Introduction:

COMMUNITY BENEFIT NARRATIVE REPORTING INSTRUCTIONS

The Maryland Health Services Cost Review Commission's (HSCRC's or Commission's) Community Benefit Report, required under §19-303 of the Health General Article, Maryland Annotated Code, is the Commission's method of implementing a law that addresses the growing interest in understanding the types and scope of community benefit activities conducted by Maryland's nonprofit hospitals.

The Commission developed a two-part community benefit reporting system that includes an inventory spreadsheet that collects financial and quantitative information and a narrative report to strengthen and supplement the inventory spreadsheet. The guidelines and inventory spreadsheet were guided, in part, by the VHA, CHA, and others' community benefit reporting experience, and was then tailored to fit Maryland's unique regulatory environment. This reporting tool serves as the narrativ report. The instructions and process for completing the inventory spreadsheet were guided, in part, by the VHA, CHA, and others' community benefit reporting experience, and was then tailored to fit Maryland's unique regulatory environment. This reporting tool serves as the narrativ report. The instructions and process for completing the inventory spreadsheet remain the same in priory years. The narrative is focused on (1) the general demographics of the hospital community, (2) how hospitals determined the needs of the communities they serve, (3) hospital community benefit administration, and (4) community benefit external collaboration to develop and implement community benefit initiatives.

The Commission moved to an online reporting format beginning with the FY 2018 reports. In this new template, responses are now mandatory unless marked as optional. If you submit a report without responding to each question, your report may be rejected. You would then be required to fill in the missing answers before resubmitting. Questions that require a narrative response have a limit of 20,000 characters. This report need not be completed in one session and can be opened by

For technical assistance, contact HCBHelp@hilltop.umbc.edu.

Q2. Section I - General Info Part 1 - Hospital Identification

Q3. Please confirm the information we have on file about your hospital for FY 2019.

	Is this int	formation ect?	
	Yes	No	If no, please provide the correct information here:
The proper name of your hospital is: Fort Washington Medical Center	•		Name changed to Adventist HealthCare Fort Washington Medical Center in October 2019
Your hospital's ID is: 210060	•		
Your hospital is part of the hospital system called Nexus Health.	•	0	Joined the Adventist HealthCare system in October 2019

Q4. The next two questions ask about the area where your hospital directs its community benefit efforts, called the Community Benefit Service Area. You may find these community health statistics useful in preparing your responses

Q5. (Optional) Please describe any other community health statistics that your hospital uses in its community benefit efforts

Recognized for excellence in patient safety, Fort Washington Medical Center is a 37-bed acute care hospital in Prince George's County, Maryland. The hospital serves patients in the Fort Washington, Oxon Hill, and Temple Hills areas, as well as parts of southeast Washington, DC. Nexus Health, a private health care organization owns and manages the community-based hospital. The hospital provides general inpatient services including adult medical and surgical care, ambulatory surgical services, laboratory, radiology and diagnostic services, as well as gastrointestinal, orthopedic, plastic, rehabilitation, and respiratory therapy. Specialty services include gynecology, neurology, urology, and ophthalmology. Two prominent community-based programs include a free outpatient Diabetes Education Program and an Infectious Diseases Program (free HIV) and Hepatitis C testing/education). The hospital operates one of the busiest emergency rooms in the metropolitan area, seeing nearly 40,000 patients each year, and has just over 400 employees. The facility currently has 24-hour coverage for neurology, which encompasses most of the common neurological complaints such as headaches, stroke, multiple sclerosis and other primary neurological services. Neurologists specialize in disorders of the brain, spinal cord, peripheral nerves, and muscles. The FWMC operates a Pain Management Center to meet the needs of the large proportion of patients with chronic pain related conditions including sickle cell disease. In collaboration with DaVita Dialysis, FWMC operates inpatient dialysis for patients admitted to the hospital with End-Stage Renal Disease. FWMC continues to address chronic health issues in its community. Prince George's County to be a FOCUS partner. Gilead launched the FOCUS program to develop replicate model programs that embody best practices in HIV screening and linkage to care. The program targets 32,623 individuals and we reached 25,786. Staff from various departments took part in 22 health improvement initiatives through Recognized for excellence in patient safety. Fort Washington Medical Center is a 37-bed acute care hospital in Prince George's County, Maryland. The hospital serves Department.

Q6. (Optional) Please attach any files containing community health statistics that your hospital uses in its community benefit efforts.

285.4KB application/pdf

Q8. Please select the county or counties located in your hospital's CBSA

Q7. Section I - General Info Part 2 - Community Benefit Service Area

Allegany County	Charles County	Prince George's Coun
Anne Arundel County	Dorchester County	Queen Anne's County

Baltimore City	Frederick County	Somerset County
Baltimore County	Garrett County	St. Mary's County
Calvert County	Harford County	☐ Talbot County
Caroline County	☐ Howard County	Washington County
Carroll County	☐ Kent County	Wicomico County
Cecil County	Montgomery County	Worcester County
Q9. Please check all Allegany County ZIP code:	s located in your hospital's CBSA.	
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Q10. Please check all Anne Arundel County ZIP	codes located in your hospital's CBSA.	
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Q11. Please check all Baltimore City ZIP codes	located in your hospital's CBSA.	
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Q12. Please check all Baltimore County ZIP coo	des located in your hospital's CRSA	
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Q13. Please check all Calvert County ZIP codes	s located in your hospital's CBSA.	
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Q14. Please check all Caroline County ZIP code	es located in your hospital's CBSA.	
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Q16. Please check all Cecil County ZIP codes lo	ocated in your hospital's CBSA.	
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Q22. Please check all Howard County ZIP code	s located in your hospital's CBSA.	
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Q23. Please check all Kent County ZIP codes to	ocated in your hospital's CBSA.	
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Q24. Please check all Montgomery County ZIP codes located in your hospital's CBSA.

Q25. F	Please check all Prince George's Cou	nty ZIP codes located in your hospital's C	CBSA.								
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	20613	20722	20750	20785							
	20616	20724	20752	20790							
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	20703	20726	20757	20792							
	20704	20731	20762	20799							
	20705	20735	20768	20866							
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Q33. H	233. How did your hospital identify its CBSA?										
	Based on ZIP codes in your Financial Assistance Policy. Please describe.										

	ased on ZIP codes in your global budget revenue agreement. Please describe.	
	ℓ_0	
	Based on patterns of utilization. Please describe.	
Ξ,		
	Fort Washington Medical Center	
	identifies its CBSA using population health data captured via its	
	electronic medical records system,	
	which is CPSI. Data includes patient	
	information from admissions and the	
	emergency department such as a patient's demographic information,	
	personal and family medical history,	
	allergies, immunizations, medications,	
	health conditions, contact, and	
	insurance information. The demographic information is used to parse which	
	communities utilize our services, how	
	often, and the type of service(s)/care	
	a patient most requires.	
	Other. Please describe.	
	FWMC identifies its CBSA based on	
	computer programs & systems (EMR/EHR)	
(0	(Optional) Is there any other information about your hospital's Community Benefit Service Area that you would like to provide?	
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Q40. Section II - CHNA Part 1 - Timing & Format

○ No	
Q42. Please explain why your hospital has not conducted a CHNA that conforms to IRS requirements, as well as your hospital's plan and timeframe for completing CHNA.	ng a
This question was not displayed to the respondent.	
Q43. When was your hospital's most recent CHNA completed? (MM/DD/YYYY)	
05/13/2019	
Q44. Please provide a link to your hospital's most recently completed CHNA.	
https://www.fortwashingtonmc.org/services/community-health/	
Q45. Did you make your CHNA available in other formats, languages, or media?	

Q46. Please describe the other formats in which you made your CHNA available.

This question was not displayed to the respondent.

YesNo

Yes

Q47. Section II - CHNA Part 2 - Participants

Q48. Please use the table below to tell us about the internal participants involved in your most recent CHNA.

					CHNA Ac	utivities					
	N/A - Person or Organization was not Involved	Position or Department		development	on	in primary data	Participated	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your expl below:
CB/ Community Health/Population Health Director (facility level)	•										
	N/A - Person or Organization was not Involved	Position or Department	Member of t CHNA Committee	in development	on	Participated in primary data collection	Participated	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your expl below:
CB/ Community Health/ Population Health Director (system level)	•										
	N/A - Person or Organization was not Involved	Position or Department	Member of t CHNA Committee	development	on	Participated in primary data collection	Participated	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your expl below:
Senior Executives (CEO, CFO, VP, etc.) (facility level)			•	•	•	•	•	•			
	N/A - Person or Organization was not Involved	Position or Department	Member of t CHNA Committee	development	on	Participated in primary data collection	Participated	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your exp below:
Senior Executives (CEO, CFO, VP, etc.) (system level)				•			•	•			
	N/A - Person or Organization was not Involved	Position or Department	Member of t CHNA Committee	development	on	Participated in primary data collection	Participated	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your exp below:

Board of Directors or Board Committee (facility level)	•										
	N/A - Person or Organization was not Involved	Department	Member of CHNA Committee	Participated in development of CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explain below:
Board of Directors or Board Committee (system level)	•										
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Member of CHNA Committee	Participated in development of CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explain below:
Clinical Leadership (facility level)					•	•	•	•			
	N/A - Person or Organization was not Involved		Member of CHNA Committee	Participated in development of CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your exploit below:
Clinical Leadership (system level)											
	N/A - Person or Organization was not Involved	Department	Member of CHNA Committee	Participated in development of CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explain below:
Population Health Staff (facility level)							•	•	•		
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Member of CHNA Committee	Participated in development of CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explain below:
Population Health Staff (system level)	✓										
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist		Participated in development of CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explain below:
Community Benefit staff (facility level)					•		•	•			
	N/A - Person or Organization was not Involved	Department	Member of CHNA Committee	Participated in development of CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explain below:
Community Benefit staff (system level)	•										
	N/A - Person or Organization was not Involved	Department	Member of CHNA Committee	Participated in development of CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your exploid below:
Physician(s)											
	N/A - Person or Organization was not Involved	Department	Member of CHNA Committee	Participated in development of CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your expl below:
Nurse(s)								•			

	N/A - Person or Organization was not Involved	Department	Member of CHNA Committee	Participated in development of CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explain below:
Social Workers								•			
	N/A - Person or Organization was not Involved	Department	Member of CHNA Committee	Participated in development of CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explain below:
Community Benefit Task Force	•						•				
	N/A - Person or Organization was not Involved	Department	Member of CHNA Committee	Participated in development of CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your expla below:
Hospital Advisory Board	•						•				
	N/A - Person or Organization was not Involved	Department	Member of CHNA Committee	Participated in development of CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your expla below:
Other (specify)	•										
	N/A - Person or Organization was not Involved	Department	Member of CHNA Committee	Participated in development of CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your expla below:

Q49. Section II - CHNA Part 2 - Participants (continued)

Q50. Please use the table below to tell us about the external participants involved in your most recent CHNA.

				CI	HNA Activities					Click to write Column 2
	N/A - Person or Organization was not involved	Member of CHNA Committee	Participated in the development of the CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Other Hospitals Please list the hospitals here: Doctors Community Hospital, Laurel Regional Hospital, MedStar Southern Maryland Hospital, Prince George's County Health Department, and Prince George's Hospital Center		•	•	•	•	•	•	•		
	N/A - Person or Organization was not involved	Member of CHNA Committee	Participated in the development of the CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Local Health Department Please list the Local Health Departments here: Prince George's County Health Department			•		•	•	•			
	N/A - Person or Organization was not involved	Member of CHNA Committee	Participated in the development of the CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Local Health Improvement Coalition Please list the LHICs here: Prince George's County Health Action Coalition, National Low Income Housing Coalition										

	N/A - Person or Organization was not involved		Participated in the development of the CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Maryland Department of Health					•		•	•		
	N/A - Person or Organization was not involved	Member of CHNA	Participated in the development of the CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Maryland Department of Human Resources	•									
	N/A - Person or Organization was not involved		Participated in the development of the CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Maryland Department of Natural Resources	•									
	N/A - Person or Organization was not involved	Member of CHNA	Participated in the development of the CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Maryland Department of the Environment	•									
	N/A - Person or Organization was not involved	Member of CHNA	Participated in the development of the CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Maryland Department of Transportation							•	•		
	N/A - Person or Organization was not involved		Participated in the development of the CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Maryland Department of Education							•	•		
	N/A - Person or Organization was not involved	Member of CHNA	Participated in the development of the CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Area Agency on Aging Please list the agencies here: Prince George's Area Agency on Aging, Prince George's County Department of Family Services, Aging & Disability Resources Services								•		
	N/A - Person or Organization was not involved	Member of CHNA	Participated in the development of the CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Local Govt. Organizations — Please list the organizations here: Prince George's County Department of: National Capital Park & Planning Commission, Housing and Community Development, Social Services Community Division, Family Services, Public Works & Transportation								•		
	N/A - Person or Organization was not involved	Member of CHNA	Participated in the development of the CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Faith-Based Organizations							•	•		

	N/A - Person or Organization was not involved		Participated in the development of the CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
School - K-12 Please list the schools here: Prince George's County Schools								•		
	N/A - Person or Organization was not involved		Participated in the development of the CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
School - Colleges and/or Universities Please list the schools here: University of Maryland and The George Washington University								•		
	N/A - Person or Organization was not involved	Member of CHNA Committee	Participated in the development of the CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
School of Public Health Please list the schools here:	•									
	N/A - Person or Organization was not involved	Member of CHNA Committee	Participated in the development of the CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
School - Medical School Please list the schools here:	•									
	N/A - Person or Organization was not involved	Member of CHNA Committee	Participated in the development of the CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
School - Nursing School Please list the schools here:	•									
	N/A - Person or Organization was not involved	Member of CHNA Committee	Participated in the development of the CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
School - Dental School Please list the schools here:	•									
	N/A - Person or Organization was not involved		Participated in the development of the CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
School - Pharmacy School - Please list the schools here:	•									
	N/A - Person or Organization was not involved		Participated in the development of the CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Behavioral Health Organizations Please list the organizations here: Community Counseling and Mentoring Services, Inc. Affordable Behavioral Consultants Behavior Support Services Cheverly Health Center Community Clinic, Inc. D. Leonard Dyer Regional Health Center Essential Therapeutic Perspectives Evergreen Health Family Behavior Services Prince George's County Health Department QCI Behavioral Health Rims Center for Enrichment & Development							€	€		
	N/A - Person or Organization was not involved		Participated in the development of the CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:

Social Service Organizations Please list the organizations here: Prince George's County Department of Social Services, Ayuda, Inc. and Mary's Center							•	•			
	N/A - Person or Organization was not involved	Member of CHNA Committee	Participated in the development of the CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other -	If you selected "Other (explain)," please type your explanation below:
Post-Acute Care Facilities — please list the facilities here:	•										
	N/A - Person or Organization was not involved	Member of CHNA Committee	Participated in the development of the CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other -	If you selected "Other (explain)," please type your explanation below:
Community/Neighborhood Organizations Please list the organizations here: LIST ORGS HERE	•										
	N/A - Person or Organization was not involved	Member of CHNA Committee	Participated in the development of the CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other -	If you selected "Other (explain)," please type your explanation below:
Consumer/Public Advocacy Organizations Please list the organizations here:	•										
	N/A - Person or Organization was not involved		Participated in the development of the CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other -	If you selected "Other (explain)," please type your explanation below:
Other If any other people or organizations were involved. olease list them here:	•										
	N/A - Person or Organization was not involved	Member of CHNA Committee	Participated in the development of the CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other -	If you selected "Other (explain)," please type your explanation below:
Q51. Section II - CHNA Part 3	- Follow-ı	qı									
Q52. Has your hospital adopted an implementation	strategy following	ng its most re	ecent CHNA, as	required b	by the IRS?						
Yes No											
Q53. Please enter the date on which the implemen	tation strategy w	as approved	by your hospit	al's govern	ing body.						
06/30/2019											
Q54. Please provide a link to your hospital's CHNA	implementation	strategy.									
https://www.fortwashingtonmc.org/services/con	nmunity-health/										
Q55. Please explain why your hospital has not ado implementation strategy.	pted an impleme	entation strat	egy. Please inc	lude wheth	er the hospita	l has a plan a	nd/or a timefra	ame for an			
This question was not displayed to the respondent.											

Oral Health

✓ Physical Activity

Respiratory Diseases

Q56. Please select the health needs identified in your most recent CHNA. Select all that apply even if a need was not addressed by a reported initiative.

Environmental Health

Family Planning

✓ Access to Health Services: Health Insurance

✓ Access to Health Services: Practicing PCPs

✓ Access to Health Services: Regular PCP Visits Food Safety

Access to Health Services: ED Wait Times	Global Health	Sexually Transmitted Diseases
Access to Health Services: Outpatient Services	Health Communication and Health Information Technology	Sleep Health
✓ Adolescent Health	Health Literacy	Telehealth
Arthritis, Osteoporosis, and Chronic Back Conditions	Health-Related Quality of Life & Well-Being	☐ Tobacco Use
Behavioral Health, including Mental Health and/or Substance Abuse	Heart Disease and Stroke	Violence Prevention
✓ Cancer		Vision
Children's Health		Wound Care
✓ Chronic Kidney Disease	Injury Prevention	Housing & Homelessness
Community Unity	Lesbian, Gay, Bisexual, and Transgender Health	Transportation
Dementias, Including Alzheimer's Disease	Maternal & Infant Health	Unemployment & Poverty
	✓ Nutrition and Weight Status	✓ Other Social Determinants of Health
Disability and Health	Older Adults	Other (specify)
the same, which are adult and adolescent physical a transportation, and more. There remains a clear nee intended to support effective strategy implementatio situation, and available resources to ensure accoun	Prince George's County, specifically in the three zip co ctivity, lack of access to primary care physicians, hype d for more stringent guidance and accountability amon, to eliminate the one-size-fits-all approach. FWMC be ability and shared ownership for health among stakehs social determinants • Explicit criteria to set priorities • Identation • Small area analysis	des served by FWMC, the conditions and areas of focus remain rtension, lack of health care education, diabetes, obesity, go community health providers. The following is a list of areas elieves that such practices should be adapted for context, olders. • Assessments that span jurisdictions • Collaboration lentify community assets • Monitoring and evaluation • Oversight
Q59. (Optional) Please attach any files containing inform	nation regarding your CHNA that you wish to share.	
Q60. Section III - CB Administration	on Part 1 - Participants	

Q61. Please use the table below to tell us about how internal staff members were involved in your hospital's community benefit activities during the fiscal year.

					Activitie						
	N/A - Person or Organization was not Involved	Position or	health needs that will be	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
CB/ Community Health/Population Health Director (facility level)	•										
	N/A - Person or Organization was not Involved	Position or	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
CB/ Community Health/ Population Health Director (system level)	•										
	N/A - Person or Organization was not Involved	Position or	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Senior Executives (CEO, CFO, VP, etc.) (facility level)			•	•	•	•	•	•	•		

	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explana below:
Senior Executives (CEO, CFO, VP, etc.) (system level)	•										
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explana below:
Board of Directors or Board Committee (facility level)	•										
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explana below:
Board of Directors or Board Committee (system level)			•	•							
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explana below:
Clinical Leadership (facility level)					•			•	•		
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explana below:
Clinical Leadership (system level)	•										
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explana below:
Population Health Staff (facility level)											
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	health needs that will be	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explana below:
Population Health Staff (system level)											
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explana below:
Community Benefit staff (facility level)	•										
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explana below:
Community Benefit staff (system level)			•	•	•				•		
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explana below:
Physician(s)								•			
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explana below:
Nurse(s)								•			

	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Social Workers								•	•		
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Community Benefit Task Force	•										
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Hospital Advisory Board	•										
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Other (specify)	•										
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:

Q62. Section III - CB Administration Part 1 - Participants (continued)

Q63. Please use the table below to tell us about the external participants involved in your hospital's community benefit activities during the fiscal year

				А	ctivities					Click to write Column 2
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Other Hospitals Please list the hospitals here:	•									
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Local Health Department Please list the Local Health Departments here: Prince George's County Health Department	•							•		
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Local Health Improvement Coalition Please list the LHICs here: Prince George's County Health Action Coalition, National Low Income Housing Coalition								•		
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Maryland Department of Health								•		
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Maryland Department of Human Resources	•									

	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Maryland Department of Natural Resources	•									
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	the initiatives that will be	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Maryland Department of the Environment	•									
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	the initiatives that will be	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Maryland Department of Transportation	•									
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	the initiatives that will be	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Maryland Department of Education	•									
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	the initiatives that will be	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Area Agency on Aging Please list the agencies here:	•									
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	the initiatives that will be	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Local Govt. Organizations Please list the organizations here: Prince George's County Health Department							•			
	N/A - Person or Organization was not involved	health needs that will be	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Faith-Based Organizations	•									
	N/A - Person or Organization was not involved	needs that will be	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
School - K-12 Please list the schools nere:	•									
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	the initiatives that will be	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
School - Colleges and/or Universities Please list the schools here:	•									
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
School of Public Health Please list the schools here:	•									
	N/A - Person or Organization was not involved	needs that will be	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
School - Medical School Please list the schools here:	•									

	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
School - Nursing School Please list the schools here:	•									
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
School - Dental School Please list the schools here:	•									
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
School - Pharmacy School Please list the schools here:	•									
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Behavioral Health Organizations Please list the organizations here:	•									
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Social Service Organizations Please list the organizations here:	•									
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Post-Acute Care Facilities please list the facilities here:	•									
	N/A - Person or Organization was not involved	health needs that will be	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Community/Neighborhood Organizations Please list the organizations here: LIST ORGS HERE										
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Consumer/Public Advocacy Organizations Please list the organizations here: NBC 4 Health & Fitness Expo Heart Health Month Zeta Phi Beta Sorority, Inc. Hyattsville Day 2019 Diabetes Wellness Walk U.S. Census Bureau Mel Franklin Friends & Family Day Family Health Day with Men in Mind Sharon Bible Fellowship Church Beltway Church of Christ Health Min. National Night Out - Barnaby- Glassmanor National Night Out - District VII Word For Life Church Annual Health Fair Life Covenant Christian Min. Comm. Day Tony Knotts Community Day Galilee Baptist Church Health Fair First Bethel Grace UMC - Time Ministry Breast Cancer Awareness - Harmony Hall Veterans Stand Down - Homeless Resource Day	•									
	N/A - Person or Organization was not involved	health needs that will be	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Other If any other people or organizations were involved_please list them here:	•									
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:

Q65.	Do	bes your hospital conduct an internal audit of the annual community benefit financial spreadsheet? Select all that apply.
•	•	Yes, by the hospital's staff
		Yes, by the hospital system's staff
		Yes, by a third-party auditor
		No
Q66.	Do	bes your hospital conduct an internal audit of the community benefit narrative?
)	Yes
(No
		ease describe the community benefit narrative audit process.
This	gue	estion was not displayed to the respondent.
Q68.	Do	bes the hospital's board review and approve the annual community benefit financial spreadsheet?
(Yes
		No
Q69.	Ple	ease explain:
This	an a	estion was not displayed to the respondent.
	,,	
Q70.	Do	bes the hospital's board review and approve the annual community benefit narrative report?
(Yes
)	No
Q71.	Ple	ease explain:
Inis	s que	estion was not displayed to the respondent.
Q72.	Do	pes your hospital include community benefit planning and investments in its internal strategic plan?
(Yes
		No
		ease describe how community benefit planning and investments are included in your hospital's internal strategic plan.
a	he nnu nmi	community benefits planning and investments are included in our strategic plan by way of aligning development and community plans with respective department ual budgets (outlining specific programs and activities), and then monitoring and tracking key performance indicators and anticipated outcomes. The plan is based on munity needs surveys and EMR/EHR statistics.
		mainly needs out to be districted in Statistics.
L		
0-	,-	
Q74.	(O _l	ptional) If available, please provide a link to your hospital's strategic plan.
Г		
L		
Q75.	(O _l	ptional) Is there any other information about your hospital's community benefit administration and external collaboration that you would like to provide?

Q77. Based on the implementation strategy developed through the CHNA process, please describe three ongoing, multi-year programs and initiatives undertaken by your hospital to address community health needs during the fiscal year.

Q78. Section IV - CB Initiatives Part 1 - Initiative 1

Q79. Name of initiative.

Community Outreach Health Screenings

Q80. Does this initiative address a community health need that was identified in your most recently completed CHNA?

- Yes
- No

Q81. In your most recently completed CHNA, the following community health needs were identified:
Access to Health Services: Health Insurance, Access to Health Services: Practicing PCPs, Access to Health Services: Regular PCP Visits, Adolescent Health, Behavioral Health, including Mental Health and/or Substance Abuse, Cancer, Chronic Kidney Disease, Diabetes, Educational and Community-Based Programs, HIV, Immunization and Infectious Diseases, Nutrition and Weight Status, Physical Activity, Other Social Determinants of Health Other:

Using the checkboxes below, select the needs that appear in the list above that were addressed by this initiative.

Access to Health Services: Health Insurance	✓ Heart Disease and Stroke
Access to Health Services: Practicing PCPs	✓ HIV
Access to Health Services: Regular PCP Visits	Immunization and Infectious Diseases
Access to Health Services: ED Wait Times	☐ Injury Prevention
Access to Health Services: Outpatient Services	Lesbian, Gay, Bisexual, and Transgender Health
Adolescent Health	Maternal and Infant Health
Arthritis, Osteoporosis, and Chronic Back Conditions	✓ Nutrition and Weight Status
Behavioral Health, including Mental Health and/or Substance Abuse	Older Adults
Cancer	Oral Health
Children's Health	Physical Activity
Chronic Kidney Disease	Respiratory Diseases
✓ Community Unity	Sexually Transmitted Diseases
Dementias, including Alzheimer's Disease	Sleep Health
	Telehealth
Disability and Health	☐ Tobacco Use
✓ Educational and Community-Based Programs	☐ Violence Prevention
Environmental Health	Vision
✓ Family Planning	Wound Care
Food Safety	Housing & Homelessness
Global Health	Transportation
Health Communication and Health Information Technology	Unemployment & Poverty
✓ Health Literacy	✓ Other Social Determinants of Health
Health-Related Quality of Life & Well-Being	Other (specify)

Q82. When did this initiative begin?

01/01/2010

Q88. Did you work with other individuals, groups, or organizations to deliver this initiative?
Yes. Please describe who was involved in this initiative.
No.
Q89. Please describe the primary objective of the initiative.
The primary objectives of the community outreach and health screenings are to help bridge the gap for populations that lack adequate health insurance; lack transportation to primary care facilities, and to education communities on health resources available to people through their local hospital. Additionally, to provide preliminary health screenings that may help identify issues not diagnosed.
Q90. Please describe how the initiative is delivered.
This initiative is delivered in person, through one-on-one contact at community health fairs and events where the community is invited to learn more about health care programs and services offered at FWMC.
Q91. Based on what kind of evidence is the success or effectiveness of this initiative evaluated? Explain all that apply.
Count of participants/encounters Sign-in forms, emails, number of materials/literature given away
Other process/implementation measures (e.g. number of items distributed)
Surveys of participants
Biophysical health indicators
Assessment of environmental change
Impact on policy change
Effects on healthcare utilization or cost
Assessment of workforce development Other
Q92. Please describe any observed outcome(s) of the initiative (i.e., not intended outcomes).
There has been an uptick of sign-ups and participation in our diabetes education program after people have attended community outreach initiatives where we participated. Participation in the all-men diabetes education classes is particularly impressive.
Q93. Please describe how the outcome(s) of the initiative addresses community health needs.
The outcomes directly address diabetes education and prevention, which is a huge health problem in our service area of Prince George's County. By addressing diabetes, other health related problems are also often addresses, such as heart disease, stroke, and obesity. Additionally, we get the opportunity to education a population that lags behind in diabetes care.
Q94. What was the total cost to the hospital of this initiative in FY 2018? Please list hospital funds and grant funds separately.
\$15,403.35

Other. Please specify.

Q96. Section IV - CB Initiatives Part 2 - Initiative 2

Q97. Name of initiative.	
Diabetes Self Management Education Program	
Q98. Does this initiative address a need identified in your most recently complet	ited CHNA?
Yes	
○ No	
Health Services: Regular PCP Visits, Adolescent and/or Substance Abuse, Cancer, Chronic Kidney	ess to Health Services: Practicing PCPs, Access to Health, Behavioral Health, including Mental Health
Using the checkboxes below, select the needs that a initiative.	ppear in the list above that were addressed by this
Access to Health Services: Health Insurance	Heart Disease and Stroke
Access to Health Services: Practicing PCPs	HIV
Access to Health Services: Regular PCP Visits	Immunization and Infectious Diseases
Access to Health Services: ED Wait Times	☐ Injury Prevention
Access to Health Services: Outpatient Services	Lesbian, Gay, Bisexual, and Transgender Health
Adolescent Health	Maternal and Infant Health
Arthritis, Osteoporosis, and Chronic Back Conditions	Nutrition and Weight Status
Behavioral Health, including Mental Health and/or Substance Abuse	Older Adults
Cancer	Oral Health
Children's Health	Physical Activity
Chronic Kidney Disease	Respiratory Diseases
Community Unity	Sexually Transmitted Diseases
Dementias, including Alzheimer's Disease	Sleep Health
	Telehealth
Disability and Health	☐ Tobacco Use
Educational and Community-Based Programs	☐ Violence Prevention
Environmental Health	Vision
Family Planning	Wound Care
Food Safety	Housing & Homelessness
Global Health	Transportation
Health Communication and Health Information Technology	Unemployment & Poverty
Health Literacy	Other Social Determinants of Health
Health-Related Quality of Life & Well-Being	Other (specify)
Q100. When did this initiative begin?	
W100. WHEN THE HINDRING DEGILLS	
04/05/2014	

Q101. Does this initiative have an anticipated end date?

 $\ensuremath{\, \bullet \hspace*{-.5em} }$ No, the initiative does not have an anticipated end date.

	The initiative will end when a community or population health measure reaches a target value. Please describe.	
	<i>//</i> /	
	The initiative will end when a clinical measure in the hospital reaches a target value. Please describe.	
	The initiative will end when external grant money to support the initiative runs out. Please explain.	
	The initiative will end when a contract or agreement with a partner expires. Please explain.	
	The initiality fill the fill the desirable of agreement that a parties express. I leader of parties	
	Other. Please explain.	
Q102. I	. Please describe the population this initiative targets (e.g. diagnosis, age, insurance status, etc.).	
Cor	ommunity residents with pre-diabetes and chronic diabetes. Additionally, the majority of the patients that presented in the program show one or more of the paracteristics; high blood pressure, elevated cholesterol levels, hospital re-admissions, obesity, poor health conditions, low accesses to health care or a g	he following eneral interest in
Cor	ommunity residents with pre-diabetes and chronic diabetes. Additionally, the majority of the patients that presented in the program show one or more of the	he following eneral interest in
Cor	ommunity residents with pre-diabetes and chronic diabetes. Additionally, the majority of the patients that presented in the program show one or more of the paracteristics; high blood pressure, elevated cholesterol levels, hospital re-admissions, obesity, poor health conditions, low accesses to health care or a g	he following eneral interest in
Cor	ommunity residents with pre-diabetes and chronic diabetes. Additionally, the majority of the patients that presented in the program show one or more of the paracteristics; high blood pressure, elevated cholesterol levels, hospital re-admissions, obesity, poor health conditions, low accesses to health care or a g	he following eneral interest in
Cor cha dial	ommunity residents with pre-diabetes and chronic diabetes. Additionally, the majority of the patients that presented in the program show one or more of the paracteristics; high blood pressure, elevated cholesterol levels, hospital re-admissions, obesity, poor health conditions, low accesses to health care or a g	he following eneral interest in
Cor cha dial	ommunity residents with pre-diabetes and chronic diabetes. Additionally, the majority of the patients that presented in the program show one or more of the paracteristics: high blood pressure, elevated cholesterol levels, hospital re-admissions, obesity, poor health conditions, low accesses to health care or a gabetes care due to family history.	he following eneral interest in
Cor cha dial	ommunity residents with pre-diabetes and chronic diabetes. Additionally, the majority of the patients that presented in the program show one or more of the paracteristics: high blood pressure, elevated cholesterol levels, hospital re-admissions, obesity, poor health conditions, low accesses to health care or a gabetes care due to family history.	he following eneral interest in
Cor cha dial	ommunity residents with pre-diabetes and chronic diabetes. Additionally, the majority of the patients that presented in the program show one or more of the transacteristics: high blood pressure, elevated cholesterol levels, hospital re-admissions, obesity, poor health conditions, low accesses to health care or a gabetes care due to family history. Enter the estimated number of people this initiative targets.	he following eneral interest in
Cor cha dial	ommunity residents with pre-diabetes and chronic diabetes. Additionally, the majority of the patients that presented in the program show one or more of the transacteristics: high blood pressure, elevated cholesterol levels, hospital re-admissions, obesity, poor health conditions, low accesses to health care or a gabetes care due to family history. Enter the estimated number of people this initiative targets.	he following eneral interest in
Corcha dial	ommunity residents with pre-diabetes and chronic diabetes. Additionally, the majority of the patients that presented in the program show one or more of the transacteristics: high blood pressure, elevated cholesterol levels, hospital re-admissions, obesity, poor health conditions, low accesses to health care or a gabetes care due to family history. Enter the estimated number of people this initiative targets.	he following eneral interest in
Corcha dial	ommunity residents with pre-diabetes and chronic diabetes. Additionally, the majority of the patients that presented in the program show one or more of the paracteristics: high blood pressure, elevated cholesterol levels, hospital re-admissions, obesity, poor health conditions, low accesses to health care or a grabetes care due to family history. Enter the estimated number of people this initiative targets.	he following eneral interest in
Q103. I	ommunity residents with pre-diabetes and chronic diabetes. Additionally, the majority of the patients that presented in the program show one or more of the paracteristics: high blood pressure, elevated cholesterol levels, hospital re-admissions, obesity, poor health conditions, low accesses to health care or a grabetes care due to family history. Enter the estimated number of people this initiative targets. 3,717 How many people did this initiative reach during the fiscal year?	he following eneral interest in
Corcha dial	ommunity residents with pre-diabetes and chronic diabetes. Additionally, the majority of the patients that presented in the program show one or more of the paracteristics: high blood pressure, elevated cholesterol levels, hospital re-admissions, obesity, poor health conditions, low accesses to health care or a grabetes care due to family history. Enter the estimated number of people this initiative targets. 3,717 How many people did this initiative reach during the fiscal year?	he following eneral interest in
Q103. I	ommunity residents with pre-diabetes and chronic diabetes. Additionally, the majority of the patients that presented in the program show one or more of the paracteristics: high blood pressure, elevated cholesterol levels, hospital re-admissions, obesity, poor health conditions, low accesses to health care or a grabetes care due to family history. Enter the estimated number of people this initiative targets. 3,717 How many people did this initiative reach during the fiscal year?	he following eneral interest in
Q103. I	ommunity residents with pre-diabetes and chronic diabetes. Additionally, the majority of the patients that presented in the program show one or more of the paracteristics: high blood pressure, elevated cholesterol levels, hospital re-admissions, obesity, poor health conditions, low accesses to health care or a grabetes care due to family history. Enter the estimated number of people this initiative targets. 3,717 How many people did this initiative reach during the fiscal year?	he following eneral interest in
Cor chardial 23, 23, 23, 20, 20, 20, 20, 20, 20, 20, 20, 20, 20	ommunity residents with pre-diabetes and chronic diabetes. Additionally, the majority of the patients that presented in the program show one or more of the paracteristics: high blood pressure, elevated cholesterol levels, hospital re-admissions, obesity, poor health conditions, low accesses to health care or a grabetes care due to family history. Enter the estimated number of people this initiative targets. 3,717 How many people did this initiative reach during the fiscal year?	he following eneral interest in
Cor chardial 23, 23, 23, 20, 20, 20, 20, 20, 20, 20, 20, 20, 20	ommunity residents with pre-diabetes and chronic diabetes. Additionally, the majority of the patients that presented in the program show one or more of the paracteristics: high blood pressure, elevated cholesterol levels, hospital re-admissions, obesity, poor health conditions, low accesses to health care or a grabetes care due to family history. Enter the estimated number of people this initiative targets. 3.717 How many people did this initiative reach during the fiscal year?	he following eneral interest in
23, Q104. I	ommunity residents with pre-diabetes and chronic diabetes. Additionally, the majority of the patients that presented in the program show one or more of the paracteristics: high blood pressure, elevated cholesterol levels, hospital re-admissions, obesity, poor health conditions, low accesses to health care or a grabetes care due to family history. Enter the estimated number of people this initiative targets. 3.717 How many people did this initiative reach during the fiscal year?	he following eneral interest in
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 $\hfill \bigcirc$ The initiative will end on a specific end date. Please specify the date.

Lifescan, NOvonordisk, Eli lilly	
O No.	
07. Please describe the primary objective of the initiative.	
To provide ongoing education and assistance to all individuals with diabetes to maintain glycemic control, through the implementation of the American Assor Diabetes Educators 7 Core Self-Care Behaviors which include, Healthy Eating, Monitoring, Goal Setting, Being Active, Medications, Healthy Coping and Re	ciation of ducing Risks.
28. Please describe how the initiative is delivered.	
Diabetes Education is provided based upon the American Association of diabetes Educators 7 Core Self-care Behaviors. Monitoring, Healthy Eating, Health Active, Taking Medications, Reducing Risks, and Goal Setting. Implementation of these core behaviors helps to ensure that participants are getting all of the information they need to succeed in the management of their diabetes. The initiative is also detived in several settings such as classes, classes held throu community, participation in community health fairs and expos, as well as the production of monthly awareness events, and nutritional counseling.	e pertinent
19. Based on what kind of evidence is the success or effectiveness of this initiative evaluated? Explain all that apply.	
 ✓ Count of participants/encounters ✓ Other process/implementation measures (e.g. number of items distributed) ✓ Distribution of diabetes supplies and inpatient stay education has aided in the reduction of readmission for patients admitted for 	
complications from diabetes. Surveys of participants	
Biophysical health indicators	
Assessment of environmental change	
Impact on policy change	
Effects on healthcare utilization or cost	
Assessment of workforce development	
Other	
0. Please describe any observed outcome(s) of the initiative (i.e., not intended outcomes).	
individuals became more aware of the importance of proper nutrition, diabetes medication management, exercise, healthy coping and preventing complicati	ions
1. Please describe how the outcome(s) of the initiative addresses community health needs.	
Participants have received ongoing diabetes self-management education in the form of private consultations and classes, tools in the form of evidence-base materials such as handouts and pamphlets to help with understanding, along with log books, glucometers, medication savings cards and other pertinent info support to help them take control of their diabetes and live well. Individuals who have completed the classes have shown improvement in the management of as demonstrated in their lowered A1C's.	ormation and
2. What was the total cost to the hospital of this initiative in FY 2018? Please list hospital funds and grant funds separately.	
12. What was the total cost to the hospital of this initiative in FY 2018? Please list hospital funds and grant funds separately. \$115,041.44	

Q113. (Optional) Supplemental information for this initiative.

The initiative will end when external grant money to support the initiative runs out. Please explain. This initiative is grant funded and must be renewed yearly. There are also clinical data requirements that need to be met.	
The initiative will end when a contract or agreement with a partner expires. Please explain.	
Other. Please explain.	
Q120. Please describe the population this initiative targets (e.g. diagnosis, age, insurance status, etc.).	
The initiative targets patients that visit the emergency department or that are admitted into the hospital. Patients are tested if they are between the age of 13-76.	
Q121. Enter the estimated number of people this initiative targets.	
32632	
Q122. How many people did this initiative reach during the fiscal year?	
25786	
Q123. What category(ies) of intervention best fits this initiative? Select all that apply.	
Chronic condition-based intervention: treatment intervention	
✓ Chronic condition-based intervention: prevention intervention	
Acute condition-based intervention: treatment intervention	
Acute condition-based intervention: prevention intervention	
Condition-agnostic treatment intervention	
Social determinants of health intervention	
Community engagement intervention	
Other. Please specify.	
Q124. Did you work with other individuals, groups, or organizations to deliver this initiative?	

The initiative will end when a clinical measure in the hospital reaches a target value. Please describe.

Yes. Please describe who was involved in this initiative.

Gilead Sciences

	No.
Q12	25. Please describe the primary objective of the initiative.
	Provide patients an avenue to know their status for HIV and Hep C through testing, and to also provide educate on prevention and where to seek treatment.
Q12	26. Please describe how the initiative is delivered.
	Patients who come into the ED for treatment and who do not opt-out will receive a blood draw to test for HIV and Hep.C.
Q12	27. Based on what kind of evidence is the success or effectiveness of this initiative evaluated? Explain all that apply.
	Count of participants/encounters The is a benchmark set for the number of tests performed each month.
	Other process/implementation measures (e.g. number of items distributed)
	Surveys of participants
	Biophysical health indicators
	Assessment of environmental change
	Impact on policy change
	Effects on healthcare utilization or cost
	Assessment of workforce development
	Other
Q12	28. Please describe any observed outcome(s) of the initiative (i.e., not intended outcomes).
Γ	Patients are becoming increasingly aware that our hospital offer this service and at times will ask for the testing when they arrive to the ED.
L	
Q12	29. Please describe how the outcome(s) of the initiative addresses community health needs.
	HIV is spreading within the Prince George's County community and this initiative helps to bring about awareness of current health status and possibly prevent the further spread of disease.
Q13	30. What was the total cost to the hospital of this initiative in FY 2018? Please list hospital funds and grant funds separately.
	\$1,371,743.00
L	

Q131. (Optional) Supplemental information for this initiative.

Q132. Section IV - CB Initiatives Part 4 - Other Initiative Info

Q133. Additional information about initiatives.

Q134. (Optional) If you wish, you may upload a document describing your community benefit initiatives in more detail, or provide descriptions of additional initiatives your hospital undertook during the fiscal year. These need not be multi-year, ongoing initiatives.

Yes			
○ No			
In your most recently completed CHNA, the following commund Access to Health Services: Health Insurance, Access to Health Services: Regular PCP Visits, Adolescent Health, Inand/or Substance Abuse, Cancer, Chronic Kidney Diseas Based Programs, HIV, Immunization and Infectious Disea	lealth Services: Practions Behavioral Health, inclue, Diabetes, Educations	cing PCPs, Access to uding Mental Health al and Community-	
Activity, Other Social Determinants of Health Other:	505, Natificon and Weig	giit otatus, i nysicai	
Using the checkboxes below, select the needs that appear in community benefit initiatives.	the list above that were	NOT addressed by your	
This question was not displayed to the respondent.			
Q137. Why were these needs unaddressed?			
This question was not displayed to the respondent.			
Q138. Do any of the hospital's community benefit operations/activities align with the State He initiatives correspond to a SHIP measure within the following categories? See the SHIP website for more information and a list of the measures: https://pophealth.health.maryland.gov/Pages/SHIP-Lite-Home.aspx		Specifically, do any activities or	
	Yes	No No	
Healthy Beginnings - includes measures such as babies with low birth weight, early prenatal care, and teen birth rate	0	•	
Healthy Living - includes measures such as adolescents who use tobacco	0	•	
products and life expectancy Healthy Communities - includes measures such as domestic violence and suicide		-	
		•	
rate			
Access to Health Care - includes measures such as adolescents who received a wellness checkup in the last year and persons with a usual primary care provider	0	•	
Access to Health Care - includes measures such as adolescents who received a	0	•	
Access to Health Care - includes measures such as adolescents who received a wellness checkup in the last year and persons with a usual primary care provider Quality Preventive Care - includes measures such as annual season influenza	0	•	
Access to Health Care - includes measures such as adolescents who received a wellness checkup in the last year and persons with a usual primary care provider Quality Preventive Care - includes measures such as annual season influenza vaccinations and emergency department visit rate due to asthma	alth goals? If so, tell us about them b	elow.	
Access to Health Care - includes measures such as adolescents who received a wellness checkup in the last year and persons with a usual primary care provider Quality Preventive Care - includes measures such as annual season influenza vaccinations and emergency department visit rate due to asthma Q139. (Optional) Did your hospital's initiatives in FY 2018 address other, non-SHIP, state here Q140. Section V - Physician Gaps & Subsidies Q141. As required under HG §19-303, please select all of the gaps in physician availability in	alth goals? If so, tell us about them b	elow.	
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Q135. Were all the needs identified in your most recently completed CHNA addressed by an initiative of your hospital?

Hospital-Based Physicians	Anesthesia services/radiology
Non-Resident House Staff and Hospitalists	Inpatient services are not profitable
Coverage of Emergency Department Call	There is a select demand for some emergency room services
Physician Provision of Financial Assistance	
Physician Recruitment to Meet Community Need	
Other (provide detail of any subsidy not listed above)	
Other (provide detail of any subsidy not listed above)	
Other (provide detail of any subsidy not listed above)	
143. (Optional) Is there any other information abou	ut physician gaps that you would like to provide?

Q144. (Optional) Please attach any files containing further information regarding physician gaps at your hospital.

Q145. Section VI - Financial Assistance Policy (FAP)

Q146. Upload a copy of your hospital's financial assistance policy.

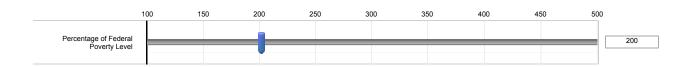
FINAL - Financial Assistance Policy.pdf 1.2MB application/pdf

Q

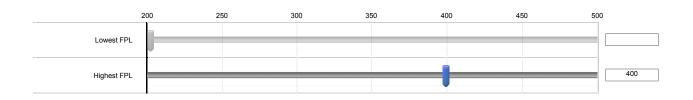
Q147. Upload a copy of the Patient Information Sheet provided to patients in accordance with Health-General §19-214.1(e).

FINAL - Patient Informtion Sheet.pdf 60.8KB

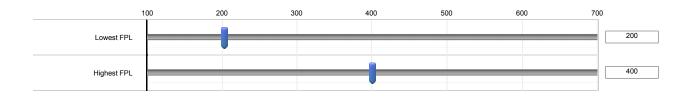
Q148. Maryland hospitals are required under COMAR 10.37.10.26(A-2)(2)(a)(i) to provide free medically necessary care to patients with family income at or below 200 percent of the federal poverty level (FPL). Please select the percentage of FPL below which your hospital's FAP offers free care.



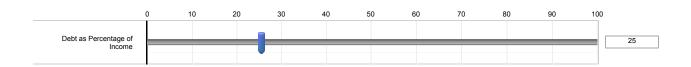
Q149. Maryland hospitals are required under COMAR 10.37.10.26(A-2)(2)(a)(ii) to provide reduced-cost, medically necessary care to low-income patients with family income between 200 and 300 percent of the federal poverty level. Please select the range of the percentage of FPL for which your hospital's FAP offers reduced-cost care.



Q150. Maryland hospitals are required under COMAR 10.37.10.26(A-2)(3) to provide reduced-cost, medically necessary care to patients with family income below 500 percent of the federal poverty level who have a financial hardship. Financial hardship is defined as a medical debt, incurred by a family over a 12-month period that exceeds 25 percent of family income. Please select the range of the percentage of FPL for which your hospital's FAP offers reduced-cost care for financial hardship. Please select the threshold for the percentage of medical debt that exceeds a household's income and qualifies as financial hardship.



Q151. Please select the threshold for the percentage of medical debt that exceeds a household's income and qualifies as financial hardship.



Q152. Has your FAP changed within the last year? If so, please describe the change.

\bigcirc	No,	the	FAP	has	not	changed
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Yes, the FAP has changed. Please describe: Our plan is updated when changes whenever the FPL is updated

Q153. (Optional) Is there any other information about your hospital's FAP that you would like to provide?

Q154. (Optional) Please attach any files containing further information about your hospital's FAP.

FINAL - FY19 CB Data Collection Tool.pdf 78.3KB application/pdf

Q155. Summary & Report Submission

Q156.

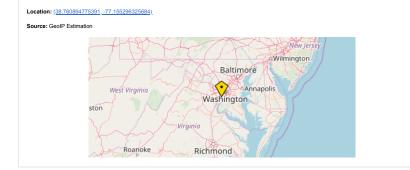
Attention Hospital Staff! IMPORTANT!

You have reached the end of the questions, but you are not quite finished. Your narrative has not yet been fully submitted. Once you proceed to the next screen using the right arrow button below, you cannot go backward. You cannot change any of your answers if you proceed beyond this screen.

We strongly urge you to contact us at hcbhelp@hilltop.umbc.edu to request a copy of your answers. We will happily send you a pdf copy of your narrative that you can share with your leadership, Board, or other interested parties. If you need to make any corrections or change any of your answers, you can use the Table of Contents feature to navigate to the appropriate section of the narrative.

Once you are fully confident that your answers are final, return to this screen then click the right arrow button below to officially submit your narrative.

Location Data



From: Hilltop HCB Help Account

To: <u>Chantay Moye</u>

Cc: <u>Hilltop HCB Help Account</u>

Subject: Clarification Required - Fort Washington FY 19 CB Narrative

Date: Friday, February 28, 2020 1:40:51 PM

Attachments: Fort Washington FY2019 CBNarrative Final.pdf

Thank you for submitting Fort Washington Medical Center's FY 2019 Community Benefit Narrative Report. Upon reviewing your report, we require clarification of certain issues:

- In response to Question 48 beginning on page 5 of the attached, for the lines on both "Community Benefit Task Force" and "Hospital Advisory Board" you select options indicating that they were involved as well as not involved in the CHNA process. Please clarify whether and how these entities were involved in the CHNA process.
- Similarly, in response to Question 63 beginning on page 13 of the attached, for the line on "Local Health Department" you select options indicating that they were both involved and not involved in community benefit activities. Please clarify.
- In the same question, "Community/Neighborhood Organizations" are listed as involved but not identified by name. Please provide the names of any relevant organizations.
- In response to Question 81 beginning on page 17 of the attached, you indicate that the following are CHNA needs addressed by the Community Outreach Health Screenings initiative: "Community Unity," "Family Planning," "Health Literacy," "Heart Disease and Stroke," "Sexually Transmitted Diseases." Your response to Question 56 beginning on page 10 does not include these as needs identified in the CHNA. Please indicate whether these needs should have been selected in Question 56, or should not have been selected in Question 81.
- In response to Question 93 on page 19 you indicate increases in participation but do not provide any data. If possible, please provide more detail on outcomes of the initiative.
- In response to Question 130 on page 25, you provide a cost figure for the HIV/Hep C Testing Program initiative. Previously, in Question 119, you mention that the initiative receives grant funding. Please confirm that the reported total cost of \$1,371,743 is separate from any grant dollars received.
- Your response to the lower threshold for Question 149 on page 27 is unclear. Did you intend to select "200?"

Please provide your clarifying answers as a response to this message. Thank you for your attention to this matter.