | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) | <u> </u> | 5 | |
| Part | XIV Supplemental Information | | | |
| Part V | lete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Pa , line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also comp Iditional information. | | | |
| SEE | PAGE 5 | · · | | |
| | | | | |
| | | | | |
| | | | | |
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| Schedule D | (Form | 990) | 2010 |
|--------------|----------|------|------|
| ochiculaic D | (1 01111 | 550) | 2010 |

Page 5

PART X, LINE 2

FIN 48 FOOTNOTE

THE CORPORATION ACCOUNTS FOR UNCERTAINTY IN INCOME TAXES USING A RECOGNITION THRESHOLD OF MORE-LIKELY-THAN-NOT TO BE SUSTAINED UPON EXAMINATION BY THE APPROPRIATE TAXING AUTHORITY. MEASUREMENT OF THE TAX UNCERTAINTY OCCURS IF THE RECOGNITION THRESHOLD IS MET. MANAGEMENT DETERMINED THERE WERE NO TAX UNCERTAINTIES THAT MET THE RECOGNITION THRESHOLD IN 2010 OR 2009.

THE CORPORATION'S POLICY IS TO RECOGNIZE INTEREST RELATED TO UNRECOGNIZED TAX BENEFITS IN INTEREST EXPENSE AND PENALTIES IN OPERATING EXPENSES. THE CORPORATION'S FEDERAL EXEMPT ORGANIZATION BUSINESS INCOME TAX RETURNS FOR 2007, 2008 AND 2009 REMAIN SUBJECT TO EXAMINATION BY THE INTERNAL REVENUE SERVICE.

| SCHEDULE | Н |
|------------|---|
| (Form 990) | |

Hospitals

OMB No. 1545-0047

Open to Public

Π

20

Complete if the organization answered "Yes" to Form 990, Part IV, question 20.

► Attach to Form 990. ► See separate instructions.

| | tment of the Treasury al Revenue Service | | ► Atta | ach to Form 990. 🍺 See s | separate instructions. | | Open Inspe | | DIIC |
|--------|---|--|-------------------------------------|--|---|--------------------------------------|---------------|-----------------------------|----------|
| | of the organization | | | | | Employer identification | | | |
| ADV | ENTIST HEALTHCAR | E. INC | | | | 52-1532556 | ĥ | | |
| Par | Financial Assis | tance and | Certain C | Other Community Ber | nefits at Cost | 02 1002000 | | | |
| I ui | | | | | | | | Yes | No |
| 4 - | | | | | | | | | |
| | - | | | e policy during the tax yea | | | | | + |
| b | | | | | | | | | |
| 2 | | policy to it to all hospit | s various ho al facilities | ilities, indicate which of ospital facilities during th | | | of | | |
| 3 | - | based on t | he financia | I assistance eligibility c | riteria that applied to t | he largest number | of | | |
| а | | - | - | lines (FPG) to determine | eliaibility for providing fr | ee care to low incon | no | | |
| a | individuals? If "Yes,"indica | | | was the FPGfamily income | limit for eligibility for free | | | a X | |
| b | "Yes," indicate which of 200% 25 | f the followi | ng was the 300% | eligibility for providing a family income limit for a 350% 400% | eligibility for discounted % Other | care:% | 3 | b X | |
| С | determining eligibility asset test or other three | for free or shold, regar | discounted dless of inc | ermine eligibility, descri care. Include in the de come, to determine eligib | escription whether the pility for free or discount | organization used a ed care. | an | | |
| 4 | Did the organization's | financial a | ssistance p | olicy that applied to th | e largest number of it | s patients during th | he 📃 | | |
| | tax year provide for free | e or discour | ited care to | the "medically indigent" | ? | | 4 | _ | |
| 5a | Did the organization budge | t amounts fo | r free or disco | ounted care provided under i | its financial assistance polic | y during the tax year? | 5 | a X | <u> </u> |
| b | If "Yes," did the organization | ation's finan | cial assistar | nce expenses exceed the | e budgeted amount? | | 5 | b | |
| С | If "Yes" to line 5b, as a | result of b | udget consi | iderations, was the orga | nization unable to provi | de free or discounte | ed 📙 | | Х |
| | care to a patient who w | as eligible | for free or c | liscounted care? | | | 5 | c | _ |
| 6a | Did the organization pre | pare a com | munity bene | efit report during the tax y | vear? | | 6 | a X | |
| b | If "Yes," did the organization | ation make | it available t | to the public? | | | . 6 | b X | |
| | Complete the following | g table us | ing the wo | orksheets provided in t | he Schedule H instruct | tions. Do not subn | nit | | |
| | these worksheets with t | | | | | | | | |
| 7 | | | | ommunity Benefits at | | | | | |
| | inancial Assistance and eans-Tested Government Programs | (a) Number of activities or programs (optional) | (b) Persons served (optional) | (c) Total community benefit expense | (d) Direct offsetting revenue | (e) Net community benefit expense | | (f) Perc of tot expen | al |
| а | Financial Assistance at cost | | | 14.000.000 | | 14 055 | | - | |
| | (from Worksheets 1 and 2) | | | 14,364,904. | | 14,364,90 | 4. | 2 | 2.50 |
| b | Unreimbursed Medicaid (from | | | | | | | | |
| с | Worksheet 3, column a) Unreimbursed costs - other means- tested government programs (from Worksheet 3, column b) | | | | | | | | |
| d | Total Financial Assistance and Means-Tested Government Programs | | | 14,364,904. | | 14,364,90 | 4. | 2 | 2.50 |
| | Other Benefits | | | | | | | | |
| _ | Community health improvement services and community benefit operations (from Worksheet 4) | | | 15,758,767. | 3,380,614. | 12,378,15 | 3. | 2 | 2.16 |
| f | Health professions education (from Worksheet 5) | | | 2,952,023. | 67,582. | 2,884,44 | 1. | | .50 |
| q | (from worksneet 5) Subsidized health services (from | | | | | | | | |
| y | Worksheet 6) | | | 39,166,081. | 13,052,531. | 26,113,55 | 0. | 4 | 1.55 |
| h | | | | 2,064,766. | 943,958. | 1,120,80 | | | .20 |
| i | Research (from Worksheet 7) • • Cash and in-kind contributions to community groups (from | | | 2,170,872. | | 2,170,87 | | | .38 |
| | Worksheet 8) Total. Other Benefits | | | 62,112,509. | 17,444,685. | 44,667,82 | | 7 | .79 |
| J k | Total. Other Benefits | | | 76,477,413. | 17,444,685. | 59,032,72 | | | .29 |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule H (Form 990) 2010

Page 2

Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves. Part II

| | (a) Number of activities or programs (optional) | (b) Persons served (optional) | (c) Total community building expense | (d) Direct offsetting revenue | (e) Net community building expense | (f) Percent of total expense |
|-------------------------------------|--|-------------------------------------|--------------------------------------|----------------------------------|------------------------------------|------------------------------|
| 1 Physical improvements and housing | | | 50,756. | | 50,756. | .01 |
| 2 Economic development | | | 48,022. | | 48,022. | .01 |
| 3 Community support | | | 269,525. | | 269,525. | .05 |
| 4 Environmental improvements | | | 2,209. | | 2,209. | |
| 5 Leadership development and | | | | | | |
| training for community members | | | 3,816. | | 3,816. | |
| 6 Coalition building | | | 56,935. | | 56,935. | .01 |
| 7 Community health improvement | | | | | | |
| advocacy | | | 568,291. | | 568,291. | .10 |
| 8 Workforce development | | | 32,508. | | 32,508. | .01 |
| 9 Other | | | 574,328. | | 574,328. | .10 |
| 10 Total | | | 1,606,390. | | 1,606,390. | .29 |
| Part III Bad Debt, Me | dicare, & | Collection | Practices | | , | |

Section A. Bad Debt Expense

| Sec | tion A. Bad Debt Expense | | | | | Yes | No |
|-----|---|---|--|---|-----|---------------------------------|-------|
| 1 | | rt bad debt expense in accordance wit | | al Management | 1 | Х | |
| 2 | | zation's bad debt expense (at cost) | | 25,575,032. | | | |
| 3 | - | f the organization's bad debt expense (at cos | | | | | |
| | | organization's financial assistance policy | , | 8,671,434. | | | |
| 4 | | f the footnote to the organization's financia | | cribes bad debt | | | |
| | | e the costing methodology used in detern | | | | | |
| | • | Iding a portion of bad debt amounts in comn | • | | | | |
| Sec | tion B. Medicare | | | | | | |
| 5 | Enter total revenue received fro | om Medicare (including DSH and IME) | 5 | 199,462,787. | | | |
| 6 | | s of care relating to payments on line 5 | | 161,758,496. | | | |
| 7 | Subtract line 6 from line 5. This | | | 37,704,291. | | | |
| 8 | Describe in Part VI the extent | to which any shortfall reported in line 7 sh | · | nmunity benefit. | | | |
| | | costing methodology or source used to dete | | - | | | |
| | Check the box that describes t | the method used: | | | | | |
| | Cost accounting system | X Cost to charge ratio Othe | r | | | | |
| Sec | tion C. Collection Practices | | • | | | | |
| 9a | Does the organization have a v | vritten debt collection policy during the tax yea | r? | | 9a | Х | |
| b | If "Yes," did the organization's collection | on policy that applied to the largest number of its patie | ents during the tax year conta | in provisions on the | | | |
| | collection practices to be followed for | patients who are known to qualify for financial assistance? | Pescribe in Part VI | | 9b | Х | |
| Pa | rt IV Management Com | panies and Joint Ventures | | | | | |
| | (a) Name of entity | (b) Description of primary activity of entity | (c) Organization's profit % or stock ownership % | (d) Officers, directors, trustees, or key employees' profit % or stock ownership % | pro |) Physic fit % or wnershi | stock |
| 1 | GERMANTOWN O/P IMAGI | OUTPATIENT IMAGING | 50.00000 | | 5 | 0.00 | 000 |
| 2 | | | | | | | |
| 3 | | | | | | | |
| 4 | | | | | | | |
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| Schedule H (Form 990) 2010 | | | | | | | | | Page 3 |
|---|------------------|----------------------------|--------------------|-------------------|-------------------------|-------------------|-------------|----------|----------------------|
| Part V Facility Information | | | | | | | | | |
| Section A. Hospital Facilities | | 0 | | ц | 0 | т | т | т | |
| - | Licensed hospita | General medical & surgical | Children's hospita | Teaching hospital | Critical access hospita | Research facility | ER-24 hours | ER-other | |
| (list in order of size, measured by total revenue per facility, | sed | raln | ren's | ning | al ac | arch | 4 ho | ther | |
| from largest to smallest) | hos | nedi | hos | hos | ces | faci | urs | | |
| How many hospital facilities did the organization operate | oital | | spita | pital | s ho: | lity | | | |
| during the tax year? 5 | | sur | - | | spita | | | | |
| | | gica | | | = | | | | |
| Name and address | | - | | | | | | | Other (describe) |
| 1 SHADY GROVE ADVENTIST HOSPITAL | | | | | | | | | |
| 9901 MEDICAL CENTER DR | | | | | | | | | |
| ROCKVILLE MD 20850 | Х | Х | | | | | Х | | |
| 2 WASHINGTON ADVENTIST HOSPITAL | | | | | | | | | |
| 7600 CARROLL AVENUE | | | | | | | | | |
| TAKOMA PARK MD 20912 | Х | Х | | | | | Х | | |
| 3 HACKETTSTOWN REGIONAL HOSPITAL | | | | | | | | | SEPARATE LEGAL |
| 651 WILLOW GROVE STREET | | | | | | | | | ENTITY MANAGED BY |
| HACKETSSTOWN NJ 07840 | Х | Х | | | | | Х | | AHC |
| 4 ADVENTIST REHAB HOSPITAL OF MD | | | | | | | | | SEPARATE LEGAL |
| 9909 MEDICAL CENTER DR | | | | | | | | | ENTITY MANAGED BY |
| ROCKVILLE MD 20850 | Х | | | | | | | | AHC |
| 5 ADVENTIST BEHAVIORAL HEALTH | | | | | | | | | BEHAVIORAL TREATMENT |
| 14901 BROSCHART ROAD | | | | | | | | | CENTER |
| ROCKVILLE MD 20850 | Х | | | | | | | | |
| 6 | | | | | | | | | |
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Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities listed in Part V, Section A)

Name of Hospital Facility: <u>SHADY GROVE</u> ADVENTIST HOSPITAL

Line Number of Hospital Facility (from Schedule H, Part V, Section A): _____

| | | | Yes | No |
|-------|--|---|-----|----|
| Com | nunity Health Needs Assessment (Lines 1 through 7 are optional for 2010) | | | |
| 1 | During the tax year or any prior tax year, did the hospital facility conduct a community health needs | | | |
| | assessment (Needs Assessment)? If "No," skip to line 8 | 1 | | |
| | If "Yes," indicate what the Needs Assessment describes (check all that apply): | | | |
| а | A definition of the community served by the hospital facility | | | |
| b | Demographics of the community | | | |
| с | Existing health care facilities and resources within the community that are available to respond to the | | | |
| | health needs of the community | | | |
| d | How data was obtained | | | |
| е | The health needs of the community | | | |
| f | Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, | | | |
| | and minority groups | | | |
| g | The process for identifying and prioritizing community health needs and services to meet the | | | |
| • | community health needs | | | |
| h | The process for consulting with persons representing the community's interests | | | |
| i | Information gaps that limit the hospital facility's ability to assess all of the community's health needs | | | |
| i | Other (describe in Part VI) | | | |
| 2 | Indicate the tax year the hospital facility last conducted a Needs Assessment: 20 | | | |
| 3 | In conducting its most recent Needs Assessment, did the hospital facility take into account input from | | | |
| | persons who represent the community served by the hospital facility? If "Yes," describe in Part VI how the | | | |
| | hospital facility took into account input from persons who represent the community, and identify the persons | | | |
| | the hospital facility consulted | 3 | | |
| 4 | Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," | | | |
| | list the other hospital facilities in Part VI | 4 | | |
| 5 | Did the hospital facility make its Needs Assessment widely available to the public? | 5 | | |
| | If "Yes," indicate how the Needs Assessment was made widely available (check all that apply): | | | |
| а | Hospital facility's website | | | |
| b | Available upon request from the hospital facility | | | |
| С | Other (describe in Part VI) | | | |
| 6 | If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate | | | |
| | how (check all that apply): | | | |
| а | Adoption of an implementation strategy to address the health needs of the hospital facility's community | | | |
| b | Execution of the implementation strategy | | | |
| С | Participation in the development of a community-wide community benefit plan | | | |
| d | Participation in the execution of a community-wide community benefit plan | | | |
| е | Inclusion of a community benefit section in operational plans | | | |
| f | Adoption of a budget for provision of services that address the needs identified in the Needs Assessment | | | |
| g | Prioritization of health needs in its community | | | |
| h | Prioritization of services that the hospital facility will undertake to meet health needs in its community | | | |
| i | Other (describe in Part VI) | | | |
| 7 | Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? | | | |
| | If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such | | | |
| | needs | 7 | | |
| Finan | cial Assistance Policy | | | |
| | Did the hospital facility have in place during the tax year a written financial assistance policy that: | | | |
| 8 | Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted | | | |
| | care? | 8 | | |
| 9 | Used federal poverty guidelines (FPG) to determine eligibility for providing free care to low income | | | |
| | individuals? | 9 | | |
| | If "Yes," indicate the FPG family income limit for eligibility for free care:% | | | |

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Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities listed in Part V, Section A)

Name of Hospital Facility: <u>WASHINGTON</u> ADVENTIST HOSPITAL

Line Number of Hospital Facility (from Schedule H, Part V, Section A): _____

| | | | Yes | No |
|-------|--|---|-----|----|
| Com | munity Health Needs Assessment (Lines 1 through 7 are optional for 2010) | | | |
| 1 | During the tax year or any prior tax year, did the hospital facility conduct a community health needs | | | |
| | assessment (Needs Assessment)? If "No," skip to line 8 | 1 | | |
| | If "Yes," indicate what the Needs Assessment describes (check all that apply): | | | |
| а | A definition of the community served by the hospital facility | | | |
| b | Demographics of the community | | | |
| с | Existing health care facilities and resources within the community that are available to respond to the | | | |
| | health needs of the community | | | |
| d | How data was obtained | | | |
| е | The health needs of the community | | | |
| f | Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, | | | |
| | and minority groups | | | |
| g | The process for identifying and prioritizing community health needs and services to meet the | | | |
| 5 | community health needs | | | |
| h | The process for consulting with persons representing the community's interests | | | |
| i | Information gaps that limit the hospital facility's ability to assess all of the community's health needs | | | |
| j | Other (describe in Part VI) | | | |
| 2 | Indicate the tax year the hospital facility last conducted a Needs Assessment: 20 | | | |
| 3 | In conducting its most recent Needs Assessment, did the hospital facility take into account input from | | | |
| | persons who represent the community served by the hospital facility? If "Yes," describe in Part VI how the | | | |
| | hospital facility took into account input from persons who represent the community, and identify the persons | | | |
| | the hospital facility consulted | 3 | | |
| 4 | Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," | | | |
| | list the other hospital facilities in Part VI | 4 | | |
| 5 | Did the hospital facility make its Needs Assessment widely available to the public? | 5 | | |
| | If "Yes," indicate how the Needs Assessment was made widely available (check all that apply): | | | |
| а | Hospital facility's website | | | |
| b | Available upon request from the hospital facility | | | |
| с | Other (describe in Part VI) | | | |
| 6 | If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate | | | |
| | how (check all that apply): | | | |
| а | Adoption of an implementation strategy to address the health needs of the hospital facility's community | | | |
| b | Execution of the implementation strategy | | | |
| с | Participation in the development of a community-wide community benefit plan | | | |
| d | Participation in the execution of a community-wide community benefit plan | | | |
| е | Inclusion of a community benefit section in operational plans | | | |
| f | Adoption of a budget for provision of services that address the needs identified in the Needs Assessment | | | |
| g | Prioritization of health needs in its community | | | |
| h | Prioritization of services that the hospital facility will undertake to meet health needs in its community | | | |
| i | Other (describe in Part VI) | | | |
| 7 | Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? | | | |
| | If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such | | | |
| | needs | 7 | | |
| Finar | ncial Assistance Policy | | | |
| | Did the hospital facility have in place during the tax year a written financial assistance policy that: | | | |
| 8 | Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted | | | |
| | care? | 8 | | |
| 9 | Used federal poverty guidelines (FPG) to determine eligibility for providing free care to low income | | | |
| | individuals? | 9 | | |
| | If "Yes," indicate the FPG family income limit for eligibility for free care:% | | | |

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Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities listed in Part V, Section A)

Name of Hospital Facility: <u>HACKETTSTOWN</u> REGIONAL HOSPITAL

Line Number of Hospital Facility (from Schedule H, Part V, Section A): ____3

| | | | Yes | No |
|-------|--|---|-----|----|
| Com | munity Health Needs Assessment (Lines 1 through 7 are optional for 2010) | | | |
| 1 | During the tax year or any prior tax year, did the hospital facility conduct a community health needs | | | |
| | assessment (Needs Assessment)? If "No," skip to line 8 | 1 | | |
| | If "Yes," indicate what the Needs Assessment describes (check all that apply): | | | |
| а | A definition of the community served by the hospital facility | | | |
| b | Demographics of the community | | | |
| с | Existing health care facilities and resources within the community that are available to respond to the | | | |
| | health needs of the community | | | |
| d | How data was obtained | | | |
| е | The health needs of the community | | | |
| f | Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, | | | |
| | and minority groups | | | |
| g | The process for identifying and prioritizing community health needs and services to meet the | | | |
| 5 | community health needs | | | |
| h | The process for consulting with persons representing the community's interests | | | |
| i | Information gaps that limit the hospital facility's ability to assess all of the community's health needs | | | |
| j | Other (describe in Part VI) | | | |
| 2 | Indicate the tax year the hospital facility last conducted a Needs Assessment: 20 | | | |
| 3 | In conducting its most recent Needs Assessment, did the hospital facility take into account input from | | | |
| | persons who represent the community served by the hospital facility? If "Yes," describe in Part VI how the | | | |
| | hospital facility took into account input from persons who represent the community, and identify the persons | | | |
| | the hospital facility consulted | 3 | | |
| 4 | Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," | | | |
| | list the other hospital facilities in Part VI | 4 | | |
| 5 | Did the hospital facility make its Needs Assessment widely available to the public? | 5 | | |
| | If "Yes," indicate how the Needs Assessment was made widely available (check all that apply): | | | |
| а | Hospital facility's website | | | |
| b | Available upon request from the hospital facility | | | |
| с | Other (describe in Part VI) | | | |
| 6 | If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate | | | |
| | how (check all that apply): | | | |
| а | Adoption of an implementation strategy to address the health needs of the hospital facility's community | | | |
| b | Execution of the implementation strategy | | | |
| с | Participation in the development of a community-wide community benefit plan | | | |
| d | Participation in the execution of a community-wide community benefit plan | | | |
| е | Inclusion of a community benefit section in operational plans | | | |
| f | Adoption of a budget for provision of services that address the needs identified in the Needs Assessment | | | |
| g | Prioritization of health needs in its community | | | |
| h | Prioritization of services that the hospital facility will undertake to meet health needs in its community | | | |
| i | Other (describe in Part VI) | | | |
| 7 | Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? | | | |
| | If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such | | | |
| | needs | 7 | | |
| Finar | ncial Assistance Policy | | | |
| | Did the hospital facility have in place during the tax year a written financial assistance policy that: | | | |
| 8 | Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted | | | |
| | care? | 8 | | |
| 9 | Used federal poverty guidelines (FPG) to determine eligibility for providing free care to low income | | | |
| | individuals? | 9 | | |
| | If "Yes," indicate the FPG family income limit for eligibility for free care:% | | | |

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities listed in Part V, Section A)

Name of Hospital Facility: <u>ADVENTIST REHAB HOSPITAL</u> OF MD

Line Number of Hospital Facility (from Schedule H, Part V, Section A): _____

| | | | Yes | No |
|-------|--|---|-----|----|
| Comr | nunity Health Needs Assessment (Lines 1 through 7 are optional for 2010) | | | |
| 1 | During the tax year or any prior tax year, did the hospital facility conduct a community health needs | | | |
| | assessment (Needs Assessment)? If "No," skip to line 8 | 1 | | |
| | If "Yes," indicate what the Needs Assessment describes (check all that apply): | | | |
| а | A definition of the community served by the hospital facility | | | |
| b | Demographics of the community | | | |
| с | Existing health care facilities and resources within the community that are available to respond to the | | | |
| | health needs of the community | | | |
| d | How data was obtained | | | |
| е | The health needs of the community | | | |
| f | Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, | | | |
| | and minority groups | | | |
| g | The process for identifying and prioritizing community health needs and services to meet the | | | |
| • | community health needs | | | |
| h | The process for consulting with persons representing the community's interests | | | |
| i | Information gaps that limit the hospital facility's ability to assess all of the community's health needs | | | |
| j | Other (describe in Part VI) | | | |
| 2 | Indicate the tax year the hospital facility last conducted a Needs Assessment: 20 | | | |
| 3 | In conducting its most recent Needs Assessment, did the hospital facility take into account input from | | | |
| | persons who represent the community served by the hospital facility? If "Yes," describe in Part VI how the | | | |
| | hospital facility took into account input from persons who represent the community, and identify the persons | | | |
| | the hospital facility consulted | 3 | | |
| 4 | Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," | | | |
| | list the other hospital facilities in Part VI | 4 | | |
| 5 | Did the hospital facility make its Needs Assessment widely available to the public? | 5 | | |
| | If "Yes," indicate how the Needs Assessment was made widely available (check all that apply): | | | |
| а | Hospital facility's website | | | |
| b | Available upon request from the hospital facility | | | |
| С | Other (describe in Part VI) | | | |
| 6 | If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate | | | |
| | h <u>ow</u> (check all that apply): | | | |
| а | Adoption of an implementation strategy to address the health needs of the hospital facility's community | | | |
| b | Execution of the implementation strategy | | | |
| С | Participation in the development of a community-wide community benefit plan | | | |
| d | Participation in the execution of a community-wide community benefit plan | | | |
| е | Inclusion of a community benefit section in operational plans | | | |
| f | Adoption of a budget for provision of services that address the needs identified in the Needs Assessment | | | |
| g | Prioritization of health needs in its community | | | |
| h | Prioritization of services that the hospital facility will undertake to meet health needs in its community | | | |
| i | Other (describe in Part VI) | | | |
| 7 | Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? | | | |
| | If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such | | | |
| | needs | 7 | | |
| Finan | cial Assistance Policy | | | |
| | Did the hospital facility have in place during the tax year a written financial assistance policy that: | | | |
| 8 | Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted | | | |
| | care? | 8 | | |
| 9 | Used federal poverty guidelines (FPG) to determine eligibility for providing free care to low income | | | |
| | individuals? | 9 | | |
| | If "Yes," indicate the FPG family income limit for eligibility for free care:% | | | |

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities listed in Part V, Section A)

Name of Hospital Facility: <u>ADVENTIST</u> BEHAVIORAL HEALTH

Line Number of Hospital Facility (from Schedule H, Part V, Section A): ____5____

| | | | Yes | No |
|-------|--|---|-----|----|
| Comr | nunity Health Needs Assessment (Lines 1 through 7 are optional for 2010) | | | |
| 1 | During the tax year or any prior tax year, did the hospital facility conduct a community health needs | | | |
| | assessment (Needs Assessment)? If "No," skip to line 8 | 1 | | |
| | If "Yes," indicate what the Needs Assessment describes (check all that apply): | | | |
| а | A definition of the community served by the hospital facility | | | |
| b | Demographics of the community | | | |
| С | Existing health care facilities and resources within the community that are available to respond to the | | | |
| | health needs of the community | | | |
| d | How data was obtained | | | |
| е | The health needs of the community | | | |
| f | Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, | | | |
| | and minority groups | | | |
| g | The process for identifying and prioritizing community health needs and services to meet the | | | |
| Ŭ | community health needs | | | |
| h | The process for consulting with persons representing the community's interests | | | |
| i | Information gaps that limit the hospital facility's ability to assess all of the community's health needs | | | |
| j | Other (describe in Part VI) | | | |
| 2 | Indicate the tax year the hospital facility last conducted a Needs Assessment: 20 | | | |
| 3 | In conducting its most recent Needs Assessment, did the hospital facility take into account input from | | | |
| | persons who represent the community served by the hospital facility? If "Yes," describe in Part VI how the | | | |
| | hospital facility took into account input from persons who represent the community, and identify the persons | | | |
| | the hospital facility consulted | 3 | | |
| 4 | Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," | | | |
| | list the other hospital facilities in Part VI | 4 | | |
| 5 | Did the hospital facility make its Needs Assessment widely available to the public? | 5 | | |
| | If "Yes," indicate how the Needs Assessment was made widely available (check all that apply): | | | |
| а | Hospital facility's website | | | |
| b | Available upon request from the hospital facility | | | |
| С | Other (describe in Part VI) | | | |
| 6 | If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate | | | |
| | how (check all that apply): | | | |
| а | Adoption of an implementation strategy to address the health needs of the hospital facility's community | | | |
| b | Execution of the implementation strategy | | | |
| С | Participation in the development of a community-wide community benefit plan | | | |
| d | Participation in the execution of a community-wide community benefit plan | | | |
| е | Inclusion of a community benefit section in operational plans | | | |
| f | Adoption of a budget for provision of services that address the needs identified in the Needs Assessment | | | |
| g | Prioritization of health needs in its community | | | |
| h | Prioritization of services that the hospital facility will undertake to meet health needs in its community | | | |
| i | Other (describe in Part VI) | | | |
| 7 | Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? | | | |
| | If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such | | | |
| | needs | 7 | | |
| Finan | cial Assistance Policy | | | |
| | Did the hospital facility have in place during the tax year a written financial assistance policy that: | | | |
| 8 | Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted | | | |
| | care? | 8 | | |
| 9 | Used federal poverty guidelines (FPG) to determine eligibility for providing free care to low income | | | |
| | individuals? | 9 | | |
| | If "Yes," indicate the FPG family income limit for eligibility for free care:% | _ | _ | _ |

| Schedul | e H (Form 990) 2010 | | F | Page 5 | | |
|---------|---|----|-----|--------|--|--|
| Part | V Facility Information (continued) SHADY GROVE ADVENTIST HOSPITAL | | | | | |
| | | | Yes | No | | |
| 10 | Used FPG to determine eligibility for providing <i>discounted</i> care to low income individuals? | 10 | | | | |
| | If "Yes," indicate the FPG family income limit for eligibility for discounted care:% | | | | | |
| 11 | Explained the basis for calculating amounts charged to patients? | 11 | | | | |
| | If "Yes," indicate the factors used in determining such amounts (check all that apply): | | | | | |
| а | | | | | | |
| b | Asset level | | | | | |
| с | Medical indigency | | | | | |
| d | Insurance status | | | | | |
| е | Uninsured discount | | | | | |
| f | Medicaid/Medicare | | | | | |
| g | State regulation | | | | | |
| h | Other (describe in Part VI) | | | | | |
| 12 | Explained the method for applying for financial assistance? | 12 | | | | |
| 13 | Included measures to publicize the policy within the community served by the hospital facility? | 13 | | | | |
| | If "Yes," indicate how the hospital facility publicized the policy (check all that apply): | | | | | |
| а | The policy was posted on the hospital facility's website | | | | | |
| b | The policy was attached to billing invoices | | | | | |
| c | The policy was posted in the hospital facility's emergency rooms or waiting rooms | | | | | |
| d | The policy was posted in the hospital facility's admissions offices | | | | | |
| e | The policy was provided, in writing, to patients on admission to the hospital facility | | | | | |
| f | The policy was available on request | | | | | |
| g | Other (describe in Part VI) | | | | | |
| | g and Collections | | | | | |
| 14 | Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written | | | | | |
| 14 | financial assistance policy that explained actions the hospital facility may take upon non-payment? | 14 | | | | |
| 15 | Check all of the following collection actions against a patient that were permitted under the hospital facility's | | | | | |
| | policies at any time during the tax year: | | | | | |
| а | Reporting to credit agency | | | | | |
| b | Lawsuits | | | | | |
| c | Liens on residences | | | | | |
| d | Body attachments | | | | | |
| e | Other actions (describe in Part VI) | | | | | |
| 16 | Did the hospital facility engage in or authorize a third party to perform any of the following collection actions | | | | | |
| 10 | during the tax year? | 16 | | | | |
| | If "Yes," check all collection actions in which the hospital facility or a third party engaged (check all that | | | | | |
| | apply): | | | | | |
| а | Reporting to credit agency | | | | | |
| a b | Lawsuits | | | | | |
| | Liens on residences | | | | | |
| c d | Body attachments | | | | | |
| | | | | | | |
| e 17 | Other actions (describe in Part VI) | | | | | |
| 17 | Indicate which actions the hospital facility took before initiating any of the collection actions checked in line | | | | | |
| _ | 16 (check all that apply): | | | | | |
| a L | Notified patients of the financial assistance policy on admission | | | | | |
| b | Notified patients of the financial assistance policy prior to discharge | | | | | |
| С | Notified patients of the financial assistance policy in communications with the patients regarding the | | | | | |
| _ | patients' bills | | | | | |
| d | Documented its determination of whether a patient who applied for financial assistance under the | | | | | |
| | financial assistance policy qualified for financial assistance | | | | | |
| е | Other (describe in Part VI) | | | | | |

| Pacelity Information (continued) WASHINGTON ADVENTIST HOSPITAL 10 Used FPG to determine eligibility for providingdiscounted care to low income individuals? 10 11 Explained the basis for calculating amounts charged to patients? | Schedule | e H (Form 990) 2010 | | F | Page 5 | | |
|--|----------|--|-----|-----|--------|--|--|
| 10 Used FPG to determine eligibility for providing discounted care: | Part | V Facility Information (continued) WASHINGTON ADVENTIST HOSPITAL | | | | | |
| If Yes," indicate the FPG family income limit for eligibility for discourded care: | | | | Yes | No | | |
| 11 Explained the basis for calculating amounts charged to patients? 11 a Income level 1 b Asset level 1 c Medical indigency 1 d Insurance status 1 e Uninsured discount 1 f Medical/Medicare 12 g State regulation 12 h Other (describe in Part VI) 13 if Yess," indicate the factority publicized the policy (check all that apply): 13 if MYess," indicate the advantabilize thip opplicy website 13 if Yess," indicate how the hospital facility website 14 if The policy was available on request 14 g Other (describe in Part VI) 13 if The policy was available on request 14 g Other (describe in Part VI) 14 if The policy was available on request 14 g Other (describe in Part VI) 14 if Building and Collections 14 14 if Check all of the following collection actions against a patient that were permitted under the hospital facility may take upon non-payment? 14 | 10 | Used FPG to determine eligibility for providing <i>discounted</i> care to low income individuals? | 10 | | | | |
| If "Yes," indicate the factors used in determining such amounts (check all that apply): Image: Complexed and the set of | | If "Yes," indicate the FPG family income limit for eligibility for discounted care: % | | | | | |
| If "Yes," indicate the factors used in determining such amounts (check all that apply): Imoore level a Income level b Asset level c Medical indigency d Insurance status e Uninsured discount f Medical/Medicare g State regulation h Other (describe in Part VI) 12 Explained the method for applying for financial assistance? 13 Included measures to publicize the policy within the community served by the hospital facility? 14 The policy was posted on the hospital facility's exhibits b The policy was posted in the hospital facility's exhibits on dimissions offices c The policy was posted in the hospital facility's exhibits admissions offices d The policy was posted in the hospital facility's exhibits admission to the hospital facility f Dither (describe in Part VI) Billing and Collections Intervice was available on request g Other (describe in Part VI) Billing and Collections Explanate actions against a patient that were permitted under the hospital facility's policies at any time during the tax year? 14 Dithe nospital facility have in place auring the tax year | 11 | Explained the basis for calculating amounts charged to patients? | | | | | |
| b Asset level c Medical indigency insurance status Uninsured discount f Medical/Medicare g State regulation h Other (describe in Part VI) 12 Explained the method for applying for financial assistance? 13 Included measures to publicize the policy with the community served by the hospital facility? 14 The policy was posted on the hospital facility's website b The policy was posted on the hospital facility's website c The policy was posted in the hospital facility's website c The policy was posted in the hospital facility's admissions offices q Other (describe in Part VI) Billing and Collections Differ (describe in Part VI) Billing and Collections Differ (describe in Part VI) Billing and Collections Differ (describe in Part VI) Billing and Collection actions against a patient that were permitted under the hospital facility's policies at any time during the tax year. 14 Differ describe in Part VI) 15 Check all of the following collection actions against a patient that were permitted under the hospital facility's policies at any time during the tax year. a Reporting to cre | | | | | | | |
| c Medical indigency d Insurance status e Uninsured discount f Medical/Medicare g State regulation h Other (describe in Part VI) 12 Explained the method for applying for financial assistance? 13 Indicated measures to publicize the policy (check all that apply): a The policy as posted on the hospital facility website b The policy as posted in the hospital facility a demission offices c The policy as posted in the hospital facility as admission to the hospital facility f The policy as available on request g Other (describe in Part VI) Billing and Collections Image: the hospital facility as admission to the hospital facility f The policy as available on request g Other (describe in Part VI) Billing and Collections Image: the hospital facility as a spate a separate billing and collectons policy, or a written financial assistance policy that explained actions the hospital facility as a valiable on request g Other (describe in Part VI) Billing and Collections Second actions against a patient that were permitted under the hospital facility's policies at any time during the tax year: | а | Income level | | | | | |
| d Insurance status Image: State regulation f Uninsured discount Hedicald/Medicare g State regulation 12 h Other (describe in Part VI) 12 12 Included measures to publicize the policy within the community served by the hospital facility? 13 included measures to publicize the policy within the community served by the hospital facility? 13 inf?Yes," indicate how the hospital facility website 13 b The policy was posted on the hospital facility semergency rooms or waiting rooms 14 c The policy was posted in the hospital facility admissions offices 14 d The policy was posted in the hospital facility admission soffices 14 d Other (describe in Part VI) 14 d Dother describe in Part VI) 14 d Dother actions (describe in Part VI) d <td< td=""><td>b</td><td>Asset level</td><td></td><td></td><td></td></td<> | b | Asset level | | | | | |
| e Unisured discount f Medicaid/Medicare g State regulation h Other (describe in Part VI) 12 Explained the method for applying for financial assistance? 12 13 Included measures to publicize the policy within the community served by the hospital facility? 13 14 The policy as posted on the hospital facility website 13 b The policy as posted on the hospital facility's emergency rooms or waiting rooms 14 c The policy as posted in the hospital facility's emergency rooms or waiting rooms 14 d The policy as posted in the hospital facility's emergency rooms or waiting rooms 14 g Other (describe in Part VI) 14 14 Billing and Collections 14 14 14 Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy that explained actions the hospital facility may take upon non-peyment? 14 15 Check all of the following collection actions against a patient that were permitted under the hospital facility's policies at any time during the tax year: 14 a Reporting to credit agency 14 b Lens on residences | С | Medical indigency | | | | | |
| f Medicaid/Medicare g State regulation h Other (describe in Part VI) 12 Explained the method for applying for financial assistance? | d | Insurance status | | | | | |
| g State regulation 12 h Other (describe in Part VI) 12 12 Explained the method for applying for financial assistance? 12 13 Included measures to publicize the policy within the community served by the hospital facility? 13 14 The policy was posted on the hospital facility sublicized the policy (check all that apply): 13 a The policy was posted on the hospital facility's website 14 b The policy was posted on the hospital facility's emergency rooms or waiting rooms 14 c The policy was posted on the hospital facility's admissions offices 14 f The policy was available on request 14 g Other (describe in Part VI) 14 Billing and Collections 14 14 14 Dot the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy that explained actions against a patient that were permitted under the hospital facility's policies at any time during the tax year: 14 15 Check all of the following collection actions against a patient that were permitted under the hospital facility's policies at any time during the tax year: 14 a Reporting to credit agency b Lawsuits | е | Uninsured discount | | | | | |
| n Other (describe in Part VI) 12 Explained the method for applying for financial assistance? 12 13 Included measures to publicize the policy within the community served by the hospital facility? 13 14 The policy was posted on the hospital facility's website 13 16 The policy was posted in the hospital facility's website 13 17 The policy was posted in the hospital facility's demission offices 14 17 The policy was posted in the hospital facility's demissions offices 14 18 Other (describe in Part VI) 14 19 Other (describe in Part VI) 14 10 the hospital facility's demissions offices 14 10 the oblicy was available on request 14 11 Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy that explained actions the hospital facility may take upon non-payment? 14 14 Did the following collection actions against a patient that were permitted under the hospital facility's policies at any time during the tax year? 14 15 Check all of the following collection actions against a patient that were permitted under the hospital facility's policis at any time during the tax year? 14 <td>f</td> <td>Medicaid/Medicare</td> <td></td> <td></td> <td></td> | f | Medicaid/Medicare | | | | | |
| 12 Explained the method for applying for financial assistance? 12 13 included measures to publicize the policy (check all that apply): 13 14 The policy was posted on the hospital facility sublicized the policy (check all that apply): 13 15 The policy was posted on the hospital facility's website 13 16 The policy was posted in the hospital facility's emergency rooms or waiting rooms 14 16 The policy was posted in the hospital facility's admissions offices 14 17 The policy was posted in the hospital facility's admissions offices 14 17 The policy was posted in the hospital facility's admissions offices 14 18 Other (describe in Part VI) 14 19 Other dollowing collection actions against a patient that were permitted under the hospital facility's policies at any time during the tax year: 14 16 Check all of the following collection actions against a patient that were permitted under the hospital facility's policies at any time during the tax year: 16 16 Liens on residences 16 16 17 Did the hospital facility engage in or authorize a third party to perform any of the following collection actions during the tax year? 16 16 Liens on residences <td>g</td> <td></td> <td></td> <td></td> <td></td> | g | | | | | | |
| 13 Included measures to publicize the policy within the community served by the hospital facility? 13 a The policy was posted on the hospital facility swebsite The policy was sposted on the hospital facility's website 14 b The policy was posted on the hospital facility's emergency rooms or waiting rooms 14 c The policy was posted in the hospital facility's emergency rooms or waiting rooms 14 d The policy was posted in the hospital facility's admissions offices 14 g Other (describe in Part VI) 14 Billing and Collections 14 14 16 Check all of the following collection actions against a patient that were permitted under the hospital facility's policies at any time during the tax year: 14 a Reporting to credit agency 14 b Lawsuits 14 c Liens on residences 16 d Body attachments 16 e Other actions (describe in Part VI) 16 16 Uit work all collection actions in which the hospital facility or a third party engaged (check all that apply): 16 e Other actions (describe in Part VI) 16 16 17 "Yes," check all collection actio | h | | | | | | |
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| a The policy was posted on the hospital facility's website b The policy was a posted in the hospital facility's emergency rooms or waiting rooms c The policy was posted in the hospital facility's admissions offices e The policy was posted in the hospital facility's admission to the hospital facility f The policy was posted in the hospital facility's admission to the hospital facility f The policy was available on request g Other (describe in Part VI) Billing and Collections The facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy that explained actions the hospital facility may take upon non-payment? 14 Did the dollowing collection actions against a patient that were permitted under the hospital facility's policies at any time during the tax year: a Reporting to credit agency b Lawsuits c Liens on residences d Body attachments e Other actions (describe in Part VI) 16 If "Yes," check all collection actions in which the hospital facility or a third party engaged (check all that apply); a Reporting to credit agency b Lawsuits c Liens on residences <t< td=""><td>13</td><td></td><td>13</td><td></td><td></td></t<> | 13 | | 13 | | | | |
| b The policy was posted in the hospital facility's emergency rooms or waiting rooms c The policy was posted in the hospital facility's emergency rooms or waiting rooms d The policy was provided, in writing, to patients on admissions offices e The policy was available on request g Other (describe in Part VI) Billing and Collections 14 Did the hospital facility that explained actions the hospital facility may take upon non-payment? 15 Check all of the following collection actions against a patient that were permitted under the hospital facility's policies at any time during the tax year: a Reporting to credit agency b Lawsuits c Liens on residences d Body attachments e Other actions (describe in Part VI) 16 Did the hospital facility engage in or authorize a third party to perform any of the following collection actions during the tax year? a Reporting to credit agency b Lawsuits c Liens on residences d Body attachments e Other actions (describe in Part VI) 17 Indicate which actions the hospital facility took before initiating any of the collection actions checked in lin | | | | | | | |
| c The policy was posted in the hospital facility's emergency rooms or waiting rooms d The policy was posted in the hospital facility's admissions offices e The policy was provided, in writing, to patients on admission to the hospital facility f The policy was provided, in writing, to patients on admission to the hospital facility f Dther (describe in Part VI) Billing and Collections 14 14 Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy that explained actions the hospital facility may take upon non-payment? 14 15 Check all of the following collection actions against a patient that were permitted under the hospital facility's policies at any time during the tax year: 14 a Reporting to credit agency 14 b Lawsuits 14 c Liens on residences 16 d Body attachments 16 e Other actions (describe in Part VI) 16 16 If "Yes," check all collection actions in which the hospital facility or a third party engaged (check all that apply): 16 a Reporting to credit agency 16 16 17 Indicate which actions the hospital facility | а | | | | | | |
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| e The policy was provided, in writing, to patients on admission to the hospital facility f The policy was available on request g Other (describe in Part VI) Billing and Collections 14 14 Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy that explained actions the hospital facility may take upon non-payment? 14 15 Check all of the following collection actions against a patient that were permitted under the hospital facility's policies at any time during the tax year: 14 a Reporting to credit agency 14 Lawsuits Liens on residences 14 d Body attachments 16 o Other actions (describe in Part VI) 16 16 Did the hospital facility engage in or authorize a third party to perform any of the following collection actions during the tax year? 16 a Reporting to credit agency 14 16 a Reporting to credit agency 16 16 b Lawsuits 16 16 c Liens on residences 16 16 d Body attachments 16 16 | С | | | | | | |
| f The policy was available on request Other (describe in Part VI) Billing and Collections 14 14 Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy that explained actions the hospital facility may take upon non-payment? 14 15 Check all of the following collection actions against a patient that were permitted under the hospital facility's policies at any time during the tax year: a Reporting to credit agency b Lawsuits d Body attachments e Other actions (describe in Part VI) 16 16 Did the hospital facility engage in or authorize a third party to perform any of the following collection actions during the tax year? 16 17 Notified patients of the financial agency 16 a Reporting to credit agency 16 b Lawsuits 16 c Liens on residences 16 d Body attachments 16 c Lawsuits 16 c Lawsuits 16 d Body attachments 16 d Other actions (describe in Part VI | d | | | | | | |
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| 14 Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy that explained actions the hospital facility may take upon non-payment? 14 15 Check all of the following collection actions against a patient that were permitted under the hospital facility's policies at any time during the tax year: a Reporting to credit agency b Lawsuits Body attachments e Other actions (describe in Part VI) 16 16 Did the hospital facility engage in or authorize a third party to perform any of the following collection actions during the tax year? 16 17 Ves," check all collection actions in which the hospital facility or a third party engaged (check all that apply): 16 a Reporting to credit agency 16 b Lawsuits 16 c Liens on residences 16 d Body attachments 16 c Liens on residences 16 d Body attachments 16 c Liens on residences 16 d Body attachments 16 c Liens on residences 16 <td></td> <td></td> <td></td> <td></td> <td></td> | | | | | | | |
| <pre>financial assistance policy that explained actions the hospital facility may take upon non-payment?</pre> | | | 1 1 | | | | |
| 15 Check all of the following collection actions against a patient that were permitted under the hospital facility's policies at any time during the tax year: a Reporting to credit agency a Reporting to credit agency b Lawsuits c Liens on residences d Body attachments e Other actions (describe in Part VI) 0 16 Did the hospital facility engage in or authorize a third party to perform any of the following collection actions during the tax year? 16 16 Viet a year? | 14 | | | | | | |
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| a Reporting to credit agency b Lawsuits c Liens on residences d Body attachments e Other actions (describe in Part VI) 16 Did the hospital facility engage in or authorize a third party to perform any of the following collection actions during the tax year? If "Yes," check all collection actions in which the hospital facility or a third party engaged (check all that apply): a Reporting to credit agency b Lawsuits c Liens on residences d Body attachments e Other actions (describe in Part VI) 17 Indicate which actions the hospital facility took before initiating any of the collection actions checked in line 16 (check all that apply): a Notified patients of the financial assistance policy on admission b Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills d Documented its determination of whether a patient who applied for financial assistance under the financial assistance policy qualified for financial assistance | 15 | | | | | | |
| b Lawsuits Liens on residences d Body attachments Body attachments e Other actions (describe in Part VI) 16 If "Yes," check all collection actions in which the hospital facility or a third party engaged (check all that apply): a Reporting to credit agency b Lawsuits c Liens on residences d Body attachments e Other actions (describe in Part VI) a Reporting to credit agency b Lawsuits c Liens on residences d Body attachments e Other actions (describe in Part VI) 17 Indicate which actions the hospital facility took before initiating any of the collection actions checked in line 16 (check all that apply): a a Notified patients of the financial assistance policy on admission b Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills d Documented its determination of whether a patient who applied for financial assistance under the financial assistance policy qualified for financial assistance | • | | | | | | |
| c Liens on residences d Body attachments e Other actions (describe in Part VI) 16 Did the hospital facility engage in or authorize a third party to perform any of the following collection actions during the tax year? if "Yes," check all collection actions in which the hospital facility or a third party engaged (check all that apply): a Reporting to credit agency b Lawsuits c Liens on residences d Body attachments e Other actions (describe in Part VI) 17 Indicate which actions the hospital facility took before initiating any of the collection actions checked in line 16 (check all that apply): a Notified patients of the financial assistance policy on admission b Notified patients of the financial assistance policy prior to discharge c Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills d Documented its determination of whether a patient who applied for financial assistance under the financial assistance policy qualified for financial assistance | | | | | | | |
| d Body attachments Image: Second | | | | | | | |
| e Other actions (describe in Part VI) 16 Did the hospital facility engage in or authorize a third party to perform any of the following collection actions during the tax year? If "Yes," check all collection actions in which the hospital facility or a third party engaged (check all that apply): a Reporting to credit agency b Lawsuits c Liens on residences d Body attachments e Other actions (describe in Part VI) 17 Indicate which actions the hospital facility took before initiating any of the collection actions checked in line 16 (check all that apply): a Notified patients of the financial assistance policy prior to discharge c Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills d Documented its determination of whether a patient who applied for financial assistance under the financial assistance policy qualified for financial assistance | - | | | | | | |
| 16 Did the hospital facility engage in or authorize a third party to perform any of the following collection actions during the tax year? If "Yes," check all collection actions in which the hospital facility or a third party engaged (check all that apply): a Beopring to credit agency b Lawsuits c Liens on residences d Body attachments e Other actions (describe in Part VI) 17 Indicate which actions the hospital facility took before initiating any of the collection actions checked in line 16 (check all that apply): a Notified patients of the financial assistance policy on admission b Notified patients of the financial assistance policy prior to discharge c Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills d Documented its determination of whether a patient who applied for financial assistance under the financial assistance policy qualified for financial assistance | | | | | | | |
| during the tax year? 16 If "Yes," check all collection actions in which the hospital facility or a third party engaged (check all that apply): Reporting to credit agency Lawsuits Liens on residences Body attachments Other actions (describe in Part VI) 17 Indicate which actions the hospital facility took before initiating any of the collection actions checked in line 16 (check all that apply): Notified patients of the financial assistance policy on admission Notified patients of the financial assistance policy prior to discharge Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills Documented its determination of whether a patient who applied for financial assistance under the financial assistance policy qualified for financial assistance | | | | | | | |
| If "Yes," check all collection actions in which the hospital facility or a third party engaged (check all that apply): a Reporting to credit agency b Lawsuits c Liens on residences d Body attachments e Other actions (describe in Part VI) 17 Indicate which actions the hospital facility took before initiating any of the collection actions checked in line 16 (check all that apply): a Notified patients of the financial assistance policy on admission b Notified patients of the financial assistance policy prior to discharge c Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills d Documented its determination of whether a patient who applied for financial assistance under the financial assistance policy qualified for financial assistance | | | 16 | | | | |
| apply): a Reporting to credit agency b Lawsuits c Liens on residences d Body attachments e Other actions (describe in Part VI) 17 Indicate which actions the hospital facility took before initiating any of the collection actions checked in line 16 (check all that apply): a Notified patients of the financial assistance policy on admission b Notified patients of the financial assistance policy prior to discharge c Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills d Documented its determination of whether a patient who applied for financial assistance under the financial assistance policy qualified for financial assistance | | | | | | | |
| a Reporting to credit agency b Lawsuits c Liens on residences d Body attachments e Other actions (describe in Part VI) 17 Indicate which actions the hospital facility took before initiating any of the collection actions checked in line 16 (check all that apply): a Notified patients of the financial assistance policy on admission b Notified patients of the financial assistance policy prior to discharge c Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills d Documented its determination of whether a patient who applied for financial assistance under the financial assistance policy qualified for financial assistance | | | | | | | |
| b Lawsuits c Liens on residences d Body attachments e Other actions (describe in Part VI) 17 Indicate which actions the hospital facility took before initiating any of the collection actions checked in line 16 (check all that apply): a Notified patients of the financial assistance policy on admission b Notified patients of the financial assistance policy prior to discharge c Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills d Documented its determination of whether a patient who applied for financial assistance under the financial assistance policy qualified for financial assistance | а | | | | | | |
| c Liens on residences d Body attachments e Other actions (describe in Part VI) 17 Indicate which actions the hospital facility took before initiating any of the collection actions checked in line 16 (check all that apply): a a Notified patients of the financial assistance policy on admission b Notified patients of the financial assistance policy prior to discharge c Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills d Documented its determination of whether a patient who applied for financial assistance under the financial assistance policy qualified for financial assistance | | | | | | | |
| e Other actions (describe in Part VI) 17 Indicate which actions the hospital facility took before initiating any of the collection actions checked in line 16 (check all that apply): a Notified patients of the financial assistance policy on admission b Notified patients of the financial assistance policy prior to discharge c Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills d Documented its determination of whether a patient who applied for financial assistance under the financial assistance policy qualified for financial assistance | с | Liens on residences | | | | | |
| e Other actions (describe in Part VI) 17 Indicate which actions the hospital facility took before initiating any of the collection actions checked in line 16 (check all that apply): a Notified patients of the financial assistance policy on admission b Notified patients of the financial assistance policy prior to discharge c Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills d Documented its determination of whether a patient who applied for financial assistance under the financial assistance policy qualified for financial assistance | - | | | | | | |
| 17 Indicate which actions the hospital facility took before initiating any of the collection actions checked in line 16 (check all that apply): a b b b b c c d d<td>е</td><td></td><td></td><td></td><td></td> | е | | | | | | |
| 16 (check all that apply): a Notified patients of the financial assistance policy on admission b Notified patients of the financial assistance policy prior to discharge c Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills d Documented its determination of whether a patient who applied for financial assistance under the financial assistance policy qualified for financial assistance | 17 | | | | | | |
| a Notified patients of the financial assistance policy on admission b Notified patients of the financial assistance policy prior to discharge c Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills d Documented its determination of whether a patient who applied for financial assistance under the financial assistance policy qualified for financial assistance | | | | | | | |
| c Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills d Documented its determination of whether a patient who applied for financial assistance under the financial assistance policy qualified for financial assistance | а | | | | | | |
| d patients' bills d Documented its determination of whether a patient who applied for financial assistance under the financial assistance policy qualified for financial assistance | b | Notified patients of the financial assistance policy prior to discharge | | | | | |
| d patients' bills d Documented its determination of whether a patient who applied for financial assistance under the financial assistance policy qualified for financial assistance | c | Notified patients of the financial assistance policy in communications with the patients regarding the | | | | | |
| financial assistance policy qualified for financial assistance | | patients' bills | | | | | |
| | d | Documented its determination of whether a patient who applied for financial assistance under the | | | | | |
| e Other (describe in Part VI) | | financial assistance policy qualified for financial assistance | | | | | |
| | е | Other (describe in Part VI) | | | | | |

| Schedule H (F | orm 990) 2010 | | F | age 5 | | |
|---------------|---|----|-----|--------------|--|--|
| Part V | Facility Information (continued) HACKETTSTOWN REGIONAL HOSPITAL | | | | | |
| | | | Yes | No | | |
| 10 Use | d FPG to determine eligibility for providing <i>discounted</i> care to low income individuals? | 10 | | | | |
| lf "Y | If "Yes," indicate the FPG family income limit for eligibility for discounted care: % | | | | | |
| 11 Exp | Explained the basis for calculating amounts charged to patients? | | | | | |
| If "Y | If "Yes," indicate the factors used in determining such amounts (check all that apply): | | | | | |
| a | Income level | | | | | |
| b | Asset level | | | | | |
| c | Medical indigency | | | | | |
| d | Insurance status | | | | | |
| e | Uninsured discount | | | | | |
| f | Medicaid/Medicare | | | | | |
| g | State regulation | | | | | |
| h | Other (describe in Part VI) | | | | | |
| 12 Exp | lained the method for applying for financial assistance? | 12 | | | | |
| 13 Inclu | Ided measures to publicize the policy within the community served by the hospital facility? | 13 | | | | |
| If "Y | es," indicate how the hospital facility publicized the policy (check all that apply): | | | | | |
| а | The policy was posted on the hospital facility's website | | | | | |
| b | The policy was attached to billing invoices | | | | | |
| с | The policy was posted in the hospital facility's emergency rooms or waiting rooms | | | | | |
| d | The policy was posted in the hospital facility's admissions offices | | | | | |
| e | The policy was provided, in writing, to patients on admission to the hospital facility | | | | | |
| f | The policy was available on request | | | | | |
| g | Other (describe in Part VI) | | | | | |
| Billing an | d Collections | | | | | |
| | the hospital facility have in place during the tax year a separate billing and collections policy, or a written | | | | | |
| | ncial assistance policy that explained actions the hospital facility may take upon non-payment? | 14 | | | | |
| | ck all of the following collection actions against a patient that were permitted under the hospital facility's | | | | | |
| polic | cies at any time during the tax year: | | | | | |
| a | Reporting to credit agency | | | | | |
| b | | | | | | |
| с | Liens on residences | | | | | |
| d | Body attachments | | | | | |
| | Other actions (describe in Part VI) | | | | | |
| | the hospital facility engage in or authorize a third party to perform any of the following collection actions | 40 | | | | |
| | ng the tax year? | 16 | | | | |
| | es," check all collection actions in which the hospital facility or a third party engaged (check all that | | | | | |
| app a | y). Reporting to credit agency | | | | | |
| b | Lawsuits | | | | | |
| c | Liens on residences | | | | | |
| d | Body attachments | | | | | |
| e | Other actions (describe in Part VI) | | | | | |
| | cate which actions the hospital facility took before initiating any of the collection actions checked in line | | | | | |
| | check all that apply): | | | | | |
| a | Notified patients of the financial assistance policy on admission | | | | | |
| b | Notified patients of the financial assistance policy prior to discharge | | | | | |
| c | Notified patients of the financial assistance policy in communications with the patients regarding the | | | | | |
| • | patients' bills | | | | | |
| d | Documented its determination of whether a patient who applied for financial assistance under the | | | | | |
| | financial assistance policy qualified for financial assistance | | | | | |
| е | Other (describe in Part VI) | | | | | |

| Part | V Facility Information (continued) ADVENTIST REHAB HOSPITAL OF MD |
|--------|---|
| 10 | Used FPG to determine eligibility for providing <i>discounted</i> care to low income individuals? |
| | If "Yes," indicate the FPG family income limit for eligibility for discounted care: % |
| 11 | Explained the basis for calculating amounts charged to patients? |
| | If "Yes," indicate the factors used in determining such amounts (check all that apply): |
| а | Income level |
| b | Asset level |
| С | Medical indigency |
| d | Insurance status |
| е | Uninsured discount |
| f | Medicaid/Medicare |
| g | State regulation |
| h | Other (describe in Part VI) |
| 12 | Explained the method for applying for financial assistance? |
| 13 | Included measures to publicize the policy within the community served by the hospital facility? |
| | If "Yes," indicate how the hospital facility publicized the policy (check all that apply): |
| а | The policy was posted on the hospital facility's website |
| b | The policy was attached to billing invoices |
| с | The policy was posted in the hospital facility's emergency rooms or waiting rooms |
| d | The policy was posted in the hospital facility's admissions offices |
| е | The policy was provided, in writing, to patients on admission to the hospital facility |
| f | The policy was available on request |
| g | Other (describe in Part VI) |
| Billir | g and Collections |
| 14 | Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy that explained actions the hospital facility may take upon non-payment? |
| 15 | Check all of the following collection actions against a patient that were permitted under the hospital facility's |
| | policies at any time during the tax year: |

| 14 | Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy that explained actions the hospital facility may take upon non-payment? | 14 | | |
|----|---|----------|--------|------|
| 15 | Check all of the following collection actions against a patient that were permitted under the hospital facility's | | | |
| | policies at any time during the tax year: | | | |
| а | Reporting to credit agency | | | |
| b | Lawsuits | | | |
| с | Liens on residences | | | |
| d | Body attachments | | | |
| e | Other actions (describe in Part VI) | | | |
| 16 | Did the hospital facility engage in or authorize a third party to perform any of the following collection actions | | | |
| | during the tax year? | 16 | | |
| | If "Yes," check all collection actions in which the hospital facility or a third party engaged (check all that | | | |
| | a <u>pply</u>): | | | |
| а | Reporting to credit agency | | | |
| b | Lawsuits | | | |
| c | Liens on residences | | | |
| d | Body attachments | | | |
| е | Other actions (describe in Part VI) | | | |
| 17 | Indicate which actions the hospital facility took before initiating any of the collection actions checked in line | | | |
| | 1 <u>6 (check all that apply)</u> : | | | |
| а | Notified patients of the financial assistance policy on admission | | | |
| b | Notified patients of the financial assistance policy prior to discharge | | | |
| C | Notified patients of the financial assistance policy in communications with the patients regarding the | | | |
| | patients' bills | | | |
| d | Documented its determination of whether a patient who applied for financial assistance under the | | | |
| | financial assistance policy qualified for financial assistance | | | |
| е | Other (describe in Part VI) | | | |
| | Schedul | e H (For | m 990) | 2010 |

No

Yes

10

11

12

13

| Part | V Facility Information (continued) ADVENTIST BEHAVIORAL HEALTH |
|--------|---|
| | |
| 10 | Used FPG to determine eligibility for providing <i>discounted</i> care to low income individuals? |
| | If "Yes," indicate the FPG family income limit for eligibility for discounted care: |
| 11 | Explained the basis for calculating amounts charged to patients? |
| | If "Yes," indicate the factors used in determining such amounts (check all that apply): |
| а | Income level |
| b | Asset level |
| c | Medical indigency |
| d | Insurance status |
| e | Uninsured discount |
| f | Medicaid/Medicare |
| | State regulation |
| g h | Other (describe in Part VI) |
| | |
| 12 | Explained the method for applying for financial assistance? |
| 13 | Included measures to publicize the policy within the community served by the hospital facility? |
| - | If "Yes," indicate how the hospital facility publicized the policy (check all that apply): |
| a | The policy was posted on the hospital facility's website |
| b | The policy was attached to billing invoices |
| C | The policy was posted in the hospital facility's emergency rooms or waiting rooms |
| d | The policy was posted in the hospital facility's admissions offices |
| е | The policy was provided, in writing, to patients on admission to the hospital facility |
| f | The policy was available on request |
| g | Other (describe in Part VI) |
| Billir | ig and Collections |
| 14 | Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written |
| | financial assistance policy that explained actions the hospital facility may take upon non-payment? |
| 15 | Check all of the following collection actions against a patient that were permitted under the hospital facility's |
| | policies at any time during the tax year: |
| а | Reporting to credit agency |
| b | Lawsuits |
| С | Liens on residences |
| d | Body attachments |
| е | Other actions (describe in Part VI) |
| 16 | Did the hospital facility engage in or authorize a third party to perform any of the following collection actions |
| | during the tax year? |
| | If "Yes," check all collection actions in which the hospital facility or a third party engaged (check all that |
| | apply): |
| а | Reporting to credit agency |
| b | Lawsuits |
| С | Liens on residences |
| d | Body attachments |
| е | Other actions (describe in Part VI) |
| 17 | Indicate which actions the hospital facility took before initiating any of the collection actions checked in line |
| | 1 <u>6 (c</u> heck all that apply): |
| а | Notified patients of the financial assistance policy on admission |
| | |

- **b** Notified patients of the financial assistance policy prior to discharge
- c Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills
 d Documented its determination of whether a patient who applied for financial assistance under the
- financial assistance policy qualified for financial assistance
- e Other (describe in Part VI)

No

Yes

10

11

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16

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| Schedule H | (Form | 990) 2010 |) |
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| Part V | | Facilit | • |

| Part | V Facility Information (continued) SHADY GROVE ADVENTIST HOSPITAL | | | |
|-------|--|----|-----|----------|
| Polic | y Relating to Emergency Medical Care | | | |
| | | | Yes | No |
| 18 | Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to | | | |
| | individuals regardless of their eligibility under the hospital facility's financial assistance policy? | 18 | | <u> </u> |
| | If "No," indicate the reasons why (check all that apply): | | | |
| а | The hospital facility did not provide care for any emergency medical conditions | | | |
| b | The hospital facility did not have a policy relating to emergency medical care | | | |
| С | The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI) | | | |
| d | Other (describe in Part VI) | | | |
| Char | ges for Medical Care | | | |
| 19 | Indicate how the hospital facility determined the amounts billed to individuals who did not have insurance | | | |
| | covering emergency or other medically necessary care (check all that apply): | | | |
| а | The hospital facility used the lowest negotiated commercial insurance rate for those services at the hospital facility | | | |
| b | The hospital facility used the average of the three lowest negotiated commercial insurance rates for those services at the hospital facility | | | |
| с | The hospital facility used the Medicare rate for those services | | | |
| d | Other (describe in Part VI) | | | |
| 20 | Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such | | | |
| | care? | 20 | | |
| | If "Yes," explain in Part VI. | | | |
| 21 | Did the hospital facility charge any of its patients an amount equal to the gross charge for any service provided to that patient? | 21 | | |

| Schedu | ıle H (Form 990) 2010 |
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| Part | V Facility Information (continued) WASHINGTON ADVENTIST HOSPITAL |
| Poli | cy Relating to Emergency Medical Care |
| 18 | Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? |

| | in the matche the reasons will (check all that apply). | | | | | |
|-----|---|--------|--|--|--|--|
| а | The hospital facility did not provide care for any emergency medical conditions | | | | | |
| b | b The hospital facility did not have a policy relating to emergency medical care | | | | | |
| С | The hospital facility limited who was eligible to receive care for emergency medical conditions (describ | e | | | | |
| | in Part VI) | | | | | |
| d | Other (describe in Part VI) | | | | | |
| Cha | ges for Medical Care | | | | | |
| 19 | Indicate how the hospital facility determined the amounts billed to individuals who did not have insurance covering emergency or other medically necessary care (check all that apply): | e | | | | |
| а | The hospital facility used the lowest negotiated commercial insurance rate for those services at th hospital facility | e | | | | |
| b | The hospital facility used the average of the three lowest negotiated commercial insurance rates for those services at the hospital facility | or 🛛 | | | | |
| С | The hospital facility used the Medicare rate for those services | | | | | |
| d | Other (describe in Part VI) | | | | | |
| 20 | Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility' financial assistance policy, and to whom the hospital facility provided emergency or other medical necessary services, more than the amounts generally billed to individuals who had insurance covering succare? | y h | | | | |
| | | | | | | |
| | If "Yes," explain in Part VI. | | | | | |
| 21 | Did the hospital facility charge any of its patients an amount equal to the gross charge for any service | | | | | |
| | provided to that patient? | - 21 | | | | |
| | If "Yes," explain in Part VI. | | | | | |

Yes No

18

| Schedule | Н | (Form | 990) | 2010 |
|----------|---|-------|------|------|
|----------|---|-------|------|------|

| Part | Facility Information (continued) HACKETTSTOWN REGIONAL HOSPITAL | | | |
|-------------|---|----|-----|----|
| Polic | y Relating to Emergency Medical Care | | | |
| | | | Yes | No |
| 18 | Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? | 18 | | |
| | If "No," indicate the reasons why (check all that apply): | | | |
| a b c | The hospital facility did not provide care for any emergency medical conditions The hospital facility did not have a policy relating to emergency medical care The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI) | | | |
| d | Other (describe in Part VI) | | | |
| Char | ges for Medical Care | | | |
| 19 | Indicate how the hospital facility determined the amounts billed to individuals who did not have insurance | | | |
| | covering emergency or other medically necessary care (check all that apply): | | | |
| а | The hospital facility used the lowest negotiated commercial insurance rate for those services at the hospital facility | | | |
| b | The hospital facility used the average of the three lowest negotiated commercial insurance rates for those services at the hospital facility | | | |
| c d | The hospital facility used the Medicare rate for those services Other (describe in Part VI) | | | |
| 20 20 | Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such | | | |
| | care? | 20 | | |
| | If "Yes," explain in Part VI. | | | |
| 21 | Did the hospital facility charge any of its patients an amount equal to the gross charge for any service provided to that patient? | 21 | | |

| Schedule H | (Form 990) 2010 |
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| Part V | Facilit |

| Part ' | Facility Information (continued) ADVENTIST REHAB HOSPITAL OF MD | | | |
|-------------|---|----|-----|----|
| Polic | y Relating to Emergency Medical Care | | | |
| | | | Yes | No |
| 18 | Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? | 18 | | |
| | If "No," indicate the reasons why (check all that apply): | 10 | | |
| a b c | The hospital facility did not provide care for any emergency medical conditions The hospital facility did not have a policy relating to emergency medical care The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI) | | | |
| d | Other (describe in Part VI) | | | |
| Char | ges for Medical Care | | | |
| 19 | Indicate how the hospital facility determined the amounts billed to individuals who did not have insurance covering emergency or other medically necessary care (check all that apply): | | | |
| а | The hospital facility used the lowest negotiated commercial insurance rate for those services at the hospital facility | | | |
| b | The hospital facility used the average of the three lowest negotiated commercial insurance rates for those services at the hospital facility | | | |
| c d | The hospital facility used the Medicare rate for those services Other (describe in Part VI) | | | |
| 20 | Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such | | | |
| | care? | 20 | | |
| | If "Yes," explain in Part VI. | | | |
| 21 | Did the hospital facility charge any of its patients an amount equal to the gross charge for any service provided to that patient? | 21 | | |

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| 0E1324 1.000 | |

| | | | Yes | No |
|------|---|----|-----|----------|
| 18 | Did the hospital facility have in place during the tax year a written policy relating to emergency medical care | | | |
| | that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to | | | |
| | individuals regardless of their eligibility under the hospital facility's financial assistance policy? | 18 | | |
| | If "No," indicate the reasons why (check all that apply): | | | |
| - | | | | |
| a | The hospital facility did not provide care for any emergency medical conditions | | | |
| b | The hospital facility did not have a policy relating to emergency medical care | | | 1 |
| С | The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI) | | | |
| d | Other (describe in Part VI) | | | |
| Char | ges for Medical Care | | | |
| 19 | Indicate how the hospital facility determined the amounts billed to individuals who did not have insurance | | | |
| | covering emergency or other medically necessary care (check all that apply): | | | |
| а | The hospital facility used the lowest negotiated commercial insurance rate for those services at the | | | |
| a | hospital facility | | | |
| b | The hospital facility used the average of the three lowest negotiated commercial insurance rates for | | | |
| | those services at the hospital facility | | | |
| С | The hospital facility used the Medicare rate for those services | | | |
| d | Other (describe in Part VI) | | | |
| 20 | Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's | | | |
| | financial assistance policy, and to whom the hospital facility provided emergency or other medically | | | |
| | necessary services, more than the amounts generally billed to individuals who had insurance covering such | | | |
| | care? | 20 | | |
| | If "Yes," explain in Part VI. | | | |
| 24 | | | | |
| 21 | Did the hospital facility charge any of its patients an amount equal to the gross charge for any service | 21 | | |
| | provided to that patient? | 41 | | <u> </u> |

Schedule H (Form 990) 2010

| ADVENTIST | BEHAVIORAL | HEALTH |
|-----------|------------|--------|
| | | |
| | | |

If "Yes," explain in Part VI.

Part V

Facility Information (continued)

Policy Relating to Emergency Medical Care

Part V Facility Information (continued)

Section C. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, measured by total revenue per facility, from largest to smallest)

How many non-hospital facilities did the organization operate during the tax year? 12

| Name and address | Type of Facility (describe) |
|---|-------------------------------|
| 1 SHADY GROVE NURSING HOME & REHAB | SKILLED NURSING HOME |
| 9701 MEDICAL CENTER DRIVE | |
| ROCKVILLE MD 20850 | |
| 2 BRADFORD OAKS NURSING AND REHAB | SKILLED NURSING HOME |
| 7520 SURRATTS ROAD | |
| CLINTON MD 20735 | |
| 3 GLADE VALLEY NURSING AND REHAB | SKILLED NURSING HOME |
| 56 WEST PATRICK STREET | |
| WALKERSVILLE MD 21793 | |
| 4 ADVENTIST BEHAVIORAL HEALTH AT E. SHORE | SPECIALTY HOSPITAL WITH BEDS |
| 821 FIELDCREST ROAD | |
| CAMBRIDGE MD 21613 | |
| 5 FAIRLAND NURSING & REHAB CENTER | SKILLED NURSING HOME |
| 2101 FAIRLAND ROAD | |
| SILVER SPRING MD 20904 | |
| 6 SLIGO CREEK NURSING & REHABILITATION | SKILLED NURSING HOME |
| 7525 CARROLL AVENE | |
| TAKOMA PARK MD 20912 | |
| 7 ADVENTIST BEHAVIORAL HEALTH-A. ARUNDEL | BEHAVIORAL TREATMENT FACILITY |
| 14 ROMIG DRIVE | |
| CROWNSVILLE MD 21032 | |
| 8 SPRINGBROOK ADVENTIST NURSING REHAB | SKILLED NURSING HOME |
| 1235 NEW HAMPSHIRE AVE | |
| SILVER SPRING MD 20904 | |
| 9 REGINALD S. LOURIE CENTER FOR INFANTS | INFANT & YOUNG CHILDREN DEV. |
| 12301 ACADEMY WAY | |
| ROCKVILLE MD 20852 | |
| 10 SHADY GROVE ADVENTIST RADIATION ONCOLOGY | OUTPATIENT CANCER TREATMENT |
| 40 WEST GUDE DR | |
| ROCKVILLE MD 20850 | |

Part V Facility Information (continued)

Section C. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, measured by total revenue per facility, from largest to smallest)

How many non-hospital facilities did the organization operate during the tax year?

| Name and address | Type of Facility (describe) |
|--|--------------------------------|
| 1 ADVENTIST HOME HEALTH | HOME HEALTHCARE SERVICES |
| 12041 BORNEGIELD WAY, SUITE B | |
| SILVER SPRING MD 20904 | |
| 2 SHADY GROVE ADVENTIST EMERGENCY CENTER | OUTPATIENT CANCER TREATMNT CTR |
| 19731 GERMANTOWN ROAD | |
| GERMANTOWN MD 20874 | |
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| | I |

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- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

CRITERIA FOR FREE OR DISCOUNTED CARE

SCHEDULE H, PART I, LINE 3C

IN CONSIDERATION FOR FINANCIAL ASSISTANCE TO OUR PATIENTS, AHC ALSO

CONSIDERS CIRCUMSTANCES BEYOND INCOME. OUR CIRCUMSTANCES COULD INCLUDE

THE NEEDS OF THE PATIENT AND/OR FAMILY AND OTHER FINANCIAL RESOURCES. IT

IS OUR MISSION TO PROVIDE NECESSARY MEDICAL CARE TO THOSE WHO ARE UNABLE

TO PAY FOR THAT CARE. IN GENERAL, AHC HAS 5 LEVELS OF FINANCIAL

ASSISTANCE. THEY ARE AS FOLLOWS:

- ANNUAL INCOME <= 2.0X OF FPL, 0% PATIENT PAID

- ANNUAL INCOME > 2.0X AND <= 2.25X OF FPL, 50% PATIENT PAID
- ANNUAL INCOME > 2.25X AND <= 2.5X OF FPL, 60% PATIENT PAID
- ANNUAL INCOME > 2.5X AND <= 2.75X OF FPL, 70% PATIENT PAID

- ANNUAL INCOME >2.75% AND <= 3.0% OF FPL, 80% PATIENT PAID

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BAD DEBT EXCLUDED

SCHEDULE H, PART I, LINE 7, COLUMN F

THE AMOUNT OF BAD DEBT REMOVED FROM TOTAL EXPENSES IN ORDER TO COMPUTE

THE PERCENTAGES IN COLUMN F WAS \$26,303,670.

SUBSIDIZED HEALTH SERVICES

SCHEDULE H, PART I, LINE 7G

SUBSIDIZED HEALTH SERVICES INCLUDED PAYMENTS FOR NON-EMPLOYED BUT

HOSPITAL-BASED PHYSICIANS, NON-RESIDENT HOSPITAL STAFF, HOSPITALISTS,

EMERGENCY ON-CALL, OFF-CAMPUS EMERGENCY CENTER, AND WOMEN'S AND CHILDREN'S

SERVICES SUBSIDIES.

COSTING METHODOLOGY

SCHEDULE H, PART I, LINE 7

MARYLAND'S UNIQUE ALL PAYER SYSTEM INCLUDES A METHOD FOR REFERENCING

UNCOMPENSATED CARE IN EACH PAYOR'S RATES, WHICH DOES NOT ENABLE MARYLAND

HOSPITALS TO BREAKOUT ANY OFFSETTING REVENUE RELATED TO UNCOMPENSATED

CARE.

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FOR THE REPORTING OF COMMUNITY BENEFIT, AHC USED MEDICARE'S COST REPORT

METHODOLOGY OF COST TO CHARGE RATIO. THE COST TO CHARGE RATIO WAS USED

TO REDUCE THE YEARLY CHARITY CARE PROVISION FROM CHARGE TO COST.

AHC ALSO APPLIED THE COST TO CHARGE RATIO TO BAD DEBT EXPENSES AND

ADMINISTRATIVE DEDUCTION TO COST.

IN ADDITION, AHC ALSO CONSIDERED GOVERNMENT ASSESSMENTS THROUGH THE

STATE'S HEALTH SERVICE COST REGULATORY AGENCY AND OTHER RELATED STATE

GOVERNMENT AGENCIES.

AHC COMPUTED THE COMMUNITY BENEFITS BY ITS HOSPITAL FACILITIES AND

AGGREGATED THE TOTAL.

Complete this part to provide the following information.

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BAD DEBT EXPENSE

SCHEDULE H, PART III, LINE 4

PATIENT ACCOUNTS ARE WRITTEN OFF WHEN THEY ARE DETERMINED TO BE

UNCOLLECTIBLE BASED UPON MANAGEMENT'S ASSESSMENT OF INDIVIDUAL ACCOUNTS.

THE ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS IS ESTIMATED BASED UPON A

PERIODIC REVIEW OF THE ACCOUNTS RECEIVABLE AGING, PAYOR CLASSIFICATIONS

AND APPLICATION OF HISTORICAL WRITE-OFF PERCENTAGES.

AS PRESCRIBED BY HFMA STATEMENT 15, THERE ARE INSTANCES IN WHICH OUR

COLLECTION EFFORTS PROVIDE INFORMATION THAT HELPS US DETERMINE IF AN

ACCOUNT ACTUALLY QUALIFIES FOR CHARITY CARE. WHEN THIS OCCURS, WE RECORD

THIS CHANGE IN OUR BILLING AND COLLECTION SYSTEM USING A UNIQUE SERVICE

CODE. WE PREPARED AN ANALYSIS THAT PROVIDED US WITH A RATIO OF BAD DEBT

ACCOUNTS THAT WERE SUBSEQUENTLY RECLASSIFIED AS CHARITY CARE. WE THEN

MULTIPLIED THAT RATIO TIMES OUR BAD DEBT PROVISIONS TO DETERMINE THE

AMOUNT OF BAD DEBT THAT WE BELIEVE WILL ULTIMATELY MEET OUR CRITERIA FOR

CHARITY CARE.

Complete this part to provide the following information.

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MEDICARE COST REPORT

SCHEDULE H, PART III, LINE 8

IT IS IMPORTANT TO RECOGNIZE THAT MARYLAND IS EXEMPT FROM MEDICARE

REIMBURSEMENT METHODOLOGY AND ALL PAYORS (INCLUDING MEDICARE AND

MEDICAID) PAY THE HOSPITALS' CHARGES, WHICH IN TURN IS REGULATED BY THE

STATE OF MARYLAND'S COMMISSION ON A CASE MIX ADJUSTED CHARGE PER CASE

BASIS. SPECIFICALLY, MEDICARE AND MEDICAID ENJOY A DISCOUNT OF 4 TO 4.25%

OF CHARGES WITHOUT AN ADVANCE FUNDING DEPOSIT WITH PROVIDERS. THERE

SHOULD BE NO SHORTFALL, AND THEREFORE NO COUNT TOWARD COMMUNITY BENEFIT.

AHC USED MEDICARE'S COST REPORT STEP DOWN AND INDIRECT COST ALLOCATION TO

COMPUTE COST TO CHARGE RATIO TO ASSESS THE LEVEL OF COMMUNITY BENEFITS IN

PROVIDING BAD DEBT, CHARITY AND ADMINISTRATIVE DEDUCTIONS. SINCE

MARYLAND'S COST REGULATION COMMISSION AND RELATED AGENCIES ALSO ASSESS

HOSPITAL PROVIDERS TO SUBSIDIZE MEDICAID AND DISPROPORTIONATE SHARE

HOSPITAL PROVIDERS, THESE ASSESSMENTS ARE ALSO COUNTED TOWARD COMMUNITY

BENEFITS.

JSA 0E1326 1.000 Page 8

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COLLECTION PRACTICES

SCHEDULE H, PART III, LINE 9B

AHC PROVIDES QUALITY MEDICAL SERVICES REGARDLESS OF A PATIENT'S ABILITY TO

PAY, RACE, CREED, SEX, AGE, NATIONAL ORIGIN OR FINANCIAL STATUS. OUR

FINANCIAL ASSISTANCE POLICY ENCOURAGES THE PATIENT AND THEIR

REPRESENTATIVE TO COOPERATE WITH AND AVAIL THEMSELVES OF ALL AVAILABLE

PROGRAMS (INCLUDING MEDICAID, WORKERS COMPENSATION, AND STATE AND LOCAL

PROGRAMS) WHICH MIGHT PROVIDE COVERAGE. OUR REGISTRATION, FINANCIAL

COUNSELOR, CUSTOMER SERVICE, AND COLLECTION STAFF WOULD BE THOROUGHLY

FAMILIAR WITH THE CRITERIA AND PROCESS OF FINANCIAL ASSISTANCE. FINANCIAL

ASSISTANCE PROCESS AND COLLECTION PROTOCOL ARE WELL DEFINED WITH MANAGERS

AVAILABLE TO GUIDE AND HANDLE EXCEPTION SITUATIONS. OUTSOURCED AGENCIES

AND COLLECTIONS FIRMS ARE EXPECTED TO ADHERE TO AHC'S POLICY WITHOUT

EXCEPTIONS. BAD DEBT, CHARITY AND ADMINISTRATIVE WRITE-OFFS ARE CLEARLY

DEFINED WITH PRE-DETERMINED AUTHORIZATION LEVELS DEPENDING ON THE

MAGNITUDE GRANTED. AHC ALSO REVISES ITS FINANCIAL ASSISTANCE POLICY AS

FEDERAL GOVERNMENT AND/OR STATE GOVERNMENT REVISE THEIR POVERTY

GUIDELINES. OVERALL, AHC EXPECTS ITS STAFF TO TREAT ITS PATIENTS WITH

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DIGNITY AND RESPECT, AS IF THEY WOULD LIKE TO BE TREATED.

COMMUNITY HEALTH CARE NEEDS ASSESSMENT

SCHEDULE H, PART VI, LINE 2

ADVENTIST HEALTHCARE ("AHC") COLLABORATES WITH ALL FIVE COUNTY HOSPITALS

AN AREA INSURER, A LOCAL NOT-FOR-PROFIT ORGANIZATION, THE COUNTY'S DHHS,

AND THE OFFICE OF A COUNCIL MEMBER TO ADDRESS THE HEALTH CARE NEEDS OF

THE COMMUNITY. AHC'S EXECUTIVES ARE ACTIVE PARTICIPANTS OF THE HEALTHY

MONTGOMERY STEERING COMMITTEE. THE IMPROVEMENT PROCESS INCLUDES DATA

COLLECTION, IDENTIFICATION OF AREAS FOR IMPROVEMENT, PRIORITY-SETTING,

COLLABORATIVE EFFORTS AND MONITORING THE SUCCESS OF THE IMPROVEMENT. WE

ARE DEVELOPING A DATA DEPOSITORY THROUGH INTRADEPARTMENTAL COLLABORATION

IN THE DHHS. POPULATION-BASED DATA, HEALTH SERVICES UTILIZATION, SOCIAL

AND ENVIRONMENTAL DETERMINANTS OF HEALTH INCLUDING SOCIO-ECONOMIC STATUS,

SOCIAL ISOLATION, HOUSING AND AIR QUALITY ARE STORED IN THE HEALTHY

MONTGOMERY WEBSITE THAT ENABLE ESTIMATES FOR STANDARDIZED METRICS TO BE

DERIVED FOR SMALL SUB-GROUPS WITHIN THE COUNTY, INCLUDING COMBINATION OF

GENDER, AGE, RACE, AND ETHNICITY-SPECIFIC CATEGORY RESULTS. WE ARE ALSO

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MAKING CONNECTIONS WITH NEARBY COUNTIES TO SHARE OUR INFORMATION AND MAKE

IT AVAILABLE FOR ASSESSMENT PURPOSES.

ELIGIBILITY EDUCATION

SCHEDULE H, PART VI, LINE 3

AHC EDUCATES OUR PATIENTS AND COMMUNITY RESIDENTS ABOUT CHARITY CARE AND

FINANCIAL ASSISTANCE IN MANY WAYS. THEY INCLUDE, BUT ARE NOT LIMITED TO

THE FOLLOWING: (1) AHC HAS FINANCIAL ASSISTANCE SIGNAGE IN ALL ITS

FACILITIES, ON ALL PATIENT STATEMENTS AND ON OUR HOSPITALS' WEBSITE; (2)

PATIENTS THAT ARE REGISTERED AS SELF PAY OR WITH NO INSURANCE, ARE

INFORMED ABOUT THE HOSPITAL'S CHARITY CARE POLICY AND GIVEN A CHARITY

APPLICATION; (3) WHEN GOING THROUGH THE MEDICAID ELIGIBILITY SCREENING,

SELF PAY PATIENTS ARE GIVEN A CHARITY APPLICATION DURING THAT PROCESS JUST

IN CASE THE PATIENT DOES NOT QUALIFY FOR MEDICAID; (4) WHEN PATIENTS WITH

A BALANCE CONTACT THE COLLECTION DEPARTMENT AND EXPRESS FINANCIAL

HARDSHIP, CUSTOMER SERVICE REPS AND SELF PAY COLLECTORS WILL MAIL A

CHARITY APPLICATION TO THE PATIENT; AND (5) RESIDENTS THAT PARTICIPATE IN

OUR COMMUNITY PROGRAMS, SUCH AS BREAST CANCER, MATERNITY, ETC., ARE

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INFORMED OF AHC'S CHARITY PROGRAM PRIOR TO RECEIVING SERVICES.

DESCRIPTION OF COMMUNITY SERVED

SCHEDULE H, PART VI, LINE 4

AHC SERVICE AREAS ARE SITUATED IN THE WASHINGTON/BALTIMORE METROPOLITAN

AREA. SPECIFICALLY, WASHINGTON ADVENTIST HOSPITAL (WAH) DRAWS PATIENTS

FROM AREAS SUCH AS SILVER SPRING, TAKOMA PARK, GAITHERSBURG, POTOMAC,

ROCKVILLE, DISTRICT OF COLUMBIA AND THEIR SURROUNDING AREAS. SHADY GROVE

ADVENTIST HOSPITAL (SGAH) DRAWS ITS PATIENTS FROM ROCKVILLE, GAITHERSBURG,

SILVER SPRING, GERMANTOWN, FREDERICK, AND NORTH AND EAST OF THE DISTRICT

OF COLUMBIA. THESE COMMUNITIES ARE RICH AND DIVERSE WITH GROWING

PROPORTIONS OF ETHNIC RESIDENTS, MANY OF WHOM ARE FOREIGN-BORN. IN FACT,

NEARLY 30% OF MONTGOMERY COUNTY RESIDENTS WERE BORN OUTSIDE OF THE UNITED

STATES. THE COUNTY HAS A STRONG AND GROWING REPRESENTATION OF ASIAN

AMERICANS, CONTINENTAL AFRICANS, LATIN AMERICANS, AND AFRICAN AMERICANS.

THE DIVERSITY WITHIN THESE GROUPS IS TREMENDOUS.

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PROMOTING THE HEALTH OF THE COMMUNITY

SCHEDULE H, PART VI, LINE 5

AS THE FIRST, LARGEST AND ONLY NOT-FOR-PROFIT HEALTH SYSTEM HEADQUARTERED

IN MONTGOMERY COUNTY, MARYLAND, ADVENTIST HEALTHCARE HAS MORE THAN A

CENTURY-LONG TRADITION OF SERVING THE COMMUNITY. WE HAVE DEEP ROOTS

WORKING FOR AND WITHIN THE COMMUNITY, WHICH GIVES US SPECIAL INSIGHT TO

IDENTIFY AND MEET COMMUNITY HEALTH NEEDS WITH IMPORTANT SERVICES AND

RESOURCES. THIS COLLABORATION HELPS US TO IMPROVE THE HEALTH STATUS AND

QUALITY OF LIFE FOR OUR RESIDENTS, ESPECIALLY FOR UNDERSERVED GROUPS SUCH

AS THE UNINSURED AND MINORITIES. EACH YEAR, ADVENTIST HEALTHCARE ENHANCES

OUR CONTRIBUTIONS AND COLLABORATIVE PARTNERSHIPS TO ADDRESS COMMUNITY

NEEDS AND PRIORITIES.

HERE ARE SOME SNAPSHOTS OF ADVENTIST HEALTHCARE'S WORK IN THE COMMUNITY

IN 2010, WHICH RESULTED IN MORE THAN 208,000 ENCOUNTERS.

** 3,683 ENCOUNTERS IN HEALTH & WELLNESS COMMUNITY OUTREACH WERE PROVIDED

THROUGH 47 HEALTH FAIRS HELD THROUGHOUT MONTGOMERY AND PRINCE GEORGE'S

Complete this part to provide the following information.

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- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

COUNTIES, INCLUDING THE HOLIDAY FOOD AND FITNESS EXPO IN PRINCE GEORGE'S

COUNTY AND THE MONTGOMERY COUNTY AGRICULTURAL FAIR IN GAITHERSBURG.

** 2,019 ENCOUNTERS IN COMMUNITY HEALTH EDUCATION WERE PROVIDED THROUGH

83 SCREENING AND LECTURE EVENTS AT LOCATIONS INCLUDING BOWIE SENIOR

CENTER, TAKOMA PARK SENIOR CENTER, LONG BRANCH COMMUNITY CENTER,

ROCKVILLE SENIOR CENTER, DAMASCUS SENIOR CENTER AND GAITHERSBURG SENIOR

CENTER.

** 1,408 FREE OR LOW-COST INFLUENZA VACCINES WERE GIVEN AT 46 FLU CLINICS

HELD AT LOCAL COMMUNITY AND SENIOR CENTERS THROUGH ADVENTIST HEALTHCARE'S

HELP STOP THE FLU CAMPAIGN.

THROUGH OUR COMMUNITY HEALTH SERVICES, ADDITIONAL FREE OUTREACH PROGRAMS,

LECTURES AND SCREENINGS WERE HELD TO HELP PEOPLE IN THE COMMUNITY LEARN

THEIR RISKS FOR CARDIOVASCULAR DISEASE, HEART DISEASE AND OVERALL HEALTH.

FOR THESE EVENTS, WE PARTNERED WITH GROUPS INCLUDING THE AFRICAN AMERICAN

HEALTH PROGRAM OF MONTGOMERY COUNTY, MONTGOMERY COUNTY COMMUNITY AND

Page 8

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SENIOR CENTERS, CORONARY HEALTH IMPROVEMENT PROGRAM, PLUS 15 LIFESTYLE

CHANGE PROGRAM AND THE CENTRAL COUNTY COALITION OF PRINCE GEORGE'S

COUNTY.

IN 2010, MORE THAN 11,000 MEMBERS OF OUR COMMUNITY TOOK PART IN ALMOST

500 MATERNAL/CHILD HEALTH EDUCATION PROGRAMS AT SHADY GROVE ADVENTIST AND

WASHINGTON ADVENTIST HOSPITALS INCLUDING DROP-IN, WEEKLY SUPPORT GROUPS

FOR BREASTFEEDING AND PARENTING ADVICE AND CLASSES TO PREPARE FAMILY

MEMBERS FOR WHEN A NEW BABY ARRIVES.

SHADY GROVE ADVENTIST HOSPITAL'S GERMANTOWN PRENATAL CENTER PROVIDES

OBSTETRICAL CARE TO UNINSURED WOMEN THROUGH THE MONTGOMERY COUNTY

MATERNITY PARTNERSHIP PROGRAM, INCLUDING PRE-AND POST-NATAL CARE, GENERAL

GYNECOLOGICAL CARE AS WELL AS FAMILY PLANNING SERVICES TO PATIENTS.

WASHINGTON ADVENTIST HOSPITAL CONTINUES TO PROVIDE CANCER SCREENINGS AND

SERVICES TO UNINSURED/UNDERINSURED INDIVIDUALS REACHED THROUGH OUR BREAST

CANCER SCREENING PROGRAM, ANNUAL CANCER SCREENING DAYS AND WORK WITH THE

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MONTGOMERY COUNTY CANCER CRUSADE.

SHADY GROVE ADVENTIST HOSPITAL ALSO HOLDS ANNUAL CANCER SCREENING DAYS

AND PARTNERS WITH THE MONTGOMERY COUNTY WOMEN'S CANCER CONTROL PROGRAM

AND MARYLAND'S BREAST AND CERVICAL DIAGNOSIS TREATMENT PROGRAM TO OFFER

SCREENINGS, PATIENT EDUCATION AND ACCESS TO TREATMENT FOR LOW-INCOME

WOMEN AGES 40 AND OLDER.

IN ADDITION TO THE SERVICES AND PROGRAMS FOR OFFER TO PROMOTE COMMUNITY

HEALTH, WE HAVE ALSO PARTNERED WITH MANY COMMUNITY GROUPS TO ENSURE THE

EDUCATION OF FUTURE HEALTH CARE PROFESSIONALS WHO MAY THEN FILL A GROWING

NEED IN OUR REGION.

** ADVENTIST HEALTHCARE HAS PARTNERED WITH MANY OF MONTGOMERY COUNTY'S

QUALITY EDUCATION INSTITUTIONS - THE UNIVERSITIES AT SHADY GROVE,

WASHINGTON ADVENTIST UNIVERSITY AND MONTGOMERY COLLEGE- TO PROVIDE

SCHOLARSHIPS FOR THOSE STUDENTS INTERESTED IN A REWARDING HEALTH-CARE

CAREER.

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** WE PROVIDE THE LARGEST CLINICAL PARTNERSHIP FOR MONTGOMERY COLLEGE'S

NURSE TRAINING PROGRAM AND ALSO PROVIDE CLINICAL TRAINING FOR NURSING

STUDENTS AT CARROLL COMMUNITY COLLEGE, FREDERICK COMMUNITY COLLEGE,

GEORGETOWN UNIVERSITY, HOWARD COMMUNITY COLLEGE, PRINCE GEORGE'S

COMMUNITY COLLEGE, THE UNIVERSITY OF MARYLAND AND WASHINGTON ADVENTIST

UNIVERSITY.

** WE SUPPORT ADDITIONAL NURSING PROGRAMS, AS WITH OUR \$1.5 MILLION

COMMITMENT TO THE MARYLAND HOSPITAL ASSOCIATION'S "WHO WILL CARE?"

CAMPAIGN FOR NURSING EDUCATION, WHICH SUPPORTS THE CARE OF LOCAL

RESIDENTS.

** OUR SHADY GROVE LIFE SCIENCES CENTER EVENTS AND PROGRAMS GIVE LOCAL

STUDENTS THE OPPORTUNITY TO EXPERIENCE CAREERS IN HEALTH CARE AND SCIENCE

AS A FUTURE PROFESSION.

** THE ADVENTIST HEALTHCARE CLINICAL PASTORAL EDUCATION (CPE) CENTER

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OFFERS AN INTERFAITH PROFESSIONAL EDUCATION FOR THEOLOGICAL STUDENTS AND

MINISTERS INTO SUPERVISED ENCOUNTERS WITH PERSONS IN CRISIS. SINCE 2005,

66 STUDENTS HAVE GRADUATED FROM THE PROGRAM. CPE GRADUATES ARE CLINICALLY

TRAINED CHAPLAINS WHO WORK IN DIVERSE HEALTH CARE SETTINGS INCLUDING

GENERAL AND ACUTE CARE, CHILDREN'S HOSPITALS, PSYCHIATRIC, MILITARY,

GERIATRIC CENTERS, HOSPICES, PARISHES, MENTAL HEALTH FACILITIES AND

CORRECTIONAL INSTITUTIONS.

ADVENTIST HEALTHCARE CONTINUES TO INNOVATE AND EXPAND THE RANGE OF OUR

SERVICES TO BUILD ON THE STRONG FOUNDATION WE HAVE LAID FOR A HEALTHY,

ENGAGED COMMUNITY. THE IMPORTANT PARTNERSHIPS AND RELATIONSHIPS WE HAVE

DEVELOPED WITH MERCY CLINIC, MARY'S CENTER AND MOBILEMED HELP US TO

AUGMENT HEALTH CARE IN LOWER MONTGOMERY AND PRINCE GEORGE'S COUNTIES AS

WELL AS UPPER MONTGOMERY AND LOWER FREDERICK COUNTIES. THESE ARE AREAS

WHERE NUMEROUS RESIDENTS MAY BE UNDERSERVED, EITHER BY BEING UNINSURED,

OR IN AN AREA WHERE HEALTH SERVICES MAY BE LOCATED FAR AWAY.

THE MERCY HEALTH CLINIC IN GAITHERSBURG HAS BENEFITED FROM OUR SERVICES

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INCLUDING LABORATORY SUPPORT, BLOOD TESTS AND OTHER DIAGNOSTIC SERVICES.

IN THE LONG BRANCH SECTION OF SILVER SPRING, OUR PARTNERSHIP WITH MARY'S

CENTER PROVIDES A FULL RANGE OF SERVICES FROM PRENATAL CARE TO

PEDIATRIC/ADOLESCENT HEALTH SERVICES TO WOMEN'S SERVICES TO

SOCIAL-SERVICES PROGRAMS. OUR WORK WITH MOBILE MED IN ITS GERMANTOWN

LOCATION AND ITS MOBILE MEDICAL VAN ENABLES REGULAR MEDICAL CARE, SUCH AS

ROUTINE PHYSICALS, FOR UNINSURED AND LOW-INCOME RESIDENTS.

WE ALSO PROVIDE SPECIALIZED SERVICES AND CARE THAT ARE UNIQUE AND VITAL

TO THE COMMUNITY. IN JANUARY 2010, SHADY GROVE ADVENTIST HOSPITAL'S

FORENSIC MEDICAL UNIT, FORMERLY THE SEXUAL ABUSE AND ASSAULT CENTER,

MARKED ITS MOVE TO NEW AND EXPANDED SPACE. THE UNIT, WHICH IS THE ONLY

ONE IN MONTGOMERY COUNTY, PROVIDES FORENSIC EVIDENCE COLLECTION AND

SPECIALIZED MEDICAL CARE TO WOMEN, MEN AND CHILDREN WHO ARE VICTIMS OF

SEXUAL ASSAULT AND ABUSE. SHADY GROVE ADVENTIST HOSPITAL'S FORENSIC

MEDICAL UNIT TREATS ABOUT 200 PATIENTS EACH YEAR.

ADVENTIST HEALTHCARE SUPPORTS THE COMMUNITY WITH MORE THAN JUST HEALTH

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CARE SERVICES. WE ALSO CONTRIBUTE OUR EXPERTISE AND RESOURCES TO PROGRAMS

THAT ADDRESS COMMUNITY ISSUES SUCH AS WORKFORCE DEVELOPMENT, HOUSING,

DISASTER READINESS AND HEALTH ADVOCACY.

THE FOLLOWING LIST IS OF COMMUNITY GROUPS WITH WHICH WE ARE COALITION

MEMBERS OR LEADERS, OR ONES THAT OUR EMPLOYEES SUPPORT WITH THEIR TIME.

ADVENTIST CHAPLAINCY MINISTRIES-NORTH ,AMERICAN DIVISION, ADVENTIST

DEVELOPMENT RELIEF AGENCY (ADRA), ADVENTIST HEALTH SYSTEM, ADVENTIST

WORLD RADIO BOARD OF DIRECTORS, ATLANTIC UNION COLLEGE, BLACKROCK CENTER

FOR THE ARTS, CORRIDOR CITIES TRANSITWAY COALITION, CRIME SOLVERS OF

MONTGOMERY COUNTY, GAITHERSBURG-GERMANTOWN CHAMBER OF COMMERCE,

GOVERNOR'S P-20 LEADERSHIP COUNCIL OF MARYLAND, GOVERNOR'S WORKFORCE

INVESTMENT BOARD, GREATER SILVER SPRING CHAMBER OF COMMERCE, HEALTHCARE

FINANCIAL MANAGEMENT ASSOCIATION, IMPACT SILVER SPRING COUNCIL OF

ADVISORS, LEADERSHIP MONTGOMERY, MANNA FOOD CENTER, MARYLAND HOSPITAL

ASSOCIATION, MARYLAND PATIENT SAFETY CENTER, MARYLAND WORKFORCE

CORPORATION BOARD, MENTAL HEALTH ASSOCIATION OF MONTGOMERY COUNTY,

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METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS, TASK WORKFORCE,

MONTGOMERY BUSINESS DEVELOPMENT CORPORATION, MONTGOMERY COUNTY

BIOSCIENCES TASK FORCE, MONTGOMERY COUNTY CHAMBER OF COMMERCE, MONTGOMERY

COUNTY CHAMBER OF COMMERCE FOUNDATION BOARD, MONTGOMERY COUNTY COMMISSION

ON HEALTH, MONTGOMERY COUNTY ECONOMIC ADVISORY COUNCIL, MONTGOMERY COUNTY

EMERGENCY PREPAREDNESS COLLABORATION (MOCEP), MONTGOMERY COUNTY HOUSING

PARTNERSHIP, MONTGOMERY HOSPICE, NATIONAL GOVERNORS ASSOCIATION,

REBUILDING TOGETHER MONTGOMERY COUNTY, REGION V HEALTH AND MEDICAL TASK

FORCE OF EMERGENCY PREPAREDNESS, SHADY GROVE LIFE SCIENCE BIO TECH

ASSOCIATION, SLIGO SEVENTH-DAY ADVENTIST CHURCH, STRATHMORE HALL

FOUNDATION BOARD, INC., THE UNIVERSITIES AT SHADY GROVE, WASHINGTON

ADVENTIST UNIVERSITY.

AFFILIATED HEALTH CARE SYSTEM ROLES

SCHEDULE H, PART VI, LINE 6

AHC IS AN INTEGRATED HEALTH DELIVERY SYSTEM WITH ACUTE HOSPITALS, REHAB

AND BEHAVIORAL HEALTH HOSPITALS, NURSING HOMES, HOME HEALTH AGENCIES,

GROUP HOME, PHYSICIAN PRACTICES, AND FOR PROFIT HEALTH RELATED ENTITIES.

Page 8

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AHC EXPECTS OUR OPERATING DIVISION TO BE EFFICIENT IN HEALTH SERVICES

DELIVERY AND INVOLVED IN THE LOCAL COMMUNITY WHILE THE OVERALL PLANNING

AND INVOLVEMENT IN THE COMMUNITY ARE COORDINATED THROUGH THE CORPORATE

OFFICE. THE PURPOSE IS NOT TO CREATE REDUNDANCY AND INEFFECTIVE USES OF

RESOURCES.

COMMUNITY BENEFIT REPORT STATE FILINGS

SCHEDULE H, PART VI, LINE 7

MARYLAND

| SCHEDULE I (Form 990) Department of the Treasury Internal Revenue Service | | OMB No. 1545-0047 20 10 Open to Public Inspection | | | | | | |
|--|--|---|----------------------------------|--|-----------------------------------|---|---|---------------------------------------|
| Name of the organization | | | | | | | Employer identifica | |
| ADVENTIST HEALTH | | | | | | | 52-153255 | 5 |
| | ormation on Grants and | | | | | | | |
| | on maintain records to subs | | | | | | | |
| the selection criteria | a used to award the grants o | r assistance | | | | | | X Yes No |
| | the organization's procedure | | <u> </u> | | | | | |
| Form 990, P II can be du | Other Assistance to Go Part IV, line 21, for any re plicated if additional space | cipient that | received more | ations in the Unit than \$5,000. Ch | eck this box if no | o one recipient rec | ation answered "Y eived more than \$ | es" to 5,000. Part ▶□ |
| | Idress of organization overnment | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| (1) ADRA INTERNATIONAL | | | | | | | | |
| 12501 OLD COLUMBIA | 12501 OLD COLUMBIA PIKE, SILVER SPRING, MD | | 501 (C)(3) | 12,500. | | | | HAITI RELIEF FUND |
| (2) AMERICAN RED_CROSS | | | | | | | | |
| P.O. BOX 37243 WASHINGTON, DC 20013 | | 530196605 | 501 (C)(3) | 12,500. | | | | HAITI RELIEF FUND |
| (3) CASA OF MARLAND, IN | NC | | | | | | | |
| 310 TULIP AVE TAKOMA PARK, MD 20917 | | 521322972 | 501 (C)(3) | 500,000. | | | | COMMUNITY SERVICES |
| (4) CITY OF TAKOMA PARK | | _ | | | | | | |
| 7500 MAPLE AVE TAKOMA PARK, MD 20912 | | 526000808 | 501 (C)(3) | 150,000. | | | | TAKOMA PARK COMM CTR |
| (5) COLUMBIA UNION CONF | | _ | | | | | | |
| 5427 TWIN KNOLLS RI | 5427 TWIN KNOLLS RD COLUMBIA, MD 21045 | | 501 (C)(6) | 87,500. | | | | 2000 YRS OF CHRISTIA |
| (6) GREATER SILVER SPRING | | _ | | | | | | |
| 8601 GEORGIA AVE #2 | 8601 GEORGIA AVE #203, SILVER SPRING, MD | | 501 (C)(3) | 18,250. | | | | PROMOTE HEALTH SERVI |
| _(7) HRMCF | | _ | | | | | | |
| 651 WILLOW GROVE ST. HACKETTSTOWN, NJ 07840 | | 222333410 | 501 (C)(3) | 10,000. | | | | GOLF TOURNAMENT/COTI |
| (8) IMPACT SILVER SPRIN | (8) IMPACT SILVER SPRING | | | | | | | |
| 825 WAYNE AVE. SILV | 825 WAYNE AVE. SILVER SPRING, MD 20910 | | 501 (C)(3) | 15,000. | | | | LEADERSHIP DEVELOPME |
| (9) LEADERSHIP MONTGOMERY | | _ | | | | | | |
| 5705 ARUNDEL AVE STE 200, ROCKVILLE, MD | | 521627257 | 501 (C)(3) | 17,500. | | | | CLASS PROGRAM SPONSC |
| (10) MARYLAND HEALTHCARE ED | | _ | | | | | | |
| 6820 DEERPATH RD EI | LKRIDGE, MD 21075 | 529001664 | 501 (C)(3) | 300,000. | | | | EDU SUPPORT THRU MHA |
| (11) MARY'S CENTER | | - | | | | | | |
| | .W. WASHINGTON, MD 20009 | 521594116 | 501 (C)(3) | 255,000. | | | | HEALTHCARE FOR UNI N |
| (12) MOBILE MEDICAL CARI | | - | | | | | | |
| 9309 OLD GEORGETOWN RD. BETHESDA, MD 20814 237 | | | 501 (C)(3) | 425,000. | | | | FREE/LOW COST HEALTH |
| | of section 501(c)(3) and gov | - | = | | | | 🕨 | |
| | of other organizations | | | <u></u> | | | <u> </u> | |
| For Paperwork Reduction | on Act Notice, see the Inst | ructions for F | -orm 990. | | | | Sched | ule I (Form 990) (2010) |

| (FORM 990) GC Department of the Treasury Internal Revenue Service | overnme | and Other ants, and linganization ans ► At | | 20 10 20010 Open to Public Inspection | | | | | | | |
|---|----------------------|--|--------------------------|---|--|--|---------------------------------------|--|--|--|--|
| Name of the organization | Employer identificat | | | | | | | | | | |
| ADVENTIST HEALTHCARE, INC. | | | | | | 52-1532556 | | | | | |
| Part I General Information on Grants and | | | | | | | | | | | |
| 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and | | | | | | | | | | | |
| the selection criteria used to award the grants or assistance? Yes No 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. | | | | | | | | | | | |
| | | <u> </u> | | | | | | | | | |
| Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Part II can be duplicated if additional space is needed | | | | | | | | | | | |
| 1 (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance | | | | |
| (1) MONTGOMERY CO. CHAMBER | | | | | | | | | | | |
| 451 HUNGERFORD DR. #515 ROCKVILLE, MD 20850 | 520735621 | 501 (C)(3) | 31,000. | | | | LEADERSHIP PUBLIC SA | | | | |
| (2) MONTGOMERY COUNTY BUSINESS ROUNDABLE FOR ED | | | | | | | | | | | |
| 451 HUNGERFORD DR. ROCKVILLE, MD 20850 | 412047342 | 501(C)(3) | 12,000. | | | | 2010 CONTRIBUTION | | | | |
| (3) MONTGOMERY HOSPICE | | | | | | | | | | | |
| 1355 PICCARD DR. ROCKVILLE, MD 20850 | 521114719 | 501(C)(3) | 7,500. | | | | 2010 CONTRIBUTION | | | | |
| (4) PSI-PHILANTHROPIC SERV | | | | | | | | | | | |
| 12501 OLD COLUMBIA PIKE | 520643036 | | 7,736. | | | | PROGRAM SERVICES | | | | |
| (5) SALISBURY UNIVERSITY FDTN | | | | | | | | | | | |
| P.O. BOX 2655 SALISBURY, MD 21802 | 521127396 | 501(C)(3) | 20,000. | | | | EDUCATION SUPPORT | | | | |
| _(6) SGAHF | | | | | | | | | | | |
| 1801 RESEARCH BLVD. SUITE 400 | 521216429 | 501(C)(3) | 10,000. | | | | HEALTHY COMMUNITY FU | | | | |
| (7) STATE LEGISLATIVE LEADERS FOUNDATION, INC. | | | | | | | | | | | |
| 1645 FALMOUTH RD. BLDG D. | 237148478 | 501(C)(3) | 12,500. | | | | NAT SPEAKERS CONFERE | | | | |
| (8) STRATHMORE HALL FDTN | | | | | | | | | | | |
| 5301 TUCKERMAN LANE N. BETHESDA, MD 20852 | 521233092 | 501(C)(3) | 10,000. | | | | PROMOTE PERFORMING A | | | | |
| (9) WAH FOUNDATION | | | | | | | | | | | |
| 1801 RESEARCH BLVD, STE 400 | 52-1692158 | 501(C)(3) | 10,000. | | | | HEALTHY COMMUNITY FU | | | | |
| (10) | - | | | | | | | | | | |
| (11) | - | | | | | | | | | | |
| (12) | - | | | | | | | | | | |
| 2 Enter total number of section 501(c)(3) and go 3 Enter total number of other organizations For Paperwork Reduction Act Notice, see the Inst | | | | | | Schedu | 20. 1. | | | | |

JSA

| Part III Grants and Other Assistance to Individu Part III can be duplicated if additional spa | | | mplete if the or | ganization answered | "Yes" on Form 990, Part IV, line 22. |
|--|--------------------------|----------------------------------|-----------------------------------|--|--|
| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non-cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of non-cash assistance |
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| 7 Part IV Supplemental Information. Complete this | s part to prov | ide the information | on required in F | Part I, line 2, and any | other additional information. |
| PROCEDURE FOR MONITORING USE OF GRANT H | TUNDS INSI | DE U.S. | | | |
| SCHEDULE I, PART I, LINE 2 | | | | | |
| THE ADVENTIST HEALTHCARE COMMUNITY PART | INERSHIP F | UND SEEKS TO | SUPPORT ANI |) | |
| PARTNER WITH COMMUNITY-BASED ORGANIZATI | IONS TO IM | PROVE BOTH OV | /ERALL | | |
| COMMUNITY HEALTH AND THE HEALTH CARE SY | STEM. THE | COMMUNITY PA | ARTNERSHIP | | |
| FUND WILL CHANNEL ITS INVESTMENTS INTO | AREAS OF | FOCUS THAT WI | ILL IMPROVE | | |
| COMMUNITY HEALTH. THESE INVESTMENTS INC | CLUDE, BUT | ARE NOT LIM | ITED TO: | | |
| WORKING TO INCREASE ACCESS FOR THE UNDE | ERSERVED, | DISSEMINATING | G CARE | | |
| IMPROVEMENTS, ADDRESSING SOCIAL DETERMI | INANTS OF | HEALTH, AND | INFLUENCING | | |
| PUBLIC POLICY. | | | | | |

Schedule I (Form 990) (2010)

| • | non-cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of non-cash assistance |
|--------------------------|--------------------------------------|--|--|
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| e this part to provi | e this part to provide the informati | e this part to provide the information required in F | e this part to provide the information required in Part I, line 2, and any oth |

AREAS OF FOCUS:

PROJECTS THAT WILL IMPROVE CULTURALLY COMPETENT CARE AND LINGUISTIC

SERVICES, HEALTH DISPARITIES RESEARCH PROJECTS, AND EDUCATIONAL

CONFERENCES THAT WILL ADDRESS THE NEEDS OF VULNERABLE POPULATIONS

PROGRAMS THAT PROMOTE HEALTH AND WELLNESS IN THE AREAS OF CANCER AND

CARDIOVASCULAR SERVICES

PROJECTS THAT WILL RESULT IN THE EXPANSION OF HEALTH SERVICES

| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non-cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of non-cash assistance |
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PARTICULARLY IN SERVING THE UNDERSERVED AND UNINSURED IN THE AREA

INITIATIVES THAT FOSTER COLLABORATIONS, PROMOTE HEALTHCARE CAREERS, AND

POLICY ADVOCACY

ASSESSMENT CRITERIA (RANKED IN ORDER OF IMPORTANCE)

1. FACILITATES ACCOMPLISHMENT OF AHC GOALS (20%)

STRATEGIC FIT BETWEEN PROJECT AND AHC POSITION AS A HEALTH

ADVOCATE

| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non-cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of non-cash assistance |
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DEMONSTRATES CHANGING PERCEPTION OF AHC BRAND

DEMONSTRATES AHC LEADERSHIP IN CARE AND CLINICAL SERVICES

DEMONSTRATES AHC LEADERSHIP IN HEALTH AND MEDICAL MANAGEMENT

DEMONSTRATES AHC LEADERSHIP IN EDUCATION AND RESEARCH

BRAND REPUTATION OF PARTNER

STABILITY OF PARTNER

LEVERAGES EXISTING RELATIONSHIP AND MAKES IT STRONGER

OPENS NEW DOORS FOR RELATIONSHIP (VS. ONE-TIME OPPORTUNITY WITH

LIMITED FUTURE)

| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non-cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of non-cash assistance |
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| art IV Supplemental Information. Comp | lete this part to provi | de the informati | on required in F | Part I, line 2, and any ot | her additional information. |

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

2. COMMUNITY HEALTH IMPACT (IF COMMUNITY BENEFIT IN NATURE) (15%)

TAKES PLACE IN AHC'S AREAS OR REGION OF SERVICE

IDENTIFIES POPULATION-SERVED

ADDRESSES RACIAL AND ETHNIC HEALTH DISPARITIES

3. COST & RESOURCE ISSUES (15%)

COST RELATIVE TO BUDGET

MULTIPLE AHC ENTITIES OR DEPARTMENTS' SUPPORT REQUIRED

CLINICAL PERSONNEL REQUIRED

VALUE FOR INVESTMENT (E.G. COST VS. IMPACT)

| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non-cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of non-cash assistance |
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| IT IV Supplemental Information. Com | | | | | |

EASE OF EXECUTION

4. FIT WITH CUSTOMER TARGETS (IF COMMERCIAL IN NATURE) (15%)

DEMOGRAPHIC FIT WITH CUSTOMER SEGMENTATION

HOSPITALITY BENEFITS

VIP ENTERTAINMENT BENEFITS

5. OWNERSHIP/VISIBILITY (10%)

TITLE SPONSOR, ORGANIZATION-NAMED ACTIVITY

OPPORTUNITY TO BUILD EQUITY OVER TIME (LONG-TERM OR SHORT-TERM

Page 2

| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non-cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of non-cash assistance |
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| Part IV Supplemental Information. Comp | plete this part to provi | de the informat | ion required in F | Part I, line 2, and any oth | er additional information. |

COMMITMENT?)

INDUSTRY CATEGORY EXCLUSIVITY, ABILITY TO PRE-EMPT COMPETITORS

AVOID CLUTTER OF MULTIPLE LAYERS OF SPONSORS

ABILITY TO INFLUENCE CONTENT

6. MEDIA AND PUBLICITY (EXPOSURE) (10%)

QUALITY AND QUANTITY OF OPPORTUNITY FOR MEDIA PLACEMENTS

MEDIA CO-SPONSOR TIE-IN

NEWSWORTHINESS OF ACTIVITY

LATITUDE TO COMMUNICATE AHC MESSAGES OR LOGO-RECOGNITION?

Page 2

| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non-cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of non-cash assistance |
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7. EMPLOYEE IMPACT (10%)

POTENTIAL TO HAVE POSITIVE IMPACT ON EMPLOYEE MORALE

ABILITY TO REACH EMPLOYEES IN KEY COMMUNITIES

FIT BETWEEN PROJECT AND EMPLOYEES' WORK/FAMILY BALANCE ISSUES

8. GENERAL COMMUNITY IMPACT (5%)

BUILDING OF GOODWILL

DEMONSTRATION OF LEADERSHIP

| SCH | EDULE J | Compen | sation I | nformation | | OMB No. 1 | 545-0047 | | |
|--------|---|--|----------------|-----------------------------------|--------------------------------|-------------|----------|--------|--|
| | | For certain Officers, Direct | ors, Trustees | , Key Employees, and Highest | | କଳ | 10 | | |
| • | For certain Officers, I Intrment of the Treasury Intreevenue Service intropy of the organization VENTIST HEALTHCARE, INC. Intropy of the organization VENTIST HEALTHCARE, INC. Intropy of the organization VENTIST HEALTHCARE, INC. Intropy of the organization provide the organization of a state of the organization of the organization and gross-up payments Intropy of the boxes on line 1a are checked, di or reimbursement or provision of all of the explain Indicate which, if any, of the following the organization is CEO/Executive Director. Check all the organization's CEO/Executive Director. Check all the independent compensation consultant Independent compensation consultant Form 990 of other organization: a Receive a severance payment or change-of-contropy organization or a related organization: a Receive a severance payment from, a supplement or provision of all of the provide the organization or a related organization: a Receive a severance payment or change-of-contropy organization or a related organization: a Receive a severance payment from, a supplement or provision of all of the provide the provide the persons and the organization? b Any related organization? c ompensation contingent on the revenues of: a The organization? | | | ered "Yes" to Form 990, | | <u> </u> | IU | | |
| | • | | Part IV, line | | | Open to | | | |
| | | Attach to Form 9 | 0. See se | parate instructions. | European islandifia | | ectio | n | |
| | • | THCADE INC | | | Employer identific 52-15325 | | ber | | |
| | | | | | 52-1552 | 50 | | | |
| rari | Questio | is Regarding compensation | | | | | Yes | No | |
| 1a | Check the app | propriate box(es) if the organization provid | led anv of th | e following to or for a person l | isted in Form | | 100 | | |
| | | | • | . . | | | | | |
| | | | | g allowance or residence for p | | | | | |
| | Travel fo | r companions | | nts for business use of persor | | | | | |
| | | | | or social club dues or initiation | | | | | |
| | | | Person | al services (e.g., maid, chauff | eur, chef) | | | | |
| | | | | | | | | | |
| b | If any of the | boxes on line 1a are checked, did the | e organizatio | on follow a written policy re | egarding paymer | it | | | |
| | | | | | | | | Х | |
| 2 | Did the organ | ization require substantiation prior to | reimbursing | or allowing expenses incurr | ed by all officers | 3, | | | |
| | directors, trus | tees, and the CEO/Executive Director, r | egarding the | e items checked in line 1a? | | 2 | Х | | |
| | | | | | | | | | |
| 3 | | | | olish the compensation of the | | | | | |
| | <u> </u> | | <u></u> | | | | | | |
| | 00po | | | employment contract | | | | | |
| | | - | | ensation survey or study | | | | | |
| | Form 99 | 0 of other organizations | X Approv | al by the board or compensati | on committee | | | | |
| 4 | During the yea organization o | r, did any person listed in Form 990, Par r a related organization: | t VII, Sectior | A, line 1a, with respect to the | filing | | | | |
| а | | | | - | ganization? | 4a | | Х | |
| b | - | | - | | | 4b | Х | | |
| С | - | | | | | 4c | | X | |
| | If "Yes" to an | y of lines 4a-c, list the persons and pro | ovide the ap | oplicable amounts for each in | em in Part III. | | | | |
| | 0.1 | | | | | | | | |
| - | - | | - | | | | | | |
| 5 | • | | ra, did the | organization pay or accrue any | / | | | | |
| 2 | • | - | | | | 5a | | Х | |
| | - | | | | | | | X | |
| N | If "Yes" to line | 5a or 5b. describe in Part III | | | • • • • • • • • • • | | | | |
| 6 | | sted in Form 990, Part VII, Section A, line | 1a, did the | organization pay or accrue any | / | | | | |
| | - | contingent on the net earnings of: | , | - 9 | | | | | |
| а | | on? | | | | 6a | | Х | |
| b | Any related or | ganization? | | | | 6b | | Х | |
| | | 6a or 6b, describe in Part III. | | | - | | | | |
| 7 | | listed in Form 990, Part VII, Section | | | | | | | |
| | payments not | described in lines 5 and 6? If "Yes," desc | ribe in Part I | Π | | . 7 | | Х | |
| 8 | | ounts reported in Form 990, Part VII, | | | | | | | |
| | | contract exception described in F | - | | | | | | |
| | | | | | | . 8 | | Х | |
| 9 | | 8, did the organization also follow the i | | | | | | | |
| | | ection 53.4958-6(c)? | | | | . 9 | | | |
| For Pa | aperwork Reduct | ion Act Notice, see the Instructions for Form | 990. | | Sch | edule J (Fo | rm 990) |) 2010 | |

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

| | | (B) Breakdown | of W-2 and/or 1099-MISC of | ompensation | (C) Retirement and | (D) Nontaxable | (E) Total of columns | (F) Compensation |
|------------------------|------|-----------------------|-------------------------------------|---|-----------------------------|----------------|----------------------|----------------------------|
| (A) Name | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | other deferred compensation | benefits | (B)(i)-(D) | Form 990 or Form 990-EZ |
| | (i) | 718,510. | 191,618. | 212,606. | 15,900. | 30,021. | 1,168,655. | 0. |
| 1 WILLIAM G. ROBERTSON | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0 |
| | (i) | 403,245. | 110,100. | 180,425. | 13,150. | 22,380. | 729,300. | 0. |
| 2 EDMUND F. HODGE | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| | (i) | 380,873. | 109,417. | 84,139. | 13,150. | 14,424. | 602,003. | 0. |
| 3 JAMES G. LEE | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| | (i) | 343,826. | 93,240. | 103,758. | 13,150. | 17,983. | 571 , 957. | 0. |
| 4 GAUROV DAYAL | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| | (i) | 251,902. | 61 , 756. | 45 , 677. | 12,636. | 25,835. | 397,806. | 0. |
| 5 SUSAN L. GLOVER | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| | (i) | 408,863. | 120,502. | 92,782. | 12,615. | 29,039. | 663,801. | 0. |
| 6 DENNIS HANSEN | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| | (i) | 411,146. | 18,184. | 100,965. | 4,900. | 23,770. | 558 , 965. | 0. |
| 7 JERE STOCKS | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| | (i) | 232,984. | 15,589. | 44,880. | 4,809. | 15,780. | 314,042. | 0. |
| 8 HISAKO THOMPSON | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| | (i) | 233,870. | 183,644. | 45,010. | 11,748. | 14,051. | 488,323. | 0. |
| 9 GEORGE CHILD | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| | (i) | 309,445. | 92 , 525. | 47,257. | 14,333. | 47,341. | 510,901. | 0. |
| 10 GENE MILTON | (ii) | 0. | 0. | 0. | 0. | 23,597. | 23,597. | 0. |
| | (i) | 212,818. | 3,397. | 29,523. | 10,821. | 44,588. | 301,147. | 0. |
| 11 DORIS REINHART | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| | (i) | 153,061. | 33,848. | 30,918. | 8,025. | 14,262. | 240,114. | 0. |
| 12 KEITH BALLENGER | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| | (i) | 303,180. | 30,001. | 364,174. | 11,136. | 17,359. | 725,850. | 0. |
| 13 JOYCE PORTELA | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| | (i) | 275,559. | 75 , 049. | 80,474. | 11,860. | 19,618. | 462,560. | 0. |
| 14 KENNETH DESTEFANO | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | . 0 |
| | (i) | 253,292. | 66 , 772. | 43,244. | 12,499. | 17,414. | 393,221. | 0. |
| 15 ELYSE KAPLAN | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| | (i) | 249,429. | 53,495. | 57,730. | 12,606. | 20,217. | 393,477. | 0. |
| 16 PAULA WIDERLITE | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |

Schedule J (Form 990) 2010

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

| | | (B) Breakdown | of W-2 and/or 1099-MISC c | ompensation | (C) Retirement and | (D) Nontaxable | (E) Total of columns | (F) Compensation |
|-----------------|-------------|-----------------------|-------------------------------------|---|-----------------------------|----------------|----------------------|----------------------------|
| (A) Name | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | other deferred compensation | benefits | (B)(i)-(D) | Form 990 or Form 990-EZ |
| | (i) | 244,517. | 67,328. | 40,954. | 12,031. | 24,506. | 389,336. | 0 |
| 1 KATHLEEN DYER | (ii) | 0. | 0. | 0. | | 0. | 0. | 0 |
| | (i) | | | | | | | |
| 2 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 3 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 4 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 5 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 6 | (ii) | | | | | | | |
| - | (i) | | | | | | | |
| 7 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 8 | (ii) | | | | | | | |
| - | (i) | | | | | | | |
| 9 | (ii) | | | | | | | |
| - | (i) | | | | | | | |
| 10 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 11 | (ii) | | | | | | | |
| •• | (i) | | | | | | | |
| 12 | (ii) | | | | | | | |
| 12 | (i) | | | | | | | |
| 13 | (i) | | | | | | | |
| 15 | (i) | | | | | | | |
| 14 | (ii) | | + | | + | | | |
| 17 | (i) | | | | | | | |
| 15 | (i) (ii) | | + | | + | | | |
| 10 | (ii) | | | | | | | |
| 10 | | | + | | + | | | |
| 16 | (ii) | | | | | | | |

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

CLUB DUES AND POLICY

SCHEDULE J, PART I, LINE 1A AND 1B

ADVENTIST HEALTHCARE OWNS TWO COUNTRY CLUB MEMBERSHIPS WITH A LOCAL

COUNTRY CLUB IN ROCKVILLE, MARYLAND. ONE IS USED EXCLUSIVELY FOR BUSINESS

GROUP MEETINGS BY THE COMPANY. NO EXECUTIVE IS ALLOWED TO USE IT FOR

PERSONAL ENJOYMENT.

ANOTHER ACCOUNT IS USED EXCLUSIVELY BY MR. KENNETH B. DESTEFANO, VICE

PRESIDENT AND GENERAL COUNSEL. EACH MONTHLY CLUB USAGE STATEMENT IS

REVIEWED AND APPROVED BY KENNETH B. DESTEFANO PRIOR TO DISBURSEMENT BY

THE COMPANY. ALL EXPENDITURES ARE REPORTED AS TAXABLE INCOME TO MR.

DESTEFANO AND SUBJECT TO W-2 REPORTING WITHOUT GROSS-UP PAYMENTS.

ADVENTIST HEALTHCARE HAS NO INTENTION TO EXTEND THIS BENEFIT TO OTHER

EXECUTIVES, AND THEREFORE NO WRITTEN POLICY IS ESTABLISHED FOR THIS USAGE

EXCEPTION.

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN

SCHEDULE J, PART I, LINE 4B

CUMULATIVE LUMP-SUM TAXABLE PAYMENTS MADE AS A RESULT OF TAX LAW CHANGES

THAT AFFECTED THE ADMINISTRATION OF ADVENTIST HEALTHCARE'S CAPITAL

ACCUMULATION ACCOUNT ("CAA") PLAN ESTABLISHED PURSUANT TO SECTION 457(F)

OF THE INTERNAL REVENUE CODE WERE AS FOLLOWS:

WILLIAM G. ROBERTSON - \$179,185;

EDMUND F. HODGE - \$89,670;

JAMES G. LEE - \$79,115;

GAUROV DAYAL - \$72,031;

SUSAN L. GLOVER - \$42,171;

DENNIS D. HANSEN - \$87,738;

JERE D. STOCKS - \$90,054;

GENE C MILTON - \$35,106;

HISAKO MAKI THOMPSON - \$41,842;

DORIS REINHART - \$25,530;

GEORGE CHILD - \$35,651;

KEITH BALLENGER - \$22,327;

PAULA WIDERLITE - \$42,361;

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

KEN DESTEFANO - \$50,420;

ELEYSE KAPLAN - \$38,733;

- KATHLEEN DYER \$36,625;
- JOYCE PORTELLA \$60,336

ADDITIONAL COMPENSATION INFORMATION

PAY PHILOSOPHY

FOR ALL ADVENTIST HEALTHCARE EMPLOYEES INCLUDING THOSE LISTED ON SCHEDULE J, THE GOAL OF ADVENTIST HEALTHCARE IS TO OFFER COMPETITIVE SALARIES IN ORDER TO ATTRACT, HIRE AND RETAIN QUALIFIED AND TALENTED INDIVIDUALS. MAINTAINING A QUALITY, STABLE WORKFORCE HAS A POSITIVE IMPACT ON THE WORKPLACE AND ON THE CARE PROVIDED TO OUR PATIENTS/RESIDENTS AND THEIR FAMILIES. IN GENERAL, NON-EXECUTIVE EMPLOYEES ARE COMPENSATED UTILIZING THE FULL WAGE SCALE FOR THEIR RESPECTIVE POSITIONS, COMPARED TO THE MARKET. HOWEVER, EXECUTIVES ARE GENERALLY LIMITED TO THE MEDIAN OF THE MARKET FOR THEIR RESPECTIVE POSITIONS.

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

PAY PRACTICE

ADVENTIST HEALTHCARE UTILIZES A SINGLE EMPLOYER ID FOR ALL OF ITS AFFILIATED MARYLAND ENTITIES FOR EMPLOYMENT PURPOSES. AS SUCH, ACTUAL COMPENSATION AND BENEFITS ARE CHARGED TO THE RESPECTIVE ENTITIES AND THE RESULTING COMPENSATION AND BENEFITS ARE REPORTED ON EACH AFFILIATE'S IRS FORM 990 AS IF PAID DIRECTLY BY SUCH AFFILIATE. ALL CONTROLLED AFFILIATES FOLLOWS THIS PAY PRACTICE FOR ITS EXECUTIVE EMPLOYEES, INCLUDING THOSE REPORTED ON SCHEDULE J, EXCEPT FOR GENE MILTON, PRESIDENT FOR HACKETTSTOWN COMMUNITY HOSPITAL, DORIS REINHART, VICE PRESIDENT AND ADMINISTRATOR FOR ADVENTIST REHABILITATION HOSPITAL OF MARYLAND, INC., GEORGE CHILD, PRESIDENT FOR ADVENTIST SENIOR LIVING SERVICES, INC., AND KEITH BALLENGER, VICE PRESIDENT FOR ADVENTIST HOME HEALTH SERVICES, INC. THESE EXECUTIVES' COMPENSATION AND BENEFITS ARE PAID BY ADVENTIST HEALTHCARE AND NOT CHARGED BACK TO THE RESPECTIVE CONTROLLED AFFILIATES. EXCEPT GENE MILTON'S MEDICAL AND DENTAL INSURANCE COVERAGE, WHICH ARE ENTIRELY PAID FOR BY THE HACKETTSTOWN COMMUNITY HOSPITAL.

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

COMPENSATION REPORTED - ADDITIONAL INFORMATION:

THE COMPENSATION REPORTED FOR THE EMPLOYEES SET FORTH ON SCHEDULE J IS

COMPRISED OF THE FOLLOWING:

**BASE COMPENSATION - INCLUDES NONDISCRETIONARY PAYMENTS, AGREED UPON IN

ADVANCE, CONTINGENT ONLY UPON THE PAYEE'S PERFORMANCE OF AGREED UPON

SERVICES (SUCH AS SALARY OR FEES).

** BONUS AND INCENTIVE COMPENSATION - INCLUDE PAYMENTS BASED ON SATISFACTION OF PRE-DETERMINED PERFORMANCE TARGETS SUCH AS QUALITY/PATIENT SAFETY GOALS, EMPLOYEE AND CUSTOMER ENGAGEMENT GOALS, ORGANIZATIONAL GROWTH, AND FINANCIAL PERFORMANCE, AMONG OTHER THINGS.

**OTHER REPORTABLE COMPENSATION - INCLUDES CERTAIN CUMULATIVE LUMP-SUM TAXABLE PAYMENTS MADE AS A RESULT OF TAX LAW CHANGES THAT AFFECTED THE ADMINISTRATION OF ADVENTIST HEALTHCARE'S CAPITAL ACCUMULATION ACCOUNT ("CAA") PLAN ESTABLISHED PURSUANT TO SECTION 457(F) OF THE INTERNAL REVENUE CODE. IN ADDITION, "OTHER REPORTABLE COMPENSATION" INCLUDES LONG-TERM DISABILITY COVERAGE, CELL PHONE ALLOWANCES, CASH-OUT OF UNUSED

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

PAID TIME OFF (PTO) HOURS, IMPUTED VALUE OF EXECUTIVE LIFE INSURANCE

BENEFITS, COUNTRY CLUB USAGE (ONE EXECUTIVE ONLY), AND RELOCATION

ALLOWANCE, AS APPLICABLE.

**RETIREMENT AND OTHER DEFERRED COMPENSATION - INCLUDES 401(A) BASE

EMPLOYER AND MATCHING CONTRIBUTIONS TO RETIREMENT AND PORTION OF THE CAA

THAT HAS NOT BEEN PAID TO THE INDIVIDUAL EXECUTIVES.

**NON-TAXABLE BENEFITS - INCLUDES THE EMPLOYER PORTION OF CERTAIN BENEFITS SUCH AS HEALTH INSURANCE, DENTAL INSURANCE, VISION INSURANCE, LIFE INSURANCE, AND PRE-TAX FLEXIBLE.SPENDING ACCOUNTS SUCH AS DEPENDENT CARE AND MEDICAL SPENDING AS ESTABLISHED BY EMPLOYEES IN ACCORDANCE TO FEDERAL GUIDELINES.

Schedule J (Form 990) 2010

Page 3

SCHEDULE K (Form 990)

Supplemental Information on Tax-Exempt Bonds

Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information on Schedule O (Form 990).

Department of the Treasury Internal Revenue Service

► Attach to Form 990.

► See separate instructions.

2 **Open to Public**

Inspection

Employer identification number

52-1532556

OMB No. 1545-0047

Name of the organization

ADVENTIST HEALTHCARE, INC. Dort I

| Part I Bond Issues (a) Issuer name (b) Issue | ier FIN | (c) CUSIP # | (d) Date issued | (e) s | sue price | (f) De | scription of pur | nose | (a) Det | feased | (h) C | | (i) Pc | |
|--|---------------------------|--------------|-----------------|----------------|-----------|---------------|------------------|--------------|-------------|---------------|---------|----------|------------|---|
| | | | (u) Date locate | | | (1) 20 | | pooe | | | issu | ier | Finar | - |
| | | | | | | | | | Yes | No | Yes | No | Yes | _ |
| MHHEFA 52-093 | 86091 | 574217JG1 | 02/27/2003 | 3 22 | ,631,301. | REFUNDING O | F SERIES 19 | 91A-SUBS | | Х | | Х | — | ╞ |
| MHHEFA 52-093 | | | 00/07/0000 | | 5 60 000 | | | | | | | | | |
| MHHEFA 52-093 | 56091 | 574217JH9 | 02/27/2003 | 3 39 | ,560,000. | RENOVATIONS | AT MARILAN | D HOSPITAL | | X | | х | <u> </u> | - |
| MHHEFA 52-093 | 52-0936091 574217TES 09/1 | | 09/14/2004 | 1 9 | ,142,004. | ACQUIRE SGA | H LAN, RENC | VATION | | х | I | х | | |
| | | | | | | | | | | | | | | |
| мннега 52-093 | 86091 | 574217VS1 | 12/20/2005 | 5 78 | ,000,000. | SAGH TOWER | PROJECT, OT | HER CONSTRUC | | х | 1 | Х | | |
| art II Proceeds | | | | | | | | | | | | | | |
| | | | | | Α | | В | С | | | | D | | |
| 1 Amount of bonds retired | | | | 3,1 | 45,000. | 7,2 | 05,000. | 25,27 | 5,00 | 0. | | | | |
| 2 Amount of bonds legally defeased | | | | | | | | | | _ | | | | |
| 3 Total proceeds of issue | | | | | 31,301. | | 83,516. | 50,03 | 9,63 | 6. | 79 | 9,85 | <u>3,5</u> | |
| 4 Gross proceeds in reserve funds | | | | | 47,900. | 2,0 | 50,806. | | | | | | | |
| 5 Capitalized interest from proceeds | | | | | | | | | | | 4 | 1,53 | 8,5 | 5 |
| 6 Proceeds in refunding escrows | | | | | 22,639. | | 35,000. | 8,75 | | | | | | |
| 7 Issuance costs from proceeds | | | | 5 | 19,600 | | 85,470. | | 5,04 | | | | 1,0 | |
| 8 Credit enhancement from proceeds | | | | 386,179. 444,0 | | | 4,04 | 5. | . 490, | | | | | |
| 9 Working capital expenditures from proceeds | | | | | | | 0.6.0.61 | 41 00 | 0 50 | | | | | |
| 0 Capital expenditures from proceeds | | | | | | 31,426,061. 4 | | | 41,022,763. | | 74,134, | | 4,2 | |
| 1 Other spent proceeds | | | | | | | | | | \rightarrow | | | | |
| 2 Other unspent proceeds | | | | 1.0.0 | 2 | 2003 20 | | | | | | | | |
| 3 Year of substantial completion | | | • • • • • • | 198 Yes | Z No | Yes | 3 No | 2005 Yes | No | | Yes | 2007 | N | |
| 4 Were the bonds issued as part of a current refunding issue? | | | | X | NU | X | NO | X | NO | + | X | ` | | • |
| 5 Were the bonds issued as part of an advance refunding issue? | | | | 21 | X | | Х | | Х | -+ | | | X | |
| 6 Has the final allocation of proceeds been made? | | | | Х | | X | | X | | | X | | | • |
| 7 Does the organization maintain adequate books and records to support the final | | X | | X | | X | | | X | | | | | |
| art III Private Business Use | anocation | of proceeds: | | | | | | | | | | | | |
| | | | | | A | | В | С | | | | D | | |
| 1 Was the organization a partner in a partnership, or a member | of an LL | C, which ov | vned | Yes | No | Yes | No | Yes | No | | Yes | | No |) |
| property financed by tax-exempt bonds? | | | | | Х | | Х | | Х | | | | Х | |
| 2 Are there any lease arrangements that may result in private business | | Х | | Х | | X | | | Х | | | Î | | |

SCHEDULE K (Form 990)

Supplemental Information on Tax-Exempt Bonds

Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information on Schedule O (Form 990).

Department of the Treasury Internal Revenue Service

► Attach to Form 990.

► See separate instructions.

OMB No. 1545-0047 2 **Open to Public** Inspection

Employer identification number

52-1532556

Name of the organization

ADVENTIST HEALTHCARE, INC.

| Part I | Bond Issues | | | | | | | | | | | |
|-----------------|-----------------|----------------|-------------|-----------------|-----------------|--------------------------------|------------|----|----------------------|---|-----------------------|----|
| | (a) Issuer name | (b) Issuer EIN | (c) CUSIP # | (d) Date issued | (e) Issue price | (f) Description of purpose | (g) Defeas | | sed behalf of issuer | | (i) Poole Financin | |
| | | | | | | | Yes | No | Yes | | Yes | No |
| A MHHEFA | | 52-0936091 | 574217VT9 | 12/20/2005 | 21,650,000. | REFUNDING CITY TP-WAH 06271995 | | X | | х | | x |
| B MHHEFA | | 52-0936091 | 574217VT9 | 12/20/2005 | 37,695,000. | REFUNDING S1995-SAGH 062795 | | x | | x | | X |
| С | | | | | | | | | | | | |
| D | | | | | | | | | | | | |

| Ра | rt II Proceeds | ÷ | | | | | | | |
|----|--|------|----------|------|---------|-----|----|-----|----|
| | | | Α | | В | C | ; | | D |
| 1 | Amount of bonds retired | | 15,000. | | | | | | |
| 2 | Amount of bonds legally defeased | | | | | | | | |
| | Total proceeds of issue | 21,6 | 50,000. | 37,6 | 95,000. | | | | |
| | Gross proceeds in reserve funds | | | | | | | | |
| | Capitalized interest from proceeds | | | | | | | | |
| | Proceeds in refunding escrows | 21,3 | 09,994. | 37,1 | 00,114. | | | | |
| 7 | Issuance costs from proceeds | 1 | .91,413. | 3 | 36,190. | | | | |
| 8 | Credit enhancement from proceeds | 1 | 48,593. | 2 | 58,697. | | | | |
| | Working capital expenditures from proceeds | | | | | | | | |
| 10 | | | | | | | | | |
| 11 | | | | | | | | | |
| 12 | | | | | | | | | |
| 13 | | 199 | 1 | 199 | 1 | | | | |
| | | Yes | No | Yes | No | Yes | No | Yes | No |
| 14 | Were the bonds issued as part of a current refunding issue? | Х | | Х | | | | | |
| 15 | Were the bonds issued as part of an advance refunding issue? | | Х | | Х | | | | |
| 16 | Has the final allocation of proceeds been made? | Х | | Х | | | | | |
| 17 | Does the organization maintain adequate books and records to support the final allocation of proceeds? | Х | | Х | | | | | |
| Ра | rt III Private Business Use | | | | | | | | |
| | | | Α | | В | (| 2 | I | D |
| 1 | Was the organization a partner in a partnership, or a member of an LLC, which owned | Yes | No | Yes | No | Yes | No | Yes | No |
| | property financed by tax-exempt bonds? | | X | | Х | | | | |
| 2 | Are there any lease arrangements that may result in private business use of bond-financed property | | X | | Х | | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

52-1532556

Page 2

| | | Α | | В | | С | I | D |
|--|-----|---------|-----|----------|-----|-----------|------------|----------|
| 3a Are there any management or service contracts that may result in private business | Yes | No | Yes | No | Yes | No | Yes | No |
| use of bond-financed property? | Х | | Х | | Х | | Х | |
| b Are there any research agreements that may result in private business use of bond-financed property? | Х | | Х | | Х | | Х | |
| C Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property? | х | | х | | Х | | Х | |
| 4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government | | .0001 % | | .0001 % | | 1.6100 % | 1 | 1.7700 % |
| 5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government 6 Total of lines 4 and 5 | | .0001 % | | .0001 % | | .0001 % | 1 | .0001 % |
| 7 Has the organization adopted management practices and procedures to ensure | | | | .0002 /0 | | 1.0101 /0 | | |
| the post-issuance compliance of its tax-exempt bond liabilities? | Х | | Х | | Х | | Х | |
| Part IV Arbitrage | | | | | | | | |
| | | Α | | В | | C | I | D |
| 1 Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of | Yes | No | Yes | No | Yes | No | Yes | No |
| Arbitrage Rebate, been filed with respect to the bond issue? | | Х | | Х | | Х | | Х |
| 2 Is the bond issue a variable rate issue? | | Х | Х | | Х | | Х | |
| 3a Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue? | | Х | | Х | | X | Х | |
| b Name of provider | | | | | | | DEUTSCHE H | BANK |
| c Term of hedge | | | | | | | | 30.00 |
| d Was the hedge superintegrated? | | | | | | | | Х |
| e Was the hedge terminated? | | | | | | | | Х |
| 4a Were gross proceeds invested in a GIC? | | Х | | Х | | Х | | Х |
| b Name of provider | | | | | | | | |
| c Term of GIC | | | | | | | | |
| d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? | | | | | | | | |
| 5 Were any gross proceeds invested beyond an | | | | | | | | |
| | | X | | X | | X | | Х |
| available temporary period? | | 25 | | | | | | |
| available temporary period? | | X | | x | | x | | x |

Part V Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K (see instructions).

NOTE FOF BOND ISSUE 2/27/2003 (A) MHHEFA IS THE MARYLAND HEALTH AND HIGHER EDUCATIONAL FACILITIES AUTHORITY. PART III, COLUMN A: THIS ISSUE EXCLUSIVELY REFUNDED A PRE-2002 ISSUES.

52-1532556

Page 2

| Part III Private Business Use (Continued) | | | | | | | | |
|--|-----|----|-----|----|-----|----|-----|----|
| | | Α | | В | | C | 1 | D |
| 3a Are there any management or service contracts that may result in private business | Yes | No | Yes | No | Yes | No | Yes | No |
| use of bond-financed property? | | | | | | | | |
| b Are there any research agreements that may result in private business use of bond-financed property? | | | | | | | | |
| c Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property? | | | | | | | | |
| 4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government | | % | | % | | % | | % |
| 5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government 6 Total of lines 4 and 5 | | % | | % | | % | | % |
| 7 Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities? | | | | | | | | |
| Part IV Arbitrage | | | | | | | | |
| | | A | | В | | c | | D |
| 1 Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue? | Yes | No | Yes | No | Yes | No | Yes | No |
| 2 Is the bond issue a variable rate issue? | | | | | | | | |
| 3a Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue? | | | | | | | | |
| b Name of provider | | | | | | | | |
| c Term of hedge | | | | | | | | |
| d Was the hedge superintegrated? | | | | | | | | |
| e Was the hedge terminated? | | | | | | | | |
| 4a Were gross proceeds invested in a GIC? | | | | | | | | |
| b Name of provider | | | | | | | | |
| c Term of GIC | | | | | | | | |
| d Was the regulatory safe harbor for establishing the fair | | | | | | | | |
| market value of the GIC satisfied? | | | | | | | | |
| 5 Were any gross proceeds invested beyond an | | | | | | | | |
| available temporary period? | | | | | | | ļ | |
| 6 Did the bond issue qualify for an exception to rebate? | | | | | | | | |

Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K (see instructions). Part V

NOTE FOR BOND ISSUE 12/20/2005 (A&B) MHHEFA IS THE MARYLAND HEALTH AND HIGHER EDUCATIONAL FACILITIES AUTHORITY. PART III, COLUMNS A & B: THESE ISSUES EXCLUSIVELY REFUNDED A PRE-2002 ISSUES.

| Part III Private Business Use (Continued) | | Α | | В | | с | C | |
|--|-----|--------------------|-----------|--------------------|-----|----|-----|----|
| 3a Are there any management or service contracts that may result in private business | Yes | No | Yes | No | Yes | No | Yes | No |
| use of bond-financed property? | | X | | X | | | | |
| b Are there any research agreements that may result in private business use of bond-financed property? | | х | | X | | | | |
| c Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property? | х | | Х | | | | | |
| Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government | | .0001 % | | .0001 % | | % | | Q |
| 5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government 6 Total of lines 4 and 5 | | .0001 % .0002 % | | .0001 % .0002 % | | % | | 0 |
| 7 Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities? | Х | | Х | | | | | |
| Part IV Arbitrage | | | | | | | | |
| | | Α | | В | | с | 0 |) |
| 1 Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of | Yes | No | Yes | No | Yes | No | Yes | No |
| Arbitrage Rebate, been filed with respect to the bond issue? | | Х | | Х | | | | |
| 2 Is the bond issue a variable rate issue? | Х | | Х | | | | | |
| 3a Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue? | Х | | Х | | | | | |
| b Name of provider | | ANLEY | MORGAN SI | ANLEY | | | | |
| c Term of hedge | | 16.000 | | 16.000 | | | | |
| d Was the hedge superintegrated? | | Х | | Х | | | | |
| e Was the hedge terminated? | | Х | | Х | | | | |
| 4a Were gross proceeds invested in a GIC? | | Х | | Х | | | | |
| b Name of provider | | | | | | | | |
| c Term of GIC | | | | _ | | | | |
| d Was the regulatory safe harbor for establishing the fair | | | | | | | | |
| market value of the GIC satisfied? | | | | | | | | |
| 5 Were any gross proceeds invested beyond an | | | | | | | | |
| available temporary period? | | Х | | Х | | | | |
| 6 Did the bond issue qualify for an exception to rebate? | | X | | x | | | | |

Part V

Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K (see instructions).

SCHEDULE K (Form 990)

Due to IRS e-filing limitations, the e-file version of Schedule K does not reflect all bonds. This PDF version is the most accurate and reflects all of the organization's bonds, as required.

Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information on Schedule O (Form 990).

► See separate instructions.

► Attach to Form 990.

Department of the Treasury Internal Revenue Service

Name of the organization

ADVENTIST HEALTHCARE, INC.

| (a) Issuer name (I | b) Issuer EIN | (c) CUSIP # | (d) Date issue | d (e) Is | sue price | (f) De | scription of pu | rpose | (g) De | feased | (h) C behali issue | f of | (i) Po Finan | |
|--|--|----------------|----------------|-----------------|------------|----------------|-----------------|---------------|----------------|--------|--------------------------|------|-----------------|----|
| | | | | | | | | | Yes | No | Yes | No | Yes | Ν |
| A MHHEFA 52 | 2-0936091 | 574217JG1 | 02/27/200 | 3 22 | 2,631,301. | REFUNDING C | F SERIES 19 | 991A-SUBS | | х | | Х | | х |
| | | | | | | | | | | | | | 1 | |
| B MHHEFA 52 | 2-0936091 | 574217JH9 | 02/27/200 | 3 3 | 9,560,000. | RENOVATIONS | AT MARYLAN | ND HOSPITAL | | х | | х | | X |
| | | | | | | | | | | | | | ł | |
| C MHHEFA 52 | 2-0936091 | 574217TES | 09/14/200 | 4 9 | 9,142,004. | ACQUIRE SGA | H LAN, RENC | OVATION | | Х | | Х | <u> </u> | Х |
| D MHHEFA 53 | 2-0936091 | 574217VS1 | 12/20/200 | - 7 | | SAGH TOWER | | | _ | | | x | | x |
| Part II Proceeds | 2=0936091 | J/421/VS1 | 12/20/200 | 5 / / / | 5,000,000. | SAGH IOWER | PROJECT, UI | THER CONSTRUC | ~ | Δ | | Λ | | |
| | | | | | Α | | В | С | | | | D | | |
| 1 Amount of bonds retired | | | [| 3,1 | 45,000. | 7,2 | 05,000. | 25,27 | 5,00 | 0. | | | | 2 |
| 2 Amount of bonds legally defeased | | | | | | | | | | | | | | 2 |
| 3 Total proceeds of issue | | | | 22,6 | 531,301. | . 39,5 | 83,516. | 50,03 | 9,63 | 6. | 79 | ,85 | 3,55 | 0 |
| 4 Gross proceeds in reserve funds | | | | 2,3 | 347,900. | . 2,0 | 50,806. | | - | | | | | |
| 5 Capitalized interest from proceeds | | | | | | | | | | | 4 | ,53 | 8,58 | 1 |
| 6 Proceeds in refunding escrows | | | | 19,9 | 22,639. | . 4,9 | 35,000. | 8,75 | 6,30 | 8. | | | | |
| 7 Issuance costs from proceeds | | | | [| 519,600 | . 7 | 85,470. | 57 | 5,04 | 7. | 691 | | 1,08 | ;5 |
| 8 Credit enhancement from proceeds | | | | | | 386,179. | | | 444,045. | | . 490 | | 90,630. | |
| 9 Working capital expenditures from proceeds | | | | | | | | | | | | | | |
| 10 Capital expenditures from proceeds | | | | | | 31,4 | 31,426,061. 4 | | | 3. | 74,134, | | | 4 |
| 11 Other spent proceeds | | | | | | | | | | | | | | |
| 12 Other unspent proceeds | | | | | | | | | | | | | | |
| 13 Year of substantial completion | | | | 198 | 32 | 200 | 3 | 2005 | | | 2 | 007 | | |
| | | | | Yes | No | Yes | No | Yes | No | | Yes | ; | No |) |
| 14 Were the bonds issued as part of a current refunding issu | Je? | | | Х | | Х | | Х | | | Х | | | |
| 15 Were the bonds issued as part of an advance refunding is | ssue? | | | | Х | | Х | | Х | | | | Х | |
| 16 Has the final allocation of proceeds been made? | | | | Х | | Х | | Х | | | Х | | | |
| 17 Does the organization maintain adequate books and records to support th | ne final allocatio | n of proceeds? | | Х | | Х | | Х | | | Х | | | |
| Part III Private Business Use | | | | | | | | | | | | | | |
| | | | | | Α | | В | C | | | | D | | |
| 1 Was the organization a partner in a partnership, or a mer | | | | Yes | No | Yes | No | Yes | No | | Yes | | No | |
| property financed by tax-exempt bonds? | | | | | Х | | Х | | Х | | | | Х | |
| | there any lease arrangements that may result in private business use of bond-financed prop | | | | | Х | | Х | | | Х | | | _ |



Employer identification number

52-1532556

Due to IRS e-filing limitations, the e-file version of Schedule K does not reflect all bonds. This PDF version is the most accurate and reflects all of the organization's bonds, as required.

| | 532556 | | Page Z |
|---|----------|------------|-----------------|
| Part III Private Business Use (Continued) | | | |
| A B | c | ! | D |
| 3a Are there any management or service contracts that may result in private business Yes No Yes No Yes | No | Yes | No |
| use of bond-financed property? | | Х | |
| b Are there any research agreements that may result in private business use of | | | |
| bond-financed property? X X X | | Х | |
| c Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating | | | |
| to the financed property? X X X | | Х | |
| 4 Enter the percentage of financed property used in a private business use by entities | | | |
| other than a section 501(c)(3) organization or a state or local government 📕 % | 1.6100 % | | 1.7700 % |
| 5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another | | | |
| section 501(c)(3) organization, or a state or local government | % | - | % |
| 6 Total of lines 4 and 5 % % | 1.6100 % | <u>.</u> | 1.7700 % |
| 7 Has the organization adopted management practices and procedures to ensure X X X the post-issuance compliance of its tax-exempt bond liabilities? X X X X | | X | |
| Part IV Arbitrage | | | |
| A B | С | ļ | D |
| 1 Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Yes No Yes No Yes No Yes | No | Yes | No |
| Arbitrage Rebate, been filed with respect to the bond issue? | Х | | Х |
| 2 Is the bond issue a variable rate issue? X X X | | Х | |
| 3a Has the organization or the governmental issuer entered into a qualified hedge | | | |
| with respect to the bond issue? | Х | Х | |
| b Name of provider | | DEUTSCHE 1 | |
| c Term of hedge | | | 30.000 |
| d Was the hedge superintegrated? | | | Х |
| e Was the hedge terminated? | | | Х |
| 4a Were gross proceeds invested in a GIC? X X | X | | Х |
| b Name of provider | | | |
| c Term of GIC | | | 1 |
| d Was the regulatory safe harbor for establishing the fair | | | |
| market value of the GIC satisfied? | | <u> </u> | |
| 5 Were any gross proceeds invested beyond an | | | |
| available temporary period? | X | | X |
| 6 Did the bond issue qualify for an exception to rebate? | X | | |
| 6 Did the bond issue qualify for an exception to rebate? | | | Х |

Part V Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K (see instructions).

NOTE FOF BOND ISSUE 2/27/2003 (A) MHHEFA IS THE MARYLAND HEALTH AND HIGHER EDUCATIONAL FACILITIES AUTHORITY. PART III, COLUMN A: THIS ISSUE EXCLUSIVELY REFUNDED A PRE-2002 ISSUES.

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2

SCHEDULE K (Form 990)

Due to IRS e-filing limitations, the e-file version of Schedule K does not reflect all bonds. This PDF version is the most accurate and reflects all of the organization's bonds, as required.

Supplemental Information on Tax-Exempt Bonds

Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information on Schedule O (Form 990).

► See separate instructions.

► Attach to Form 990.



52-1532556

Department of the Treasury Internal Revenue Service

Name of the organization

ADVENTIST HEALTHCARE, INC.

| Part Bond Issues | | | | | | | | | | | |
|------------------|---|-----------|--------------|-------------|--------------------------------|-----|------------------|-----|----|-----|----------|
| (a) Issuer name | (a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue price (f) Description of purpose | | (g) Defeased | | (h) On behalf of issuer | | (i) Poo Finan | | | | |
| | | | | | | Yes | No | Yes | No | Yes | No |
| A MHHEFA | 52-0936091 | 574217VT9 | 12/20/2005 | 21,650,000. | REFUNDING CITY TP-WAH 06271995 | | х | | х | | х |
| | | | | | | | | | | | |
| B MHHEFA | 52-0936091 | 574217VT9 | 12/20/2005 | 37,695,000. | REFUNDING S1995-SAGH 062795 | | х | | х | | х |
| | | | | | | | | | | | |
| <u>C</u> | | | | | | | | | | | \vdash |
| | | | | | | | | | | | |
| D | | | | | | | | | | | |

| Ра | rt II Proceeds | | | | | | | | |
|----|--|------|----------|------|---------|-----|----|-----|----|
| | | | Α | | В | C | ; | | D |
| 1 | Amount of bonds retired | | 15,000. | | | | | | |
| 2 | Amount of bonds legally defeased | | | | | | | | |
| | Total proceeds of issue | 21,6 | 50,000. | 37,6 | 95,000. | | | | |
| | Gross proceeds in reserve funds | | | | | | | | |
| | Capitalized interest from proceeds | | | | | | | | |
| | Proceeds in refunding escrows | 21,3 | 09,994. | 37,1 | 00,114. | | | | |
| 7 | Issuance costs from proceeds | 1 | .91,413. | (*) | 36,190. | | | | |
| 8 | Credit enhancement from proceeds | 1 | 48,593. | 2 | 58,697. | | | | |
| 9 | | | | | | | | | |
| 10 | Capital expenditures from proceeds | | | | | | | | |
| 11 | Other spent proceeds | | | | | | | | |
| 12 | Other unspent proceeds | | | | | | | | |
| 13 | | 199 | 1 | 199 | 1 | | - | | |
| | | Yes | No | Yes | No | Yes | No | Yes | No |
| 14 | Were the bonds issued as part of a current refunding issue? | Х | | Х | | | | | |
| 15 | Were the bonds issued as part of an advance refunding issue? | | Х | | Х | | | | |
| 16 | Has the final allocation of proceeds been made? | Х | | Х | | | | | |
| 17 | Does the organization maintain adequate books and records to support the final allocation of proceeds? | Х | | Х | | | | | |
| Ра | rt III Private Business Use | | | | | | | | |
| | | | Α | | В | (| 2 | | D |
| 1 | Was the organization a partner in a partnership, or a member of an LLC, which owned | Yes | No | Yes | No | Yes | No | Yes | No |
| | property financed by tax-exempt bonds? | | Х | | Х | | | | |
| 2 | Are there any lease arrangements that may result in private business use of bond-financed property | | X | | Х | | | | |

Due to IRS e-filing limitations, the e-file version of Schedule K does not reflect all bonds. This PDF version is the most accurate and reflects all of the organization's bonds, as required.

| Schedule K (Form 990) 2010 | | - | | | 52-153 | 2556 | | Page 2 |
|--|------------|---------|-----------|---------|--------|------|-----|---------------|
| Part III Private Business Use (Continued) | | | | | | | | |
| | | A | | В | | C | | <u> </u> |
| 3a Are there any management or service contracts that may result in private business use of bond-financed property? | Yes | No | Yes | No | Yes | No | Yes | No |
| b Are there any research agreements that may result in private business use of bond-financed property? | | | | | | | | |
| C Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property? | | | | | | | | |
| 4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government | | % | | % | | % | | % |
| Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government | | % | | % | | % | | % |
| 6 Total of lines 4 and 5 | | % | | % | | % | | % |
| 7 Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities? | | | | | | | | |
| Part IV Arbitrage | | | | | | | | |
| | | Α | В | | С | | r | כ |
| Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue? | Yes | No X | Yes | No X | Yes | No | Yes | No |
| Is the bond issue a variable rate issue? | | | Х | 21 | | | | |
| 3a Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue? | | | Х | | | | | |
| b Name of provider | MORGAN STA | ANLEY | MORGAN ST | ANLEY | | | | |
| c Term of hedge | | 16.000 | | 16.000 | | | | |
| d Was the hedge superintegrated? | | Х | | Х | | | | |
| e Was the hedge terminated? | | Х | | Х | | | | |
| 4a Were gross proceeds invested in a GIC? | | Х | | Х | | | | |
| b Name of provider | | | | | | | | |
| c Term of GIC | | | | | | | | |
| d Was the regulatory safe harbor for establishing the fair | | | | | | | | |
| market value of the GIC satisfied? | | | | | | | | |
| 5 Were any gross proceeds invested beyond an | | | | | | | | |
| available temporary period? | | X | | Х | | | | |
| 6 Did the bond issue qualify for an exception to rebate? | | Х | | Х | | | | |

Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K (see instructions). Part V

NOTE FOR BOND ISSUE 12/20/2005 (A&B) MHHEFA IS THE MARYLAND HEALTH AND HIGHER EDUCATIONAL FACILITIES AUTHORITY. PART III, COLUMNS A & B: THESE ISSUES EXCLUSIVELY REFUNDED A PRE-2002 ISSUES.

SCHEDULE L

(Form 990 or 990-EZ)

Transactions With Interested Persons

 ▶ Complete if the organization answered
 "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.
 ▶ Attach to Form 990 or Form 990-EZ.
 ▶ See separate instructions.

Open To Public Inspection

OMB No. 1545-0047

(n)

Department of the Treasury Internal Revenue Service Name of the organization

ADVENTIST HEALTHCARE, INC.

Employer identification number

▶ \$

\$

52-1532556

Part I Excess Benefit Transactions (section 501(c)(3) and section 501(c)(4) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

| 1 | (a) Name of disgualified person | (b) Description of transaction | (C) Cor | rected? |
|-----|--|--|-----------------|---------|
| | (a) Name of disquaimed person | | Yes | No |
| (1) | | | | |
| (2) | | | | |
| (3) | | | | |
| (4) | | | | |
| (5) | | | | |
| (6) | | | | |
| 2 | Enter the amount of tax imposed on the organization manage | pers or disqualified persons during the year | | |

2 Enter the amount of tax imposed on the organization managers or disqualified persons during the under section 4958

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization

Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a.

| | (a) Name of interested person and purpose | (b) Loan to or from the organization? | | (c) Original principal amount | (d) Balance due | (e) In default? | | ? (f) Approved by board or committee? | | (g) W agree | /ritten ment? |
|------|---|--|------|-------------------------------|-----------------|-----------------|----|---|----|----------------|------------------|
| | | То | From | | | Yes | No | Yes | No | Yes | No |
| (1) | | | | | | | | | | | |
| (2) | | | | | | | | | | | |
| (3) | | | | | | | | | | | |
| (4) | | | | | | | | | | | |
| (5) | | | | | | | | | | | |
| (6) | | | | | | | | | | | |
| (7) | | | | | | | | | | | |
| (8) | | | | | | | | | | | |
| (9) | | | | | | | | | | | |
| (10) | | | | | | | | | | | |
| | | | | ▶\$ | | | | | | | |

Part III Grants or Assistance Benefiting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

| | (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount and type of assistance |
|------|-------------------------------|---|-----------------------------------|
| (1) | | | |
| (2) | | | |
| (3) | | | |
| (4) | | | |
| (5) | | | |
| (6) | | | |
| (7) | | | |
| (8) | | | |
| (9) | | | |
| (10) | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2010

Schedule L (Form 990 or 990-EZ) 2010

Part IV

Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of transaction | (d) Description of transaction | (e) Sharing of organization's revenues? | |
|--------------------------------|---|---------------------------|--------------------------------|---|----|
| | | | | Yes | No |
| (1) JEFFREY J. PARAGAMENT, ESQ | BOARD MEMBER | 186,660. | ATTORNEY FEES | | х |
| (2) NORTON A. ELSON, MD | BOARD MEMBER | 94,385. | PROFESSIONAL FEES | | х |
| (3) ELAINE L. ARTHUR | BOARD MEMBER | 2,401,050. | SEE PART V | | х |
| (4) | | | | | |
| (5) | | | | | |
| (6) | | | | | |
| (7) | | | | | |
| (8) | | | | | |
| (9) | | | | | |
| 10) | | | | | |

tal information upp

Complete this part to provide additional information for responses to questions on Schedule L (see instructions).

PART IV, LINE 3

ELAINE L. ARTHUR IS A KEY EMPLOYEE OF SODEXHO. THE ORGANIZATION CONDUCTED

BUSINESS, AS NOTED ABOVE, WITH SODEXHO-DIETARY MANAGEMENT.

Page **2**

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.



Department of the Treasury Internal Revenue Service Name of the organization

ADVENTIST HEALTHCARE, INC.

Employer identification number

MEMBERS OR STOCKHOLDERS

FORM 990, PART VI, LINE 6

SEE BY LAWS, ARTICLE II: THE ELECTED MEMBERS OF THE BOARD OF MID-ATLANTIC ADVENTIST HEALTHCARE INC MAKE UP THE MEMBER OF THIS

ORGANIZATION.

MEMBERS OR STOCKHOLDERS WHO MAY ELECT FORM 990, PART VI, LINE 7A SEE BY LAWS, ARTICLES II AND III (VARIOUS PARTS): TRUSTEES OF THIS ORGANIZATION ARE ELECTED BY THE MEMBER.

DECISIONS SUBJECT TO APPROVAL

FORM 990, PART VI, LINE 7B

SEE BY LAWS, ARTICLE II- RESERVED AUTHORITY. NOTWITHSTANDING ANY
PROVISION OF THE CERTIFICATE OF INCORPORATION OR THESE BYLAWS TO THE
CONTRARY, THE FOLLOWING ACTIONS ARE RESERVED TO THE MEMBERSHIP:
1. THE PURCHASE, SALE OR DISPOSITION OF REAL PROPERTY OF THE HOSPITAL
CORPORATION;
2. THE ADOPTION, ALTERING, AMENDING OR REPLACING OF THE CERTIFICATE OF
INCORPORATION OR THE BYLAWS OF THE HOSPITAL CORPORATION;
3. THE LIQUIDATION, DISSOLUTION, WINDING UP OR ABANDONMENT OF THE
HOSPITAL CORPORATION; AND

4. THE RETENTION AND EXERCISE OR DELEGATION OF VOTING RIGHTS ASSOCIATED WITH THE OWNERSHIP OF ANY SHARES OF STOCK OR INTEREST OWNED OR HELD BY

THE HOSPITAL CORPORATION OR ANY ENTITY SUBSIDIARY TO OR CONTROLLED BY THE HOSPITAL CORPORATION ("SUBSIDIARY ORGANIZATION") IN CONNECTION WITH THE FOLLOWING ACTIONS: (A) THE AMENDMENT OF THE ORGANIZATIONAL DOCUMENTS OF A SUBSIDIARY ORGANIZATION; (B) THE CONSOLIDATION OF A SUBSIDIARY ORGANIZATION WITH ONE OR MORE ENTITIES TO FORM A NEW CONSOLIDATED CORFORATION; (C) THE MERGER OF A SUBSIDIARY ORGANIZATION INTO ANOTHER ENTITY OR THE MERGER OF ONE OR MORE OTHER ENTITIES INTO A SUBSIDIARY ORGANIZATION; (D) THE SALE, LEASE, EXCHANGE OR OTHER TRANSFER OF ALL, OR SUBSTANTIALLY ALL, OF THE PROPERTY AND ASSETS OF A SUBSIDIARY ORGANIZATION, INCLUDING ITS GOODWILL AND FRANCHISES; (E) THE PARTICIPATION BY A SUBSIDIARY ORGANIZATION IN A SHARE EXCHANGE AS THE ENTITY THE STOCK/INTEREST OF WHICH IS TO BE ACQUIRED; (F) THE VOLUNTARY OR INVOLUNTARY LIQUIDATION, DISSOLUTION OR WINDING-UP OF A SUBSIDIARY ORGANIZATION.

 APPOINTMENT OF MEMBERS OF THE BOARD OF THE HOSPITAL CORPORATION FROM NOMINEES SUBMITTED BY THE BOARD OF THE HOSPITAL CORPORATION;
 REMOVAL OF MEMBERS OF THE BOARD OF THE HOSPITAL CORPORATION.
 AUTHORIZE AND APPROVE THE ISSUANCE OF DEBT AND THE USE OF PROCEEDS OF SUCH DEBT FOR AND ON BEHALF OF THE HOSPITAL CORPORATION;
 DEVELOP CAPITAL INVESTMENT, CAPITAL ALLOCATION AND BORROWING POLICIES FOR THE HOSPITAL CORPORATION;
 CEASE PROVIDING HEALTH CARE SERVICES NECESSARY FOR OPERATION AS A LICENSED GENERAL ACUTE CARE FACILITY AT ANY SITE;
 CHANGE THE STATED PURPOSES, MISSION OR PHILOSOPHY OF THE HOSPITAL

CORPORATION, OR ANY CONTROLLED ENTITY AS FOUND IN THE ARTICLES OF

Page 2

INCORPORATION, BYLAWS, OR OTHER GOVERNING DOCUMENTS OF THE HOSPITAL CORPORATION;

11. ADOPTING THE HOSPITAL CORPORATION'S ANNUAL AND LONG-TERM CAPITAL AND OPERATION BUDGETS;

12. MAKING ANY MAJOR CHANGES IN ANY OF THE HOSPITAL CORPORATION'S INSURANCE PROGRAM; AND 13. RECOMMENDING ANY UNBUDGETED CAPITAL EXPENDITURE OF THE HOSPITAL CORPORATION'S CAPITAL BUDGET IN EXCESS OF \$500,000.

FORM 990 REVIEW PROCESS

FORM 990, PART VI, LINE 11B

DURING THE PREPARATION PROCESS, EXECUTIVE MANAGEMENT TEAM REVIEWED VARIOUS SECTIONS OF THE DRAFT FORM 990 BASED ON A PLANNED COMPLETION TIME TABLE. IN ADDITION, THE EXECUTIVE COMMITTEE OF THE BOARD REVIEWED CERTAIN KEY SECTIONS OF THE FORM. PRIOR TO FILING, ALL MEMBERS OF THE BOARD ARE PROVIDED A COPY OF THIS FORM 990 THROUGH EMAIL, WHICH LINKED TO THE COMPANY'S INTRANET WEBSITE.

CONFLICT OF INTEREST POLICY MONITORING & ENFORCEMENT

FORM 990, PART VI, LINE 12C

PURSUANT TO THE ORGANIZATIONS CONFLICT OF INTEREST POLICY, EACH FACILITY BOARD MEMBER, OFFICER, DIRECTOR AND ANY EMPLOYEE IN A POSITION THAT REQUIRES COORDINATION AND/OR NEGOTIATION WITH CONTRACTORS OR SUPPLIES, IS REQUIRED ON AN ANNUAL BASIS TO DISCLOSE ANY BUSINESS OR FINANCIAL RELATIONSHIP OUTSIDE OF THE ORGANIZATION. COMPLIANCE WITH POLICY IS MONITORED AND ENFORCED BY THE HUMAN RESOURCES DEPARTMENT, CORPORATE

Page 2

INTEGRITY DEPARTMENT AND THE LEGAL DEPARTMENT.

PROCESS FOR DETERMINING COMPENSATION

FORM 990, PART VI, LINE 15A

WHEN SETTING CEOS AND EXECUTIVES COMPENSATION, THE ORGANIZATION FULLY COMPLIES WITH THE PROCEDURAL SAFEGUARDS EMBEDDED IN THE IRS REGULATIONS. EXECUTIVE COMPENSATION IS ENTIRELY SET BY A COMMITTEE OF THE BOARD OF TRUSTEES OF ADVENTIST HEALTHCARE, INC. IN SETTING COMPENSATION, THE GOVERNING BOARD COMMITTEE RELIES UPON MARKET COMPARABILITY DATA PROVIDED BY AN INDEPENDENT OUTSIDE COMPENSATION CONSULTANT. TO ENSURE REASONABLENESS, COMPENSATION IS SET AT THE 50TH PERCENTILE OF THE NATURAL MARKET.

PROCESS FOR DETERMINING COMPENSATION

FORM 990, PART VI, LINE 15B

WHEN SETTING OFFICERS AND OR KEY EMPLOYEES COMPENSATION, THE ORGANIZATION FULLY COMPLIES WITH THE PROCEDURAL SAFEGUARDS EMBEDDED IN THE IRS REGULATIONS. EXECUTIVE COMPENSATION IS ENTIRELY SET BY A COMMITTEE OF THE BOARD OF TRUSTEES OF ADVENTIST HEALTHCARE, INC. IN SETTING COMPENSATION, THE GOVERNING BOARD COMMITTEE RELIES UPON MARKET COMPARABILITY DATA PROVIDED BY AN INDEPENDENT OUTSIDE COMPENSATION CONSULTANT. TO ENSURE REASONABLENESS, COMPENSATION IS SET AT THE 50TH PERCENTILE OF THE NATURAL MARKET.

HOW DOCUMENTS ARE MADE AVAILABLE TO THE PUBLIC

FORM 990, PART VI, LINE 19

THE GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL

STATEMENTS, ARE AVAILABLE TO THE PUBLIC UPON REQUEST.

OTHER CHANGES IN NET ASSETS FORM 990, PART XI, LINE 5 CHANGE IN VALUE OF REMAINDER TRUST - 66,170; EFFECTIVE CHANGE IN VALUE OF INTEREST RATE SWAP - (4,187,491); GENERAL FUND CAPITAL - (345,756); NET ORGANIZATION TRANSFERS - 50,877,881; TRANSFER FROM LWS, LLC - 6,231; TRANSFER NET ASSETS BEG YR - LWS,LLC - (459,156); UNREALIZED GAINS ON OTHER THAN TRADING SECURITIES - 860,596 TOTAL = 46,818,475

GENERAL EXPLANATION

EMPLOYEES OF ANY OF THE ADVENTIST HEALTHCARE INC. AND AFFILIATED TAX EXEMPT ENTITIES IN THE STATE OF MARYLAND (INCLUDING ADVENTIST HOME HEALTH SERVICES, INC) ARE PAID THROUGH A COMMON PAYMASTER, ADVENTIST HEALTHCARE, INC. AND ARE REPORTED ON ITS FORM 941. SALARY AND BENEFIT EXPENSES REPORTED ON THEIR RESPECTIVE RETURNS ARE ACTUAL CHARGES RELATED TO THE EMPLOYEES WORKING ON THE SPECIFIC TAX EXEMPT ENTITY.

COMPENSATION INCLUDED REGULAR BASE SALARY, BONUS, PAID TIME OFF CASH OUT, TAXABLE RELOCATION ALLOWANCE, HOLIDAY GIFT, RETROACTIVE COMPENSATION ADJUSTMENT, BEREAVEMENT LEAVE, EDUCATION, AND WITHDRAWAL OF DEFERRED COMPENSATION, AS APPLICABLE. THE SAME AND NON-ADDITIVE COMPENSATION AND EMPLOYMENT BENEFIT PLAN CONTRIBUTION AMOUNTS WERE ALSO DISCLOSED IN THE

ADVENTIST HEALTHCARE INC.'S RELATED ENTITIES RETURNS.

VENDOR PAYMENTS FOR ANY OF THE ADVENTIST HEALTHCARE, INC. AND RELATED ENTITIES IN THE STATE OF MARYLAND ARE MADE THROUGH A COMMON PAYMASTER, ADVENTIST HEALTHCARE, INC.

ATTACHMENT 1

FORM 990, PART III - PROGRAM SERVICE, LINE 4A

THE MISSION OF ADVENTIST HEALTHCARE IS TO "DEMONSTRATE GOD'S CARE BY IMPROVING THE HEALTH OF PEOPLE AND COMMUNITIES THROUGH A MINISTRY OF PHYSICAL, MENTAL AND SPIRITUAL HEALING." IN MEETING THIS MISSION AND IN COMPLIANCE WITH STATE AND FEDERAL LAWS, WE PROVIDE CARE TO ALL PATIENTS REGARDLESS OF THEIR ABILITY TO PAY.

COMPASSION IS REFLECTED IN OUR MISSION AND OUR ORGANIZATION CONSISTENTLY PROVIDES HIGH LEVELS OF CHARITY AND UNCOMPENSATED CARE. TO MEET THE NEEDS OF OUR COMMUNITIES, ADVENTIST HEALTHCARE CONTINUES TO INNOVATE AND EXPAND THE RANGE OF OUR SERVICES TO BUILD ON THE STRONG FOUNDATION WE HAVE LAID FOR A HEALTHY, ENGAGED COMMUNITY.

WE RESPOND PROACTIVELY TO VARIOUS HEALTH CARE NEEDS WITH A CONTINUUM OF EXCELLENT PROGRAMS AND WIDE-RANGING SERVICES TO MEET DIVERSE POPULATIONS AS WE STRIVE TO:

ATTACHMENT 1 (CONT'D)

1. MAINTAIN AND GROW CURRENT SERVICES

2. EXPAND HEALTH SERVICES/INCREASE ACCESS TO CARE

3. PROMOTE HEALTH AND WELLNESS

4. ELIMINATE HEALTH DISPARITIES

1. MAINTAIN AND GROW CURRENT SERVICES: WE CONTINUE TO GROW PROGRAMS AND SERVICES IN THE AREAS OF ONCOLOGY, HEART/CARDIAC, REHABILITATION, BEHAVIORAL HEALTH AND OTHER HEALTH CARE SERVICES SUPPORTING COMMUNITY-BASED ORGANIZATIONS ALIGNED WITH OUR MISSION. THE BENEFIT TO THE COMMUNITY WILL BE IN SUSTAINING AND GROWING QUALITY PROGRAMS THAT PROMOTE HEALTHY CHILDREN, ENCOURAGE HEALTHY LIFESTYLES FOR SENIORS, FOSTER HEALTHY FAMILIES, AND IN A HOLISTIC WAY, BUILD HEALTHIER COMMUNITIES.

ENHANCEMENTS TO OUR COMPREHENSIVE INPATIENT AND OUTPATIENT CANCER CARE SERVICES AT WASHINGTON ADVENTIST AND SHADY GROVE ADVENTIST HOSPITALS ENSURE THAT WE CONTINUE TO PROVIDE THE LATEST DIAGNOSTIC AND TREATMENT SERVICES THAT ARE DELIVERED WITH COMPASSION AND A DEEP UNDERSTANDING OF THE UNIQUE DEMANDS OF CANCER. BOTH INPATIENT AND OUTPATIENT SERVICES ARE AVAILABLE TO ACCOMMODATE A RANGE OF PATIENT NEEDS AND PREFERENCES. WE CARE FOR THE WHOLE PATIENT BY OFFERING EDUCATIONAL PROGRAMS AND SPECIAL SERVICES SUCH AS

ATTACHMENT 1 (CONT'D)

NUTRITION COUNSELING, STRESS MANAGEMENT, FITNESS PROGRAMS, SUPPORT GROUPS AND SMOKING CESSATION PROGRAMS, AS WELL AS THE AMERICAN CANCER SOCIETY PROGRAM, "LOOK GOOD, FEEL BETTER."

WASHINGTON ADVENTIST HOSPITAL HAS BEEN PROVIDING FULL-SERVICE MEDICAL AND SURGICAL CARE TO THE RESIDENTS OF EASTERN MONTGOMERY COUNTY, WESTERN PRINCE GEORGE'S COUNTY AND WASHINGTON, D.C. FOR MORE THAN 100 YEARS. WHILE WASHINGTON ADVENTIST'S HISTORY REFLECTS THE SPECIAL CARE IT HAS PROVIDED FOR GENERATIONS OF FAMILIES, OF SPECIAL NOTE IS THE CARDIOVASCULAR INSTITUTE AT WASHINGTON ADVENTIST HOSPITAL. THE HOSPITAL WAS THE FIRST IN THE GREATER D.C. AREA TO PERFORM NUMEROUS CARDIAC PROCEDURES DATING FROM ITS FIRST HEART PROCEDURE IN 1962, INCLUDING MITRAL VALVULOPLASTY AND A NUMBER OF SOPHISTICATED TYPES OF ECHOCARDIOGRAPHY.

NOT ONLY DOES WASHINGTON ADVENTIST HOSPITAL PROVIDE SUBSTANTIAL CARDIAC SURGERY AND PCI PROCEDURES, INCLUDING SERVING AS A SITE FOR CARDIAC RESEARCH, BUT IT ALSO IS THE BACKUP FOR MULTIPLE HOSPITALS WITH PRIMARY AND NONPRIMARY, ELECTIVE PCI PROGRAMS THAT REQUIRE AN AFFILIATION WITH A CARDIAC SURGERY PROGRAM. IN ADDITION, THE CARDIOVASCULAR INSTITUTE HOUSES THE CENTER FOR CARDIAC & VASCULAR RESEARCH, WHICH IS DEDICATED TO THE PURSUIT OF ADVANCES THAT IMPROVE THE QUALITY OF LIFE FOR PATIENTS COPING WITH CARDIOVASCULAR DISEASE.

ATTACHMENT 1 (CONT'D)

2. EXPAND HEALTH SERVICES/INCREASE ACCESS TO CARE: ADVENTIST HEALTHCARE HAS PARTNERED WITH SEVERAL ORGANIZATIONS IN ORDER TO BRING FREE SERVICES TO COMMUNITIES IN NEED WITH A SPECIAL FOCUS ON WOMEN AND CHILDREN. ADVENTIST HEALTHCARE IS DEDICATED TO PROGRAMS THAT HELP BUILD HEALTHY FAMILIES AND COMMUNITIES.

THE IMPORTANT PARTNERSHIPS AND RELATIONSHIPS WE HAVE DEVELOPED WITH MERCY CLINIC, MARY'S CENTER AND MOBILEMED HELP US TO AUGMENT HEALTH CARE IN LOWER MONTGOMERY AND PRINCE GEORGE'S COUNTIES AS WELL AS UPPER MONTGOMERY AND LOWER FREDERICK COUNTIES. THESE ARE AREAS WHERE NUMEROUS RESIDENTS MAY BE UNDERSERVED, EITHER BY BEING UNINSURED, OR IN AN AREA WHERE HEALTH SERVICES MAY BE LOCATED FAR AWAY.

THE MERCY HEALTH CLINIC IN GAITHERSBURG HAS BENEFITED FROM OUR SERVICES INCLUDING LABORATORY SUPPORT, BLOOD TESTS AND OTHER DIAGNOSTIC SERVICES. IN THE LONG BRANCH SECTION OF SILVER SPRING, OUR PARTNERSHIP WITH MARY'S CENTER PROVIDES A FULL RANGE OF SERVICES FROM PRENATAL CARE TO PEDIATRIC/ADOLESCENT HEALTH SERVICES TO WOMEN'S SERVICES TO SOCIAL-SERVICES PROGRAMS. OUR WORK WITH MOBILE MED IN ITS GERMANTOWN LOCATION AND ITS MOBILE MEDICAL VAN ENABLES REGULAR MEDICAL CARE, SUCH AS ROUTINE PHYSICALS, FOR UNINSURED AND LOW-INCOME RESIDENTS.

JANUARY 2010, SHADY GROVE ADVENTIST HOSPITAL'S FORENSIC MEDICAL

ATTACHMENT 1 (CONT'D)

UNIT, FORMERLY THE SEXUAL ABUSE AND ASSAULT CENTER, MARKED ITS MOVE TO NEW AND EXPANDED SPACE. THE UNIT, WHICH IS THE ONLY ONE IN MONTGOMERY COUNTY, PROVIDES FORENSIC EVIDENCE COLLECTION AND SPECIALIZED MEDICAL CARE TO WOMEN, MEN AND CHILDREN WHO ARE VICTIMS OF SEXUAL ASSAULT AND ABUSE. SHADY GROVE ADVENTIST HOSPITAL'S FORENSIC MEDICAL UNIT TREATS ABOUT 200 PATIENTS EACH YEAR.

SHADY GROVE ADVENTIST HOSPITAL AND WASHINGTON ADVENTIST HOSPITAL ARE ACTIVE PARTICIPANTS IN MONTGOMERY COUNTY'S MATERNITY PARTNERSHIP PROGRAM, WHICH PROVIDES PRENATAL CARE AND MATERNITY SERVICES TO LOW-INCOME, UNINSURED PREGNANT WOMEN. IN 2008, ACCESS TO HEALTH CARE SERVICES FOR UPCOUNTY RESIDENTS EXPANDED FURTHER WITH THE OPENING OF SHADY GROVE'S PRENATAL CENTER IN GERMANTOWN. THIS CLINIC PROVIDES FREE PRENATAL CARE TO ABOUT 200 COUNTY RESIDENTS EACH YEAR WHO ARE UNINSURED OR UNDER INSURED.

OUR PARTNERSHIPS WITH MOBILEMED, MARY'S CENTER IN SILVER SPRING, THE MERCY HEALTH CLINIC IN GAITHERSBURG AND OTHERS HAVE HELPED TO ESTABLISH CLINICS FOR LOW-INCOME, UNINSURED INDIVIDUALS. THESE CLINICS HAVE SERVED AS A VITAL HEALTH SAFETY NET TO PROVIDE IMPORTANT PRIMARY AND PREVENTIVE HEALTH SERVICES TO OVER 20,000 MEN, WOMEN AND CHILDREN IN NEED.

FOR THE PAST FIVE YEARS, THE SHADY GROVE ADVENTIST EMERGENCY

Page 2

ATTACHMENT 1 (CONT'D)

CENTER IN GERMANTOWN HAS BROUGHT VITAL EMERGENCY SERVICES TO A FAST-GROWING COMMUNITY THAT HAD TO BATTLE TRAFFIC AND A 30-MILE SPAN ALONG I-270 FROM ROCKVILLE TO FREDERICK WITHOUT A HOSPITAL.

THE EMERGENCY CENTER'S MEDICAL CAMPUS ALSO HAS A PRIMARY CARE CLINIC FOR UNINSURED RESIDENTS, A PRENATAL CLINIC FOR LOW-INCOME WOMEN, OUTPATIENT RADIOLOGY SERVICES AND PHYSICIAN OFFICES. WE ALSO RECENTLY WELCOMED THE ADDITION OF THE NEARBY SHADY GROVE ADVENTIST RADIATION ONCOLOGY CENTER AT GERMANTOWN, ON SENECA MEADOWS PARKWAY. IN THE FIVE YEARS SINCE IT HAS OPENED, THE GEC HAS TREATED AN AVERAGE OF 36,000 EMERGENCY PATIENTS EACH YEAR. THE FREESTANDING FACILITY HAS ALSO REDUCED OUT-OF-SERVICE AMBULANCE TIMES IN UPPER MONTGOMERY COUNTY BY 40 PERCENT, ACCORDING TO THE COUNTY'S FIRE AND RESCUE SERVICE.

3. PROMOTE HEALTH AND WELLNESS:

THE GROWTH OF ADVENTIST HEALTHCARE INTO A COMPREHENSIVE HEALTH SYSTEM HAS ALLOWED US TO EXPAND THE REACH OF OUR COMMUNITY SERVICES TO PROVIDE EFFECTIVE PREVENTION, TREATMENT AND CARE PROGRAMS FOR ALL INDIVIDUALS, REGARDLESS OF THEIR ECONOMIC, CULTURAL, LINGUISTIC OR DEMOGRAPHIC CHARACTERISTICS. WE ARE ESPECIALLY DEDICATED TO PROGRAMS THAT HELP BUILD HEALTHY FAMILIES AND COMMUNITIES WITH A SPECIAL FOCUS ON WOMEN AND CHILDREN. HERE ARE SOME SNAPSHOTS OF ADVENTIST HEALTHCARE'S WORK IN THE COMMUNITY IN 2010, WHICH RESULTED IN MORE THAN 208,000 ENCOUNTERS.

ATTACHMENT 1 (CONT'D)

MATERNAL CHILD HEALTH EDUCATION AND OUTPATIENT LACTATION SERVICES AT SHADY GROVE ADVENTIST HOSPITAL - RESEARCH SHOWS THAT PROVIDING BREAST MILK TO A BABY IS ONE OF THE MOST IMPORTANT THINGS THAT CAN BE DONE FOR A CHILD DURING THE FIRST SIX MONTHS OF LIFE. WE STRIVE TO HELP MOMS WHO ARE BREASTFEEDING HAVE A SUCCESSFUL BREASTFEEDING EXPERIENCE. WE HOST A FREE WEEKLY DROP-IN BREASTFEEDING SUPPORT GROUP FOR MOMS AND THEIR BABIES CALLED B.E.S.T. "BREASTFEEDING EDUCATION, SUPPORT AND TOGETHERNESS" AND OFFER INFORMATION AND COUNSELING AS WE ANSWER QUESTIONS ON THE MANY TELEPHONE CALLS TO OUR HOSPITAL AS A MEANS OF CONTINUING THE SUPPORT AND GUIDANCE THEY RECEIVED WHILE IN THE HOSPITAL, AND ASSURE THEY WOULD NOT FEEL ALONE AS THEY AND THEIR BABY LEARNED THE ART OF BREASTFEEDING.

WE PROVIDE BREAST PUMPS AND SUPPLIES AT A REDUCED COST TO MAKE IT AS AFFORDABLE AS POSSIBLE AND ENSURE THEY UNDERSTAND HOW TO PROPERLY USE THE PUMP AND UNDERSTAND BREAST MILK STORAGE GUIDELINES. A NEW VENTURE THAT WE BEGAN IN THE THIRD QUARTER IS RENTING BABY SCALES SO MOMS MAY MONITOR THEIR BABIES' WEIGHT GAIN AS THEY WORK ON BREASTFEEDING.

IN 2010 THE NUMBER OF MATERNAL CHILD HEALTH EDUCATION PROGRAMS OFFERED FOR PARTICIPANTS AT SHADY GROVE ADVENTIST AND WASHINGTON

ATTACHMENT 1 (CONT'D)

ADVENTIST HOSPITALS REMAINED STEADY AS THEY HELPED PREPARE EXPECTANT PARENTS FOR THEIR LABOR AND BIRTH EXPERIENCE AND THE CHALLENGES OF CARING FOR A NEW BABY WHEN THEY ARRIVE HOME. WE STRIVE TO REACH AS MANY INTERESTED PARTICIPANTS AS POSSIBLE. TAKING INTO CONSIDERATION INDIVIDUAL LEARNING STYLES AND LIFE SCHEDULES, WE OFFER OUR COMPREHENSIVE CHILDBIRTH AND INFANT CARE CLASSES IN A VARIETY OF FORMATS.

FOR THOSE WHO DO NOT HAVE THE TIME TO ATTEND ONE OF OUR COMPREHENSIVE SERIES, WE OFFER AN EXPRESS CHILDBIRTH CLASS. FOR THOSE WHO HAVE HAD A PREVIOUS BIRTH IN THE LAST FOUR YEARS AND SIMPLY NEED A QUICK REFRESHER WE OFFER A REFRESHER CHILDBIRTH CLASS. WE HAVE A SEPARATE CLASS DESIGNED FOR THOSE WHO ARE SCHEDULED FOR A CESAREAN BIRTH SO THAT THEY MAY ALSO PREPARE FOR A VERY MEANINGFUL BIRTH EXPERIENCE.

WE ALSO OFFER ADDITIONAL CLASSES TO ENHANCE OUR EXPECTANT PARENTS' PREPARATION, INCLUDING BABY CARE BASICS, BREASTFEEDING CLASS, AND INFANT SAFETY AND CPR. WE EVEN OFFER CLASSES EXCLUSIVELY FOR EXPECTANT OR NEW DADS, AS WELL AS CLASSES FOR SIBLINGS AND GRANDPARENTS AS ALL OF OUR FAMILIES PREPARE TO HAVE A NEW BABY IN THEIR HOME.

WE HAVE BEGUN OFFERING OUR DISCOVERING MOTHERHOOD SESSIONS AS FREE WEEKLY DROP-IN SESSIONS RATHER THAN PAID SESSIONS AS A COMMUNITY

ATTACHMENT 1 (CONT'D)

SERVICE, SO THAT MORE NEW MOTHERS MAY HAVE THE OPPORTUNITY TO NETWORK WITH ONE ANOTHER AND HAVE ACCESS TO PROFESSIONALS FOR OUESTIONS AND GUIDANCE AS THEY ADJUST TO THEIR NEW ROLES AS MOTHERS - ESPECIALLY IN THIS UNSURE ECONOMY. THIS IS A VALUED COMMUNITY SERVICE AS IS SHOWN WHEN WE MORE THAN DOUBLED OUR 2009 NUMBERS FOR THIS GROUP AS A RESULT.

OUR PROGRAMS CONTINUE TO RECEIVE GREAT EVALUATIONS AND APPRECIATION FROM OUR PARTICIPANTS.

OUTREACH ACTIVITIES INCLUDE PARTICIPATING IN THE BABY FAIR AT GREAT BEGINNINGS CHILDREN'S STORE IN GERMANTOWN IN SEPTEMBER. 2010 MATERNAL/CHILD HEALTH EDUCATION TOTALS: 428 CLASSES (163), TOURS (174), SUPPORT GROUPS (89), AND SPECIAL EVENTS (2) 10,315 PARTICIPANTS (1,207 WERE LACTATION PARTICIPANTS) 14,673 ENCOUNTERS (1,207 WERE LACTATION ENCOUNTERS) 1,284.5 TEACHING HOURS

MATERNAL CHILD HEALTH EDUCATION AND LACTATION SERVICES AT WASHINGTON ADVENTIST HOSPITAL:

IN 2010, WE HELD 69 MATERNAL CHILD HEALTH EDUCATION PROGRAMS AT WASHINGTON ADVENTIST HOSPITAL, INCLUDING THE "BIRTH, BABY CARE, AND BREASTFEEDING" COURSE, "INFANT SAFETY AND CPR FOR EXPECTANT

ATTACHMENT 1 (CONT'D)

PARENTS" AND THE "MATERNITY ORIENTATION AND TOUR." WE HAD A TOTAL OF 78 CLASS SESSIONS WITH ABOUT 250 TEACHING HOURS, AND 824 EXPECTANT PARENTS IN ATTENDANCE. THE AGGREGATE NUMBER OF CLASS ENCOUNTERS WAS 942.

IN LACTATION SERVICES, WE HAD 160 PUMP RENTAL TRANSACTIONS, 121 SALES CUSTOMERS, ABOUT 100 ENCOUNTERS FOR THE LATCH CLINIC AND APPROXIMATELY 70 EXTENDED CALLS FOR LACTATION ADVICE. THE TOTAL NUMBER OF ENCOUNTERS FOR WAH LACTATION SERVICES WAS 450. WE CONTINUE TO RECEIVE GREAT PROGRAM EVALUATIONS FROM OUR CUSTOMERS, AND WE KNOW THE POSITIVE IMPACT WE HAVE ON PEOPLE'S LIVES GOES FAR BEYOND THESE NUMBERS.

YOUTH HEALTH PROGRAM:

LAST YEAR, ADVENTIST HEALTHCARE OFFERED A TOTAL OF 88 YOUTH HEALTH CLASSES IN FOUR PROGRAMS. A TOTAL OF 36 BABYSITTING CLASSES WERE HELD AT SHADY GROVE ADVENTIST HOSPITAL AND IN THE COMMUNITY WITH 404 ENCOUNTERS.

HOME ALONE CLASSES WERE HELD TWICE AT THE GAITHERSBURG COMMUNITY CENTER WITH 40 ENCOUNTERS AND SEVEN TIMES AT SHADY GROVE WITH 66 ENCOUNTERS. INFANT SAFETY AND CPR CONTINUED TO BE VERY POPULAR AND IN GREAT DEMAND; 40 CLASSES WERE HELD AT SHADY GROVE ADVENTIST HOSPITAL WITH 331 ENCOUNTERS.

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ATTACHMENT 1 (CONT'D)

THE "MOMMY AND ME" PROGRAM WAS A HUGE SUCCESS WITH A TOTAL OF 646 ENCOUNTERS RECORDED AT THE CONGRESSIONAL MALL AND AT THE ROCKVILLE TOWN SQUARE. WE ARE NOW IN THE FOURTH YEAR OF THIS PARTNERSHIP THAT WAS STARTED IN COOPERATION WITH THE PR/MARKETING DEPARTMENT AT ADVENTIST HEALTHCARE.

THE ANNUAL FREE ASTHMA SCREENINGS WERE HELD AT THE LAKEFOREST MALL WITH 50 ENCOUNTERS AND AT THE WHEATON MALL WITH 38 ENCOUNTERS. YOUTH HEALTH WAS INVITED TO PARTICIPATE AT FIVE HEALTH FAIRS IN THE COMMUNITY WHERE TALKS AND SCREENINGS WERE OFFERED TO 344 PARTICIPANTS.

COMMUNITY HEALTH EDUCATION:

IN 2010, COMMUNITY HEALTH EDUCATION STRIVED TO PROVIDE LOW-COST CLASSES TO THE SHADY GROVE ADVENTIST AND WASHINGTON ADVENTIST HOSPITAL AREA. WE OFFERED FUN AND EDUCATIONAL CLASSES AND SUPPORT GROUPS AS WELL AS FREE LECTURES. CLASSES BEING OFFERED INCLUDED BEGINNER TAI-CHI, FIRST AID, WEIGHT MANAGEMENT AND NUTRITION COUNSELING.

SUPPORT GROUPS OFFERED TO THE COMMUNITY WERE ALZHEIMER'S AND SICKLE CELL ANEMIA, WHICH MET 11 TIMES WITH 32 ATTENDEES. IN ADDITION TO PROVIDING CLASSES, HEALTH AND WELLNESS COMMUNITY OUTREACH PARTICIPATED IN HEALTH FAIRS THROUGHOUT MONTGOMERY AND PRINCE GEORGE'S COUNTIES, SUCH AS THE HOLIDAY FOOD AND FITNESS

ATTACHMENT 1 (CONT'D)

EXPO IN PRINCE GEORGE'S COUNTY AND THE MONTGOMERY COUNTY AGRICULTURAL FAIR IN GAITHERSBURG. AT THESE HEALTH FAIRS, WE PROVIDE HEALTH SCREENINGS, COUNSELING, HEALTH EDUCATION MATERIALS, AND FREE GIVEAWAYS. THIS YEAR, WE PARTICIPATED IN 47 HEALTH FAIRS WITH 3,683 ENCOUNTERS.

COMMUNITY HEALTH EDUCATION HAS FORGED MEANINGFUL RELATIONSHIPS WITH PARTNERS IN THE COMMUNITY SUCH BOWIE SENIOR CENTER, ROCKVILLE SENIOR CENTER, TAKOMA PARK SENIOR CENTER, LONG BRANCH COMMUNITY CENTER, DAMASCUS SENIOR CENTER, GREENRIDGE HOUSE SENIOR LIVING, GAITHERSBURG SENIOR CENTER AND THE JEWISH COMMUNITY CENTER OF GREATER WASHINGTON. WE PROVIDED 83 SCREENING AND LECTURE EVENTS WITH 2,019 ENCOUNTERS.

ONE OF THE LARGEST ASPECTS OF COMMUNITY HEALTH EDUCATION IS TO PROVIDE LOW-COST INFLUENZA AND PNEUMONIA VACCINATIONS TO LOCAL COMMUNITY AND SENIOR CENTERS THROUGH OUR HELP STOP THE FLU CAMPAIGN. THIS YEAR, WE HELD 46 FLU CLINICS AND PROVIDED 1,408 FLU VACCINATIONS. COMMUNITY OUTREACH ALSO PARTICIPATED IN 36 EXTERNAL MEETINGS THAT TOOK PLACE IN THE COMMUNITY.

CARDIAC & VASCULAR OUTREACH:

WE CONTINUE TO OFFER THE HEART HEALTH SCREENING PROGRAMS AT OUR HOSPITALS AND SIX OTHER LOCATIONS THROUGHOUT THE COUNTY. OUR SPRING AND FALL CV EVENTS ALSO FOCUS ON CONNECTING OUR PHYSICIANS

ATTACHMENT 1 (CONT'D)

WITH THE PEOPLE OF OUR COMMUNITY. WE ALSO CONTINUE TO PROVIDE HEALTH PRESENTATIONS TO UPDATE OUR ATTENDEES ON THE LATEST INFORMATION THAT INCLUDE BEST PRACTICES.

OUR PARTNERSHIPS IN THE COMMUNITY ARE EXTREMELY IMPORTANT AND THE SYNERGY THAT THESE PARTNERSHIPS CREATE MAKES FOR A MORE POWERFUL IMPACT ON THE PEOPLE OF OUR COMMUNITY. JUST TO NAME A FEW PARTNERSHIPS: AFRICAN AMERICAN HEALTH PROGRAM OF MONTGOMERY COUNTY, MONTGOMERY COUNTY COMMUNITY AND SENIOR CENTERS, CORONARY HEALTH IMPROVEMENT PROGRAM, PLUS 15 LIFESTYLE CHANGE PROGRAM AND THE CENTRAL COUNTY COALITION OF PRINCE GEORGES COUNTY.

THIS YEAR, INSTEAD OF CONTINUING TO WORK WITH ANOTHER ORGANIZATION'S BRAND (LEGS FOR LIFE), WE CAME UP WITH OUR OWN ANNUAL CV PROGRAM ENTITLED, "NAVIGATING YOUR VASCULAR HEALTH" THIS WAS A VERY SUCCESSFUL OUTREACH FROM BOTH HOSPITALS AND WE REACHED MORE THAN 100 PEOPLE WITH LECTURES AND SCREENINGS ON CV HEALTH. OUR SPRING EVENT WAS ALSO RENAMED FROM SPRING FLING TO "SPRING INTO BETTER HEALTH". SO TWICE A YEAR IN BIG FASHION, WE HAVE A STRONG PRESENCE WITH OUR PREVENTION MESSAGE.

CANCER OUTREACH:

WASHINGTON ADVENTIST HOSPITAL CONTINUES TO PROVIDE CANCER SCREENINGS AND SERVICES TO UNINSURED/UNDERINSURED INDIVIDUALS. WE REACH THESE PATIENTS THROUGH OUR BREAST CANCER SCREENING PROGRAM,

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ATTACHMENT 1 (CONT'D)

OUR ANNUAL CANCER SCREENING DAYS, ASSISTING MONTGOMERY COUNTY CANCER CRUSADE IN RECRUITING PATIENTS FOR SERVICES AS WELL AS THROUGH OUR VARIOUS HEALTH FAIRS AND SUPPORT GROUPS.

WASHINGTON ADVENTIST HOSPITAL OPENED ITS DOORS TO SPANISH CATHOLIC CENTER PATIENTS THROUGH A PARTNERSHIP WITH THE PRIMARY CARE COALITION. IN TOTAL, FOR 2010, WE SAW 477 PATIENTS THROUGH WCCP, THE MARYLAND STATE DIAGNOSTIC AND TREATMENT PROGRAM AND THE SPANISH CATHOLIC CENTER CLINIC. ANOTHER ACCOMPLISHMENT IS ADVENTIST HEALTHCARE'S BREAST CANCER SCREENING PROGRAMS WILL BE RECEIVING \$917,000, THROUGH THE SUSAN G. KOMEN FOUNDATION.

WE CONTINUE TO HOLD OUR ANNUAL CANCER SCREENING DAYS, WHICH ARE ALWAYS A HUGE SUCCESS. THIS COLLABORATION BETWEEN HOSPITAL PHYSICIANS, STAFF AND VOLUNTEERS IS A WONDERFUL COMMUNITY EVENT. WE PROVIDE SEVERAL CANCER SCREENINGS: PROSTATE, BREAST, COLORECTAL, ORAL, THYROID, BLADDER AND SKIN CANCERS. IN 2010, WE HAD 68 PARTICIPANTS AND WE PERFORMED 289 TOTAL SCREENINGS.

SEVERAL SUPPORT GROUPS AND LECTURES WE HOLD ANNUALLY ARE "LOOK GOOD, FEEL BETTER" AND THE SCREEN PROGRAM IN ADDITION TO OTHER HEALTH FAIRS AND LECTURES. FOR 2010, WAH HELD FOUR LOOK GOOD, FEEL BETTER SESSIONS WITH A TOTAL OF 17 PARTICIPANTS. LAST, THE SCREEN PROGRAM IS DEDICATED TO PROVIDING LOCAL FIRE DEPARTMENTS WITH COLORECTAL SCREENING AND EDUCATION. IN 2010 WE PERFORMED ONE

ATTACHMENT 1 (CONT'D)

LECTURE AND WE HAD 15 PARTICIPANTS.

HEALTH MINISTRY:

THE HEALTH MINISTRY OUTREACH OF ADVENTIST HEALTHCARE WORKS WITH 25 COMMUNITY ORGANIZATIONS AND 140 CONGREGATIONS HELPING THEM THROUGH CLASSES AND HEALTH EVENTS TO TRAIN AND SUPPORT PEOPLE WHO WILL DIRECTLY PROVIDE SUPPORT AND CARE AT THE LOCAL COMMUNITY LEVEL.

WE HAVE TRAINED MORE THAN 300 PARTICIPANTS FROM AREA CONGREGATIONS IN OUR HEALTH MINISTRY TEAM BUILDING TRAINING OFFERED TWICE A YEAR AND OUR FAITH COMMUNITY NURSE TRAINING. WE CONTINUE TO SUPPORT OUR CONGREGATIONS THROUGH EDUCATION, RESOURCES AND SUPPORT. WE PROVIDE MONTHLY NETWORK/SUPPORT MEETINGS IN THREE DIFFERENT LOCATIONS. WE SERVE CONGREGATIONS IN MONTGOMERY COUNTY, FREDERICK COUNTY, PRINCE GEORGE'S COUNTY, HOWARD COUNTY AND WASHINGTON, D.C. BECAUSE OF OUR UNIQUE TRAINING, PARTICIPANTS COME FROM VIRGINIA, PENNSYLVANIA, NEW YORK AND OTHER STATES. WE PROVIDE ASSISTANCE WITH HEALTH EVENTS, IMMUNIZATION CLINICS, AND HEALTH-RELATED CLASSES TO THE CONGREGATIONS AS WELL PARTNERING WITH VARIOUS COMMUNITY ORGANIZATIONS.

4. ELIMINATE HEALTH DISPARITIES:

WHEN HELPING A PATIENT, A PROVIDER MAY FACE DIFFICULTIES TO DIAGNOSE AND TREAT A PATIENT'S BOTH SPOKEN AND UNSPOKEN NEEDS. NO MATTER IF THE PATIENT IS A CRYING TODDLER, AN ACTIVE SENIOR OR A

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| ADVENTIST HEALTHCARE, INC. | |
| | |
| | ATTACHMENT 1 (CONT'D) |

DESERVE THE OPPORTUNITY TO RECEIVE GOOD CARE. AMONG THE PROGRAMS WE DEVELOPED IS THE CENTER ON HEALTH DISPARITIES, WHICH WAS CREATED IN 2007 FROM A DEEP DESIRE TO PROVIDE QUALITY CARE TO ALL BY RECOGNIZING THE IMPORTANT ROLE OF COMMUNICATION BETWEEN A PATIENT AND A PROVIDER. THE CENTER ON HEALTH DISPARITIES AT ADVENTIST HEALTHCARE IS A REGIONALLY RECOGNIZED LEADER AND RESOURCE FOR EDUCATION AND TRAINING PROGRAMS TO EQUIP OUR COMMUNITY AND PROVIDERS WITH THE NECESSARY INFORMATION AND TOOLS TO PROVIDE PATIENT AND FAMILY-CENTERED CARE FOR OUR DIVERSE COMMUNITY IN A CULTURALLY SENSITIVE WAY.

YOUNG WOMAN WHO MAY NOT UNDERSTAND THE PROVIDER'S LANGUAGE, ALL

THE CENTER PROVIDES CULTURAL AND LINGUISTIC COMPETENCE EDUCATION AND TRAINING, AND CONDUCTS RESEARCH ON HEALTH DISPARITIES IN PARTNERSHIP WITH COMMUNITY AND HEALTH CARE ORGANIZATIONS THROUGHOUT MARYLAND INCLUDING JOHNS HOPKINS MEDICINE AND SINAI HOSPITAL OF BALTIMORE. OUR GOAL IS EFFECTIVE PREVENTION, TREATMENT AND CARE PROGRAMS FOR ALL INDIVIDUALS, REGARDLESS OF THEIR ECONOMIC, CULTURAL, LINGUISTIC OR DEMOGRAPHIC CHARACTERISTICS. WE DELIVER CULTURAL AWARENESS AND SENSITIVITY TRAINING FOR HEALTH PROFESSIONALS, PROVIDE INTERPRETER TRAINING FOR QUALIFIED BILINGUAL STAFF AND PARTNER WITH COMMUNITY ORGANIZATIONS TO CONDUCT RESEARCH AND PROVIDE SERVICES TO MINORITY AND UNDERSERVED POPULATIONS.

ATTACHMENT 1 (CONT'D)

OUR PARTNERSHIP WITH IMMIGRANT ADVOCACY ORGANIZATIONS ENABLES THE PROVISION OF PRIMARY MEDICAL CARE FOR UNINSURED RESIDENTS, HELPS IMMIGRANTS TO PURSUE HEALTH CARE CAREERS AND ENHANCES COMMUNITY SERVICES INCLUDING LANGUAGE ASSISTANCE AND JOB TRAINING TO ASSIST THEM IN BECOMING PART OF THE COMMUNITY.

HERE IS A LIST OF JUST SOME OF THE ACCOMPLISHMENTS OF THE CENTER IN 2010:

-MARCOS PESQUERA, EXECUTIVE DIRECTOR OF ADVENTIST HEALTHCARE'S CENTER ON HEALTH DISPARITIES, WAS NAMED A 2010 HEALTH CARE HERO FOR COMMUNITY OUTREACH BY THE DAILY RECORD NEWSPAPER IN BALTIMORE.

-THE CENTER DELIVERED CULTURALLY COMPETENT CARE TRAINING FOR 6,000 HEALTH PROFESSIONALS IN THE GREATER WASHINGTON REGION IN 2010.

-RESEARCH PARTNERS INCLUDE THE UNIVERSITY OF MARYLAND, THE LATINO HEALTH INITIATIVE, THE PRIMARY CARE COALITION AND CHEER (COMMUNITY HEALTH AND EMPOWERMENT THROUGH EDUCATION AND RESEARCH) OF THE MONTGOMERY COUNTY COMMUNITY FOUNDATION.

-COMMUNITY GROUPS THAT HAVE PARTICIPATED IN THE CENTER'S CULTURALLY COMPETENT CARE TRAINING AND QUALIFIED BILINGUAL STAFF PROGRAM INCLUDE JOHNS HOPKINS PRIORITY PARTNERS, KAISER

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| ADVENTIST HEALTHCARE, INC. | |
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PERMANENTE, KOREAN COMMUNITY SERVICE CENTER, MARY'S CENTER, MARYLAND DEPARTMENT OF HEALTH AND HUMAN SERVICES, MARYLAND HOSPITAL ASSOCIATION, MERCY HEALTH CLINIC, MOBILE MED, MONTGOMERY COUNTY CORRECTIONAL FACILITIES, MUSLIM CLINIC, PEOPLES COMMUNITY CLINIC, PROYECTO SALUD, SINAI HOSPITAL OF BALTIMORE AND THE SPANISH CATHOLIC CENTER.

-THE CENTER HAS TRAINED 370 ADVENTIST HEALTHCARE STAFF IN 14 LANGUAGES INCLUDING AMHARIC, ARABIC, ARMENIAN, CANTONESE, FARSI, FRENCH, KHMER, KOREAN, MANDARIN, PORTUGUESE, RUSSIAN, SPANISH, TAGALOG AND VIETNAMESE THROUGH OUR QUALIFIED BILINGUAL STAFF PROGRAM.

ATTACHMENT 2

FORM 990, PART III - PROGRAM SERVICE, LINE 4B

ADVENTIST BEHAVIORAL HEALTH:

ADVENTIST BEHAVIORAL HEALTH IS A COMPREHENSIVE NETWORK OF MENTAL

HEALTH FACILITIES PROVIDING CARE TO MENTALLY ILL INDIVIDUALS

ACROSS THEIR LIFE SPAN.

WITH LOCATIONS IN MONTGOMERY AND ANNE ARUNDEL COUNTIES IN MARYLAND AND ON THE EASTERN SHORE OF MARYLAND, ADVENTIST BEHAVIORAL HEALTH OFFERS A BROAD RANGE OF SERVICES SUCH AS ACUTE CARE, RESIDENTIAL

ATTACHMENT 2 (CONT'D)

TREATMENT, SPECIAL EDUCATION AND GENERAL EDUCATION PROGRAMS, CHEMICAL DEPENDENCY PROGRAMS, PARTIAL HOSPITALIZATION PROGRAMS, INTENSIVE OUTPATIENT SERVICES, AND COMMUNITY-BASED RESIDENTIAL SERVICES.

IN 2010, ADVENTIST BEHAVIORAL HEALTH PROVIDED \$265,461 IN UNCOMPENSATED MENTAL HEALTH CARE ACROSS ITS THREE MAIN CAMPUSES. ADVENTIST BEHAVIORAL HEALTH'S FACILITIES OFFER A TOTAL OF 161 ACUTE CARE BEDS, 141 RESIDENTIAL TREATMENT CENTER BEDS, 32 GROUP HOME BEDS AND A FULL CONTINUUM OF OUTPATIENT SERVICES. ADVENTIST BEHAVIORAL HEALTH CARED FOR APPROXIMATELY 4,000 PATIENTS AND RESIDENTS ACROSS ITS ENTITIES IN 2010.

ADVENTIST BEHAVIORAL HEALTH ROCKVILLE:

THE ADVENTIST BEHAVIORAL HEALTH ROCKVILLE CAMPUS IS A NOT-FOR-PROFIT, JOINT COMMISSION ACCREDITED, 106-BED ACUTE PSYCHIATRIC TREATMENT FACILITY LOCATED IN MONTGOMERY COUNTY. COUPLED WITH AN ADDITIONAL 52-BED RESIDENTIAL TREATMENT CENTER (RTC) FOR ADOLESCENTS, ADVENTIST BEHAVIORAL HEALTH IS THE LARGEST PROVIDER OF MENTAL HEALTH SERVICES IN MONTGOMERY COUNTY. THE ROCKVILLE CAMPUS ALSO PROVIDES OUTPATIENT CHEMICAL DEPENDENCY

ATTACHMENT 2 (CONT'D)

SERVICES FOR ADOLESCENTS AND ADULTS AND OPERATES A PARTIAL HOSPITALIZATION PROGRAM FOR ADOLESCENTS.

THE RIDGE SCHOOL OF MONTGOMERY COUNTY, A SPECIAL AND GENERAL EDUCATION SCHOOL APPROVED BY THE MARYLAND STATE DEPARTMENT OF EDUCATION, IS LOCATED AT THE ADVENTIST BEHAVIORAL HEALTH ROCKVILLE CAMPUS AND SERVES ADOLESCENTS FROM MARYLAND AND WASHINGTON, D.C.

ADVENTIST BEHAVIORAL HEALTH RECENTLY LAUNCHED THE MILITARY ADDICTION RECOVERY CENTER (MARC) AT ITS ROCKVILLE CAMPUS. THE MARC IS A 28-DAY INPATIENT SUBSTANCE ABUSE TREATMENT PROGRAM DESIGNED TO MEET THE UNIQUE NEEDS OF ACTIVE DUTY MILITARY MEN AND WOMEN.

THE BEHAVIORAL HEALTH UNIT AT WASHINGTON ADVENTIST HOSPITAL: THE BEHAVIORAL HEALTH UNIT OFFERS FOUR ADOLESCENT AND 36 ADULT ACUTE CARE BEDS IN ADDITION TO PARTIAL HOSPITALIZATION AND INTENSIVE OUTPATIENT PROGRAMS AT ITS TAKOMA PARK, MARYLAND LOCATION.

THE REGINALD S. LOURIE CENTER FOR INFANTS AND YOUNG CHILDREN (LOURIE CENTER):

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ATTACHMENT 2 (CONT'D)

THE LOURIE CENTER'S MISSION IS TO UNDERSTAND AND STRENGTHEN THE EMOTIONAL HEALTH OF PARENT-CHILD RELATIONSHIPS WITHIN OUR COMMUNITY THROUGH EARLY PREVENTION, INTERVENTION, EDUCATION, RESEARCH AND TRAINING. THE LOURIE CENTER PROVIDES FOUR CORE SERVICES TO BENEFIT INFANTS, CHILDREN AND THEIR FAMILIES: THE PARENT-CHILD CLINICAL SERVICES PROGRAM; LOURIE CENTER SCHOOL; THERAPEUTIC NURSERY PROGRAM; AND EARLY HEAD START.

ADVENTIST BEHAVIORAL HEALTH ANNE ARUNDEL:

ADVENTIST BEHAVIORAL HEALTH AT ANNE ARUNDEL HAS PROVIDED MENTAL HEALTH SERVICES FOR ADOLESCENTS SINCE 2002. LOCATED IN CROWNSVILLE, MARYLAND, ADVENTIST BEHAVIORAL HEALTH ANNE ARUNDEL OFFERS 30 ADOLESCENT RESIDENTIAL TREATMENT BEDS, A GROUP HOME FOR 18 ADOLESCENT MALES, AND A SPECIAL AND GENERAL EDUCATION SCHOOL FOR ADOLESCENTS WITH EMOTIONAL AND BEHAVIORAL DISABILITIES.

THE 30-BED RESIDENT TREATMENT CENTER (RTC) IS ONE OF THE MOST CLINICALLY UNIQUE PROGRAMS IN MARYLAND. IT IS CONSIDERED A HIGH-SECURITY, HIGH LEVEL OF INTENSITY RTC. BY UTILIZING RESEARCH-BASED BEST PRACTICES FOR THIS COGNITIVELY IMPAIRED POPULATION, THE ANNE ARUNDEL STAFF DELIVERS TREMENDOUS OUTCOMES FOR THE RESIDENTS.

Page 2

ATTACHMENT 2 (CONT'D)

THE 18-BED GROUP HOME FOR ADOLESCENT MALES PROVIDES TREATMENT IN A SMALL, AGE-APPROPRIATE FAMILY STYLE SETTING. THE GROUP HOME SERVES ADOLESCENTS WHO DO NOT REQUIRE THE ACUTE SERVICES OF INPATIENT HOSPITALIZATION OR RESIDENTIAL TREATMENT CENTER.

THE RIDGE SCHOOL OF ANNE ARUNDEL COUNTY OFFERS PROGRAMS FOR STUDENTS IN GRADES 8 THROUGH 12 IN A HIGHLY-STRUCTURED ENVIRONMENT THAT ENABLES AND ENCOURAGES MULTI-SENSORY LEARNING. THE SCHOOL IS DESIGNED TO PROVIDE EDUCATION FOR EVEN THE MOST CHALLENGING YOUTH UTILIZING A POSITIVE BEHAVIORAL APPROACH AND PHILOSOPHY.

ADVENTIST BEHAVIORAL HEALTH EASTERN SHORE:

ADVENTIST BEHAVIORAL HEALTH EASTERN SHORE IS THE REGION'S ONLY ACUTE CARE AND RESIDENTIAL MENTAL HEALTH RESOURCE FOR CHILDREN AND ADOLESCENTS. THE FACILITY OFFERS 15 ACUTE CARE BEDS AND 59 RTC BEDS.

ADVENTIST BEHAVIORAL HEALTH EASTERN SHORE HAS A ONE-OF-A-KIND PROGRAM IN THE STATE OF MARYLAND FOR LOW-FUNCTIONING ADOLESCENTS WITH IQS BETWEEN 50 AND 70. THIS IS THE ONLY PROGRAM IN THE STATE TO ADDRESS THE SPECIAL CLINICAL AND THERAPEUTIC NEEDS OF THIS

ATTACHMENT 2 (CONT'D)

POPULATION.

THE RIDGE SCHOOL OF THE EASTERN SHORE IS A SPECIAL AND GENERAL EDUCATION SCHOOL FOR STUDENTS IN GRADES THREE TO 12. THE SCHOOL SERVES RESIDENTS OF THE EASTERN SHORE RTC AS WELL AS DAY STUDENTS WHO LIVE IN THE LOCAL COMMUNITY.

COMMUNITY SERVICE:

ADVENTIST BEHAVIORAL HEALTH IS COMMITTED TO SERVING AS A MENTAL HEALTH RESOURCE TO FAMILIES AND BEHAVIORAL HEALTH SPECIALISTS IN THE COMMUNITIES IT SERVES. THE ORGANIZATION HAS DEDICATED SIGNIFICANT RESOURCES TO PROVIDING FREE EDUCATIONAL WORKSHOPS FOR CONSUMERS AS WELL AS CONTINUING EDUCATION SYMPOSIUMS FOR CLINICIANS.

ADVENTIST BEHAVIORAL HEALTH AND ITS EMPLOYEES ALSO SPONSOR AND SUPPORT COMMUNITY ORGANIZATIONS SUCH AS THE MENTAL HEALTH ASSOCIATION OF MONTGOMERY COUNTY AND THE NATIONAL ALLIANCE ON MENTAL ILLNESS.

ATTACHMENT 3

PART VII - CONTINUATION OF OFFICERS, DIRECTORS, TRUSTEES, KEY EMPLOYEES AND HIGHEST COMPENSATED EMPLOYEES (1)=IND.TRUSTEE/DIR. (2)=INS.TRUSTEE (3)=OFFICER (4)=KEY EMP. (5)=HIGHEST COMP. (6)=FORMER

| | | | (C) POSITION | COMPENSA | TION FROM | |
|----|-------------------|-----------|--------------------|-------------------|-----------|----------|
| | (A)NAME AND TITLE | (B) HOURS | (1)(2)(3)(4)(5)(6) | (D)ORG. (E)F | REL. ORG. | (F)OTHER |
| 29 | JOYCE PORTELA | | | | | |
| | EOO - WAH | 40.00 | Х | 697 , 355. | Ο. | 28,495. |
| 30 | KENNETH DESTEFANO | | | | | |
| | VP & GEN. COUNSEL | 40.00 | Х | 431,082. | Ο. | 31,478. |
| 31 | ELYSE KAPLAN | | | | | |

JSA

Schedule O (Form 990 or 990-EZ) 2010

| Schedule O (Form 990 or 990-EZ) 2010 | | | | | Page 2 |
|--------------------------------------|-------|---|---------|-------------------------|---------------|
| Name of the organization | | | | Employer identification | number |
| ADVENTIST HEALTHCARE, INC. | | | | | |
| | | | | | |
| | | | | ATTACHMENT 3 | (CONT'D) |
| VP HR - AHC | 40.00 | Х | 363,308 | 3. 0. | 29,913. |
| 32 PAULA WIDERLITE | | | | | |
| VP | 40.00 | Х | 360,654 | ł. 0. | 32,823. |
| 33 KATHLEEN DYER | | | | | |
| CII | 40.00 | Х | 352,799 | θ. Ο. | 36,537. |
| | | | | | |

| | | ATTACHME | INT 4 |
|--|---------------------|-------------------------|--------------|
| 990, PART VII- COMPENSATION OF | THE FIVE HIGHEST PA | AID IND. CONTRACTORS | |
| NAME AND ADDRESS | | DESCRIPTION OF SERVICES | COMPENSATION |
| PHNS INC. PO BOX 671001 DALLAS, TX 75267 | | IT SERVICES | 33,958,959. |
| QUEST DIAGNOSTICS 14225 NETWORK DRIVE CHANTILLY, VA 20151 | | CLINICAL LAB SVCS | 19,947,970. |
| FIRST COLONIAL ANESTHESIA ASSOC 1901 RESEARCH BLVD ROCKVILLE, MD 20850 | C | MEDICAL SERVICES | 2,984,810. |
| HOSPITAL HOUSEKEEPING SYSTEM, 1 216 E. FOURTH STREET AUSTIN, TX 78701 | LTD | HOUSEKEEPING SVCS | 2,516,413. |
| SODEXHO MARRIOTT SERVICES PO BOX 536922 ATLANTA, GA 30352-6922 | | DIETRY & PLAN OP | 2,401,050. |
| Т | OTAL COMPENSATION | | 61,809,202. |

Related Organizations and Unrelated Partnerships

See separate instructions.

Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

Department of the Treasury Internal Revenue Service

SCHEDULE R

(Form 990)

Name of the organization

ADVENTIST HEALTHCARE, INC.

Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.) Part I

Attach to Form 990.

| (a) Name, address, and EIN of disregarded entity | | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Total income | (e) End-of-year assets | (f) Direct controlling entity | |
|---|---------------|--------------------------------|---|---------------------|----------------------------------|-------------------------------------|-----|
| (1) ADVENTIST CANCER CARE, LLC | | 26-2515407 | | | | | |
| 1801 RESEARCH BLVD ST 400 | ROCKVILLE, MD | 20850 | CANCER CARE | MD | 4,653,401. | 10,841,410. | N/A |
| (2) AHC HOLDINGS I, LLC | | 52-1532556 | | | | | |
| 1801 RESEARCH BLVD ST 400 | ROCKVILLE, MD | 20850 | HOLDING CO | MD | | 5,400,000. | N/A |
| (3) AHC HOLDINGS II, LLC | | 52-1532556 | | | | | |
| 1801 RESEARCH BLVD ST 400 | ROCKVILLE, MD | 20850 | HOLDING CO | MD | | 5,570,774. | N/A |
| (4) LIFEWORK STRATEGY, LLC | | 90-0493445 | | | | | |
| 1801 RESEARCH BLVD STE 400 | ROCKVILLE, MD | 20850 | HLTH/WELLNESS | MD | 6,092. | 79,844. | N/A |
| | | | - | | | | |
| | | | | | | | |

Part II

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

| (a) Name, address, and EIN of related organization | | | | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity | (g) Section 512(b)(13 controlled entity? | |
|---|-------------------------|---------------|----|----------------------------|--|-------------------------------------|---|----|
| | | | | | | | Yes | No |
| (1) ADVENTIST HOME HEALTH SERVICES, INC | 52-0986808 | | | | | | | |
| 1801 RESEARCH BLVD ST 400 | ROCKVILLE, MD 20850 | REHABILITATIO | MD | 501(C)(3) | 09 | N/A | X | |
| (2) ADVENTIST PHYSICIAN SERVICES, INC | 20-4600646 | | | | | | | |
| 1801 RESEARCH BLVD ST 400 | | PHYSICIAN SEV | MD | 501(C)(3) | 09 | N/A | Х | |
| (3) ADVENTIST REHABILITATION HOSPITAL OF | MD 20-1486678 | | | | | | | |
| | ROCKVILLE, MD 20850 | REHABILITATIO | MD | 501(C)(3) | 03 | N/A | Х | |
| (4) ADVENTIST SENIOR LIVING SERVICES | 52-1739959 | | | | | | | |
| 1801 RESEARCH BLVD ST 400 | | MANAGEMENT SE | MD | 501(C)(3) | 09 | N/A | X | |
| (5) BRADFORD OAKS NURSING AND REHAB CENTE | ER 52-1999975 | | | | | | | |
| 1801 RESEARCH BLVD ST 400 | | NURSING HOME | MD | 501(C)(3) | 09 | N/A | | Х |
| (6) FAIRLAND NURSING & REHAB CENTER | 52-1876447 | | | | | | | |
| 1801 RESEARCH BLVD ST 400 | | NURSING HOME | MD | 501(C)(3) | 09 | N/A | | Х |
| (7) GLADE VALLEY NURSING AND REHAB CENTER | ^R 52-1924309 | | | | | | | |
| 1801 RESEARCH BLVD ST 400 | ROCKVILLE, MD 20850 | NURSING HOME | MD | 501(C)(3) | 09 | N/A | | Х |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.



Employer identification number

52-1532556

OMB No. 1545-0047

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

Department of the Treasury Internal Revenue Service

SCHEDULE R

(Form 990)

See separate instructions.

Name of the organization

ADVENTIST HEALTHCARE, INC.

Part I Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

Attach to Form 990.

| (a) Name, address, and EIN of disregarded entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Total income | (e) End-of-year assets | (f) Direct controlling entity |
|---|--------------------------------|---|---------------------|---------------------------|--|
| | - | | | | |
| | - | | | | |
| | - | | | | |
| _(4) | - | | | | |
| (5) | - | | | | |
| (6) | | | | | |

Part II

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity | Section 5 contr | |
|--|-------------------------|---|----------------------------|--|-------------------------------------|--------------------|----|
| | | | | | | Yes | No |
| (1) HACKETTSTOWN COMMUNITY HOSPITAL 22-6106281 | | | | | | | |
| 651 WILLOW GROVE STREET HACKETTSTOWN, NJ 07840 | HOSPITAL | NJ | 501(C)(3) | 03 | N/A | Х | |
| (2) HACKETTSTOWN COMMUNITY HOSPITAL - EMS 27-0820164 | | | | | | | |
| 651 WILLOW GROVE STREET HACKETTSTOWN, NJ 07840 | AMBULANCE SVC | NJ | 501(C)(3) | 03 | N/A | | Х |
| (3) HACKETTSTOWN COMMUNITY HOSP. FOUNDATION 22-2333410 | | | | | | | |
| 651 WILLOW GROVE STREET HACKETTSTOWN, NJ 07840 | FUNDRAISING | NJ | 501(C)(3) | 11A-I | N/A | | Х |
| (4) MID-ATLANTIC ADVENTIST HEALTHCARE CORP 51-1884153 | | | | | | | |
| 1801 RESEARCH BLVD ST 400 ROCKVILLE, MD 20850 | HOLDING COMPA | MD | 501(C)(3) | 09 | N/A | | Х |
| (5) ADVENTIST BEHAVIORAL HEALTH FOUNDATION 20-5479860 | | | | | | | |
| 1801 RESEARCH BLVD ST 400 ROCKVILLE, MD 20850 | FUNDRAISING | MD | 501(C)(3) | 11A-I | N/A | X | |
| (6) REGINALD S. LOURIE CENTER FOR INFANTS 52-1255870 | | | | | | | |
| 1801 RESEARCH BLVD ST 400 ROCKVILLE, MD 20850 | BEHAVIORAL CA | MD | 501(C)(3) | 09 | N/A | X | |
| (7) SHADY GROVE ADVENTIST HOSP. FNDTN 52-1216429 | | | | | | | |
| 1801 RESEARCH BLVD ST 400 ROCKVILLE, MD 20850 | FUNDRAISING | MD | 501(C)(3) | 11A-I | N/A | Х | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.



Employer identification number

52-1532556

OMB No. 1545-0047

Related Organizations and Unrelated Partnerships

See separate instructions.

Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

Department of the Treasury Internal Revenue Service

SCHEDULE R

(Form 990)

Name of the organization

ADVENTIST HEALTHCARE, INC.

Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.) Part I

Attach to Form 990.

| (a) Name, address, and EIN of disregarded entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Total income | (e) End-of-year assets | (f) Direct controlling entity |
|---|--------------------------------|---|---------------------|---------------------------|-------------------------------------|
| _(1) | | | | | |
| (2) | | | | | |
| _(3) | | | | | |
| (4) | | | | | |
| (5) | | | | | |
| _(6) | | | | | |

Part II

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity | Section 5 contr | |
|---|--------------------------------|---|----------------------------|--|-------------------------------------|--------------------|----|
| | | | | | | Yes | No |
| (1) SHADY GROVE NURSING AND REHABILITATION C 52-1442495 | | | | | | | |
| 1801 RESEARCH BLVD ST 400 ROCKVILLE, MD 20850 | NURSING HOME | MD | 501(C)(3) | 09 | N/A | | Х |
| (2) SLIGO CREEK NURSING HOME&REHABILITATION 52-1736368 | | | | | | | |
| 1801 RESEARCH BLVD ST 400 ROCKVILLE, MD 20850 | NURSING HOME | MD | 501(C)(3) | 09 | N/A | | Х |
| (3) SPRINGBROOK NURSING & REHAB CENTER, INC 52-1736305 | | | | | | | |
| 1801 RESEARCH BLVD ST 400 ROCKVILLE, MD 20850 | NURSING HOME | MD | 501(C)(3) | 09 | N/A | | Х |
| (4) WASHINGTON ADVENTIST HOSPITAL FOUNDATION 52-1692158 | | | | | | | |
| 1801 RESEARCH BLVD, STE 400 ROCKVILLE, MD 20850 | FUNDRAISING | MD | 501(C)(3) | 09 | N/A | X | |
| (5) | | | | | | | |
| (6) | | | | | | | |
| _(7) | . – | | | | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.



Employer identification number

52-1532556

Schedule R (Form 990) 2010

Page 2

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Predominant income (related, unrelated, excluded from tax under sections 512-514) | (f) Share of total income | (g) Share of end-of-year assets | Dispropo | h) prtionate ations? | (i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) | Gene | j) eral or aging mer? | (k) Percentage ownership |
|---|-------------------------|--|-------------------------------------|---|---|---------------------------------------|----------|----------------------------|--|------|---------------------------------------|---------------------------------------|
| | | | | , | | | Yes | No | | Yes | No | |
| (1) GERMANTOWN 0/P IMAGING 20-4395 | | | | | | | | | | | | |
| 1801 RESEARCH BLVD, STE 400 | O/P IMAGING | MD | SGRC, PC | | | | | x | | | х | 50.0000 |
| _(2) | - | | | | | | | | | | | |
| _(3) | | | | | | | | | | | | |
| _(4) | - | | | | | | | | | | | |
| | - | | | | | | | | | | | |
| (6) | - | | | | | | | | | | | |
| _(7) | - | | | | | | | | | | | |

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Type of entity (C corp, S corp, or trust) | (f) Share of total income | (g) Share of end-of-year assets | (h) Percentage ownership |
|---|--------------------------------|--|-------------------------------------|--|------------------------------|--|---------------------------------------|
| | | | | | | | |
| (1) ADVENTIST MANAGEMENT SERVICES, INC 52-1575694 | - | | | | | | |
| 1801 RESEARCH BLVD, STE 400 ROCKVILLE, MD 20850 | MANAGEMENT SERVIC | MD | N/A | C CORP | 205,922. | 1,189,631. | 100.0000 |
| (2) LIFEWORK STRATEGY, INC 52-1704500 | - | | | | | | |
| 1801 RESEARCH BLVD, STE 400 ROCKVILLE, MD 20850 | EMPLOYEE ASSISTAN | MD | N/A | C CORP | -107,911. | 490,781. | 100.0000 |
| (3) PREMIER MEDICAL NETWORK, INC. 52-1952469 | - | | | | | | |
| 1801 RESEARCH BLVD, STE 400 ROCKVILLE, MD 20850 | JT. PHYSIC. CONT | MD | N/A | C CORP | 2,162. | 16,571. | 50.0000 |
| _(4) | - | | | | | | |
| (5) | | | | | | | |
| <u>(6)</u> | | | | | | | |
| (7) | | | | | | | |

| 201 | mplete line 1 if any entity is listed in Parts II, III, or IV of this schedule. | | Yes | No |
|-----|---|-------|-----|----------|
| | ing the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II–IV? | | | |
| | | 1a | | X |
| | sipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity | 1b | | X |
| | grant, or capital contribution to other organization(s) | | X | |
| | grant, or capital contribution from other organization(s) | 1c | | <u> </u> |
| an | is or loan guarantees to or for other organization(s) | 1d | X | ─ |
| an | is or loan guarantees by other organization(s) | 1e | | X |
| | | | | |
| le | of assets to other organization(s) | 1f | | X |
| | hase of assets from other organization(s) | 1g | | X |
| | ange of assets | 1h | | Х |
| | e of facilities, equipment, or other assets to other organization(s) | 1i | | X |
| 15 | | | | |
| | | 4: | | X |
| | e of facilities, equipment, or other assets from other organization(s) | | X | |
| | ormance of services or membership or fundraising solicitations for other organization(s) | 1k | X | |
| rfc | prmance of services or membership or fundraising solicitations by other organization(s) | 11 | | Х |
| ar | ing of facilities, equipment, mailing lists, or other assets | 1m | | Х |
| | ing of paid employees | 1n | | X |
| | | | | |
| im | bursement paid to other organization for expenses | 10 | | X |
| | bursement paid by other organization for expenses | 1p | X | |
| | | - 10- | | |
| | | 10 | | X |
| | r transfer of cash or property to other organization(s) | 1q | | |
| | r transfer of cash or property from other organization(s) | 1r | | |
| ٦e | e answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction threshold | s. | s. | s. |

| | (a) Name of other organization | (b) Transaction type (a–r) | (c) Amount involved | (d) Method of determining amount involved |
|-----|---|---|------------------------|---|
| (1) | ADVENTIST HOME HEALTH SERVICES, INC | К | 446,893. | FMV |
| (2) | ADVENTIST HOME HEALTH SERVICES, INC | Р | 431,532. | FMV |
| (3) | ADVENTIST PHYSICIAN SERVICES, INC | К | 194,903. | FMV |
| (4) | ADVENTIST REHABILITATION HOSPITAL OF MD | K | 1,917,026. | FMV |
| (5) | ADVENTIST REHABILITATION HOSPITAL OF MD | P | 1,396,452. | FMV |
| (6) | ADVENTIST SENIOR LIVING SERVICES | K | 1,684,883. | FMV |

| No | te. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule. | | Yes | No |
|--------|--|----|-----|----------|
| | | | | |
| 1 | During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II–IV? | 1a | | |
| а | Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity | | | <u> </u> |
| | Gift, grant, or capital contribution to other organization(s) | 1b | | <u> </u> |
| С | Gift, grant, or capital contribution from other organization(s) | 1c | | <u> </u> |
| d | Loans or loan guarantees to or for other organization(s) | 1d | | <u> </u> |
| е | Loans or loan guarantees by other organization(s) | 1e | | |
| | | | | |
| f | Sale of assets to other organization(s) | 1f | | |
| a | Purchase of assets from other organization(s) | 1g | | |
| 5 | Exchange of assets | 1h | | |
| | Lease of facilities, equipment, or other assets to other organization(s) | 1i | | <u> </u> |
| | | | | |
| | | 41 | | |
| j | Lease of facilities, equipment, or other assets from other organization(s) | 1j | | <u> </u> |
| k | Performance of services or membership or fundraising solicitations for other organization(s) | 1k | | <u> </u> |
| I | Performance of services or membership or fundraising solicitations by other organization(s) | 11 | | |
| m | Sharing of facilities, equipment, mailing lists, or other assets | 1m | | Ļ |
| n | Sharing of paid employees | 1n | | |
| | | | | |
| 0 | Reimbursement paid to other organization for expenses | 10 | | |
| n | Reimbursement paid by other organization for expenses | 1p | | |
| Р | | | | |
| ~ | Other transfer of cash or property to other organization(s) | 1q | | |
| q r | Other transfer of cash or property from other organization(s) | 1r | | <u> </u> |
| 2 | If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds. | - | 1 | L |

| (a) Name of other organization | (b) Transaction type (a–r) | (c) Amount involved | (d) Method of determining amount involved |
|--|----------------------------------|------------------------|---|
| (1) ADVENTIST SENIOR LIVING SERVICES | P | 93,905. | FMV |
| (2) BRADFORD OAKS NURSING AND REHAB CENTER | K | 38,111. | FMV |
| (3) BRADFORD OAKS NURSING AND REHAB CENTER | P | 85,631. | FMV |
| (4) FAIRLAND NURSING & REHAB CENTER | ĸ | 55,837. | FMV |
| (5) FAIRLAND NURSING & REHAB CENTER | P | 79,925. | FMV |
| (6) GLADE VALLEY NURSING AND REHAB CENTER | Р | 142,125. | FMV |

| No | te. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule. | | Yes | No |
|----|--|-----------|-----|----------|
| 1 | During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II–IV? | | | |
| | | 1a | | - |
| a | Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity | 1b | | |
| | Gift, grant, or capital contribution to other organization(s) | - | | + |
| | Gift, grant, or capital contribution from other organization(s) | 1c | | <u> </u> |
| d | Loans or loan guarantees to or for other organization(s) | 1d | | |
| е | Loans or loan guarantees by other organization(s) | 1e | | |
| | | | | |
| f | Sale of assets to other organization(s) | 1f | | |
| q | Purchase of assets from other organization(s) | 1g | | |
| | | 1h | | |
| n | Exchange of assets | 1i | | |
| I | Lease of facilities, equipment, or other assets to other organization(s) | | | |
| | | | | - |
| j | Lease of facilities, equipment, or other assets from other organization(s) | <u>1j</u> | | |
| k | Performance of services or membership or fundraising solicitations for other organization(s) | 1k | | |
| 1 | Performance of services or membership or fundraising solicitations by other organization(s) | 11 | | |
| m | Sharing of facilities, equipment, mailing lists, or other assets | 1m | | |
| | Sharing of paid employees | 1n | | - |
| | | | | |
| | | 10 | | |
| 0 | Reimbursement paid to other organization for expenses | 10 | | <u> </u> |
| р | Reimbursement paid by other organization for expenses | 1p | | |
| | | | | |
| q | Other transfer of cash or property to other organization(s) | 1q | | |
| r | Other transfer of cash or property from other organization(s) | 1r | | |
| 2 | If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds. | | | |

| | (a) Name of other organization | (b) Transaction type (a–r) | (c) Amount involved | (d) Method of determining amount involved |
|-----|---|----------------------------------|------------------------|---|
| (1) | HACKETTSTOWN COMMUNITY HOSPITAL | D | 34,864,342. | FMV |
| (2) | HACKETTSTOWN COMMUNITY HOSPITAL | K | 2,851,887. | FMV |
| (3) | HACKETTSTOWN COMMUNITY HOSPITAL | P | 3,991,631. | FMV |
| (4) | ADVENTIST BEHAVIORAL HEALTH FOUNDATION | С | 69,103. | FMV |
| (5) | REGINALD S. LOURIE CENTER FOR INFANTS | K | 178,523. | FMV |
| (6) | SHADY GROVE ADVENTIST HOSPITAL FOUNDATION | С | 1,122,523. | FMV |

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| Not | te. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule. | | Yes | No |
|--------|--|----------|-----|----------|
| 1 | During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II–IV? | | | |
| | Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity | 1a | | |
| | | 1b | | <u> </u> |
| | Gift, grant, or capital contribution to other organization(s) | | | <u> </u> |
| | Gift, grant, or capital contribution from other organization(s) | 1c | | <u> </u> |
| | Loans or loan guarantees to or for other organization(s) | 1d | | <u> </u> |
| е | Loans or loan guarantees by other organization(s) | 1e | | |
| | | | | |
| f | Sale of assets to other organization(s) | lf | | |
| a | Purchase of assets from other organization(s) | 1g | | |
| h | Exchange of assets | 1h | | |
| | Lease of facilities, equipment, or other assets to other organization(s) | 1i | | |
| • | | | | |
| | 1 and a finalities any inment or other exacts from other exaction(a) | 1j | | |
| Ţ | Lease of facilities, equipment, or other assets from other organization(s) | 1k | | |
| K | Performance of services or membership or fundraising solicitations for other organization(s) | <u> </u> | | <u> </u> |
| I | Performance of services or membership or fundraising solicitations by other organization(s) | 11 | | <u> </u> |
| m | | 1m | | |
| n | Sharing of paid employees | 1n | | |
| | | | | |
| ο | Reimbursement paid to other organization for expenses | 10 | | |
| p | Reimbursement paid by other organization for expenses | 1p | | |
| - | · · · · · · · · · · · · · · · · · · · | | | |
| n | Other transfer of cash or property to other organization(s) | 1q | | |
| ч r | Other transfer of cash or property from other organization(s) | 1r | | |
| 2 | If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds. | | | L |

| | (a) Name of other organization | (b) Transaction type (a–r) | (c) Amount involved | (d) Method of determining amount involved |
|-----|---|----------------------------------|------------------------|---|
| (1) | SHADY GROVE NURSING AND REHABILITATION CENTER | K | 106,058. | FMV |
| (2) | SHADY GROVE NURSING AND REHABILITATION CENTER | P | 158,041. | FMV |
| (3) | SLIGO CREEK NURSING HOME AND REHABILITATION | К | 23,422. | FMV |
| (4) | SLIGO CREEK NURSING HOME AND REHABILITATION | P | 73,007. | FMV |
| (5) | SPRINGBROOK NURSING AND REHAB CENTER, INC. | K | 19,162. | FMV |
| (6) | SPRINGBROOK NURSING AND REHAB CENTER, INC. | Р | 74,092. | FMV |

| | | | Yes | No |
|--------|--|-----------------------------|-----|----------|
| NO | te. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule. | | | |
| 1 | During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? | 10 | | — |
| а | Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity | | | <u> </u> |
| b | | | | <u> </u> |
| С | Gift, grant, or capital contribution from other organization(s) | | | I |
| d | Loans or loan guarantees to or for other organization(s) | 1d | | <u> </u> |
| е | Loans or loan guarantees by other organization(s) | . 1e | | L |
| | | | | |
| f | Sale of assets to other organization(s) | 1f | | |
| a | Purchase of assets from other organization(s) | | | 1 |
| h | Exchange of assets | 41 | | |
| 1 | Lease of facilities, equipment, or other assets to other organization(s) | | | |
| • | | | | |
| i | Lease of facilities, equipment, or other assets from other organization(s) | . 1j | | ī — |
| ן ר | Performance of services or membership or fundraising solicitations for other organization(s) | | | |
| , | | | | |
| | Performance of services or membership or fundraising solicitations by other organization(s) | •• | | <u> </u> |
| m | | · · | | |
| n | Sharing of paid employees | ••• | | |
| | | 4. | | |
| 0 | Reimbursement paid to other organization for expenses | | | <u> </u> |
| р | Reimbursement paid by other organization for expenses | 1p | | |
| | | | | |
| q | Other transfer of cash or property to other organization(s) | | | <u> </u> |
| r | Other transfer of cash or property from other organization(s) | | | L |
| 2 | If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresho | olds. | | |
| | (a) (b) (c) Name of other organization Transaction Amount involved Met | (d) | | ~ |
| | Anount involveu | thod of dete amount invo | | J |

| | (a) Name of other organization | (D) Transaction type (a–r) | (c) Amount involved | (a) Method of determining amount involved |
|-----|--|----------------------------------|------------------------|---|
| (1) | WASHINGTON ADVENTIST HOSPITAL FOUNDATION | С | 596,726. | FMV |
| (2) | ADVENTIST MANAGEMENT SERVICES, INC. | К | 187,566. | FMV |
| (3) | ADVENTIST MANAGEMENT SERVICES, INC. | P | 128,504. | FMV |
| (4) | LIFEWORK STRATEGY, INC. | Р | 9,404. | FMV |
| (5) | | | | |
| (6) | | | | Sahadula B (Farm 000) 2010 |

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (a) Name, address, and EIN of entity | | (C) Legal domicile (state or foreign country) | ate or foreign sect | | (e) Share of end-of-year assets | Disprop | (f) ortionate ations? | (g) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) | Gen mar | (h) neral o naging artner? |
|---|---|--|---------------------|----|--|---------|-----------------------------|---|------------|-------------------------------------|
| | | | Yes | No | | Yes | No | (101111000) | Yes | s No |
| (1) | _ | | | | | | | | | |
| (2) | _ | | | | | | | | | |
| (3) | - | | | | | | | | | |
| (4) | - | | | | | | | | | |
| (5) | - | | | | | | | | | |
| <u>(6)</u> | - | | | | | | | | | - |
| (7) | - | | | | | | | | | |
| (8) | _ | | | | | | | | | |
| (9) | - | | | | | | | | | |
| 10) | - | | | | | | | | | |
| [11] | _ | | | | | | | | | |
| (12) | _ | | | | | | | | | |
| 13) | - | | | | | | | | + | |
| 14) | - | | | | | | | | + | + |
| 15) | - | | | | | | | | + | + |
| 16) | - | | 1 | | | | | | + | + |

Schedule R (Form 990) 2010

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| Schedule R (Form 990) 2010 | |
|----------------------------|--|
| Part VII | Supplemental Information |
| | Complete this part to provide additional information for responses to questions on Schedule R (see |
| | instructions). |