Q1.

Introduction:

COMMUNITY BENEFIT NARRATIVE REPORTING INSTRUCTIONS

The Maryland Health Services Cost Review Commission's (HSCRC's or Commission's) Community Benefit Report, required under §19-303 of the Health General Actiounly Amountated Code, is the Commission's method of implementing a law that addresses the growing interest in understanding the types and scope of community benefit activities conducted by Maryland's nonprofit hospitals.

The Commission developed a two-part community benefit reporting system that includes an inventory spreadsheet that collects financial and quantitative information and a narrative report to strengthen and supplement the inventory spreadsheet. The guidelines and inventory spreadsheet were guided, in part, by the VHA, CHA, and others' community benefit reporting experience, and was then tailored to fit Maryland's unique regulatory environment. This reporting tool serves as the narrative report. The instructions and process for completing the inventory spreadsheet remain the same as in prior years. The narrative is focused on (1) the general demographics of the hospital community, (2) how hospitals determined the needs of the communities they serve, (3) hospital community benefit administration, and (4) community benefit external collaboration to develop and implement community benefit initiatives.

The Commission moved to an online reporting format beginning with the FY 2018 reports. In this new template, responses are now mandatory unless marked as optional. If you submit a report without responding to each question, your report may be rejected. You would then be required to fill in the missing answers before resubmitting. Questions that require a narrative response have a limit of 20,000 characters. This report need not be completed in one session and can be opened by multiple users.

correct?

For technical assistance, contact HCBHelp@hilltop.umbc.edu.

Q2. Section I - General Info Part 1 - Hospital Identification

Q3. Please confirm the information we have on file about your hospital for FY 2018.

	res	NO	ir no, please provide the correct information here:								
The proper name of your hospital is: Greater Baltimore Medical Center	•	0									
Your hospital's ID is: 210044	•	0									
Your hospital is part of the hospital system called None - Independent Hospital.	•	0									
The next two questions ask about the area where your hospital directs its community benefit efforts, called the Community Benefit ervice Area. You may find these community health statistics useful in preparing your responses.											
. (Optional) Please describe any other community health s	tatistics that	your hospital	uses in its community benefit efforts.								

Q7. Section I - General Info Part 2 - Community Benefit Service Area

Q6. (Optional) Please attach any files containing community health statistics that your hospital uses in its community benefit efforts.

Q8. Please select the county or counties located in your hospital's CBSA.

Allegany County	Charles County	Prince George's Count
Anne Arundel County	Dorchester County	Queen Anne's County
	Frederick County	Somerset County
✓ Baltimore County	Garrett County	St. Mary's County
Calvert County	Harford County	Talbot County
Caroline County	☐ Howard County	Washington County
Carroll County	☐ Kent County	Wicomico County

Q9. Please check all Allegany County ZIP codes located in your hospital's CBSA.											
This question was not displayed to the	e respondent.										
040.0											
Q10. Please check all Anne Arundel County ZIP codes located in your hospital's CBSA.											
This question was not displayed to the	e respondent.										
044 51	0.710										
Q11. Please check all Baltimore	: City ZIP codes located in your hospite	ars CBSA.									
21201	✓ 21212	21225	21237								
21202	21213	21226	21239								
21203	21214	21227	21251								
21205	21215	21228	21263								
21206	21216	21229	21270								
21207	21217	21230	21278								
21208	21218	21231	21281								
21209	21222	21233	21287								
21210	21223	21234	21290								
21211	21224	21236									
Q12. Please check all Baltimore	e County ZIP codes located in your hos	spital's CBSA.									
21013	21092	21156	21225								
21020	₹ 21093	21161	21227								
21022	21094	21162	21228								
21023	21102	21163	21229								
21027	21104	₹ 21204	₹ 21234								
2 1030	21105	21206	21235 								
21031	21111	21207	₹ 21236								
21043	✓ 21117	21208	21237								
21051	21120	21209	21239								
21052	21128	21210	21241								
21053	21131	21212	21244								
21057	21133	21215	21250								
21065	21136	21219	21252								
21071	21139	21220	21282								
21074	21152	21221	21284								
21082 21085	21153	21222	21285								
21065	21155	21224	₹ 21286								
21007											
Q13. Please check all Calvert C	county ZIP codes located in your hospi	ital's CBSA.									
This question was not displayed to the	e respondent.										
Q14. Please check all Caroline County ZIP codes located in your hospital's CBSA.											
This question was not displayed to the respondent.											
Q15. Please check all Carroll County ZIP codes located in your hospital's CBSA.											
This question was not displayed to the											
mao not alapiayou to till	,										

Q16. Please check all Cecil County ZIP codes located in your hospital's CBSA.

This question was not displayed to the respondent.

Montgomery County

Worcester County

Cecil County

	This	question	was not displayed to the respondent.
Q	18.	Please	check all Dorchester County ZIP codes located in your hospital's CBSA.
	This	question	was not displayed to the respondent.
Q	19.	Please	check all Frederick County ZIP codes located in your hospital's CBSA.
	This	question	was not displayed to the respondent.
Q2	20.	Please	check all Garrett County ZIP codes located in your hospital's CBSA.
	This	question	was not displayed to the respondent.
Q2	21.	Please	check all Harford County ZIP codes located in your hospital's CBSA.
	This	question	was not displayed to the respondent.
			check all Howard County ZIP codes located in your hospital's CBSA.
	This	question	was not displayed to the respondent.
Q2	23.	Please	check all Kent County ZIP codes located in your hospital's CBSA.
	This	question	was not displayed to the respondent.
Q2	24.	Please	check all Montgomery County ZIP codes located in your hospital's CBSA.
	This	question	was not displayed to the respondent.
Q2	25.	Please	check all Prince George's County ZIP codes located in your hospital's CBSA.
	This	question	was not displayed to the respondent.
			check all Queen Anne's County ZIP codes located in your hospital's CBSA.
	This	question	was not displayed to the respondent.
			check all Somerset County ZIP codes located in your hospital's CBSA.
	This	question	was not displayed to the respondent.
			check all St. Mary's County ZIP codes located in your hospital's CBSA. was not displayed to the respondent.
	11113	question	was not dispusyed to the respondent.
Q2	29.	Please	check all Talbot County ZIP codes located in your hospital's CBSA.
	This	question	was not displayed to the respondent.
Q:	30.	Please	check all Washington County ZIP codes located in your hospital's CBSA.
	This	question	was not displayed to the respondent.
Q:	31.	Please	check all Wicomico County ZIP codes located in your hospital's CBSA.
	This	question	was not displayed to the respondent.
Q:	32.	Please	check all Worcester County ZIP codes located in your hospital's CBSA.
	This	question	was not displayed to the respondent.
Q:	33.	How di	d your hospital identify its CBSA?

Q17. Please check all Charles County ZIP codes located in your hospital's CBSA.

Base	ed on ZIP codes in your Financial Assistance Policy. Please describe.
	Based on ZIP codes in your global budget revenue agreement. Please describe.
	Based on patterns of utilization. Please describe.
	Other. Please describe.
•	An indication of which zip codes
	within the CBSA include geographic
	areas where the most vulnerable populations (including but not
	necessarily limited to medically
	underserved, low-income, and minority populations) reside.
	populations) reside.
Q34. (C	Optional) Is there any other information about your hospital's Community Benefit Service Area that you would like to provide?
Q35. S	Section I - General Info Part 3 - Other Hospital Info
Q36. P	rovide a link to your hospital's mission statement.
http	ps://www.gbmc.org/mission
Q37. Is	s your hospital an academic medical center?
	,
	Yes
•	No
Q38. (C	Optional) Is there any other information about your hospital that you would like to provide?

Q39. (Optional) Please upload any supplemental information that you would like to provide.

Q42. Please explain why your hospital has not con CHNA.	ducted a CHNA	that conforms	s to IRS requi	rements, as we	ell as your l	hospital's plan	and timefram	e for completi	ng a		
This question was not displayed to the respondent.											
Q43. When was your hospital's most recent CHNA	. completed? (MM	M/DD/YYYY)									
6/1/2019											
Q44. Please provide a link to your hospital's most r	recently complete	ed CHNA.									
https://www.gbmc.org/workfiles/our-community	/chna/2019-chna	ı-final-summa	ry.pdf								
Q45. Did you make your CHNA available in other f	ormats, language	es, or media?									
YesNo											
Q46. Please describe the other formats in which yo	ou made your CF	HNA available									
This question was not displayed to the respondent.											
Q47. Section II - CHNA Part 2	- Participa	ants									
Q48. Please use the table below to tell us about th	e internal particip	oants involved	d in your mos	t recent CHNA.							
					CHNA A	ctivities					
	N/A - Person or Organization was not Involved		Member of CHNA Committee	Participated in development of CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your expl below:
CB/ Community Health/Population Health Director (facility level)	•										
	N/A - Person or Organization was not Involved	Department	Member of CHNA Committee	Participated in development of CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your expl below:
CB/ Community Health/ Population Health Director (system level)				•	•				•		
	N/A - Person or Organization was not Involved	Department	Member of CHNA Committee	Participated in development of CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your expl below:
Senior Executives (CEO, CFO, VP, etc.) (facility level)											
	N/A - Person or Organization was not Involved	Department	Member of CHNA Committee	Participated in development of CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your expl below:

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Within the past three fiscal years, has your hospital conducted a CHNA that conforms to IRS requirements?

Yes No

Senior Executives (CEO, CFO, VP, etc.) (system level)

1

	N/A - Person or Organization was not Involved	Department	Member of CHNA Committee	Participated in development of CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explain below:
Board of Directors or Board Committee (facility level)	•										
	N/A - Person or Organization was not Involved		Member of CHNA Committee	Participated in development of CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explain below:
Board of Directors or Board Committee (system level)			•	•	•						
	N/A - Person or Organization was not Involved		Member of CHNA Committee	Participated in development of CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explaid below:
Clinical Leadership (facility level)			•		•	•					
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist		Participated in development of CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explain below:
Clinical Leadership (system level)			•	•	•		•		•		
	N/A - Person or Organization was not Involved		Member of CHNA Committee	Participated in development of CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explain below:
Population Health Staff (facility level)		•									
	N/A - Person or Organization was not Involved	Department	Member of CHNA Committee	Participated in development of CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explain below:
Population Health Staff (system level)			•		•		•				
	N/A - Person or Organization was not Involved	Department	Member of CHNA Committee	Participated in development of CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explain below:
Community Benefit staff (facility level)		•									
	N/A - Person or Organization was not Involved	Department	Member of CHNA Committee	Participated in development of CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explain below:
Community Benefit staff (system level)			•	•						•	Staff primarily in financial group assisting with Community Be financial reports.
	N/A - Person or Organization was not Involved	Department	Member of CHNA Committee	Participated in development of CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explain below:
Physician(s)					•	•	•	•			

	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Member of CHNA Committee	Participated in development of CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explaid below:
Nurse(s)					•	•	•	•			
	N/A - Person or Organization was not Involved	Department	Member of CHNA Committee	Participated in development of CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explain below:
Social Workers					•	•	•	•			
	N/A - Person or Organization was not Involved	Department	Member of CHNA Committee	Participated in development of CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explain below:
Community Benefit Task Force				•	•						
	N/A - Person or Organization was not Involved		Member of CHNA Committee	Participated in development of CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explain below:
Hospital Advisory Board				•	•				•		
	N/A - Person or Organization was not Involved		Member of CHNA Committee	Participated in development of CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explain below:
Other (specify)											
	N/A - Person or Organization was not Involved		Member of CHNA Committee	Participated in development of CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explain below:

Q49. Section II - CHNA Part 2 - Participants (continued)

Q50. Please use the table below to tell us about the external participants involved in your most recent CHNA.

				CH	HNA Activities					
	N/A - Person or Organization was not involved	Member of	Participated in the development of the CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Other Hospitals Please list the hospitals here: Lifebridge; UM St. Joseph Medical Center				•	•	•	•	•		
	N/A - Person or Organization was not involved	Member of CHNA Committee	Participated in the development of the CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Local Health Department Please list the Local Health Departments here: Baltimore City and County Health Departments				•	•	•	•	•		
	N/A - Person or Organization was not involved	Member of	Participated in the development of the CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:

Local Health Improvement Coalition Please list the LHICs here: Baltimore County Health Department- Health and Human Services					•	•	•	•		
	N/A - Person or Organization was not involved	Member of CHNA	Participated in the development of the CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Maryland Department of Health	•									
	N/A - Person or Organization was not involved	Member of CHNA Committee	Participated in the development of the CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Maryland Department of Human Resources	•									
	N/A - Person or Organization was not involved		Participated in the development of the CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Maryland Department of Natural Resources	•									
	N/A - Person or Organization was not involved	Member of CHNA	Participated in the development of the CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Maryland Department of the Environment	•									
	N/A - Person or Organization was not involved		Participated in the development of the CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Maryland Department of Transportation	•									
	N/A - Person or Organization was not involved		Participated in the development of the CHNA process		Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Maryland Department of Education	•									
	N/A - Person or Organization was not involved	Member of CHNA	Participated in the development of the CHNA process		Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Area Agency on Aging – Please list the agencies here: Baltimore County Department of Aging				•		•	•	•		
	N/A - Person or Organization was not involved	Member of CHNA	Participated in the development of the CHNA process		Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Local Govt. Organizations Please list the organizations here: Baltimore Veterans Affairs				•	•	•	•	•		
	N/A - Person or Organization was not involved		Participated in the development of the CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Faith-Based Organizations	•									

	N/A - Person or Organization was not involved		Participated in the development of the CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
School - K-12 Please list the schools here: Baltimore County School System					•	•	•	•		
	N/A - Person or Organization was not involved		Participated in the development of the CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
School - Colleges and/or Universities Please list the schools here: Towson University					•	•	•	•		
	N/A - Person or Organization was not involved	Member of CHNA Committee	Participated in the development of the CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
School of Public Health Please list the schools here:	•									
	N/A - Person or Organization was not involved	Member of CHNA Committee	Participated in the development of the CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
School - Medical School Please list the schools here:	•									
	N/A - Person or Organization was not involved		Participated in the development of the CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
School - Nursing School Please list the schools here:	•									
	N/A - Person or Organization was not involved	Member of CHNA Committee	Participated in the development of the CHNA process	on CHNA	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs		Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
School - Dental School Please list the schools here:	•									
	N/A - Person or Organization was not involved		Participated in the development of the CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
School - Pharmacy School Please list the schools here:	•									
	N/A - Person or Organization was not involved		Participated in the development of the CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Behavioral Health Organizations Please list the organizations here: Behavioral Health System Baltimore					•		•			
	N/A - Person or Organization was not involved		Participated in the development of the CHNA process	on CHNA	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Social Service Organizations Please list the organizations here:	•									

	N/A - Person or Organization was not involved	Member of CHNA Committee	Participated in the development of the CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Post-Acute Care Facilities please list the facilities here: Holly Hill Nursing and Rehabilitation				•						
	N/A - Person or Organization was not involved	Member of CHNA Committee	Participated in the development of the CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Community/Neighborhood Organizations Please list the organizations here: Community Law Center				•	•	•	•	•		
	N/A - Person or Organization was not involved		Participated in the development of the CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Consumer/Public Advocacy Organizations - - Please list the organizations here: Bykota Senior Center				•	•	•	•	•		
	N/A - Person or Organization was not involved	Member of CHNA Committee	Participated in the development of the CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Other If any other people or organizations were involved, please list them here: Holleran Consulting Firm			•		•					
	N/A - Person or Organization was not involved		Participated in the development of the CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Q51. Section II - CHNA Part 3 -	Follow-u	qı								
Q52. Has your hospital adopted an implementation	strategy followir	ng its most re	cent CHNA, as	required b	by the IRS?					
Yes No										
Q53. Please enter the date on which the implementa	ation strategy w	as approved	by your hospita	al's governi	ing body.					
06/01/2019										
Q54. Please provide a link to your hospital's CHNA implementation strategy.										
https://www.gbmc.org/workfiles/our-community/c	chna/2019-chna	ı-strategy.pdf								

Access to Health Services: Health Insurance Oral Health Environmental Health Access to Health Services: Practicing PCPs Family Planning Physical Activity ✓ Access to Health Services: Regular PCP Visits Food Safety Respiratory Diseases Access to Health Services: ED Wait Times Sexually Transmitted Diseases Global Health Access to Health Services: Outpatient Services Health Communication and Health Information Technology Sleep Health Adolescent Health Health Literacy ✓ Telehealth

Q56. Please select the health needs identified in your most recent CHNA. Select all that apply even if a need was not addressed by a reported initiative.

Q55. Please explain why your hospital has not adopted an implementation strategy. Please include whether the hospital has a plan and/or a timeframe for an implementation strategy.

This question was not displayed to the respondent.

Arthritis, Osteoporosis, and Chronic Back Conditions	✓ Health-Related Quality of Life & Well-Being	☐ Tobacco Use
Behavioral Health, including Mental Health and/o Substance Abuse	Heart Disease and Stroke	✓ Violence Prevention
Cancer	HIV	Vision
Children's Health	Immunization and Infectious Diseases	Wound Care
Chronic Kidney Disease	Injury Prevention	Housing & Homelessness
Community Unity	Lesbian, Gay, Bisexual, and Transgender Health	Transportation
✓ Dementias, Including Alzheimer's Disease	Maternal & Infant Health	Unemployment & Poverty
	✓ Nutrition and Weight Status	✓ Other Social Determinants of Health
Disability and Health	✓ Older Adults	Other (specify)
✓ Educational and Community-Based Programs		
Q57. Please describe how the needs and priorities iden	tified in your most recent CHNA compare with those id	entified in your previous CHNA.
continues to be strong alignment between the needs		rance of the previously identified needs and priorities. There MC and its community partners will continue to focus on in the
future.		
Q58. (Optional) Please use the box below to provide an	y other information about your CHNA that you wish to	share.
Q59. (Optional) Please attach any files containing inforr	nation regarding your CHNA that you wish to share.	
. , , ,	, ,	
Q60. Section III - CB Administration	on Part 1 - Participants	
Que Coolon III OD / tarrimion and	are i i artioiparito	

Q61. Please use the table below to tell us about how internal staff members were involved in your hospital's community benefit activities during the fiscal year.

					Activitie	s					
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	the initiatives that will be	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
CB/ Community Health/Population Health Director (facility level)	•										
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
CB/ Community Health/ Population Health Director (system level)					•		•	•			
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Senior Executives (CEO, CFO, VP, etc.) (facility level)	•										
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Senior Executives (CEO, CFO, VP, etc.) (system level)				•			•				

	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Board of Directors or Board Committee (facility level)	•										
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Board of Directors or Board Committee (system level)	•										
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Clinical Leadership (facility level)			•		•			•			
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Clinical Leadership (system level)				•							
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Population Health Staff (facility level)		•									
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Population Health Staff (system level)			•	•	•						
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Community Benefit staff (facility level)		•									
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Community Benefit staff (system level)								•	•	•	Staff primarily in financial group assisting with Community Benefit financial reports.
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Physician(s)			•					✓			
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Nurse(s)			•					•			
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Social Workers			•					•			

	N/A - Person or Organization was not Involved	Position or	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Community Benefit Task Force	•										
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Hospital Advisory Board	•										
	N/A - Person or Organization was not Involved	Position or	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Other (specify)											
	N/A - Person or Organization was not Involved	Position or	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:

Q62. Section III - CB Administration Part 1 - Participants (continued)

Q63. Please use the table below to tell us about the external participants involved in your hospital's community benefit activities during the fiscal year.

				А	ctivities					
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Other Hospitals Please list the hospitals here: LifeBridge; UM S. Joseph Medical Center		•		•				•		
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Local Health Department Please list the Local Health Departments here: Baltimore City and County Health Department		•		•				•		
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Local Health Improvement Coalition Please list the LHICs here: Baltimore County Health and Human Services		•		•				•		
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Maryland Department of Health	•									
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Maryland Department of Human Resources	•									
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Maryland Department of Natural Resources	•									

	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Maryland Department of the Environment	•									
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Maryland Department of Transportation	•									
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Maryland Department of Education	•									
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Area Agency on Aging Please list the agencies here: Baltimore County Department of Aging		•		•						
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Local Govt. Organizations Please list the organizations here: Department of Veteran's Affairs		•		•						
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Faith-Based Organizations	•									
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
School - K-12 Please list the schools here: Baltimore County School System		•		•				•		
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
School - Colleges and/or Universities Please list the schools here: Towson University				•				•		
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
School of Public Health Please list the schools here:	•									
	N/A - Person or Organization was not involved	health needs that will be	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
School - Medical School Please list the schools here:	•									
	N/A - Person or Organization was not involved	needs that will be	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
School - Nursing School Please list the schools here:	•									

	N/A - Person or Organization was not involved	health needs that will be targeted	the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
School - Dental School Please list the schools here:	•									
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
School - Pharmacy School Please list the schools here:	•									
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Behavioral Health Organizations Please list the organizations here: Behavioral Health System Baltimore		•		•				•		
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Social Service Organizations Please list the organizations here:	•									
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Post-Acute Care Facilities please list the facilities here: Holly Hill Nursing and Rehabilitation		•		•				•		
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Community/Neighborhood Organizations Please list the organizations here: Community Law Center		•		•				•		
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Consumer/Public Advocacy Organizations Please list the organizations here: Bykota Senior Center		•						•		
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Other If any other people or organizations were involved, please list them here:										
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	for	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:

Q64. Section III - CB Administration Part 2 - Process & Governance

Q65. Does your hospital conduct an internal audit of the annual community benefit financial spreadsheet? Select all that apply.

Yes, by the hospital's staff

Yes, by the hospital system's staff

Yes, by a third-party auditor

☐ No

Q67. Please describe the community benefit narrative audit process.
The Community Benefit report is reviewed for accuracy by the Internal Audit Department. The report is then shared with the Audit Committee, a sub-committee of the Board, and certain data is then used within the annual form 990 IRS filings.
Q68. Does the hospital's board review and approve the annual community benefit financial spreadsheet?
Yes
○ No
Q69. Please explain:
This question was not displayed to the respondent.
Q70. Does the hospital's board review and approve the annual community benefit narrative report?
Yes No
Q71. Please explain:
This question was not displayed to the respondent.
Q72. Does your hospital include community benefit planning and investments in its internal strategic plan?
Yes No
Q73. Please describe how community benefit planning and investments are included in your hospital's internal strategic plan.
GBMC is committed to process improvement and organizes its efforts around a 3 year strategic plan and leadership system. The Community Benefit investments in our community are directly tied into our Community Support System. This system consist of processes taken to support initiative identified in our Community Health Needs Assessment, strategic planning process to meet annual goals, providing financial support for community benefit funding, and reporting out on all the great work being done at GBMC.
Q74. (Optional) If available, please provide a link to your hospital's strategic plan.
Q75. (Optional) Is there any other information about your hospital's community benefit administration and external collaboration that you would like to provide?
GBMC's collaboration with UM St. Joseph Medical Center has been a prime example of the intended community benefit partnership. Because the two hospitals share a large percentage of patients, we have capitalized on resources brought to bear at each facility. This past year, the organizations have collaborated on implementing a community market called Produce in a SNAP. This is a joint collaboration between GBMC, UM St. Joseph and Hungry Harvest, where produce is sold at a lower cost to the community. Starting September 6th, we've had seven events that were very successful. This market will continue indefinitely.

YesNo

Q76. (Optional) Please attach any files containing information regarding your hospital's community benefit administration and external collaboration.

		and the state of t
	The initiative will end when a clinical measure in the hospital re	eaches a target value. Please describe.
	The initiative will end when external grant money to support th	e initiative runs out. Please exolain.
	The initiative time one time, extending grant money to cappen an	
	The initiative will end when a contract or agreement with a par	tner expires. Please explain.
		7
	Other. Please explain.	
. Ple	Please describe the population this initiative targets (e.g. diagnos	sis, age, insurance status, etc.).
	Please describe the population this initiative targets (e.g. diagnos wincome seniors and seniors who are home bound.	sis, age, insurance status, etc.).
		sis, age, insurance status, etc.).
Low		sis, age, insurance status, etc.).
Low	w income seniors and seniors who are home bound.	sis, age, insurance status, etc.).
. Er	w income seniors and seniors who are home bound. Enter the estimated number of people this initiative targets.	sis, age, insurance status, etc.).
Low	w income seniors and seniors who are home bound. Enter the estimated number of people this initiative targets.	sis, age, insurance status, etc.).
. Er	w income seniors and seniors who are home bound. Enter the estimated number of people this initiative targets.	sis, age, insurance status, etc.).
. Er	w income seniors and seniors who are home bound. Enter the estimated number of people this initiative targets.	sis, age, insurance status, etc.).
Low 13,5	w income seniors and seniors who are home bound. Enter the estimated number of people this initiative targets. 500 How many people did this initiative reach during the fiscal year?	sis, age, insurance status, etc.).
Low . Er 113,5	w income seniors and seniors who are home bound. Enter the estimated number of people this initiative targets. 500 How many people did this initiative reach during the fiscal year?	
i. Er	w income seniors and seniors who are home bound. Enter the estimated number of people this initiative targets. 500 How many people did this initiative reach during the fiscal year?	
. Er 113,5	w income seniors and seniors who are home bound. Enter the estimated number of people this initiative targets. 500 How many people did this initiative reach during the fiscal year?	
Low i. Er 13,5	w income seniors and seniors who are home bound. Enter the estimated number of people this initiative targets. 500 How many people did this initiative reach during the fiscal year? 313 for Access to Care / 550 for Elder Medical Care	
Low 13,5 11,81	w income seniors and seniors who are home bound. Enter the estimated number of people this initiative targets. 500 How many people did this initiative reach during the fiscal year? 313 for Access to Care / 550 for Elder Medical Care What category(ies) of intervention best fits this initiative? Select a Chronic condition-based intervention: treatment intervention Chronic condition-based intervention: prevention intervention	
Low 5. Er 113,5 6. Ho	wincome seniors and seniors who are home bound. Enter the estimated number of people this initiative targets. 500 How many people did this initiative reach during the fiscal year? 813 for Access to Care / 550 for Elder Medical Care What category(ies) of intervention best fits this initiative? Select a Chronic condition-based intervention: treatment intervention Chronic condition-based intervention: prevention intervention Acute condition-based intervention: treatment intervention	
i. Er 13,5 1,81	wincome seniors and seniors who are home bound. Enter the estimated number of people this initiative targets. 500 How many people did this initiative reach during the fiscal year? 313 for Access to Care / 550 for Elder Medical Care What category(ies) of intervention best fits this initiative? Select a Chronic condition-based intervention: treatment intervention Chronic condition-based intervention: prevention intervention Acute condition-based intervention: prevention intervention Acute condition-based intervention: prevention intervention Condition-based intervention: prevention intervention Condition-based intervention: prevention intervention Condition-agnostic treatment intervention	
Low 55. Er 113,5	wincome seniors and seniors who are home bound. Enter the estimated number of people this initiative targets. 500 How many people did this initiative reach during the fiscal year? 813 for Access to Care / 550 for Elder Medical Care What category(ies) of intervention best fits this initiative? Select a Chronic condition-based intervention: treatment intervention Acute condition-based intervention: treatment intervention Acute condition-based intervention: prevention intervention Condition-based intervention: prevention intervention Condition-agnostic treatment intervention Social determinants of health intervention	
5. Er 13,5	Enter the estimated number of people this initiative targets. 500 How many people did this initiative reach during the fiscal year? 313 for Access to Care / 550 for Elder Medical Care What category(ies) of intervention best fits this initiative? Select a Chronic condition-based intervention: treatment intervention Chronic condition-based intervention: prevention intervention Acute condition-based intervention: prevention intervention Acute condition-based intervention: prevention intervention Condition-agnostic treatment intervention Social determinants of health intervention Community engagement intervention	
1,81 1,81	Enter the estimated number of people this initiative targets. 500 How many people did this initiative reach during the fiscal year? 313 for Access to Care / 550 for Elder Medical Care What category(ies) of intervention best fits this initiative? Select a Chronic condition-based intervention: treatment intervention Acute condition-based intervention: prevention intervention Acute condition-based intervention: prevention intervention Condition-based intervention: prevention intervention Condition-based intervention: prevention intervention Condition-agnostic treatment intervention Social determinants of health intervention Community engagement intervention	
5. Er 13,5	Enter the estimated number of people this initiative targets. 500 How many people did this initiative reach during the fiscal year? 313 for Access to Care / 550 for Elder Medical Care What category(ies) of intervention best fits this initiative? Select a Chronic condition-based intervention: treatment intervention Chronic condition-based intervention: prevention intervention Acute condition-based intervention: prevention intervention Acute condition-based intervention: prevention intervention Condition-agnostic treatment intervention Social determinants of health intervention Community engagement intervention	
J. How	Enter the estimated number of people this initiative targets. 500 How many people did this initiative reach during the fiscal year? 313 for Access to Care / 550 for Elder Medical Care What category(ies) of intervention best fits this initiative? Select a Chronic condition-based intervention: treatment intervention Acute condition-based intervention: prevention intervention Acute condition-based intervention: prevention intervention Condition-based intervention: prevention intervention Condition-based intervention: prevention intervention Condition-agnostic treatment intervention Social determinants of health intervention Community engagement intervention	

 $\label{thm:community} The \ initiative \ will \ end \ when \ a \ community \ or \ population \ health \ measure \ reaches \ a \ target \ value. \ Please \ describe.$

Yes. Please describe who was involved in this initiative.
Tabco Towers, Virginia Towers, Trinity
House, Parkview/Timothy House, Village Crossroads (I & II), Mission Helpers,
Gallagher House, Aigburth Vale, and
Assistance Center of Towson Churches.
○ No.
Q89. Please describe the primary objective of the initiative.
GBMC employs a nurse practitioner whose sole responsibility is to provide education and primary care services within Towson's low-income senior living facilities. This was a service that had at one time been provided by Baltimore County, but has since been discontinued, allowing GBMC to make an impact on our community health. The
primary objective of the initiative is to coordinate care and provide guidance to finding and receiving the appropriate healthcare resources for the targeted low-income senior population. In addition to helping the target population locate appropriate resources, direct care is provided to patients on a temporary basis until they have been able to
establish a primary care provider. Additionally, this initiative is supported by the Elder Medical Care Program that includes home-based services such as lab services, behavioral health consultations, community health coordination, and interventions by pharmacists on a case-by-case basis. This enables an interdisciplinary team to provide
even more clinical interventions in the home setting.
Q90. Please describe how the initiative is delivered.
With the help of multiple organizations. Those facilities includes: Tabco Towers, Virginia Towers, Trinity House, Parkview/Timothy House, Village Crossroads (I & II), Mission
Helpers, Gallagher House, Aigburth Vale, and ACTC. The Elder Medical Care Program is staffed by GBMC employees who travel to home-bound patient homes.
Q91. Based on what kind of evidence is the success or effectiveness of this initiative evaluated? Explain all that apply.
Comparison of towart
Count of participants/encounters Comparison of target population with actual
visits, including vaccinations, referrals and
glucose screenings.
Other process/implementation measures (e.g. number of items distributed)
Surveys of participants
Biophysical health indicators
Assessment of environmental change
Impact on policy change
Effects on healthcare utilization or cost
Assessment of workforce development
Other Pre-and post- analysis of
ED visits and inpatient
hospital stays show these resources have yielded
less frequent hospital stays with a reduction in LOS, resources and waste.
resources and waste.
Q92. Please describe any observed outcome(s) of the initiative (i.e., not intended outcomes).
The effectiveness of the initiative is evaluated by the quantity of visits made to patients and in the Elder Medical Care program healthcare utilization and costs. The number
of at risk seniors who receive vaccinations and glucose screenings because of education is another example of evaluation criteria.
Q93. Please describe how the outcome(s) of the initiative addresses community health needs.
Throughout FY 19 our nurse practitioner made 836 visits to seniors throughout the community. During these visits, she provided vaccinations and glucose screenings as a measure for preventive health. Providing these low-income seniors with information regarding their health allows them to make better healthcare decisions. In turn, providing
these resources has allowed for better health outcomes including less frequent hospital stays with the reduction in length of stay, resources and waste. For FY 2019, the
Elder Medical Care Program delivered home-based services to more than 550 patients. For these patients, there has been a demonstrated reduction in inpatient and ED visits and costs.
Q94. What was the total cost to the hospital of this initiative in FY 2018? Please list hospital funds and grant funds separately.
Soniar Outropol/Elder Medical Core: Total Coet: \$1.254.656.00
Senior Outreach/Elder Medical Care: Total Cost: \$1,354,656.00

The initiative will end on a specific end date. Please specify the date.

initiative will end when a clinical measure in the hospital reaches a target value. Please describe. initiative will end when external grant money to support the initiative runs out. Please explain.	
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 $\label{thm:community} The \ initiative \ will \ end \ when \ a \ community \ or \ population \ health \ measure \ reaches \ a \ target \ value. \ Please \ describe.$

Yes. Please describe who was involved in this initiative.
GBMC staff
UMMS St. Joseph staff
○ No.
Q107. Please describe the primary objective of the initiative.
Obesity: Our goal is to positively impact the obesity crisis through prevention and treatment. This year we implemented the Produce in a SNAP market to aide in our
prevention. This initiative is a collaborative effort with UM St. Joseph and Hungry Harvest. We continue to treat a high volume of bariatric patients through surgical intervention. The obesity management program host an annual reveal party for those patients who have successfully gone through the program. This night is considered a
magical, emotional, diverse, community event—where bariatric surgery patients are celebrated and their experience of care is highlighted. Diabetes: The goals of treatment
for diabetes are to prevent or delay complications and maintain quality of life. It is important to understand what resources are available in your community and work to create partnerships with these resources to facilitate hand offs and transitions of care.
induce particularly min visue recent control and the direction of curve
Q108. Please describe how the initiative is delivered.
Obesity and diabetes are managed for GBMC patients in the Primary Care Practices through monitoring of blood sugars and diabetic education and regular consultation by
RN care managers. GBMC's Comprehensive Obesity Management Program team is responsible for the success of the bariatric initiatives. GBMC's Community Benefit
team, UM St. Joseph and Hungry Harvest are all participants in the success of the Produce in a SNAP market.
Q109. Based on what kind of evidence is the success or effectiveness of this initiative evaluated? Explain all that apply.
Count of participants/encounters The annual reveal party for
bariatric surgery patients
had over 1,300 attendees for their December 2018
event and an estimated
1,500-2,000 guest for the December 2019 event.
✓ Other process/implementation measures (e.g. number of items distributed) Produce in a SNAY Pas sold 4,574 items since the
September 6, 2019 launch
date.
Surveys of participants
Biophysical health indicators
Assessment of environmental change
Impact on policy change
Effects on healthcare utilization or cost
Assessment of workforce development
Other
Q110. Please describe any observed outcome(s) of the initiative (i.e., not intended outcomes).
The annual reveal party has yielded hundreds of new patients visits going into the following year. With each successful event the attendance has increased for each year
(2017-750 attendees, 2018-1,300 attendees and 2019-1,500-2,000 expected attendees). Produce in a SNAP has become a staple event at GBMC, with plans to expand
more markets at UM St. Joseph and other sites in 2020.
Q111. Please describe how the outcome(s) of the initiative addresses community health needs.
The annual reveal party produced 106 new patients in 2017 and 164 new patients in January 2018 which equals to about 76 pounds per patient. The estimated total weight
loss for the 2018 reveal party was 100,000 pounds. The Produce in a SNAP initiative has added to our programs that are targeting those individuals who have food
insecurity, obesity and diabetes. The promotion alone throughout Baltimore County has brought patients and community members from all walk of life to benefit from this great market.
Q112. What was the total cost to the hospital of this initiative in FY 2018? Please list hospital funds and grant funds separately.
\$10,000 in Community Benefit funding for FY19

 $\ensuremath{\textit{Q113}}.$ (Optional) Supplemental information for this initiative.

116. Does this initiative address a need identified in your most recently complete	eted CHNA?
Yes	
No	
ealth Services: Regular PCP Visits, Access to He ealth, including Mental Health and/or Substance iabetes, Educational and Community-Based Pro	ess to Health Services: Practicing PCPs, Acces
sing the checkboxes below, select the needs that apitiative.	ppear in the list above that were addressed by this
Access to Health Services: Health Insurance	Heart Disease and Stroke
Access to Health Services: Practicing PCPs	HIV
Access to Health Services: Regular PCP Visits	☐ Immunization and Infectious Diseases
Access to Health Services: ED Wait Times	☐ Injury Prevention
Access to Health Services: Outpatient Services	Lesbian, Gay, Bisexual, and Transgender Health
Adolescent Health	Maternal and Infant Health
Arthritis, Osteoporosis, and Chronic Back Conditions	Nutrition and Weight Status
✓ Behavioral Health, including Mental Health and/or Substance Abuse	Older Adults
Cancer	Oral Health
Children's Health	Physical Activity
Chronic Kidney Disease	Respiratory Diseases
Community Unity	Sexually Transmitted Diseases
Dementias, including Alzheimer's Disease	Sleep Health
Diabetes	Telehealth
Disability and Health	☐ Tobacco Use
Educational and Community-Based Programs	✓ Violence Prevention
Environmental Health	Vision
Family Planning	Wound Care
Food Safety	Housing & Homelessness
	☐ Transportation
Global Health	
	Unemployment & Poverty
Global Health Health Communication and Health Information Technology Health Literacy	Unemployment & Poverty Other Social Determinants of Health

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	 ✓ Chronic condition-based intervention: treatment intervention ✓ Chronic condition-based intervention: prevention intervention ✓ Acute condition-based intervention: treatment intervention ✓ Acute condition-based intervention: prevention intervention ✓ Condition-agnostic treatment intervention ✓ Social determinants of health intervention ✓ Community engagement intervention 	

The initiative will end when a clinical measure in the hospital reaches a target value. Please describe.

Q124. Did you work with other individuals, groups, or organizations to deliver this initiative?

Yes. Please describe who was involved in this initiative.

- Mosaic community services Sheppard Pratt Health System Kolmac (upon referral)

No.

Q125. Please describe the primary objective of the initiative.

This initiative builds upon the patient-centered medical home model operating in GBMC's primary care practices by embedding mental health professionals in the practices. In partnership with Sheppard Pratt, mental health professionals are embedded in the GBMC primary care practices and available to other specialty practices upon referrals. This approach provides for ready access to behavioral health consultants and psychiatric consultation services. GBMC's SAFE Program Maintain 24/7, 365 days a year Forensic Nurse examiner coverage for victims of all ages. In particular, this year GBMC SAFE has worked to bolster available forensic capacity for the pediatric population. Maintain 24/7, 365 days per year Advocate coverage for DV and SA victims providing crisis counseling, safety planning, service referral, information on victim's rights, and follow-up services. Initiate community awareness events such as the Walk-a-Mile, grassroots fundraisers, and school/college/community partner presentations.

Q126. Please describe how the initiative is delivered.	

Screening is performed in all GBMC Primary Care practices and referrals are made to Behavioral Health services. GBMC's SAFE Program

Q127. Based on what kind of evidence is the success or effectiveness of this initiative evaluated? Explain all that apply.

Count of participants/encounters 2.500 people

Other process/implementation measures (e.g. number of items distributed)

Surveys of participants

Biophysical health indicators

Assessment of environmental change

Impact on policy change

Effects on healthcare utilization or cost

Assessment of workforce development

Other

Q128. Please describe any observed outcome(s) of the initiative (i.e., not intended outcomes).

Outcomes measures (other than the pre-/post-analysis) include: • More than 80,000 PHQ-9 and NIDA screens have been administered on more than 50,000 unique patients • Using the Active patient registry, patients have experienced a 43.4% reduction in anxiety scores and a 26.4% reduction in depression scores. Given system limitations, inactive patients are not included this outcome calculation, which may underestimate the full impact of the work given that "graduated patients" are categorized as an inactive.

Q129. Please describe how the outcome(s) of the initiative addresses community health needs.

Successes in FY 2019 include: an increase in the volume of behavioral health and psychiatry referrals and visits; an increased rate of screening and a reduction in patient depression and anxiety; reduced inpatient, ED, and observation stay cost and utilization at the 6-month time interval; increased awareness and adoption of the program among primary care and specialty providers, patients, and the community, access to services cross specialty care practices, including the high-utilizer Complex Care Clinic, women's health, and pediatrics; and, alignment with the Maryland Primary Care Program requirements in terms of SBIRT implementation.

Q130. What was the total cost to the hospital of this initiative in FY 2018? Please list hospital funds and grant funds separately.

\$400,000 funded annually through the HSCRC Transformational Grant

Q131. (Optional) Supplemental information for this initiative.

Q132. Section IV - CB Initiatives Part 4 - Other Initiative Info

Q133. Additional information about initiatives.

Q134. (Optional) If you wish, you may upload a document describing your community benefit initiatives in more detail, or provide descriptions of additional initiatives your hospital undertook during the fiscal year. These need not be multi-year, ongoing initiatives.

Yes			
○ No			
Q136.			
In your most recently completed CHNA, the following commun			
Access to Health Services: Health Insurance, Access to H Health Services: Regular PCP Visits, Access to Health Se	rvices: Outnationt Son	ring PCPS, Access to	
Health, including Mental Health and/or Substance Abuse,			
Diabetes, Educational and Community-Based Programs,			
Nutrition and Weight Status, Older Adults, Physical Activi			
Social Determinants of Health			
Other:			
Using the checkboxes below, select the needs that appear in	the list above that were l	NOT addressed by your	
community benefit initiatives.			
This question was not displayed to the respondent.			
Q137. Why were these needs unaddressed?			
This question was not displayed to the respondent.			
Q138. Do any of the hospital's community benefit operations/activities align with the State He	ealth Improvement Process (SHIP)?	Specifically, do any activities or	
nitiatives correspond to a SHIP measure within the following categories?			
See the SHIP website for more information and a list of the measures: https://pophealth.health.maryland.gov/Pages/SHIP-Lite-Home.aspx			
ntps://poprieatiti.neatiti.maryianu.gov/r ages/orin -Eite-nome.aspx			
		es or No	
	Yes	No	
Healthy Beginnings - includes measures such as babies with low birth weight, early prenatal care, and teen birth rate	\circ	•	
Healthy Living - includes measures such as adolescents who use tobacco	0	(0)	
products and life expectancy			
Healthy Communities - includes measures such as domestic violence and suicide rate		•	
Access to Health Care - includes measures such as adolescents who received a		•	
wellness checkup in the last year and persons with a usual primary care provider		•	
	•	••	
wellness checkup in the last year and persons with a usual primary care provider Quality Preventive Care - includes measures such as annual season influenza		-	
wellness checkup in the last year and persons with a usual primary care provider Quality Preventive Care - includes measures such as annual season influenza		-	
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Q135. Were all the needs identified in your most recently completed CHNA addressed by an initiative of your hospital?

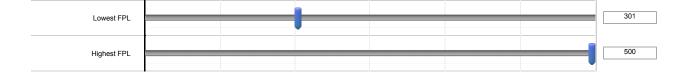
Hospital-Based Physicians	GBMC employs select hospital based physician groups (i.e. Neurology, Infectious Disease, Genetics) to better serve the clinical needs of the region that may not be available or as easily accessible through community based physicians.				
Non-Resident House Staff and Hospitalists	GBMC employs select hospitalist groups (OB, NICU, Medicine & Intensivist) to serve the inpatient clinical needs through in-house 24/7 coverage.				
Coverage of Emergency Department Call	GBMC employs emergency medicine providers to meet the emergent clinical needs of the community that cannot be met by community physicians and urgent care facilities based on clinical need and/or hours of operation.				
Physician Provision of Financial Assistance	GBMC recognizes its obligation to the communities it serves to provide medically necessary care to individuals who are unable to pay for medical services regardless of race, color, creed, religion, gender, national origin, age, marital status, family status, handicap, military status, or other discriminatory factors.				
Physician Recruitment to Meet Community Need	GBMC employs select hospital based physician groups (i.e. Neurology, Infectious Disease, Genetics) to better serve the clinical needs of the region that may not be available or as easily accessible through community based physicians. Given the sub specialization of these training programs, GBMC frequently engages with physician recruitment firms to address this need.				
Other (provide detail of any subsidy not listed above)					
Other (provide detail of any subsidy not listed above)					
Other (provide detail of any subsidy not listed above)					
Q143. (Optional) Is there any other information abo	ut physician gaps that you would like to provide?				
Q144. (Optional) Please attach any files containing	further information regarding physician gaps at your hospital.				
Q145. Section VI - Financial Ass	sistance Policy (FAP)				
Q146. Upload a copy of your hospital's financial ass	sistance policy.				
GBMC-financial-assistance-policy.pdf					
484.8KB application/pdf					
O147 Unload a copy of the Dationt Information Char	had provided to policiple in apparedness with Upglith Copper S40 344 4(c)				
4141. Upload a copy of the Patient Information She	et provided to patients in accordance with Health-General §19-214.1(e).				
financial-assistance-policy-plain.pdf 402.1KB application/pdf					
αρμιτοαιιστέροι					
O1/18 Manyland hospitals are required under COM/	AP 10.37.10.36(A.2)(2)(a)(i) to provide free medically persessary care to nationts with family income at or below 200 persent of the federal				

Q148. Maryland hospitals are required under COMAR 10.37.10.26(A-2)(2)(a)(i) to provide free medically necessary care to patients with family income at or below 200 percent of the federal povert level (FPL). Please select the percentage of FPL below which your hospital's FAP offers free care.

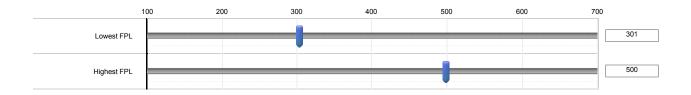


Q149. Maryland hospitals are required under COMAR 10.37.10.26(A-2)(2)(a)(ii) to provide reduced-cost, medically necessary care to low-income patients with family income between 200 and 300 percent of the federal poverty level. Please select the range of the percentage of FPL for which your hospital's FAP offers reduced-cost care.

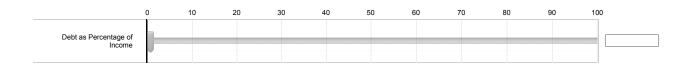
200	250	300	350	400	450	500



Q150. Maryland hospitals are required under COMAR 10.37.10.26(A-2)(3) to provide reduced-cost, medically necessary care to patients with family income below 500 percent of the federal poverty level who have a financial hardship. Financial hardship is defined as a medical debt, incurred by a family over a 12-month period that exceeds 25 percent of family income. Please select the range of the percentage of FPL for which your hospital's FAP offers reduced-cost care for financial hardship. Please select the threshold for the percentage of medical debt that exceeds a household's income and qualifies as financial hardship.



Q151. Please select the threshold for the percentage of medical debt that exceeds a household's income and qualifies as financial hardship.



Q152. Has your FAP changed within the last year? If so, please describe the change.

- No, the FAP has not changed.
- Yes, the FAP has changed. Please describe: Probable eligibility within

two days

Q153. (Optional) Is there any other information about your hospital's FAP that you would like to provide?

Debt as Percentage of Income- N/A (We provide reduced cost at 301%-500% without regard to the percentage of debt related to household income.

Q154. (Optional) Please attach any files containing further information about your hospital's FAP.

Q155. Summary & Report Submission

Q156

Attention Hospital Staff! IMPORTANT!

You have reached the end of the questions, but you are not quite finished. Your narrative has not yet been fully submitted. Once you proceed to the next screen using the right arrow button below, you cannot go backward. You cannot change any of your answers if you proceed beyond this screen.

We strongly urge you to contact us at hchelp@hilltop.umbc.edu to request a copy of your answers. We will happily send you a pdf copy of your narrative that you can share with your leadership, Board, or other interested parties. If you need to make any corrections or change any of your answers, you can use the Table of Contents feature to navigate to the appropriate section of the narrative.

Once you are fully confident that your answers are final, return to this screen then click the right arrow button below to officially submit your narrative.

Location Data



From: <u>Sarah Fogler</u>

To: Hilltop HCB Help Account
Cc: D"Ambra Anderson

Subject: RE: Clarification Required - FY 19 CB Narrative **Date:** Wednesday, March 18, 2020 11:11:13 AM

Report This Email

Hello,

Responses to your questions below. Please reach out with anything additional.

Thanks,

Sarah

Sarah Fogler, Ph.D.
Senior Director of Population Health
Planning & Business Development, GBMC

South Chapman Building 6545 North Charles Towson, MD 21204

★ 443-849-3833 (desk)

443-916-0471 (cell)

From: Hilltop HCB Help Account [mailto:hcbhelp@hilltop.umbc.edu]

Sent: Tuesday, March 17, 2020 3:36 PM **To:** Sarah Fogler <sfogler@gbmc.org>

Subject: Clarification Required - FY 19 CB Narrative

Thank you for submitting Greater Baltimore Medical Center's FY 2019 Community Benefit Narrative Report. Upon reviewing your report, we require clarification of certain issues:

• In response to Question 91 on page 19 of the attached, you indicate that one type of evidence used to determine effectiveness included Other – "Pre-and post- analysis of ED visits and inpatient hospitals stays..." Did you intend to select "effects on healthcare utilization or cost?"

Yes, please move "Pre-and post- analysis of ED visits and inpatient hospital stays show these resources have yielded less frequent hospital stays with a reduction in LOS, resources and waste" to Effects on healthcare utilization or cost.

 In response to Question 111 on page 22, you provide responses for outcomes of the Obesity/Diabetes initiative that appear to fall outside of FY 2019. Please clarify and provide a response for any outcomes observed during FY 2019.
 Ouestion 110:

The annual reveal party has yielded hundreds of new patient visits going into the following year. With each successful event the attendance has increased for each year (2017-750 attendees, 2018-1,300 attendees and 2019-1,700 with 2,000 expected attendees for 2020). Produce in a SNAP has become a staple event at GBMC, with plans to expand more markets at UM St. Joseph and other sites in 2020.

Question 111:

The annual reveal party produced 106 new patients in 2017, 164 new patients in January 2018 and 117 new patients in January 2019 which equates to about 84 pounds in weight loss per patient. The estimated total weight loss for the 2019 reveal party was 110,000 pounds. The Produce in a SNAP initiative has added to our programs that are targeting those individuals who have food insecurity, obesity and diabetes. The promotion alone throughout Baltimore County has brought patients and community member a healthy and nutritious alternative to promote wellness and health living.

Please provide your clarifying answers as a response to this message. Thank you for your attention to this matter.