

University of Maryland Medical Center

FY 2018 Community Benefit Narrative Report

PART ONE: ORIGINAL NARRATIVE SUBMISSION

Q1

Introduction:

COMMUNITY BENEFIT NARRATIVE REPORTING INSTRUCTIONS

The Maryland Health Services Cost Review Commission's (HSCRC's or Commission's) Community Benefit Report, required under §19-303 of the Health General Article, Maryland Annotated Code, is the Commission's method of implementing a law that addresses the growing interest in understanding the types and scope of community benefit activities conducted by Maryland's nonprofit hospitals.

The Commission developed a two-part community benefit reporting system that includes an inventory spreadsheet that collects financial and quantitative information and a narrative report to strengthen and supplement the inventory spreadsheet. The guidelines and inventory spreadsheet were guided, in part, by the VHA, CHA, and others' community benefit reporting experience, and was then tailored to fit Maryland's unique regulatory environment. This reporting tool serves as the narrative report. The instructions and process for completing the inventory spreadsheet remain that same as in prior years. The narrative is focused on (1) the general demographics of the hospital community, (2) how hospitals determined the needs of the communities they serve, (3) hospital community benefit administration, and (4) community benefit external collaboration to develop and implement community benefit initiatives.

The Commission moved to an online reporting format beginning with the FY 2018 reports. In this new template, responses are now mandatory unless marked as optional. If you submit a report without responding to each question, your report may be rejected. You would then be required to fill in the missing answers before resubmitting. Questions that require a narrative response have a limit of 20,000 characters. This report need not be completed in one session and can be opened by multiple users.

For technical assistance, contact HCBHelp@hilltop.umbc.edu.

Q2 Section I - General Info Part 1 - Hospital Identification

Q3. Please confirm the information we have on file about your hospital for FY 2018.

	Is this informa	ition correct?	
	Yes	No	If no, please provide the correct information here:
The proper name of your hospital is: University of Maryland Medical Center	•	0	
Your hospital's ID is: 210002	•	0	
Your hospital is part of the hospital system called University of Maryland Medical System.	•	c	
Your hospital was licensed for 767 beds during FY 2018.	•	0	
Your hospital's primary service area includes the following zip codes: 21201, 21202, 21216, 21217, 21223, 21229, 21230	•	0	
Your hospital shares some or all of its primary service area with the following hospitals: Bon Secours Baltimore Health System, Johns Hopkins Bayview Medical Center, Johns Hopkins Hospital, Lifebridge Levindale Hebrew Geriatric Center and Hospital of Baltimore, Inc., Lifebridge Sinai Hospital, MedStar Harbor Hospital, MedStar Union Memorial Hospital,	ဇ	О	

Q4. The next two questions ask about the area where your hospital directs its community benefit efforts, called the Community Benefit Service Area. You may find these community health statistics useful in preparing your responses.

Q5. (Optional) Please describe any other community health statistics that your hospital uses in its community benefit efforts.

ON THE COURT OF TH
- Baltimore City Health Department's 2017 Neighborhood Health Profile - Baltimore City Health Department's Healthy Baltimore 2020 - Maryland State Health Improvement Process (SHIP) -
County Health Rankings - Baltimore City Healthy Food Priorities Map

Q6. (Optional) Please attach any files containing community health statistics that your hospital uses in its community benefit efforts.

Q7. Section I - General Info Part 2 - Community Benefit Service Area

Q8. Please select the county or counties located in your hospital's CBSA.

Allegany County	Charles County	Prince George's County
Anne Arundel County	Dorchester County	Queen Anne's County
✓ Baltimore City	Frederick County	Somerset County
Baltimore County	Garrett County	St. Mary's County

Calvert County		Harford County		Talbot County
Caroline County		Howard County		Washington County
Carroll County		Kent County		Wicomico County
Cecil County		Montgomery County		Worcester County
	ı			
(9), Please check all Allegany County	28° codes localed in your hos	prant Casiv.		
This question was not displayed to the respon	obed.			
Q10. Please check all Anne Arundeli	County ZIP codes located in yo	ur hospitařa 085A.		
This quantities was not shiptoper to the respon	obest.			
Q11. Please check all Baltimore City	ZIP codes located in your hosp	ital's CBSA.		
√ 21201	21212		21222	21231
21202	21213		 ✓21223	21233
21205	21214		21224	21234
21206	 2 1215		21225	21236
21207				<u>-</u>
	 2 1216 ■		21226	21237
21208	√ 21217		21227	21239
21209	21218		21229	21240
21210	21219		✓ 21230	21287
21211				
Q12. Please check all Baltimore Cou	nty ZIP codes located in your h	ospital's CBSA.		
This quantities was not allegate part to the respec	obest.			
Q13. Please check all Calvert County	ZIP codes located in your has	plant CBSA.		
This question was not displayed to the respon	obest.			
Q14. Please sheck all Caroline Count	ly ZIP codes located in your ho	spitaře CBSA.		
This quantities was not alsysteped to the respon	obest.			
Q15. Please check all Carroll County	ZIP codes located in your hosp	pitafa CBSA.		
This question was not displayed to the respon	obed.			
Q16. Please check all Cecil County 2	IP codes lacated in your haspit	nn CBSA.		
This guestion was not sharinged to the respon	- but			
Q17. Please check all Charles Count	y ZIP codes located in your hor	otafa CBSA.		
This quantities are not shipleyed to the respon	steel.			
Q16. Please check all Dorchester Co.	unio 700 codes begind in coor	bounded CESA		
QUE PRIME DINEA IN DOLLARISM CO	any air toom to and it you	roughant Cator		
This question was not allegarped to the respec	obest.			
Q19. Please check all Frederick Cour	nty ZIP codes located in your h	ospitařa CBSA.		
This quantities was not stripteen to the respon	obest.			
Q20. Please check all Garrett County	ZIP codes located in your hos	pton cosa.		
This question must not allegate pert to the respon	obest.			
Q21. Please check all Harland Count	ZIP codes located in your hos	pitofs CBSA.		
This question was not displayed to the respon	obest.			
Q22. Please check all Howard Count	y ZIP codes located in your hor	pital's CBSA.		

QZ3. Please check all Kent County ZIP codes located in your hospital's CBSA.

This year office areas and allegitage of to the version of the companion of
Q24. Please check all Montgomery County ZIP codes located in your hospital's CBSA.
This question was not displayed to the respondent.
Q25. Please check all Prince George's County ZIP codes located in your hospital's CBSA. This question was not structured to the respected.
G25, Please check all Queen Anne's County ZIP codes located in your hospital's CBSA.
This question was not displayed to the impandent.
GZZ, Please check all Somerset County ZP codes located in your hospital's GSSA. Pile position was not displayed to be impossed.
Q26. Please check all St. Mary's County ZIP codes located in your hospital's CBSA. This question was not displayed to be respected.
Q29. Please check all Taibol County 23P codes located in your hospital's CBSA.
This question was not singulary of to the version dent.
Q30. Please check all Washington County ZIP codes located in your hospital's CBSA. This position was not displayed to be respondent.
Q21. Please shock all Wicomico County ZIP codes located in your hospital's CBSA.
This que effici avez not d'approprié la fair responséent.
Q32, Please check all Worcester County ZIP codes located in your hospital's CBSA.
This question was not displayed to the verpondent.
Q33. How did your hospital identify its CBSA?
Based on ZIP codes in your Financial Assistance Policy. Please describe.
Based on ZIP codes in your global budget revenue agreement. Please describe.
■ Based on patterns of utilization. Please describe.
These zip codes represent the top 60% of all Baltimore City discharges.
✓ Other. Please describe. Additionally, residents in these zip codes have well-documented health disparities with numerous social
determinants of health barriers.
Q34. (Optional) Is there any other information about your hospital's Community Benefit Service Area that you would like to provide?

Q36. Provide a link to your hospital's mission statement.	
https://www.umms.org/ummc/about/mission-vision	
Q37. Is your hospital an academic medical center? © Yes	
C No	
Q38. (Optional) Is there any other information about your hospital that you would like to provide?	
Q39. (Optional) Please upload any supplemental information that you would like to provide.	
Q40. Section II - CHNA Part 1 - Timing & Format	
Q41. Within the past three fiscal years, has your hospital conducted a CHNA that conforms to IRS requirements?	
Q-G. Please explain why your hospital has not conducted a CHNA that conforms to IRS requirements, as well as your hospital's plan and timeframe for completing a CHNA.	
This gue office was not draphysical to the verspondent.	
Q43. When was your hospital's first-ever CHNA completed? (MM/DD/YYYY)	
6/28/2012	
Q44. When was your hospital's most recent CHNA completed? (MM/DD/YYYY)	
6/4/2018	
Q45. Please provide a link to your hospital's most recently completed CHNA.	
https://www.umms.org/ummc/-/media/files/ummc/community/community-health-needs-assessment/2018-community-health-needs-assessment-executive-report.pdf? upd=20180629155258&la=en&hash=E74AD6465077B3E409BAFCDF2688AD4E9768769A	
Q46. Did you make your CHNA available in other formats, languages, or media?	
C Yes ⊙ No	
Q-(7) Please describe the other formals in which you made your CHNA available.	
This que efficir area nó desplayad la les responsées.	
Q48. Section II - CHNA Part 2 - Participants	
Q49. Please use the table below to tell us about the internal participants involved in your most recent CHNA.	
CHNA Activities	

Q35. Section I - General Info Part 3 - Other Hospital Info

	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist		Participated in development of CHNA process	Advised on CHNA best practices	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
CB/ Community Health/Population Health Director (facility level)			7	V	V	7	V	7	V	7	Communicate findings to internal and external stakeholders
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	CHNA	Participated in development of CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
CB/ Community Health/ Population Health Director (system level)											
	N/A - Person or Organization was not Involved			Participated in development of CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Senior Executives (CEO, CFO, VP, etc.) (facility level)							V	V		7	Linking to Annual Operating PLand and Strategic Plan
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist		Participated in development of CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Senior Executives (CEO, CFO, VP, etc.) (system level)				V	V		V	V		V	Linking to Members of Board and corporate strategic planning as well as providing legislative expertise
	N/A - Person or Organization was not Involved			Participated in development of CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Board of Directors or Board Committee (facility level)											
	N/A - Person or Organization was not Involved			Participated in development of CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Board of Directors or Board Committee (system level)							V	>		V	Approval of final CHNA
	N/A - Person or Organization was not Involved	Position or Department	Member of CHNA Committee	Participated in development of CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Clinical Leadership (facility level)					V		V	7			
	N/A - Person or Organization was not Involved	Position or Department	Member of CHNA Committee	Participated in development of CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Clinical Leadership (system level)											
	N/A - Person or Organization was not Involved	Position or Department	Member of CHNA Committee	Participated in development of CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs		Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Population Health Staff (facility level)			7				V	V			

	N/A - Person or Organization was not Involved			Participated in development of CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Population Health Staff (system level)	V										
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Member of CHNA Committee	Participated in development of CHNA process	OII	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Community Benefit staff (facility level)			V	V	V	V	V	V	V		
	N/A - Person or Organization was not Involved			Participated in development of CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs		Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Community Benefit staff (system level)					7						
	N/A - Person or Organization was not Involved			Participated in development of CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs		Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Physician(s)							V				
	N/A - Person or Organization was not Involved			Participated in development of CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs		Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Nurse(s)			7			V	V	>	V		
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist		Participated in development of CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs		Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Social Workers			7				V	7			
	N/A - Person or Organization was not Involved			Participated in development of CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs		Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Community Benefit Task Force		V									
	N/A - Person or Organization was not Involved			Participated in development of CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs		Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Hospital Advisory Board	V										
	N/A - Person or Organization was not Involved			Participated in development of CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs		Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Other (specify)											

	N/A - Person N/A - or Position or Member Organization Department CHNA was not does not Committee Involved exist	development CHNA	Participated in primary data collection Participated in identifying priority health needs	Participated in Provided community secondary Other resources health (explain) data health needs	Other - If you selected "Other (explain)," please type your explanation below:
--	---	------------------	---	---	--

Q50. Section II - CHNA Part 2 - Participants (continued)

Q51. Please use the table below to tell us about the external participants involved in your most recent CHNA.

				CH	INA Activities					Click to write Column 2
	N/A - Person or Organization was not involved		Participated int he development of the CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Other Hospitals Please list the hospitals here: Johns Hopkins Hospital, St Agnes Hospital, Mercy Medical Center, Sinai, Medstar Hospitals			V		V	V		V		
	N/A - Person or Organization was not involved		Participated int he development of the CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Local Health Department Please list the Local Health Departments here: Baltimore City Health Department					V			V		
	N/A - Person or Organization was not involved		Participated int he development of the CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Local Health Improvement Coalition Please list the LHICs here:	•									
	N/A - Person or Organization was not involved	Member of CHNA Committee	Participated int he development of the CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Maryland Department of Health					V			7		
	N/A - Person or Organization was not involved		Participated int he development of the CHNA process	on CHNA	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Maryland Department of Human Resources										
	N/A - Person or Organization was not involved	Member of CHNA Committee	Participated int he development of the CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Maryland Department of Natural Resources	V									
			Participated int he development of the CHNA process	on CHNA	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs		Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Maryland Department of the Environment	V									
	N/A - Person or Organization was not involved		Participated int he development of the CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	identifying	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:

Maryland Department of Transportation	V									
	N/A - Person or Organization was not involved		development of the CHNA	on CHNA	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Maryland Department of Education										
	N/A - Person or Organization was not involved		development of the CHNA	on CHNA	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Area Agency on Aging Please list the agencies here: University of Maryland Geriatrics and Gerontology Education & Research Program, MedStar Total Elder Care, MedStar Center for Successful Aging					V	~	V			
	N/A - Person or Organization was not involved		development of the CHNA	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Local Govt. Organizations Please list the organizations here:										
	N/A - Person or Organization was not involved		Participated int he development of the CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Faith-Based Organizations						V				
	N/A - Person or Organization was not involved		Participated int he development of the CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
School - K-12 Please list the schools here:										
	N/A - Person or Organization was not involved		development of the CHNA	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
School - Colleges and/or Universities Please list the schools here: University of Maryland;						V	V			
		Member of CHNA	Participated int he development of the CHNA process	on CHNA best	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
School of Public Health Please list the schools here: University of Maryland, Johns Hopkins Bloomberg School of PH					V	V				
	N/A - Person or Organization was not involved	Member of CHNA	development of the CHNA	on CHNA	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
School - Medical School Please list the schools here: University of Maryland						7	V			
	N/A - Person or Organization was not involved	Member of CHNA	development of the CHNA	on CHNA	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
School - Nursing School Please list the schools here: University of Maryland						V	V			

	N/A - Person or Organization was not involved	Participated int he development of the CHNA process	on CHNA	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
School - Dental School Please list the schools here:	7								
	N/A - Person or Organization was not involved	Participated int he development of the CHNA process	on CHNA	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
School - Pharmacy School Please list the schools here:									
	N/A - Person or Organization was not involved	development of the CHNA	on CHNA	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Behavioral Health Organizations Please list the organizations here:	7								
	N/A - Person or Organization was not involved	Participated int he development of the CHNA process	on CHNA	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Social Service Organizations Please list the organizations here: Chase Brexton Health Care, Med Star Center for Healthy Aging, Baltimore Medical System, Inc.				V	V	V			
	N/A - Person or Organization was not involved	Participated int he development of the CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Post-Acute Care Facilities please list the facilities here:									
	N/A - Person or Organization was not involved	development of the CHNA	on CHNA	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Community/Neighborhood Organizations Please list the organizations here: Promise Heights Initiative				V	V	V			
	N/A - Person or Organization was not involved		on CHNA	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Consumer/Public Advocacy Organizations — Please list the organizations here: American Heart Association, Jewish Community Services, Disability Rights MD, Comprehensive Housing Assistance, Inc., Green and Healthy Homes Initiative, American Diabetes Association				V	V	V			
	N/A - Person or Organization was not involved	Participated int he development of the CHNA process	on CHNA	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Other – If any other people or organizations were involved, please list them here: Focus groups of special populations including - LGBTQ, Homeless, Seniors, Hispanic, and Disabled				V	V	V			
	N/A - Person or Organization was not involved	Participated int he development of the CHNA process	on	Participated in primary data collection	Participated in identifying priority health needs	Participated in identifying community resources to meet health needs	Provided secondary health data	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:

Q52. Section II - CHNA Part 3 - Follow-up

Q53. Has your hospital adopted an implementation strategy fol	lowing its most recent CHNA, as required by the IRS?	
• Yes		
C No		
Q54. Please enter the date on which the implementation strate	gy was approved by your hospital's governing body.	
6/4/2018		
Q55. Please provide a link to your hospital's CHNA implementa	ation strategy.	
https://www.umms.org/ummc/-/media/files/ummc/communitupd=20180629155258&la=en&hash=E74AD6465077B3E46	y/community-health-needs-assessment/2018-community-health-need 99BAFCDF2688AD4E9768769A	Is-assessment-executive-report.pdf?
QSS. Please explain why your hospital has not adopted an imp	lementation strategy. Please include whether the hospital has a plan	and/or a timeframe for an implementation strategy.
This question was not displayed to the respondent.		
057. Please select the health needs identified in your most received	ent CHNA. Select all that apply even if a need was not addressed by	a reported initiative
gor. I lease scient the neutrinocas identified in your most rec	ent of the contest an that apply even in a freed was not addressed by	а горогов пивануе.
Access to Health Services: Health Insurance	Family Planning	 ✓Older Adults
Access to Health Services: Practicing PCPs	Food Safety	Oral Health
Access to Health Services: Regular PCP Visits	Genomics	✓ Physical Activity
Access to Health Services: ED Wait Times	Global Health	Preparedness
Adolescent Health	Health Communication and Health Information Technology	Respiratory Diseases
Arthritis, Osteoporosis, and Chronic Back Conditions	Health-Related Quality of Life & Well-Being	✓ Sexually Transmitted Diseases
Blood Disorders and Blood Safety	Hearing and Other Sensory or Communication Disorders	Sleep Health
Cancer	Heart Disease and Stroke	Social Determinants of Health
Chronic Kidney Disease	✓ HIV	✓Substance Abuse
Community Unity	Immunization and Infectious Diseases	Telehealth
Dementias, Including Alzheimer's Disease	✓ Injury Prevention	▼ Tobacco Use
Diabetes	Lesbian, Gay, Bisexual, and Transgender Health	✓Violence Prevention
☑ Disability and Health	Maternal & Infant Health	Vision
Educational and Community-Based Programs	Mental Health and Mental Disorders	Wound Care
Emergency Preparedness	✓ Nutrition and Weight Status	Other (specify) Unemployment, Poverty, Homelessness, Access to Healthy
Environmental Health		Foods
Environmental neatin		
Q58. Please describe how the needs and priorities identified in	your most recent CHNA compare with those identified in your previous	us CHNA.
Manata of the selection and a second	NA cycles but the level of urgency and subsequent prioritization cha	Cobstant About had been identified as
need in both prior cycles, but its level of need increased to	NA cycles but the level of urgency and subsequent prioritization cha become the second highest priority this cycle. Similarly, Lack of Job Baltimore City residents in our CBSA in prior CHNAs. However, in F	Opportunities had been identified as the #1 social determinant
determinant concern and Lack of Job Opportunities moved		12016, Neighborhood Salety/Violence increased to the #1 Social
Q59. (Optional) Please use the box below to provide any other	information about your CHNA that you wish to share.	
		_

 ${\it Q60.} \ \ ({\it Optional}) \ \ {\it Please} \ \ {\it attach} \ \ {\it any} \ \ {\it files} \ \ {\it containing} \ \ {\it information} \ \ {\it regarding} \ \ {\it your} \ \ {\it CHNA} \ \ {\it that} \ \ {\it you} \ \ {\it wish} \ \ {\it to} \ \ {\it share}.$

					Activities	3					
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
CB/ Community Health/Population Health Director (facility level)			7	V	V	V	✓	✓	✓		
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
CB/ Community Health/ Population Health Director (system level)											
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Senior Executives (CEO, CFO, VP, etc.) (facility level)			7			V	7				
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Senior Executives (CEO, CFO, VP, etc.) (system level)			7			7	V				
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Board of Directors or Board Committee (facility level)											
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Board of Directors or Board Committee (system level)	~										
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Clinical Leadership (facility level)			7	V	V			V	V		
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	health needs that will be	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Clinical Leadership (system level)	V										
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Population Health Staff (facility level)			V								
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Population Health Staff (system level)	V										
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:

Community Benefit staff (facility level)			V	V	V			V	V		
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Community Benefit staff (system level)		V									
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Physician(s)			7	V	V						
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Nurse(s)			V	V	V	V	V	V	V		
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Social Workers			~	V	V				7		
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Community Benefit Task Force		V									
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Hospital Advisory Board	V										
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiativves	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Other (specify)											
	N/A - Person or Organization was not Involved	N/A - Position or Department does not exist	health needs that will be	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	for	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:

Q63. Section III - CB Administration Part 1 - Participants (continued)

Q64. Please use the table below to tell us about the external participants involved in your hospital's community benefit activities during the fiscal year.

				А	ctivities						Click to write Column 2
	N/A - Person or Organization was not involved	health needs that will be	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Oth	ner - If you selected "Other (explain)," please type your explanation below:
Other Hospitals Please list the hospitals here:		V		V	✓	V	V	V		L	JMMC Midtown Campus, JHH, St Agnes, Sinai, Mercy, Medstar
	N/A - Person or Organization was not involved	health needs that will be	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Oth	ner - If you selected "Other (explain)," please type your explanation below:
Local Health Department Please list the Local Health Departments here:	7										

	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Local Health Improvement Coalition Please list the LHICs here:										
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Maryland Department of Health										
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Maryland Department of Human Resources										
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Maryland Department of Natural Resources	V									
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Maryland Department of the Environment	V									
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Maryland Department of Transportation	7									
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Maryland Department of Education	V									
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Area Agency on Aging Please list the agencies here: MAC, Inc.				V			V	V		
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Local Govt. Organizations Please list the organizations here: Baltimore City Fire Dept. Baltimore City Police Dept.							V			
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Faith-Based Organizations		V			П		7			Provide space for initiatives and promote initiatives
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
School - K-12 Please list the schools here: James Mc Henry ES, Samuel Coleridge Taylor ES, Robert Coleman ES, Matthew Henson ES, Edmondson Westside HS, Vivian T Thomas HS		V		7			7			

	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
School - Colleges and/or Universities Please list the schools here:										
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
School of Public Health Please list the schools here:	V									
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
School - Medical School Please list the schools here: University of Maryland		V		V	V		V	V		
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
School - Nursing School Please list the schools here: University of Maryland		V		V			V	V		
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
School - Dental School Please list the schools here:	V									
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
School - Pharmacy School Please list the schools here:	V									
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Behavioral Health Organizations Please list the organizations here: University of Maryland Dept of Psychiatry		V		V			V			
	N/A - Person or Organization was not involved	health needs that will be	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Social Service Organizations Please list the organizations here:	V									
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Post-Acute Care Facilities please list the facilities here: UM Rehab & Ortho Institute							V			
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Community/Neighborhood Organizations Please list the organizations here: Promise Heights							V			
	N/A - Person or Organization was not involved	Selecting health needs that will be targeted	Selecting the initiatives that will be supported	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	Allocating budgets for individual initiatives	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain)," please type your explanation below:
Consumer/Public Advocacy Organizations - Please list the organizations here: AHA, ADA, March of Dimes,							V	V		

		N/A - Person or Organization was not involved	health needs that will be	Selecting the initiatives that will be	Determining how to evaluate the impact of initiatives	Providing funding for CB activities	for	Delivering CB initiatives	Evaluating the outcome of CB initiatives	Other (explain)	Other - If you selected "Other (explain below:	
	Other If any other people or organizations were involved, please list them here:		targeted	supported				V	 ✓			
	Baltimore City Dept of Parks & Rec	or Organization	Selecting health needs that will	Selecting the initiatives that will	Determining how to evaluate	Providing funding for CB	for	Delivering CB	Evaluating the outcome of CB	Other (explain)	Other - If you selected "Other (explain below:	
		was not involved	be	be supported	the impact of initiatives	activities	initiatives	initiatives	initiatives			
Q6	5. Section III - CB Administr	ration Part	t 2 - Pr	ocess	& Gover	nance						
Q6	6. Does your hospital conduct an internal au	udit of the annual	communit	y benefit fin	ancial spread:	sheet? Sel	ect all that a	apply.				
	Yes, by the hospital's staff											
	Yes, by the hospital system's staff											
	Yes, by a third-party auditor											
	I No											
Q6	7. Does your hospital conduct an internal au	udit of the commu	unity benef	it narrative?								
	⊙ Yes											
	€ No											
Q6	8. Please describe the community benefit na	arrative review pr	ocess.									
	After completion, the UMMC Senior Vice Pr with the Director of Community Health Impro											
Q6	Does the hospital's board review and app	prove the annual	community	benefit fina	ıncial spreads	heet?						
	⊙ Yes											
	C No											
GI.	C, Please explain:											
F	the quantities are not abuptayed to the respondent.											
Q7	Does the hospital's board review and app	rove the annual	community	benefit nar	rative report?							
	⊙ Yes											
	€ No											
q:	Z. Please explair:											
F	this qualificate areas incit altographic for the resignational.											
Q7	Does your hospital include community ber	nefit planning an	d investme	ents in its int	ernal strategio	c plan?						
	• Yes											
	€ No											
Q7	Please describe how community benefit p	planning and inve	estments a	re included	in your hospita	al's interna	l strategic p	lan.				
	Community benefits are one of the organiza with the UMMC Board of Directors.	ation's seven stra	tegic plan	goals. The	Medical Cente	er develops	s annual stra	ategic objec	tives and ini	tiatives for t	he strategic plan goals and shares same	
												l

Q76. (Optional) Is there any other information about your hospital's community benefit administration	ion and external collaboration that you would like to provide?
Q77. (Optional) Please attach any files containing information regarding your hospital's community	y benefit administration and external collaboration.
Q78. Based on the implementation strategy developed through the CHNA process, please describ community health needs during the fiscal year.	be three ongoing, multi-year programs and initiatives undertaken by your hospital to address
Q79. Section IV - CB Initiatives Part 1 - Initiative 1	
Q80. Name of initiative.	
Maryland Healthy Men	
Q81. Does this initiative address a need identified in your CHNA? • Yes • No	
Q82. Select the CHNA need(s) that apply.	
Access to Health Services: Health Insurance	Heart Disease and Stroke
Access to Health Services: Practicing PCPs	HIV
Access to Health Services: Regular PCP Visits	mmunization and Infectious Diseases
Access to Health Services: ED Wait Times	injury Prevention
Adolescent Health	Lesbian, Gay, Bisexual, and Transgender Health
Arthritis, Osteoporosis, and Chronic Back Conditions	Maternal and Infant Health
Blood Disorders and Blood Safety	Mental Health and Mental Disorders
Cancer	▼Nutrition and Weight Status
Chronic Kidney Disease	Older Adults
Community Unity	Oral Health
Diabetes	Preparedness
Disability and Health	Respiratory Diseases
✓Educational and Community-Based Programs	Sexually Transmitted Diseases
Emergency Preparedness	Sleep Health
Environmental Health	Social Determinants of Health
Family Planning	Substance Abuse
Food Safety	Telehealth
Genomics	Tobacco Use
Global Health	Violence Prevention
Health Communication and Health Information Technology	Vision
Health-Related Quality of Life and Well-Being	Wound Care
Hearing and Other Sensory or Communication Disorders	Other. Please specify. Hypertension
Q83. When did this initiative begin?	
FY 2015	
Q84. Does this initiative have an anticipated end date?	
The initiative will end on a specific end date. Please specify the date.	
The initiative will end when a community or population health measure reaches a target val	ue. Please describe

С	The initiative will end when a clinical measure in the hospital reaches a target value. Please describe.
С	The initiative will end when external grant money to support the initiative runs out. Please explain.
С	The initiative will end when a contract or agreement with a partner expires. Please explain.
6	Other. Please explain. This is an ongoing initiative based on the high prevalence (40%) of hypertension in the community. It will likely continue indefinitely due to the importance of controlling hypertension to prevent stroke and heart disease coupled with the high prevalence.
	Enter the number of people in the population that this initiative targets. timated that there is a 40% prevalence rate of hypertension in the CBSA.
Q86. I	Describe the characteristics of the target population.
Afi	rican American men with hypertension (defined as > 130/80) living in identified CBSA - Baltimore City zips of 21201, 21215, 21216, 21217, 21218, 21223, 21229, 21230.
Q87.	How many people did this initiative reach during the fiscal year?
429	9 African American men identified with HTN during free community screenings of 1,804 Baltimore City residents
Q88. 1	What category(ies) of intervention best fits this initiative? Select all that apply.
	Chronic condition-based intervention: treatment intervention
-	Chronic condition-based intervention: prevention intervention Acute condition-based intervention: treatment intervention
	Acute condition-based intervention: prevention intervention
	Condition-agnostic treatment intervention
	Social determinants of health intervention Community engagement intervention
	Other, Please specify.

 ${\it Q89.}\ \ {\it Did\ you\ work\ with\ other\ individuals,\ groups,\ or\ organizations\ to\ deliver\ this\ initiative?}$

Yes. Please describe who was involved in this initiative.

MAC, Inc, UMMC Mobile Market, Shoppers Food Warehouse, Planet Fitness, University of Maryland Baltimore Community Engagement Center
C No.
Q90. Please describe the primary objective of the initiative.
1) Engage and educate at least 400 African American men with HTN and refer as needed to additional treatment. 2) Decrease the ED visit rate due to hypertension (Maryland SHIP)
Q91. Please describe how the initiative is delivered.
Baltimore City residents are screened for HTN and African American men are identified from those initial screenings. Once identified, they are educated on the spot about HTN and are offered to participate in the Maryland Healthy Men program. This program provides grocery store tours, Living Well with High Blood Pressure workshops, gym memberships, home BP monitoring, and more.
Q92. Based on what kind of evidence is the success or effectiveness of this initiative evaluated? Explain all that apply.
✓ Count of participants/encounters # of BP screenings of all Balto City residents, # of AA men with hypertension, # of AA men educated, #
of men in program Other process/implementation measures (e.g. number of items distributed) ✓ Surveys of participants Surveys related to self-reported behaviors and knowledge and participant satisfaction ✓ Biophysical health indicators Blood pressures
before and after the program Assessment of environmental change Impact on policy change Effects on healthcare utilization or cost Assessment of workforce development Other
Q93. Please describe the outcome(s) of the initiative.
429 African American men identified with HTN during free community screenings of 1,804 Baltimore City residents. 429 AA men educated about NTN, 29 completed the program. 42% of the participants since FY15 have decreased their BP and 42% of them have stable BPs. 64% improvement in participants knowing their BP after the program. 252% improvement in participants taking their BP at home after the program. These improvements are statistically significant with p &It0.01.
Q94. Please describe how the outcome(s) of the initiative addresses community health needs.
Hypertension affects over 40% of the African American community and frequently leads to stroke and cardiac failure, kidney disease, etc. This program educates and engages AA men to take control of their health and take active steps to lower their blood pressure and prevent ED visits r/t HTN.
Q95. What was the total cost to the hospital of this initiative in FY 2018? Please list hospital funds and grant funds separately.
\$62,627 - UMMC No grants for this program
Q96. (Optional) Supplemental information for this initiative.
Q97. Section IV - CB Initiatives Part 2 - Initiative 2

Q98. Name of initiative.

Stork's Nest

	
0100 Salast the CUNA pood(s) that apply	
Q100. Select the CHNA need(s) that apply.	
Access to Health Services: Health Insurance	Heart Disease and Stroke
Access to Health Services: Practicing PCPs	HIV
Access to Health Services: Regular PCP Visits	Immunization and Infectious Diseases
Access to Health Services: ED Wait Times	injury Prevention
Adolescent Health	Lesbian, Gay, Bisexual, and Transgender Health
Arthritis, Osteoporosis, and Chronic Back Conditions	Maternal and Infant Health
Blood Disorders and Blood Safety	Mental Health and Mental Disorders
Cancer	Nutrition and Weight Status
Chronic Kidney Disease	Older Adults
Community Unity	Oral Health
Dementias, Including Alzheimer's Disease	Physical Activity
Diabetes	Preparedness
Disability and Health	Respiratory Diseases
Educational and Community-Based Programs	Sexually Transmitted Diseases
Emergency Preparedness	Sleep Health
Environmental Health	Social Determinants of Health
Family Planning	Substance Abuse
Food Safety	Telehealth
Genomics	Tobacco Use
Global Health	Violence Prevention
Health Communication and Health Information Technology	Vision
Health-Related Quality of Life and Well-Being	Wound Care
Hearing and Other Sensory or Communication Disorders	Other. Please specify.
Q101. When did this initiative begin? FY2007	
Q102. Does this initiative have an anticipated end date?	
The initiative will end on a specific end date. Please specify the date.]
The initiative will end when a community or population health measure reaches a target value	e. Please describe.
The initiative will end when a clinical measure in the hospital reaches a target value. Please	describe.
The initiative will end when external grant money to support the initiative runs out. Please ex	rolain
The linualive will end when external grant money to support the linualive runs out. Flease ex	ран.
The initiative will end when a contract or agreement with a partner expires. Please explain.	
Other. Please explain. This is an ongoing initiative which	
addresses infant	
mortality and breastfeeding	

Yes

Q104. Describe the characteristics of the target population. Pregnant women of a lower socioeconomic level in CBSA Q105. How many people did this initiative reach during the fiscal year? 114 pregnant women Q106. What category(ies) of intervention best fits this initiative? Select all that apply. Chronic condition-based intervention: treatment intervention Chronic condition-based intervention: prevention intervention Acute condition-based intervention: treatment intervention Acute condition-based intervention: prevention intervention Condition-agnostic treatment intervention Social determinants of health intervention Community engagement intervention Other. Please specify. Q107. Did you work with other individuals, groups, or organizations to deliver this initiative? Yes. Please describe who was involved in this initiative. Zeta Phi Beta Sorority, March of Dimes, B'more for Healthy Babies No. Q108. Please describe the primary objective of the initiative. 1) Increase the percentage of babies born > 37 weeks gestation 2) Reduce the percentage of births that are low birth weight 3) Increase the percentage of women breastfeeding at discharge after delivery Q109. Please describe how the initiative is delivered Pregnant women attend 6 weeks of classes on a variety of topics and keep their prenatal appointments and earn points that can be redeemed in the Stork's Nest store for free baby items. Q110. Based on what kind of evidence is the success or effectiveness of this initiative evaluated? Explain all that apply. Count of participants/encounters # of pregnant women enrolled Other process/implementation measures (e.g. number of items distributed) Surveys of participants L Biophysical health indicators % of babies born > 37 weeks gestation, % of babies born >2500 grams, % of women breastfeeding at discharge Assessment of environmental change Impact on policy change Effects on healthcare utilization or cost Assessment of workforce development

Other

oz.5% bables born >,57 weeks gestation; oz.5% bables born >,2500 gran	ns, 75.7% of women initiated breastleeding by discharge
112. Please describe how the outcome(s) of the initiative addresses community	t health needs
7.2. Flease describe flow the odiconte(s) of the finitiative addresses community	modul needs.
Babies born at full-term and at healthy birth weights are less likely to die in the	e first year of life (Infant mortality reduction). Babies who are breastfed have fewer infections in the first yea
113. What was the total cost to the hospital of this initiative in FY 2018? Please	list hospital funds and grant funds separately.
,	·····
\$23,419 - UMMC In-kind donations of baby items and supplies	
114. (Optional) Supplemental information for this initiative.	
Continuity CD Initiatives Dart 2 Initiative 2	
115. Section IV - CB Initiatives Part 3 - Initiative 3	
116. Name of initiative.	
Violence Intervention Program	
-	
117. Does this initiative address a need identified in your CHNA?	
€ Yes	
○ No	
118. Select the CHNA need(s) that apply.	Heart Disease and Stroke
Access to Health Services: Practicing PCPs	<u> </u>
Access to Health Services: Regular PCP Visits	immunization and Infectious Diseases
Access to Health Services: ED Wait Times	Injury Prevention
Adolescent Health	Lesbian, Gay, Bisexual, and Transgender Health
Arthritis, Osteoporosis, and Chronic Back Conditions Blood Disorders and Blood Safety	Maternal and Infant Health Mental Health and Mental Disorders
Cancer	Nutrition and Weight Status
Chronic Kidney Disease	Older Adults
Community Unity	Oral Health
Dementias, Including Alzheimer's Disease	Physical Activity
Diabetes	Preparedness
Disability and Health	Respiratory Diseases
Educational and Community-Based Programs	Sexually Transmitted Diseases
Emergency Preparedness	Sleep Health
Environmental Health	Social Determinants of Health
Family Planning	Substance Abuse
Food Safety	Telehealth
Genomics	Tobacco Use
Global Health Health Communication and Health Information Technology	✓Violence Prevention Vision
	visionWound Care
_	Other. Please specify.
Hearing and Other Sensory or Communication Disorders	L
119. When did this initiative begin?	
1998	

Q120. Does this initiative have an anticipated end date?

	The initiative will end on		opulation health measure reaches a target value. Please describe.
	7 1110 11111111111111111111111111111111		Spanish Hadis Hadis Saddies & Larger Valde. Flades describe.
_			
O	The initiative will end wh	en a clinical measure	e in the hospital reaches a target value. Please describe.
0	The initiative will end wh	nen external grant mor	oney to support the initiative runs out. Please explain.
0	The initiative will end wh	nen a contract or agree	eement with a partner expires. Please explain.
0	Other. Please explain.	This is an ongoing	
	į	initiative which addresses an urgent	
	ļ.	need for violence	
		reduction in Baltimore City. It is	
	ļ.	not likely that this program will be	
		discontinued due to	
		the urgent need and the excellent	
		outcomes.	
0121	. Enter the number of peo	anle in the negulation (that this initiative targets
Q121.	. Enter the number of ped	pie in trie population i	und uns muduve targets.
1 /	142 admissions due to vio	Jones in Shock Traum	ma in EV19
1,44	+42 aumissions due to vio	ience in Shock Traun	na iii 1 10
Q122.	2. Describe the characteris	tics of the target popu	ulation.
Vic			
1	ictims of violence admitted	to Shock Trauma in	FY18
	ictims of violence admitted	to Shock Trauma in	FY18
	ictims of violence admitted	to Shock Trauma in	FY18
L			
L	ictims of violence admitted		
Q123.	t. How many people did th		
	t. How many people did th		
Q123.	t. How many people did th		
Q123.	t. How many people did th	ois initiative reach duriu	
Q123.	t. How many people did th	ois initiative reach duriu	ring the fiscal year?
Q123. 1,3: Q124.	t. How many people did th	nis initiative reach during the state of the	ing the fiscal year? is initiative? Select all that apply.
Q123. 1,3: Q124.	t. How many people did th 336 . What category(ies) of in	is initiative reach during the state of the	ing the fiscal year? is initiative? Select all that apply.
Q123. 1,33. Q124.	t. How many people did th 336 d. What category(ies) of in Chronic condition-based	tervention best fits this dintervention: treatmed dintervention: prevent	ing the fiscal year? is initiative? Select all that apply. ent intervention ntion intervention
Q123. 1,3: Q124.	t. How many people did the same of the sam	tervention best fits this d intervention: treatment d intervention: prevent	ing the fiscal year? is initiative? Select all that apply. ent intervention ntion intervention nt intervention
Q123. 1,3: Q124.	t. How many people did the same of the sam	tervention best fits this d intervention: treatment intervention: treatment intervention: treatment intervention: prevention prevention prevention: prevention prevention: pre	ing the fiscal year? is initiative? Select all that apply. ent intervention ntion intervention nt intervention
Q123.	t. How many people did the same same same same same same same sam	tervention best fits this d intervention: treatment d intervention: prevent ntervention: treatment intervention: prevention treatment intervention	ing the fiscal year? is initiative? Select all that apply. ent intervention ntion intervention nt intervention
Q123. 1,3: Q124.	t. How many people did the same state of the sam	tervention best fits this d intervention: treatment intervention: prevent intervention: prevention treatment intervention prevention treatment intervention mealth intervention	ing the fiscal year? is initiative? Select all that apply. ent intervention ntion intervention nt intervention
Q123. 1,3: Q124.	t. How many people did the same state of the condition-based in Condit	tervention best fits this d intervention: treatment intervention: prevent intervention: prevention treatment intervention prevention treatment intervention mealth intervention	ing the fiscal year? is initiative? Select all that apply. ent intervention ntion intervention nt intervention
Q123. 1,3: Q124.	t. How many people did the same state of the sam	tervention best fits this d intervention: treatment intervention: prevent intervention: prevention treatment intervention prevention treatment intervention mealth intervention	ing the fiscal year? is initiative? Select all that apply. ent intervention ntion intervention nt intervention
Q123. 1,3: Q124.	t. How many people did the same state of the condition-based in Condit	tervention best fits this d intervention: treatment intervention: prevent intervention: prevention treatment intervention prevention treatment intervention mealth intervention	ing the fiscal year? is initiative? Select all that apply. ent intervention ntion intervention nt intervention
Q123. 1,3: Q124.	t. How many people did the same state of the condition-based in Condit	tervention best fits this d intervention: treatment intervention: prevent intervention: prevention treatment intervention prevention treatment intervention mealth intervention	ing the fiscal year? is initiative? Select all that apply. ent intervention ntion intervention nt intervention
Q123. 1,3: Q124.	t. How many people did the same state of the condition-based in Condit	tervention best fits this d intervention: treatment intervention: prevent intervention: prevention treatment intervention prevention treatment intervention mealth intervention	ing the fiscal year? is initiative? Select all that apply. ent intervention ntion intervention nt intervention
Q123. 1,3: Q124.	t. How many people did the same state of the condition-based in Condit	tervention best fits this d intervention: treatment intervention: prevent intervention: prevention treatment intervention prevention treatment intervention mealth intervention	ing the fiscal year? is initiative? Select all that apply. ent intervention ntion intervention nt intervention

 ${\it Q125.}\ {\it Did\ you\ work\ with\ other\ individuals,\ groups,\ or\ organizations\ to\ deliver\ this\ initiative?}$

Yes. Please describe who was involved in this initiative.

Baltimore City Police Dept., Baltimore City Public Schools, Baltimore City Health Dept., and University of Maryland Baltimore	
C No.	
Q126. Please describe the primary objective of the initiative.	
1) Reduce the rate of recidivism due to violent injury	
Q127. Please describe how the initiative is delivered.	
Participants attend support groups, educational sessions, and receive individual counseling	
Q128. Based on what kind of evidence is the success or effectiveness of this initiative evaluated? Explain all that apply.	
Count of participants/encounters # of participants Other process/implementation measures (e.g. number of items distributed)	
Surveys of participants	
Biophysical health indicators Assessment of environmental change	
Impact on policy change	
Assessment of workforce development	
Other	
Q129. Please describe the outcome(s) of the initiative.	
1,336 individuals with a recidivism rate of 0.1%.	
Q130. Please describe how the outcome(s) of the initiative addresses community health needs.	
These participants receive education and social support assistance and return to the workforce and/or high school or college. The participants get out of the cycle of violence and therefore reduce the number of return admissions to Shock Trauma and have an improved quality of life.	
Q131. What was the total cost to the hospital of this initiative in FY 2018? Please list hospital funds and grant funds separately.	
\$249,022 - UMMC \$243,498 - Grants	
Q132. (Optional) Supplemental information for this initiative.	
Q133. Section IV - CB Initiatives Part 4 - Other Initiative Info	
Q134. Additional information about initiatives.	
Q135. (Optional) If you wish, you may upload a document describing your community benefit initiatives in more detail, or provide descriptions of additional initiatives your hospital undertook during the fiscal year. These need not be multi-year, ongoing initiatives.	

Q136. Were all the needs identified in your CHNA addressed by an initiative of your hospital?

C Yes

Q137. Please check all of the needs that were NOT addressed by your community benefit initiatives.

Access to Health Services: Health Insurance	Heart Disease and Stroke
Access to Health Services: Practicing PCPs	HIV
Access to Health Services: Regular PCP Visits	mmunization and Infectious Diseases
Access to Health Services: ED Wait Times	injury Prevention
Adolescent Health	Lesbian, Gay, Bisexual, and Transgender Health
Arthritis, Osteoporosis, and Chronic Back Conditions	Maternal and Infant Health
Blood Disorders and Blood Safety	Mental Health and Mental Disorders
Cancer	Nutrition and Weight Status
Chronic Kidney Disease	Older Adults
Community Unity	Oral Health
Dementias, Including Alzheimer's Disease	Physical Activity
Diabetes	Preparedness
Disability and Health	Respiratory Diseases
Educational and Community-Based Programs	Sexually Transmitted Diseases
Emergency Preparedness	Sleep Health
Environmental Health	Social Determinants of Health
Family Planning	Substance Abuse
Food Safety	Telehealth
Genomics	Tobacco Use
Global Health	Violence Prevention
Health Communication and Health Information Technology	Vision
Health-Related Quality of Life and Well-Being	Wound Care
Hearing and Other Sensory or Communication Disorders	Other. Please specify. Homelessness, Poverty. Many additional initiatives are addressed jointly with our affiliated UMMC Midtown Campus

Q138. How do the hospital's community benefit operations/activities align with the State Health Improvement Process (SHIP)? The State Health Improvement Process (SHIP) seeks to provide a framework for accountability, local action, and public engagement to advance the health of Maryland residents. The SHIP measures represent what it means for Maryland to be healthy. Website: http://ship.md.networkofcare.org/ph/index.aspx. To the extent applicable, please explain how the hospital's community benefit activities align with the goal in each selected measure.

Enter details in the text box next to any SHIP goals that apply.

Reduce infant mortality	Stork's Nest
Reduce rate of sudden unexpected infant deaths (SUIDs)	Stork's Nest
Reduce the teen birth rate (ages 15-19)	
Increase the % of pregnancies starting care in the 1st trimester	Stork's Nest
Increase the proportion of children who receive blood lead screenings	
Increase the % of students entering kindergarten ready to learn	
Increase the %of students who graduate high school	
Increase the % of adults who are physically active	
Increase the % of adults who are at a healthy weight	Mobile Market, Maryland Healthy Men
Reduce the % of children who are considered obese (high school only)	Mobile Market, Kids to Farmer's Market
Reduce the % of adults who are current smokers	Tobacco Prevention/Cessation - Address jointly with UMMC Midtown
Reduce the % of youths using any kind of tobacco product (high school only)	Tobacco Prevention/Cessation - Address jointly with UMMC Midtown Campus
Reduce HIV infection rate (per 100,000 population)	HIV Prevention - Address jointly with UMMC Midtown Campus
Reduce Chlamydia infection rate	
Increase life expectancy	Maryland Healthy Men Initiative, VIP Prgoram, Know Your Numbers Initiative, Mobile Market, Tobacco Prevention/Cessation
Reduce child maltreatment (per 1,000 population)	
Reduce suicide rate (per 100,000)	
Reduce domestic violence (per 100,000)	Bridge Program
Reduce the % of young children with high blood lead levels	
Decrease fall-related mortality (per 100,000)	
Reduce pedestrian injuries on public roads (per 100,000 population)	Safe Kids Program
Increase the % of affordable housing options	
Increase the % of adolescents receiving an annual wellness checkup	
Increase the % of adults with a usual primary care provider	Promote at every community event

Increase the % of children receiving dental care	
Reduce % uninsured ED visits	Promote at every community event
Reduce heart disease mortality (per 100,000)	Maryland Healthy Men, Know Your Numbers
Reduce cancer mortality (per 100,000)	Tobacco Prevention/Cessation - Address jointly with UMMC Midtown
Reduce diabetes-related emergency department visit rate (per 100,000)	Diabetes Prevention - Address jointly with UMMC Midtown
Reduce hypertension-related emergency department visit rate (per 100,000)	Maryland Healthy Men
Reduce drug induced mortality (per 100,000)	
Reduce mental health-related emergency department visit rate (per 100,000)	Biannual mental health conferences for the community - 'Not all Wounds are Visible'
Reduce addictions-related emergency department visit rate (per 100,000)	
Reduce Alzheimer's disease and other dementias- related hospitalizations (per 100,000)	
Reduce dental-related emergency department visit rate (per 100,000)	
Increase the % of children with recommended vaccinations	Back to School Health Fair
Increase the % vaccinated annually for seasonal influenza	Fall Back to Good Health Fair at Mondawmin Mall
Reduce asthma-related emergency department visit rate (per 10,000)	Breathmobile
Q140. Section V - Physician Gaps & Su Q141. As required under HG §19-303, please select all of the ▼ No gaps Primary care Mental health Substance abuse/detoxification Internal medicine Dermatology Dental Neurosurgery/neurology General surgery Orthopedic specialties Obstetrics Otolaryngology Other. Please specify.	absidies gaps in physician availability in your hospital's CBSA. Select all that apply.
Q142. If you list Physician Subsidies in your data in category (meet patient demand.	C of the CB Inventory Sheet, please indicate the category of subsidy, and explain why the services would not otherwise be available to
Hospital-Based Physicians Non-Resident House Staff and Hospitalists	
Non-Resident House Staff and Hospitalists Coverage of Emergency Department Call	
Physician Provision of Financial Assistance	_
Physician Recruitment to Meet Community Need	
Other (provide detail of any subsidy not listed above)	
Other (provide detail of any subsidy not listed above) Other (provide detail of any subsidy not listed above)	
(provide detail of diry dupling flot field above)	
Q143. (Optional) Is there any other information about physicia	an gaps that you would like to provide?

2145. Section VI - Financial Assistance Policy (FAP)
Q146. Upload a copy of your hospital's financial assistance policy.
English UMMS Financial Assistance Policy 2018.pdf 717.3kB application/pdf
Q147. Upload a copy of the Patient Information Sheet provided to patients in accordance with Health-General §19-214.1(e).
PlainLanguageFAP Final UMMC (2) pdf 280 3/KB application/pdf
Q148. What is your hospital's household income threshold for medically necessary free care? Please respond with ranges as a percentage of the federal poverty level (FPL).
UMMS HV CBO Financial Assistance Sliding Scale is based on MD DHMH Income Eligibility Limits, not FPL: o 1) Household income at 276% of the FPL o 2) Household income at 200% of the MD DHMH Income Eligibility Limits
Q149. What is your hospital's household income threshold for medically necessary reduced cost care? Please respond with ranges as a percentage of the FPL.
UMMS HV CBO Financial Assistance Sliding Scale is based on MD DHMH Income Eligibility Limits, not FPL: o 1) Household income between 277% - 414% of the FPL, at 10% increments o 2) Household income between 200% - 300% of the MD DHMH Income Eligibility Limits, at 10% increments
20150. What are your hospital's criteria for reduced cost medically necessary care for cases of financial hardship? Please respond with ranges as a percentage of the FPL and household income. For example, household income between 301-500% of the FPL and a medical debt incurred over a 12-month period that exceeds 25 percent of household income. Medical debt incurred at either UMMC, UM Rehab, UMMTC, UMSJMC, UMSMCD, UMSMCE and UMSMCC, that exceeds 25% of the Annual Household income and the same percentages stated above regarding FPL and MD DHMH Income Eligibility Limits would be applied.
Q151. Provide a brief description of how your hospital's FAP has changed since the ACA Expansion became effective on January 1, 2014.
1. UMMS adopted the Medicaid expansion income eligibility limits (MD DHMH, Medicaid Planning Administration Income Eligibility Limits) that Maryland implemented, to close the gap between Medicaid income eligibility and our FA income eligibility. 2. UMMS changed the eligible household dependent age limit to from under 18 to 21 years old The following additional changes were also made to the hospital's financial assistance policy pursuant to the most recent 501(r) regulations requirements: 1. LANGUAGE TRANSLATIONS a. Requirement: The new 501(r) regulations require at the language translation threshold for limited English proficient (LEP) populations to the lower of 5% of LEP individuals in the community served/1000-LEP individuals. University of Maryland Medical Center translated its financial assistance policy into the following languages: English, Spanish, French, and Chinese. 2. PLAIN LANGUAGE SUMMARY a. Requirement: The new 501(r) regulations require a plain language summary of the FAP that is clear, concise, and easy for a patient to understand. University of Maryland Medical Center created a new plain language summary of tits financial assistance policy in addition to its already-existing patient information sheet. 3. PROVIDER LISTS a. Requirement: The new 501(r) regulations require each hospital to create and maintain a list of all health care providers (either attached to the FAP or maintained as a separate appendix) and identify which providers on that list are covered under the hospital's FAP and which providers are not. University of Maryland Medical Center maintains that list which is available for review.
Q152. (Optional) Is there any other information about your hospital's FAP that you would like to provide?
Q153. (Optional) Please attach any files containing further information about your hospital's FAP.
2/54. Summary & Report Submission

Attention Hospital Staff! IMPORTANT!

You have reached the end of the questions, but you are not quite finished. Once you proceed to the next screen using the right arrow button below, you cannot go backward. For that reason, we strongly recommend that you use the Table of Contents to return to the beginning and double-check your answers.

Q155.

When you click the right arrow button below, you will see a page with all of your answers together. You will see a link to download a pdf document of your answers, near the top of the page. You can download your answers to share with your leadership, board, or others as

required by your internal processes.

cation Data	
ecation: (39.285598754883, -76.689903259277)	
ource: GeoIP Estimation	

PART TWO: ATTACHMENTS

University of Maryland Medical Center	The University of Maryland Medical System	Policy #:	TBD
University of Maryland Medical Center Midtown Campus	Central Business Office	Effective	09/14/2018
University of Maryland Rehabilitation & Orthopaedic Institute	Policy & Procedure	Date:	09/14/2016
University of Maryland St. Joseph Medical Center			
University of Maryland Baltimore Washington Medical Center	<u>Subject:</u>	Page #:	1 of 9
University of Maryland Shore Medical Center at Chestertown	FINANCIAL ASSISTANCE		
University of Maryland Shore Medical Center at Dorchester		Supersedes:	09/01/2017
University of Maryland Shore Medical Center at Easton			

POLICY

This policy applies to The University of Maryland Medical System (UMMS) following entities:

- University of Maryland Medical Center (UMMC)
- University of Maryland Medical Center Midtown Campus (MTC)
- University of Maryland Rehabilitation & Orthopaedic Institute (UMROI)
- University of Maryland St. Joseph Medical Center (UMSJMC)
- University of Maryland Baltimore Washington Medical Center (UMBWMC)
- University of Maryland Shore Medical Center at Chestertown (UMSMCC)
- University of Maryland Shore Medical Center at Dorchester (UMSMCD)
- University of Maryland Shore Medical Center at Easton (UMSME)

UMMS is committed to providing financial assistance to persons who have health care needs and are uninsured, underinsured, ineligible for a government program, or otherwise unable to pay, for emergent and medically necessary care based on their individual financial situation.

It is the policy of the UMMS Entities to provide Financial Assistance based on indigence or high medical expenses for patients who meet specified financial criteria and request such assistance. The purpose of the following policy statement is to describe how applications for Financial Assistance should be made, the criteria for eligibility, and the steps for processing applications.

UMMS Entities will publish the availability of Financial Assistance on a yearly basis in their local newspapers and will post notices of availability at appropriate intake locations as well as the Billing Office. Notice of availability will also be sent to patients to patient with patient bills. Signage in key patient access areas will be made available. A Patient Billing and Financial Assistance Information Sheet will be provided before discharge and will be available to all patients upon request.

Financial Assistance may be extended when a review of a patient's individual financial circumstances has been conducted and documented. This should include a review of the patient's existing medical expenses and obligations (including any accounts having gone to bad debt except those accounts that have gone to lawsuit and a judgment has been obtained) and any projected medical expenses. Financial Assistance Applications may be offered to patients whose accounts are with a collection agency and may apply only to those accounts on which a judgment has not been granted.

UMMS retains the right in its sole discretion to determine a patient's ability to pay. All patients presenting for emergency services will be treated regardless of their ability to pay. For emergent/urgent services, applications to the Financial Clearance Program will be completed, received, and evaluated retrospectively and will not delay patients from receiving care.

	University of Maryland Medical Center	The University of Maryland Medical System	Policy #:	TBD
	University of Maryland Medical Center Midtown Campus	Central Business Office	Effective	09/14/2018
111	University of Maryland Rehabilitation & Orthopaedic Institute	Policy & Procedure	Date:	09/14/2018
	University of Maryland St. Joseph Medical Center			
	University of Maryland Baltimore Washington Medical Center	<u>Subject:</u>	Page #:	2 of 9
	University of Maryland Shore Medical Center at Chestertown	FINANCIAL ASSISTANCE		
	University of Maryland Shore Medical Center at Dorchester		Supersedes:	09/01/2017
	University of Maryland Shore Medical Center at Easton			

University of Maryland St. Joseph Medical Center (UMSJMC) adopted this policy effective June 1, 2013.

University of Maryland Medical Center Midtown Campus (MTC) adopted this policy effective September 22, 2014.

University of Maryland Baltimore Washington Medical Center (UMBWMC) adopted this policy effective July 1, 2016.

University of Maryland Shore Medical Center at Chestertown (UMSMCC) adopted this policy effective September 1, 2017.

University of Maryland Shore Medical Center at Dorchester (UMSMCD) adopted this policy effective September 1, 2017.

University of Maryland Shore Medical Center at Easton (UMSMCE) adopted this policy effective September 1, 2017.

PROGRAM ELIGIBILITY

Consistent with their mission to deliver compassionate and high quality healthcare services and to advocate for those who do not have the means to pay for medically necessary care, UMMC, MTC, UMROI, UMSJMC, UMSWMC, UMSMCD, and UMSMCE hospitals strive to ensure that the financial capacity of people who need health care services does not prevent them from seeking or receiving care.

Specific exclusions to coverage under the Financial Assistance program include the following:

- 1. Services provided by healthcare providers not affiliated with UMMS hospitals (e.g., durable medical equipment, home health services)
- 2. Patients whose insurance program or policy denies coverage for services by their insurance company (e.g., HMO, PPO, or Workers Compensation), are not eligible for the Financial Assistance Program.
 - Generally, the Financial Assistance Program is not available to cover services that are denied by a
 patient's insurance company; however, exceptions may be made on a case by case basis considering
 medical and programmatic implications.
- 3. Unpaid balances resulting from cosmetic or other non-medically necessary services
- 4. Patient convenience items
- 5. Patient meals and lodging
- 6. Physician charges related to the date of service are excluded from UMMS financial assistance policy. Patients who wish to pursue financial assistance for physician-related bills must contact the physician directly.

University of Maryland Medical Center	The University of Maryland Medical System	Policy #:	TBD
University of Maryland Medical Center Midtown Campus	Central Business Office	Effective	09/14/2018
University of Maryland Rehabilitation & Orthopaedic Institute	Policy & Procedure	Date:	03/14/2010
University of Maryland St. Joseph Medical Center			
University of Maryland Baltimore Washington Medical Center	<u>Subject:</u>	Page #:	3 of 9
University of Maryland Shore Medical Center at Chestertown	FINANCIAL ASSISTANCE		
University of Maryland Shore Medical Center at Dorchester		Supersedes:	09/01/2017
University of Maryland Shore Medical Center at Easton			

Patients may be ineligible for Financial Assistance for the following reasons:

- 1. Refusal to provide requested documentation or provide incomplete information.
- 2. Have insurance coverage through an HMO, PPO, Workers Compensation, Medicaid, or other insurance programs that deny access to the Medical Center due to insurance plan restrictions/limits.
- 3. Failure to pay co-payments as required by the Financial Assistance Program.
- 4. Failure to keep current on existing payment arrangements with UMMS.
- 5. Failure to make appropriate arrangements on past payment obligations owed to UMMS (including those patients who were referred to an outside collection agency for a previous debt).
- 6. Refusal to be screened for other assistance programs prior to submitting an application to the Financial Clearance Program.
- 7. Refusal to divulge information pertaining to a pending legal liability claim
- 8. Foreign-nationals traveling to the United States seeking elective, non-emergent medical care

Patients who become ineligible for the program will be required to pay any open balances and may be submitted to a bad debt service if the balance remains unpaid in the agreed upon time periods.

Patients who indicate they are unemployed and have no insurance coverage shall be required to submit a Financial Assistance Application unless they meet Presumptive Financial Assistance Eligibility criteria. If the patient qualifies for COBRA coverage, patient's financial ability to pay COBRA insurance premiums shall be reviewed by the Financial Counselor/Coordinator and recommendations shall be made to Senior Leadership. Individuals with the financial capacity to purchase health insurance shall be encouraged to do so, as a means of assuring access to health care services and for their overall personal health.

Coverage amounts will be calculated based upon 200-300% of income as defined by Maryland State Department of Health and Mental Hygiene Medical Assistance Planning Administration Income Eligibility Limits for a Reduced Cost of Care.

Presumptive Financial Assistance

Patients may also be considered for Presumptive Financial Assistance Eligibility. There are instances when a patient may appear eligible for financial assistance, but there is no financial assistance form on file. There is adequate information provided by the patient or through other sources, which provide sufficient evidence to provide the patient with financial assistance. In the event there is no evidence to support a patient's eligibility for financial assistance, UMMS reserves the right to use outside agencies or information in determining estimated income amounts for the basis of determining financial assistance eligibility and potential reduced care rates. Once determined, due to the inherent nature of presumptive circumstances, the only financial assistance that can be granted is a 100% write-off of the account balance. Presumptive Financial Assistance Eligibility shall only cover the patient's specific date of service. Presumptive eligibility may be determined on the basis of individual life circumstances that may include:

- a. Active Medical Assistance pharmacy coverage
- b. SLMB coverage

	University of Maryland Medical Center	The University of Maryland Medical System	Policy #:	TBD
Î	University of Maryland Medical Center Midtown Campus	Central Business Office	Effective	09/14/2018
	University of Maryland Rehabilitation & Orthopaedic Institute	Policy & Procedure	Date:	03/14/2018
	University of Maryland St. Joseph Medical Center			
	University of Maryland Baltimore Washington Medical Center	<u>Subject:</u>	Page #:	4 of 9
	University of Maryland Shore Medical Center at Chestertown	FINANCIAL ASSISTANCE		
	University of Maryland Shore Medical Center at Dorchester		Supersedes:	09/01/2017
	University of Maryland Shore Medical Center at Easton			

- c. PAC coverage
- d. Homelessness
- e. Medical Assistance and Medicaid Managed Care patients for services provided in the ER beyond the coverage of these programs
- f. Medical Assistance spend down amounts
- g. Eligibility for other state or local assistance programs
- h. Patient is deceased with no known estate
- Patients that are determined to meet eligibility criteria established under former State Only Medical Assistance Program
- j. Non-US Citizens deemed non-compliant
- k. Non-Eligible Medical Assistance services for Medical Assistance eligible patients
- I. Unidentified patients (Doe accounts that we have exhausted all efforts to locate and/or ID)
- m. Bankruptcy, by law, as mandated by the federal courts
- n. St. Clare Outreach Program eligible patients
- UMSJMC Maternity Program eligible patients
- p. UMSJMC Hernia Program eligible patients

Specific services or criteria that are ineligible for Presumptive Financial Assistance include:

- a. Purely elective procedures (example Cosmetic) are not covered under the program.
- b. Uninsured patients seen in the Emergency Department under Emergency Petition will not be considered under the presumptive financial assistance program until the Maryland Medicaid Psych program has been billed.

PROCEDURES

- There are designated persons who will be responsible for taking Financial Assistance applications. These staff can be Financial Counselors, Patient Financial Receivable Coordinators, Customer Service Representatives, etc.
- Every possible effort will be made to provide financial clearance prior to date of service. Where possible, designated staff will consult via phone or meet with patients who request Financial Assistance to determine if they meet preliminary criteria for assistance.

University of Maryland Medical Center	The University of Maryland Medical System	Policy #:	TBD
University of Maryland Medical Center Midtown Campus	Central Business Office	Effective	09/14/2018
University of Maryland Rehabilitation & Orthopaedic Institute	Policy & Procedure	Date:	03/14/2010
University of Maryland St. Joseph Medical Center			
University of Maryland Baltimore Washington Medical Center	<u>Subject:</u>	Page #:	5 of 9
University of Maryland Shore Medical Center at Chestertown	FINANCIAL ASSISTANCE		
University of Maryland Shore Medical Center at Dorchester		Supersedes:	09/01/2017
University of Maryland Shore Medical Center at Easton			

- a. Staff will complete an eligibility check with the Medicaid program for Self Pay patients to verify whether the patient has current coverage.
- b. Preliminary data will be entered into a third party data exchange system to determine probably eligibility. To facilitate this process each applicant must provide information about family size and income. To help applicants complete the process, we will provide an application that will let them know what paperwork is required for a final determination of eligibility.
- c. Applications initiated by the patient will be tracked, worked and eligibility determined within the third party data and workflow tool. A letter of final determination will be submitted to each patient that has formally requested financial assistance. Determination of Probable Eligibility will be provided within two business days following a patient's request for charity care services, application for medical assistance, or both.
- d. Upon receipt of the patient's application, they will have thirty (30) days to submit the required documentation to be considered for eligibility. If no data is received within the 30 days, a denial letter will be sent notifying that the case is now closed for lack of the required documentation. The patient may reapply to the program and initiate a new case if the original timeline is not adhered to. The Financial Assistance application process will be open up to at least 240 days after the first post-discharge patient bill is sent.
- e. Individual notice regarding the hospital's charity care policy shall be provided at the time of preadmission or admission to each person who seeks services in the hospital.
- 3. There will be one application process for UMMC, MTC, UMROI, UMSJMC, UMBWMC, UMSMCC, UMSMCD, and UMSMCE. The patient is required to provide a completed Financial Assistance Application orally or in writing. In addition, the following may be required:
 - a. A copy of their most recent Federal Income Tax Return (if married and filing separately, then also a copy spouse's tax return); proof of disability income (if applicable), proof of social security income (if applicable). If unemployed, reasonable proof of unemployment such as statement from the Office of Unemployment Insurance, a statement from current source of financial support, etc ...
 - b. A copy of their most recent pay stubs (if employed) or other evidence of income.
 - c. A Medical Assistance Notice of Determination (if applicable).
 - d. Copy of their Mortgage or Rent bill (if applicable), or written documentation of their current living/housing situation.

A written request for missing information will be sent to the patient. Oral submission of needed information will be accepted, where appropriate.

- 4. A patient can qualify for Financial Assistance either through lack of sufficient insurance or excessive medical expenses. Once a patient has submitted all the required information, the Financial Counselor will review and analyze the application and forward it to the Patient Financial Services Department for final determination of eligibility based on UMMS guidelines.
 - a. If the patient's application for Financial Assistance is determined to be complete and appropriate, the Financial Coordinator will recommend the patient's level of eligibility and forward for a second and final approval.

	University of Maryland Medical Center	The University of Maryland Medical System	Policy #:	TBD 09/14/2018	
	University of Maryland Medical Center Midtown Campus	Central Business Office	Effective		
	University of Maryland Rehabilitation & Orthopaedic Institute	Policy & Procedure	Date:		
	University of Maryland St. Joseph Medical Center				
	University of Maryland Baltimore Washington Medical Center	<u>Subject:</u>	Page #:	6 of 9	
University of Maryland Shore Medical Center at Chestertown		FINANCIAL ASSISTANCE			
	University of Maryland Shore Medical Center at Dorchester		Supersedes:	09/01/2017	
	University of Maryland Shore Medical Center at Easton				

- i) If the patient does qualify for Financial Assistance, the Financial Coordinator will notify clinical staff who may then schedule the patient for the appropriate hospital-based service.
- ii) If the patient does not qualify for Financial Assistance, the Financial Coordinator will notify the clinical staff of the determination and the non-emergent/urgent hospital-based services will not be scheduled.
 - (1) A decision that the patient may not be scheduled for hospital-based, non-emergent/urgent services may be reconsidered by the Financial Clearance Executive Committee, upon the request of a Clinical Chair.
- 5. Each clinical department has the option to designate certain elective procedures for which no Financial Assistance options will be given.
- 6. Once a patient is approved for Financial Assistance, Financial Assistance coverage may be effective for the month of determination, up to 3 years prior, and up to six (6) calendar months in to the future. However, there are no limitations on the Financial Assistance eligibility period. Each eligibility period will be determined on a case-by-case basis. If additional healthcare services are provided beyond the approval period, patients must reapply to the program for clearance. In addition, changes to the patient's income, assets, expenses or family status are expected to be communicated to the Financial Assistance Program Department. All Extraordinary Collections Action activities, as defined below, will be terminated once the patient is approved for financial assistance and all the patient responsible balances are paid.

Extraordinary Collection Actions (ECAs) may be taken on accounts that have not been disputed or are not on a payment arrangement. Except in exceptional circumstances, these actions will occur no earlier than 120 days from submission of first bill to the patient and will be preceded by notice 30 days prior to commencement of the action. Availability of financial assistance will be communicated to the patient and a presumptive eligibility review will occur prior to any action being taken.

- i) Garnishments may be applied to these patients if awarded judgment.
- ii) A lien will be placed by the Court on primary residences within Baltimore City. The facility will not pursue foreclosure of a primary residence but may maintain our position as a secured creditor if a property is otherwise foreclosed upon.
- iii) Closed account balances that appear on a credit report or referred for judgment/garnishment may be reopened should the patient contact the facility regarding the balance report. Payment will be expected from the patient to resolve any credit issues, until the facility deems the balance should remain written off.
- 7. If a patient is determined to be ineligible, all efforts to collect co-pays, deductibles or a percentage of the expected balance for the service will be made prior to the date of service or may be scheduled for collection on the date of service.
- 8. A letter of final determination will be submitted to each patient who has formally submitted an application.
- 9. Refund decisions are based on when the patient was determined unable to pay compared to when the patient payments were made. Refunds may be issued back to the patient for credit balances, due to patient payments, resulted from approved financial assistance on considered balance(s). Payments received for

	University of Maryland Medical Center	The University of Maryland Medical System	Policy #:	TBD	
	University of Maryland Medical Center Midtown Campus	Central Business Office	Effective	09/14/2018	
\bigcup	University of Maryland Rehabilitation & Orthopaedic Institute	Policy & Procedure	Date:		
	University of Maryland St. Joseph Medical Center				
	University of Maryland Baltimore Washington Medical Center	<u>Subject:</u>	Page #:	7 of 9	
	University of Maryland Shore Medical Center at Chestertown	FINANCIAL ASSISTANCE			
	University of Maryland Shore Medical Center at Dorchester		Supersedes:	09/01/2017	
	University of Maryland Shore Medical Center at Easton				

care rendered during the financial assistance eligibility window will be refunded, if the amount exceeds the patient's determined responsibility by \$5.00 or more.

- 10. Patients who have access to other medical care (e.g., primary and secondary insurance coverage or a required service provider, also known as a carve-out), must utilize and exhaust their network benefits before applying for the Financial Assistance Program.
- 11. The Financial Assistance Program will accept the Faculty Physicians, Inc.'s (FPI) completed financial assistance applications in determining eligibility for the UMMS Financial Assistance program. This includes accepting FPI's application requirements.
- 12. The Financial Assistance Program will accept all other University of Maryland Medical System hospital's completed financial assistance applications in determining eligibility for the program. This includes accepting each facility's application format.
- 13. The Financial Assistance Program does not cover Supervised Living Accommodations and meals while a patient is in the Day Program.
- 14. Where there is a compelling educational and/or humanitarian benefit, Clinical staff may request that the Financial Clearance Executive Committee consider exceptions to the Financial Assistance Program guidelines, on a case-by-case basis, for Financial Assistance approval.
 - Faculty requesting Financial Clearance/Assistance on an exception basis must submit appropriate
 justification to the Financial Clearance Executive Committee in advance of the patient receiving
 services.
 - b. The Chief Medical Officer will notify the attending physician and the Financial Assistance staff of the Financial Clearance Executive Committee determination.

<u>Financial Hardship</u>

The amount of uninsured medical costs incurred at either, UMMC, MTC, UMROI, UMSJMC, UMBWMC, UMSMCC, UMSMCD, and UMSMCE will be considered in determining a patient's eligibility for the Financial Assistance Program. The following guidelines are outlined as a separate, supplemental determination of Financial Assistance, known as Financial Hardship. Financial Hardship will be offered to all patients who apply for Financial Assistance.

Medical Financial Hardship Assistance is available for patients who otherwise do not qualify for Financial Assistance under the primary guidelines of this policy, but for whom:

- Their medical debt incurred at our either UMMC, MTC, UMROI, UMSJMC, UMBWMC, UMSMCC, UMSMCD, and UMSMCE exceeds 25% of the Family Annual Household Income, which is creating Medical Financial Hardship; and
- 2) who meet the income standards for this level of Assistance.

For the patients who are eligible for both, the Reduced Cost Care under the primary Financial Assistance criteria and also under the Financial Hardship Assistance criteria, UMMC, MTC, UMROI, UMSJMC, UMBWMC, UMSMCC, UMSMCD, and UMSMCE will grant the reduction in charges that are most favorable to the patient.

	University of Maryland Medical Center	The University of Maryland Medical System	Policy #:	TBD	
	University of Maryland Medical Center Midtown Campus	Central Business Office	Effective	09/14/2018	
\bigcup	University of Maryland Rehabilitation & Orthopaedic Institute	Policy & Procedure	Date:		
	University of Maryland St. Joseph Medical Center				
	University of Maryland Baltimore Washington Medical Center	<u>Subject:</u>	Page #:	8 of 9	
	University of Maryland Shore Medical Center at Chestertown	FINANCIAL ASSISTANCE			
	University of Maryland Shore Medical Center at Dorchester		Supersedes:	09/01/2017	
	University of Maryland Shore Medical Center at Easton				

Financial Hardship is defined as facility charges incurred here at either UMMC, MTC, UMROI, UMSJMC and UMBWMC for medically necessary treatment by a family household over a twelve (12) month period that exceeds 25% of that family's annual income.

Medical Debt is defined as out of pocket expenses for the facility charges incurred here at UMMC, MTC, UMROI, UMSJMC, UMBWMC, UMSMCD, and UMSMCE for medically necessary treatment.

Once a patient is approved for Financial Hardship Assistance, coverage will be effective starting the month of the first qualifying date of service and up to the following twelve (12) calendar months from the application evaluation completion date. Each patient will be evaluated on a case-by-case basis for the eligibility time frame according to their spell of illness/episode of care. It will cover the patient and the immediate family members living in the household for the approved reduced cost and eligibility period for medically necessary treatment. Coverage shall not apply to elective or cosmetic procedures. However, the patient or guarantor must notify the hospital of their eligibility at the time of registration or admission. In order to continue in the program after the expiration of each eligibility approval period, each patient must reapply to be reconsidered. In addition, patients who have been approved for the program must inform the hospitals of any changes in income, assets, expenses, or family (household) status within 30 days of such change(s).

All other eligibility, ineligibility, and procedures for the primary Financial Assistance program criteria apply for the Financial Hardship Assistance criteria, unless otherwise stated above.

Appeals

- Patients whose financial assistance applications are denied have the option to appeal the decision.
- Appeals can be initiated verbally or written.
- Patients are encouraged to submit additional supporting documentation justifying why the denial should be overturned.
- Appeals are documented within the third party data and workflow tool. They are then reviewed by the next level of management above the representative who denied the original application.
- If the first level of appeal does not result in the denial being overturned, patients have the option of escalating to the next level of management for additional reconsideration.
- The escalation can progress up to the Chief Financial Officer who will render a final decision.
- A letter of final determination will be submitted to each patient who has formally submitted an appeal.

Judgments

If a patient is later found to be eligible for Financial Assistance after a judgment has been obtained or the debt submitted to a credit reporting agency, UMMC, MTC, UMROI, UMSJMC, UMBWMC, UMSMCD, and UMSMCE shall seek to vacate the judgment and/or strike the adverse credit information.

University of Maryland Medical Center University of Maryland Medical Center Midtown Campus University of Maryland Rehabilitation & Orthopaedic Institute	The University of Maryland Medical System Central Business Office Policy & Procedure	Policy #: Effective Date:	TBD 09/14/2018	
University of Maryland St. Joseph Medical Center University of Maryland Baltimore Washington Medical Center	Subject:	Page #:	9 of 9	
University of Maryland Shore Medical Center at Chestertown University of Maryland Shore Medical Center at Dorchester University of Maryland Shore Medical Center at Easton	FINANCIAL ASSISTANCE	Supersedes:	09/01/2017	

ATTACHMENT A

Sliding Scale - Reduced Cost of Care

MD DH	IMH 2018	Incor	ne Level	S	Income	Level	Income	Level	Income Level		Income Level		Income Level		Income Level		Income Level		Income Level		Income Level		Income Level
Incom	e Elig Limit	Up	to 200%	L	200% -	210%	210% -	220%	220% -	230%	230% -	230% - 240%		240% - 250%		250% - 260%		260% - 270%		270% - 280%		280% - 290%	
Guidel	ines	Pt F	tesp 0%	Ţ	Pt Res	p 10%	Pt Res	p 20%	Pt Res	p 30%	Pt Resp 40% Pt Resp 50% Pt Resp 60% Pt Resp 70% Pt Resp 80		sp 80%	Pt Resp 90%		Pt Resp 100%							
нн	100% MD DHMH	1009	6 Charity	D	90% Ct	narity	80% CI	narity	70% C	harity	60% CI	60% Charity 50% Charity		50% Charity 40% Charity			30% Charity		20% Charity		10% Charity		0% Chaity
Size	Max	R	ange	1	Ran	ge	Ran	ge	Ran	ge	Ran	ge	Range		Range		Range		Range		Range		Range
1	16,753.00	0 to	33,506	N	33,507 to	35,181	35,182 to	36,857	36,858 to	38,532	38,533 to	40,207	40,208 to	41,883	41,884	to 43,558	43,559 to	45,233	45,234 t	0 46,908	46,909 t	50,258	50,259 +
2	22,715.00	0 to	45,430	G	45,431 to	47,702	47,703 to	49,973	49,974 to	52,245	52,246 to	54,516	54,517 to	56,788	56,789	to 59,059	59,060 to	61,331	61,332 t	63,602	63,603 t	68,144	68,145 +
3	28,676.00	0 to	57,352		57,353 to	60,220	60,221 to	63,087	63,088 to	65,955	65,956 to	68,822	68,823 to	71,690	71,691	74,558	74,559 to	77,425	77,426 t	0 80,293	80,294 t	0 86,027	86,028 +
4	34,638.00	0 to	69,276	S	69,277 to	72,740	72,741 to	76,204	76,205 to	79,667	79,668 to	83,131	83,132 to	86,595	86,596	to 90,059	90,060 to	93,523	93,524 t	96,986	96,987 t	0 103,913	103,914 +
5	40,600.00	0 to	81,200	С	81,201 to	85,260	85,261 to	89,320	89,321 to	93,380	93,381 to	97,440	97,441 to	101,500	101,501	to 105,560	105,561 to	109,620	109,621 t	0 113,680	113,681 t	0 121,799	121,800 +
6	45,561.00	0 to	91,122	Α	91,123 to	95,678	95,679 to	100,234	100,235 to	104,790	104,791 to	109,346	109,347 to	113,903	113,904	to 118,459	118,460 to	123,015	123,016 t	0 127,571	127,572 t	0 136,682	136,683 +

Effective 9/14/2018



Financial Help for Patients to Pay Hospital Care Costs

If you cannot pay for all or part of the care you receive from our hospital, you may be able to get **free** or **lower cost** services.

PLEASE NOTE:

- 1. We treat all patients needing emergency care, no matter what they are able to pay.
- 2. Services provided by physicians or other providers may not be covered by the hospital Financial Assistance Policy. You can call (410) 821-4140 if you have questions.

HOW THE PROCESS WORKS:

When you become a patient, we ask if you have any health insurance. We will not charge you more for hospital services than we charge people with health insurance. The hospital will:

- 1. Give you information about our financial assistance policy, or
- 2. Offer you help with a counselor who will help you with the application.

HOW WE REVIEW YOUR APPLICATION:

The hospital will look at your ability to pay for care. We look at your income and family size. You may receive free or lower costs of care if:

- 1. Your income or your family's total income is low for the area where you live, or
- 2. Your income falls below the federal poverty level if you had to pay for the full cost of your hospital care, minus any health insurance payments.

PLEASE NOTE: If you are able to get financial help, we will tell you how much you can get. If you are not able to get financial help, we will tell you why not.

HOW TO APPLY FOR FINANCIAL HELP:

- 1. Fill out a Financial Assistance Application Form.
- 2. Give us all of your information to help us understand your financial situation.
- 3. Turn the Application Form into us.

PLEASE NOTE: The hospital must screen patients for Medicaid before giving financial help.

OTHER HELPFUL INFORMATION:

- 1. You can get a **free copy** of our Financial Assistance Policy and Application Form:
 - *Online* at http://umm.edu/patients/financial-assistance
 - In person at the Financial Assistance Department University of Maryland Medical System, 11311
 McCormick Road, Ste 230, Hunt Valley, MD 21031
 - **By mail**: call (410) 821-4140 to request a copy
- 2. You can call the Financial Assistance Department if you have questions or need help applying. You can also call if you need help in another language. Call: (410) 821-4140

Revised: 6/2016

PART THREE: AMENDMENTS

Question

(Question 82) Initiative 1 has a need selected that was not included in Question 57 as having been identified in the CHNA. Did you intend to select "Other – Hypertension" in Question 57?

Answer

Heart Disease & Stroke category was already checked in Question 57. Yes, Hypertension was intended to be added to the "Other" section in Question 57. Hypertension is a health condition which greatly impacts heart disease and stroke. Some may feel that it is assumed under heart disease and stroke category, but in this case, it can be listed separately. The intent of the Maryland Healthy Men initiative is to address hypertension which leads to the prevention of heart disease and stroke.