Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter Social Security numbers on this form as it may be made public.

▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 Inspection

| A F | or th | e 201 | g calendar year, or tax year beginning 07/01, 201 | 9, an | d er | nding | _ | | 06, | /30 ,20 ₂ | 0 |
|--------------------------------|-------------------|---------------|--|---------|-------|---------------|------------|--------------------------|-----------|-----------------------------|------------------------|
| R c | neck if ap | nnlianhla | C Name of organization | | | | D Emp | loyer ide | entifica | ation number | |
| | _ | | MEDSTAR SOUTHERN MD HOSPITAL CENTER INC. | | | | 1 | | | | |
| | Addre | | Doing Business As | | | | | -0726 | | | |
| | Name | change | Number and street (or P.O. box if mail is not delivered to street address) | Roo | m/su | ite | | phone nu | | | |
| | Initial | l return | 7503 SURRATTS ROAD | | | | (301 |) 868 | 8 – 8 | 000 | |
| | 4 | inated | City or town, state or province, country, and ZIP or foreign postal code | | | | | | | | |
| | Amen | n | CLINTON, MD 20735 | | | | | ss receipt | | | 4,918. |
| | _ Applie pendi | cation ing | F Name and address of principal officer: CHRISTINE WRAY | | | | | his a grou ordinates? | | n for Ye | s X No |
| | | | 7503 SURRATTS ROAD, CLINTON, MD 20735 | | _ | 1 | H(b) Are | all subordi | nates inc | cluded? Ye | s No |
| | | empt st | 1 |) or | | 527 | If ' | No," attacl | h a list. | (see instructions | s) |
| _ | | | MEDSTARSOUTHERNMARYLAND.ORG | | _ | | | | | mber > | |
| $\overline{}$ | | | nization: X Corporation Trust Association Other | | L Ye | ear of forma | ation: 20 | 12 M S | State o | of legal domic | ile: MD |
| Pa | art I | | mmary | | 0.01 | | | an Time | | ~====== | |
| | 1 | | y describe the organization's mission or most significant activities: MEDS | | | | | | | JENTER | |
| nce | | | OLDS ITS TRADITION OF CARING BY CONTINUOUSLY | | | ING, N | | TINTING | خ −− | | |
| rna | _ | |) IMPROVING HEALTH THROUGH EDUCATION AND SERV | | | | | | | | |
| ove | 2 | | k this box 🕨 🔛 if the organization discontinued its operations or dispo | | | | | | 1 | | 11 |
| Ğ | 3 | Numb | per of voting members of the governing body (Part VI, line 1a) | | | | | | 3 | | |
| es 2 | 4 | Numb | per of independent voting members of the governing body (Part VI, line 1b) | | | | | | 4 | | 6. |
| Activities & Governance | 5 | | number of individuals employed in calendar year 2019 (Part V, line 2a) | | | | | | 5 | | 1,358. |
| \cti | 6 | Total | number of volunteers (estimate if necessary) | | | | | | 6 | | 85. |
| 1 | | | unrelated business revenue from Part VIII, column (C), line 12 | | | | | | 7a | | 0 |
| | b | Net u | nrelated business taxable income from Form 990-T, line 34 | | | | | | 7b | C | |
| | _ | _ | | | | | Prior | | 2 | Current | |
| ne | 8 | Contr | ibutions and grants (Part VIII, line 1h) | PY FC | DR | $\neg \vdash$ | 235,92 | 57,87 | _ | | 09,550. 56,972. |
| Revenue | 9 | | ram service revenue (Part VIII, line 2g) | INSPE | ECTI | ои 🗀 | 433,94 | 1,75 | _ | | 71,684 |
| Re | 10 | | tment income (Part VIII, column (A), lines 3, 4, and 7d) | | | | 1 69 | 37,02 | | | 98,181 |
| | 11 | | r revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) | | | | 238,96 | | | | 93,019. |
| _ | 12 | | revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) | | | | 230,90 | | 0. | 232,0 | <u> </u> |
| | 13 14 | | ts and similar amounts paid (Part IX, column (A), lines 1-3) | | | | | | 0. | | |
| | 15 | | fits paid to or for members (Part IX, column (A), line 4) ies, other compensation, employee benefits (Part IX, column (A), lines 5-10) | | | | 112,04 | | | 123.9 | 61,741. |
| Expenses | | | | | | | | 10,01 | 0. | | 0 0 |
| ben | 10a | Total | ssional fundraising fees (Part IX, column (A), line 11e) fundraising expenses (Part IX, column (D), line 25) | 0 | | | | | - | | |
| Ĕ | | | r expenses (Part IX, column (A), lines 11a-11d, 11f-24e) | | | | 134,74 | 19.61 | 9. | 115.9 | 75,814. |
| | | | expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) | | | | 246,79 | | | | 37,555. |
| | 19 | | nue less expenses. Subtract line 18 from line 12 | | | • • | | 25,26 | | | 55,464 |
| or | 13 | IXCVCI | nue less expenses. Oubtract line to from line 12. | | | | nning of C | | _ | End of ` | |
| ets | 20 | Total | assets (Part X, line 16) | | | <u> </u> | 126,94 | | | 138,2 | 21,613. |
| Ass Bal | 21 | | liabilities (Part X, line 26) | | | • • | | 01,18 | | | 67,641. |
| Net Assets or Fund Balances | 22 | | ssets or fund balances. Subtract line 21 from line 20 | | | • • | | 39,77 | | | 53,972. |
| | rt II | | gnature Block | | | | · · | · · | | · · | |
| Und | ler pe | nalties o | of perjury, I declare that I have examined this return, including accompanying sche | dules a | and s | tatements, | and to the | e best of | my k | nowledge and | belief, it is |
| true | , corre | ect, and | complete. Declaration of preparer (other than officer) is based on all information of w | hich pr | repar | er has any k | nowledge | | | | |
| | | | | | | | | | | | |
| Sig | | | Signature of officer | | | | [| ate | | | |
| Hei | ·e | | JOEL BRYAN VP/TH | REAS | URE | :R | | | | | |
| | | | Type or print name and title | | | | | | | | |
| | | Print/ | /Type preparer's name Preparer's signature | 1 | Date | | Che | eck | if P | TIN | |
| Paid | | JG | WHITE SHUTE | | 5/2 | 2/2021 | | f-employe | | P0149869 | 98 |
| • | oarer | Firm's | s name KPMG LLP | | | | Firm's E | IN D | 13-5 | 5565207 | |
| use | Only | | s address > 8350 BROAD STREET, SUITE 900 MCLEAN, | VA 2 | 221 | 02 | Phone n | , | | -286-800 | 0 |
| May | the I | | scuss this return with the preparer shown above? (see instructions) | | | | | | | X Yes | No |
| | | | Reduction Act Notice, see the separate instructions. | | | | | | | | 90 (2019) |

Form **8868**

(Rev. January 2020)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an **Exempt Organization Return**

► File a separate application for each return. ► Go to www.irs.gov/Form8868 for the latest information. OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic

| iling of this f | form, visit www.irs.gov/e-file-providers/e-file- | for-charities | s-and-non-profits. | • | | | | | | |
|---|---|---|--|----------------------------|-------|---------------|--------------------|----------|--|--|
| Automatic | 6-Month Extension of Time. Only subm | it original | (no copies needed). | | | | | — | | |
| | ons required to file an income tax return other | | · · · · · · · · · · · · · · · · · · · | 0-C filers), partnerships, | REI | MICs, | and trust | 3 | | |
| nust use Fo | rm 7004 to request an extension of time to f | file income | tax returns. | | | | | | | |
| Гуре or | Name of exempt organization or other filer, see in | nstructions. | | Taxpayer identification nu | mbe | r (TIN) | | | | |
| orint | MEDSTAR SOUTHERN MD HOSPITAL | CENTER I | INC. | 46-072630 | 3 | | | | | |
| File by the lue date for | Number, street, and room or suite no. If a P.O. bo | | | | | | | | | |
| iling your | 7503 SURRATTS ROAD | | | | | | | | | |
| eturn. See nstructions. | City, town or post office, state, and ZIP code. For CLINTON, MD 20735 | r a foreign ad | dress, see instructions. | | | | | | | |
| Enter the Re | eturn Code for the return that this application | is for (file | a separate application fo | or each return) | | | 0 | 1 | | |
| Application | | Return | Application | | | | Retur | 'n | | |
| s For | | Code | Is For | | | | Code | <u> </u> | | |
| | Form 990-EZ | 01 | Form 990-T (corporat | ion) | — | | 07 | | | |
| Form 990-BL | | 02 | Form 1041-A | n individual) | — | | 08 | | | |
| Form 4720 (Form 990-PF | , | 03 | Form 4720 (other that Form 5227 | n individual) | | | 10 | — | | |
| | (sec. 401(a) or 408(a) trust) | 05 | Form 6069 | | | | 11 | — | | |
| | (trust other than above) | 06 | Form 8870 | | | | 12 | | | |
| Telephone If the orga If this is foor the whole | e No. ► 410 772-6721 anization does not have an office or place of or a Group Return, enter the organization's for a group, check this box e names and TINs of all members the extens | business ir ur digit Gro f it is for pa | Fax No. ▶ n the United States, checoup Exemption Number (| ck this box | | | his is | | | |
| 1 I reque | st an automatic 6-month extension of time u | ntil | 05/17, 20 2 | 21, to file the exempt | org | anizat | tion retur | n | | |
| 2 If the ta | organization named above. The extension is calendar year 20 or tax year beginning 07/0 ax year entered in line 1 is for less than 12 m hange in accounting period | 01_, 20_1 | 9, and ending | | | <u>20</u> . | | | | |
| 3a If this | application is for Forms 990-BL, 990-PF, 9 | 90-T, 4720 | O, or 6069, enter the | tentative tax, less any | | | | | | |
| | undable credits. See instructions. | | | | 3a | \$ | | 0. | | |
| | application is for Forms 990-PF, 990-T, | • | • | | | | | | | |
| | ted tax payments made. Include any prior yea | | | | 3b | \$ | | 0. | | |
| | e due. Subtract line 3b from line 3a. Include | | ent with this form, if re- | quired, by using EFTPS | | | | _ | | |
| - | onic Federal Tax Payment System). See instru | | | | 3с | | | 0. | | |
| • | u are going to make an electronic funds withdrawa | al (direct deb | it) with this Form 8868, se | ee Form 8453-EO and Form | າ 887 | 79-EO f | for payme | nt | | |
| nstructions. | | | | | | | | | | |
| or Privacy A | ct and Paperwork Reduction Act Notice, see inst | ructions. | | | Form | n 8868 | 3 (Rev. 1-2 | 020) | | |

JSA

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| Pa | Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III | X |
|----|---|------|
| 1 | Briefly describe the organization's mission: ATTACHMENT 1 | |
| | | |
| _ | Did the organization undertake any significant program convices during the year which were not listed on the | |
| 2 | Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? If "Yes," describe these new services on Schedule O. | X No |
| 3 | Did the organization cease conducting, or make significant changes in how it conducts, any program | X No |
| 4 | Describe the organization's program service accomplishments for each of its three largest program services, as measu expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to the total expenses, and revenue, if any, for each program service reported. | |
| 4a | (Code:) (Expenses \$156,183,512. including grants of \$ | |
| | | |
| | | |
| | | |
| | | |
| | | |
| | (Code:) (Expenses \$11,728,652. including grants of \$0) (Revenue \$3,017,105) MEDSTAR SOUTHERN MARYLAND PROVIDED \$11.7M IN SUBSIDIZED (MISSION | |
| | DRIVEN) HEALTH SERVICES IN FISCAL YEAR 2020. THESE CRITICAL | |
| | SERVICES, WHICH ARE DRIVEN BY COMMUNITY NEEDS, OPERATE AT A LOSS. | |
| | THEY ADDRESS PRIORITIES PRIMARILY THROUGH DISEASE PREVENTION AND | |
| | IMPROVEMENT OF HEALTH STATUS. SERVICES PROVIDED INCLUDE HOSPITAL OUTPATIENT SERVICES, WOMEN'S AND CHILDREN'S SERVICES, NEONATAL | |
| | SERVICES, AND BEHAVIORAL HEALTH. | |
| | | |
| | | |
| | (Code:) (Expenses \$4,837,740. including grants of \$0) (Revenue \$0) MEDSTAR SOUTHERN MARYLAND PROVIDED \$4.8M IN CHARITY CARE SERVICES | |
| | IN FISCAL YEAR 2020. CHARITY CARE IS PROVIDED PURSUANT TO MEDSTAR | |
| | HEALTH'S FINANCIAL ASSISTANCE POLICY TO MEMBERS OF THE COMMUNITY WHOSE INCOME IS BELOW CERTAIN THRESHOLDS AND FOR WHICH THE | |
| | HOSPITAL IS NOT COMPENSATED. UNDER MARYLAND'S UNIQUE PAYER SYSTEM, | |
| | THE AMOUNT REPORTED REPRESENTS MEDSTAR SOUTHERN MARYLAND'S CHARITY | |
| | CARE EXPENSE AND REVENUES REPRESENT DIRECT PAYMENTS FROM THE | |
| | STATE'S CHARITY CARE POOL. OTHER CHARITY CARE EXPENSES ARE | |
| | INDIRECTLY REIMBURSED VIA THE STATE OF MARYLAND'S PAYMENT SYSTEM. | |
| | | |
| 4d | Other program services (Describe on Schedule O.) | |
| 10 | (Expenses \$ including grants of \$) (Revenue \$) Total program service expenses ▶ 172,749,904. | |

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| Par | t IV Checklist of Required Schedules | | | |
|------|---|-----|-----|------|
| | | | Yes | No |
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," | | | |
| | complete Schedule A | 1 | X | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? | 2 | Х | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to | | | v |
| | candidates for public office? If "Yes," complete Schedule C, Part I | 3 | | X |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) | , | | Х |
| _ | election in effect during the tax year? If "Yes," complete Schedule C, Part II | 4 | | |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III | 5 | | Х |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors | - | | - 21 |
| Ü | have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If | | | |
| | "Yes," complete Schedule D, Part I | 6 | | Х |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, | | | |
| | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | Х |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," | | | |
| | complete Schedule D, Part III | 8 | | X |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a | | | |
| | custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or | | | |
| | debt negotiation services? If "Yes," complete Schedule D, Part IV | 9 | | X |
| 10 | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments | | | |
| | or in quasi endowments? If "Yes," complete Schedule D, Part V | 10 | | X |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, | | | |
| | VII, VIII, IX, or X as applicable. | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," | | Х | |
| | complete Schedule D, Part VI | 11a | Λ | |
| D | Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | | Х |
| _ | Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more | 110 | | - 21 |
| · | of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | | Х |
| d | I Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets | 1 | | |
| | reported in Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | | Х |
| е | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | Х | |
| | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses | | | |
| | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | Х | |
| 12 a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete | | | |
| | Schedule D, Parts XI and XII. | 12a | | X |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? If | | | |
| | "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | X | |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | X |
| | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | X |
| D | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, | | | |
| | fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV | 14b | | Х |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or | 140 | | |
| 13 | for any foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | | Х |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other | | | |
| | assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | | Х |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on | | | |
| | Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) | 17 | | Х |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on | | | |
| | Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | | X |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? | | | |
| | If "Yes," complete Schedule G, Part III | 19 | | Х |
| | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H | 20a | X | |
| | of If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | Х | |
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or | | | Х |
| | domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | | Λ |

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| 22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX. column (V), line 2? If "Yes," complete Schedule I. Parts I and III 22 23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule I. Parts I and the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 240 through 24d and complete Schedule K. If "No." go to line 25a 24a Did the organization maintain an escrow account other than a refunding escrow at any time during the year of the did organization maintain an escrow account other than a refunding escrow at any time during the year of the did organization and as an 'on behalf of' issuer for bonds outstanding at any time during the year? 24b Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year? 24c did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year? 25a Section Solfo((3), 501(4), 40, 405 (10(2)) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? 25a Is the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year? 25b Is the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year? 26c Is section Solfo((3), 501(4), 40, 405 (10(4)), 40, 405 (10(4)) organization engage in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization reported any organization rec | Part | Checklist of Required Schedules (continued) | | | |
|--|---------------|--|------|-----|-------|
| Part IX. column (A). line 2? If "Yes," complete Schedule I, Parts I and III | 22 | Did the averagization report more than CE 000 of greats or other assistance to as for democitic individuals on | | Yes | No |
| 23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J. 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002; If "Yes," answer lines 240 through 24d and complete Schedule K. If "No." go to him 25a. 25b Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any fax-exempt bonds? 26c Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 27d did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 28d Section 501(c)(3), 501(c)(4), and 501(c)(2)) organizations. Did the organization engage in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization provide any amount on Part X, line 5 or 22, for receivables from or payables to any ourrent or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity of ramily member of any of these persons? If "Yes," complete Schedule L. Part III. 27d Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or 35% controlled entity of ramily member of any of these persons? If "Yes," complete Schedule L. Part III. 28d A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L. Part IV. 28d A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule R. Part IV. 28d A current or former off | 22 | | 22 | | Х |
| organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J | 23 | | | | |
| employees? If "Yes," complete Schedule J. 24 Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a. 25a Did the organization maintain an escrow account other than a retunding escrow at any time during the year to defease any tax-exempt bonds?. 24b Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year?. 25a Section 501((2)), 501((2)), and 501((2)) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L. Part I. 25a Is the organization exhibit the special of an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-E27 25b Did the organization exhibit the special of an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-E27 25c Did the organization are that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-E27 25d Did the organization are any of these persons? If "Yes," complete Schedule L. Part II. 27d Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor? If "Yes," complete Schedule L. Part III. 28d Was the organization as party to a business transaction with one of the following parties (see Schedule L. Part III. 27d Did the organization individual described in line 28a? If "Yes," complete Schedule II. Part IV. 28d Did the organization individual described in line 28a? If | | | | | |
| 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$10,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K if "No," go to line 25a. 24b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | | | 23 | Х | |
| through 24d and complete Schedule K. If "No," go to line 25a 24a b D Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24 a | | | | |
| b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? 24b c Did the organization aniatina an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? 32d d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 32d Section 501(c)(3), 501(c)(4), and 501(c)(2) organizations. Did the organization again an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L. Part I. 32b Is the organization are that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? 32f If "Yes," complete Schedule L, Part I. 32b Did the organization report any amount on Part X, line 6 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II. 32c Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor? If "Yes," complete Schedule L, Part II. 32d Was the organization aparty to a business transaction with one of the following parties (see Schedule L, Part IV). 32e A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV. 32e A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV. 32e Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule R, Part IV. 32e Did the organization in a subject of the part IV. 32e Did the | | | | | |
| c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?. d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | | | | | X |
| to defease any tax-exempt bonds?. d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | | | 24b | | |
| d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | С | | | | |
| 25a Section 501(c)(3), 501(c)(4), and 501(c)(2) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L. Part I. b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-E27 If "Yes," complete Schedule L. Part II. 25b Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35v controlled entity or family member of any of these persons? If "Yes," complete Schedule L. Part III. 27c Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof) or family member of any of these persons? If "Yes," complete Schedule L. Part III. 27c Did the organization a party to a business transaction with one of the following parties (see Schedule L. Part IV. 28d Was the organization a party to a business transaction with one of the following parties (see Schedule L. Part IV. 28d A family member of any individual described in line 28a? If "Yes," complete Schedule L. Part IV. 28d A family member of any individual described in line 28a? If "Yes," complete Schedule L. Part IV. 28d Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M. 29d Did the organization or eceive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M. Part II. 39d Did the organization receive contributions of art, historical treasures, or other similar assets? If "Yes," complete Schedule N. Part II. 31 Did the organization and that is expanded as separate from the organization under Regula | لم | | | | |
| b is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-E27 / 17 / 18 / 18 / 18 / 18 / 18 / 18 / 1 | | | 240 | | |
| b is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-E27 #* "Yes," complete Schedule L, Part I. 25 Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? #* "Yes," complete Schedule L, Part II. 26 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, or grant selection committee member, or to a 35% controlled entity (including an employee thereof, or grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? #* "Yes," complete Schedule L, Part III. 27 28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV in "Yes," complete Schedule L, Part IV. 28 28 3 2 3 2 3 2 3 2 3 3 3 3 3 3 3 3 3 | ZJa | | 25a | | Х |
| year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I. 25 Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II. 26 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III in the following parties (see Schedule L, Part IV as to respict to the following parties (see Schedule L, Part IV as a family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV . 27 28 Was the organization and part IV. 28 A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV . 28 A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV . 28 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M. 29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M. 30 Did the organization individual, terminate, or dissolve and cease operations? If "Yes," complete Schedule M. 31 Did the organization individual, terminate, or dissolve and cease operations? If "Yes," complete Schedule R. Part II. 31 Did the organization on 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-37 If "Yes," complete Schedule R. Part II. III, or IV, and Part V, line 1. 31 Did the organization ha | b | | 200 | | |
| # "Yes," complete Schedule L, Part I. 25b 10 the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II. 27 Did the organization aparty to a business transaction or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III. 28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions): a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV. 28 A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV. 29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule L, Part IV. 29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M. 30 Did the organization includiate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part II. 31 Did the organization includiate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part II. 32 Did the organization on 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1. 33 Did the organization have a controlled entity within the meaning of section 512(b)(13)? 34 Was the organization have a controlled entity within the meaning of section 512(b)(13)? 35 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable | _ | | | | |
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| controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II | 26 | | | | |
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| 28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions): a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV | | | | | 37 |
| Part IV instructions, for applicable filing thresholds, conditions, and exceptions): a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV. 28b b A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV. 28b c A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV. 28b 28c 29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M. 29 30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M. 30 31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I 31 32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II. 32 33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I, III, or IV, and Part V, line 1 33 34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 35a Did the organization have a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 35b 35a Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 35b 36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part | 00 | | 27 | | X |
| a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV | 28 | | | | |
| "Yes," complete Schedule L, Part IV. b A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV. c A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV. 28c 29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M. 20 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M. 30 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I loid the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II. 31 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I. 32 Jan Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1. 33 Judic the organization have a controlled entity within the meaning of section 512(b)(13)? 34 Was the organization have a controlled entity within the meaning of section 512(b)(13)? 35 Judic the organization have a controlled entity within the meaning of section 512(b)(13)? 36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part V, line 2. 37 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filters are required to complete Schedule O. 38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI | 9 | | | | |
| b A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV | a | | 28a | Х | |
| c A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV | b | | | | X |
| Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | | | | | |
| Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | | · | 28c | | Х |
| conservation contributions? If "Yes," complete Schedule M. 30 31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I J 32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II J 33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I J 34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 | 29 | | 29 | Х | |
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| 23 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | | | 31 | | Х |
| 33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 32 | | | | 37 |
| sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 22 | | 32 | | X |
| Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 | 33 | | 22 | | Х |
| or IV, and Part V, line 1 | 3/1 | · | 33 | | |
| 35a Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 34 | | 34 | Х | |
| b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35 a | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | | X | |
| controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | | | | | |
| related organization? If "Yes," complete Schedule R, Part V, line 2 | | | 35b | Х | |
| Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable | | | |
| and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | | related organization? If "Yes," complete Schedule R, Part V, line 2 | 36 | | X |
| Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O. Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V Yes 1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable | 37 | | | | |
| 19? Note: All Form 990 filers are required to complete Schedule O. Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V Yes 1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable | | | 37 | | X |
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| Check if Schedule O contains a response or note to any line in this Part V | Dort | | 38 | Х | |
| 1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable | rait | | | | |
| 1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable | | Oncor ii ochedule o comains a response of note to any line in this Fait V | | Yes | No. |
| b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable | 1a | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable | | | |
| c Did the organization comply with backup withholding rules for reportable payments to vendors and | | | | | |
| | | | 1 | | |
| | | reportable gaming (gambling) winnings to prize winners? | 1c | Х | |
| JSA 9E1030 2.000 Form 99(| JSA 9E1030 | 2.000 | Form | 990 | (2019 |
| | | 7000GB 2502 V 19-8.3F 2944849 | | P | AGE |

Page 5 Form 990 (2019)

| Par | t V Statements Regarding Other IRS Filings and Tax Compliance (continued) | | | |
|--------|---|-----|-----|-----|
| | | | Yes | No |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax | | | |
| | Statements, filed for the calendar year ending with or within the year covered by this return 2a 1,358 | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | 2b | Х | |
| | Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) | | | |
| 3a | Did the organization have unrelated business gross income of \$1,000 or more during the year? | 3a | | X |
| | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O | 3b | | |
| | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, | | | |
| | a financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a | | Х |
| b | If "Yes," enter the name of the foreign country ▶ | | | |
| | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). | | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | X |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5b | | X |
| С | If "Yes" to line 5a or 5b, did the organization file Form 8886-T? | 5с | | |
| 6a | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the | | | |
| | organization solicit any contributions that were not tax deductible as charitable contributions? | 6a | | X |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or | | | |
| | gifts were not tax deductible? | 6b | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | |
| а | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods | | | |
| | and services provided to the payor? | 7a | | X |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | | |
| С | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was | _ | | 37 |
| | required to file Form 8282? | 7c | | X |
| | If "Yes," indicate the number of Forms 8282 filed during the year | _ | | v |
| | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e | | X |
| | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | 7f | | Λ |
| _ | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | 7g | | |
| _ | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?. | 7h | | |
| 8 | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the | | | |
| • | sponsoring organization have excess business holdings at any time during the year? | 8 | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | 9a | | |
| | Did the sponsoring organization make any taxable distributions under section 4966? | 9b | | |
| | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? | | | |
| | Section 501(c)(7) organizations. Enter: Initiation fees and capital contributions included on Part VIII, line 12 | | | |
| a h | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b | | | |
| | Section 501(c)(12) organizations. Enter: | | | |
| | Gross income from members or shareholders | | | |
| | Gross income from other sources (Do not net amounts due or paid to other sources | | | |
| | against amounts due or received from them.) | | | |
| 12 a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | |
| | If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | |
| а | Is the organization licensed to issue qualified health plans in more than one state? | 13a | | |
| | Note: See the instructions for additional information the organization must report on Schedule O. | | | |
| b | Enter the amount of reserves the organization is required to maintain by the states in which | | | |
| | the organization is licensed to issue qualified health plans | | | |
| | Enter the amount of reserves on hand | | | |
| | Did the organization receive any payments for indoor tanning services during the tax year? | 14a | | Х |
| | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O | 14b | | |
| 15 | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or | | | |
| | excess parachute payment(s) during the year? | 15 | X | |
| | If "Yes," see instructions and file Form 4720, Schedule N. | | | 7.7 |
| 16 | Is the organization an educational institution subject to the section 4968 excise tax on net investment income? | 16 | | X |
| | If "Yes," complete Form 4720, Schedule O. | | | |

PAGE 5

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" Part VI response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI

| Sect | ion A. Governing Body and Management | | | |
|------|---|---------------|--------|-------|
| | | | Yes | No |
| 1a | Enter the number of voting members of the governing body at the end of the tax year 1a 11 | | | |
| | If there are material differences in voting rights among members of the governing body, or | | | |
| | if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. | | | |
| b | Enter the number of voting members included on line 1a, above, who are independent 1b 6 | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with | | | |
| | any other officer, director, trustee, or key employee? | 2 | | X |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct | | | |
| - | supervision of officers, directors, trustees, or key employees to a management company or other person? | 3 | | X |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | 4 | | Х |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? | 5 | | Х |
| 6 | Did the organization have members or stockholders? | 6 | Х | |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or appoint | | | |
| ٠. ٣ | one or more members of the governing body? | 7a | X | |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, | | | |
| | stockholders, or persons other than the governing body? | 7b | X | |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during | | | |
| · | the year by the following: | | | |
| а | The governing body? | 8a | Χ | |
| b | Each committee with authority to act on behalf of the governing body? | 8b | Х | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at | | | |
| ŭ | the organization's mailing address? If "Yes," provide the names and addresses on Schedule O | 9 | | Х |
| Sect | ion B. Policies (This Section B requests information about policies not required by the Internal Revenue | Code | .) | |
| | | | Yes | No |
| 10a | Did the organization have local chapters, branches, or affiliates? | 10a | | Х |
| | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, | | | |
| | affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b | | |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | 11a | Х | |
| | Describe in Schedule O the process, if any, used by the organization to review this Form 990. | | | |
| | Did the organization have a written conflict of interest policy? <i>If "No," go to line 13 </i> | 12a | Х | |
| u | | | | |
| - | rise to conflicts? | 12b | X | |
| c | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," | | | |
| | describe in Schedule O how this was done | 12c | X | |
| 13 | Did the organization have a written whistleblower policy? | 13 | Х | |
| 14 | Did the organization have a written document retention and destruction policy? | 14 | Х | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by | | | |
| | independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | |
| а | The organization's CEO, Executive Director, or top management official | 15a | Х | |
| b | Other officers or key employees of the organization | 15b | Х | |
| - | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement | | | |
| | with a taxable entity during the year? | 16a | | Х |
| b | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its | | | |
| | participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the | | | |
| | organization's exempt status with respect to such arrangements? | 16b | | |
| Sect | ion C. Disclosure | | | |
| 17 | List the states with which a copy of this Form 990 is required to be filed ▶ MD, | | | |
| 18 | Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T | (Sec | tion 5 | 01(c) |
| | (3)s only) available for public inspection. Indicate how you made these available. Check all that apply. | ` | | ` ' |
| | Own website Another's website X Upon request Other (explain on Schedule O) | | | |
| 19 | Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict or | f inte | est n | olicv |
| - | and financial statements available to the public during the tax year. | | Р | , , |
| 20 | State the name, address, and telephone number of the person who possesses the organization's books and record | s > | | |
| | TOEL BRYAN 10980 GRANTCHECTER WAY COLUMBIA MD 21044 410-772-7721 | | | |

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, **Independent Contractors**

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

| | Check this box if neither the o | ganization nor any related | organization compensated an | y current officer, director, or trustee. |
|--|---------------------------------|----------------------------|-----------------------------|--|
|--|---------------------------------|----------------------------|-----------------------------|--|

| (A) Name and title | (B) Average hours per week | box, | unles | neck ss pe | ition more | e than o is both or/trust | an | (D) Reportable compensation from the | (E) Reportable compensation from related | (F) Estimated amount of other compensation |
|------------------------------|---|--------------------------------|-----------------------|---------------|---------------|---------------------------------|--------|--|--|---|
| | (list any hours for related organizations below dotted line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | organization (W-2/1099-MISC) | organizations (W-2/1099-MISC) | from the organization and related organizations |
| (1) KENNETH A. SAMET | 1.00 | | | | | | | | | |
| DIRECTOR | 39.00 | Х | | | | | | 0. | 7,598,800. | 90,696 |
| (2) CHRISTINE R. WRAY | 20.00 | | | | | | | | | |
| PRESIDENT/DIRECTOR | 20.00 | Х | | Х | | | | 584,325. | 584,325. | 36,483 |
| (3) CLYDE PRAY | 40.00 | | | | | | | | | |
| DIRECTOR | 0. | Х | | | | | | 719,559. | 0. | 24,903 |
| (4) CHILEDUM AHAGHOTU | 40.00 | | | | | | | | | |
| VP, MEDICAL AFFAIRS | 0. | | | | | Х | | 675,681. | 0. | 30,363 |
| (5) WILLIAM O. SUDDATH, M.D. | 40.00 | | | | | | | | | |
| DIRECTOR | 0. | Х | | | | | | 599,643. | 0. | 28,345 |
| (6) ROBERT LALLY | 1.00 | | | | | | | | | |
| CFO (2/2020 - 5/2020) | 39.00 | | | Х | | | | 0. | 441,802. | 60,761 |
| (7) WILLIAM TANNER, M.D. | 40.00 | | | | | | | | | |
| DIRECTOR | 0. | Х | | | | | | 481,442. | 0. | 19,846 |
| (8)DAVID HAVRILLA | 10.00 | | | | | | | | | |
| CFO (UNTIL 2/2020) | 30.00 | | | Х | | | | 106,168. | 318,503. | 36,843 |
| (9)LOUIS MAVROMATIS, M.D. | 40.00 | | | | | | | | | |
| VP - IT | 0. | | | | | Х | | 339,388. | 0. | 36,690 |
| (10) PATRICIA SCALFARI | 40.00 | | | | | | | | | |
| CNO | 0. | | | | | Х | | 308,927. | 0. | 19,408 |
| (11) DANIEL FEELEY | 0. | | | | | | | | | |
| FORMER OFFICER | 40.00 | | | | L | | Х | 0. | 281,372. | 34,050 |
| (12) GRANT MCCLURE | 40.00 | | | | | | | | | |
| VP, PROF SVCS & PLANT OPS | 0. | | | | L | Х | L | 288,771. | 0. | 20,033 |
| (13) ANNETTE BRONER | 20.00 | | | | | | | | | |
| SECRETARY | 20.00 | | | Х | | | | 127,229. | 127,228. | 34,889 |
| (14) SALLU MUNU | 40.00 | | | | | | | | | |
| NURSE II | 0. | | | | | Х | | 205,655. | 0. | 6,474 |

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| Part VII Section A. Officers, Directors, T | | y ⊑ii | ihio | | | anu F | ııyı | 1 | | · |
|---|--|--------------------------------|-----------------------|----------------------|--------------|---------------------------------|-----------------------|--------------------------------------|--|--|
| (A) Name and title | Average hours per week (list any hours for | box, | unles | Pos heck ss pe | erson | e than o is both or/trust | an | (D) Reportable compensation from the | (E) Reportable compensation from related organizations | (F) Estimated amount of other compensation |
| | related organizations below dotted line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | organization (W-2/1099-MISC) | (W-2/1099-MISC) | from the organization and related organizations |
| 15) CARRIE JENNISON | 0. | | | | | | | | | |
| FORMER CFO | 0. | | | | | | Х | 80,076. | 80,076. | 12,762 |
| L6) TAMMY L. JONES | 1.00 | | | | | | | | | |
| DIRECTOR | 0. | Х | | | | | | 0. | 0. | (|
| L7) ROSALIND E. BISHOP | 1.00 | | | | | | | | | |
| DIRECTOR | 0. | Х | | | | | | 0. | 0. | |
| L8) ANTONIO POAG | 1.00 | | | | | | | | | |
| DIRECTOR | 0. | Х | | | | | | 0. | 0. | - |
| L9) KERRY R. WATSON, JR. | 1.00 | | | | | | | _ | _ | |
| VICE CHAIR | 0. | X | | | | | | 0. | 0. | |
| 20) SONYA WILLIAMS | 1.00 | | | | | | | | | |
| DIRECTOR | 0. | X | | | | | | 0. | 0. | |
| 21) JOHN W. ROLLINS, JR. CHAIR | 1.00 | Х | | | | | | 0. | 0. | ı |
| 22) MICHAEL MEISEL TREASURER (AS OF 5/2020) | 40.00 | | | Х | | | | 0. | 0. | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| 1b Sub-total | | | | | | | \blacktriangleright | 4,516,864. | 9,432,106. | 492,546 |
| c Total from continuation sheets to Part VII, | Section A | | | | | | \blacktriangleright | 0. | 0. | 0 |
| d Total (add lines 1b and 1c) | | | | | | | <u> </u> | 4,516,864. | 9,432,106. | 492,546 |
| 2 Total number of individuals (including but no reportable compensation from the organization) | | hose 89 | | d al | bov | e) who | o re | eceived more than | \$100,000 of | |
| | | | | | | | | | | Yes No |
| 3 Did the organization list any former off employee on line 1a? If "Yes," complete Sche | | | | | | | | | | 3 X |
| 4 For any individual listed on line 1a, is the organization and related organizations gindividual | reater than | \$15 | 0,0 | 00? |) If | "Yes | 5," | complete Schedu | le J for such | 4 X |
| 5 Did any person listed on line 1a receive o for services rendered to the organization? If " | | | | | | | | | | 5 X |
| Section B. Independent Contractors | | | | | | | | | | |
| Complete this table for your five highest concompensation from the organization. Report year. | | | | | | | | | | |

| (A) Name and business address | (B) Description of services | (C) Compensation |
|-------------------------------|-----------------------------|---------------------|
| ATTACHMENT 3 | | |
| | | |
| | | |
| | | |

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ► 31

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Part VIII Statement of Revenue

| | | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue exclude from tax under sections 512-51 |
|--|----------|---|---------------|----------------------|--|--------------------------------------|--|
| 2 | 1a | Federated campaigns 1a | | | | | |
| and Other Similar Amounts | b | Membership dues 1b | | | | | |
| | С | Fundraising events 1c | | | | | |
| ₹ | d | Related organizations 1d | | | | | |
| | е | Government grants (contributions) 1e | 6,252,842. | | | | |
| ة ا | f | All other contributions, gifts, grants, | | | | | |
| 5 | | and similar amounts not included above . 1f | 756,708. | | | | |
| 5 | g | Noncash contributions included in | | | | | |
| = | | lines 1a-1f | | E 000 FF0 | | | |
| + | <u>h</u> | Total. Add lines 1a-1f | Business Code | 7,009,550. | | | |
| | | PATIENT SERVICE REVENUE | 621300 | 244,329,833. | 244,329,833. | | |
| | 2a | MEANINGFUL USE-HOSPITAL | 621300 | 327,139. | 327,139. | | |
| 2 | b | | 021300 | 327,139. | 327,139. | | |
| ֡֓֞֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓ | C | | | | | | |
| 2 | d | | | | | | |
| Leveline | e f | All other program service revenue | | | | | |
| | g | Total. Add lines 2a-2f | | 244,656,972. | | | |
| 1 | 3 | Investment income (including dividends, | 1 | | | | |
| | | other similar amounts) | ′ | 25,416. | | | 25,4 |
| | 4 | Income from investment of tax-exempt bond | | 0. | | | |
| | 5 | Royalties | | 0. | | | |
| | | (i) Real | (ii) Personal | | | | |
| | 6a | Gross rents 6a | | | | | |
| | b | Less: rental expenses 6b | | | | | |
| | С | Rental income or (loss) 6c | | | | | |
| | d | Net rental income or (loss) | ▶ | 0. | | | |
| | 7a | Gross amount from (i) Securities | (ii) Other | | | | |
| | | sales of assets | | | | | |
| | | other than inventory 7a 4,799. | | | | | |
| | b | Less: cost or other basis | | | | | |
| | | and sales expenses 7b | 301,899. | | | | |
| | С | Gain or (loss) | -301,899. | | | | |
| | d | Net gain or (loss) | ▶ | -297,100. | | | -297,1 |
| | 8a | Gross income from fundraising | | | | | |
| | | events (not including \$ | | | | | |
| | | of contributions reported on line | | | | | |
| | | 1c). See Part IV, line 18 | 0. | | | | |
| | | Less: direct expenses | 0. | | | | |
| | С | Net income or (loss) from fundraising events. | | 0. | | | |
| | 9a | Gross income from gaming | | | | | |
| | | activities. See Part IV, line 19 9a | 0. | | | | |
| | b | Less: direct expenses | | 0. | | | |
| | C | Net income or (loss) from gaming activities | | 0. | | | |
| 1 | 10a | Gross sales of inventory, less returns and allowances | 0. | | | | |
| | | | 0. | | | | |
| | b | Less: cost of goods sold | | 0. | | | |
| \dagger | | (/ | Business Code | Ç. | | | |
| aniia A | 11a | REBATE INCOME | 900099 | 451,053. | | | 451,05 |
| <u>:</u> ' | iia b | GIFT SHOP SALES | 900099 | 139,749. | | | 139,7 |
| מ מ | C | CAFETERIA AND VENDING SALES | 900099 | 34,546. | | | 34,5 |
| ١ | d | All other revenue | | 72,833. | | | 72,8 |
| | e | Total. Add lines 11a-11d | | 698,181. | | | |
| _ 1 | 12 | Total revenue. See instructions | | 252,093,019. | 244,656,972. | | 426,49 |
| | | | | | | | Form 990 (20 |

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

| 000 | Check if Schedule O contains a response or note to any line in this Part IX | | | | | | |
|----------|---|---|------------------------------|-------------------------------------|------------------------|--|--|
| | | | | | (D) | | |
| | not include amounts reported on lines 6b, 7b, 9b, and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | Fundraising expenses | | |
| 1 | Grants and other assistance to domestic organizations | | | | | | |
| | and domestic governments. See Part IV, line 21 | 0. | | | | | |
| 2 | Grants and other assistance to domestic | | | | | | |
| | individuals. See Part IV, line 22 | 0. | | | | | |
| 3 | Grants and other assistance to foreign | | | | | | |
| | organizations, foreign governments, and foreign | 0 | | | | | |
| | individuals. See Part IV, lines 15 and 16 | 0. | | | | | |
| 4 | Benefits paid to or for members | 0. | | | | | |
| 5 | Compensation of current officers, directors, | 2,736,355. | 2,408,944. | 327,411. | | | |
| • | trustees, and key employees | 277307333. | 2,100,511. | 32771111 | | | |
| ь | Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and | | | | | | |
| | persons (as defined under section 4958(I)(1)) and persons described in section 4958(c)(3)(B) | 0. | | | | | |
| 7 | Other salaries and wages | 104,054,596. | 92,449,206. | 11,605,390. | | | |
| | Pension plan accruals and contributions (include | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | , , , , , , , , | , , | | | |
| 0 | section 401(k) and 403(b) employer contributions) | 1,097,262. | 916,521. | 180,741. | | | |
| 9 | Other employee benefits | 10,777,527. | 7,545,746. | 3,231,781. | | | |
| 10 | Payroll taxes | 5,296,001. | 4,697,606. | 598,395. | | | |
| | Fees for services (nonemployees): | | | | | | |
| | Management | 25,158,037. | | 25,158,037. | | | |
| | Legal | 6,808. | | 6,808. | | | |
| | Accounting | 0. | | | | | |
| d | Lobbying | 0. | | | | | |
| е | Professional fundraising services. See Part IV, line 17. | 0. | | | | | |
| 1 | f Investment management fees | 0. | | | | | |
| g | Other. (If line 11g amount exceeds 10% of line 25, column | 00 000 000 | 05 650 554 | 1 415 000 | | | |
| | (A) amount, list line 11g expenses on Schedule O.) ATCH 4 | 27,075,997. | 25,658,774. | 1,417,223. | | | |
| 12 | Advertising and promotion | 449,641. 1,256,199. | 1,014,767. | 449,641. 241,432. | | | |
| 13 | Office expenses | 1,256,199. | 1,014,767. | 241,432. | | | |
| 14 | Information technology | 0. | | | | | |
| 15 | Royalties | 66. | | 66. | | | |
| 16 17 | Occupancy | 264,612. | 247,625. | 16,987. | | | |
| 18 | Payments of travel or entertainment expenses | | | | | | |
| 10 | for any federal, state, or local public officials | 0. | | | | | |
| 19 | Conferences, conventions, and meetings | 30,670. | 2,733. | 27,937. | | | |
| 20 | Interest | 6,518,611. | | 6,518,611. | | | |
| 21 | Payments to affiliates | 0. | | | | | |
| 22 | Depreciation, depletion, and amortization | 12,374,383. | 3,513,810. | 8,860,573. | | | |
| 23 | Insurance | 3,534,327. | 70. | 3,534,257. | | | |
| 24 | Other expenses. Itemize expenses not covered | | | | | | |
| | above (List miscellaneous expenses on line 24e. If | | | | | | |
| | line 24e amount exceeds 10% of line 25, column | | | | | | |
| | (A) amount, list line 24e expenses on Schedule O.) | | 10.000.550 | 111 000 | | | |
| _ | MED/SURG SUPPLIES | 19,119,741. | 19,008,658. | 111,083. | | | |
| - | MAINTENANCE | 6,252,532. | 5,395,166. | 857,366. | | | |
| _ | IMPLANTS/PROSTHESES | 3,984,308. | 3,984,308. | 449,811. | | | |
| _ | UTILITIES | 7,260,468. | 3,666,367. | 3,594,101. | | | |
| | All other expenses | 239,937,555. | 172,749,904. | 67,187,651. | | | |
| | Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the | ٠٠٠ ا د د ا ر د د | 112,172,304. | 07,107,001. | | | |
| -0 | organization reported in column (B) joint costs | | | | | | |
| | from a combined educational campaign and fundraising solicitation. Check here | | | | | | |
| | following SOP 98-2 (ASC 958-720) | 0. | | | | | |
| _ | , ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | | | Form 990 (2010) | | |

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Part X Balance Sheet

| | | Check if Schedule O contains a response or note to any line in this P | art X | | <u> </u> |
|---------------|------|---|--------------------------|-----|---------------------------|
| | | | (A) Beginning of year | | (B) End of year |
| | 1 | Cash - non-interest-bearing | 12,192. | 1 | 9,888. |
| | 2 | Savings and temporary cash investments | 0. | 2 | 0. |
| | 3 | Pledges and grants receivable, net | 211,960. | 3 | 668,741. |
| | 4 | Accounts receivable, net | 26,019,884. | 4 | 28,865,793. |
| | 5 | Loans and other receivables from any current or former officer, director, | | | |
| | | trustee, key employee, creator or founder, substantial contributor, or 35% | | | |
| | | controlled entity or family member of any of these persons | 0. | 5 | 0. |
| | 6 | Loans and other receivables from other disqualified persons (as defined | | | |
| | | under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) | 0. | 6 | 0. |
| ţ | 7 | Notes and loans receivable, net | 0. | 7 | 0. |
| Assets | 8 | Inventories for sale or use | 3,537,434. | 8 | 3,040,323. |
| ä | 9 | Prepaid expenses and deferred charges | 800,581. | 9 | 751,628. |
| | 10 a | Land, buildings, and equipment: cost or other | | | |
| | | basis. Complete Part VI of Schedule D 10a 154,161,436. | | | |
| | b | Less: accumulated depreciation | 72,404,075. | 10c | 82,760,647. |
| | 11 | Investments - publicly traded securities | 0. | 11 | 0. |
| | 12 | Investments - other securities. See Part IV, line 11 | 118,046. | 12 | 260,688. |
| | 13 | Investments - program-related. See Part IV, line 11. | 0. | 13 | 0. |
| | 14 | Intangible assets | 23,836,786. | 14 | 21,852,501. |
| | 15 | Other assets. See Part IV, line 11 | 0. | 15 | 11,404. |
| | 16 | Total assets. Add lines 1 through 15 (must equal line 33) | 126,940,958. | 16 | 138,221,613. |
| | 17 | Accounts payable and accrued expenses | 15,198,945. | 17 | 17,411,197. |
| | 18 | Grants payable | 0. | 18 | 0. |
| | 19 | Deferred revenue | 189,925. | 19 | 197,783. |
| | 20 | Tax-exempt bond liabilities | 0. | 20 | 0. |
| | 21 | Escrow or custodial account liability. Complete Part IV of Schedule D | 0. | 21 | 0. |
| S | 22 | Loans and other payables to any current or former officer, director, | | | |
| Liabilities | | trustee, key employee, creator or founder, substantial contributor, or 35% | | | |
| abi | | controlled entity or family member of any of these persons | 0. | 22 | 0. |
| = | 23 | Secured mortgages and notes payable to unrelated third parties | 0. | 23 | 0. |
| | 24 | Unsecured notes and loans payable to unrelated third parties | 0. | 24 | 0. |
| | 25 | Other liabilities (including federal income tax, payables to related third | | | |
| | | parties, and other liabilities not included on lines 17-24). Complete Part X | | | |
| | | of Schedule D | 15,212,315. | 25 | 57,658,661. |
| | 26 | Total liabilities. Add lines 17 through 25 | 30,601,185. | 26 | 75,267,641. |
| seou | | Organizations that follow FASB ASC 958, check here ► X and complete lines 27, 28, 32, and 33. | | | |
| lar | 27 | Net assets without donor restrictions | 96,107,598. | 27 | 62,370,868. |
| B | 28 | Net assets with donor restrictions | 232,175. | 28 | 583,104. |
| Fund Balances | | Organizations that do not follow FASB ASC 958, check here ▶ and complete lines 29 through 33. | | | |
| Assets or | 29 | Capital stock or trust principal, or current funds | | 29 | |
| ets | 30 | Paid-in or capital surplus, or land, building, or equipment fund. | | 30 | |
| SS | 31 | Retained earnings, endowment, accumulated income, or other funds | | 31 | |
| | 32 | Total net assets or fund balances | 96,339,773. | 32 | 62,953,972. |
| Net | 33 | Total liabilities and net assets/fund balances | 126,940,958. | 33 | 138,221,613. |
| | | | .,,. 30. | 55 | Form 990 (2019) |

Form **990** (2019)

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Page **12** Form 990 (2019)

| OIIII J | 70 (2010) | | | | ı aç | gc • = |
|---------|--|----------|-----|------|------|--------|
| Part | | | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XI | | | | | _ X |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | 2 | 52,0 | 93,0 | 19. |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | 2 | 39,9 | 37,5 | 555. |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | | 12,1 | 55,4 | 164. |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) | 4 | | 96,3 | 39,7 | 773. |
| 5 | Net unrealized gains (losses) on investments | 5 | | | -3,2 | 236. |
| 6 | Donated services and use of facilities | 6 | | | | 0. |
| 7 | Investment expenses | 7 | | | | 0. |
| 8 | Prior period adjustments | 8 | | | | 0. |
| 9 | Other changes in net assets or fund balances (explain on Schedule O) | 9 | _ | 45,5 | 38,0 | 29. |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line | | | | | |
| | 32, column (B)) | 10 | | 62,9 | 53,9 | 72. |
| Part | XII Financial Statements and Reporting | | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XII | | | | | |
| | | | | | Yes | No |
| 1 | Accounting method used to prepare the Form 990: Cash X Accrual Other | | | | | |
| | If the organization changed its method of accounting from a prior year or checked "Other," e | xplain | in | | | |
| | Schedule O. | | | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant?. | | | 2a | | X |
| | If "Yes," check a box below to indicate whether the financial statements for the year were cor | npiled | or | | | |
| | reviewed on a separate basis, consolidated basis, or both: | • | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | | |
| b | Were the organization's financial statements audited by an independent accountant? | | | 2b | X | |
| _ | If "Yes," check a box below to indicate whether the financial statements for the year were audi | | | | | |
| | separate basis, consolidated basis, or both: | | | | | |
| | Separate basis X Consolidated basis Both consolidated and separate basis | | | | | |
| С | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for over | ersiaht | of | | | |
| • | the audit, review, or compilation of its financial statements and selection of an independent accounta | _ | | 2c | Х | |
| | If the organization changed either its oversight process or selection process during the tax year, e | | | | | |
| | Schedule O. | | | | | |
| 32 | As a result of a federal award, was the organization required to undergo an audit or audits as set fo | rth in t | the | | | |
| Ja | Single Audit Act and OMB Circular A-133? | | | 3a | | X |
| h | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo | lergo | the | | | |
| | required audit or audits, explain why on Schedule O and describe any steps taken to undergo such a | • | | 3b | | |

Form **990** (2019)

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

2019
Open to Public Inspection

Employer identification number

Department of the Treasury Internal Revenue Service

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

MEDSTAR SOUTHERN MD HOSPITAL CENTER INC. 46-0726303 Reason for Public Charity Status (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) X 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). 4 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(y). 6 An organization that normally receives a substantial part of its support from a governmental unit or from the general public 7 described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college 9 or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: 10 An organization that normally receives: (1) more than 331/3 % of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV. Sections A. D. and E. d Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type II, Type III, Type III, functionally integrated, or Type III non-functionally integrated supporting organization. Provide the following information about the supported organization(s). (i) Name of supported organization (ii) EIN (iii) Type of organization (iv) Is the organization (v) Amount of monetary (vi) Amount of (described on lines 1-10 listed in your governing support (see other support (see above (see instructions)) instructions) document? instructions) Yes No (A) (B) (C) (D) (E) Total

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2019

Page 2 Schedule A (Form 990 or 990-EZ) 2019

| Par | Support Schedule for Orga (Complete only if you checked Part III. If the organization fair | ed the box on | line 5, 7, or 8 | of Part I or if t | he organization | on failed to qua | |
|--------|---|-------------------|------------------|-------------------|------------------|------------------|------------|
| Sec | tion A. Public Support | . , | | · | · · · · · · | , | |
| | ndar year (or fiscal year beginning in) | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") | | | | | | |
| 2 | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | | | | | | |
| 3 | The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | |
| 4 | Total. Add lines 1 through 3 | | | | | | |
| 5 | The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f). | | | | | | |
| _6_ | Public support. Subtract line 5 from line 4 | | | | | | |
| | tion B. Total Support | T | T | T | | | T |
| Cale | ndar year (or fiscal year beginning in) | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
| 7 8 | Amounts from line 4 | | | | | | |
| 9 | Net income from unrelated business activities, whether or not the business is regularly carried on | | | | | | |
| 10 | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) | | | | | | |
| 11 | Total support. Add lines 7 through 10 | | | | | | |
| 12 | Gross receipts from related activities, etc. (s | see instructions) | | | | 12 | |
| 13 | First five years. If the Form 990 is f organization, check this box and stop here | | | | | | |
| Sec | tion C. Computation of Public Sup | | | | | | |
| 14 | Public support percentage for 2019 (li | | | | | | % |
| 15 | Public support percentage from 2018 | | | | | | % |
| 16a | 331/3% support test - 2019. If the or | | | | | | |
| | box and stop here. The organization q | | | | | | |
| b | 331/3% support test - 2018. If the org | | | | | | |
| . – | this box and stop here. The organizati | - | | _ | | | |
| | 10%-facts-and-circumstances test - 2019. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization | | | | | | |
| | 15 is 10% or more, and if the organization in Part VI how the organization supported organization | on meets the | "facts-and-circu | mstances" test. | The organization | on qualifies as | a publicly |
| 18 | Private foundation. If the organization | | | | | | |

Schedule A (Form 990 or 990-EZ) 2019

Schedule A (Form 990 or 990-EZ) 2019 Page 3

Part III

Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Sec | tion A. Public Support | | | | <u> </u> | | |
|------------------|--|-----------------|-------------------|-----------------|----------------|-------------------------|-------------|
| | ndar year (or fiscal year beginning in) | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees | | | | | | |
| | received. (Do not include any "unusual grants.") | | | | | | |
| 2 | Gross receipts from admissions, merchandise | | | | | | |
| | sold or services performed, or facilities | | | | | | |
| | furnished in any activity that is related to the | | | | | | |
| | organization's tax-exempt purpose | | | | | | |
| 3 | Gross receipts from activities that are not an | | | | | | |
| | unrelated trade or business under section 513 | | | | | | |
| 4 | Tax revenues levied for the | | | | | | |
| | organization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| 5 | The value of services or facilities | | | | | | |
| - | furnished by a governmental unit to the | | | | | | |
| | organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | | | |
| | Amounts included on lines 1, 2, and 3 | | | | | | |
| ıa | received from disqualified persons | | | | | | |
| b | Amounts included on lines 2 and 3 | | | | | | |
| | received from other than disqualified | | | | | | |
| | persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year | | | | | | |
| _ | or 1% of the amount on line 13 for the year Add lines 7a and 7b | | | | | | |
| 8 | Public support. (Subtract line 7c from | | | | | | |
| ٠ | line 6.) | | | | | | |
| Sec | tion B. Total Support | | | | | | <u> </u> |
| | ndar year (or fiscal year beginning in) | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
| 9 | Amounts from line 6 | ., - | ,, - | ., | ,, - | | ., |
| | Gross income from interest, dividends, | | | | | | |
| | payments received on securities loans, | | | | | | |
| | rents, royalties, and income from similar sources. | | | | | | |
| b | Unrelated business taxable income (less | | | | | | |
| | section 511 taxes) from businesses | | | | | | |
| | acquired after June 30, 1975 | | | | | | |
| c | Add lines 10a and 10b | | | | | | |
| 11 | Net income from unrelated business | | | | | | |
| • • | activities not included in line 10b, whether | | | | | | |
| | or not the business is regularly carried on | | | | | | |
| 40 | • • | | | | | | |
| 12 | Other income. Do not include gain or loss from the sale of capital assets | | | | | | |
| | (Explain in Part VI.) | | | | | | |
| 13 | Total support. (Add lines 9, 10c, 11, | | | | | | |
| | and 12.) | | | | | | |
| 14 | First five years. If the Form 990 is for | or the organiza | tion's first seco | nd third fourth | or fifth tay w | ear as a section | 501(c)(3) |
| 1-4 | organization, check this box and stop here . | J | , | , , | • | | ` ` ` ` |
| Sec | tion C. Computation of Public Supp | | | | | | |
| <u> 15</u> | Public support percentage for 2019 (line 8, | | | mn (f)) | | 15 | % |
| 16 | Public support percentage from 2018 Sche | | | | | 16 | |
| | tion D. Computation of Investment | | | | | 10 | 70 |
| <u>3ec</u> 17 | Investment income percentage for 2019 (lin | | | 13 column (f)) | | 17 | % |
| | Investment income percentage from 2018 S | | | | | | |
| 18 | | | | | | 18 ore than 331/3% | |
| ısa | 331/3% support tests - 2019. If the org | _ | | | | | |
| L | 17 is not more than 331/3%, check this 331/3% support tests - 2018. If the organic | | | • | | • | |
| D | line 18 is not more than 331/3%, check | | | | • | | |
| 20 | Private foundation. If the organization d | | • | • | | | |
| 20 | i ilitalia ibuniualioni. Il lile biganizalion u | IN THE CHECK O | A DOV OIL HILE I | T, 130, UI 130, | CHOCK THIS DUX | and see module | ALIOHO P |

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Schedule A (Form 990 or 990-EZ) 2019 Page **4**

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in **Part VI.**
- 10 a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
 - b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

| | | Yes | No |
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Schedule A (Form 990 or 990-EZ) 2019

Schedule A (Form 990 or 990-EZ) 2019

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|--------|---|------------|-------|-------|
| Part | Supporting Organizations (continued) | | 1.4 | |
| | | | Yes | No |
| 11 | Has the organization accepted a gift or contribution from any of the following persons? | | | |
| а | A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) | 44. | | |
| | below, the governing body of a supported organization? | 11a | | |
| | A family member of a person described in (a) above? | 11b 11c | | |
| | A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI. on B. Type I Supporting Organizations | 110 | | |
| Jecki | on B. Type roupporting organizations | | Yes | No |
| | | | 163 | 140 |
| 1 | Did the directors, trustees, or membership of one or more supported organizations have the power to | | | |
| | regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or | | | |
| | controlled the organization's activities. If the organization had more than one supported organization, | | | |
| | describe how the powers to appoint and/or remove directors or trustees were allocated among the supported | | | |
| | organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1 | | |
| 2 | Did the organization operate for the benefit of any supported organization other than the supported | | | |
| | organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part | | | |
| | VI how providing such benefit carried out the purposes of the supported organization(s) that operated, | | | |
| | supervised, or controlled the supporting organization. | 2 | | |
| Secti | on C. Type II Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors | | | |
| | or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control | | | |
| | or management of the supporting organization was vested in the same persons that controlled or managed | | | |
| | the supported organization(s). | 1 | | |
| Secti | on D. All Type III Supporting Organizations | | V | NI. |
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the | | Yes | No |
| | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior | | | |
| | tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of | | | |
| | the organization's governing documents in effect on the date of notification, to the extent not previously provided? | 1 | | |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported | • | | |
| - | organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how | | | |
| | the organization maintained a close and continuous working relationship with the supported organization(s). | 2 | | |
| 3 | By reason of the relationship described in (2), did the organization's supported organizations have a | | | |
| | significant voice in the organization's investment policies and in directing the use of the organization's | | | |
| | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's | | | |
| | supported organizations played in this regard. | 3 | | |
| Secti | on E. Type III Functionally Integrated Supporting Organizations | | | |
| 1 | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see in | structi | ons). | |
| а | The organization satisfied the Activities Test. Complete line 2 below. | | | |
| b | The organization is the parent of each of its supported organizations. Complete line 3 below. | | | |
| С | The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see | instru | | |
| 2 | Activities Test. Answer (a) and (b) below. | | Yes | NO |
| а | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of | | | |
| | the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify | | | |
| | those supported organizations and explain how these activities directly furthered their exempt purposes, | | | |
| | how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities. | 2a | | |
| | | Za | | |
| b | Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more | | | |
| | of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these | | | |
| | activities but for the organization's position that its supported organization(s) would have engaged in these | 2b | | |
| 2 | | | | |
| 3 a | Parent of Supported Organizations. <i>Answer (a) and (b) below.</i> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or | | | |
| а | trustees of each of the supported organizations? <i>Provide details in Part VI.</i> | 3a | | |
| b | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each | | | |
| | of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard. | 3b | | |

Page 6 Schedule A (Form 990 or 990-EZ) 2019

| Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organ | nization | s | |
|---|----------------|-----------------------------|-----------------------------|
| 1 Check here if the organization satisfied the Integral Part Test as a qualifying | g trust o | n Nov. 20, 1970 (expla | in in Part VI). See |
| instructions. All other Type III non-functionally integrated supporting organization | zations r | nust complete Sectio | ns A through E. |
| Section A - Adjusted Net Income | (A) Prior Year | (B) Current Year (optional) | |
| 1 Net short-term capital gain | 1 | | |
| 2 Recoveries of prior-year distributions | 2 | | |
| 3 Other gross income (see instructions) | 3 | | |
| 4 Add lines 1 through 3. | 4 | | |
| 5 Depreciation and depletion | 5 | | |
| 6 Portion of operating expenses paid or incurred for production or | | | |
| collection of gross income or for management, conservation, or | | | |
| maintenance of property held for production of income (see instructions) | 6 | | |
| 7 Other expenses (see instructions) | 7 | | |
| 8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) | 8 | | |
| Section B - Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) |
| 1 Aggregate fair market value of all non-exempt-use assets (see | | | |
| instructions for short tax year or assets held for part of year): | | | |
| a Average monthly value of securities | 1a | | |
| b Average monthly cash balances | 1b | | |
| c Fair market value of other non-exempt-use assets | 1c | | |
| d Total (add lines 1a, 1b, and 1c) | 1d | | |
| e Discount claimed for blockage or other | | | |
| factors (explain in detail in Part VI): | | | |
| 2 Acquisition indebtedness applicable to non-exempt-use assets | 2 | | |
| 3 Subtract line 2 from line 1d. | 3 | | |
| 4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions). | 4 | | |
| 5 Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| 6 Multiply line 5 by .035. | 6 | | |
| 7 Recoveries of prior-year distributions | 7 | | |
| 8 Minimum Asset Amount (add line 7 to line 6) | 8 | | |
| Section C - Distributable Amount | | | Current Year |
| 1 Adjusted net income for prior year (from Section A, line 8, Column A) | 1 | | |
| 2 Enter 85% of line 1. | 2 | | |
| 3 Minimum asset amount for prior year (from Section B, line 8, Column A) | 3 | | |
| 4 Enter greater of line 2 or line 3. | 4 | | |
| 5 Income tax imposed in prior year | 5 | | |
| 6 Distributable Amount. Subtract line 5 from line 4, unless subject to | | | |
| emergency temporary reduction (see instructions). | 6 | | |
| 7 Check here if the current year is the organization's first as a non-functionally | y integra | ated Type III supporting | g organization (see |

Schedule A (Form 990 or 990-EZ) 2019

instructions).

9E1231 1.000 7000GB 2502 V 19-8.3F 2944849 PAGE 18

Page 7 Schedule A (Form 990 or 990-EZ) 2019 Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

| Secti | Section D - Distributions | | | | |
|----------|--|-----------------------------|--|---|--|
| 1 | Amounts paid to supported organizations to accomplish ex | xempt purposes | | | |
| 2 | Amounts paid to perform activity that directly furthers exer | npt purposes of support | ed | | |
| | organizations, in excess of income from activity | | | | |
| 3 | Administrative expenses paid to accomplish exempt purpo | ses of supported organiz | zations | | |
| 4 | Amounts paid to acquire exempt-use assets | | | | |
| 5 | Qualified set-aside amounts (prior IRS approval required) | | | | |
| 6 | Other distributions (describe in Part VI). See instructions. | | | | |
| 7 | Total annual distributions. Add lines 1 through 6. | | | | |
| 8 | Distributions to attentive supported organizations to which | the organization is resp | onsive | | |
| | (provide details in Part VI). See instructions. | | | | |
| 9 | Distributable amount for 2019 from Section C, line 6 | | | | |
| 10 | Line 8 amount divided by line 9 amount | | | | |
| | Section E - Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistributions Pre-2019 | (iii) Distributable Amount for 2019 | |
| 1 | Distributable amount for 2019 from Section C, line 6 | | | | |
| 2 | Underdistributions, if any, for years prior to 2019 | | | | |
| | (reasonable cause required - explain in Part VI). See | | | | |
| | instructions. | | | | |
| 3 | Excess distributions carryover, if any, to 2019 | | | | |
| а | From 2014 | | | | |
| b | From 2015 | | | | |
| С | From 2016 | | | | |
| d | From 2017 | | | | |
| е | From 2018 | | | | |
| f | Total of lines 3a through e | | | | |
| g | Applied to underdistributions of prior years | | | | |
| h | Applied to 2019 distributable amount | | | | |
| i | Carryover from 2014 not applied (see instructions) | | | | |
| j | Remainder. Subtract lines 3g, 3h, and 3i from 3f. | | | | |
| 4 | Distributions for 2019 from | | | | |
| | Section D, line 7: \$ | | | | |
| а | Applied to underdistributions of prior years | | | | |
| b | Applied to 2019 distributable amount | | | | |
| С | Remainder. Subtract lines 4a and 4b from 4. | | | | |
| 5 | Remaining underdistributions for years prior to 2019, if | | | | |
| | any. Subtract lines 3g and 4a from line 2. For result | | | | |
| | greater than zero, explain in Part VI. See instructions. | | | | |
| 6 | Remaining underdistributions for 2019. Subtract lines 3h | | | | |
| | and 4b from line 1. For result greater than zero, explain in | | | | |
| | Part VI. See instructions. | | | | |
| 7 | Excess distributions carryover to 2020. Add lines 3j | | | | |
| | and 4c. | | | | |
| 8 | Breakdown of line 7: | | | | |
| <u>а</u> | Excess from 2015 | | | | |
| b | Excess from 2016 | | | | |
| С | Excess from 2017 | | | | |

Schedule A (Form 990 or 990-EZ) 2019

d Excess from 2018 Excess from 2019

9E1232 1.000 7000GB 2502 V 19-8.3F 2944849 PAGE 19 Schedule A (Form 990 or 990-EZ) 2019 Page 8

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Schedule A (Form 990 or 990-EZ) 2019

Schedule B (Form 990, 990-EZ, or 990-PF)

Schedule of Contributors

00 DE

2019

Employer identification number

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

► Attach to Form 990, Form 990-EZ, or Form 990-PF. ► Go to www.irs.gov/Form990 for the latest information.

MEDSTAR SOUTHERN MD HOSPITAL CENTER INC. 46-0726303 Organization type (check one): Filers of: Section: X Form 990 or 990-EZ 501(c)(3) (enter number) organization 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** \mid X \mid For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. **Special Rules** For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2019)

JSA

9E1251 1.000

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990,

990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Schedule B (Form 990, 990-EZ, or 990-PF) (2019)

Name of organization MEDSTAR SOUTHERN MD HOSPITAL CENTER INC.

Employer identification number 46-0726303

| Part I | Contributors | (see instructions). | Use duplicate cop | pies of Part I if addition | nal space is needed. |
|--------|--------------|---------------------|-------------------|----------------------------|----------------------|
| | | | | | |

| (a) | (b) | (c) | (d) |
|-----|----------------------------|-------------------------|---|
| No. | Name, address, and ZIP + 4 | Total contributions | Type of contribution |
| 1 | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) | (b) | (c) | (d) |
| No. | Name, address, and ZIP + 4 | Total contributions | Type of contribution |
| 2 | | \$50,000. | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) | (b) | (c) | (d) |
| No. | Name, address, and ZIP + 4 | Total contributions | Type of contribution |
| 3 | | \$10,000. | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) | (b) | (c) Total contributions | (d) |
| No. | Name, address, and ZIP + 4 | | Type of contribution |
| 4 | | \$10,000. | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) | (b) | (c) | (d) |
| No. | Name, address, and ZIP + 4 | Total contributions | Type of contribution |
| 5_ | | \$6,250. | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) | (b) | (c) | (d) |
| No. | Name, address, and ZIP + 4 | Total contributions | Type of contribution |
| 6_ | | \$6,000. | Person Payroll Noncash (Complete Part II for noncash contributions.) |

Schedule B (Form 990, 990-EZ, or 990-PF) (2019)

Name of organization MEDSTAR SOUTHERN MD HOSPITAL CENTER INC.

(b)

Name, address, and ZIP + 4

Employer identification number 46-0726303

| Part I | Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. | | | | | |
|------------|--|----------------------------|---|--|--|--|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution | | | |
| 7 | | \$\$. | Person Payroll Noncash (Complete Part II for noncash contributions.) | | | |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution | | | |
| 8 | | \$5,000. | Person Payroll Noncash (Complete Part II for noncash contributions.) | | | |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution | | | |
| 9 | | \$\$ | Person X Payroll Noncash (Complete Part II for noncash contributions.) | | | |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution | | | |
| 10 | | | Porcon X | | | |

| 11 | | \$\$29,985. | Person Payroll Noncash (Complete Part II for noncash contributions.) |
|------------|-----------------------------------|----------------------------|---|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 12 | | \$6,252,842. | Person Payroll Noncash (Complete Part II for noncash contributions.) |

\$

Person **Payroll**

Noncash (Complete Part II for noncash contributions.)

(d)

Type of contribution

5,000.

(c)

Total contributions

(a)

No.

Name of organization MEDSTAR SOUTHERN MD HOSPITAL CENTER INC.

Employer identification number 46-0726303

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
|---------------------------|--|---|----------------------|
| 11 | SECURITIES | \$ | VAR |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |

| name or o | rganization MEDSTAR SOUTHERN MD HO | SPITAL CENTER INC. | | 46-0726303 |
|---------------------------|---|--|--|--|
| Part III | (10) that total more than \$1,000 for the following line entry. For organization contributions of \$1,000 or less for the | the year from any one co ons completing Part III, ento e year. (Enter this informati | ntributor. Comp er the total of <i>ex</i> | d in section 501(c)(7), (8), or blete columns (a) through (e) and colusively religious, charitable, etc. |
| (a) No. | Use duplicate copies of Part III if additi | onal space is needed. | | |
| (a) No. from Part I | (b) Purpose of gift | (c) Use of gift | | (d) Description of how gift is held |
| | | | | |
| | | (e) Transfer of gift | | |
| | Transferee's name, address, an | d ZIP + 4 | Relationship | of transferor to transferee |
| | | | | |
| (a) No. from Part I | (b) Purpose of gift | (c) Use of gift | | (d) Description of how gift is held |
| | | | | |
| | | | | |
| | | (e) Transfer of gift | | |
| | Transferee's name, address, an | nd ZIP + 4 | Relationship | of transferor to transferee |
| | | | | |
| | | | | |
| (a) No | | | | |
| (a) No. from Part I | (b) Purpose of gift | (c) Use of gift | | (d) Description of how gift is held |
| | - | | | |
| | | | | |
| | | (a) Tong of a of wife | | |
| | Transferee's name, address, an | (e) Transfer of gift | Relationshin | of transferor to transferee |
| | Transferee 3 name, address, an | M 211 T 7 | Relationship | or transferor to transferee |
| | | | | |
| | | | | |
| (a) No. | (b) Purpose of gift | (c) Use of gift | | (d) Description of how gift is held |
| Part I | | | | |
| | | | | |
| | | | | |
| | | | | |
| | _ , , , , , , , , , , , , , , , , , , , | (e) Transfer of gift | 5.1 | |
| | Transferee's name, address, an | IQ ZIP + 4 | Kelationship | of transferor to transferee |
| | | | | |
| | | | | |
| | | | | |

Schedule B (Form 990, 990-EZ, or 990-PF) (2019)

SCHEDULE D (Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury ► Go to www.irs.gov/Form990 for instructions and the latest information. Internal Revenue Service Name of the organization Employer identification number MEDSTAR SOUTHERN MD HOSPITAL CENTER INC. 46-0726303 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts 1 2 Aggregate value of contributions to (during year) 3 Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised 5 funds are the organization's property, subject to the organization's exclusive legal control? Yes Nο Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used 6 only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose Yes No **Conservation Easements.** Part II Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (for example, recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation 2 Held at the End of the Tax Year easement on the last day of the tax year. 2a а 2b 2c Number of conservation easements on a certified historic structure included in (a) С Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the 3 Number of states where property subject to conservation easement is located ▶ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of Yes Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 6 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) 8 and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items. If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

following amounts required to be reported under FASB ASC 958 relating to these items:

Schedule D (Form 990) 2019

▶ \$

| | uule D (Foliii 990) 2019 | | | | | | | | Page Z |
|-----------|---|-----------------------|----------------|--------------|------------------------|-----------------|----------------------|--------------|-----------|
| | rt III Organizations Maintaini | | | | | | <u> </u> | | |
| 3 | Using the organization's acquisition | | other reco | ds, check | any of | the follow | wing that make sig | nificant us | se of its |
| | collection items (check all that app | ly): | | - . | | | | | |
| a | Public exhibition | | d | ⊣ | or exchai | nge progra | am | | |
| b | Scholarly research | | e | Other | | | | | |
| С | Preservation for future gene | | | | | | | | |
| 4 | Provide a description of the organ | nization's collection | s and expl | ain how t | hey furt | her the o | rganization's exemp | t purpose | in Part |
| _ | XIII. | | | | | | | | |
| 5 | During the year, did the organization | | | | | | - | ,, | |
| | assets to be sold to raise funds rath | | tained as pa | art of the c | organiza | tion's colle | ection? | Yes | No |
| Pa | rt IV Escrow and Custodial A | | " - | 000 F | \(\ | : 0 | | | |
| | Complete if the organiza 990, Part X, line 21. | ition answered Y | es on For | m 990, P | ant IV, I | ine 9, or | reported an amou | nt on For | m |
| | | | | Ľ (| () (*) | | | | |
| 1 a | Is the organization an agent, truste | | | | | | | | |
| | included on Form 990, Part X? | | | | | | | Yes | No |
| b | If "Yes," explain the arrangement i | n Part XIII and com | plete the fo | llowing tab | ole: | | A | | |
| | De alesta a halana | | | | - | | Amoun | [| |
| С. | Beginning balance | | | | _ | 1c | | | |
| d | Additions during the year | | | | | 1d | | | |
| e | Distributions during the year | | | | | 1e | | | |
| f | Ending balance | | | | | 1f | Lancacca Calculate O | | |
| | Did the organization include an am | | | | | | | Yes | No |
| | If "Yes," explain the arrangement i | n Part XIII. Check r | nere if the e | xpianation | nas bee | n provided | on Part XIII | | |
| Pa | rt V Endowment Funds. Complete if the organiza | ation answered "V | oe" on For | m 000 E | Oart I\/ I | ino 10 | | | |
| | Complete if the organiza | | 1 | | | years back | (d) Three ways head | (2) [2017] | |
| | | (a) Current year | (b) Pric | or year | (C) TWO | years back | (d) Three years back | (e) Four ye | ears dack |
| 1 a | Beginning of year balance | | | | | | | | |
| b | Contributions | | | | | | | | |
| С | Net investment earnings, gains, | | | | | | | | |
| | and losses | | | | | | | | |
| | Grants or scholarships | | | | | | | | |
| е | Other expenditures for facilities | | | | | | | | |
| | and programs | | | | | | | | |
| f | Administrative expenses | | | | | | | | |
| g | End of year balance | | | | | | | | |
| 2 | Provide the estimated percentage | | | e (line 1g, | column | (a)) held a | s: | | |
| а | Board designated or quasi-endown | | % | | | | | | |
| b | Permanent endowment | % | | | | | | | |
| С | Term endowment ▶ | .% | 4000/ | | | | | | |
| 2- | The percentages on lines 2a, 2b, a | | | ation that | مدم مدم | and adm | iniotorod for the | | |
| зa | Are there endowment funds not in | the possession of | ne organiza | ation that | are neid | and adm | inistered for the | v | es No |
| | organization by: | | | | | | | 3a(i) | - 110 |
| | (i) Unrelated organizations | | | | | | | 3a(ii) | |
| L | (ii) Related organizations | | | | | | | 3b | |
| , D | If "Yes" on line 3a(ii), are the related | _ | • | | | | | 30 | |
| 4 | Describe in Part XIII the intended until Land, Buildings, and Equ | | ation's endo | wment für | ius. | | | | |
| Га | Complete if the organize | ation answered "\ | es" on Fo | rm 990, F | Part IV, | line 11a. | See Form 990, Pa | art X, line | 10. |
| | Description of property | (a) Cost of | or other basis | (b) Cost of | or other bas | is (c) A | ccumulated (e | d) Book valu | |
| 1. | Land | , | stment) | · · | ther) .40,000 | | preciation | 3 141 | 0,000. |
| 1a | Land | | | | 27,841 | | 577,891. | | 9,950. |
| b | Buildings | | | | 07,95 | | 529,886. | | 8,067. |
| ب 2 | Leasehold improvements | | | | 54,47 | | 148,777. | | 5,697. |
| u | Equipment | | | | 31,168 | | 144,235. | 19,386 | |
| E Tota | Other | | m QQA Part | | | | | | 0,647. |
| | | , a, made oqual i di | 000, 1 all | ., Joidill | ۰ ر <i>س</i> ا, ۱۱۱۱ ر | | | ,,, | . , , • |

Schedule D (Form 990) 2019

Schedule D (Form 990) 2019

Part VII Investments - Other Securities. Page 3

| Part VII | Complete if the organization answered | l "Yes" on Form 990 | , Part IV, line 11b. See Form 990, Pa | art X, line 12. |
|-------------|--|---------------------|--|---|
| | (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cost or end-of-year market v | |
| (1) Financi | al derivatives | | | |
| | held equity interests | | | |
| | | | | |
| (A) | | | | |
| (B) | | | | |
| (C) | | | | |
| (D) (E) | | | | |
| (F) | | | | |
| (G) | | | | |
| (H) | | | | |
| | n (b) must equal Form 990, Part X, col. (B) line 12.) | | | |
| Part VIII | Investments - Program Related. Complete if the organization answered | I "Ves" on Form 990 | Part IV line 11c See Form 990 Pa | art Y line 13 |
| | (a) Description of investment | (b) Book value | (c) Method of valuation: | |
| (1) | | | Cost or end-of-year market v | alue |
| (2) | | | | |
| (3) | | | | |
| (4) | | | | |
| (5) | | | | |
| (6) | | | | |
| (7) | | | | |
| (8) | | | | |
| (9) | (1) (1) (1) (1) (1) (1) (1) (1) (1) (1) | | | |
| | n (b) must equal Form 990, Part X, col. (B) line 13.) | | | |
| Part IX | Other Assets. Complete if the organization answered | l "Yes" on Form 990 | Part IV line 11d See Form 990 Part IV | art X line 15 |
| | · · · · · · · · · · · · · · · · · · · | scription | , r are rv, iiiio 1 ra. 200 i ciiii 000, r c | (b) Book value |
| (1) | (a) 20 | oon paon | | (b) Book value |
| (2) | | | | |
| (3) | | | | |
| (4) | | | | |
| (5) | | | | |
| (6) | | | | |
| (7) | | | | |
| (8) | | | | |
| (9) | | | | |
| | umn (b) must equal Form 990, Part X, col. (B) I | ine 15.) | <u> </u> | |
| Part X | Other Liabilities. Complete if the organization answered | I "Yes" on Form 990 | , Part IV, line 11e or 11f. See Form 9 | 990, Part X, |
| | line 25. | | | |
| 1. | () | tion of liability | | (b) Book value |
| | ral income taxes | | | E1 017 710 |
| (-) | NCES | | | 51,217,713. 1,276,858. |
| | OIT BALANCES PATIENT AR OING PFS REFUNDS | | | 111,362. |
| | E LIABILITIES | | | 66,345 |
| | R LIABILITIES | | | 4,986,383. |
| (7) | | | | _,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
| (8) | | | | |
| (9) | | | | |
| | nn (b) must equal Form 990, Part X, col. (B) line 25.) | | | 57,658,661. |
| | or uncertain tax positions. In Part XIII, provide the | | | reports the |

organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2019

Page 4 Schedule D (Form 990) 2019

| Part 2 | Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. | n. | |
|--------|--|---------|---------------------|
| 1 | Total revenue, gains, and other support per audited financial statements | 1 | |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | | |
| – a | Net unrealized gains (losses) on investments | | |
| b | Donated services and use of facilities | | |
| C | Recoveries of prior year grants | | |
| d | Other (Describe in Part XIII.) | | |
| е | Add lines 2a through 2d | 2e | |
| 3 | Subtract line 2e from line 1 | 3 | |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1: | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b 4a | | |
| b | Other (Describe in Part XIII.) | | |
| С | Add lines 4a and 4b | 4c | |
| 5 | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) | 5 | |
| Part | Reconciliation of Expenses per Audited Financial Statements With Expenses per Retu Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. | ırn. | |
| 1 | Total expenses and losses per audited financial statements | 1 | |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | | |
| а | Donated services and use of facilities | | |
| b | Prior year adjustments | | |
| С | Other losses | | |
| d | Other (Describe in Part XIII.) | | |
| е | Add lines 2a through 2d | 2e | |
| 3 | Subtract line 2e from line 1 | 3 | |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | | |
| | Investment expenses not included on Form 990, Part VIII, line 7b 4a | | |
| | Other (Describe in Part XIII.) | | |
| | Add lines 4a and 4b | 4c | |
| 5 | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.). | 5 | |
| | XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; F | Part \/ | line 1: Part X line |
| | XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional inform | | |
| SEE | PAGE 5 | | |
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Schedule D (Form 990) 2019

Part XIII Supplemental Information (continued)

FIN 48 FOOTNOTE

SCHEDULE D, PART X

INCOME TAXES ARE ACCOUNTED FOR UNDER THE ASSET AND LIABILITY METHOD. DEFERRED TAX ASSETS AND LIABILITIES ARE RECOGNIZED FOR THE FUTURE TAX CONSEQUENCES ATTRIBUTABLE TO DIFFERENCES BETWEEN THE FINANCIAL STATEMENT CARRYING AMOUNTS OF EXISTING ASSETS AND LIABILITIES AND THEIR RESPECTIVE TAX BASES AND OPERATING LOSS AND TAX CREDIT CARRYFORWARDS. DEFERRED TAX ASSETS AND LIABILITIES ARE MEASURED USING ENACTED TAX RATES EXPECTED TO APPLY TO TAXABLE INCOME IN THE YEARS IN WHICH THOSE TEMPORARY DIFFERENCES ARE EXPECTED TO BE RECOVERED OR SETTLED. THE EFFECT ON DEFERRED TAX ASSETS AND LIABILITIES OF A CHANGE IN TAX RATES IS RECOGNIZED IN THE PERIOD THAT INCLUDES THE ENACTMENT DATE. ANY CHANGES TO THE VALUATION ALLOWANCE ON THE DEFERRED TAX ASSET ARE REFLECTED IN THE YEAR OF CHANGE. THE CORPORATION ACCOUNTS FOR UNCERTAIN TAX POSITIONS IN ACCORDANCE WITH THE FASB ACCOUNTING STANDARDS CODIFICATION (ASC) TOPIC 740, INCOME TAXES. THERE WAS NO LIABILITY RECORDED FOR UNCERTAIN TAX POSITIONS AS OF JUNE 30, 2020.

SCHEDULE H (Form 990)

Hospitals

OMB No. 1545-0047

Inspection

Open to Public

Department of the Treasury Internal Revenue Service Name of the organization

► Complete if the organization answered "Yes" on Form 990, Part IV, question 20. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number

| MED | STAR SOUTHERN MD | HOSPITA | L CENTE | R INC. | | 46-0726303 | | | |
|-----|--|---|--------------------|--|--|-----------------------------------|-----|------------------|-----|
| Par | t Financial Assis | tance and | Certain C | Other Community Ben | efits at Cost | | | | |
| | | | | | | | | Yes | No |
| 12 | Did the organization ha | vo a financ | ial accietan | co policy during the tax | vear? If "No " ekip to que | estion 6a | 1a | Х | |
| b | If "Yes," was it a written | | | | | | 1b | Х | |
| 2 | If the organization had | | | | | | 1.0 | | |
| 2 | | | | espital facilities during th | | scribes application of | | | |
| | X Applied uniformly | | | | ed uniformly to most ho | snital facilities | | | |
| | Generally tailored | | | • • | od dillioning to moot no | opital laolitico | | | |
| 2 | • | | | | ritaria that applied to t | ha largest number of | | | |
| 3 | Answer the following the organization's patient | | | 9 , | niteria triat applied to t | ne largest number of | | | |
| _ | Did the organization u | • | • | | actor in dotormining o | ligibility for providing | | | |
| а | | | | lowing was the FPG fa | | | 3a | X | |
| | 100% | | 200% | Other | """ """ """ """ """ """ """ """ """ "" | ingibility for free care. | Ja | | |
| | | | _ | | — ·· | | | | |
| b | Did the organization usindicate which of the fo | | | in determining eligibil income limit for eligibil | | | 3b | X | |
| | 200% 256 | | 300% | 350% X 400° | · — | | 30 | | |
| | | | _ | | | | | | |
| С | If the organization use | | | | | | | | |
| | | • | | ted care. Include in the | • | • | | | |
| | | r threshol | a, regardie | ess of income, as a f | actor in determining | eligibility for free or | | | |
| | discounted care. | | | | | | | | |
| 4 | Did the organization's | | | | | | | v | |
| | | | | the "medically indigent" | | | 4 | X | |
| 5a | Did the organization budge | | | | | | 5a | X | |
| b | If "Yes," did the organiz | ation's fina | ıncial assist | tance expenses exceed t | he budgeted amount? . | | 5b | X | |
| С | If "Yes" to line 5b, a | s a result | of budget | considerations, was t | the organization unabl | e to provide free or | | | l |
| | discounted care to a pa | tient who v | vas eligible | for free or discounted ca | are? | | 5с | L | X |
| 6a | Did the organization pre | epare a cor | mmunity be | nefit report during the ta | x year? | | 6a | Х | |
| b | If "Yes," did the organiz | ation make | e it available | to the public? | | | 6b | X | |
| | Complete the following | g table us | ing the wo | rksheets provided in t | he Schedule H instruc | tions. Do not submit | | | |
| | these worksheets with t | | | | | | | | |
| _7_ | Financial Assistance an | | | | | | | | |
| | Financial Assistance and leans-Tested Government | (a) Number of activities or programs (optional) | (b) Persons served | (c) Total community benefit expense | (d) Direct offsetting revenue | (e) Net community benefit expense | | Perce of tota | |
| | Programs | (optional) | (optional) | | | | е | xpens | e |
| а | Financial Assistance at cost | | | | | | | | |
| | (from Worksheet 1) | | | 4,852,434. | | 4,852,434. | | 2 | .02 |
| b | Medicaid (from Worksheet 3, | | | | | | | | |
| | column a) | | | | | | | | |
| С | Costs of other means-tested | | | | | | | | |
| | government programs (from Worksheet 3, column b) | | | | | | | | |
| d | Total. Financial Assistance and Means-Tested | | | | | | | | |
| | Government Programs | | | 4,852,434. | | 4,852,434. | | 2 | .02 |
| | Other Benefits | | | | | | | | |
| е | Community health improvement | | | | | | | | |
| | services and community benefit | | | 1,637,929. | | 1,637,929. | | | .68 |
| | operations (from Worksheet 4) | | | | | | | | |
| ' | Health professions education (from Worksheet 5) | | | 22,781. | | 22,781. | | | .01 |
| | , | | | , ==- | | , ==- | | | |
| g | Subsidized health services (from | | | 11,728,652. | 3,017,105. | 8,711,547. | | 3 | .63 |
| | Worksheet 6) | | | , , , , , | -,, | -,,,,,,,,,, | | | |
| | Research (from Worksheet 7) | | | | | | | | |
| i | Cash and in-kind contributions for community benefit (from | | | 19,640. | | 19,640. | | | .01 |

4.33

6.35

PAGE 31

j Total. Other Benefits

k Total. Add lines 7d and 7j

13,409,002.

18,261,436.

10,391,897.

15,244,331.

3,017,105.

3,017,105.

Page 2 Schedule H (Form 990) 2019

Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves. Part II

| | | (a) Number of activities or programs (optional) | (b) Persons served (optional) | (c) Total community building expense | (d) Direct offsetting revenue | (e) Net community building expense | | ercer l expe | |
|---|-----------------------------------|---|-------------------------------------|---|-------------------------------|---------------------------------------|---|-----------------|-----|
| 1 | Physical improvements and housing | | | | | | | | |
| 2 | Economic development | | | | | | | | |
| 3 | Community support | | | 1,219. | | 1,219. | | | |
| 4 | Environmental improvements | | | | | | | | |
| 5 | Leadership development and | | | | | | | | |
| | training for community members | | | | | | | | |
| 6 | Coalition building | | | 5,621. | | 5,621. | | | |
| 7 | Community health improvement | | | | | | | | |
| | advocacy | | | 26,386. | | 26,386. | | | .01 |
| 8 | Workforce development | | | 317,202. | | 317,202. | | | .13 |
| 9 | Other | | | | | | | | |
| 10 | Total | | | 350,428. | | 350,428. | | | .14 |
| P | art III Bad Debt, Me | dicare, & | Collection | n Practices | | | | | |
| Se | ction A. Bad Debt Expens | | | | | | Y | es | No |
| 1 Did the organization report bad debt expense in accordance with Healthcare Financial Management Association | | | | | | | | | |

| Sec | tion A. Bad Debt Expense | | Yes | No | | | |
|-----|---|----|-----|----|--|--|--|
| 1 | Did the organization report bad debt expense in accordance with Healthcare Financial Management Association | | | | | | |
| | Statement No. 15? | | | | | | |
| 2 | Enter the amount of the organization's bad debt expense. Explain in Part VI the | | | | | | |
| | methodology used by the organization to estimate this amount 2 10,335,132. | | | | | | |
| 3 | Enter the estimated amount of the organization's bad debt expense attributable to | | | | | | |
| | patients eligible under the organization's financial assistance policy. Explain in Part VI | | | | | | |
| | the methodology used by the organization to estimate this amount and the rationale, | | | | | | |
| | if any, for including this portion of bad debt as community benefit | | | | | | |
| 4 | Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt | | | | | | |
| | expense or the page number on which this footnote is contained in the attached financial statements. | | | | | | |
| Sec | tion B. Medicare | | | | | | |
| 5 | Enter total revenue received from Medicare (including DSH and IME) | | | | | | |
| 6 | Enter Medicare allowable costs of care relating to payments on line 5 6 | | | | | | |
| 7 | Subtract line 6 from line 5. This is the surplus (or shortfall) | | | | | | |
| 8 | Describe in Part VI the extent to which any shortfall reported on line 7 should be treated as community | | | | | | |
| | benefit. Also describe in Part VI the costing methodology or source used to determine the amount reported | | | | | | |
| | on line 6. Check the box that describes the method used: | | | | | | |
| | Cost accounting system X Cost to charge ratio Other | | | | | | |
| Sec | tion C. Collection Practices | | | | | | |
| 9a | Did the organization have a written debt collection policy during the tax year? | 9a | Х | | | | |
| b | If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the | | | | | | |
| | collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI | 9b | Х | | | | |

| Part IV Management Companies and Joint Ventures (owned 10% or more by officers, directors, trustees, key employees, and physicians - see instructions) | | | | | | | | | | |
|--|--|--|---|---|--|--|--|--|--|--|
| Part IV Management Com | panies and Joint Ventures (owned 10% or more by | y officers, directors, trustees, key | employees, and physicians - | see instructions) | | | | | | |
| (a) Name of entity | (b) Description of primary activity of entity | (c) Organization's profit % or stock ownership % | (d) Officers, directors, trustees, or key employees' profit % or stock ownership % | (e) Physicians' profit % or stock ownership % | | | | | | |
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| Part V Facility Information | | | | | | | | | | |
|---|------|----------------------------|---------------------|-------------------|--------------------------|-------------------|-------------|----------|------------------|--------------------|
| Section A. Hospital Facilities (list in order of size, from largest to smallest - see instructions) How many hospital facilities did the organization operate during the tax year? Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital | 듄 | ရှ | 오 | Te | δ | Re | Я | THE THE | | |
| (list in order of size, from largest to smallest - see instructions) | ens | General medical & surgical | Children's hospital | Teaching hospital | Critical access hospital | Research facility | ER-24 hours | ER-other | | |
| How many hospital facilities did the organization operate during | sed | ral r | en's | ing | alac | arch | ho | <u>e</u> | | |
| the tax year? | hos | ned | ho | hos | ces | fac | SIL | | | |
| Name address primary website address and state license | pita | ical | spit | pita | s h | ijţ | | | | |
| number (and if a group return the name and FIN of the | - | δ | <u> </u> | _ | Spi | | | | | |
| subordinate hospital organization that operates the hospital | | urgi | | | <u> </u> | | | | | Facility reporting |
| | | cal | | | | | | | | group |
| facility) | | | | | | | | | Other (describe) | 3 |
| 1 MEDSTAR SOUTHERN MD HOSPITAL CENTER | | | | | | | | | | |
| 7503 SURRATTS ROAD | | | | | | | | | | |
| CLINTON MD 20735 | | | | | | | | | | |
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| | Х | Х | | | | | Х | | | |
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Part V Facility Information (continued)

Section B. Facility Policies and Practices

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group $\mathtt{MEDSTAR}$ SOUTHERN \mathtt{MD} HOSPITAL CENTER Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): Yes Nο **Community Health Needs Assessment** Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year? 1 Χ Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or 2 Χ the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C 3 During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a Χ 3 community health needs assessment (CHNA)? If "No," skip to line 12 If "Yes," indicate what the CHNA report describes (check all that apply): | X | A definition of the community served by the hospital facility Demographics of the community b X Existing health care facilities and resources within the community that are available to respond to the C health needs of the community d How data was obtained The significant health needs of the community X Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups X The process for identifying and prioritizing community health needs and services to meet the g community health needs h | X | The process for consulting with persons representing the community's interests X The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s) i Other (describe in Section C) Indicate the tax year the hospital facility last conducted a CHNA: 20 17 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from Χ 5 persons who represent the community, and identify the persons the hospital facility consulted Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes." list the other Χ hospital facilities in Section C b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes," Χ 6b Х Did the hospital facility make its CHNA report widely available to the public? 7 If "Yes," indicate how the CHNA report was made widely available (check all that apply): X Hospital facility's website (list url): WWW.MEDSTARHEALTH.ORG/MSMHC а Other website (list url): Made a paper copy available for public inspection without charge at the hospital facility С Other (describe in Section C) d 8 Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11 Χ Indicate the tax year the hospital facility last adopted an implementation strategy: 20¹⁷ 9 Χ Is the hospital facility's most recently adopted implementation strategy posted on a website? 10 a If "Yes," (list url): WWW.MEDSTARHEALTH.ORG/MSMHC b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed. 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a Χ CHNA as required by section 501(r)(3)? 12a b If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax? 12b c If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form

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4720 for all of its hospital facilities? \$

2944849

Page 5

Facility Information (continued) Part V

Financial Assistance Policy (FAP)

Name of hospital facility or letter of facility reporting group $\underline{\text{MEDSTAR}} \ \ \underline{\text{SOUTHERN}} \ \ \underline{\text{MD}} \ \ \underline{\text{HOSPITAL}} \ \ \underline{\text{CENTER}}$

| | | | | Yes | No |
|----|--------|--|------|------|-----|
| | Did th | e hospital facility have in place during the tax year a written financial assistance policy that: | | | |
| 13 | | ned eligibility criteria for financial assistance, and whether such assistance included free or discounted care? s," indicate the eligibility criteria explained in the FAP: | 13 | Х | |
| а | X | Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of | | | |
| u | | and FPG family income limit for eligibility for discounted care of 400.0000 % | | | |
| b | X | Income level other than FPG (describe in Section C) | | | |
| C | X | Asset level | | | |
| d | X | Medical indigency | | | |
| e | X | Insurance status | | | |
| f | X | Underinsurance status | | | |
| g | | Residency | | | |
| h | | Other (describe in Section C) | | | |
| 14 | Explai | ned the basis for calculating amounts charged to patients? | 14 | Х | |
| 15 | | ned the method for applying for financial assistance? | 15 | Х | |
| | If "Ye | s," indicate how the hospital facility's FAP or FAP application form (including accompanying ctions) explained the method for applying for financial assistance (check all that apply): | | | |
| а | X | Described the information the hospital facility may require an individual to provide as part of his or her | | | |
| | | application | | | |
| b | X | Described the supporting documentation the hospital facility may require an individual to submit as part | | | |
| | | of his or her application | | | |
| С | X | Provided the contact information of hospital facility staff who can provide an individual with information | | | |
| | | about the FAP and FAP application process | | | |
| d | X | Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications | | | |
| е | | Other (describe in Section C) | | | |
| 16 | | videly publicized within the community served by the hospital facility? | 16 | X | |
| | | s," indicate how the hospital facility publicized the policy (check all that apply): | | | |
| а | X | The FAP was widely available on a website (list url): WWW.MEDSTARHEALTH.ORG/MSMHC | | | |
| b | X | The FAP application form was widely available on a website (list url): <u>WWW.MEDSTARHEALTH.ORG/MSN</u> | IHC | | |
| С | X | A plain language summary of the FAP was widely available on a website (list url): WWW.MEDSTARHEALT | H.OR | G/MS | MHC |
| d | X | The FAP was available upon request and without charge (in public locations in the hospital facility and by mail) | | | |
| е | X | The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail) | | | |
| f | X | A plain language summary of the FAP was available upon request and without charge (in public | | | |
| ı | | locations in the hospital facility and by mail) | | | |
| g | X | Individuals were notified about the FAP by being offered a paper copy of the plain language summary of | | | |
| | | the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention | | | |
| h | X | Notified members of the community who are most likely to require financial assistance about availability of the FAP | | | |
| i | X | The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by Limited English Proficiency (LEP) populations | | | |
| j | | Other (describe in Section C) | | | |
| | | · | | | |

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| | | · | | | <u> </u> | | | |
|---------|---|--|----------|---------|----------|--|--|--|
| Part | V | Facility Information (continued) | | | | | | |
| | | Collections | | | | | | |
| Name | of ho | spital facility or letter of facility reporting group MEDSTAR SOUTHERN MD HOSPITAL CENTER | | | | | | |
| 17 | Did t | he hospital facility have in place during the tax year a separate billing and collections policy, or a written | | Yes | No | | | |
| | finan | cial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party | | | | | | |
| | may | take upon nonpayment? | 17 | X | | | | |
| 18 | | | | | | | | |
| | policies during the tax year before making reasonable efforts to determine the individual's eligibility under the | | | | | | | |
| | facilit | y's FAP: | | | 1 | | | |
| а | \square | Reporting to credit agency(ies) | | | | | | |
| b | \square | Selling an individual's debt to another party | | | | | | |
| С | | Deferring, denying, or requiring a payment before providing medically necessary care due to | | | | | | |
| | | nonpayment of a previous bill for care covered under the hospital facility's FAP | | | | | | |
| d | \vdash | Actions that require a legal or judicial process | | | | | | |
| е | 177 | Other similar actions (describe in Section C) | | | | | | |
| f | X | None of these actions or other similar actions were permitted | | | | | | |
| 19 | | he hospital facility or other authorized party perform any of the following actions during the tax year | | | X | | | |
| | | re making reasonable efforts to determine the individual's eligibility under the facility's FAP? | 19 | | \vdash | | | |
| | | | | | 1 | | | |
| a | \vdash | Reporting to credit agency(ies) | | | 1 | | | |
| b | \vdash | Selling an individual's debt to another party | | | | | | |
| С | Ш | Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP | | | 1 | | | |
| | | | | | 1 | | | |
| d | \vdash | Actions that require a legal or judicial process Other similar actions (describe in Section C) | | | 1 | | | |
| е 20 | India | Other similar actions (describe in Section C) attemption actions the hospital facility or other authorized party made before initiating any of the actions listed | | hothe | | | | |
| 20 | | hecked) in line 19 (check all that apply): | eu (w | letile | 31 01 | | | |
| а | X | Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language si | ımms | ırv of | f tha | | | |
| a | | FAP at least 30 days before initiating those ECAs (if not, describe in Section C) | ullillic | пуО | tile | | | |
| b | X | Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describ | ne in S | Section | on C) | | | |
| C | X | Processed incomplete and complete FAP applications (if not, describe in Section C) | JO 111 C | ootiic | J. () | | | |
| d | X | Made presumptive eligibility determinations (if not, describe in Section C) | | | | | | |
| e | | Other (describe in Section C) | | | | | | |
| f | П | None of these efforts were made | | | | | | |
| Policy | Relat | ing to Emergency Medical Care | | | | | | |
| 21 | Did tl | he hospital facility have in place during the tax year a written policy relating to emergency medical care | | | | | | |
| | | required the hospital facility to provide, without discrimination, care for emergency medical conditions to | | | | | | |
| | indivi | duals regardless of their eligibility under the hospital facility's financial assistance policy? | 21 | Х | | | | |
| | If "No | o," indicate why: | | | | | | |
| а | | The hospital facility did not provide care for any emergency medical conditions | | | | | | |
| b | Щ | The hospital facility's policy was not in writing | | | | | | |
| С | | The hospital facility limited who was eligible to receive care for emergency medical conditions (describe | | | | | | |
| | | in Section C) | | | | | | |
| d | | Other (describe in Section C) | | | | | | |

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| Part | V Facility Information (continued) | | | | | |
|--|--|----|-----|----|--|--|
| | ges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals) | | | | | |
| Name | of hospital facility or letter of facility reporting group MEDSTAR SOUTHERN MD HOSPITAL CENTER | | | | | |
| | | | Yes | No | | |
| 22 | Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care. | | | | | |
| а | The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period | | | | | |
| b | b The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period | | | | | |
| С | c The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period | | | | | |
| d | X The hospital facility used a prospective Medicare or Medicaid method | | | | | |
| During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care? | | | | | | |
| | If "Yes," explain in Section C. | | | | | |
| 24 | During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual? | 24 | | Х | | |
| | If "Yes," explain in Section C. | | | | | |

Facility Information (continued) Part V

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

CHNA INPUT

PART V, SECTION B, LINE 5

HOSPITAL LEAD

ROLE DESCRIPTION

THE COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) HOSPITAL LEAD SERVES AS THE COORDINATOR OF ALL ASPECTS OF THE COMMUNITY HEALTH ASSESSMENT PROCESS. HE/SHE HELPS ESTABLISH AND COORDINATE THE ACTIVITIES OF THE ADVISORY TASK FORCE. THE LEAD ALSO HELPS PRODUCE THE HOSPITAL'S COMMUNITY HEALTH NEEDS ASSESSMENT AND IMPLEMENTATION STRATEGY. HE/SHE WORKS COLLABORATIVELY WITH REPRESENTATIVES FROM THE CORPORATE COMMUNITY HEALTH DEPARTMENT AND GEORGETOWN UNIVERSITY. THE LEAD ALSO WORKS CLOSELY WITH THE WRITER. HE/SHE REVIEWS ALL NARRATIVES PRIOR TO PUBLICATION.

NAME OF HOSPITAL LEAD: CHANTAL TUELL

EXECUTIVE SPONSOR

ROLE DESCRIPTION

THE EXECUTIVE SPONSOR SERVES AS THE CONDUIT BETWEEN THE ADVISORY TASK FORCE AND THE SENIOR MANAGEMENT TEAM. THE SPONSOR IS AN ACTIVE PARTICIPANT OF THE ADVISORY TASK FORCE AND HE/SHE COMMUNICATES THE HOSPITAL'S CLINICAL STRENGTHS AND PROGRAM PRIORITIES TO DIVERSE AUDIENCES.

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

NAME OF EXECUTIVE SPONSOR: DR. CHILEDUM AHAGHOTU.

ROLE DESCRIPTION

THE ADVISORY TASK FORCE (ATF) REVIEWS PRIMARY/SECONDARY DATA AND LOCAL/STATE/FEDERAL COMMUNITY HEALTH GOALS. BASED ON FINDINGS, THE ATF PROVIDES INPUT INTO THE HOSPITAL'S THREE-YEAR IMPLEMENTATION STRATEGY.

AS AMBASSADORS FOR THE CHNA PROCESS, THE ATF MEMBERS SUPPORT EFFORTS TO OPTIMIZE COMMUNITY PARTICIPATION.

NOTE: THE ATF SHOULD BE A COMBINATION OF COMMUNITY REPRESENTATIVES AND STAFF. COMMUNITY REPRESENTATIVES SHOULD MAKEUP AT LEAST 50% OF TOTAL PARTICIPANTS.

NAME TITLE/AFFILIATION NAME OF ORGANIZATION

WITH HOSPITAL

BEATRICE TIGNOR, MUNICIPAL LIAISON OFFICE OF THE COUNTY

ED.D. EXECUTIVE

CARMEN SPENSER HOUSE OF DELEGATES MARYLAND STATE DELEGATE

MEMBER

CAROLYN LOWE COORDINATOR DISTRICT "V" COFFEE CLUB

CHERYL BROWN MEDICAL WELLNESS UNION BETHAL AME CHURCH,

MINISTRY BRANDYWINE

CHILEDUM AHAGHOTU, EXECUTIVE SPONSOR, MSMHC

MD VICE PRESIDENT OF

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

MEDICAL AFFAIRS

CHRISIE MULCAHEY EXECUTIVE DIRECTOR HEALTH PARTNERS

CHRISTINE R. WRAY PRESIDENT MSMHC

GLORIA BROWN- DIRECTOR OF SOCIAL PRINCE GEORGE'S COUNTY

BURNETT SERVICES HEALTH DEPARTMENT

JOHN O'BRIEN DIRECTOR OF COMMUNITY NEW BEGINNINGS RECOVERY

HEALTH CENTER

KEVIN REED, MD PHYSICIAN MSMHC, ED

MARY JOBSON-OLIVER STROKE COORDINATOR MSMHC

LORI WERRELL COMMUNITY HEALTH MSMHC

MANAGER

PAMELA CREEKMUR HEALTH OFFICER PRINCE GEORGE'S COUNTY

HEALTH DEPARTMENT

RONNIE BARNES-BEY LOCAL RESIDENT, STROKE FORT WASHINGTON, MD

SURVIVOR

TARA SAGGAR, MD PHYSICIAN MSMHC

VALARIE BARNES DIRECTOR, CASE MSMHC

MANAGEMENT

VEDA BELTON, RN COMMUNITY HEALTH COALITION OF METROPOLITAN

COORDINATOR MINISTER'S ALLIANCE

WILLIE HUNT REVEREND COALITION OF METROPOLITAN

MINISTER'S ALLIANCE

IMPLEMENTATION STRATEGIES

PART V, SECTION B, LINE 11

THE IMPLEMENTATION STRATEGIES SERVE AS A ROADMAP FOR HOW COMMUNITY

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Facility Information (continued) Part V

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

BENEFIT RESOURCES WILL BE ALLOCATED AND DEPLOYED. MEDSTAR'S HOSPITALS WILL BE ABLE TO MEASURE OUR CONTRIBUTION TO IMPROVING THE HEALTH OF UNDERSERVED AND VULNERABLE POPULATIONS IN THE REGIONS WE SERVE.

THREE-YEAR IMPLEMENTATION STRATEGIES WITH MEASURABLE OBJECTIVES WERE DEVELOPED FOR EACH HOSPITAL'S COMMUNITY BENEFIT SERVICE AREA - A SPECIFIC COMMUNITY OR TARGET POPULATION OF FOCUS. PRIORITIES WERE BASED ON COMMUNITY NEED AS DETERMINED BY QUANTITATIVE DATA AND COMMUNITY INPUT, AS WELL AS ON HOSPITAL EXPERTISE, RESOURCES, STRENGTHS OF EXISTING PROGRAMMING AND PARTNERSHIPS, AND ALIGNMENT WITH NATIONAL, STATE, AND LOCAL HEALTH GOALS. THE MEDSTAR HEALTH CORPORATE COMMUNITY HEALTH DEPARTMENT WILL PROVIDE SYSTEM-WIDE COORDINATION AND OVERSIGHT OF COMMUNITY BENEFIT PROGRAMMING.

HOSPITAL ADVISORY TASK FORCES CONVENE AT LEAST ANNUALLY TO MONITOR PROGRESS OF STRATEGY EXECUTION AND TO PROVIDE ONGOING RECOMMENDATIONS RELATED TO OUTCOMES ACHIEVEMENT, PROGRAM DEVELOPMENT, PARTNERSHIP APPROACHES, AND OVERALL IMPLEMENTATION IMPROVEMENT.

FOR SIGNIFICANT NEEDS IDENTIFIED IN THE CHNA THAT THE HOSPITAL HAS NOT PRIORITIZED AS FOCUS AREAS THROUGH ITS IMPLEMENTATION STRATEGY, THESE NEEDS WILL BE ADDRESSED BY COLLABORATING WITH OTHER LEADING ORGANIZATIONS, AND BY TAKING A SUPPORTER ROLE ON IDENTIFIED NEEDS THAT ARE BEYOND THE SCOPE OF THE HOSPITAL'S STRENGTHS.ARE BEYOND THE SCOPE OF THE HOSPITAL'S STRENGTHS.

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Part V Facility Information (continued)

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

| ow many non-hospital health care facilities did the organization operate during the tax year? | | | | | | |
|---|-----------------------------|--|--|--|--|--|
| Name and address | Type of Facility (describe) | | | | | |
| 1 | | | | | | |
| | | | | | | |
| 2 | | | | | | |
| | | | | | | |
| 3 | | | | | | |
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| 4 | | | | | | |
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| 5 | | | | | | |
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| 6 | | | | | | |
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| 7 | | | | | | |
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| 0 | | | | | | |
| 8 | | | | | | |
| | | | | | | |
| 9 | | | | | | |
| | | | | | | |
| 10 | | | | | | |
| | | | | | | |

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **6** Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

CHARITY CARE AND CERTAIN OTHER BENEFITS AT COST

PART I, LINE 7

MEDICARE COST REPORT DATA AS WELL AS COST-TO-CHARGE RATIO WERE USED TO CALCULATE FIGURES REPORTED (WHERE APPLICABLE). THE COST-TO-CHARGE RATIO WAS DERIVED FROM WORKSHEET 2 RATIO OF PATIENT CARE COST-TO-CHARGES.

BAD DEBT

PART III, LINES 2 & 4

MEDSTAR HEALTH AND ITS AFFILIATED ORGANIZATIONS REPORT BAD DEBT EXPENSE
IN ACCORDANCE WITH ASU 2011-07, WHICH REQUIRES CERTAIN
HEALTHCARE ENTITIES TO CHANGE THE PRESENTATION OF THEIR STATEMENT OF
OPERATIONS BY RECLASSIFYING THE PROVISION FOR BAD DEBTS ASSOCIATED WITH
PATIENT SERVICE REVENUE FROM AN OPERATING EXPENSE TO A DEDUCTION FROM
PATIENT SERVICE REVENUE (NET OF CONTRACTUAL ALLOWANCES AND DISCOUNTS).
HOWEVER, MEDSTAR AND ITS AFFILIATED ENTITIES DO NOT MAKE A DETERMINATION
AS TO WHETHER SELF PAY AMOUNTS ARE COLLECTIBLE IN DETERMINING REVENUE
RECOGNITION. RESERVE MODELS, WHICH HAVE BEEN DEVELOPED BASED ON
HISTORICAL COLLECTION RESULTS AND WHICH ARE ADJUSTED PERIODICALLY BASED

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Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
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- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

ON ACTUAL COLLECTIONS EXPERIENCE, ARE USED TO ESTIMATE UNCOLLECTIBLE

AMOUNTS ACROSS ALL PAYORS INCLUDING SELF PAY. BAD DEBT DETERMINATIONS ARE

MADE ONLY AFTER SUFFICIENT EVIDENCE IS OBTAINED TO SUPPORT THAT AN AMOUNT

IS NOT COLLECTIBLE.

DEBT COLLECTION POLICY

PART III, LINE 8

MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL

PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH SERVICES

COST REVIEW COMMISSION (HSCRC) DETERMINES PAYMENT THROUGH A RATE-SETTING

PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME

AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL. MARYLAND'S

UNIQUE ALL-PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED

CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO

BREAKOUT ANY OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE. AS SUCH,

THE NET EFFECT FOR MEDICARE EXPENSES AND REVENUES IN MARYLAND IS ZERO.

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Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
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- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PART III, LINE 9B

IF IT IS DETERMINED THAT A PATIENT MAY POTENTIALLY QUALIFY FOR A CHARITABLE/FINANCIAL PROGRAM, A HOLD IS PLACED ON THE ACCOUNT TO PREVENT IT FROM BEING REPORTED AS BAD DEBT UNTIL PROGRAM APPROVALS HAVE BEEN OBTAINED. IF IT IS APPROVED, THE ACCOUNT IS DOCUMENTED AND THE NECESSARY ADJUSTMENTS ARE MADE TO CLOSE THE ACCOUNT.

NEEDS ASSESSMENT

PART VI, LINE 2

IN FY18, MEDSTAR SOUTHERN MARYLAND HOSPITAL CENTER (MSMHC) CONDUCTED A
COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) IN ACCORDANCE WITH THE
GUIDELINES ESTABLISHED BY THE PATIENT PROTECTION AND AFFORDABLE CARE ACT
AND THE INTERNAL REVENUE SERVICE. THE HOSPITAL'S FY18 CHNA AND THREE-YEAR
IMPLEMENTATION STRATEGIES WERE ENDORSED BY MSMHC'S BOARD OF DIRECTORS AND
APPROVED BY THE MEDSTAR HEALTH BOARD OF DIRECTORS. THE DOCUMENT BECAME
AVAILABLE ON THE HOSPITAL'S WEBSITE ON JUNE 30, 2018.

DURING FY19, KEY REVISIONS WERE MADE ACROSS MEDSTAR HEALTH TO MORE

Part VI Supplemental Information

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- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
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- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

EFFECTIVELY IMPACT THE COMMUNITIES SERVED THROUGHOUT MARYLAND AND WASHINGTON, DC. SEVERAL INTERNAL MEETINGS WERE CONVENED WITH LEADERSHIP FROM EACH MEDSTAR HEALTH HOSPITAL TO REVIEW CURRENT PRACTICES AND STRATEGIES. AS A RESULT OF THESE MEETINGS, THE APPROACH TO THE CURRENT CHNA FOR THE REMAINDER OF THE THREE-YEAR CYCLE (FY19-FY21) WAS REVISED.

A KEY REVISION TO THE CHNA IS A GREATER FOCUS ON HOSPITAL AREA STRATEGIES
THAT ARE MOST APPROPRIATE FOR THE LOCAL COMMUNITIES SERVED. THE NUMBER OF
STRATEGIES EACH HOSPITAL IS ACCOUNTABLE FOR EXECUTING WAS REDUCED TO
ENCOURAGE MORE MEANINGFUL REACH WITHIN KEY AREAS CONTRASTED WITH BROADER
REACH WITH REDUCED IMPACT.

USING THE STANDARD CATEGORIES, HEALTH AND WELLNESS, ACCESS TO CARE AND SOCIAL DETERMINANTS OF HEALTH TO DETERMINE WHAT TO PRIORITIZE FOR THE CHNA IRS REQUIREMENTS, EACH HOSPITAL AGREED TO SELECT TWO TO THREE STRATEGIES AS PRIORITIES THAT HAVE SIZE AND SCALE IMPACT AND MEASURABLE OUTCOMES. ALL OTHER PROGRAMMING WAS INTEGRATED AS PART OF THE HOSPITAL'S OVERALL COMMUNITY HEALTH PORTFOLIO. THESE ADDITIONAL PROGRAMS WERE

Part VI Supplemental Information

Provide the following information.

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- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

CAPTURED IN THE INVENTORY FOR THE WHOLE PICTURE OF CONTRIBUTING TO THE HEALTH OF THE COMMUNITIES SERVED AS WELL AS SORTED FOR WHAT COUNTS AS COMMUNITY BENEFIT FOR REGULATORY REPORTING.

THE HOSPITAL'S COMMUNITY BENEFIT SERVICE AREA (CBSA) REMAINS THE SAME,
BASED ON THE ADVISORY TASK FORCE (ATF) RECOMMENDATION. THE HOSPITAL
IDENTIFIED SOUTHERN PRINCE GEORGES COUNTY AS ITS CBSA, WHICH INCLUDES ALL
RESIDENTS LIVING IN ZIP CODES 20735 AND 20747. THE HOSPITAL SELECTED THIS
GEOGRAPHIC AREA BASED ON HOSPITAL UTILIZATION DATA AND SECONDARY PUBLIC
HEALTH DATA AS WELL AS ITS PROXIMITY TO THE HOSPITAL. THE ATF INCLUDED A
DIVERSE GROUP OF INDIVIDUALS, INCLUDING HOSPITAL LEADERS, GRASSROOTS
ACTIVISTS, COMMUNITY RESIDENTS, FAITH-BASED LEADERS, HOSPITAL
REPRESENTATIVES, PUBLIC HEALTH LEADERS AND OTHER STAKEHOLDER
ORGANIZATIONS, SUCH AS REPRESENTATIVES FROM LOCAL HEALTH DEPARTMENTS.

MSMHC'S HEALTH PRIORITIES FOR THE CBSA INCLUDE HEALTH AND WELLNESS

(CHRONIC DISEASE PREVENTION AND MANAGEMENT, BEHAVIORAL HEALTH, MATERNAL

AND CHILD HEALTH PROGRAMMING) AND SOCIAL DETERMINANTS OF HEALTH

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Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
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- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **6** Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

(COMMUNITY HEALTH WORKER PROGRAM).

AS A PROUD MEMBER OF MEDSTAR HEALTH, REPRESENTATIVES FROM MSMHC ROUTINELY PARTICIPATE IN THE MEDSTAR HEALTH COMMUNITY HEALTH WORKGROUP. THE WORKGROUP IS COMPRISED OF COMMUNITY HEALTH PROFESSIONALS WHO REPRESENT ALL TEN MEDSTAR HOSPITALS. THE TEAM ANALYZES LOCAL AND REGIONAL COMMUNITY HEALTH DATA, ESTABLISHES SYSTEM-WIDE COMMUNITY HEALTH PROGRAMMING PERFORMANCE AND EVALUATION MEASURES AND SHARES BEST PRACTICES.

PATIENT EDUCATION OF ELIGIBILITY FOR ASSISTANCE

PART VI, LINE 3

AS ONE OF THE REGION'S LEADING NOT-FOR-PROFIT HEALTHCARE SYSTEMS, MEDSTAR

HEALTH IS COMMITTED TO ENSURING THAT UNINSURED PATIENTS; UNDERINSURED

PATIENTS MEETING MEDICAL HARDSHIP CRITERIA; AND PATIENTS DETERMINED

ELIGIBLE FOR PRESUMPTIVE ELIGIBILITY WITHIN THE COMMUNITIES WE SERVE WHO

LACK FINANCIAL RESOURCES HAVE ACCESS TO EMERGENCY AND MEDICALLY NECESSARY

HOSPITAL SERVICES. MEDSTAR HOSPITALS AND HOSPITAL BASED-PHYSICIAN

PRACTICES WILL:

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Part VI Supplemental Information

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- . TREAT ALL PATIENTS EQUITABLY, WITH DIGNITY, RESPECT, AND COMPASSION.
- . SERVE THE EMERGENCY HEALTH CARE NEEDS OF EVERYONE WHO PRESENTS TO OUR MEDSTAR HOSPITALS AND HOSPITAL-BASED PHYSICIAN PRACTICES REGARDLESS OF A PATIENT'S ABILITY TO PAY FOR CARE.
- . ASSIST THOSE PATIENTS WHO ARE ADMITTED THROUGH OUR ADMISSION PROCESS FOR NON-URGENT, MEDICALLY NECESSARY CARE WHO CANNOT PAY FOR THE CARE THEY RECEIVE.
- . BALANCE NEEDED FINANCIAL ASSISTANCE FOR SOME PATIENTS WITH BROADER FISCAL RESPONSIBILITIES IN ORDER TO KEEP ITS HOSPITALS' DOORS OPEN FOR ALL WHO MAY NEED CARE IN THE COMMUNITY.

IN MEETING ITS COMMITMENTS, MEDSTAR HOSPITALS AND HOSPITAL-BASED

PHYSICIAN PRACTICES WILL WORK WITH THEIR UNINSURED PATIENTS SEEKING

EMERGENCY AND MEDICALLY NECESSARY CARE TO GAIN AN UNDERSTANDING OF EACH

PATIENT'S FINANCIAL RESOURCES. BASED ON THIS INFORMATION AND ELIGIBILITY

DETERMINATION, MEDSTAR HOSPITALS AND HOSPITAL-BASED PHYSICIAN PRACTICES

WILL PROVIDE FINANCIAL ASSISTANCE TO UNINSURED PATIENTS WHO RESIDE WITHIN

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Page **10** Schedule H (Form 990) 2019

Supplemental Information Part VI

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THE COMMUNITIES WE SERVE IN ONE OR MORE OF THE FOLLOWING WAYS:

. ASSIST WITH ENROLLMENT IN PUBLICLY-FUNDED ENTITLEMENT PROGRAMS (E.G.,

MEDICAID).

REFER PATIENTS TO STATE OR FEDERAL INSURANCE EXCHANGE NAVIGATOR

RESOURCES.

. ASSIST WITH CONSIDERATION OF FUNDING THAT MAY BE AVAILABLE FROM OTHER

CHARITABLE ORGANIZATIONS.

- PROVIDE FINANCIAL ASSISTANCE ACCORDING TO APPLICABLE POLICY GUIDELINES
- PROVIDE FINANCIAL ASSISTANCE FOR PAYMENT OF MEDSTAR HOSPITAL AND

HOSPITAL-BASED PHYSICIAN PRACTICE CHARGES USING A SLIDING-SCALE BASED ON

THE PATIENT'S HOUSEHOLD INCOME AND FINANCIAL RESOURCES.

. OFFER PERIODIC PAYMENT PLANS TO ASSIST PATIENTS WITH FINANCING THEIR

HEALTHCARE SERVICES.

MEDSTAR HEALTH WILL WIDELY PUBLICIZE THE MEDSTAR FINANCIAL ASSISTANCE

POLICY BY:

. PROVIDING ACCESS TO THE MEDSTAR FINANCIAL ASSISTANCE POLICY, FINANCIAL

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ASSISTANCE APPLICATIONS, AND MEDSTAR PATIENT INFORMATION SHEET ON ALL HOSPITAL WEBSITES AND PATIENT PORTALS.

- . PROVIDING HARD COPIES OF THE MEDSTAR FINANCIAL ASSISTANCE POLICY,
 MEDSTAR UNIFORM FINANCIAL ASSISTANCE APPLICATION, AND MEDSTAR PATIENT
 INFORMATION SHEET TO PATIENTS UPON REQUEST.
- . PROVIDING HARD COPIES OF THE MEDSTAR FINANCIAL ASSISTANCE POLICY,
 MEDSTAR UNIFORM FINANCIAL ASSISTANCE APPLICATION, AND MEDSTAR PATIENT
 INFORMATION SHEET TO PATIENTS UPON REQUEST BY MAIL AND WITHOUT CHARGE.
- . PROVIDING NOTIFICATION AND INFORMATION ABOUT THE MEDSTAR FINANCIAL

ASSISTANCE POLICY BY:

- . OFFERING COPIES AS PART OF ALL REGISTRATION OR DISCHARGES PROCESSES, AND ANSWERING QUESTIONS ON HOW TO APPLY FOR ASSISTANCE.
- . PROVIDING WRITTEN NOTICES ON BILLING STATEMENTS.
- . DISPLAYING MEDSTAR FINANCIAL ASSISTANCE POLICY INFORMATION AT ALL HOSPITAL REGISTRATION POINTS.
- . TRANSLATING THE MEDSTAR FINANCIAL ASSISTANCE POLICY, MEDSTAR UNIFORM FINANCIAL ASSISTANCE APPLICATION, AND THE MEDSTAR PATIENT INFORMATION SHEET INTO PRIMARY LANGUAGES OF ALL SIGNIFICANT POPULATIONS WITH LIMITED

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ENGLISH PROFICIENCY.

MEDSTAR HEALTH WILL PROVIDE PUBLIC NOTICES YEARLY IN LOCAL NEWSPAPERS SERVING ALL HOSPITAL TARGET POPULATIONS.

MEDSTAR HEALTH PROVIDES A FINANCIAL ASSISTANCE PROBABLE AND LIKELY
ELIGIBILITY DETERMINATION TO THE PATIENT WITHIN TWO BUSINESS DAYS FROM
RECEIPT OF THE INITIAL FINANCIAL ASSISTANCE APPLICATION. FINAL
ELIGIBILITY DETERMINATIONS ARE MADE AND COMMUNICATED TO THE PATIENT BASED
ON RECEIPT AND REVIEW OF A COMPLETED APPLICATION.

MEDSTAR HEALTH BELIEVES THAT ITS PATIENTS HAVE PERSONAL RESPONSIBILITIES
RELATED TO THE FINANCIAL ASPECTS OF THEIR HEALTHCARE NEEDS. FINANCIAL
ASSISTANCE AND PERIODIC PAYMENT PLANS AVAILABLE UNDER THIS POLICY WILL
NOT BE AVAILABLE TO THOSE PATIENTS WHO FAIL TO FULFILL THEIR
RESPONSIBILITIES. FOR PURPOSES OF THIS POLICY, PATIENT RESPONSIBILITIES
INCLUDE:

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- . COMPLY WITH PROVIDING THE NECESSARY FINANCIAL DISCLOSURE FORMS TO

 EVALUATE THEIR ELIGIBILITY FOR PUBLICLY-FUNDED HEALTHCARE PROGRAMS,

 CHARITY CARE PROGRAMS, AND OTHER FORMS OF FINANCIAL ASSISTANCE. THESE

 DISCLOSURE FORMS MUST BE COMPLETED ACCURATELY, TRUTHFULLY, AND TIMELY TO

 ALLOW MEDSTAR HEALTH'S FACILITIES TO PROPERLY COUNSEL PATIENTS CONCERNING

 THE AVAILABILITY OF FINANCIAL ASSISTANCE.
- . WORKING WITH MEDSTAR HOSPITAL PATIENT ADVOCATES AND PATIENT FINANCIAL SERVICES STAFF TO ENSURE THERE IS A COMPLETE UNDERSTANDING OF THE PATIENT'S FINANCIAL SITUATION AND CONSTRAINTS.
- . MAKING APPLICABLE PAYMENTS FOR SERVICES IN A TIMELY FASHION, INCLUDING ANY PAYMENTS MADE PURSUANT TO DEFERRED AND PERIODIC PAYMENT SCHEDULES.
- . PROVIDING UPDATED FINANCIAL INFORMATION TO MEDSTAR HOSPITAL PATIENT ADVOCATES OR CUSTOMER SERVICE REPRESENTATIVES ON A TIMELY BASIS AS THE PATIENT'S FINANCIAL CIRCUMSTANCES MAY CHANGE.
- . IT IS A PATIENT'S RESPONSIBILITY, DURING THEIR 12-MONTH ELIGIBILITY

 PERIOD, TO NOTIFY MEDSTAR HEALTH OF THEIR EXISTING HOUSEHOLD ELIGIBILITY

 FOR FREE CARE, REDUCED COST-CARE, AND/OR ELIGIBILITY UNDER MEDICAL

 HARDSHIP PROVISIONS FOR MEDICAL NECESSARY CARE RECEIVED DURING THE

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- 12-MONTH ELIGIBILITY PERIOD.
- . IN THE EVENT A PATIENT FAILS TO MEET THESE RESPONSIBILITIES, MEDSTAR RESERVES THE RIGHT TO PURSUE ADDITIONAL BILLING AND COLLECTION EFFORTS.

 IN THE EVENT OF NON-PAYMENT BILLING, AND COLLECTION EFFORTS ARE DEFINED IN THE MEDSTAR BILLING AND COLLECTION POLICY. A FREE COPY IS AVAILABLE ON ALL HOSPITAL WEBSITES AND PATIENT PORTALS VIA THE FOLLOWING URL:

 WWW.MEDSTARHEALTH.ORG/FINANCIALASSISTANCE, OR BY CALL CUSTOMER SERVICE AT 1-800-280-9006.

UNINSURED PATIENTS OF MEDSTAR HEALTH'S FACILITIES MAY BE ELIGIBLE FOR

FULL FINANCIAL ASSISTANCE OR PARTIAL SLIDING-SCALE FINANCIAL ASSISTANCE

UNDER THIS POLICY. THE PATIENT ADVOCATE AND PATIENT FINANCIAL SERVICES

STAFF WILL DETERMINE ELIGIBILITY FOR FULL FINANCIAL ASSISTANCE AND

PARTIAL SLIDING-SCALE FINANCIAL ASSISTANCE BASED ON REVIEW OF INCOME FOR

THE PATIENT AND THEIR FAMILY (HOUSEHOLD), OTHER FINANCIAL RESOURCES

AVAILABLE TO THE PATIENT'S FAMILY, FAMILY SIZE, AND THE EXTENT OF THE

MEDICAL COSTS TO BE INCURRED BY THE PATIENT.

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COMMUNITY INFORMATION

PART VI, LINE 4

GEOGRAPHIC:

MSMHC'S CBSA INCLUDES RESIDENTS OF PRINCE GEORGE'S COUNTY, SPECIFICALLY CLINTON, MARYLAND (ZIP CODE 20735) AND DISTRICT HEIGHTS, MARYLAND (ZIP CODE 20747). THE COMMUNITY WAS SELECTED BASED ON ITS PROXIMITY TO THE HOSPITAL, AND THE AVAILABILITY OF PRE-EXISTING PROGRAMS AND SERVICES.

DEMOGRAPHICS:

PRINCE GEORGE'S COUNTY WAS ESTABLISHED IN THE 17TH CENTURY AND ENCOMPASSES A MIX OF URBAN, SUBURBAN, AND RURAL COMMUNITIES. THE COUNTY IS PREDOMINATELY AFRICAN AMERICAN WITH AN INCREASING HISPANIC, IMMIGRANT, AND NON-ENGLISH SPEAKING POPULATION. THE COUNTY'S ONCE RURAL GEOGRAPHY IS RAPIDLY EVOLVING INTO A SUBURBAN AREA, WITH AN INCREASED PRESENCE OF COMMERCIAL AND RESIDENTIAL DWELLINGS.

PRINCE GEORGE'S COUNTY, MD HAS A POPULATION OF 909,327 PEOPLE WITH A MEDIAN AGE OF 37.2 AND A MEDIAN HOUSEHOLD INCOME OF \$81,969. THE

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POPULATION OF PRINCE GEORGE'S COUNTY, MD HAS GROWN 5.2% FROM 864,029 IN 2010 AND ITS MEDIAN HOUSEHOLD INCOME GREW FROM \$79,184 TO \$81,969, A 3.5% INCREASE.

THE POPULATION OF PRINCE GEORGE'S COUNTY, MD IS 64.4% BLACK OR AFRICAN AMERICAN, 19.5% HISPANIC OR LATINO, AND 27.1% WHITE. 27.1% OF THE PEOPLE IN PRINCE GEORGE'S COUNTY, MD SPEAK A NON-ENGLISH LANGUAGE, AND 87.7% ARE U.S. CITIZENS.

PRINCE GEORGE'S COUNTY, MD BORDERS FAIRFAX COUNTY, VA, MONTGOMERY COUNTY, MD, DISTRICT OF COLUMBIA, DC, ANNE ARUNDEL COUNTY, MD, CHARLES COUNTY, MD, ALEXANDRIA CITY, VA, CALVERT COUNTY, MD, AND HOWARD COUNTY, MD. THE ECONOMY OF PRINCE GEORGE'S COUNTY, MD EMPLOYS 491K PEOPLE. THE LARGEST INDUSTRIES IN PRINCE GEORGE'S COUNTY, MD ARE TRADE, TRANSPORTATION AND UTILITIES (19.4%), LOCAL GOVERNMENT (13.7%), PROFESSIONAL AND BUSINESS SERVICES (12.6%), AND EDUCATION AND HEALTH SERVICES (10.6%).

DISTRICT HEIGHTS (ZIP CODE 20747) HAS AN APPROXIMATE POPULATION OF 5,800

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WITH A MEDIAN AGE OF 34. THE MEDIAN HOUSEHOLD INCOME IS \$70,382. THE POPULATION OF DISTRICT HEIGHTS, MD IS 90.2% BLACK OR AFRICAN AMERICAN, 7.2% HISPANIC OR LATINO, AND 2.05% TWO OR MORE RACES. 14.9% OF THE POPULATION FOR WHOM POVERTY STATUS IS DETERMINED IN DISTRICT HEIGHTS, MD (864 OUT OF 5.8K PEOPLE) LIVE BELOW THE POVERTY LINE, A NUMBER THAT IS LOWER THAN THE NATIONAL AVERAGE OF 10.5%. THE LARGEST DEMOGRAPHIC LIVING IN POVERTY IS FEMALES 12 - 14, FOLLOWED BY FEMALES 35 - 44 AND THEN FEMALES 6 - 11.

AS FOR CLINTON, MD (ZIP CODE 20735), THERE ARE APPROXIMATELY 38,000 RESIDENTS LIVING IN THIS CBSA WITH A MEDIAN AGE OF 42 AND A MEDIAN HOUSEHOLD INCOME OF \$108,622. THE PERCENTAGE OF INDIVIDUALS IN CLINTON, MD LIVING BELOW POVERTY LEVEL IS 4.9%. THE POPULATION OF CLINTON, MD IS 84.5% BLACK OR AFRICAN AMERICAN, 8.4% WHITE, AND 6.9% HISPANIC OR LATINO. 7.1% OF CLINTON, MD RESIDENTS ARE FOREIGN BORN. OF THE EMPLOYED POPULATION, 73.1% COMMUTE TO WORK ALONE, 14.4% UTILIZE PUBLIC TRANSPORTATION (EXCLUDING TAXICAB) AND 7.4% CARPOOL.

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FAITH BASED ORGANIZATIONS HAVE A PROMINENT PRESENCE IN THE CBSA. THERE ARE APPROXIMATELY 19 FAITH-BASED ORGANIZATIONS OF VARIOUS DENOMINATIONS LOCATED WITHIN THE ZIP CODE.

PROMOTION OF COMMUNITY HEALTH

PART VI, LINE 5

AS A COMMUNITY PARTNER, MSMHC ENGAGES IN SEVERAL COMMUNITY BENEFIT

ACTIVITIES TO IMPROVE AND PROMOTE THE HEALTH AND WELLBEING OF THE

COMMUNITY. PRIORITY AREAS, AS DETERMINED BY THE 2018 CHNA, FALL UNDER

THREE AREAS OF FOCUS INCLUDING HEALTH AND WELLNESS, ACCESS TO CARE, AND

SOCIAL DETERMINANTS OF HEALTH. PROGRAMS INCLUDE (BUT ARE NOT LIMITED

TO):

HEALTH AND WELLNESS

SENIOR WELLNESS PROGRAMS FOCUS ON CHRONIC DISEASE PREVENTION AND
MANAGEMENT AMONG HIGH-RISK POPULATIONS. EXERCISE IS A KEY FACTOR IN
MANAGING CHRONIC ILLNESSES AND IMPROVING QUALITY OF LIFE. COMMUNITY
MEMBERS AGED 65 AND BETTER CAN PARTICIPATE IN THE WALK WITH EASE PROGRAM

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TO INCREASE FLEXIBILITY, BALANCE, COORDINATION AND CARDIOVASCULAR ENDURANCE.

EDUCATIONAL PROGRAMS ARE OFFERED WITH THE GOAL OF IMPROVING COMMUNITY
HEALTH AND WELL-BEING. FOR EXAMPLE, THE NATIONAL DIABETES PREVENTION
PROGRAM IS A FREE YEAR-LONG PROGRAM THAT IS DELIVERED IN PERSON, ONLINE,
OR THROUGH A COMBINATION APPROACH THE GOAL IS FOR PARTICIPANTS TO MAKE
LIFESTYLE CHANGES SUCH AS EATING HEALTHIER, REDUCING STRESS, AND GETTING
MORE PHYSICAL ACTIVITY TO REDUCE THE RISK OF DEVELOPING TYPE 2 DIABETES.
THE SMOKING CESSATION PROGRAM IS ALSO OFFERED BOTH VIRTUALLY AND
IN-PERSON TO PRINCE GEORGE'S COUNTY RESIDENTS IN AND AROUND THE CBSA.
THIS IS AN 8-WEEK PROGRAM DESIGNED TO HELP PARTICIPANTS QUIT TOBACCO
USE.

SUPPORT GROUPS ARE OFFERED TO COMMUNITY MEMBERS FOR A VARIETY OF TOPICS INCLUDING MENTAL HEALTH, PROSTATE CANCER, MULTIPLE SCLEROSIS, DIABETES, BREASTFEEDING, CANCER, AND STROKE.

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- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

STAFF PARTICIPATE IN COMMUNITY HEALTH EVENTS SUCH AS HEALTH FAIRS,

FESTIVALS AND EXPOSITIONS WHERE SCREENINGS ARE PERFORMED, AND HEALTH

INFORMATION IS SHARED. OUTREACH IS ALSO PROVIDED IN-PERSON AND VIRTUALLY,

HOSPITAL STAFF SHARE THEIR KNOWLEDGE WITH THE COMMUNITY THROUGH ENGAGING

INTERVIEWS, SEMINARS, BLOGS AND VIDEOS.

ACCESS TO CARE

PHYSICIANS ASSIST AT SAFETY-NET CLINICS AND SCHOOL-BASED HEALTH CENTERS.

THE WHOLE SCHOOL, WHOLE COMMUNITY, WHOLE CHILD MODEL IS IMPLEMENTED BY

ENSURING ACCESS TO ADOLESCENT HEALTH, PRIMARY CARE, MENTAL HEALTH

SCREENINGS AND HEALTH EDUCATION.

PATIENT FINANCIAL SERVICES PROVIDES FINANCIAL ASSISTANCE TO UNINSURED

PATIENTS WHO RESIDE WITHIN THE COMMUNITY BY ASSISTING WITH ENROLLMENT IN

PUBLICLY-FUNDED ENTITLEMENT PROGRAMS, REFERRING PATIENTS TO STATE OR

FEDERAL INSURANCE EXCHANGE NAVIGATOR RESOURCES AND ASSISTING WITH

CONSIDERATION OF FUNDING THAT MAY BE AVAILABLE FROM OTHER CHARITABLE

ORGANIZATIONS.

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **6** Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

SOCIAL DETERMINANTS OF HEALTH

THE SCREENING, BRIEF INTERVENTION, AND REFERRAL TO TREATMENT (SBIRT)
PROGRAM IS PROVIDED TO SUPPORT SUBSTANCE ABUSE RECOVERY IN THE COMMUNITY
AND PROMOTE ACCESS TO BEHAVIORAL HEALTH PROGRAMS. THIS PROGRAM INCLUDES
THREE MAIN COMPONENTS: SCREENING, BRIEF INTERVENTION, AND REFERRAL TO
TREATMENT. THOSE WHO SCREEN POSITIVE FOR HIGH-RISK BEHAVIORS ARE
CONNECTED TO PEER RECOVERY COACHES WHO CONDUCT A BRIEF INTERVENTION AND
REFER TO TREATMENT IF APPROPRIATE. OPIOID OVERDOSE SURVIVOR OUTREACH
COACHES LINK COMMUNITY MEMBERS WITH A HISTORY OF SUBSTANCE ABUSE
TREATMENT WITH THE RESOURCES THEY NEED TO PREVENT A FUTURE OVERDOSE.

COMMUNITY HEALTH ADVOCATES IMPROVE THE HEALTH OF THEIR COMMUNITIES BY
EDUCATING OTHERS ON DISEASE AND INJURY PREVENTION AND LINKING COMMUNITY
MEMBERS TO HEALTHCARE AND SOCIAL SERVICES, INCLUDING FOOD ACCESS,
TRANSPORTATION, HOUSING, AND UTILITY ASSISTANCE.

SOCIAL NEEDS SCREENINGS ARE PROVIDED TO SCREEN FOR FOOD AND HOUSING

Page **10** Schedule H (Form 990) 2019

Supplemental Information Part VI

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

INSECURITY, AND BARRIERS RELATED TO TRANSPORTATION, EMPLOYMENT, AND UTILITIES. IDENTIFIED NEEDS ARE ADDRESSED BY CONNECTING THE PARTICIPANT TO SOCIAL SERVICES AND OTHER RESOURCES IN THE COMMUNITY. OUR COMMUNITY PARTNER, AUNT BERTHA, PROVIDES AN ONLINE PLATFORM THAT ALLOWS STAFF TO TRACK AND MANAGE REFERRALS WITH LOCAL NONPROFIT GROUPS.

DISASTER READINESS

THE HOSPITAL STRENGTHENED THE COMMUNITY HEALTH RESILIENCE BY IMPROVING THE ABILITY OF THE COMMUNITY TO WITHSTAND AND RECOVER FROM CORONAVIRUS, A PUBLIC HEALTH EMERGENCY THAT SURFACED IN MARCH 2020. LEADERSHIP PARTICIPATED IN COMMUNITY-WIDE TASK FORCES AND STAFF IMPLEMENTED PROGRAMS ASSOCIATED WITH ADDRESSING HEALTH NEEDS ARISING FROM CORONAVIRUS.

AFFILIATED HEALTH CARE SYSTEM

PART VI, LINE 6

AS A PROUD MEMBER OF MEDSTAR HEALTH, MSMHC IS ABLE TO EXPAND ITS CAPACITY TO MEET THE NEEDS OF THE COMMUNITY BY PARTNERING WITH OTHER MEDSTAR HOSPITALS AND ASSOCIATED ENTITIES. MEDSTAR HEALTH RESOURCES ASSIST THE

Schedule H (Form 990) 2019

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Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

HOSPITAL IN COMMUNITY HEALTH PLANNING TO MEET THE NEEDS OF THE UNINSURED AND OTHER VULNERABLE POPULATIONS. THROUGH ITS COMMUNITY HEALTH FUNCTION, MEDSTAR HEALTH PROVIDES MSMHC WITH TECHNICAL SUPPORT TO ENHANCE COMMUNITY HEALTH PROGRAMMING AND EVALUATION. MEDSTAR'S CORPORATE PHILANTHROPY DEPARTMENT IDENTIFIES AND SEEKS PUBLIC AND PRIVATE FUNDING SOURCES TO ENSURE THE AVAILABILITY OF HIGH QUALITY HEALTH SERVICES, REGARDLESS OF ABILITY TO PAY.

STATE FILING OF COMMUNITY BENEFIT REPORT

PART VI, LINE 7

THE COMMUNITY BENEFIT REPORT FOR MSMHC IS FILED IN THE STATE OF MARYLAND.

SCHEDULE J (Form 990)

Compensation InformationFor certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public

Department of the Treasury Internal Revenue Service Name of the organization

MEDSTAR SOUTHERN MD HOSPITAL CENTER INC.

Inspection Employer identification number

46-0726303

| Part | Questions Regarding Compensation | | | | | | |
|------|--|----|-----|----|--|--|--|
| | | | Yes | No | | | |
| 1a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. | | | | | | |
| | First-class or charter travel Housing allowance or residence for personal use | | | | | | |
| | Travel for companions Payments for business use of personal residence | | | | | | |
| | Tax indemnification and gross-up payments Health or social club dues or initiation fees | | | | | | |
| | Discretionary spending account Personal services (such as maid, chauffeur, chef) | | | | | | |
| h | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment | | | | | | |
| D | or reimbursement or provision of all of the expenses described above? If "No," complete Part III to | | | | | | |
| 2 | explain | 1b | | | | | |
| _ | directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line | | | | | | |
| | 1a? | 2 | | | | | |
| • | | _ | | | | | |
| 3 | Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. | | | | | | |
| | X Compensation committee X Written employment contract | | | | | | |
| | X Independent compensation consultant X Compensation survey or study | | | | | | |
| | X Form 990 of other organizations X Approval by the board or compensation committee | | | | | | |
| 4 | During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: | | | | | | |
| а | Receive a severance payment or change-of-control payment? | 4a | | X | | | |
| b | Participate in, or receive payment from, a supplemental nonqualified retirement plan? | 4b | | X | | | |
| С | Participate in, or receive payment from, an equity-based compensation arrangement? | 4c | | Х | | | |
| | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. | | | | | | |
| | Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. | | | | | | |
| 5 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any | | | | | | |
| _ | compensation contingent on the revenues of: | | | | | | |
| а | The organization? | 5a | | Х | | | |
| b | Any related organization? | 5b | | Х | | | |
| | If "Yes" on line 5a or 5b, describe in Part III. | | | | | | |
| 6 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any | | | | | | |
| | compensation contingent on the net earnings of: | | | | | | |
| а | The organization? | 6a | | X | | | |
| b | Any related organization? | 6b | | Х | | | |
| | If "Yes" on line 6a or 6b, describe in Part III. | | | | | | |
| 7 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed | | | | | | |
| | payments not described on lines 5 and 6? If "Yes," describe in Part III. | 7 | | Х | | | |
| 8 | Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject | | | | | | |
| | to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe | | | | | | |
| | in Part III | 8 | | X | | | |
| 9 | If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in | | | | | | |
| | Regulations section 53.4958-6(c)? | 9 | 1 | 1 | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2019

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| | | (B) Breakdown of | f W-2 and/or 1099-MIS | C compensation | (C) Retirement and | (D) Nontaxable | (E) Total of columns | (F) Compensation |
|-------------------------------------|------|--------------------------|-------------------------------------|-------------------------------------|-----------------------------|----------------|----------------------|--|
| (A) Name and Title | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | other deferred compensation | benefits | (B)(i)-(D) | in column (B) reported as deferred on prior Form 990 |
| KENNETH A. SAMET | (i) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| 1 ^{DIRECTOR} | (ii) | 1,965,427. | 5,633,373. | 0. | 54,494. | 36,202. | 7,689,496. | 0. |
| LOUIS MAVROMATIS, M.D. | (i) | 273,751. | 65,637. | 0. | 8,400. | 28,290. | 376,078. | 0. |
| 2 ^{VP - IT} | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| WILLIAM TANNER, M.D. | (i) | 277,712. | 203,148. | 582. | 0. | 19,846. | 501,288. | 0. |
| 3 ^{DIRECTOR} | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| WILLIAM O. SUDDATH, M.D | (i) | 599,643. | 0. | 0. | 8,400. | 19,945. | 627,988. | 0. |
| 4 ^{DIRECTOR} | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| CLYDE PRAY | (i) | 660,809. | 58,750. | 0. | 8,400. | 16,503. | 744,462. | 0. |
| 5 DIRECTOR | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| CHRISTINE R. WRAY | (i) | 293,881. | 290,444. | 0. | 4,200. | 14,042. | 602,567. | 0. |
| 6PRESIDENT/DIRECTOR | (ii) | 293,881. | 290,444. | 0. | 4,200. | 14,041. | 602,566. | 0. |
| DAVID HAVRILLA | (i) | 72,347. | 31,421. | 2,400. | 4,159. | 5,051. | 115,378. | 0. |
| 7 ^{CFO (UNTIL 2/2020)} | (ii) | 217,040. | 94,262. | 7,201. | 12,478. | 15,155. | 346,136. | 0. |
| ANNETTE BRONER | (i) | 101,796. | 25,433. | 0. | 4,592. | 12,852. | 144,673. | 0. |
| 8 ^{SECRETARY} | (ii) | 101,795. | 25,433. | 0. | 4,592. | 12,853. | 144,673. | 0. |
| PATRICIA SCALFARI | (i) | 257,563. | 51,364. | 0. | 8,400. | 11,008. | 328,335. | 0. |
| 9 ^{CNO} | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| GRANT MCCLURE | (i) | 236,278. | 52,493. | 0. | 0. | 20,033. | 308,804. | 0. |
| 10 PROF SVCS & PLANT OPS | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| CHILEDUM AHAGHOTU | (i) | 398,932. | 276,749. | 0. | 1,532. | 28,831. | 706,044. | 0. |
| 11 ^{VP} , MEDICAL AFFAIRS | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| SALLU MUNU | (i) | 201,305. | 4,350. | 0. | 6,170. | 304. | 212,129. | 0. |
| 12 ^{NURSE II} | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| DANIEL FEELEY | (i) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| 13 FORMER OFFICER | (ii) | 227,696. | 53,676. | 0. | 8,400. | 25,650. | 315,422. | 0. |
| CARRIE JENNISON | (i) | 72,397. | 0. | 7,679. | 0. | 6,381. | 86,457. | 0. |
| 14 FORMER CFO | (ii) | 72,396. | 0. | 7,680. | 0. | 6,381. | 86,457. | 0. |
| ROBERT LALLY | (i) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| 15 ^{CFO} (2/2020 - 5/2020) | (ii) | 314,629. | 127,173. | 0. | 34,576. | 26,185. | 502,563. | 0. |
| | (i) | | | | | | | |
| 16 | (ii) | | | | | | | |

46-0726303

Schedule J (Form 990) 2019

Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE J, PART III

MR. SAMET'S COMPENSATION IN PART II, COLUMN (B) INCLUDES \$2,636,097,

REPRESENTING BENEFITS RECEIVED FROM EXECUTIVE RETIREMENT PLANS THAT ARE

COMPRISED OF TARGET BENEFITS DETERMINED ANNUALLY BASED ON COMPENSATION

AND YEARS OF SERVICE AND LONG-TERM RETENTION ARRANGEMENTS.

CHRISTINE WRAY'S COMPENSATION IS FOR SERVICES PROVIDED AS PRESIDENT TO BOTH MEDSTAR SOUTHERN MARYLAND HOSPITAL CENTER AND MEDSTAR ST. MARY'S HOSPITAL.

DAVID HAVRILLA'S COMPENSATION IS FOR SERVICES PROVIDED AS CFO TO MEDSTAR MONTGOMERY MEDICAL CENTER, MEDSTAR ST. MARY'S HOSPITAL, AND MEDSTAR SOUTHERN MARYLAND HOSPITAL CENTER.

SCHEDULE L

Department of the Treasury Internal Revenue Service

Transactions With Interested Persons

(Form 990 or 990-EZ) ► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ►Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open To Public Inspection

| Name of the organization | | | | | | | | Employer | identiti | cation | numbe | r | |
|--|----------------|--|---------------------------------------|------|------------------|---------------------------------|---------------------------------------|-----------------|-----------|--|----------|------------------------|------|
| MEDSTAR SOUTHERN MI | HOSPITAL | CENTER : | INC. | | | | | 46- | 0726 | 303 | | | |
| | | | | | | | 501(c)(29) organ 25a or 25b, or Fo | | | | line 40 | Ob. | |
| 4 (a) Name of discountified | | (b) Relationship between disqualified person and | | | | (-) D | | - 6 1 | | | (d) | Corrected | |
| 1 (a) Name of disqualified | person | | organization | | | | (c) De | escription | or trans | action | | Ye | s No |
| (1) | | | | | | | | | | | | | |
| (2) | | | | | | | | | | | | | |
| (3) | | | | | | | | | | | | | |
| (4) | | | | | | | | | | | | | |
| (5) | | | | | | | | | | | | | |
| (6) | | | | | | | | | | | | | |
| 2 Enter the amount of t | ax incurred b | y the organiz | zatior | mana | gers or disq | ualifie | d persons during | the year | ar | | | | |
| under section 4958 | | | | | | | | - | | \$ | | | |
| 3 Enter the amount of to | | | | | | | | | | • \$ _ | | | |
| | | | | | , 0 | | | | | _ | | | |
| Complete if the organization rep | organization a | answered "Ye | es" oı | | | | line 38a or Form 9 | 990, Part | : IV, lir | ne 26; | or if th | ne | |
| (a) Name of interested person (b) Relationship with organization | | (c) Purpose of loan | (d) Loan to or from the organization? | | principal amount | | (f) Balance due | (g) In default? | | ? (h) Approved by board or committee? | | (i) Writte agreemen | |
| | | | То | From | | | | Yes | No | Yes | No | Yes | No |
| (1) | | | | | | | | | | | | | |
| (2) | | | | | | | | | | | | | |
| (3) | | | | | | | | | | | | | |
| (4) | | | | | | | | | | | | | |
| (5) | | | | | | | | | | | | | |
| (6) | | | | | | | | | | | | | |
| (7) | | | | | | | | | | | | | |
| (8) | | | | | | | | | | | | | |
| (9) | | | | | | | | | | | | | |
| (10) | | | | | | | | | | | | | |
| Total | | | | | | 🕨 | \$ | | | | | | |
| Part III Grants or Assis Complete if the | | | | | | , line 2 | 27. | | | | | | |
| (a) Name of interested person | | ip between intere I the organization | | | | (d) Type of assistance (e) Purp | | | Purpos | urpose of assistance | | | |
| (1) | | | | | | | | | | | | | |
| (2) | | | | | | | | | | | | | |
| (3) | | | | | | | | | | | | | |
| (4) | | | | | | | | | | | | | |
| (5) | | | | | | | | | | | | | |
| (6) | | | | | | | | | | | | | |
| (7) | | | | | | | | | | | | | |
| (8) | | | | | | | | | | | | | |
| (9) | | | | | | | | 1 | | | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2019

(10)

Schedule L (Form 990 or 990-EZ) 2019 Page 2

Part IV **Business Transactions Involving Interested Persons.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of transaction | (d) Description of transaction | (e) Sharir organizati revenue: | |
|--|---|---------------------------|--------------------------------|--------------------------------------|----|
| | | | | Yes | No |
| (1) WHITING-TURNER CONTRACTING COMPANY | SEE PART V | 6,317,387. | CONTRACTING COMPANY | | Х |
| _(2) | | | | | |
| (3) | | | | | |
| (4) | | | | | |
| (5) | | | | | |
| (6) | | | | | |
| (7) | | | | | |
| (8) | | | | | |
| (9) | | | | | |
| (10) | | | | | |

Part V **Supplemental Information**

Provide additional information for responses to questions on Schedule L (see instructions).

BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS

SCHEDULE L, PART V

THE WHITING-TURNER CONTRACTING COMPANY WAS A SUBSTANTIAL CONTRIBUTOR (IN

EXCESS OF \$5,000) THAT ALSO PROVIDED SERVICES TO MEDSTAR SOUTHERN

MARYLAND HOSPITAL VALUED IN EXCESS OF \$100,000.

PER MEDSTAR'S CONFLICT OF INTEREST POLICY, THESE TRANSACTIONS ARE AT

ARMS-LENGTH FOR FAIR MARKET VALUE.

SCHEDULE M (Form 990)

Noncash Contributions

2019

Department of the Treasury Internal Revenue Service

Name of the organization

 \blacktriangleright Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

MEDSTAR SOUTHERN MD HOSPITAL CENTER INC.

Employer identification number 46-0726303

| Par | Types of Property | | | | | | | |
|-----|--|-------------------------------|--|---|-------------|-----|-----|----|
| | | (a) Check if applicable | (b) Number of contributions or items contributed | (c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g | Method o | | | |
| 1 | Art - Works of art | | | | | | | |
| 2 | Art - Historical treasures | | | | | | | |
| 3 | Art - Fractional interests | | | | | | | |
| 4 | Books and publications | | | | | | | |
| 5 | Clothing and household | | | | | | | |
| | goods | | | | | | | |
| 6 | Cars and other vehicles | | | | | | | |
| 7 | Boats and planes | | | | | | | |
| 8 | Intellectual property | | | | | | | |
| 9 | Securities - Publicly traded | | | | | | | |
| 10 | Securities - Closely held stock | X | 1. | 29,985. | FMV | | | |
| 11 | Securities - Partnership, LLC, | | | | | | | |
| | or trust interests | | | | | | | |
| 12 | Securities - Miscellaneous | | | | | | | |
| 13 | Qualified conservation | | | | | | | |
| | contribution - Historic | | | | | | | |
| | structures | | | | | | | |
| 14 | Qualified conservation | | | | | | | |
| | contribution - Other | | | | | | | |
| 15 | Real estate - Residential | | | | | | | |
| 16 | Real estate - Commercial | | | | | | | |
| 17 | Real estate - Other | | | | | | | |
| 18 | Collectibles | | | | | | | |
| 19 | Food inventory | | | | | | | |
| 20 | Drugs and medical supplies | | | | | | | |
| 21 | Taxidermy | | | | | | | |
| 22 | Historical artifacts | | | | | | | |
| 23 | Scientific specimens | | | | | | | |
| 24 | Archeological artifacts | | | | | | | |
| 25 | Other ►() | | | | | | | |
| 26 | Other ►() | | | | | | | |
| 27 | Other ►() | | | | | | | |
| 28 | Other ►() | | | | | | | |
| 29 | Number of Forms 8283 received | by the orga | anization during the tax ye | ear for contributions for | | | | |
| | which the organization completed I | Form 8283, | Part IV, Donee Acknowledg | ement | 29 | | | |
| | | | | | | | Yes | No |
| 30a | During the year, did the organizat | | | | _ | | | |
| | 28, that it must hold for at least the | - | | | | | | |
| | to be used for exempt purposes for | | olding period? | | | 30a | | X |
| | If "Yes," describe the arrangement i | | | | | | | |
| 31 | Does the organization have a | | | | | | | |
| | contributions? | | | | | 31 | Х | |
| 32a | Does the organization hire or use | - | | · · · · · · · · · · · · · · · · · · · | | | | 37 |
| | contributions? | | | | | 32a | | X |
| | If "Yes," describe in Part II. | | | | | | | |
| 33 | If the organization didn't report an | amount in c | olumn (c) for a type of prop | perty for which column (a) | is checked, | | | |
| | describe in Part II. | | | | | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2019

2944849

Part II Suppleme

Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

JSA Schedule M (Form 990) (2019)

9E1508 1.000

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2019

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

gov/form990. Inspection

Employer identification number

46-0726303

MEDSTAR SOUTHERN MD HOSPITAL CENTER INC.

ORGANIZATION MEMBERS

PART VI, LINE 6

THE ORGANIZATION IS AN AFFILIATE AND SUBSIDIARY OF MEDSTAR HEALTH, INC.,

A TAX-EXEMPT MARYLAND NON-STOCK CORPORATION. MEDSTAR HEALTH, INC., OR ONE

OF ITS AFFILIATES AND SUBSIDIARIES, IS THE SOLE MEMBER OF THE

ORGANIZATION.

DESCRIPTION OF MEMBERS

PART VI, LINE 7A

AS AN AFFILIATE AND SUBSIDIARY OF MEDSTAR HEALTH, INC., A TAX-EXEMPT

MARYLAND NON-STOCK CORPORATION, THE ORGANIZATION MAY RECOMMEND PERSON(S)

FOR MEMBERSHIP ON THE ORGANIZATION'S GOVERNING BODY. ANY SUCH

RECOMMENDATION BY THE ORGANIZATION IS SUBJECT TO APPROVAL BY THE

GOVERNANCE COMMITTEE OF THE BOARD OF DIRECTORS OF MEDSTAR HEALTH, INC.

THE BOARD OF MEDSTAR HEALTH, INC. HAS DELEGATED CERTAIN APPROVAL

AUTHORITY TO THE GOVERNANCE COMMITTEE AND THE PRESIDENT & CEO OF MEDSTAR

HEALTH, INC.

DECISIONS OF GOVERNING BODY

PART VI, LINE 7B

AS AN AFFILIATE AND SUBSIDIARY OF MEDSTAR HEALTH, INC., A TAX-EXEMPT

MARYLAND NON-STOCK CORPORATION, THE BYLAWS OF THE ORGANIZATION ARE

SUBJECT TO CERTAIN RESERVED POWERS, WHICH PROVIDE THAT THE SOLE MEMBER OF

THE ORGANIZATION MUST APPROVE CERTAIN DECISIONS, INCLUDING BUT NOT

Name of the organization MEDSTAR SOUTHERN MD HOSPITAL CENTER INC. Employer identification number 46-0726303

LIMITED TO MATTERS CONCERNING THE SALE OR PURCHASE OF REAL OR PERSONAL PROPERTY, CAPITAL BUDGETS, STRATEGIC PLANNING, INVESTMENTS, AND CORPORATE GOVERNANCE.

PROCESS FOR REVIEWING FORM 990

PART VI, LINE 11B

THE PROCESS FOR REVIEWING THE FORM 990 INCLUDED EDUCATION AND TRANSPARENCY. SENIOR FINANCIAL EXECUTIVES, WORKING WITH INDEPENDENT OUTSIDE EXPERTS, THOROUGHLY REVIEWED FORM 990 AND ACCOMPANYING INSTRUCTIONS. IN ADDITION, SENIOR EXECUTIVES REVIEWED THE RELEVANT SECTIONS OF THE FORM 990 WITH THE FOLLOWING COMMITTEES OF THE ORGANIZATION'S GOVERNING BODY: FINANCE, AUDIT, GOVERNANCE, STRATEGIC PLANNING, AND EXECUTIVE COMPENSATION. FOLLOWING THESE MEETINGS, THE GOVERNING BODY WAS PROVIDED A COPY OF THE FORM 990 IN ITS FINAL FORM AND GIVEN AN OPPORTUNITY TO PROVIDE ANY INPUT OR COMMENTS RELATING TO THE FORM 990 PRIOR TO ITS FILING.

CONFLICT OF INTEREST POLICY

PART VI, LINE 12C

APPOINTMENT OF BOARDS OF DIRECTORS MEDSTAR HEALTH (AND ITS SUBSIDIARIES) REQUIRE ALL NOMINATED DIRECTORS, PRIOR TO THEIR APPOINTMENT OR ELECTION, TO DISCLOSE THE EXISTENCE OF (OR POTENTIAL EXISTENCE OF) ANY TRANSACTION WITH MEDSTAR THAT WOULD RESULT IN A CONFLICT OF INTEREST. SUCH DISCLOSURES (IF ANY) ARE REVIEWED BY THE GOVERNANCE COMMITTEE OF THE MEDSTAR HEALTH BOARD OF DIRECTORS WHICH DETERMINES HOW THE MATTER SHOULD BE RESOLVED.

ANNUAL DISCLOSURES - ALL OFFICERS, DIRECTORS, AND SENIOR MANAGERS ALL OFFICERS, DIRECTORS AND SENIOR MANAGERS ARE REQUIRED, NOT LESS THAN ANNUALLY, TO COMPLETE A SURVEY OF QUESTIONS CONCERNING ANY TRANSACTIONS OR RELATIONSHIPS WHICH WOULD OR COULD REPRESENT A CONFLICT OF INTEREST. SUCH DISCLOSURES (IF ANY) ARE REVIEWED BY THE GOVERNANCE COMMITTEE OF THE MEDSTAR HEALTH BOARD OF DIRECTORS WHICH DETERMINES HOW THE MATTER SHOULD BE RESOLVED. IN ADDITION, OFFICERS AND DIRECTORS OF MARYLAND HOSPITALS AND NURSING CENTERS ARE REQUIRED TO ANNUALLY DISCLOSE ADDITIONAL INFORMATION RELATING TO POTENTIAL CONFLICTS OF INTEREST AND SUCH DISCLOSURES ARE REPORTED TO THE MARYLAND HEALTH SERVICES COST REVIEW COMMISSION (HSCRC).

DESCRIPTION OF EXECUTIVE COMPENSATION

PART VI, LINE 15

THE EXECUTIVE COMPENSATION COMMITTEE OF THE BOARD OF DIRECTORS OF MEDSTAR HEALTH, INC. (THE "COMMITTEE") HAS OVERSIGHT OVER THE EXECUTIVE COMPENSATION PROGRAM (THE "PROGRAM") OF MEDSTAR HEALTH, INC. AND ITS AFFILIATES. TOTAL COMPENSATION FOR THE TOP MANAGEMENT OFFICIALS, OFFICERS AND KEY EMPLOYEES OF MEDSTAR HEALTH, INC. AND ITS AFFILIATES ARE REVIEWED AND APPROVED BY THE COMMITTEE WITH ASSISTANCE AND GUIDANCE FROM AN INDEPENDENT THIRD PARTY ADVISOR. THE MEMBERS OF THE COMMITTEE ARE INDEPENDENT FROM ALL OF THE PARTICIPANTS IN THE PROGRAM.

THE MAIN OBJECTIVE OF THE PROGRAM IS TO PROVIDE MARKET COMPETITIVE TOTAL COMPENSATION THAT IS INTERNALLY EQUITABLE AND HAS A STRONG PAY-FOR-PERFORMANCE LINKAGE. PERFORMANCE IS EVALUATED AT THE SYSTEM,

OPERATING UNIT, AND INDIVIDUAL LEVELS. THE OVERALL TOTAL COMPENSATION PHILOSOPHY IS MANAGED AT THE 75TH PERCENTILE OF THE COMPETITIVE MARKET FOR COMPARABLE SIZE (NET REVENUE) AND TYPE (TAX-EXEMPT HEALTHCARE ORGANIZATIONS). WHERE APPROPRIATE, ADDITIONAL INDUSTRY DATA IS CONSIDERED (GENERAL BUSINESS AND/OR TAXABLE HEALTHCARE) FOR SELECTED POSITIONS THAT CAN BE RECRUITED FROM OR POTENTIALLY LOST TO THESE INDUSTRIES (E.G., INFORMATION TECHNOLOGY, FINANCE, ETC.).

THE COMMITTEE HAS ENGAGED ERNST & YOUNG LLP ("E&Y") TO SERVE AS AN ADVISOR ON THE REASONABLENESS AND COMPETITIVENESS OF THE PROGRAM. DETERMINING REASONABLENESS AND COMPETITIVENESS, E&Y REVIEWS MARKET PRACTICES AND TRENDS, AND MAKES RECOMMENDATIONS RELATED TO THE PROGRAM. E&Y UTILIZES INFORMATION FROM CUSTOM SURVEYS, NATIONAL COMPENSATION SURVEYS, PROPRIETARY DATABASES, AND CLIENT EXPERIENCES TO DETERMINE ITS FINAL RECOMMENDATIONS. E&Y PRESENTS THEIR FINDINGS AND RECOMMENDATIONS TO THE COMMITTEE. THE COMMITTEE MAKES THE FINAL DECISIONS ON ALL OF THE COMPENSATION DETERMINATIONS OF THE PROGRAM. ALL DECISIONS MADE BY THE COMMITTEE ARE CONTEMPORANEOUSLY DOCUMENTED.

FINANCIAL STATEMENT AVAILABILITY

PART VI, LINE 19

MEDSTAR HEALTH POSTS ITS ANNUAL FINANCIAL AUDIT AND QUARTERLY FINANCIAL REPORTS TO THE ELECTRONIC MUNICIPAL MARKET ACCESS (EMMA) SYSTEM. ORGANIZATION ALSO E-MAILS ITS ANNUAL AND QUARTERLY DISCLOSURES TO HOLDERS OF THE COMPANY'S PUBLICLY TRADED DEBT. THE COMPANY'S GOVERNANCE DOCUMENTS AND CONFLICTS OF INTEREST POLICIES ARE AVAILABLE UPON REQUEST THROUGH ITS

2944849

Schedule O (Form 990 or 990-EZ) 2019 Page 2

Name of the organization MEDSTAR SOUTHERN MD HOSPITAL CENTER INC. Employer identification number 46-0726303

CORPORATE (OR AS APPLICABLE ENTITY) PUBLIC INFORMATION OFFICES.

OTHER CHANGES IN NET ASSETS

PART XI, LINE 9

EQUITY TRANSFERS.....\$(45,561,633)

INCOME TAX PROVISION-FEDERAL..... \$ 23,604

TOTAL \$ (45,538,029)

ATTACHMENT 1

FORM 990, PART III, LINE 1 - ORGANIZATION'S MISSION

AS A PROUD MEMBER OF MEDSTAR HEALTH, MEDSTAR SOUTHERN MARYLAND HOSPITAL CENTER'S (MEDSTAR SOUTHERN MARYLAND) MISSION IS TO UPHOLD ITS COMMITMENT TO THE COMMUNITY BY CONTINUOUSLY PROMOTING, MAINTAINING, AND IMPROVING HEALTH THROUGH EDUCATION AND SERVICE WHILE ASSURING FISCAL INTEGRITY. MEDSTAR SOUTHERN MARYLAND IS LOCATED IN SOUTHERN PRINCE GEORGE'S COUNTY, MARYLAND. IN FISCAL YEAR 2020, MSMHC HAD APPROXIMATELY 10,805 INPATIENT ADMISSIONS AND APPROXIMATELY 88,071 OUTPATIENT VISITS INCLUDING 44,763 EMERGENCY VISITS.

ATTACHMENT 2

FORM 990, PART III - PROGRAM SERVICE, LINE 4A

MEDSTAR SOUTHERN MARYLAND'S LARGEST PROGRAM IS ACCESS TO AND THE PROVISION OF ACUTE HOSPITAL SERVICES TO THE COMMUNITIES OF PRINCE GEORGE'S, CHARLES AND CALVERT COUNTY, MARYLAND AND THE SURROUNDING AREAS. IN ADDITION TO THE PROGRAM SERVICE EXPENSES LISTED ABOVE, MEDSTAR SOUTHERN MARYLAND INCURRED \$78.2M OF MANAGEMENT AND GENERAL EXPENSES IN PROVIDING SERVICES TO ITS COMMUNITIES. THE

Name of the organization $\mbox{MEDSTAR SOUTHERN MD HOSPITAL CENTER INC.}$

Employer identification number 46-0726303

ATTACHMENT 2 (CONT'D)

HOSPITAL OFFERS A FULL RANGE OF SERVICES AND IS KNOWN FOR ITS

CARDIOVASCULAR AND ORTHOPAEDIC PROGRAMS. THE HOSPITAL ALSO HAS THE

WOMEN & NEWBORNS CENTER, WHICH INCLUDES AN OBSTETRICS AND

GYNECOLOGY PROGRAM WITH A LEVEL 2 SPECIAL CARE NURSERY AND PRIVATE

PATIENT ROOMS. OTHER SPECIALTY SERVICES INCLUDE AN EMERGENCY

DEPARTMENT AND CRITICAL CARE UNIT, BREAST HEALTH PROGRAM, SURGICAL

CENTER, SLEEP DISORDERS LAB, INPATIENT AND OUTPATIENT BEHAVIORAL

HEALTH PROGRAMS, REHABILITATIVE MEDICINE, AND MEDSTAR SOUTHERN

MARYLAND IS A PRIMARY STROKE CENTER.

AS ONE OF THE LARGEST HEALTHCARE SYSTEMS IN MARYLAND AND THE WASHINGTON, D.C., REGION, MEDSTAR HEALTH AND ITS AFFILIATED

ENTITIES CARED FOR ONE IN FOUR COVID-19 PATIENTS IN THE REGION

SINCE MARCH 2020. OPERATING AS ONE MEDSTAR AND ALIGNING WITH

GUIDANCE FROM THE CENTERS FOR DISEASE CONTROL AND PREVENTION (CDC)

AND LOCAL DEPARTMENTS OF HEALTH, MEDSTAR HEALTH'S COVID-19

PREPARATIONS AND RESPONSE WERE GUIDED BY TWO CRITICAL DRIVERS:

PROVIDING A SAFE CARE ENVIRONMENT FOR PATIENTS AND ASSOCIATES AND

ENSURING OPERATIONAL CONTINUITY TO FULFILL OUR CORE MISSION OF

CARING FOR OUR COMMUNITIES. THESE EFFORTS INCLUDED ADDING HOSPITAL

BEDS IN PREPARATION FOR PATIENT SURGES; BALANCING HOSPITAL

ADMISSIONS BY USING URGENT CARE SITES AS FRONTLINE PROVIDERS AND

FACILITATING TELEHEALTH INTERACTIONS FOR VIRTUAL CARE AND

REFERRALS; UTILIZING HOME HEALTH SERVICES TO TRANSITION CARE FROM

INPATIENT SETTINGS, AMBULATORY FACILITIES, AND A CONVENTION CENTER

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Employer identification number Name of the organization MEDSTAR SOUTHERN MD HOSPITAL CENTER INC. 46-0726303

ATTACHMENT 2 (CONT'D)

FIELD HOSPITAL; AND STANDING UP MORE THAN 40 COVID-19 TESTING LOCATIONS. UNDERLYING THESE ACTIONS IS MEDSTAR HEALTH'S COMMITMENT TO THE HIGHEST LEVELS OF QUALITY AND SAFETY, REFLECTED BY THE SYSTEMWIDE IMPLEMENTATION OF UNIVERSAL FACE MASKING FOR PATIENTS AND ASSOCIATES, AND ACQUISITION OF PERSONAL PROTECTIVE EQUIPMENT AT USAGE LEVELS 10 TIMES NORMAL USE.

ATTACHMENT 3

| 990, | PART VII | - COMPENSATION | OF | THE | FIVE | HIGHEST | PAID | IND. | CONTRACTORS | |
|------|----------|----------------|----|-----|------|---------|------|------|-------------|--|
|------|----------|----------------|----|-----|------|---------|------|------|-------------|--|

| NAME AND ADDRESS | DESCRIPTION OF SERVICES | COMPENSATION |
|---|-------------------------|--------------|
| AMN HEALTHCARE INC 12400 HIGH BLUFF DR SANDIAGO, CA 92130 | MEDICAL STAFFING | 18,753,812. |
| DIAMOND HEALTHCARE OF NORTHERN VIRGINIA 701 E BYRD ST 15TH FLOOR RICHMOND, VA 23219 | HEALTHCARE MGT SVCS | 4,010,170. |
| SODEXO INC & AFFILIATES 9801 WASHINGTONIAN BLVD. GAITHERSBURG, MD 20878 | FOOD&FACILITIES MGMT | 1,804,172. |
| CALLISON RTKL INC. 233 BROADWAY STE 16 NEWYORK, NY 10279 | PROFESSIONAL SVCS | 1,579,731. |
| DIAMOND HEALTHCARE CORPORATION 701 E BRYD ST FL 15 RICHMOND, VA 23219 | HEALTHCARE MGT SVCS | 1,330,970. |

ATTACHMENT 4

| Name of the organization MEDSTAR SOUTHERN MD HOSPITAL CENTER INC. | | | Employer identification number 46-0726303 | | |
|---|---------------|----------------------|---|-------------------------|--|
| THE POPULATION OF THE PROPERTY. | | | ATTACHMENT | | |
| FORM 990, PART IX - OTHER FEES | | : | | | |
| | (A) | (B) | (C) | (D) | |
| DESCRIPTION | TOTAL FEES | PROGRAM SERVICE EXP. | MANAGEMENT AND GENERAL | FUNDRAISING EXPENSES | |
| PURCHASED PROFESSIONAL SERVICE | 9,124,457. | 9,333,931. | -209,474. | | |
| SUBSIDY EXPENSE - INTERCOMPANY | 8,238,728. | 8,238,728. | | | |
| PHYSICIAN SERVICES | 3,897,548. | 3,897,548. | | | |
| NON-PHYS INTERCO PURCH | 2,300,385. | 2,300,385. | | | |
| MISC PURCHASED SERVICES | 1,521,186. | 562,305. | 958,881. | | |
| COMMERCIAL LAUNDRY | 400,386. | 396,388. | 3,998. | | |
| PROTECTION SERVICES | 378,430. | 289,380. | 89,050. | | |
| PRINTING SERVICES | 317,121. | 632. | 316,489. | | |
| LAB SERVICES | 311,351. | 268,244. | 43,107. | | |
| PATIENT TRANSPORTATION | 109,174. | 109,174. | | | |
| COMPUTER SERVICES | 97,823. | 97,823. | | | |
| BANK FEES | 96,620. | | 96,620. | | |
| MISCELLANEOUS FEES FOR SVCS | 282,788. | 164,236. | 118,552. | | |

27,075,997.

TOTALS

25,658,774.

1,417,223.

Department of the Treasury

Internal Revenue Service

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047
2019
Open to Public Inspection

Name of the organization

MEDSTAR SOUTHERN MD HOSPITAL CENTER INC.

Employer identification number 46-0726303

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

| (a) Name, address, and EIN (if applicable) of disregarded entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Total income | (e) End-of-year assets | (f) Direct controlling entity |
|--|--------------------------------|---|---------------------|---------------------------|-------------------------------|
| (1) | | | | | |
| (2) | | | | | |
| | | | | | |
| (4) | | | | | |
| (5) | | | | | |
| <u>(6)</u> | | | | | |

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

| (a) Name, address, and EIN of related o | (a) Name, address, and EIN of related organization | | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity | conti | g) 512(b)(13) rolled ity? |
|--|--|--------------|---|----------------------------|--|-------------------------------|-------|------------------------------------|
| | | | | | | | Yes | No |
| (1) CHURCH HOME CORPORATION | 23-7374724 | | | | | | | |
| | LUMBIA, MD 21044 | MEDICAL FUND | MD | 501(C)(3) | PF | N/A | X | |
| (2) FRANKLIN SQUARE HOSPITAL CENTER, INC. | 52-0608007 | | | | | | | |
| | LTIMORE, MD 21237 | HOSPITAL | MD | 501(C)(3) | 3 | N/A | X | |
| (3) HARBOR HOSPITAL, INC. | 52-0491660 | | | | | | | |
| | LTIMORE, MD 21225 | HOSPITAL | MD | 501(C)(3) | 3 | N/A | X | |
| (4) MEDSTAR HEALTH, INC. | 52-2087445 | | | | | | | |
| | LUMBIA, MD 21044 | MEDICAL SVCS | MD | 501(C)(3) | 12C III | N/A | | X |
| (5) MONTGOMERY GENERAL HOSPITAL | 52-0646893 | | | | | | | |
| | NEY, MD 20832 | HOSPITAL | MD | 501(C)(3) | 3 | N/A | X | |
| (6) THE GOOD SAMARITAN HOSPITAL OF MARYLAND, | 52-0591607 | | | | | | | |
| | LTIMORE, MD 21239 | HOSPITAL | MD | 501(C)(3) | 3 | N/A | X | İ |
| (7) THE UNION MEMORIAL HOSPITAL | 52-0591685 | | | | | | | |
| 201 EAST UNIVERSITY PARKWAY BAI | LTIMORE, MD 21218 | HOSPITAL | MD | 501(C)(3) | 3 | N/A | X | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2019

JSA

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V 19-8.3F

2944849

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

| Name of the organization | Employer identification number |
|--|--------------------------------|
| MEDSTAR SOUTHERN MD HOSPITAL CENTER INC. | 46-0726303 |

| Part I | Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33. | | | | | | | | | | |
|--------|---|-------------------------|---|---------------------|---------------------------|-------------------------------|--|--|--|--|--|
| | (a) Name, address, and EIN (if applicable) of disregarded entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Total income | (e) End-of-year assets | (f) Direct controlling entity | | | | | |
| (1) | | | | | | | | | | | |
| (2) | | | | | | | | | | | |
| (3) | | | | | | | | | | | |
| (4) | | | | | | | | | | | |
| (5) | | | | | | | | | | | |
| (6) | | | | | | | | | | | |

Part II Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity | | 12(b)(13) rolled |
|---|--------------------------------|---|----------------------------|--|-------------------------------|-----|---------------------|
| | | | | | | Yes | No |
| (1) MEDSTAR HEALTH RESEARCH INSTITUTE 52-6056274 | | | | | | | |
| 108 IRVING STREET NW WASHINGTON, DC 20010 | HOSPITAL | DC | 501(C)(3) | 4 | N/A | X | |
| (2) THE MEDSTAR-GEORGETOWN MEDICAL CENTER, I 52-2218584 | | | | | | | |
| HOPSITAL ADMIN, 1 MAIN BLDG WASHINGTON, DC 20007 | HOSPITAL | DC | 501(C)(3) | 3 | N/A | X | |
| (3) HH MEDSTAR HEALTH, INC. 52-1542230 | | | | | | | |
| 10980 GRANTCHESTER WAY COLUMBIA, MD 21044 | MEDICAL SVCS | MD | 501(C)(3) | 12C III | N/A | X | |
| (4) MEDSTAR AMBULATORY SERVICES INC. 52-1132992 | | | | | | | |
| 10980 GRANTCHESTER WAY COLUMBIA, MD 21044 | ADMIN SVCS | MD | 501(C)(3) | 12C III | N/A | X | |
| (5) BAY LIFE SERVICES, INC. 52-1496539 | | | | | | | |
| 10980 GRANTCHESTER WAY COLUMBIA, MD 21044 | MENTAL HEALTH | MD | 501(C)(3) | 10 | N/A | X | |
| (6) MEDSTAR SURGERY CENTER, INC. 52-1061679 | | | | | | | |
| 4061 POWDERMILL ROAD, SUITE 21 CALVERTON, MD 20705 | MEDICAL SVCS | MD | 501(C)(3) | 10 | N/A | X | |
| (7) CHURCH HOME AND HOSPITAL OF THE CITY OF 52-0591600 | | | | | | | |
| 10980 GRANTCHESTER WAY COLUMBIA, MD 21044 | MEDICAL FUND | MD | 501(C)(3) | 12A I | N/A | X | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2019

JSA

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Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047
2019
Open to Public Inspection

Name of the organization

MEDSTAR SOUTHERN MD HOSPITAL CENTER INC.

Employer identification number
46-0726303

| Part I | Identification of Disregarded Entities. Complete if the organization | answered "Yes" on | Form 990, Part I | V, line 33. | | |
|--------|--|--------------------------------|---|---------------------|---------------------------|-------------------------------|
| | (a) Name, address, and EIN (if applicable) of disregarded entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Total income | (e) End-of-year assets | (f) Direct controlling entity |
| (1) | | | | | | |
| (2) | | | | | | |
| (3) | | | | | | |
| (4) | | | | | | |
| (5) | | | | | | |
| (6) | | | | | | |

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

| (a) Name, address, and EIN of related o | organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity | | 12(b)(13) rolled |
|--|-------------------|--------------------------------|---|----------------------------|--|-------------------------------|-----|---------------------|
| | | | | | | | Yes | No |
| (1) GOOD SAMARITAN NURSING CENTER, INC. | 52-1672866 | | | | | | | |
| 5601 LOCH RAVEN BLVD BA | LTIMORE, MD 21239 | MEDICAL SVCS | MD | 501(C)(3) | 10 | N/A | X | l |
| (2) GS HOUSING, INC. | 52-1481656 | | | | | | | |
| | LTIMORE, MD 21239 | ELDER HOUSING | MD | 501(C)(3) | 10 | N/A | X | İ |
| (3) GS PROPERTIES, INC. | 52-1429853 | | | | | | | |
| | LTIMORE, MD 21239 | ADMIN SVCS | MD | 501(C)(3) | 12A I | N/A | X | |
| (4) MEDSTAR HEALTH INFUSION, INC. | 52-1980510 | | | | | | | |
| | LVERTON, MD 20705 | MEDICAL SVCS | MD | 501(C)(3) | 10 | N/A | X | l |
| (5) MEDSTAR HEALTH VISITING NURSES ASSOCIATI | 53-0196597 | | | | | | | |
| 4061 POWDERMILL ROAD CA | LVERTON, MD 20705 | MEDICAL SVCS | MD | 501(C)(3) | 10 | N/A | X | |
| (6) MEDSTAR VNA HEALTHCARE | 52-1458516 | | | | | | | |
| | LVERTON, MD 20705 | MEDICAL SVCS | MD | 501(C)(3) | 10 | N/A | X | |
| (7) MGH COMMUNITY HEALTH, INC. | 52-1372467 | | | | | | | |
| 18101 PRINCE PHILIP DRIVE OL | NEY, MD 20832 | MEDICAL SVCS | MD | 501(C)(3) | 10 | N/A | X | İ |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2019

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Department of the Treasury

Internal Revenue Service

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

Name of the organization

MEDSTAR SOUTHERN MD HOSPITAL CENTER INC.

Employer identification number

46-0726303

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33. Part I (c) Legal domicile (state (e) End-of-year assets Name, address, and EIN (if applicable) of disregarded entity Primary activity Total income Direct controlling or foreign country) entity (1) (2) (3) (4) (5) (6)

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity | Section 5 | g) 512(b)(13) rolled ity? |
|---|-------------------------|---|----------------------------|--|-------------------------------|-----------|------------------------------------|
| | | | | | | Yes | No |
| (1) MGH HEALTH SERVICES, INC. 52-1366812 | | | | | | | |
| 18101 PRINCE PHILIP DRIVE OLNEY, MD 20832 | FOUNDATION | MD | 501(C)(3) | 12B II | N/A | X | |
| (2) MGH WOMEN'S BOARD 52-6039600 | | | | | | | |
| 18101 PRINCE PHILIP DRIVE OLNEY, MD 20832 | FOUNDATION | MD | 501(C)(3) | 12C III | N/A | X | |
| (3) NATIONAL REHABILITATION HOSPITAL 52-1369749 | | | | | | | |
| 102 IRVING STREET NW WASHINGTON, DC 20010 | HOSPITAL | DC | 501(C)(3) | 3 | N/A | X | |
| (4) NRH REGIONAL REHAB AT OLNEY, INC. 52-2310902 | | | | | | | |
| 18101 PRINCE PHILIP DRIVE OLNEY, MD 20832 | MEDICAL SVCS | MD | 501(C)(3) | 3 | N/A | X | |
| (5) SUBURBAN / NRH MEDICAL REHABILITATION, I 52-1931151 | | | | | | | |
| 102 IRVING STREET NW WASHINGTON, DC 20010 | MEDICAL SVCS | DC | 501(C)(3) | 3 | N/A | X | |
| (6) THE THOMAS O'NEIL CATHOLIC HEALTH CARE F 52-1104382 | | | | | | | |
| 5601 LOCH RAVEN BLVD BALTIMORE, MD 21239 | FOUNDATION | MD | 501(C)(3) | 12D III | N/A | X | |
| (7) VNA, INC. 52-1332411 | | | | | | | |
| 4061 POWDERMILL ROAD, SUITE 21 CALVERTON, MD 20705 | ADMIN SVCS | MD | 501(C)(3) | 12A I | N/A | X | |

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Schedule R (Form 990) 2019

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Department of the Treasury

Internal Revenue Service

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047
2019
Open to Public Inspection

Name of the organization

MEDSTAR SOUTHERN MD HOSPITAL CENTER INC.

Employer identification number

46-0726303

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33. Part I (c) Legal domicile (state (e) End-of-year assets Name, address, and EIN (if applicable) of disregarded entity Primary activity Total income Direct controlling or foreign country) entity (1) (2) (3) (4) (5) (6)

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity | Section 5 | (a) (a) (a) (a) (a) (a) (a) (a) (a) (a) |
|---|-------------------------|---|----------------------------|--|-------------------------------|-----------|--|
| | | | | | | Yes | No |
| (1) WOODBOURNE WOODS, INC. 52-2299070 | | | | | | | |
| 5601 LOCH RAVEN BLVD BALTIMORE, MD 21239 | ELDER HOUSING | MD | 501(C)(3) | 10 | N/A | X | l |
| (2) HOSPICE OF ST. MARY'S, INC. 52-2153926 | | | | | | | |
| PO BOX 527 LEONARDTOWN, MD 20650 | SUPPORT ORG | MD | 501(C)(3) | 12A | N/A | X | l |
| (3) ST. MARY'S HOSPITAL OF ST. MARY'S COUNTY 52-0619006 | | | | | | | |
| 25500 POINT LOOKOUT ROAD LEONARDTOWN, MD 20650 | HOSPITAL | MD | 501(C)(3) | 3 | N/A | X | l |
| (4) WASHINGTON HOSPITAL CENTER CORPORATION 52-1272129 | | | | | | | |
| 110 IRVING STREET, N.W. WASHINGTON, DC 20010 | HOSPITAL | DC | 501(C)(3) | 3 | N/A | X | l |
| (5) MEDSTAR HEALTH INC AND AFFILIATES MASTER 46-7454613 | | | | | | | |
| 10980 GRANTCHESTER WAY COLUMBIA, MD 21044 | RET. TRUST | MD | 501(A) | N/A | N/A | X | |
| (6) | | | | | | | |
| | | | | | | | İ |
| (7) | | | | | | | |
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Schedule R (Form 990) 2019

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Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Predominant income (related, unrelated, excluded from tax under sections 512 - 514) | me (related, income uded from ux under | | (h) Disproportionate allocations? | | (i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065) | Gene mana parti | aging | (k) Percentage ownership |
|--|--------------------------------|---|-------------------------------|---|--|--|-----------------------------------|----|---|-----------------------|-------|--------------------------------|
| | | | | | | | Yes | No | | Yes | No | |
| (1) MEDSTAR SHAH MSO, LLC 46-27005 | | | | | | | | | | | | |
| 10980 GRANTCHESTER WAY COLUMBI | MGMT SVCS | MD | N/A | N/A | | | | | | | | |
| (2) 22590 SHADY COURT, LLC 47-3361 | | | | | | | | | | | | |
| 24035 THREE NOTCH ROAD HOLLYWO | REAL ESTATE | MD | N/A | N/A | | | | | | | | |
| (3) 24035 THREE NOTCH ROAD, LLC 47 | | | | | | | | | | | | |
| 24035 THREE NOTCH ROAD, HOLLYW | REAL ESTATE | MD | N/A | N/A | | | | | | | | |
| (4) 37767 MARKET DRIVE, LLC | | | | | | | | | | | | |
| 37767 MARKET DRIVE, CHARLOTTE | REAL ESTATE | MD | N/A | N/A | | | | | | | | |
| (5) 26840 POINT LOOKOUT ROAD, LLC | | | | | | | | | | | | |
| 24035 THREE NOTCH ROAD HOLLYWO | REAL ESTATE | MD | N/A | N/A | | | | | | | | |
| (6) MONTGOMERY COMMUNITY MRI LP 52 | | | | | | | | | | | | |
| 4110 ASPEN HILL RD. ROCKVILLE, | MRI SCREENING | MD | N/A | N/A | | | | | | | | |
| (7) PHYSIOTHERAPY ASSOCIATES NRH R | | | | | | | | | | | | |
| 4714 GETTYSBURG ROAD MECHANICS | PHYSIOTHERAPY | PA | N/A | N/A | | | | | | | | |

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

| (a) Name, address, and EIN of related organization | _ | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Type of entity (C corp, S corp, or trust) | (f) Share of total income | (g) Share of end-of-year assets | (h) Percentage ownership | (i) Section 512(b)(13) controlled entity? |
|--|------------|-------------------------|---|-------------------------------|---|---------------------------------|---------------------------------------|--------------------------------|---|
| | | | | | | | | | Yes No |
| (1) MEDSTAR PHARMACIES, INC. | 52-1513056 | | | | | | | | |
| 10980 GRANTCHESTER WAY COLUMBIA, MD 21044 | | DRUG SALES | MD | N/A | C CORP | | | | |
| (2) EXTENCARE, INC. | 52-1556228 | | | | | | | | |
| 10980 GRANTCHESTER WAY COLUMBIA, MD 21044 | | MEDICAL SCVS | MD | N/A | C CORP | | | | |
| (3) HELIX RESOURCES MANAGEMENT, INC. | 52-1913070 | | | | | | | | |
| 10980 GRANTCHESTER WAY COLUMBIA, MD 21044 | | ADMIN SERVICE | MD | N/A | C CORP | | | | |
| (4) HELIXCARE MEDICAL GROUP, LLC | 52-1955580 | | | | | | | | |
| 10980 GRANTCHESTER WAY COLUMBIA, MD 21044 | | MEDICAL SCVS | MD | N/A | C CORP | | | | |
| (5) HELIXCARE PROPERTIES, LLC | 52-1966695 | | | | | | | | |
| 10980 GRANTCHESTER WAY COLUMBIA, MD 21044 | | MEDICAL SCVS | MD | N/A | C CORP | | | | |
| (6) PARKWAY VENTURES, INC. | 52-1893569 | | | | | | | | |
| 10980 GRANTCHESTER WAY COLUMBIA, MD 21044 | | HOLDING CO. | MD | N/A | C CORP | | | | |
| (7) PHYSICIANS ADMINISTRATIVE SERVICES, INC. | 23-7042074 | | | | | | | | |
| 10980 GRANTCHESTER WAY COLUMBIA, MD 21044 | | BILLING SCVS | MD | N/A | C CORP | | | | |

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Schedule R (Form 990) 2019

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Predominant income (related, unrelated, excluded from tax under sections 512 - 514) | (f) Share of total income | Share of total Share of end-of- | | n) portionate ations? | (i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065) | (j) General or managing partner? | | (k) Percentage ownership |
|--|--------------------------------|---|-------------------------------|---|---------------------------------|---------------------------------|-----|-----------------------------|---|---|----|--------------------------------|
| | | , | | , | | | Yes | No | | Yes | No | |
| (1) PHYSICIAN IMAGING OF WASHINGTO | | | | | | | | | | | | |
| 840 CRESCENT CENTRE DR., FRANK | RADIOLOGY SVC | TN | N/A | N/A | | | | | | | | |
| (2) FRANKLIN IMAGING, LLC 52-15886 | | | | | | | | | | | | |
| 7253 AMBASSADOR RD. BALTIMORE, | IMAGING | MD | N/A | N/A | | | | | | | | |
| (3) MEDSTAR HEALTHSURGCENTER DEVEL | | | | | | | | | | | | |
| 10980 GRANTCHESTER WAY COLUMBI | SURGERY | MD | N/A | N/A | | | | | | | | |
| (4) 10 ST. PATRICK'S DRIVE, LLC 83 | | | | | | | | | | | | |
| 10 ST. PATRICK'S DRIVE WALDORF | REAL ESTATE | MD | N/A | N/A | | | | | | | | |
| (5) MEDSTAR ENDOSCOPY CTR AT LUTHE | | | | | | | | | | | | |
| 1300 BELLONA AVE LUTHERVILLE, | SURGERY | MD | N/A | N/A | | | | | | | | |
| (6) CAPITAL ENDOSCOPY, LLC 13-4244 | | | | | | | | | | | | |
| 6475 NEW HAMPSHIRE AVE HYATTSV | SURGERY | MD | N/A | N/A | | | | | | | | |
| (7) GREATER CHESAPEAKE SURGERY CEN | | | | | | | | | | | | |
| 1212 YORK ROAD LUTHERVILLE, MD | SURGERY | MD | N/A | N/A | | | | | | | | |

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

| (a) Name, address, and EIN of related organization | | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Type of entity (C corp, S corp, or trust) | (f) Share of total income | (g) Share of end-of-year assets | (h) Percentage ownership | |
|---|------------|--------------------------------|---|-------------------------------|---|---------------------------------|---------------------------------------|--------------------------------|--------|
| | | | | | | | | | Yes No |
| (1) MEDSTAR FAMILY CHOICE, INC. | 52-1995521 | | | | | | | | |
| 10980 GRANTCHESTER WAY COLUMBIA, MD 21044 | | MANAGED CARE | MD | N/A | C CORP | | | | |
| (2) MEDSTAR ENTERPRISES, INC. | 52-2139841 | | | | | | | | |
| 4061 POWDERMILL ROAD, SUITE 210 CALVERTON, MD 20 | 705 | ADMIN SCVS | MD | N/A | C CORP | | | | |
| (3) SITEL, INC. | 90-0753340 | | | | | | | | |
| 10980 GRANTCHESTER WAY COLUMBIA, MD 21044 | | EDUCATIONAL SVCS | MD | N/A | C CORP | | | | |
| (4) STAR BILLING, INC. | 52-1850113 | | | | | | | | |
| 4061 POWDERMILL ROAD, SUITE 210 CALVERTON, MD 20 | 705 | BILLING SCVS | MD | N/A | C CORP | | | | |
| (5) WASHINGTON RISK NETWORK MANAGEMENT, INC. | 52-2132677 | | | | | | | | |
| 4061 POWDERMILL ROAD, SUITE 210 CALVERTON, MD 20 | 705 | MEDICAL SCVS | MD | N/A | C CORP | | | | |
| (6) WASHINGTON HOSPITAL CENTER PHYSICIAN HOS | 52-1931000 | | | | | | | | |
| 100 IRVING STREET NW WASHINGTON, DC 20010 | | MEDICAL SCVS | MD | N/A | C CORP | | | | |
| (7) MEDSTAR PHYSICIAN PARTNERS, INC. | 52-2030809 | | | | | | | | |
| 4061 POWDERMILL ROAD, SUITE 210 CALVERTON, MD 20 | 705 | MEDICAL SCVS | MD | N/A | C CORP | | | | |

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Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Predominant income (related, unrelated, excluded from tax under sections 512 - 514) | (f) Share of total income | of total Share of end-of- | | n) portionate ations? | (i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065) | Gene man | j) eral or aging ner? | (k) Percentage ownership |
|--|--------------------------------|---|-------------------------------|---|---------------------------------|---------------------------|-----|-----------------------------|---|-------------|--------------------------------|---------------------------------|
| | | , | | , | | | Yes | No | | Yes | No | |
| (1) NRH CPT REGIONAL REHAB, LLC 52 | | | | | | | | | | | | |
| 10980 GRANTCHESTER WAY COLUMBI | REHAB SERVICES | MD | N/A | N/A | | | | | | | | |
| (2) | _ | | | | | | | | | | | |
| (3) | | | | | | | | | | | | |
| (4) | | | | | | | | | | | | |
| (5) | | | | | | | | | | | | |
| (6) | | | | | | | | | | | | |
| (7) | | | | | | | | | | | | |

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

| (a) Name, address, and EIN of related organization | | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Type of entity (C corp, S corp, or trust) | (f) Share of total income | (g) Share of end-of-year assets | (h) Percentage ownership | |
|--|------------|--------------------------------|---|-------------------------------|---|---------------------------------|---------------------------------------|--------------------------------|--------|
| | | | | | | | | | Yes No |
| (1) FRANKLIN SQUARE DRIVE LAND CONDO ASSOCIA | 76-0756352 | | | | | | | | |
| 10980 GRANTCHESTER WAY COLUMBIA, MD 21044 | | CONDOMINIUMS | MD | N/A | C CORP | | | | |
| (2) MGH DIVERSIFIED SERVICES, INC. | 52-1943602 | | | | | | | | |
| 18101 PRINCE PHILIP DRIVE OLNEY, MD 20832 | | MEDICAL SCVS | MD | N/A | C CORP | | | | |
| (3) ST. MARY'S HEALTH ALLIANCE, INC. | 52-1930331 | | | | | | | | |
| 25500 POINT LOOKOUT ROAD LEONARDTOWN, MD 20650 | | MEDICAL SCVS | MD | N/A | C CORP | | | | |
| (4) GREENSPRING FINANCIAL INSURANCE LIMITED | 98-0188617 | | | | | | | | |
| 878 WEST BAY RD., PO BOX 1159, GRAND CAYMAN, CJ | KY1-1102 | INSURANCE | CJ | N/A | C CORP | | | | |
| (5) ST MARY'S CONDO ASSOCIATION | 27-3377216 | | | | | | | | |
| 25500 POINT LOOKOUT RD LEONARDTOWN, MD 20650 | | CONDOMINIUMS | MD | N/A | C CORP | | | | |
| (6) MEDSTAR HEALTH MASTER RETIREMENT TRUST | 98-1371657 | | | | | | | | |
| 103 SOUTH CHURCH ST. GRAND CAYMAN, CJ KY1-1002 | | INVESTMENTS | CJ | N/A | C CORP | | | | |
| (7) MEDSTAR HEALTH, INC INVESTMENT FUND I | 98-1310273 | | | | | | | | |
| 103 SOUTH CHURCH ST. GRAND CAYMAN, CJ KY1-1002 | | INVESTMENTS | CJ | N/A | C CORP | | | | |

Schedule R (Form 990) 2019

Page 3 Schedule R (Form 990) 2019

Transactions With Related Organizations, Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36

| aı | Transactions with Related Organizations. Complete if the organization answered | es on ronn 990, ran | 17, 1116 34, 335, 01 30. | | | | |
|-----|--|----------------------------|----------------------------|-------------|--------------------|---------|----|
| Not | e: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule. | | | | | Yes | No |
| 1 | During the tax year, did the organization engage in any of the following transactions with one or more | related organizations list | ed in Parts II-IV? | | | | |
| а | Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity | | | | 1a | | X |
| | Gift, grant, or capital contribution to related organization(s) | | | | 1b | | X |
| | Gift, grant, or capital contribution from related organization(s) | | | | 1c | | X |
| | Loans or loan guarantees to or for related organization(s) | | | | 1d | | X |
| | Loans or loan guarantees by related organization(s) | | | | 1e | | Х |
| | | | | | | | |
| f | Dividends from related organization(s) | | | | 1f | | X |
| q | Sale of assets to related organization(s) | | | | 1g | | X |
| | Purchase of assets from related organization(s) | | | | 1h | | X |
| i | Exchange of assets with related organization(s) | | | | 1i | | Х |
| i | Lease of facilities, equipment, or other assets to related organization(s) | | | | 1j | | X |
| • | 3 | | | | | | |
| k | Lease of facilities, equipment, or other assets from related organization(s) | | | | 1k | | X |
| | Performance of services or membership or fundraising solicitations for related organization(s) | | | | 11 | | Х |
| | Performance of services or membership or fundraising solicitations by related organization(s). | | | | 1m | Х | |
| n | Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) | | | | 1n | | X |
| 0 | Sharing of paid employees with related organization(s) | | | | 10 | | Х |
| _ | | | | | | | |
| р | Reimbursement paid to related organization(s) for expenses | | | | 1p | Х | |
| - | Reimbursement paid by related organization(s) for expenses | | | | 1 | Х | |
| ٦, | (-) | | | | | | |
| r | Other transfer of cash or property to related organization(s) | | | | 1r | Х | |
| | Other transfer of cash or property from related organization(s) | | | | 1s | | X |
| 2 | If the answer to any of the above is "Yes," see the instructions for information on who must complete | this line, including cover | ed relationships and trans | action thre | shold | s. | |
| | (a) | _ (b) | (c) | | (d) | | |
| | Name of related organization | Transaction type (a-s) | Amount involved | Method | of dete unt inv | | ıg |
| | | 1,9p0 (a 0) | | uo | | J. 10 G | |
| | | | | | | | |
| 1) | MEDSTAR HEALTH, INC. | P | 439,902. | FMV | | | |
| | | | | | | | |
| 2) | | | | | | | |
| | | | | | | | |
| 3) | | | | [| | | |

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(6) Schedule R (Form 990) 2019 JSA

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Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (a) Name, address, and EIN of entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Predominant income (related, unrelated, excluded from tax under sections 512-514) | Are all sec 501 organiz | e) partners ction (c)(3) zations? | (f) Share of total income | (g) Share of end-of-year assets | Dispro | (h) portionate ations? | (i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065) | (j) General or managing partner? | | (k) Percentage ownership |
|--------------------------------------|--------------------------------|---|---|----------------------------------|-----------------------------------|---------------------------------|--|--------|------------------------------|---|---|----|--------------------------------|
| | | | sections 512-514) | Yes | No | | | Yes | No | (FOIII 1003) | Yes | No | 1 |
| (1) | | | | | | | | | | | | | |
| (2) | | | | | | | | | | | | | |
| (3) | | | | | | | | | | | | | |
| (4) | | | | | | | | | | | | | |
| (5) | | | | | | | | | | | | | |
| (6) | | | | | | | | | | | | | |
| (7) | | | | | | | | | | | | | |
| (8) | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| (10) | | | | | | | | | | | | | |
| (11) | | | | | | | | | | | | | |
| (12) | | | | | | | | | | | | | <u> </u> |
| | | | | | | | | | | | | | |
| (13) | | | | | | | | | | | | | |
| (14) | | | | | | | | | | | | | |
| (15) | | | | | | | | | | | | | |
| (16) | | | | | | | | | | | | | |

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Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.