

## Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

| Sign | Signature of officer | Date |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Here | CAROLYN HEITHAUS, VP FINANCE \& CFO |  |  |  |
| Paid | Print/Type preparer's name Preparer's signature <br> AMY BIBBY AMY BIBBY | $\begin{array}{\|l\|} \hline \text { Date } \\ 04 / 26 / 22 \end{array}$ | Check <br> if <br> self-employed $\square$ <br> POTIN  <br> P044  |  |
| Preparer | Firm's name $>$ DIXON HUGHES GOODMAN LLP |  | Firm's EIN 56-0747981 |  |
| Use Only | Firm's address 1410 SPRING HILL ROAD, SUITE 500 <br>  TYSONS, VA 22102-3056 |  | Phone no. (703) 970-0400 |  |
| May the IRS discuss this return with the preparer shown above? See instructions |  |  | X Yes | No |
| LHA For Paperwork Reduction Act Notice, see the separate instructions. $\text { Form } 990 \text { (2020) }$ <br> SCHEDULE O FOR ORGANTZATION MISSION STATEMENT CONTINUATION |  |  |  |  |

## Form 990 (2020) <br> CALVERTHEALTH MEDICAL CENTER, INC.

1 Briefly describe the organization's mission:
CALVERTHEALTH MEDICAL CENTER PROVIDES QUALITY INPATIENT AND AMBULATORY HEALTH CARE TO THE PEOPLE OF SOUTHERN MARYLAND THAT IS ACCESSIBLE, COST-EFFECTIVE AND COMPASSIONATE. CHMC WORKS IN PARTNERSHIP WITH THE COMMUNITY TO IMPROVE THE HEALTH STATUS OF ITS MEMBERS.
2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?
$\square$ Yes X No
If "Yes," describe these new services on Schedule O.
3 Did the organization cease conducting, or make significant changes in how it conducts, any program services?
If "Yes," describe these changes on Schedule O.
4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501 (c)(3) and 501 (c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.
4a (Code: ) (Expenses $\$ 124,007,893$. including grants of $\$ \ldots$ ) (Revenue $\$ 151,277,473.1)$

CALVERTHEALTH MEDICAL CENTER'S MISSION IS FOR THE CHARITABLE PURPOSE OF PROVIDING SAFE, HIGH QUALITY INPATIENT AND AMBULATORY HEALTH CARE SERVICES TO THE CITIZENS OF SOUTHERN MARYLAND THAT IS ACCESSIBLE, COST EFFECTIVE AND COMPASSIONATE. THE HOSPITAL WORKS IN PARTNERSHIP WITH THE COMMUNITY TO IMPROVE THE HEALTH STATUS OF ITS MEMBERS. THE HOSPITAL PROVIDES MEDICAL SERVICES TO PATIENTS REGARDLESS OF RACE, CREED, SEX, NATIONAL ORIGIN, HANDICAP, AGE OR ABILITY TO PAY. IN FY 2021, THE HOSPITAL SERVED 5,879 INPATIENTS, 30,288 OUTPATIENTS AND PROVIDED 30,906 EMERGENCY ROOM VISITS. IN ADDITION TO THE INPATIENTS SERVED, THE HOSPITAL ALSO TREATED 2,521 MEDICAL OBSERVATION PATIENTS. FOR FY 2021, THE HOSPITAL FILED WITH THE STATE OF MARYLAND A COMMUNITY BENEFIT REPORT THAT DOCUMENTED $\$ 21,137,843$ IN COMMUNITY BENEFIT

[^0]$\qquad$ ) (Expenses \$ $\qquad$ including grants of \$ $\qquad$ ) (Revenue \$
$\qquad$
$\qquad$
$\square$
$\square$

$\qquad$
$\square$

$\qquad$
$\square$

$\qquad$
$\square$
$\square$
4d Other program services (Describe on Schedule O.)


1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?
If "Yes, " complete Schedule A
2 Is the organization required to complete Schedule B, Schedule of Contributors?
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes, " complete Schedule C, Part I
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes, " complete Schedule C, Part II
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes, " complete Schedule C, Part III
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes, " complete Schedule D, Part II
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes, " complete Schedule D, Part III
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes, " complete Schedule D, Part IV
10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If "Yes, " complete Schedule D, Part V
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI
b Did the organization report an amount for investments - other securities in Part $X$, line 12, that is $5 \%$ or more of its total assets reported in Part X, line 16? If "Yes, " complete Schedule D, Part VII
c Did the organization report an amount for investments - program related in Part $X$, line 13, that is $5 \%$ or more of its total assets reported in Part X, line 16? If "Yes, " complete Schedule D, Part VIII
d Did the organization report an amount for other assets in Part X, line 15, that is 5\% or more of its total assets reported in Part X, line 16? If "Yes, " complete Schedule D, Part IX
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes, " complete Schedule D, Part X
$f$ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes, " complete Schedule D, Part X
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes, " complete Schedule D, Parts XI and XII
b Was the organization included in consolidated, independent audited financial statements for the tax year?
If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes, " complete Schedule E
14a Did the organization maintain an office, employees, or agents outside of the United States?
b Did the organization have aggregate revenues or expenses of more than $\$ 10,000$ from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes, " complete Schedule F, Parts I and IV
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes, " complete Schedule F, Parts II and IV
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes, " complete Schedule F, Parts III and IV
17 Did the organization report a total of more than $\$ 15,000$ of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes, " complete Schedule G, Part I
18 Did the organization report more than $\$ 15,000$ total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes, " complete Schedule G, Part II
19 Did the organization report more than $\$ 15,000$ of gross income from gaming activities on Part VIII, line $9 a$ ? If "Yes," complete Schedule G, Part III
20a Did the organization operate one or more hospital facilities? If "Yes, " complete Schedule H
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?
21 Did the organization report more than $\$ 5,000$ of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I. Parts I and II

22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes, " complete Schedule J
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $\$ 100,000$ as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No, " go to line 25a
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes, " complete Schedule L, Part I
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990 -EZ? If "Yes, " complete Schedule L, Part I
26 Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35\% controlled entity or family member of any of these persons? If "Yes, " complete Schedule L, Part II
27 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35\% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes, " complete Schedule L, Part III
28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions):
a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes, " complete Schedule L, Part IV
b A family member of any individual described in line 28a? If "Yes, " complete Schedule L, Part IV
c A 35\% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If
"Yes, " complete Schedule L, Part IV
29 Did the organization receive more than $\$ 25,000$ in non-cash contributions? If "Yes, " complete Schedule M
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes, " complete Schedule M
31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes, " complete Schedule N, Part I
32 Did the organization sell, exchange, dispose of, or transfer more than $25 \%$ of its net assets? If "Yes, " complete Schedule N, Part II
33 Did the organization own 100\% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes, " complete Schedule R, Part I
34 Was the organization related to any tax-exempt or taxable entity? If "Yes, " complete Schedule R, Part II, III, or IV, and Part V, line 1
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes, " complete Schedule R, Part V, line 2
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?
If "Yes, " complete Schedule R, Part V, line 2
37 Did the organization conduct more than $5 \%$ of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes, " complete Schedule R, Part VI
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?
Note: All Form 990 filers are required to complete Schedule O

|  | Yes | No |
| :---: | :---: | :---: |
| 22 |  | X |
| 23 | X |  |
| 24a | X |  |
| 24b |  | X |
| 24c |  | X |
| 24d |  | X |
| 25a |  | X |
| 25b |  | X |
| 26 |  | X |
| 27 |  | X |
| 28a |  | X |
| 28b |  | X |
| 28c |  | X |
| 29 |  | X |
| 30 |  | X |
| 31 |  | X |
| 32 |  | X |
| 33 |  | X |
| 34 | X |  |
| 35a | X |  |
| 35b | X |  |
| 36 | X |  |
| 37 |  | X |
| 38 | X |  |

Part V Statements Regarding Other IRS Filings and Tax Compliance
Check if Schedule O contains a response or note to any line in this Part V


2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note: If the sum of lines 1 a and 2 a is greater than 250, you may be required to e-file (see instructions)
3a Did the organization have unrelated business gross income of $\$ 1,000$ or more during the year?
b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3 b, provide an explanation on Schedule O
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?
b If "Yes," enter the name of the foreign country
See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?
c If "Yes" to line 5a or 5b, did the organization file Form 8886-T?
6a Does the organization have annual gross receipts that are normally greater than $\$ 100,000$, and did the organization solicit any contributions that were not tax deductible as charitable contributions?
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?

7 Organizations that may receive deductible contributions under section 170(c).
a Did the organization receive a payment in excess of $\$ 75$ made partly as a contribution and partly for goods and services provided to the payor?
b If "Yes," did the organization notify the donor of the value of the goods or services provided?
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?
d If "Yes," indicate the number of Forms 8282 filed during the year
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?
8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?
9 Sponsoring organizations maintaining donor advised funds.
a Did the sponsoring organization make any taxable distributions under section 4966 ?
b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?
10 Section 501(c)(7) organizations. Enter:
a Initiation fees and capital contributions included on Part VIII, line 12
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities
11 Section 501(c)(12) organizations. Enter:
a Gross income from members or shareholders
b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)

| $11 a$ |  |
| :---: | :--- |
| $11 b$ |  |

12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year
13 Section 501(c)(29) qualified nonprofit health insurance issuers.
a Is the organization licensed to issue qualified health plans in more than one state?
Note: See the instructions for additional information the organization must report on Schedule O.
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans
c Enter the amount of reserves on hand
14a Did the organization receive any payments for indoor tanning services during the tax year?
b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O
15 Is the organization subject to the section 4960 tax on payment(s) of more than $\$ 1,000,000$ in remuneration or excess parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N.
16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.

## Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7 b below, and for a "No" response

 to line $8 \mathrm{a}, 8 \mathrm{~b}$, or 10b below, describe the circumstances, processes, or changes on Schedule O . See instructions.Check if Schedule O contains a response or note to any line in this Part VI
X

## Section A. Governing Body and Management

1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule 0.
b Enter the number of voting members included on line 1a, above, who are independent

| $\mathbf{1 a}$ | 17 |
| :---: | ---: |
|  |  |
| 1b | 13 |

2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?
4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?
5 Did the organization become aware during the year of a significant diversion of the organization's assets?
6 Did the organization have members or stockholders?
7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?
b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:
a The governing body?
b Each committee with authority to act on behalf of the governing body?
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes." provide the names and addresses on Schedule $O$

|  | Yes | No |
| :--- | :--- | :--- |
|  |  |  |
|  |  |  |
| 2 |  | $X$ |
| 3 |  | $X$ |
| 4 |  | $X$ |
| 5 |  | $X$ |
| 6 | $X$ |  |
| $7 a$ | $X$ |  |
| $7 b$ | $X$ |  |
| 7 |  |  |
| $8 a$ | $X$ |  |
| $8 b$ | $X$ |  |
|  |  |  |
| 9 |  | $X$ |

## Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

10a Did the organization have local chapters, branches, or affiliates?
b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?
11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?
b Describe in Schedule O the process, if any, used by the organization to review this Form 990.
12a Did the organization have a written conflict of interest policy? If "No," go to line 13
b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?
c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done
13 Did the organization have a written whistleblower policy?
14 Did the organization have a written document retention and destruction policy?
15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?
a The organization's CEO, Executive Director, or top management official
b Other officers or key employees of the organization
If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).
16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?
b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?

|  | Yes | No |
| :---: | :---: | :---: |
| 10a |  | X |
| 10b |  |  |
| 11 a | X |  |
|  |  |  |
| 12 a | X |  |
| 12 b | X |  |
|  |  |  |
| 12 c | X |  |
| 13 | X |  |
| 14 | X |  |
|  |  |  |
| 15 a | X |  |
| 15 b | X |  |
|  |  |  |
| 16 a | X |  |
|  |  |  |
| 16 b | X |  |

## Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed $>$ MD
18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.Own website
Another's website
X Upon requestOther (explain on Schedule O)

19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
20 State the name, address, and telephone number of the person who possesses the organization's books and records
CAROLYN HEITHAUS - 410-535-8241
100 HOSPITAL ROAD, PRINCE FREDERICK, MD 20678

## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

## Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0 - in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than $\$ 100,000$ from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than $\$ 100,000$ of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than $\$ 10,000$ of reportable compensation from the organization and any related organizations.
See instructions for the order in which to list the persons above.
$\square$ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

| (A) <br> Name and title | (B) <br> Average <br> hours per <br> week <br> (list any <br> hours for <br> related <br> organizations <br> below <br> line) |  |  |  |  |  |  | (E) <br> Reportable compensation from related organizations (W-2/1099-MISC) | (F) <br> Estimated <br> amount of other compensation from the organization and related organizations |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |
| (1) dean teague | 40.00 |  |  |  |  |  |  |  |  |
| President \& Ceo | 8.00 | x |  | X |  |  | 820,453. | 0. | 134,581. |
| (2) ANTHONY BLADEN | 40.00 |  |  |  |  |  |  |  |  |
| chief operating officer |  |  |  | x |  |  | 522,016. | 0. | 63,657. |
| (3) CAROLYN HEIthaus | 40.00 |  |  |  |  |  |  |  |  |
| VP FINANCE \& CFO | 8.00 |  |  | X |  |  | 428,584. | 0. | 60,441. |
| (4) THEODORE TSANGARIS, M.D. | 40.00 |  |  |  |  |  |  |  |  |
| VP - medical affairs |  |  |  |  | x |  | 421,081. | 0. | 40,973. |
| (5) WILFRED EHRMANTRAUT | 1.00 |  |  |  |  |  |  |  |  |
| physician / EX-OfFICIO | 40.00 | X |  |  |  |  | 6,667. | 427,716. | 24,936. |
| (6) LISA BROOME | 40.00 |  |  |  |  |  |  |  |  |
| Vp - human resources |  |  |  |  | x |  | 319,482. | 0. | 31,667. |
| (7) DIANE COUCHMAN | 40.00 |  |  |  |  |  |  |  |  |
| vp - cno/clinical services |  |  |  |  | X |  | 266,910. | 0. | 32,863. |
| (8) KENNETH ABBOTT | 1.00 |  |  |  |  |  |  |  |  |
| Physician / EX-OfFICIO | 40.00 | X |  |  |  |  | 0. | 275,517. | 20,953. |
| (9) KASIA SWEENEY | 40.00 |  |  |  |  |  |  |  |  |
| VP - Strategy \& marketing |  |  |  |  | x |  | 241,298. | 0. | 31,155. |
| (10) Philip CAMPBELL | 40.00 |  |  |  |  |  |  |  |  |
| vp - IS/Cio |  |  |  |  | x |  | 231,263. | 0. | 19,500. |
| (11) BRIAN CHERRY | 40.00 |  |  |  |  |  |  |  |  |
| vp - operations |  |  |  |  | X |  | 204,190. | 0. | 19,336. |
| (12) KARA HARRER | 40.00 |  |  |  |  |  |  |  |  |
| director |  |  |  |  | X | x | 200,780. | 0. | 10,730. |
| (13) THERESA JOHNSON | 40.00 |  |  |  |  |  |  |  |  |
| vp, brand strategy and philanthropy |  |  |  |  | x |  | 185,351. | 0. | 21,357. |
| (14) KATHY MOORE | 40.00 |  |  |  |  |  |  |  |  |
| director |  |  |  |  | X | X | 182,379. | 0. | 10,572. |
| (15) FRANKLIN DALEY, JR. | 40.00 |  |  |  |  |  |  |  |  |
| DIRECTOR |  |  |  |  | X | x | 177,331. | 0. | 10,360. |
| (16) RICHARD PELLEGRINO | 40.00 |  |  |  |  |  |  |  |  |
| DIRECTOR |  |  |  |  | x | x | 175,533. | 0. | 9,044. |
| (17) NICOLE M. HEDDERICH | 40.00 |  |  |  |  |  |  |  |  |
| AVP QUALITY \& RISK MANAGEMENT |  |  |  |  | X | x | 167,013. | 0. | 8,604. |


| (A) <br> Name and title | (B) <br> Average hours per week (list any hours for related organizations below line) |  |  |  |  | (D) <br> Reportable compensation from the organization (W-2/1099-MISC) | (E) <br> Reportable compensation from related organizations (W-2/1099-MISC) | (F) <br> Estimated amount of other compensation from the organization and related organizations |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 㜢 | - |  |  |  |  |
| (18) GAIL HARKINS ex-officio | 4.00 |  |  |  |  |  |  |  |
|  | 1.00 | X |  |  |  | 1,425. | 0. | 0. |
| (19) STEPHANIE DABULIS PHYSICIAN / EX-OFFICIO | 40.00 |  |  |  |  |  |  |  |
|  | 1.00 | x |  |  |  | 1,250. | 0. | 0. |
| (20) ANTHONY BUTTERS DIRECTOR | 2.00 |  |  |  |  |  |  |  |
|  | 1.00 | X |  |  |  | 0. | 0. | 0. |
| (21) KATHY DICKINSON DIRECTOR | 2.00 |  |  |  |  |  |  |  |
|  | 1.00 | X |  |  |  | 0. | 0. | 0. |
| (22) SAMUEL FOSTER DIRECTOR | 4.00 |  |  |  |  |  |  |  |
|  | 1.00 | X |  |  |  | 0. | 0. | 0 。 |
| (23) BARBARA GARDNER SECRETARY/TREASURER | 44.00 |  |  |  |  |  |  |  |
|  | 1.00 | X | X |  |  | 0. | 0. | 0. |
| (24) SAM NAZZARO DIRECTOR | 6.00 |  |  |  |  |  |  |  |
|  | 2.50 | X |  |  |  | 0. | 0. | 0. |
| (25) KAREN O'BRIEN DIRECTOR / SECRETARY | 2.00 |  |  |  |  |  |  |  |
|  | 1.00 | X | x |  |  | 0. | 0. | 0 . |
| (26) WILSON PARRAN DIRECTOR | 1.00 |  |  |  |  |  |  |  |
|  | 1.00 | X |  |  |  | 0. | 0. | 0. |
| 1b Subtotal <br> c Total from continuation sheets to Part VII, Section A <br> d Total (add lines 1b and 1c) |  |  |  |  | - | 4,553,006. | 703,233. | 550,729. |
|  |  |  |  |  | $\checkmark$ | 0. | 0. | 0. |
|  |  |  |  |  | $\checkmark$ | 4,553,006. | 703,233. | 550,729. |

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

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3 Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line $1 a$ ? If "Yes, " complete Schedule $J$ for such individual
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $\$ 150,000$ ? If "Yes, " complete Schedule $J$ for such individual
5 Did any person listed on line 1 a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes." comolete Schedule J for such person


## Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $\$ 100,000$ of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A) <br> Name and business address | (B) Description of services | (C) Compensation |
| :---: | :---: | :---: |
| HITT CONTRACTING, INC., 2900 FAIRVIEW PARK | LDING CONTRACTOR |  |
| DRIVE, FALLS CURCH, VA 22042 | SERVICES | 4,799,749. |
| MDICS AT CALVERT, LLC, 7250 PARKWAY DRIVE, SUITE 500, HANOVER, MD 21076 | HOSPITALIST | 2,400,170. |
| L2 CONSTRUCTION MANAGEMENT CORPORATION, 13800 COPPERMINE RD., \#352, HERDON, VA | CONTRACTOR SERVICES | 2,180,615. |
| NORTH AMERICAN PARTNERS IN ANESTHESIA, 68 SOUTH SERVICE ROAD, SUITE 350, MELVILLE, | ANESTHESIA SERVICES | 1,974,502. |
| CALVERT INTERNAL MEDICINE GROUP, PA, 985 PRINCE FREDERICK BLVD. SUITE 201, PRINCE | PHYSICIAN MEDICAL DIRECTOR \& CLINICAL | 704,053. |
| 2 Total number of independent contractors (including but not limited to those lister $\$ 100,000$ of compensation from the organization | bove) who received more than |  |

SEE PART VII, SECTION A CONTINUATION SHEETS

| Part VII | Section A．Officers，Directors，Trustees，Key Employees，and Highest Compensated Employees（continued） |
| :--- | :--- | :--- | :--- |


| （A） <br> Name and title | （B） <br> Average <br> hours <br> per <br> week <br> （list any <br> hours for <br> related <br> organizations <br> below <br> line） | （C） <br> Position （check all that apply） |  |  |  |  |  |  | （E） <br> Reportable compensation from related organizations （W－2／1099－MISC） | （F） <br> Estimated amount of other compensation from the organization and related organizations |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 詹 | 管 |  | 彦 |  |  |  |
| （27）SALLY SHOWALTER | 1.50 |  |  |  |  |  |  |  |  |  |
| director | 1.00 | X |  |  |  |  |  | 0. | 0. | 0 ． |
| （28）DAVID SHOWERS | 17.00 |  |  |  |  |  |  |  |  |  |
| SECRETARY／TREASURER／VICE CHAI | 3.00 | X |  | x |  |  |  | 0. | 0. | 0. |
| （29）CLIFF STEWART | 1.00 |  |  |  |  |  |  |  |  |  |
| vice Chairperson／director | 3.00 | X |  | X |  |  |  | 0. | 0. | 0. |
| （30）TERRI WOLFLEY | 4.00 |  |  |  |  |  |  |  |  |  |
| Chairperson | 8.00 | x |  | x |  |  |  | 0. | 0. | 0. |
| （31）BARBARA，ESTES | 1.00 |  |  |  |  |  |  |  |  |  |
| PHYSICIAN／DIRECTOR | 40.00 | x |  |  |  |  |  | 0. | 0. | 0 ． |
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| Total to Part VII，Section A，line 1c |  |  |  |  |  |  |  |  |  |  |

Check if Schedule O contains a response or note to any line in this Part VIII


Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII. | $\begin{gathered} \text { (A) } \\ \text { Total expenses } \end{gathered}$ | (B)Program service <br> expenses | (C) Managent and general expenses | $\begin{gathered} \text { Fundraising } \\ \text { expenses } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| 1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 |  |  |  |  |
| 2 Grants and other assistance to domestic individuals. See Part IV, line 22 |  |  |  |  |
| 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 |  |  |  |  |
| Benefits paid to or for members |  |  |  |  |
| Compensation of current officers, directors, trustees, and key employees | 7,281,260. |  | 7,281,260. |  |
| Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) |  |  |  |  |
| Other salaries and wages | 54,442,529. | 53,514,525. | 928,004. |  |
| Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) | 1,928,777. | 1,672,250. | 256,527. |  |
| Other employee benefits ........................ | 5,201,123. | 4,509,374. | 691,749. |  |
| 10 Payroll taxes | 4,450,629. | 3,858,695. | 591,934. |  |
| 11 Fees for services (nonemployees): <br> a Management |  |  |  |  |
| b Legal | 100,727. |  | 100,727. |  |
| c Accounting | 200,656. |  | 200,656. |  |
| d Lobbying |  |  |  |  |
| e Professional fundraising services. See Part IV, line 17 |  |  |  |  |
| Investment management fees |  |  |  |  |
| g Other. (If line 11 g amount exceeds $10 \%$ of line 25 , column (A) amount, list line 11 g expenses on Sch 0 .) | 13,375,194. | 11,857,592. | 1,517,602. |  |
| 12 Advertising and promotion | 174,165. | 151,001. | 23,164. |  |
| 13 Office expenses | 4,385,110. | 3,801,890. | 583,220. |  |
| 14 Information technology | 2,207,127. | 1,913,579. | 293,548. |  |
| 15 Royalties |  |  |  |  |
| 16 Occupancy | 4,217,144. | 3,656,264. | 560,880. |  |
| 17 Travel | 55,147. | 47,812. | 7,335. |  |
| 18 Payments of travel or entertainment expenses for any federal, state, or local public officials |  |  |  |  |
| 19 Conferences, conventions, and meetings | 81,033. | 70,256. | 10,777. |  |
| 20 Interest | 2,197,950. | 1,905,623. | 292,327. |  |
| 21 Payments to affiliates |  |  |  |  |
| 22 Depreciation, depletion, and amortization | 12,521,964. | 7,772,240. | 4,749,724. |  |
| 23 Insurance | 1,470,486. | 1,274,911. | 195,575. |  |
| 24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24 e amount exceeds $10 \%$ of line 25 , column (A) amount, list line 24 e expenses on Schedule 0 .) | $23,190,248$ | 23, 190 248 |  |  |
| b REPAIRS AND MAINTENANCE | 5,480,426. | 4,751,529. | 728,897. |  |
| c BAD DEBT EXPENSE | 69,324. | 60,104. | 9,220. |  |
| d |  |  |  |  |
| e All other expenses |  |  |  |  |
| 25 Total functional expenses. Add lines 1 through 24e | 143,031,019. | 124,007,893. | 19,023,126. | 0 . |
| 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here $>\square$ if following SOP 98-2 (ASC 958-720) |  |  |  |  |

Check if Schedule O contains a response or note to any line in this Part X


\section*{| Part XI | Reconciliation of Net Assets |
| :--- | :--- |}

Check if Schedule O contains a response or note to any line in this Part XI

| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | 153,257,465. |
| :---: | :---: | :---: | :---: |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | 143,031,019. |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | 10,226,446. |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) | 4 | 57,821,804. |
| 5 | Net unrealized gains (losses) on investments | 5 |  |
| 6 | Donated services and use of facilities | 6 |  |
| 7 | Investment expenses | 7 |  |
| 8 | Prior period adjustments | 8 |  |
| 9 | Other changes in net assets or fund balances (explain on Schedule O) | 9 | -5,468,614. |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B)) | 10 | 62,579,636. |

Part XII Financial Statements and Reporting
Check if Schedule O contains a response or note to any line in this Part XII
-


Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
Go to www.irs.gov/Form990 for instructions and the latest information.
Department of the Treasury
Internal Revenue Service

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)
$1 \square$ A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).
$2 \square$ A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).)
3 X A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).
$4 \square$
A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state:
$5 \square$
An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.)
$6 \quad \square$ A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).
$7 \quad$ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.)
$8 \quad$ A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.)
$9 \quad$ An agricultural research organization described in section $\mathbf{1 7 0}(\mathbf{b})(\mathbf{1})(\mathbf{A})(\mathbf{i x})$ operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university:
10 An organization that normally receives (1) more than $331 / 3 \%$ of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than $331 / 3 \%$ of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.)
$11 \quad$ An organization organized and operated exclusively to test for public safety. See section 509(a)(4).
$12 \square$ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
a $\quad \square$ Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B.
b $\quad \square$ Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C.
c $\square$ Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E.
d
Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V.
e $\quad \square$ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
f Enter the number of supported organizations
g Provide the following information about the supported organization(s).

(Complete only if you checked the box on line 5,7 , or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Section A. Public Support |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Calendar year (or fiscal year beginning in) <br> 1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") $\qquad$ <br> 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf $\qquad$ <br> 3 The value of services or facilities furnished by a governmental unit to the organization without charge <br> 4 Total. Add lines 1 through 3 $\qquad$ <br> 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds $2 \%$ of the amount shown on line 11, column (f) $\qquad$ | (a) 2016 | (b) 2017 | (c) 2018 | (d) 2019 | (e) 2020 | (f) Total |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  | 6 Public support. Subtract line 5 from line 4. |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| Calendar year (or fiscal year beginning in) <br> 7 Amounts from line 4 | (a) 2016 | (b) 2017 | (c) 2018 | (d) 2019 | (e) 2020 | (f) Total |
|  |  |  |  |  |  |  |
| 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources |  |  |  |  |  |  |
| 9 Net income from unrelated business activities, whether or not the business is regularly carried on <br> 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| 11 Total support. Add lines 7 through 10 |  |  |  |  |  |  |
| 12 Gross receipts from related activities, etc. (see instructions) |  |  |  |  |  |  |
| 13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501 (c)(3) organization, check this box and stop here |  |  |  |  |  |  |
| Section C. Computation of Public Support Percentage |  |  |  |  |  |  |
| 14 Public support percentage for 2020 (line 6, column (f), divided by line 11, column (f)) <br> 15 Public support percentage from 2019 Schedule A, Part II, line 14 |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| 16a $331 / 3 \%$ support test - 2020. If the organization did not check the box on line 13 , and line 14 is $331 / 3 \%$ or more, check this box and stop here. The organization qualifies as a publicly supported organization <br> b $33 \mathbf{1 / 3} \%$ support test - 2019. If the organization did not check a box on line 13 or $16 a$, and line 15 is $331 / 3 \%$ or more, check this box and stop here. The organization qualifies as a publicly supported organization |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 17a 10\%-facts-and-circumstances test - 2020. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is $10 \%$ or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization |  |  |  |  |  |  |
| b 10\%-facts-and-circumstances test - 2019. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is $10 \%$ or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization |  |  |  |  |  |  |
| 18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ....... |  |  |  |  |  |  |

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

(Complete only if you checked a box in line 12 on Part I. If you checked box $12 \mathrm{a}, \mathrm{Part} \mathrm{I}$, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

## Section A. All Supporting Organizations

1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No, " describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes, " explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes, " answer lines $3 b$ and $3 c$ below.
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes, " describe in Part VI when and how the organization made the determination.
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes, " explain in Part VI what controls the organization put in place to ensure such use.
4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes, " and if you checked box 12a or 12b in Part I, answer lines $4 b$ and $4 c$ below.
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes, " explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
c Substitutions only. Was the substitution the result of an event beyond the organization's control?
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes, " provide detail in Part VI.
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35\% controlled entity with regard to a substantial contributor? If "Yes, " complete Part I of Schedule L (Form 990 or 990-EZ).
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes, " complete Part I of Schedule L (Form 990 or 990-EZ).
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes, " provide detail in Part VI.
b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes, " provide detail in Part VI.
c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes, " answer line 10b below.
b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to


11 Has the organization accepted a gift or contribution from any of the following persons?
a A person who directly or indirectly controls, either alone or together with persons described in lines 11b and 11c below, the governing body of a supported organization?
b A family member of a person described in line 11a above?
c A 35\% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI.

|  | Yes | No |
| :---: | :--- | :--- |
|  |  |  |
| $11 a$ |  |  |
| $11 b$ |  |  |
|  |  |  |
| $11 c$ |  |  |

## Section B. Type I Supporting Organizations

1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes, " explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.


## Section C. Type II Supporting Organizations

1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No, " describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).


## Section D. All Type III Supporting Organizations

1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No, " explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).
3 By reason of the relationship described in line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes, " describe in Part VI the role the organization's supported organizations plaved in this regard


## Section E. Type III Functionally Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).
a $\square$ The organization satisfied the Activities Test. Complete line $\mathbf{2}$ below.
b $\square$ The organization is the parent of each of its supported organizations. Complete line $\mathbf{3}$ below.
c $\square$ The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).
2 Activities Test. Answer lines 2a and 2b below.
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes, " then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities
b Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes, " explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
3 Parent of Supported Organizations. Answer lines 3a and 3b below.
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.
b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes." describe in Part VI the role plaved bv the organization in this regard


| Section A - Adjusted Net Income |  | (A) Prior Year | (B) Current Year (optional) |
| :---: | :---: | :---: | :---: |
| 1 Net short-term capital gain | 1 |  |  |
| 2 Recoveries of prior-year distributions | 2 |  |  |
| 3 Other gross income (see instructions) | 3 |  |  |
| 4 Add lines 1 through 3. | 4 |  |  |
| 5 Depreciation and depletion | 5 |  |  |
| 6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6 |  |  |
| 7 Other expenses (see instructions) | 7 |  |  |
| 8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) | 8 |  |  |
| Section B - Minimum Asset Amount |  | (A) Prior Year | (B) Current Year (optional) |
| 1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): |  |  |  |
| a Average monthly value of securities | 1 a |  |  |
| b Average monthly cash balances | 1b |  |  |
| c Fair market value of other non-exempt-use assets | 1c |  |  |
| d Total (add lines 1a, 1b, and 1c) | 1d |  |  |
| e Discount claimed for blockage or other factors (explain in detail in Part VI): |  |  |  |
| 2 Acquisition indebtedness applicable to non-exempt-use assets | 2 |  |  |
| 3 Subtract line 2 from line 1d. | 3 |  |  |
| 4 Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions). | 4 |  |  |
| 5 Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 |  |  |
| 6 Multiply line 5 by 0.035 . | 6 |  |  |
| 7 Recoveries of prior-year distributions | 7 |  |  |
| 8 Minimum Asset Amount (add line 7 to line 6) | 8 |  |  |
| Section C-Distributable Amount |  |  | Current Year |
| 1 Adjusted net income for prior year (from Section A, line 8, column A) | 1 |  |  |
| 2 Enter 0.85 of line 1. | 2 |  |  |
| 3 Minimum asset amount for prior year (from Section B, line 8, column A) | 3 |  |  |
| 4 Enter greater of line 2 or line 3. | 4 |  |  |
| 5 Income tax imposed in prior year | 5 |  |  |
| 6 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions). | 6 |  |  |

$7 \quad \square$ Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

| Section D - Distributions |  |  |  | Current Year |
| :---: | :---: | :---: | :---: | :---: |
| Amounts paid to supported organizations to accomplish exempt purposes |  |  | 1 |  |
| Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity |  |  | 2 |  |
| Administrative expenses paid to accomplish exempt purposes of supported organizations |  |  | 3 |  |
| Amounts paid to acquire exempt-use assets |  |  | 4 |  |
| Qualified set-aside amounts (prior IRS approval required - provide details in Part VI) |  |  | 5 |  |
| Other distributions (describe in Part VI). See instructions. |  |  | 6 |  |
| Total annual distributions. Add lines 1 through 6. |  |  | 7 |  |
| Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions. |  |  | 8 |  |
| Distributable amount for 2020 from Section C, line 6 |  |  | 9 |  |
| Line 8 amount divided by line 9 amount |  |  | 10 |  |
| Section E-Distribution Allocations (see instructions) | (i) <br> Excess Distributions | (ii) <br> Underdistributions Pre-2020 |  | (iii) <br> Distributable Amount for 2020 |
| Distributable amount for 2020 from Section C, line 6 |  |  |  |  |
| Underdistributions, if any, for years prior to 2020 (reasonable cause required - explain in Part VI). See instructions. |  |  |  |  |
| Excess distributions carryover, if any, to 2020 |  |  |  |  |
| From 2015 |  |  |  |  |
| From 2016 |  |  |  |  |
| From 2017 |  |  |  |  |
| From 2018 |  |  |  |  |
| From 2019 |  |  |  |  |
| Total of lines 3a through 3e |  |  |  |  |
| Applied to underdistributions of prior years |  |  |  |  |
| Applied to 2020 distributable amount |  |  |  |  |
| Carryover from 2015 not applied (see instructions) |  |  |  |  |
| Remainder. Subtract lines 3g, 3h, and 3i from line 3f. |  |  |  |  |
| Distributions for 2020 from Section D, line 7: |  |  |  |  |
| Applied to underdistributions of prior years |  |  |  |  |
| Applied to 2020 distributable amount |  |  |  |  |
| Remainder. Subtract lines 4a and 4b from line 4. |  |  |  |  |
| Remaining underdistributions for years prior to 2020, if any. Subtract lines 3 g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions. |  |  |  |  |
| Remaining underdistributions for 2020. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions. |  |  |  |  |
| Excess distributions carryover to 2021. Add lines 3 j and 4c. |  |  |  |  |
| Breakdown of line 7: |  |  |  |  |
| Excess from 2016 |  |  |  |  |
| Excess from 2017 |  |  |  |  |
| Excess from 2018 |  |  |  |  |
| Excess from 2019 |  |  |  |  |
| Excess from 2020 |  |  |  |  |

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5,6 , and 8 ; and Part V, Section E, lines 2,5 , and 6 . Also complete this part for any additional information. (See instructions.)

CALVERTHEALTH MEDICAL CENTER, INC.
52-0619000
Organization type (check one):
Filers of: Section:

| Form 990 or 990-EZ | X | 501(c)( 3 ) (enter number) organization |
| :---: | :---: | :---: |
|  |  | 4947(a)(1) nonexempt charitable trust not treated as a private foundation |
|  |  | 527 political organization |
| Form 990-PF |  | 501(c)(3) exempt private foundation |
|  |  | 4947(a)(1) nonexempt charitable trust treated as a private foundation |
|  |  | 501(c)(3) taxable private foundation |

Check if your organization is covered by the General Rule or a Special Rule.
Note: Only a section $501(\mathrm{c})(7)$, (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

## General Rule

X For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling $\$ 5,000$ or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

## Special Rules

For an organization described in section 501(c)(3) filing Form 990 or $990-E Z$ that met the $331 / 3 \%$ support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) $\$ 5,000$; or (2) $2 \%$ of the amount on (i) Form 990 , Part VIII, line 1 h ; or (ii) Form 990-EZ, line 1. Complete Parts I and II.For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than $\$ 1,000$ exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than $\$ 1,000$. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling $\$ 5,000$ or more during the year $\qquad$ \$ $\qquad$

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

| Name of organization | Employer identification number |
| :--- | :---: |
| CALVERTHEALTH MEDICAL CENTER, INC. | $52-0619000$ |

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

| (a) <br> No. | (b) <br> Name, address, and ZIP + 4 | (c) <br> Total contributions | (d) <br> Type of contribution |
| :---: | :---: | :---: | :---: |
| 1 | CALVERTHEALTH FOUNDATION, INC. <br> 100 HOSPITAL ROAD <br> PRINCE FREDERICK, MD 20678 | \$ 993,581. | Person $\square$ <br> Payroll $\square$ <br> Noncash $\square$ <br> (Complete Part II for noncash contributions.) |
| (a) <br> No. | (b) <br> Name, address, and ZIP + 4 | (c) <br> Total contributions | (d) <br> Type of contribution |
| 2 | EXELON GENERATION COMPANY LLC 1310 POINT STREET, 18 TH FLOOR BALTIMORE, MD 21231 | \$ 10,000. | Person $\square$ <br> Payroll $\square$ <br> Noncash $\square$ <br> (Complete Part II for noncash contributions.) |
| (a) <br> No. | (b) <br> Name, address, and ZIP + 4 | (c) <br> Total contributions | (d) <br> Type of contribution |
|  | - | \$ | Person $\square$ <br> Payroll <br> Noncash $\square$ <br> (Complete Part II for noncash contributions.) |
| (a) <br> No. | (b) <br> Name, address, and ZIP + 4 | (c) <br> Total contributions | (d) <br> Type of contribution |
|  |  | \$ | Person $\square$ <br> Payroll <br> Noncash $\square$ <br> (Complete Part II for noncash contributions.) |
| (a) <br> No. | (b) <br> Name, address, and ZIP + 4 | (c) <br> Total contributions | (d) <br> Type of contribution |
|  |  | \$ | Person $\square$ <br> Payroll $\square$ <br> Noncash $\square$ <br> (Complete Part II for noncash contributions.) |
| (a) <br> No. | (b) <br> Name, address, and ZIP + 4 | (c) <br> Total contributions | (d) <br> Type of contribution |
|  |  | \$ | Person <br> Payroll $\square$ <br> Noncash $\square$ <br> (Complete Part II for noncash contributions.) |


| Name of organization | Employer identification number |
| :--- | :---: |
| CALVERTHEALTH MEDICAL CENTER, INC. | $52-0619000$ |

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

| (a) <br> No. <br> from <br> Part I | (b) Description of noncash property given | (c) <br> FMV (or estimate) <br> (See instructions.) | (d) <br> Date received |
| :---: | :---: | :---: | :---: |
|  |  | \$ | - |
| (a) <br> No. <br> from <br> Part I | (b) <br> Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) <br> Date received |
|  |  | \$ | - |
| (a) <br> No. <br> from <br> Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) <br> Date received |
|  |  | \$ | - |
| (a) <br> No. <br> from <br> Part I | (b) <br> Description of noncash property given | (c) <br> FMV (or estimate) <br> (See instructions.) | (d) <br> Date received |
|  |  | \$ | - |
| (a) <br> No. <br> from <br> Part I | (b) <br> Description of noncash property given | (c) <br> FMV (or estimate) <br> (See instructions.) | (d) <br> Date received |
|  |  | \$ |  |
| (a) <br> No. <br> from <br> Part I | (b) <br> Description of noncash property given | (c) <br> FMV (or estimate) <br> (See instructions.) | (d) <br> Date received |
|  |  | \$ |  |


(e) Transfer of gift

(e) Transfer of gift

(e) Transfer of gift


## Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the

 organization answered "Yes" on Form 990, Part IV, line 6.1 Total number at end of year
2 Aggregate value of contributions to (during year)
3 Aggregate value of grants from (during year)
4 Aggregate value at end of year

| (a) Donor advised funds |  |
| :---: | :---: |
|  |  |
|  |  |
|  |  |
|  |  |

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?
 YesNo
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?
(b) Funds and other accounts
r| II $\quad$ Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.
1 Purpose(s) of conservation easements held by the organization (check all that apply).Preservation of land for public use (for example, recreation or education) Protection of natural habitat $\qquad$ Preservation of a historically important land area Preservation of a certified historic structure Preservation of open space
2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.
a Total number of conservation easements

|  | Held at the End of the Tax Year |
| :--- | :--- |
| 2a |  |
| 2b |  |
| 2c |  |
| 2d |  |

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax
year
4 Number of states where property subject to conservation easement is located
5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?


6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year
Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year - \$ $\qquad$
8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?


9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.
Part III ${ }^{|l|}$ Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.
Complete if the organization answered "Yes" on Form 990, Part IV, line 8.
1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items.
b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

```
(i) Revenue included on Form 990, Part VIII, line 1
- \$
(ii) Assets included in Form 990, Part X
- \$
```

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:
a Revenue included on Form 990, Part VIII, line 1 ...................................................................................... \$
b Assets included in Form 990, Part X
$\rightarrow \$$
LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.
Schedule D (Form 990) 2020

3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its
collection items (check all that apply):Public exhibition
b Scholarly research
c $\quad$ Preservation for future generations
dLoan or exchange program
e Other

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?


Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.
1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included
on Form 990, Part X? .............................................................................................................................................. Nos
b If "Yes," explain the arrangement in Part XIII and complete the following table:
c Beginning balance
d Additions during the year
e Distributions during the year
f Ending balance

|  | Amount |
| :---: | :---: |
| 1c |  |
| 1d |  |
| 1e |  |
| 1f |  |

2a Did the organization include an amount on Form 990, Part $X$, line 21, for escrow or custodial account liability?
b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII


Part V

|  | (a) Current year | (b) Prior year | (c) Two years back | (d) Three years back | (e) Four years back |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1a Beginning of year balance |  |  |  |  |  |
| b Contributions |  |  |  |  |  |
| c Net investment earnings, gains, and losses |  |  |  |  |  |
| d Grants or scholarships |  |  |  |  |  |
| e Other expenditures for facilities and programs |  |  |  |  |  |
| f Administrative expenses |  |  |  |  |  |
| g End of year balance |  |  |  |  |  |

2 Provide the estimated percentage of the current year end balance (line 1 g , column (a)) held as:
a Board designated or quasi-endowment
b Permanent endowment
c Term endowment $\qquad$ \%

The percentages on lines 2a, 2b, and 2c should equal $100 \%$.
3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
(i) Unrelated organizations
(ii) Related organizations
b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?


4 Describe in Part XIII the intended uses of the organization's endowment funds.
Part VI Land, Buildings, and Equipment.
Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

| Description of property | (a) Cost or other basis (investment) | (b) Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
| :---: | :---: | :---: | :---: | :---: |
| 1a Land |  | 5,239,640. |  | 5,239,640. |
| b Buildings |  | 94,265,743. | 48,517,400. | 45,748,343. |
| c Leasehold improvements |  | 2,560,559. | 2,560,559. | 0 。 |
| d Equipment |  | 105,706,808. | 66,663,307. | 39,043,501. |
| e Other |  | 6,062,505. | 2,149,735. | 3,912,770. |
| Total. Add lines 1a through 1e. (Column (d) mustequal Form 990. Part X. column (B) .line 10c.) |  |  | > | 93,944,254. |

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
| :---: | :---: | :---: |
| (1) Financial derivatives |  |  |
| (2) Closely held equity interests |  |  |
| (3) Other |  |  |
| (A) |  |  |
| (B) |  |  |
| (C) |  |  |
| (D) |  |  |
| (E) |  |  |
| (F) |  |  |
| (G) |  |  |
| (H) |  |  |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) |  |  |

Part VIII Investments - Program Related.
Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.
(a) Description of investment
(1) INVESTMENT IN FREESTATE
(2) INVESTMENT IN CPHA
(3) INVESTMENT IN FOUNDATION
(4) INVESTMENT IN CHOICEONE
(5)
(6)
(7)
(8)
(9)

Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) $>11,393,708$.
(b) Book value

25,542.
3,501,709.
6,836,601.
1,029,856.

## Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.
(a) Description
(1) LT BOND FINANCING COSTS
(2) OTHER RECEIVABLES
(3) GOODWILL
(4) MALPRACTICE INS RECOVERY
(5) DUE FROM RELATED PARTIES
(6) RIGHT OF USE ASSET
(7)
(8)
(9)

Total. (Column (b) must equal Form 990, Part X. col., (B) line 15.)
(c) Method of valuation: Cost or end-of-year market value

END-OF-YEAR MARKET VALUE
END-OF-YEAR MARKET VALUE
END-OF-YEAR MARKET VALUE
END-OF-YEAR MARKET VALUE
(b) Book value 373,823. 928,822. 15,000. 5,338,691. 206,002.
7,610,938.

## Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.
1.
(a) Description of liability
(1) Federal income taxes
(2) EXECUTIVE 457B 457F PLANS
(3) ADVANCES FROM THIRD PARTIES
(4) ACCRUED PENSION COSTS
(5) PROFESSIONAL LIABILITY
(6) OTHER LIABILITIES
(7) CAPITAL LEASE LIABILITY
(8)
(9)

Total. (Column (b) must equal Form 990, Part X. col. (B) line 25.)
(b) Book value

1,536,974. 2,907,113. 691,707. 6,331,692. 3,512,462.
3,277,583.
2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ... X

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.
1 Total expenses and losses per audited financial statements
2 Amounts included on line 1 but not on Form 990, Part IX, line 25:
a Donated services and use of facilities
b Prior year adjustments
c Other losses
d Other (Describe in Part XIII.)
e Add lines 2a through 2d
3 Subtract line 2e from line 1
4 Amounts included on Form 990, Part IX, line 25, but not on line 1:
a Investment expenses not included on Form 990, Part VIII, line 7b
b Other (Describe in Part XIII.)
c Add lines 4a and 4b
5 Total expenses. Add lines 3 and 4c. (This musteaual Form 990. Part L _line 18.)


\section*{| Part XIII | Supplemental Information. |
| :--- | :--- |}

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

THE MEDICAL CENTER IS EXEMPT FROM FEDERAL INCOME TAX UNDER SECTION
501(C)(3) OF THE IRC AS A PUBLIC CHARITY. THE MEDICAL CENTER IS ENTITLED
TO RELY ON THIS DETERMINATION AS LONG AS THERE ARE NO SUBSTANTIAL CHANGES
IN ITS CHARACTER, PURPOSES, OR METHODS OF OPERATION. MANAGEMENT HAS
CONCLUDED THAT THERE HAVE BEEN NO SUCH CHANGES AND, THEREFORE, THE MEDICAL
CENTER'S STATUS AS A PUBLIC CHARITY EXEMPT FROM FEDERAL INCOME TAXATION
REMAINS IN EFFECT.

THE STATE IN WHICH THE MEDICAL CENTER OPERATES ALSO PROVIDES GENERAL
EXEMPTION FROM STATE INCOME TAXATION FOR ORGANIZATIONS THAT ARE EXEMPT
FROM FEDERAL INCOME TAXATION. HOWEVER, THE MEDICAL CENTER IS SUBJECT TO

BOTH FEDERAL AND STATE INCOME TAXATION AT CORPORATE TAX RATES ON ITS UNRELATED BUSINESS INCOME. EXEMPTION FROM OTHER STATE TAXES, SUCH AS REAL AND PERSONAL PROPERTY TAXES, IS SEPARATELY DETERMINED.

THE MEDICAL CENTER HAD NO UNRECOGNIZED TAX BENEFITS OR SUCH AMOUNTS WERE IMMATERIAL DURING THE PERIODS PRESENTED. FOR TAX PERIODS WITH RESPECT TO WHICH NO UNRELATED BUSINESS INCOME WAS RECOGNIZED, NO TAX RETURN WAS REQUIRED.<br>MANAGEMENT HAS ALSO CONSIDERED THE IMPACT OF UNRELATED BUSINESS ACTIVITIES AND HAS CONCLUDED THAT THE MEDICAL CENTER IS NOT SUBJECT TO UNRELATED BUSINESS TAX OR ANY OTHER TAXES THAT COULD BE IMPOSED BY THE IRC OR STATE TAXING AUTHORITIES. AS SUCH, NO PROVISION IS MADE FOR INCOME TAXES AND NO $\underline{A S S E T}$ OR LIABILITY HAS BEEN RECOGNIZED FOR DEFERRED TAXES.

CALVERTHEALTH MEDICAL CENTER, INC. 52-0619000

## Part I Financial Assistance and Certain Other Community Benefits at Cost

1a Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6 a
b If "Yes," was it a written policy?
If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital
2 facilities during the tax year.
$\square$ Applied uniformly to all hospital facilitiesApplied uniformly to most hospital facilitiesGenerally tailored to individual hospital facilities
3 Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year.
a Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care:
$\square 100 \%$ $150 \%$
X 200\% $\square$ Other $\qquad$ \%
b Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care:200\%$250 \%$
300\%
$350 \%$
X Other $500 \%$
c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care.
4 Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"?
5a Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year?
b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount?
c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligible for free or discounted care?
6a Did the organization prepare a community benefit report during the tax year?
b If "Yes," did the organization make it available to the public?
Complete the following table using the worksheets provided in the Schedule $H$ instructions. Do not submit these worksheets with the Schedule $H$.
7 Financial Assistance and Certain Other Community Benefits at Cost

| Financial Assistance and Means-Tested Government Programs | (a) Number of activities or programs (optional) | (b) Persons setved (optional) (optional | (c) Total community benefit expense | (d) Direct offsetting revenue | (e) Net community benefit expense | (f) Percent of total expens |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Worksheet 1) |  |  | 2585959. |  | 2585959. | 1.81\% |
| b Medicaid (from Worksheet 3, column a) |  |  |  |  |  |  |
| c Costs of other means-tested government programs (from Worksheet 3, column b) |  |  |  |  |  |  |
| d Total. Financial Assistance and Means-Tested Government Programs |  |  | 2585959. |  | 2585959. | 1.81\% |
| Other Benefits <br> e Community health improvement services and community benefit operations (from Worksheet 4) |  |  | 1787321. | 17,421. | 1769900. | 1.24\% |
| f Health professions education (from Worksheet 5) |  |  | 91,455. |  | 91,455. | . $06 \%$ |
| g Subsidized health services (from Worksheet 6) |  |  | 17700917. | 2151022. | 15549895. | 10.88\% |
| h Research (from Worksheet 7) |  |  |  |  |  |  |
| i Cash and in-kind contributions for community benefit (from Worksheet 8) |  |  | 28,895. |  | 28,895. | . $02 \%$ |
| j Total. Other Benefits |  |  | 19608588. | 2168443 . | 17440145. | 12.20\% |
| k Total. Add lines 7d and 7j |  |  | 22194547. | 2168443. | 20026104 . | 14.01\% |

032091 12-02-20 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.
Schedule H (Form 990) 2020 tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

|  | (a) Number of activities or programs (pptional (optional) | $\begin{aligned} & \text { (b) Persons } \\ & \text { served (optional) } \end{aligned}$ | (c) Total community building expense | (d) Direct offsetting revenue | (e) Net community building expense | (f) Percent of total expense |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 Physical improvements and housing |  |  |  |  |  |  |
| 2 Economic development |  |  |  |  |  |  |
| 3 Community support |  |  | 43,810. |  | 43,810. | . 03\% |
| 4 Environmental improvements |  |  |  |  |  |  |
| 5 Leadership development and training for community members |  |  | 3,519. |  | 3,519. | . $00 \%$ |
| 6 Coalition building |  |  | 8,571. |  | 8,571. | . $01 \%$ |
| 7 Community health improvement advocacy |  |  | 131,058. |  | 131,058. | . $09 \%$ |
| 8 Workforce development |  |  | 281 . |  | 281 . | . $00 \%$ |
| 9 Other |  |  |  |  |  |  |
| 10 Total |  |  | 187,239. |  | 187,239. | . $13 \%$ |


\section*{| Part III | Bad Debt, Medicare, \& Collection Practices |
| :--- | :--- |}

Section A. Bad Debt Expense
1 Did the organization report bad debt expense in accordance with Healthcare Financial Management Association Statement No. 15?
2 Enter the amount of the organization's bad debt expense. Explain in Part VI the methodology used by the organization to estimate this amount
3 Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy. Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, for including this portion of bad debt as community benefit


4 Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements.

## Section B. Medicare

5 Enter total revenue received from Medicare (including DSH and IME)
6 Enter Medicare allowable costs of care relating to payments on line 5
7 Subtract line 6 from line 5. This is the surplus (or shortfall)

| 5 | $64,624,207$. |
| :---: | :---: |
| 6 | $55,054,299$. |
| 7 | $9,569,908$. |

8 Describe in Part VI the extent to which any shortfall reported on line 7 should be treated as community benefit. Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6. Check the box that describes the method used:Cost accounting system
$\square$ Cost to charge ratio
X Other

## Section C. Collection Practices

9a Did the organization have a written debt collection policy during the tax year?
b If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI


Part IV
(a) Name of entity
(b) Description of primary
activity of entity
ary

more by
(e) Physicians' profit \% or stock ownership \%

## Section A. Hospital Facilities

(list in order of size, from largest to smallest)
How many hospital facilities did the organization operate during the tax year? 1
Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility)
1 CALVERTHEALTH MEDICAL CENTER, INC. 100 HOSPITAL ROAD
PRINCE FREDERICK, MD 20678
WWW. CALVERTHEALTHMEDICINE.ORG
04-001
$\qquad$

$\qquad$ $\longrightarrow$
$\qquad$ $\longrightarrow$ $\longrightarrow$
$\qquad$ $\square$ $\square$
$\qquad$ $\square$ $\square$
$\qquad$
$\qquad$
$\qquad$

## Section B. Facility Policies and Practices

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

## Name of hospital facility or letter of facility reporting group CALVERTHEALTH MEDICAL CENTER, INC.

Line number of hospital facility, or line numbers of hospital
facilities in a facility reporting group (from Part V, Section A): 1


## Name of hospital facility or letter of facility reporting group CALVERTHEALTH MEDICAL CENTER, INC.

Did the hospital facility have in place during the tax year a written financial assistance policy that:
13 Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care? If "Yes," indicate the eligibility criteria explained in the FAP:
a X Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 200 \% and FPG family income limit for eligibility for discounted care of $\qquad$ 500 \%
b X Income level other than FPG (describe in Section C)
c X Asset level
d X Medical indigency
e $\square$ Insurance status
f X Underinsurance status
g $\square$ Residency
h $\square$
Other (describe in Section C)
14 Explained the basis for calculating amounts charged to patients?
15 Explained the method for applying for financial assistance? If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply):
a X Described the information the hospital facility may require an individual to provide as part of his or her application
b X Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application
c X Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process
d X Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications
e $\square$ Other (describe in Section C)
16 Was widely publicized within the community served by the hospital facility? If "Yes," indicate how the hospital facility publicized the policy (check all that apply):
a X The FAP was widely available on a website (list url): WWW. CALVERTHEALTHMEDICINE. ORG
b X The FAP application form was widely available on a website (list url): Www. CALVERTHEALTHMEDICINE.ORG
c X A plain language summary of the FAP was widely available on a website (list url): SEE PART V, PAGE 8
d X The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)
e X The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)
f X A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)
g X Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention
h X Notified members of the community who are most likely to require financial assistance about availability of the FAP
i X The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by Limited English Proficiency (LEP) populations Other (describe in Section C)

## Billing and Collections

Name of hospital facility or letter of facility reporting group CALVERTHEALTH MEDICAL CENTER, INC.

17 Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon nonpayment?
18 Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:
a $\quad$ Reporting to credit agency(ies)


Selling an individual's debt to another party
c Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP
d
Actions that require a legal or judicial process


Other similar actions (describe in Section C)
None of these actions or other similar actions were permitted
19 Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?
If "Yes," check all actions in which the hospital facility or a third party engaged:


Reporting to credit agency(ies)
Selling an individual's debt to another party
Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP


Actions that require a legal or judicial process
e Other similar actions (describe in Section C)


20 Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply):
a X Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs (if not, describe in Section C)
b X Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe in Section C)
c X Processed incomplete and complete FAP applications (if not, describe in Section C)
d X Made presumptive eligibility determinations (if not, describe in Section C)
e $\square$ Other (describe in Section C)
f $\quad \square$ None of these efforts were made

## Policy Relating to Emergency Medical Care

21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? If "No," indicate why:

The hospital facility did not provide care for any emergency medical conditions
The hospital facility's policy was not in writing
The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C) Other (describe in Section C)


Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)
Name of hospital facility or letter of facility reporting group CALVERTHEALTH MEDICAL CENTER, INC.

22 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care.
aThe hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period
b X The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period
cThe hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period
dThe hospital facility used a prospective Medicare or Medicaid method
23 During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care? If "Yes," explain in Section C.
24 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual? If "Yes," explain in Section C.

|  | Yes | No |
| :--- | :--- | :--- |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
|  |  |  |
| 23 |  | X |
|  |  |  |
| 24 |  | X |
|  |  |  |

CALVERTHEALTH MEDICAL CENTER, INC.:

PART V, SECTION B, LINE 5: CHMC COMMISSIONED CONDUENT HEALTHY
COMMUNITIES INSTITUTE (HCI) TO CONDUCT ITS 2020 COMMUNITY HEALTH NEEDS
ASSESSMENT. IN ORDER TO BETTER TARGET COMMUNITY ISSUES WITH REGARDS TO THE

MOST PRESSING HEALTH NEEDS, CHMC BROUGHT TOGETHER A DECISION-MAKING TEAM
TO RANK THE SIGNIFICANT COMMUNITY NEEDS BASED ON A SET OF CRITERIA. THE GROUP DISCUSSION WAS FACILITATED BY HCI. THE TEAM WAS CHOSEN TO REPRESENT PEOPLE WITH COMMUNITY AND CLINICAL KNOWLEDGE, THOSE THAT MANAGE SERVICES TO THE UNDERSERVED AND THOSE THAT ARE KNOWLEDGEABLE ABOUT THE NEEDS ASSESSMENT PROCESS. THE 10 MEMBERS INCLUDED THE FOLLOWING:

DEAN TEAGUE, PRESIDENT AND CEO, CALVERTHEALTH
TONY BLADEN, CHIEF OPERATING OFFICER, CALVERTHEALTH
LISA BROOME, VP HUMAN RESOURCES, CALVERTHEALTH
LISA CAUDLE, LONG TERM CARE MANAGER, CALVERT COUNTY OFFICE ON AGING
DIANE COUCHMAN, VP CLINICAL SERVICES, CALVERTHEALTH
ERIN FARLEY, COMMUNITY WELLNESS MANAGER, CALVERTHEALTH
MARY GOLWAY, DIRECTOR OF EDUCATION \& TRAINING AND COMMUNITY WELLNESS,
CALVERTHEALTH
KASIA SWEENEY, VP STRATEGY AND MARKETING, CALVERTHEALTH
CHAMP THOMASKUTTY, DEPUTY HEALTH OFFICER, CALVERT COUNTY HEALTH DEPARTMENT
REV. ALICE THOMPSON, CHAPLAIN, CALVERTHEALTH

CALVERTHEALTH MEDICAL CENTER, INC.:
PART V, SECTION B, LINE 6B: THE HOSPITAL COLLABORATED WITH A NUMBER OF

\section*{| Part V | Facility Information (continued) |
| :--- | :--- |}

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines $2,3 \mathrm{j}, 5,6 \mathrm{a}, 6 \mathrm{~b}, 7 \mathrm{~d}, 11,13 \mathrm{~b}, 13 \mathrm{~h}, 15 \mathrm{e}, 16 \mathrm{j}, 18 \mathrm{e}, 19 \mathrm{e}, 20 \mathrm{a}, 20 \mathrm{~b}, 20 \mathrm{c}, 20 \mathrm{~d}, 20 \mathrm{e}, 21 \mathrm{c}, 21 \mathrm{~d}, 23$, and 24 . If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

KEY INFORMANT ORGANIZATIONS WITHIN THE COMMUNITY IN DEVELOPING THE
HOSPITAL'S CHNA. TEN INDIVIDUALS AGREED TO PARTICPATE AS KEY INFORMANTS

AND REPRESENTED THE FOLLOWING ORGANZIATIONS:

## CALVERT COUNTY HEALTH DEPARTMENT

PRINCE FREDERICK, MD

## CALVERT COUNTY GOVERNMENT

PRINCE FREDERICK, MD

## CALVERT COUNTY DEPARTMENT OF SOCIAL SERVICES

PRINCE FREDERICK, MD

CALVERT COUNTY PUBLIC SCHOOLS

PRINCE FREDERICK, MD

CALVERT COUNTY OFFICE ON AGING

PRINCE FREDERICK, MD

COMMUNITY FAITH-BASED REPRESENTATIVE
SOUTHERN MARYLAND

CALVERT COUNTY SHERIFF'S DEPARTMENT

PRINCE FREDERICK, MD

CALVERT COMMUNITY DENTAL
PRINCE FREDERICK, MD

CALVERTHEALTH MEDICAL CENTER, INC.:
PART V, SECTION B, LINE 11: THE HOSPITAL'S MOST RECENT COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) IDENTIFIED THE FOLLOWING FOUR HEALTH AREAS AS THE TOP PRIORITIES: 1) CANCER; 2) HEART DISEASE AND STROKE; 3) MENTAL HEALTH AND MENTAL DISORDERS; AND 4) EXERCISE, NUTRITION AND WEIGHT (INCLUDING OBESITY).

DURING FY 2021, THE FOLLOWING OUTCOMES WERE ACHIEVED:

IDENTIFIED NEED - CANCER - PRIMARY OBJECTIVES:

- EARLY DETECTION AND TREATMENT FOR CANCERS, INCREASED ACCESS TO SCREENING AND TREATMENT
- PROMOTE HEALTHY LIFESTYLE AND SUPPORT FOR CANCER SURVIVORS
- REDUCE TOBACCO USE IN SCHOOL AGE POPULATION, REDUCING NEGATIVE HEALTH IMPACT, INCLUDING RISKS OF LUNG CANCER RELATED ILLNESS

FY 2021, THE CANCER COMMITTEE IMPROVED THE LUNG CANCER SCREENING PROCESS AND INCREASED THE NUMBER OF PATIENTS SCREENED BY 10\%. THEY ALSO HOSTED THE FIRST CANCER SURVIVORSHIP DAY THAT REACHED 95 COMMUNITY MEMBERS TO PROVIDE SUPPORT. A FREE ANNUAL SKIN CANCER SCREENING WAS HELD FOR VULNERABLE POPULATIONS AND 10 PEOPLE PARTICIPATED. REAL TALK TOWN HALL EVENTS WERE HELD VIRTUALLY AT 2 LOCAL HIGH SCHOOLS TO PROVIDE EDUCATION ON SMOKING, VAPING, AND MENTAL HEALTH TO 62 PARTICIPANTS. THE TOBACCO ROAD SHOW PROGRAM PROVIDED EDUCATION TO 6 MIDDLE SCHOOLS AND REACHED 1096 STUDENTS.

- IMPROVE HEART HEALTH BY EXPANDING RESOURCES TO OBTAIN MEDICATIONS TO TREAT HYPERTENSION AND HIGH CHOLESTEROL.
- INCREASE MEDICATION COMPLIANCE BY INCREASING KNOWLEDGE AND UNDERSTANDING OF THE PURPOSE OF THE MEDICATIONS.
- INCREASE SAFE ACTIVITY LEVEL AND PROMOTE CONTINUED HEALTHY LIFESTYLE BEHAVIORS OF PEOPLE WHO HAVE SUFFERED FROM HEART DISEASE AND STROKE
- INCREASED ACCESS TO SCREENING AND TREATMENT FOR HEART DISEASE \& STROKE
- TARGET AT-RISK AND MOST VULNERABLE POPULATIONS, AND THOSE

DISPROPORTIONATELY AFFECTED BY HEART DISEASE \& STROKE

IN FY 2021, THE ASK THE EXPERT PROGRAM PROVIDED 19 VIDEOS WITH 8 OF THEM BEING ON THE TOPIC OF HEART DISEASE AND STROKE FOR THE 3 LOCAL SENIOR CENTERS IN THE COUNTY. REAL TALK TOWN HALL EVENTS WERE HELD AT 2 LOCAL HIGH SCHOOLS TO EDUCATE ON THE HARMS OF TOBACCO, VAPING, AND MENTAL HEALTH AND REACHED 62 PARTICIPANTS. THE MOBILE HEALTH UNIT PROVIDED FREE BLOOD PRESSURE SCREENINGS AND CHOLESTEROL SCREENINGS AT 2 COMMUNITY EVENTS WITH A TOTAL OF 47 BLOOD PRESSURES WERE TAKEN AND 36 CHOLESTEROL SCREENS WERE ADMINISTERED. THE STROKE SUPPORT GROUP OCCURS ONCE A MONTH AND REACHED 55 PARTICIPANTS OVER THE 12 MONTH SPAN TO PROVIDE SUPPORT AND EDUCATION TO STROKE SURVIVORS AND CAREGIVERS. THE TOBACCO ROADSHOW PROVIDED EDUCATION ON TOBACCO AND VAPING TO 6 MIDDLE SCHOOLS AND REACHED 1096 STUDENTS. THE VASCULAR LAB PROVIDED 6 FREE VASCULAR SCREENINGS.

## PRIMARY OBJECTIVES:

- IMPROVE SERVICES AND RESOURCES TO HELP COMBAT BULLYING AND PREVENT SUICIDE.
- DECREASE USE OF CONTROLLED SUBSTANCES AND OVERDOSES IN CALVERT COUNTY.
- UTILIZE MOBILE CRISIS TEAM TO TREAT COMMUNITY MEMBERS IN THE FIELD AND PREVENT AVOIDABLE EMERGENCY ROOM VISITS.
- INCREASE USE OF MEDICATION ASSISTED THERAPY FOR SUBSTANCE USE DISORDER.

THE REAL TALK TOWN HALL PROVIDED EDUCATION ON TOBACCO, VAPING, AND MENTAL HEALTH TO 2 LOCAL HIGH SCHOOLS AND REACHED 62 PARTICIPANTS. THE BEHAVIORAL

HEALTH OUTREACH INITIATIVE WAS ABLE TO ENACT THE OPIOID STEWARDSHIP TO STRENGTHEN EDUCATION AND AWARENESS FOR PRESCRIBING OPIOIDS.

IDENTIFIED NEED - EXERCISE, NUTRITION AND WEIGHT -

THE PRIMARY OBJECTIVES

- INCREASE ACCESS TO PROGRAMS THAT PROMOTE A HEALTHY LIFESTYLE THAT

INCORPORATES EXERCISE, NUTRITION, HEALTHY WEIGHT, AND OTHER HEALTH

## BEHAVIORS

- OFFER INDIVIDUALIZED PROGRAMS ON FITNESS AND NUTRITION FOR COMMUNITY

MEMBERS OVER 50.

- INCREASE SAFE ACTIVITY LEVEL AND PROMOTE CONTINUED HEALTHY LIFESTYLE

BEHAVIORS OF PEOPLE WHO HAVE SUFFERED FROM HEART DISEASE, STROKE, AND
OTHER CHRONIC DISEASE CONDITIONS

\section*{| Part V | Facility Information (continued) |
| :--- | :--- |}

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines $2,3 \mathrm{j}, 5,6 \mathrm{a}, 6 \mathrm{~b}, 7 \mathrm{~d}, 11,13 \mathrm{~b}, 13 \mathrm{~h}, 15 \mathrm{e}, 16 \mathrm{j}, 18 \mathrm{e}, 19 \mathrm{e}, 20 \mathrm{a}, 20 \mathrm{~b}, 20 \mathrm{c}, 20 \mathrm{~d}, 20 \mathrm{e}, 21 \mathrm{c}, 21 \mathrm{~d}, 23$, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

VIRTUAL EDUCATION ON THE TOPICS OF FITNESS, HEART DISEASE AND STROKE, AND HEALTHY EATING TO THE COUNTY'S 3 LOCAL SENIOR CENTERS. THE MOBILE HEALTH UNIT TOOK OUR EXPERTS OUT INTO THE COMMUNITY TO PROVIDE NUTRITION AND FITNESS EDUCATION AT 2 COMMUNITY EVENTS THROUGH COOKING DEMOS AND INTERACTIVE FITNESS ACTIVITIES. A VIRTUAL DIABETES EXPO WAS HELD TO PROVIDE EDUCATION TARGETING HIGH RISK AND IMPACTED INDIVIDUALS WITH DIABETES THAT REACHED 1100 PARTICIPANTS. THROUGH THE LOCAL FARMERS MARKET, A FITNESS INSTRUCTOR AND DIETICIAN PROVIDED A TABLE WITH INFORMATION ON EXERCISE AND HEALTHY EATING ONCE A WEEK THROUGH APRIL AND NOVEMBER (28 OCCURRENCES). OUR FITNESS PROGRAM, FIT FOR LIFE, WAS ABLE TO PROVIDE 12 SESSIONS FOR 4 WEEKS EACH FOR ALL LEVELS OF FITNESS ABILITY THAT REACHED 67 PARTICIPANTS. OUR OTHER WEIGHT LOSS PROGRAMS WERE ABLE TO REACH 16 PARTICIPANTS THROUGH 2 COHORTS.

IN ORDER TO MAXIMIZE THE POSITIVE IMPACT ON COMMUNITY HEALTH, CHMC CHOSE TO CONCENTRATE ITS EFFORTS ON THE FOUR PRIORITIES LISTED ABOVE. OTHER SIGNIFICANT HEALTH NEEDS SUCH AS WOMENS HEALTH, SUBSTANCE ABUSE, ORAL HEALTH, AND TRANSPORTATION WERE ALSO IDENTIFIED IN THE CHNA. ALTHOUGH CHMC DID NOT EXPLICITLY PRIORITIZE THESE NEEDS, THEY ARE INTERRELATED TO THE SELECTED FOUR PRIORITIES. OTHER SIGNIFICANT HEALTH NEEDS AROSE DUE TO THE COVID 19 PANDEMIC, STARTING IN MARCH OF 2020. THIS IMPACTED OUR ABILITY TO DELIVER SERVICES IN THE COMMUNITY, FORCED THE NEED TO CHANGE MODLAITIES ON MANY OF THE SERVICES DELIVERED, AND SHIFTED FOCUS TO DELIVERING TESTING AND VACCINATION FOR MUCH OF FY2021. THE FOLLOWING WAS DONE BY THE HOSPITAL'S COMMUNITY WELLNESS DEPARMENT:

[^1]Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines $2,3 \mathrm{j}, 5,6 \mathrm{a}, 6 \mathrm{~b}, 7 \mathrm{~d}, 11,13 \mathrm{~b}, 13 \mathrm{~h}, 15 \mathrm{e}, 16 \mathrm{j}, 18 \mathrm{e}, 19 \mathrm{e}, 20 \mathrm{a}, 20 \mathrm{~b}, 20 \mathrm{c}, 20 \mathrm{~d}, 20 \mathrm{e}, 21 \mathrm{c}, 21 \mathrm{~d}, 23$, and 24 . If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

CANCER. 8 SCREENINGS WERE CONDUCTED.

- ORGANIZED VIRTUAL HEALTH MINISTRY MEETINGS TO PROVIDE OUTREACH EDUCATION

AND TRAINING FOR BLOOD PRESSURE SCREENINGS TO IMPROVE ACCESS TO CARE
THROUGH FAITH-BASED PROGRAMS.

- COVID IMMUNIZATIONS WERE PROVIDED TO THE OLDER ADULT'S POPULATION AT THE

LOCAL SENIOR CENTERS. 1,233 VACCINATIONS WERE PROVIDED AT THE LOCAL SENIOR CENTERS THROUGHOUT THE COUNTY IN NORTH BEACH, PRINCE FREDERICK, AND LUSBY AREAS .

- COVID IMMUNIZATIONS WERE PROVIDED TO THE GENERAL POPULATION. 2,012 COVID

VACCINATIONS WERE PROVIDED AT LOCAL FOOD PANTRIES AND COMMUNITY LOCATIONS
THROUGH THE COUNTY IN PRINCE FREDERICK AND LUSBY AREAS.

- INFLUENZA IMMUNIZATIONS WERE PROVIDED TO THE CALVERT COUNTY COMMUNITY

THROUGH THE LOCAL FARMERS MARKET, FOOD PANTRIES, SENIOR CENTERS, AND
COMMUNITY EVENTS. 568 FLU VACCINATIONS WERE PROVIDED.

CALVERTHEALTH MEDICAL CENTER, INC.:
PART V, SECTION B, LINE 13B: THE FACILITY USES THE FPG IN ADDITION TO
STATE MANDATED ASSISTANT PROGRAMS, WHICH ARE HSCRC STATE MANDATED
PROGRAMS.

CALVERTHEALTH MEDICAL CENTER, INC.
PART V, LINE 16C, FAP PLAIN LANGUAGE SUMMARY WEBSITE:
WWW. CALVERTHEALTHMEDICINE.ORG

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines $2,3 \mathrm{j}, 5,6 \mathrm{a}, 6 \mathrm{~b}, 7 \mathrm{~d}, 11,13 \mathrm{~b}, 13 \mathrm{~h}, 15 \mathrm{e}, 16 \mathrm{j}, 18 \mathrm{e}, 19 \mathrm{e}, 20 \mathrm{a}, 20 \mathrm{~b}, 20 \mathrm{c}, 20 \mathrm{~d}, 20 \mathrm{e}, 21 \mathrm{c}, 21 \mathrm{~d}, 23$, and 24 . If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

PART V, SECTION B, LINE 7A:
HTTPS://WWW.CALVERTHEALTHMEDICINE.ORG/UPLOADS/PUBLIC/DOCUMENTS/COMMUNITY
NEEDS/CALVERTHEALTH\%202020\%20CHNA.PDF

PART V, SECTION B, LINE 7D:
THE DIRECT WEBSITE ADDRESS FOR THE HOSPITAL'S CHNA IS
HTTPS: / /WWW.CALVERTHEALTHMEDICINE.ORG/COMMUNITY-HEALTH-NEEDS-ASSESSMENT

PART V, SECTION B, LINE 22:
PURSUANT TO THE HEALTH SERVICES COST REVIEW COMMISSION (HSCRC)

ALL-PAYOR SYSTEM FOR HOSPITALS IN THE STATE OF MARYLAND, THE GREATEST DISCOUNT OFF OF GROSS CHARGES FOR THE PROVISION OF EMERGENCY AND OTHER MEDICALLY NECESSARY CARE PERMITTED TO ANY COMMERCIAL INSURER OR MEDICARE IS ONLY 6\%. AS A RESULT, THE HOSPITAL FACILITY WAS ABLE TO DETERMINE THAT THE MAXIMUM AMOUNT CHARGED TO INDIVIDUALS THAT WERE ELIGIBLE FOR FINANCIAL ASSISTANCE UNDER THE HOSPITAL FACILITY'S FINANCIAL ASSISTANCE POLICY WAS NOT GREATER THAN THE AMOUNT GENERALLY BILLED TO INDIVIDUALS WHO HAVE INSURANCE COVERING SUCH CARE.

PART V, SECTION B, LINE 24:
CHMC DOES NOT CHARGE ANY INDIVIDUALS THAT ARE ELIGIBLE FOR FINANCIAL
ASSISTANCE AN AMOUNT EQUAL TO THE GROSS CHARGE FOR ANY SERVICE. THE
HOSPITAL USES THE CHARGE MASTER RATES FOR A SERVICE AS A STARTING POINT
$\underline{\text { AGAINST WHICH REDUCTIONS ARE APPLIED TO DETERMINE THE AMOUNT ACTUALLY }}$
BILLED TO PATIENTS ELIGIBLE UNDER THE FINANCIAL ASSISTANCE POLICY. IN
ADDTION, IF THE HOSPITAL CHARGED AN INDIVIDUAL THAT HAD NOT YET BEEN

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines $2,3 \mathrm{j}, 5,6 \mathrm{a}, 6 \mathrm{~b}, 7 \mathrm{~d}, 11,13 \mathrm{~b}, 13 \mathrm{~h}, 15 \mathrm{e}, 16 \mathrm{j}, 18 \mathrm{e}, 19 \mathrm{e}, 20 \mathrm{a}, 20 \mathrm{~b}, 20 \mathrm{c}, 20 \mathrm{~d}, 20 \mathrm{e}, 21 \mathrm{c}, 21 \mathrm{~d}, 23$, and 24 . If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

DETERMINED TO BE ELIGIBLE FOR FINANCIAL ASSISTANCE AT THE TIME OF THE CHARGE AT AN AMOUNT EQUAL TO GROSS CHARGES, THEN UPON DETERMINING THE INDIVIDUAL WAS ELIGIBLE FOR FINANCIAL ASSISTANCE UNDER THE HOSPITAL'S FINANCIAL ASSISTANCE POLICY, THE HOSPITAL WILL PROMPTLY CORRECTED THE BILL.

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility
(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?
4

| Name and address | Type of Facility (describe) |
| :---: | :---: |
| 1 CALVERTHEALTH OUTPATIENT REHABILITATIO |  |
| 130 HOSPITAL ROAD SUITE 103 |  |
| PRINCE FREDERICK, MD 20678 | OUTPATIENT REHAB |
| 2 CALVERTHEALTH OUTPATIENT REHABILITATIO |  |
| 10845 TOWN CENTER BLVD SUITE 100 |  |
| DUNKIRK, MD 20754 | OUTPATIENT REHAB |
| 3 CALVERTHEALTH OUTPATIENT REHABILITATIO |  |
| 14090 H.G. TRUEMAN ROAD SUITE 1500 |  |
| SOLOMONS, MD 20688 | OUTPATIENT REHAB |
| 4 SHELDON E GOLDBERG CTR FOR BREAST CARE |  |
| 130 HOSPITAL ROAD SUITE 201 |  |
| PRINCE FREDERICK, MD 20678 | OUTPATIENT CLINIC |
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Schedule H (Form 990) 2020

Provide the following information.
1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PART I, LINE 3C:
FINANCIAL NEED WILL BE DETERMINED IN ACCORDANCE WITH THE FOLLOWING
PROCEDURES:
A) AN APPLICATION PROCESS, IN WHICH THE PATIENT OR THE PATIENT'S GUARANTOR

ARE REQUIRED TO COOPERATE AND SUPPLY PERSONAL, FINANCIAL AND OTHER
INFORMATION AND DOCUMENTATION RELEVENT TO MAKING A DETERMINATION OF
FINANCIAL NEED. THE APPLICATION FORM IS THE MARYLAND STATE UNIFORM

FINANCIAL ASSISTANCE APPLICATION.
B) THE USE OF EXTERNAL PUBLICALLY AVALIABLE DATA SOURCES THAT PROVIDE INFORMATION ON A PATIENT'S OR A PATIENT'S GUARANTOR'S ABILITY TO PAY (SUCH AS CREDIT SCORING).
C) REASONABLE EFFORTS BY THE HOSPITAL TO EXPLORE APPROPRIATE ALTERNATIVE SOURCES OF PAYMENT AND COVERAGE FROM PUBLIC AND PRIVATE PAYMENT PROGRAMS.

FINANCIAL RESOURCES AVAILABLE TO THE PATIENT.
E) A REVIEW OF THE PATIENT'S OUTSTANDING ACCOUNTS RECEIVABLE FOR PRIOR SERVICES RENDERED AND THE PATIENT'S PAYMENT HISTORY.
F) SELF-PAY ACCOUNTS AND SELF-PAY BALANCES ARE SCRUBBED USING EXTERNAL SOFTWARE TO DETERMINE A PATIENT'S ASSETS, FEDERAL POVERTY LEVEL, AND ENROLLMENT IN ANY OF THE STATE FUNDED ASSISTANCE PROGRAMS DETERMINED BY THE HEALTH SERVICES COST REVIEW COMMISSION.

IT IS PREFERRED BUT NOT REQUIRED THAT A REQUEST FOR FINANCIAL ASSISTANCE AND A DETERMINATION OF FINANCIAL NEED OCCUR PRIOR TO THE RENDERING OF SERVICES. HOWEVER, THE DETERMINATION MAY BE DONE AT ANY POINT IN THE COLLECTION CYCLE. THE NEED FOR PAYMENT ASSISTANCE SHALL BE RE-EVALUATED AT EACH SUBSEQUENT TIME OF SERVICES IF THE LAST FINANCIAL EVALUATION WAS COMPLETED MORE THAN SIX MONTHS PRIOR, OR AT ANY TIME ADDITIONAL INFORMATION RELEVENT TO THE ELIGIBILITY OF THE PATIENT FOR FINANCIAL ASSISTANCE BECOMES KNOWN.

CALVERTHEALTH MEDICAL CENTER (CHMC) PERFORMS REASONABLE COLLECTION EFFORTS AS DEFINED IN THEIR PRIVATE PAY COLLECTIONS POLICY BY SENDING PATIENTS THAT HAVE NOT YET QUALIFIED UNDER THE HOSPITAL'S FINANCIAL POLICY AT LEAST THREE STATEMENTS. PATIENTS MAY ALSO RECEIVE PHONE CALLS REMINDING THEM A BALANCE IS DUE. UNPAID PATIENT ACCOUNTS ARE SENT A PRE-BAD DEBT LETTER AFTER 90 DAYS. PRIOR TO TRANSFERRING ACCOUNTS TO AN EXTERNAL COLLECTION AGENCY OR UNDERTAKING ANY OTHER COLLECTION ACTIONS, THE ACCOUNTS ARE BATCHED AND SCREENED FOR THE PATIENT'S ABILITY TO PAY AGAINST THE HOSPITAL'S FINANCIAL ASSISTANCE POLICY STANDARDS WITHIN SEARCH AMERICA.

Schedule H (Form 990)

ANY PATIENTS WHO'S FINANCIAL CONDITIONS QUALIFY FOR FINANCIAL ASSISTANCE PER THE SOFTWARE'S SEARCH ARE IMMEDIATELY APPROVED BY THE HOSPITAL FOR CHARITY CARE AND ALL COLLECTION EFFORTS ARE IMMEDIATELY CEASED.

PART I, LINE 7, COLUMN (F):
THE BAD DEBT EXPENSE INCLUDED ON FORM 990, PART IX, LINE 25(A),

BUT SUBTRACTED FOR PURPOSES OF CALCULATING THE PERCENTAGE IN
THIS COLUMN IS \$ 69,324.

PART I, LINE 5A AND 5B:

CHMC OFFERS FREE OR DISCOUNTED CARE TO PATIENTS WHO ARE UNABLE TO PAY FOR THEIR SERVICES AND MEET THE ELIGIBILITY CRITERIA REGARDLESS OF THE AMOUNT BUDGETED FOR FINANCIAL ASSISTANCE IN THE HOSPITAL'S ANNUAL OPERATING PLAN.

PART I, LINE 6A, 6B:
MARYLAND'S HEALTH SERVICES COST REVIEW COMMISSION (HSCRC) REQUIRES ALL MARYLAND HOSPITALS TO COMPLETE AND SUBMIT A COMMUNITY BENEFITS REPORT ANNUALLY. THE HSCRC IS RESPONSIBLE FOR COLLECTING THE DATA FROM THE INDIVIDUAL HOSPITALS AND COMPILING A STATEWIDE DOCUMENT THAT CONTAINS SUMMARY INFORMATION AS WELL AS INDIVIDUAL HOSPITAL REPORTS. THE STATEWIDE DOCUMENT IS MADE AVAILABLE TO THE PUBLIC ON THE HSCRC'S WEBSITE.

PART I, LINE 7A\&B, COLUMNS C, D, E AND F:
MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL
PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH SERVICES
COST REVIEW COMMISSION (HSCRC) DETERMINES PAYMENT THROUGH A RATE
Schedule H (Form 990)

SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE
SAME AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL.
MARYLAND'S UNIQUE ALL PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO BREAKOUT ANY OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE. COMMUNITY BENEFIT EXPENSES ARE EQUAL TO MEDICAID

REVENUES IN MARYLAND, AS SUCH, THE NET EFFECT IS ZERO. THE EXCEPTION TO
THIS IS THE IMPACT ON THE HOSPITAL OF ITS SHARE OF THE MEDICAID
ASSESSMENT. IN RECENT YEARS, THE STATE OF MARYLAND HAS CLOSED FISCAL
GAPS IN THE STATE MEDICAID BUDGET BY ASSESSING HOSPITALS THROUGH THE

RATE SETTING SYSTEM. THE HOSPITAL PORTION OF THE MARYLAND MEDICAID
ASSESSMENT FOR CHMC FOR THE 2020 TAX YEAR WAS $\$ 488,407$.

PART I, LINE 7G:
SUBSIDIZED HEALTH SERVICES INCLUDE THE FOLLOWING NON-PHYSICIAN CLINICS: GYN-ONCOLOGY CLINIC, PEDIATRIC ORTHOPEDIC CLINIC AND SPINE CLINIC. COSTS ATTRIBUTABLE TO THE CLINICS TOTALED \$212,352. THESE SERVICES

WOULD LIKELY NOT BE UNDERTAKEN IN THE COMMUNITY IF NOT PROVIDED BY
CHMC. AS A RESULT CHMC HAS IDENTIFIED A COMMUNITY NEED FOR THE PROVISION OF THESE SERVICES.

PART I, LINE 7:
THE COSTING METHODOLOGY USED TO CALCULATE AMOUNTS REPORTED IN LINE 7 WAS A COST-TO-CHARGE RATIO DERIVED FROM WORKSHEET 2, RATIO OF PATIENT CARE COST-TO-CHARGES.

## PART II:

CHMC IS RECOGNIZED AS A LEADER IN THE PROVISION OF HEALTH CARE IN THE LOCAL AREA. IT PARTNERS WITH MANY ORGANIZATIONS AND AGENCIES TO EXPAND THE REACH FOR IMPROVING THE HEALTH OF ITS COMMUNITY.

COMMUNITY SUPPORT:

- FARMERS MARKET PROMOTES LOCAL FARMERS AND PRODUCERS OF GOODS, PROMOTES HEALTHY EATING AND PROVIDES VENUE FOR NUTRITIOUS FOOD, AND INFORMATION TO REDUCE FOOD INSECURITIES.
- MARYLAND HOSPITAL ASSOCIATION - MONTHLY AND MEETINGS WITH EXECUTIVE COMMITTEE AND SUB COMMITTEE FOR THE ORGANIZATION (MHA).
- EMERGENCY DRILLS \& DISASTER READINESS - FULL-SCALE EMERGENCY

EXERCISE CONDUCTED WITH ALL 13 MIEMSS REGION 5 HOSPITALS IN AN EFFORT TO PLAN AND PREPARE FOR LARGE SCALE EVENTS (IN PARTICULAR INCLEMENT WEATHER RESULTING IN A MEDICAL SURGE)

LEADERSHIP DEVELOPMENT AND TRAINING FOR COMMUNITY MEMBERS:

- LEADERSHIP SOUTHERN MARYLAND REGIONAL COLLABORATION CLASSES FOR

LEADERS. MONTHLY MEETINGS FOR CALVERTHEALTH STAFF THAT PARTICIPATE.

COALITION BUILDING:

- CHAMBER OF COMMERCE PROMOTES LOCAL ORGANIZATIONS AND BUSINESSES TO

COME TOGETHER FOR SHARED RESOURCES, EVENTS, AND INFORMATION. HOSPITAL

REPRESENTATIVE MEMBER WITH MONTHLY MEETING AND MONTHLY SUB-TEAMS.

- COMMUNITY HEALTH IMPROVEMENT ROUNDTABLE A COALITION OF COMMUNITY

ORGANIZATIONS AND MEMBERS THAT WORK TO IMPROVE HEALTH OUTCOMES, REDUCE
Schedule H (Form 990)

HEALTH DISPARITIES, AND BUILD A HEALTHY AND INFORMED COMMUNITY IN CALVERT COUNTY, MD.

- EMS LIAISON - ATTEND EMS COUNCIL CALVERT COUNTY. ATTEND REGION V MEETINGS. SERVE AS LIAISON BETWEEN ED/EMS.
- PARTNERS IN ACCOUNTABLE CARE COLLABORATION AND TRANSITIONS - TO

FACILITATE AND PROMOTE COLLABORATION BETWEEN OUR COMMUNITY HEALTH CARE PARTNERS, WITH THE GOAL OF ELIMINATING CARE FRAGMENTATION, WHILE FOSTERING AN ENVIRONMENT OF COLLEGIALITY, NETWORKING AND RESOURCE SHARING FOCUSED ON ENHANCING OUR EFFICIENCY AND EFFECTIVENESS IN OPTIMIZING PATIENT OUTCOMES.

COMMUNITY HEALTH IMPROVEMENT ADVOCACY:

- VARIOUS TUMOR BOARDS INCLUDING BREAST, MULIT-D, AND THORACIC - A MULTI-DISCIPLINARY TEAM WORKING COLLABORATIVELY TOGETHER TO IMPROVE AND NAVIGATE THE CARE OF PATIENTS WITH VARIOUS CANCERS, THE TEAM INCLUDES LOCAL HOSPITALS AND OTHER HEALTH CARE PROVIDERS.
- OPIOID STEWARDSHIP COMMITTEE - CROSS SECTIONAL HEALTH CARE TEAM TO ADDRESS OPIOID EPIDEMIC ON WAYS HOSPITALS CAN REDUCE USE OF OPIOID FOR PAIN MANAGEMENT, EDUCATE PATIENTS AND PHYSICIAN ABOUT DANGERS OF OPIOID USE AS WELL AS DEVELOP POLICIES AND PROTOCOL FOR THE HEALTH SYSTEM. THIS TEAM ALSO WORKS COLLABORATIVELY WITH OTHER COMMUNITY AGENCIES AND PROGRAMS TO PROVIDE A "COMMUNITY WIDE" APPROACH TO HELP SOLVE THE OPIOID EPIDEMIC.

[^2]NATIONAL HEALTHCARE CONFERENCE TO BRING AWARENESS TO OTHER HEALTH SYSTEMS REGARDING ADDRESSING SOCIALLY DETERMINANTS OF HEALTH AND ADVANCING HEALTH EQUITY.

- PATIENT ENGAGEMENT \& RIGHTS COMMITTEE - STAFF AND COMMUNITY MEMBERS EVALUATE AND UPDATE HOSPITAL FORMS, PROCESS, POLICIES AND COMMUNICATION TOOLS TO ENSURE ALL PATIENTS RECEIVE ADEQUATE SERVICES WITHIN THEIR OWN LANGUAGE AND SPECIAL NEEDS.


## WORKFORCE DEVELOPMENT :

- ADVISORY COUNCIL FOR NURSING PROGRAMS AT LOCAL COMMUNITY COLLEGE -

ADVISORY COUNCIL FOR UNDERGRADUATE NURSING CURRICULA

THESE ARE JUST A FEW OF CHMC'S COMMUNITY BUILDING ACTIVITIES. IMPROVING THE HEALTH OF THE COMMUNITY IS A PRIORITY AREA FOR THE HOSPITAL AND THEREFORE DRIVES MANY OF OUR STRATEGIC PLANS.

## PART III, LINE 4:

CALVERT PATIENTS WHO ARE COVERED BY THIRD PARTY PAYORS ARE RESPONSIBLE FOR RELATED DEDUCTIBLES AND COINSURANCE, WHICH VARY IN AMOUNT. THE HOSPITAL ALSO PROVIDES SERVICES TO UNINSURED PATIENTS, AND OFFERS THOSE UNINSURED OR UNDERINSURED PATIENTS FINANCIAL ASSISTANCE, BY EITHER POLICY OR LAW, FROM STANDARD CHARGES. THE HOSPITAL ESTIMATES THE TRANSACTION PRICE FOR PATIENTS WITH DEDUCTIBLES AND COINSURANCE AND FROM THOSE WHO ARE UNINSURED BASED ON HISTORICAL EXPERIENCE AND CURRENT MARKET CONDITIONS. THE INITIAL ESTIMATE OF THE TRANSACTION PRICE IS DETERMINED BY REDUCING THE STANDARD CHARGES BY ANY EXPLICIT PRICE CONCESSION, FINANCIAL ASSISTANCE, AND

Schedule H (Form 990)

IMPLICIT PRICE CONCESSIONS. SUBSEQUENT CHANGES TO THE ESTIMATE OF THE TRANSACTION PRICE ARE GENERALLY RECORDED AS ADJUSTMENT TO NET PATIENT SERVICE REVENUE IN THE PERIOD OF THE CHANGE. SUBSEQUENT CHANGES THAT ARE DETERMINED TO BE THE RESULT OF AN ADVERSE CHANGE IN THE PATIENT'S ABILITY TO PAY ARE RECORDED AS BAD DEBT EXPENSE (PG. 14 - 16 OF THE AUDITED FINANCIAL STATEMENTS).

CALVERT ATTEMPTS TO COLLECT ON SERVICES PROVIDED AT THE TIME THE SERVICE IS PROVIDED. FOR SCHEDULED PROCEDURES, CALVERT ATTEMPTS TO COLLECT THE PERTINENT PATIENT INFORMATION AND GIVES THE PATIENT NOTICE OF WHAT THE AMOUNT DUE WILL BE BEFORE THEY ARE SCHEDULED. A BILL IS SENT TO EACH PATIENT, WHETHER SCHEDULED OR UNSCHEDULED, APPROXIMATELY 3 DAYS AFTER THE SERVICES WERE PROVIDED. IF THE AMOUNT REMAINS UNPAID, THE PATIENT WILL RECEIVE ADDITIONAL BILLS AT APPROXIMATELY 30, 60, 90 DAYS AND A FINAL NOTICE AFTER THE SERVICE WAS PROVIDED. FINAL SCREENINGS FOR CHARITY AND PATIENT CALLS ARE MADE BEFORE THE ACCOUNT IS SENT TO A COLLECTION AGENCY. THE ACCOUNT IS TYPICALLY AGED AT GREATER THAN 120 DAYS BEFORE REACHING AN AGENCY.

PART III, LINE 8:
THE COSTING SOURCE IS THE MEDICARE COST REPORT AND THE METHODOLOGY IS MEDICARE ALLOWABLE COST TO MEDICARE REVENUES RECEIVED.

PART III, LINE 9B:
AS STATED IN CALVERT HEALTH SYTEM'S (CHS) FINANCIAL ASSISTANCE POLICY, PART IV, SECTION H:

CHS'S MANAGEMENT SHALL DEVELOP POLICIES AND PROCEDURES FOR INTERNAL AND
Schedule H (Form 990)

EXTERNAL COLLECTION PRACTICES THAT TAKE INTO ACCOUNT THE EXTENT TO WHICH THE PATIENT QUALIFIES FOR FINANCIAL ASSISTANCE, A PATIENT'S GOOD FAITH EFFORT TO APPLY FOR A GOVERNMENTAL PROGRAM OR FOR FINANCIAL ASSISTANCE FROM CHS, AND A PATIENT'S GOOD FAITH EFFORT TO COMPLY WITH HIS OR HER PAYMENT AGREEMENTS WITH CHS. DURING THE FINANCIAL ASSISTANCE APPLICATION PROCESS, THE HOSPITAL WILL NOT SEND UNPAID BILLS TO OUTSIDE COLLECTION AGENCIES IF THE PATIENT COOPERATES WITH THE APPLICATION PROCESS.

PART VI, LINE 2:
THROUGHOUT FY 2021, THE HOSPITAL CONTINUED TO UTILIZE THE HEALTH COMMUNITY
INSTITUTE'S COMMUNITY PLATFORM (HEALTHYCALVERT.ORG) TO PROVIDE HEALTH INDICATORS AS AN ONGOING ASSESSMENT OF THE NEEDS OF OUR COMMUNITY. HEALTH INDICATORS ARE UPDATED AS SOON AS NEW DATA BECOMES AVAILABLE AND ALLOWS THE HOSPITAL AND COMMUNITY MEMBERS TO UTILIZE THE MOST UP-TO-DATE DATA TO ASSESS THE IMPACT OF PROGRAMS AND SERVICES AS WELL AS MODIFY EXISTING PROGRAMS AND SERVICES OR BEGIN INITIATION OF NEW SERVICES BASED UPON TRENDING OF NEW DATA.

THE PLATFORM ALSO INCORPORATES THE STATE AND NATIONAL HEALTH IMPROVEMENT GOALS. THIS ALLOWS THE HOSPITAL AND COMMUNITY PARTNERS TO MONITOR IMPACT OF COMMUNITY PROGRAMS BY EVALUATION IF DATA IS TRENDING UP OR DOWN AND TO ENSURE THE HOSPITAL IS TRENDING IN THE CORRECT DIRECTION. AN ADDITIONAL HEALTH INDICATOR, THE FOOD INSECURITY INDEX WAS ADDED IN 2021.

THE ALICE (ASSET LIMITED, INCOME CONSTRAINED, EMPLOYED) REPORT CONDUCTED BY THE UNITED WAY WAS ADDED TO THE CHNA INTERACTIVE WEBSITE AS ANOTHER DATA SOURCE. ALICE HOUSEHOLDS REPRESENT MEN AND WOMEN OF ALL AGES AND RACES WHO ARE WORKING BUT UNABLE TO AFFORD THE BASIC NECESSITIES OF

Schedule H (Form 990)

HOUSING, FOOD, CHILD CARE, HEALTH CARE AND TRANSPORTATION DUE TO THE LACK OF JOBS THAT CAN SUPPORT BASIC NECESSITIES AND INCREASES IN THE BASIC COST OF LIVING.

THE HOSPITAL AND THE LOCAL HEALTH DEPARTMENT CO-HOST QUARTERLY LOCAL HEALTH IMPROVEMENT COALITION MEETINGS TO HEAR INPUT FROM OTHER AGENCIES, HEALTH CARE ORGANIZATIONS, THE SCHOOL SYSTEM, COUNTY GOVERNMENT, LOCAL LAW ENFORCMENT AND OTHER COMMUNITY PARTNERS. DURNG FY 2021, THE STRUCTURE, COLLOBORATION, AND IMPACT OF THIS COALITION WAS STRENGTHENED BY ESTABLISHING BYLAWS, A GOVERNANCE COMMITTEE, AND FORMALIZING THE WORK OF ITS SUBCOMMITTEES.

PART VI, LINE 3:

NOTIFICATION ABOUT THE AVAILABILITY OF FINANCIAL ASSISTANCE FROM CHMC INCLUDES A CONTACT NUMBER AND IS DISSEMINATED BY CHMC BY VARIOUS MEANS, WHICH INCLUDES, BUT IS NOT LIMITED TO, THE PUBLICATION OF NOTICES IN PATIENT BILLS AND BY POSTING NOTICES IN THE EMERGENCY DEPARTMENT, URGENT CARE CENTERS, WAITING ROOMS, ADMITTING AND REGISTRATION DEPARTMENTS, AND PATIENT FINANCIAL SERVICES OFFICES. INFORMATION IS ALSO INCLUDED ON THE HOSPITAL'S WEBSITE AND AT LEAST ANNUALLY, THE HOSPITAL PUBLISHES IN THE LOCAL NEWSPAPERS A NOTICE OF FINANCIAL ASSISTANCE AND ALSO HIGHLIGHTS OTHER PROGRAMS THE HOSPITAL OFFERS FOR PATIENTS WITHOUT INSURANCE OR FOR PATIENTS IN FINANCIAL NEED. NOTIFICATION OF THE HOSPITAL'S FINANCIAL ASSISTANCE POLICY PROGRAM IS PROVIDED TO EACH PATIENT AT THE TIME OF REGISTRATION AND A SECOND TIME WHEN PATIENTS RECEIVE THEIR BILL/STATEMENT. SUCH INFORMATION IS PROVIDED IN THE PRIMARY LANGUAGES SPOKEN BY THE POPULATION SERVICED BY CHMC. REFERRAL OF PATIENTS FOR FINANCIAL ASSISTANCE MAY BE MADE BY ANY MEMBER OF THE CHMC STAFF OR MEDICAL STAFF, INCLUDING

PHYSICIANS, NURSES, FINANCIAL COUNSELORS, SOCIAL WORKERS, CASE MANAGERS, AND CHAPLAINS. A REQUEST FOR FINANCIAL ASSISTANCE MAY BE MADE BY THE PATIENT OR A FAMILY MEMBER, CLOSE FRIEND, OR ASSOCIATE OF THE PATIENT, SUBJECT TO APPLICABLE PRIVACY LAWS.

PART VI, LINE 4:
ACCORDING TO THE NIELSEN CLARITAS 2020 POPULATION ESTIMATES, CALVERT COUNTY HAS A POPULATION OF APPROXIMATELY 92,633 PERSONS.

THE RACIAL MAKEUP OF CALVERT COUNTY IS SOMEWHAT HOMOGENOUS, WITH $80.3 \%$ OF THE POPULATION IDENTIFYING AS WHITE. THE PROPORTION OF BLACK/AFRICAN AMERICAN COMMUNITY MEMBERS IS THE SECOND LARGEST OF ALL RACES IN CALVERT COUNTY AT 12.8\% AND IS THE ONLY OTHER RACE THAT MAKES UP MORE THAN 10\% OF THE POPULATION. $4.6 \%$ OF THE POPULATION OF CALVERT COUNTY IDENTIFIES AS HISPANIC OR LATINO.

THE OVERALL MEDIAN HOUSEHOLD INCOME FOR THE COUNTY IS $\$ 112,150$. TWO RACES, WHITE AND ASIAN, HAVE MEDIAN HOUSEHOLD INCOMES THAT FALL ABOVE THE OVERALL MEDIAN VALUE. ALL OTHER RACES ARE BELOW THE OVERALL VALUE WITH AMERICAN INDIAN/ALASKAN NATIVE HAVING THE LOWEST VALUE AT \$14,999. IN THIS CASE, IT IS IMPORTANT TO CONSIDER THAT THE AMERICAN INDIAN/ALASKAN NATIVE AND NATIVE HAWAIIAN/PACIFIC ISLANDER SUBGROUPS MAKE UP ONLY $0.44 \%$ AND 0.13\%, RESPECTIVELY, OF THE COMMUNITY'S POPULATION.

THE HIGHEST PERCENTAGE OF FAMILIES LIVING BELOW THE POVERTY LEVEL ARE IN THE FOLLOWING ZIP CODES; 20714 (NORTH BEACH), 20678 (PRINCE FREDERICK), 20732 (CHESAPEAKE BEACH), 20689 (SUNDERLAND), AND 20657 (LUSBY).

PART VI, LINE 5:
CALVERT HEALTH MEDICAL CENTER IS AN INDEPENDENT COMMUNITY HOSPITAL LOCATED IN SOUTHERN MARYLAND. THE 90,000 COMMUNITY MEMBERS SERVED HAVE ACCESS TO OTHER HOSPITALS WITHIN A 30 -MILE RADIUS. CALVERT HEALTH MEDICAL CENTER HAS A 62\% MARKET SHARE OF INPATIENT ADMISSIONS. THE MAJORITY OF THE 20 MEMBER BOARD ARE LOCATED WITHIN THE COUNTY. THE 300 MEMBER MEDICAL STAFF IS COMPRISED OF EMPLOYED AND PRIVATE PRACTICING PROVIDERS FROM THE COUNTY AND SURROUNDING COUNTIES. THE HOSPITAL RENOVATED THE INPATIENT MEDICAL SURGICAL AREA TO PROVIDE ALL PRIVATE ROOMS AND MODERNIZE THE PATIENT CARE AREA.

PART VI, LINE 6:

O CHMC IS PART OF AN AFFILIATED HEALTH CARE SYSTEM, CALVERT HEALTH SYSTEM, INC. (CHS) THAT COOPERATES IN PROVIDING HEALTH CARE SERVICES TO ITS COMMUNITY. THE HOSPITAL, AS A SOLE COMMUNITY PROVIDER, PROVIDES ESSENTIAL HEALTH CARE SERVICES SUCH AS OBSTETRICS, PSYCHIATRY (INPATIENT AND OUTPATIENT) AND EMERGENCY SERVICES THAT OTHERWISE WOULD NOT BE PROVIDED WITHIN CALVERT COUNTY DUE TO THEIR UNPROFITABLE NATURE (HIGH COST SERVICES WITH LOW REIMBURSEMENT), OR WOULD NEED TO BE PROVIDED BY ANOTHER TAX-EXEMPT ORGANIZATION OR THE GOVERNMENT. THE HOSPITAL PROVIDES CHARITY CARE TO PATIENTS THAT QUALIFY FOR FINANCIAL ASSISTANCE. IN ADDITION TO THE HOSPITAL, CHS IS ALSO THE SOLE MEMBER AND EMPLOYER OF A PHYSICIAN GROUP, CALVERTHEALTH MEDICAL GROUP, LLC, WHICH PROVIDES PRIMARY AND SPECIALTY CARE SERVICES TO CALVERTHEALTH MEDICAL CENTER AND THE COMMUNITY. THE PROVISION OF THESE PHYSICIAN SERVICES TO THE COMMUNITY MEETS AN IDENTIFIED NEED.

PART VI, LINE 7, LIST OF STATES RECEIVING COMMUNITY BENEFIT REPORT:
Schedule H (Form 990)
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# For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees 

| Part I | Questions Regarding Compensation |
| :--- | :--- |

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.First-class or charter travel
Travel for companions Tax indemnification and gross-up payments Discretionary spending accountHousing allowance or residence for personal use Payments for business use of personal residenceHealth or social club dues or initiation fees Personal services (such as maid, chauffeur, chef)
b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain
2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?

3 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.
X Compensation committee
X Written employment contract
X Independent compensation consultant
X Compensation survey or study
X Form 990 of other organizations
X Approval by the board or compensation committee

4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:
a Receive a severance payment or change-of-control payment?
b Participate in or receive payment from a supplemental nonqualified retirement plan?
c Participate in or receive payment from an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.
5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:
a The organization?
b Any related organization? If "Yes" on line $5 a$ or $5 b$, describe in Part III.
6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:
a The organization?
b Any related organization? If "Yes" on line 6a or 6b, describe in Part III.
7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6 ? If "Yes," describe in Part III
8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III
9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?


Schedule J (Form 990) 2020
For each individual whose compensation must be reported on Schedule $J$ ，report compensation from the organization on row（i）and from related organizations，described in the instructions，on row（ii）． Do not list any individuals that aren＇t listed on Form 990，Part VII．
Note：The sum of columns（B）（i）－（iii）for each listed individual must equal the total amount of Form 990，Part VII，Section A，line 1a，applicable column（D）and（E）amounts for that individual．

| （A）Name and Title |  | （B）Breakdown of W－2 and／or 1099－MISC compensation |  |  | （C）Retirement and other deferred compensation | （D）Nontaxable benefits | （E）Total of columns （B）（i）－（D） | （F）Compensation in column（B） reported as deferred on prior Form 990 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | （i）Base compensation | （ii）Bonus \＆ incentive compensation | （iii）Other reportable compensation |  |  |  |  |
| （1）DEAN TEAGUE | （i） | 530，943． | 236，203． | 53，307． | 133，045． | 1，536． | 955，034． | 0 ． |
| PRESIDENT \＆CEO | （ii） | 0 ． | 0. | 0 ． | 0. | 0 ． | 0 ． | 0 ． |
| （2）ANTHONY BLADEN | （i） | 327，429． | 115，879． | 78，708． | 62，121． | 1，536． | 585，673． | 49，198． |
| Chief Operating officer | （ii） | 0 ． | 0 ． | 0 ． | 0. | 0 ． | 0 ． | 0 ． |
| （3）CAROLYN HEITHAUS | （i） | 317，942． | 105，318． | 5，324． | 59，279． | 1，162． | 489，025． | 0 ． |
| VP FINANCE \＆CFO | （ii） | 0 ． | 0 ． | 0 ． | 0 ． | 0 ． | 0 ． | 0 ． |
| （4）THEODORE TSANGARIS，M．D． | （i） | 431，819． | 0. | －10，738． | 28，387． | 12，586． | 462，054． | 0 ． |
| VP－MEDICAL AFFAIRS | （ii） | 0 ． | 0. | 0 ． | 0. | 0 ． | 0 ． | 0 ． |
| （5）WILFRED EHRMANTRAUT | （i） | 6，667． | 0 ． | 0 ． | 0. | 0 ． | 6，667． | 0 ． |
| PHYSICIAN／EX－OFFICIO | （ii） | 397，716． | 30，000． | 0. | 12，140． | 12，796． | 452，652． | 0 ． |
| （6）LISA BROOME | （i） | 224，949． | 44，782． | 49，751． | 30，505． | 1，162． | 351，149． | 46，742． |
| VP－hUMAN RESOURCES | （ii） | 0 ． | 0 ． | 0 ． | 0 ． | 0 。 | 0. | 0 ． |
| （7）DIANE COUCHMAN | （i） | 216，413． | 41，299． | 9，198． | 24，133． | 8，730． | 299，773． | 0 ． |
| Vp－CNO／CLINICAL SERVICES | （ii） | 0 ． | 0 ． | 0 ． | 0 ． | 0 。 | 0 ． | 0 ． |
| （8）KENNETH ABBOTT | （i） | 0. | 0. | 0 ． | 0. | 0. | 0 ． | 0 ． |
| PHYSICIAN／EX－OFFICIO | （ii） | 200，013． | 68，878． | 6，626． | 9，575． | 11，378． | 296，470． | 0 ． |
| （9）KASIA SWEENEY | （i） | 178，298． | 35，176． | 27，824． | 18，322． | 12，833． | 272，453． | 32，492． |
| VP－STRATEGY \＆MARKETING | （ii） | 0 ． | 0 ． | 0 ． | 0 ． | 0 ． | 0 ． | 0 ． |
| （10）PHILIP CAMPBELL | （i） | 192，587． | 36，806． | 1，870． | 17，957． | 1，543． | 250，763． | 0 ． |
| VP－IS／CIO | （ii） | 0. | 0 ． | 0 ． | 0 ． | 0 ． | 0 ． | 0 ． |
| （11）BRIAN CHERRY | （i） | 172，307． | 34，000． | －2，117． | 15，433． | 3，903． | 223，526． | 0 ． |
| VP－OPERATIONS | （ii） | 0. | 0 ． | 0 ． | 0 ． | 0. | 0 ． | 0 ． |
| （12）KARA HARRER | （i） | 173，586． | 17，858． | 9，336． | 9，053． | 1，677． | 211，510． | 0 ． |
| DIRECTOR | （ii） | 0 ． | 0 ． | 0 ． | 0 ． | 0 ． | 0 ． | 0 ． |
| （13）THERESA JOHNSON | （i） | 158，380． | 25，953． | 1，018． | 12，708． | 8，649． | 206，708． | 0 ． |
| VP，BRAND STRATEGY AND PHILANTHROPY | （ii） | 0. | 0 ． | 0 ． | 0. | 0 ． | 0. | 0 ． |
| （14）KATHY MOORE | （i） | 155，974． | 16，580． | 9，825． | 9，099． | 1，473． | 192，951． | 0 ． |
| DIRECTOR | （ii） | 0 ． | 0 ． | 0 ． | 0. | 0 ． | 0 ． | 0 ． |
| （15）FRANKLIN DALEY，JR． | （i） | 149，192． | 15，094． | 13，045． | 8，900． | 1，460． | 187，691． | 0 ． |
| DIRECTOR | （ii） | 0 ． | 0 ． | 0 ． | 0 ． | 0 ． | 0. | 0 ． |
| （16）RICHARD PELLEGRINO | （i） | 153，243． | 14，744． | 7，546． | 7，400． | 1，644． | 184，577． | 0 ． |
| DIRECTOR | （ii） | 0 ． | 0 ． | 0 ． | 0 ． | 0 ． | 0 ． | 0 ． | Do not list any individuals that aren＇t listed on Form 990，Part VII．



| （A）Name and Title |  | （B）Breakdown of W－2 and／or 1099－MISC compensation |  |  | （C）Retirement and other deferred compensation | （D）Nontaxable benefits | （E）Total of columns(B)(i)-(D) | （F）Compensation in column（B） reported as deferred on prior Form 990 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | （i）Base compensation | （ii）Bonus \＆ incentive compensation | （iii）Other reportable compensation |  |  |  |  |
| （17）NICOLE M．HEDDERICH AVP QUALITY \＆RISK MANAGEMENT | （i） <br> （ii） | 152，328． | 14，243． | 442 ． | 7，504． | 1，100． | 175，617． | 0. |
|  |  | 0 。 | 0 。 | 0 。 | 0 ． | 0 ． | 0 。 | 0 ． |
|  | $\begin{aligned} & \text { (i) } \\ & \text { (ii) } \end{aligned}$ |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
|  | (i) <br> （ii） |  |  |  |  |  |  |  |
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|  | $\begin{array}{\|l\|} \hline \text { (i) } \\ \text { (ii) } \\ \hline \end{array}$ |  |  |  |  |  |  |  |
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|  | $\begin{array}{\|l} \hline \text { (i) } \\ \text { (ii) } \\ \hline \end{array}$ |  |  |  |  |  |  |  |
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|  | $\begin{array}{\|l\|} \hline \text { (i) } \\ \text { (ii) } \end{array}$ |  |  |  |  |  |  |  |
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|  | (i)(ii) |  |  |  |  |  |  |  |
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|  | $\begin{array}{\|l} \hline \text { (i) } \\ \text { (ii) } \\ \hline \end{array}$ |  |  |  |  |  |  |  |
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|  | $\begin{array}{\|l} \hline \text { (i) } \\ \text { (ii) } \\ \hline \end{array}$ |  |  |  |  |  |  |  |
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|  | $\begin{array}{\|l} \text { (i) } \\ \text { (ii) } \\ \hline \end{array}$ |  |  |  |  |  |  |  |
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|  | (i) <br> （ii） |  |  |  |  |  |  |  |
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|  | $\begin{array}{\|l} \hline \text { (i) } \\ \text { (ii) } \\ \hline \end{array}$ |  |  |  |  |  |  |  |
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|  | $\begin{array}{\|l} \hline \text { (i) } \\ \text { (ii) } \\ \hline \end{array}$ |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
|  | (i) <br> （ii） |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
|  | （i） |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |



Schedule K (Form 990) 2020

| Part III | Private Business Use |
| :--- | :--- |

bond-financed property?
3a Are there any management
1 Was the organization a partner in a partnership, or a member of an LLC,
2 Are there any lease arrangements that may result in private business use of
3a Are there any management or service contracts that may result in private business use of bond-financed property?
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside.............................................................
counsel to review any management or service contracts relating to the financed property?
c Are there any research agreements that may result in private business use of
bond-financed property?
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other
outside counsel to review any research agreements relating to the financed property?
4 Enter the percentage of financed property used in a private business use by entities
5 Enter the percentage of financed property used in a private business use as a
result of unrelated trade or business activity carried on by your organization,
another section 501 (c)(3) organization, or a state or local government
6. Total of lines 4 and 5

7 Does the bond issue meet the private security or payment test?
8a Has there been a sale or disposition of any of the bond-financed property to a non-
b If "Yes" to line 8a, enter the percentage of bond-financed property sold or
disposed of
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?

9 Has the organization established written procedures to ensure that all
nonqualified bonds of the issue are remediated in accordance with the
requirements under Regulations sections 1.141-12 and 1.145-2?

| Part IV | Arbitrage |
| :--- | :--- |

1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?

2 If "No" to line 1, did the following apply?
a Rebate not due yet?
If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed

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Somes

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52-0619000
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[^3]| Schedule K (Form 990) 2020 |  |
| :--- | :---: |
| Part IV |  |
| Arbitrage (continued) |  |

4a Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?
b Name of provider
c Term of hedge
d Was the hedge superintegrated?
e Was the hedge terminated?
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?
b Name of provider
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?
6 Were any gross proceeds invested beyond an available temporary period?
7 Has the organization established written procedures to monitor the

| requirements of section $148 ?$ |  |
| ---: | ---: |
| Part V | Procedures To Underta |


| Part V | Procedures To Undertake Corrective Action |
| :--- | :--- |

Has the organization established written procedures to ensure that violations
of federal tax requirements are timely identified and corrected through the
voluntary closing agreement program if self-remediation isn't available under applicable regulations?

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
OF SOUTHERN MARYLAND THAT IS ACCESSIBLE, COST-EFFECTIVE AND
COMPASSIONATE. CHMC WORKS IN PARTNERSHIP WITH THE COMMUNITY TO IMPROVE
THE HEALTH STATUS OF ITS MEMBERS.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: PROVIDED BY CALVERTHEALTH MEDICAL CENTER. THE COMMUNITY BENEFIT REPORT IS AVAILABLE UPON REQUEST. ALL FINANCIAL SURPLUSES THE HOSPITAL GENERATES ARE USED EXCLUSIVELY TO FURTHER THE CHARITABLE PURPOSES OF THE ORGANIZATION. THE HOSPITAL IS GOVERNED BY A COMMUNITY BOARD COMPRISED OF CIVIC LEADERS THROUGHOUT CALVERT COUNTY WHO ARE COMMITTED TO AND REPRESENT THE HEALTHCARE NEEDS OF THE COMMUNITY. THE HOSPITAL IN FY 2021 PROVIDED OVER $\$ 3,510,458$ IN CHARITY CARE WITH A COST TO THE HOSPITAL OF $\$ 2,585,959$ TO RESIDENTS WHO WERE UNABLE TO PAY FOR THOSE SERVICES AND MET ELIGIBILITY CRITERIA. THE HOSPITAL, AS A SOLE COMMUNITY PROVIDER, PROVIDES ESSENTIAL HEALTHCARE SERVICES SUCH AS OBSTETRICS, PSYCHIATRY (BOTH INPATIENT AND OUTPATIENT), EMERGENCY SERVICES, URGENT CARE AND LONG-TERM CARE THAT OTHERWISE WOULD NOT BE PROVIDED WITHIN CALVERT COUNTY OR WOULD HAVE TO BE PROVIDED BY THE GOVERNMENT. MANY OF THESE SERVICES BY THEIR NATURE ARE UNPROFITABLE SERVICES DUE TO THEIR HIGH COST AND LOW REIMBURSEMENT. THESE SERVICES WOULD NOT BE PROVIDED IF THE HOSPITAL DID NOT STEP IN TO PROVIDE THEM.

FORM 990, PART VI, SECTION A, LINE 6:
CALVERT HEALTH SYSTEM, INC. (CHS ) IS THE SOLE MEMBER OF CALVERTHEALTH
MEDICAL CENTER (CHMC).
LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.
Schedule O (Form 990 or 990-EZ) 2020
032211 11-20-20

| Name of the organization | CALVERTHEALTH MEDICAL CENTER, INC. | Employer identification number $52-0619000$ |
| :---: | :---: | :---: |

FORM 990, PART VI, SECTION A, LINE 7A:
BOARD MEMBERS OF CALVERTHEALTH MEDICAL CENTER (CHMC) ARE ALSO BOARD MEMBERS OF CALVERT HEALTH SYSTEM, INC. (CHS). THERE IS COMMON SUPERVISION OR CONTROL BY THE PERSONS SUPERVISING OR CONTROLLING BOTH CHS AND CHMC. AND MANAGEMENT POSITIONS AT CHS ARE HELD BY THE SAME INDIVIDUALS THAT HOLD SUCH MANAGEMENT POSITIONS AT CHMC.

FORM 990, PART VI, SECTION A, LINE 7B:
BECAUSE CALVERT HEALTH SYSTEM, INC. (CHS) AND CALVERTHEALTH MEDICAL CENTER (CHMC) HAVE THE SAME BOARD MEMBERS AND MANAGEMENTS, ANY GOVERNANCE DECISIONS OF CHMC ARE UNDER THE SUPERVISON OF AND SUBJECT TO APPROVAL BY CHS .

FORM 990, PART VI, SECTION B, LINE 11B:
THE FORM 990 IS REVIEWED BY THE AUDIT COMMITTEE OF THE CALVERT HEALTH SYSTEM, INC. BOARD OF DIRECTORS AFTER COMPLETION AND PRIOR TO SUBMISSION TO THE IRS. THE DOCUMENT IS DELIVERED TO THE COMMITTEE MEMBERS PRIOR TO THE COMMITTEE MEETING SO THAT THEY CAN REVIEW THE INFORMATION AND RESPOND TO OR QUESTION ANY OR ALL OF THE DATA. THE CHIEF EXECUTIVE OFFICER AND CHIEF FINANCIAL OFFICER ARE PRESENT AT THE AUDIT COMMITTEE MEETING. PRIOR TO SUBMISSION TO THE IRS, A COPY OF THE FINAL FORM 990 IS POSTED ON THE BOARD OF DIRECTORS PORTAL WHICH IS PASSWORD-PROTECTED. ALL BOARD MEMBERS ARE NOTIFIED BY EMAIL THAT THE FORM 990 HAS BEEN POSTED ON THE PORTAL AND IS AVAILABLE FOR REVIEW. ANY ADDITIONAL COMMENTS OR QUESTIONS FROM BOARD MEMBERS ARE RESPONDED TO PRIOR TO FILING THE FORM 990.

FORM 990, PART VI, SECTION B, LINE 12C:

| Name of the organization | Employer identification number |  |
| :--- | :--- | :---: |
|  | CALVERTHEALTH MEDICAL CENTER, INC. | $52-0619000$ |

CALVERT HEALTH SYSTEM, INC. AND SUBSIDIARIES (THE HEALTH SYSTEM) HAVE A CONFLICT OF INTEREST PROCESS. AT ITS CORE ARE THREE DISTINCT POLICIES; ONE EACH FOR THE BOARD OF DIRECTORS, MEDICAL STAFF, AND ALL EMPLOYEES AND ASSOCIATES OF THE HEALTH SYSTEM. THESE POLICIES REQUIRE ALL ORGANIZATIONAL LEADERSHIP, AS WELL AS RANK AND FILE ASSOCIATES IN KEY POSITIONS OR WITH RELATIONSHIPS WITH OUTSIDE PARTIES THAT DO BUSINESS WITH THE HEALTH SYSTEM, TO DISCLOSE ANY ACTUAL OR POTENTIAL CONFLICT OF INTEREST. ANNUAL DISCLOSURES ARE REQUIRED AND DOCUMENTED WITH A FURTHER REQUIREMENT TO PROMPTLY SUPPLEMENT WHEN AN ACTUAL OR POTENTIAL CONFLICT IS DISCOVERED OR CREATED. THE HEALTH SYSTEM REQUIRES THAT THESE POLICIES BE CONSTRUED BROADLY TO AVOID THE APPEARANCE OF IMPROPER ACTIVITY AND REQUIRES DISCLOSURE AND RESOLUTION OF POTENTIAL CONFLICTS AS WELL. THE PROCESS IS OVERSEEN BY THE CHIEF COMPLIANCE OFFICER OF THE HEALTH SYSTEM WHO HAS ACCESS TO EXTERNAL RESOURCES, INCLUDING OUTSIDE COUNSEL. REMEDIES RANGE FROM DISCLOSURE AND MONITORING FOR THE MOST ATTENUATED POTENTIAL CONFLICTS TO RESIGNATION/TERMINATION FOR UNRESOLVABLE CONFLICTS.

FORM 990, PART VI, SECTION B, LINE 15:
THE ORGANIZATION UTILIZES A COMPENSATION COMMITTEE, AN INDEPENDENT COMPENSATION CONSULTANT, A WRITTEN EMPLOYMENT CONTRACT, A COMPENSATION SURVEY OR STUDY, APPROVAL BY BOARD/COMPENSATION COMMITTEE AND CONTEMPORANEOUS WRITTEN SUBSTANTIATION OF THE DECISION-MAKING PROCESS TO DETERMINE COMPENSATION OF THE CEO.

FORM 990, PART VI, SECTION C, LINE 19:
THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST.


[^4]SCHEDULE R
(Form 990)
Internal Revenue Service
Name of the organization
Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.
(b)
(c)
Legal domicile (state or foreign country) Name of the organization $\quad$ CALVERTHEALTH MEDICAL CENTER, INC. Related Organizations and Unrelated Partnerships
Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
$\quad$ Attach to Form 990. $>$ Attach to Form 990. CALVERTHEALTH MEDICAL CENTER, INC
OMB No. 1545-0047
2020
Employer identification number


Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt Part II organizations during the tax year.

Schedule R (Form 990) 2020 CALVERTHEALTH MEDICAL CENTER, INC. $52-0619000$
Part II! Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related

| (a) <br> Name, address, and EIN of related organization | (b) <br> Primary activity | $\begin{gathered} \text { (c) } \\ \text { Legal } \\ \text { domicile } \\ \text { (state or } \\ \text { foreign } \end{gathered}$ | (d) <br> Direct controlling entity | (e) <br> Predominant income (related, unrelated, excluded from tax under | (f) <br> Share of total income | (g) <br> Share of end-of-year assets | (h) <br> Disproportionate allocations? |  | (i) <br> Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) | General or <br> Ger <br> managing <br> patner?$\|$ |  | (k) <br> Percentage ownership |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | country) |  |  |  |  | Yes | No |  |  | No |  |
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Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related

| (a) <br> Name, address, and EIN of related organization | (b) <br> Primary activity | (c) <br> Legal domicile (state or foreign | (d) <br> Direct controlling entity | (e) <br> Type of entity (C corp, S corp or trust) | (f) <br> Share of total income | (g) <br> Share of end-of-year assets | (h) <br> Percentage ownership |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  | Yes | No |
| CALVERT HEALTH VENTURES INC - 52-1625432 |  |  |  |  |  |  |  |  |  |
| 100 HOSPITAL RD |  |  |  |  |  |  |  |  |  |
| PRINCE FREDERICK, MD 20678 | HEALTHCARE | MD | N/A | C CORP | N/A | N/A | N/A |  | X |
| CALVERT COMMUNITY HEALTH INC - 52-1996371 |  |  |  |  |  |  |  |  |  |
| 100 HOSPITAL RD |  |  |  |  |  |  |  |  |  |
| PRINCE FREDERICK, MD 20678 | HEALTHCARE | MD | СНмС | C CORP | 0. | 0. | 100\% | X |  |
|  |  |  |  |  |  |  |  |  |  |
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| 032162 10-28-20 |  |  |  |  |  | Sche | dule R (For | 990 |  |

Schedule R(Form 990) 2020 CALVERTHEALTH MEDICAL CENTER, INC.


Provide additional information for responses to questions on Schedule R. See instructions.

## CARRYOVER DATA TO 2021

Name CALVERTHEALTH MEDICAL CENTER, INC.

Based on the information provided with this return, the following are possible carryover amounts to next year.
FEDERAL POST-2017 NET OPERATING LOSS - ANSWERING \& SUPPORT S

FEDERAL POST-2017 NET OPERATING LOSS - BUILDING SERVICES | $143,171$. |
| ---: |
| FEDERAL PRE-2018 NET OPERATING LOSS |



## LHA For Paperwork Reduction Act Notice, see instructions.

Form 990-T (2020)


Provide the explanation required by Part IV, line 4b. Also, provide any other additional information. See instructions.



SCHEDULE A (Form 990-T)

## Unrelated Business Taxable Income From an Unrelated Trade or Business

Go to www.irs.gov/Form990T for instructions and the latest information.


Part II Deductions Not Taken Elsewhere (See instructions for limitations on deductions) Deductions must be directly connected with the unrelated business income


| Part III | II Cos |
| :---: | :---: |
| 1 I | Inventory |
| 2 P | Purchas |
| 3 | Cost of |
| 4 A | Addition |
| 5 | Other co |
| 6 T | Total. A |
| 7 I | Inventory |
| 8 - | Cost of |
| 9 | Do the r |
| Part IV | V $\mathrm{Re}^{\text {l }}$ |
| 1 D | Description |
|  | A |
|  | B |
|  | C |
|  | D |

Enter method of inventory valuation
1 Inventory at beginning of year
2 Purchases
3 Cost of labor
4 Additional section 263A costs (attach statement)
5 Other costs (attach statement)
6 Total. Add lines 1 through 5
Inventory at end of year
8 Cost of goods sold. Subtract line 7 from line 6. Enter here and in Part I, line 2

| 1 |  |
| :---: | :--- |
| 2 |  |
| 3 |  |
| 4 |  |
| 5 |  |
| 6 |  |
| 7 |  |
| 8 |  |

9 Do the rules of section 263A (with respect to property produced or acquired for resale) apply to the organization? y)

2 Rent received or accrued
a From personal property (if the percentage of rent for personal property is more than $10 \%$ but not more than $50 \%$ )
b From real and personal property (if the percentage of rent for personal property exceeds $50 \%$ or if the rent is based on profit or income)
c Total rents received or accrued by property. Add lines 2a and 2b, columns A through D

| A | B | C | D |
| :--- | :--- | :--- | :--- |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |

3 Total rents received or accrued. Add line 2c columns A through D. Enter here and on Part I, line 6, column (A) 0 . Deductions directly connected with the income
4 in lines 2(a) and 2(b) (attach statement)


$5 \quad$ Total deductions. Add line 4 columns A through D. Enter here and on Part I, line 6, column (B) _......................... $\quad$. | Part V | Unrelated Debt-Financed Income (see instructions) |
| :--- | :--- |

1 Description of debt-financed property (street address, city, state, ZIP code). Check if a dual-use (see instructions)
A $\square$
B $\square$
$\qquad$
C $\square$
D $\square$

2 Gross income from or allocable to debt-financed property
3 Deductions directly connected with or allocable to debt-financed property
a Straight line depreciation (attach statement)
b Other deductions (attach statement)
c Total deductions (add lines 3a and 3b, columns A through D)
4 Amount of average acquisition debt on or allocable to debt-financed property (attach statement)
5 Average adjusted basis of or allocable to debtfinanced property (attach statement)
6 Divide line 4 by line 5
7 Gross income reportable. Multiply line 2 by line 6
A

8 Total gross income (add line 7, columns A through D). Enter here and on Part I, line 7, column (A)


9 Allocable deductions. Multiply line 3c by line 6
10 Total allocable deductions. Add line 9, columns A through D. Enter here and on Part I, line 7, column (B)
11 Total dividends-received deductions included in line 10

| Part VI | Interest, Annuities, Royalties, and Rents from Controlled Organizations (see instructions) |
| :--- | :--- | :--- |


| 1. Name of controlled organization | 2. Employer identification number | Exempt Controlled Organizations |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 3. Net unrelated income (loss) (see instructions) | 4. Total of specified payments made | 5. Part of column 4 that is included in the controlling organization's gross income | 6. Deductions directly connected with income in column 5 |
| (1) |  |  |  |  |  |
| (2) |  |  |  |  |  |
| (3) |  |  |  |  |  |
| (4) |  |  |  |  |  |
| Nonexempt Controlled Organizations |  |  |  |  |  |
| 7. Taxable Income | 8. Net unrelated income (loss) (see instructions) | 9. Total of spe payments mad | 10. Part of column 9 that is included in the controlling organization's gross income |  | 11. Deductions directly connected with income in column 10 |
| (1) |  |  |  |  |  |
| (2) |  |  |  |  |  |
| (3) |  |  |  |  |  |
| (4) |  |  |  |  |  |
|  |  |  | Add colum Enter here line 8, | ns 5 and 10. and on Part I, column (A) | d columns 6 and 11. er here and on Part I, line 8, column (B) |
| Totals | ........................ |  | $>$ | 0. | 0 。 |



1 Description of exploited activity:
2 Gross unrelated business income from trade or business. Enter here and on Part I, line 10, column (A)
3 Expenses directly connected with production of unrelated business income. Enter here and on Part I, line 10, column (B)
4 Net income (loss) from unrelated trade or business. Subtract line 3 from line 2. If a gain, complete lines 5 through 7
5 Gross income from activity that is not unrelated business income
6 Expenses attributable to income entered on line 5
7 Excess exempt expenses. Subtract line 5 from line 6, but do not enter more than the amount on line 4. Enter here and on Part II, line 12


Schedule A (Form 990-T) 2020

## Part IX $\quad$ Advertising Income

1 Name(s) of periodical(s). Check box if reporting two or more periodicals on a consolidated basis.
A $\square$
B $\square$
C $\square$
D

$\qquad$

Enter amounts for each periodical listed above in the corresponding column.

2 Gross advertising income
Add columns A through D. Enter here and on Part I, line 11, column (A)
a
3 Direct advertising costs by periodical
a Add columns A through D. Enter here and on Part I, line 11, column (B)


4 Advertising gain (loss). Subtract line 3 from line 2. For any column in line 4 showing a gain, complete lines 5 through 8 . For any column in line 4 showing a loss or zero, do not complete lines 5 through 7, and enter zero on line 8
5 Readership costs
6 Circulation income
7 Excess readership costs. If line 6 is less than line 5 , subtract line 6 from line 5 . If line 5 is less than line 6 , enter zero
8 Excess readership costs allowed as a deduction. For each column showing a gain on line 4, enter the lesser of line 4 or line 7
a Add line 8, columns A through D. Enter the greater of the line 8a, columns total or zero here and on Part II, line 13.

| Part X | Compensatio | stees |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1. Name | 2. Title | 3. Percentage of time devoted to business | 4. Compensation attributable to unrelated business |
| (1) |  |  | \% |  |
| (2) |  |  | \% |  |
| (3) |  |  | \% |  |
| (4) |  |  | \% |  |
| Total. Enter here and on Part II, line 1 _menn............................................................................ |  |  |  | 0. | | Part XI | Supplemental Information (see instructions) |
| :--- | :--- |


| CALVERTHEALTH MEDICAL CENTER, INC. | 52-0619000 |
| :---: | :---: |
| FORM 990-T (A) OTHER DEDUCTIONS | STATEMENT 3 |
| DESCRIPTION | AMOUNT |
| DELIVERY | 2,044. |
| FOOD COSTS | 165,207. |
| TOTAL TO SCHEDULE A, PART II, LINE 14 | 167,251. |

SCHEDULE A (Form 990-T)

## Unrelated Business Taxable Income From an Unrelated Trade or Business

Go to www.irs.gov/Form990T for instructions and the latest information.
$\left.\begin{array}{l|l|l|l}\hline \text { A Name of the organization } \\ \text { CALVERTHEALTH MEDICAL CENTER, INC. } & \text { B Employer identification number } \\ 52-0619000\end{array}\right]$

E Describe the unrelated trade or business
$\rightarrow$ ANSWERING

| Part I Unrelated Trade or Business Income |  | (A) Income | (B) Expenses | (C) Net |
| :---: | :---: | :---: | :---: | :---: |
| 1a Gross receipts or sales 28,566. <br> b Less returns and allowances <br> c Balance | 1c | 28,566. |  |  |
| 2 Cost of goods sold (Part III, line 8) | 2 |  |  |  |
| 3 Gross profit. Subtract line 2 from line 1c | 3 | 28,566. |  | 28,566. |
| 4a Capital gain net income (attach Sch D (Form 1041 or Form 1120)) (see instructions) | 4a |  |  |  |
| b Net gain (loss) (Form 4797) (attach Form 4797) (see instructions) | 4b |  |  |  |
| c Capital loss deduction for trusts | 4c |  |  |  |
| 5 Income (loss) from a partnership or an S corporation (attach statement) | 5 |  |  |  |
| 6 Rent income (Part IV) | 6 |  |  |  |
| 7 Unrelated debt-financed income (Part V) | 7 |  |  |  |
| 8 Interest, annuities, royalties, and rents from a controlled organization (Part VI) | 8 |  |  |  |
| 9 Investment income of section 501(c)(7), (9), or (17) organizations (Part VII) | 9 |  |  |  |
| 10 Exploited exempt activity income (Part VIII) | 10 |  |  |  |
| 11 Advertising income (Part IX) | 11 |  |  |  |
| 12 Other income (see instructions; attach statement) | 12 |  |  |  |
| 13 Total. Combine lines 3 through 12 | 13 | 28,566. |  | 28,566. |

13 Total. Combine lines 3 through 12
Part II Deductions Not Taken Elsewhere (See instructions for limitations on deductions) Deductions must be directly connected with the unrelated business income

| 1 | Compensation of officers, directors, and trustees (Part X) |  |  | 1 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2 | Salaries and wages |  |  | 2 | 63,400. |
| 3 | Repairs and maintenance |  |  | 3 |  |
| 4 | Bad debts |  |  | 4 |  |
| 5 | Interest (attach statement) (see instructions) |  |  | 5 |  |
| 6 | Taxes and licenses |  |  | 6 |  |
| 7 | Depreciation (attach Form 4562) (see instructions) | 7 |  |  |  |
| 8 | Less depreciation claimed in Part III and elsewhere on return | 8a |  | 8b |  |
| 9 | Depletion |  |  | 9 |  |
| 10 | Contributions to deferred compensation plans |  |  | 10 |  |
| 11 | Employee benefit programs |  |  | 11 | 12,046. |
| 12 | Excess exempt expenses (Part VIII) |  |  | 12 |  |
| 13 | Excess readership costs (Part IX) |  |  | 13 |  |
| 14 | Other deductions (attach statement) | E |  | 14 | 3,474. |
| 15 | Total deductions. Add lines 1 through 14 |  |  | 15 | 78,920. |
| 16 | Unrelated business income before net operating loss deduction. Subtract line 15 from Part I, line 13, column (C) |  |  | 16 | -50,354. |
| 17 | Deduction for net operating loss (see instructions) |  |  | 17 | 0 . |
| 18 | Unrelated business taxable income. Subtract line 17 from line 16 |  |  | 18 | -50,354. |

Schedule A (Form 990-T) 2020

| Part III | II Cos |
| :---: | :---: |
| 1 I | Inventory |
| 2 P | Purchas |
| 3 | Cost of |
| 4 A | Addition |
| 5 | Other co |
| 6 T | Total. A |
| 7 I | Inventory |
| 8 - | Cost of |
| 9 | Do the r |
| Part IV | V $\mathrm{Re}^{\text {l }}$ |
| 1 D | Description |
|  | A |
|  | B |
|  | C |
|  | D |

Enter method of inventory valuation
1 Inventory at beginning of year
2 Purchases
3 Cost of labor
4 Additional section 263A costs (attach statement)
5 Other costs (attach statement)
6 Total. Add lines 1 through 5
Inventory at end of year
8 Cost of goods sold. Subtract line 7 from line 6. Enter here and in Part I, line 2

| 1 |  |
| :---: | :--- |
| 2 |  |
| 3 |  |
| 4 |  |
| 5 |  |
| 6 |  |
| 7 |  |
| 8 |  |

9 Do the rules of section 263A (with respect to property produced or acquired for resale) apply to the organization?

## y)

2 Rent received or accrued
a From personal property (if the percentage of rent for personal property is more than $10 \%$ but not more than $50 \%$ )
b From real and personal property (if the percentage of rent for personal property exceeds $50 \%$ or if the rent is based on profit or income)
c Total rents received or accrued by property. Add lines 2a and 2b, columns A through D

| A | B | C | D |
| :--- | :--- | :--- | :--- |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |

3 Total rents received or accrued. Add line 2c columns A through D. Enter here and on Part I, line 6, column (A) 0 . Deductions directly connected with the income
4 in lines 2(a) and 2(b) (attach statement)


$5 \quad$ Total deductions. Add line 4 columns A through D. Enter here and on Part I, line 6, column (B) _......................... $>$. | Part V | Unrelated Debt-Financed Income (see instructions) |
| :--- | :--- |

1 Description of debt-financed property (street address, city, state, ZIP code). Check if a dual-use (see instructions)
A $\square$
B $\square$
C $\square$
$\qquad$
D $\square$

2 Gross income from or allocable to debt-financed property
3 Deductions directly connected with or allocable to debt-financed property
a Straight line depreciation (attach statement)
b Other deductions (attach statement)
c Total deductions (add lines 3a and 3b, columns A through D)
4 Amount of average acquisition debt on or allocable to debt-financed property (attach statement)
5 Average adjusted basis of or allocable to debtfinanced property (attach statement)
6 Divide line 4 by line 5
7 Gross income reportable. Multiply line 2 by line 6
A

8 Total gross income (add line 7, columns A through D). Enter here and on Part I, line 7, column (A)

9 Allocable deductions. Multiply line 3c by line 6
10 Total allocable deductions. Add line 9, columns A through D. Enter here and on Part I, line 7, column (B)
11 Total dividends-received deductions included in line 10

| Part VI | Interest, Annuities, Royalties, and Rents from Controlled Organizations (see instructions) |
| :--- | :--- | :--- |


| 1. Name of controlled organization | 2. Employer identification number | Exempt Controlled Organizations |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 3. Net unrelated income (loss) (see instructions) | 4. Total of specified payments made | 5. Part of column 4 that is included in the controlling organization's gross income |  | 6. Deductions directly connected with income in column 5 |
| (1) |  |  |  |  |  |  |
| (2) |  |  |  |  |  |  |
| (3) |  |  |  |  |  |  |
| (4) |  |  |  |  |  |  |
| Nonexempt Controlled Organizations |  |  |  |  |  |  |
| 7. Taxable Income | 8. Net unrelated income (loss) (see instructions) | 9. Total of spec payments ma | 10. Part <br> that is inc <br> controlling <br> gross | of column 9 luded in the organization's income |  | Deductions directly connected with come in column 10 |
| (1) |  |  |  |  |  |  |
| (2) |  |  |  |  |  |  |
| (3) |  |  |  |  |  |  |
| (4) |  |  |  |  |  |  |
|  |  |  | Add colum Enter here line 8, | ns 5 and 10. and on Part I, column (A) |  | d columns 6 and 11. er here and on Part I, line 8, column (B) |
| Totals | ....................... |  | $>$ | 0 |  | 0. |


| Part VII | Investment Income of a Section 501(c)(7), (9), or (17) Organization (see instructions) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1. Description of income | 2. Amount of income | 3. Deductions directly connected (attach statement) | 4. Set-asides (attach statement) | 5. Total deductions and set-asides (add cols 3 and 4) |
| (1) |  |  |  |  |  |
| (2) |  |  |  |  |  |
| (3) |  |  |  |  |  |
| (4) |  |  |  |  |  |
|  |  | Add amounts in column 2. Enter here and on Part I, line 9, column (A) |  |  | Add amounts in column 5. Enter here and on Part I, line 9, column (B) $\qquad$ |
| Part VIII | Exploited Exempt Activit | O. |  | tions) |  |

1 Description of exploited activity:
2 Gross unrelated business income from trade or business. Enter here and on Part I, line 10, column (A)
3 Expenses directly connected with production of unrelated business income. Enter here and on Part I, line 10, column (B)
4 Net income (loss) from unrelated trade or business. Subtract line 3 from line 2. If a gain, complete lines 5 through 7
5 Gross income from activity that is not unrelated business income
6 Expenses attributable to income entered on line 5
7 Excess exempt expenses. Subtract line 5 from line 6, but do not enter more than the amount on line 4. Enter here and on Part II, line 12


Schedule A (Form 990-T) 2020

## Part IX $\quad$ Advertising Income

1 Name(s) of periodical(s). Check box if reporting two or more periodicals on a consolidated basis.
A $\square$
B $\square$
C $\qquad$
D

$\qquad$

Enter amounts for each periodical listed above in the corresponding column.

2 Gross advertising income
Add columns A through D. Enter here and on Part I, line 11, column (A)
a
3 Direct advertising costs by periodical
a Add columns A through D. Enter here and on Part I, line 11, column (B)
4 Advertising gain (loss). Subtract line 3 from line 2. For any column in line 4 showing a gain, complete lines 5 through 8 . For any column in line 4 showing a loss or zero, do not complete lines 5 through 7, and enter zero on line 8
5 Readership costs
6 Circulation income
7 Excess readership costs. If line 6 is less than line 5 , subtract line 6 from line 5 . If line 5 is less than line 6 , enter zero
8 Excess readership costs allowed as a deduction. For each column showing a gain on line 4, enter the lesser of line 4 or line 7

a Add line 8, columns A through D. Enter the greater of the line 8a, columns total or zero here and on Part II, line 13

 | Part XI | Supplemental Information (see instructions) |
| :--- | :--- |

$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$

| CALVERTHEALTH MEDICAL CENTER, INC. | 52-0619000 |
| :---: | :---: |
| FORM 990-T (A) OTHER DEDUCTIONS | STATEMENT 4 |
| DESCRIPTION | AMOUNT |
| TELEPHONE SUPPLIES | $\begin{array}{r} 3,065 . \\ 409 . \end{array}$ |
| TOTAL TO SCHEDULE A, PART II, LINE 14 | 3,474. |

SCHEDULE A (Form 990-T)

## Unrelated Business Taxable Income From an Unrelated Trade or Business

Go to www.irs.gov/Form990T for instructions and the latest information.


Part II Deductions Not Taken Elsewhere (See instructions for limitations on deductions) Deductions must be directly connected with the unrelated business income

| 1 | Compensation of officers, directors, and trustees (Part X) |  |  | 1 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2 | Salaries and wages |  |  | 2 | 66,412. |
| 3 | Repairs and maintenance |  |  | 3 | 119,280. |
| 4 | Bad debts |  |  | 4 |  |
| 5 | Interest (attach statement) (see instructions) |  |  | 5 |  |
| 6 | Taxes and licenses |  |  | 6 |  |
| 7 | Depreciation (attach Form 4562) (see instructions) | 7 |  |  |  |
| 8 | Less depreciation claimed in Part III and elsewhere on return | 8 a |  | 8b |  |
| 9 | Depletion |  |  | 9 |  |
| 10 | Contributions to deferred compensation plans |  |  | 10 |  |
| 11 | Employee benefit programs |  |  | 11 | 12,618. |
| 12 | Excess exempt expenses (Part VIII) |  |  | 12 |  |
| 13 | Excess readership costs (Part IX) |  |  | 13 |  |
| 14 | Other deductions (attach statement) | E |  | 14 | 12,117. |
| 15 | Total deductions. Add lines 1 through 14 |  |  | 15 | 210,427. |
| 16 | Unrelated business income before net operating loss deduction. Subtract line 15 from Part I, line 13, column (C) |  |  | 16 | 50,205. |
| 17 | Deduction for net operating loss (see instructions) |  |  | 17 | 0 。 |
| 18 | Unrelated business taxable income. Subtract line 17 from line 16 |  |  | 18 | 50,205. |
| LHA | For Paperwork Reduction Act Notice, see instructions. |  |  | hed | orm 990-T) 2020 |


| Part III | 1 C |
| :---: | :---: |
| 1 | Inventory |
| 2 | Purchas |
| 3 | Cost of 1 |
| 4 | Addition |
| 5 | Other co |
| 6 | Total. A |
| 7 | Inventory |
| 8 | Cost of |
| 9 | Do the ru |
| Part IV R |  |
| 1 | Descript |
| A |  |
| B |  |
| C |  |
| D |  |

Enter method of inventory valuation
1 Inventory at beginning of year
2 Purchases
3 Cost of labor
4 Additional section 263A costs (attach statement)
5 Other costs (attach statement)
6 Total. Add lines 1 through 5
Inventory at end of year
8 Cost of goods sold. Subtract line 7 from line 6. Enter here and in Part I, line 2

| 1 |  |
| :---: | :--- |
| 2 |  |
| 3 |  |
| 4 |  |
| 5 |  |
| 6 |  |
| 7 |  |
| 8 |  |

9 Do the rules of section 263A (with respect to property produced or acquired for resale) apply to the organization? y)

## 2 Rent received or accrued

a From personal property (if the percentage of rent for personal property is more than $10 \%$ but not more than $50 \%$ )
b From real and personal property (if the percentage of rent for personal property exceeds $50 \%$ or if the rent is based on profit or income)
c Total rents received or accrued by property. Add lines $2 a$ and $2 b$, columns A through D

| A | B | C | D |
| :--- | :--- | :--- | :--- |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |

3 Total rents received or accrued. Add line 2c columns A through D. Enter here and on Part I, line 6, column (A) 0 . Deductions directly connected with the income
4 in lines 2(a) and 2(b) (attach statement)


$5 \quad$ Total deductions. Add line 4 columns A through D. Enter here and on Part I, line 6, column (B) _......................... $>$. | Part V | Unrelated Debt-Financed Income (see instructions) |
| :--- | :--- |

1 Description of debt-financed property (street address, city, state, ZIP code). Check if a dual-use (see instructions)
A $\square$
B $\square$
$\qquad$
C $\square$
D $\square$

2 Gross income from or allocable to debt-financed property
3 Deductions directly connected with or allocable to debt-financed property
a Straight line depreciation (attach statement)
b Other deductions (attach statement)
c Total deductions (add lines 3a and 3b, columns A through D)
4 Amount of average acquisition debt on or allocable to debt-financed property (attach statement)
5 Average adjusted basis of or allocable to debtfinanced property (attach statement)
6 Divide line 4 by line 5
7 Gross income reportable. Multiply line 2 by line 6
A

8 Total gross income (add line 7, columns A through D). Enter here and on Part I, line 7, column (A)


9 Allocable deductions. Multiply line 3c by line 6
10 Total allocable deductions. Add line 9, columns A through D. Enter here and on Part I, line 7, column (B)
11 Total dividends-received deductions included in line 10

| Part VI | Interest, Annuities, Royalties, and Rents from Controlled Organizations (see instructions) |
| :--- | :--- | :--- |


| 1. Name of controlled organization | 2. Employer identification number | Exempt Controlled Organizations |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 3. Net unrelated income (loss) (see instructions) | 4. Total of specified payments made | 5. Part of column 4 that is included in the controlling organization's gross income |  | 6. Deductions directly connected with income in column 5 |
| (1) |  |  |  |  |  |  |
| (2) |  |  |  |  |  |  |
| (3) |  |  |  |  |  |  |
| (4) |  |  |  |  |  |  |
| Nonexempt Controlled Organizations |  |  |  |  |  |  |
| 7. Taxable Income | 8. Net unrelated income (loss) (see instructions) | 9. Total of spec payments ma | 10. Part of column 9 that is included in the controlling organization's gross income |  | 11. Deductions directly connected with income in column 10 |  |
| (1) |  |  |  |  |  |  |
| (2) |  |  |  |  |  |  |
| (3) |  |  |  |  |  |  |
| (4) |  |  |  |  |  |  |
|  |  |  | Add colum Enter here line 8, | ns 5 and 10. and on Part I, column (A) |  | d columns 6 and 11. er here and on Part I, line 8, column (B) |
| Totals | ................ | - | $>$ | 0 |  | 0. |


| Part VII | Investment Income of a Section 501(c)(7), (9), or (17) Organization (see instructions) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1. Description of income | 2. Amount of income | 3. Deductions directly connected (attach statement) | 4. Set-asides (attach statement) | 5. Total deductions and set-asides (add cols 3 and 4) |
| (1) |  |  |  |  |  |
| (2) |  |  |  |  |  |
| (3) |  |  |  |  |  |
| (4) |  |  |  |  |  |
|  |  | Add amounts in column 2. Enter here and on Part I, line 9, column (A) |  |  | Add amounts in column 5. Enter here and on Part I, line 9, column (B) $\qquad$ |
| Part VIII | Exploited Exempt Activit | O. |  | tions) |  |

1 Description of exploited activity:
2 Gross unrelated business income from trade or business. Enter here and on Part I, line 10, column (A)
3 Expenses directly connected with production of unrelated business income. Enter here and on Part I, line 10, column (B)
4 Net income (loss) from unrelated trade or business. Subtract line 3 from line 2. If a gain, complete lines 5 through 7
5 Gross income from activity that is not unrelated business income
6 Expenses attributable to income entered on line 5
7 Excess exempt expenses. Subtract line 5 from line 6, but do not enter more than the amount on line 4. Enter here and on Part II, line 12


Schedule A (Form 990-T) 2020

## Part IX $\quad$ Advertising Income

1 Name(s) of periodical(s). Check box if reporting two or more periodicals on a consolidated basis.
A $\square$
B $\square$
C $\square$
D

$\qquad$

Enter amounts for each periodical listed above in the corresponding column.

2 Gross advertising income
Add columns A through D. Enter here and on Part I, line 11, column (A)
a
3 Direct advertising costs by periodical
a Add columns A through D. Enter here and on Part I, line 11, column (B)
4 Advertising gain (loss). Subtract line 3 from line 2. For any column in line 4 showing a gain, complete lines 5 through 8 . For any column in line 4 showing a loss or zero, do not complete lines 5 through 7, and enter zero on line 8
5 Readership costs
6 Circulation income
7 Excess readership costs. If line 6 is less than line 5 , subtract line 6 from line 5 . If line 5 is less than line 6, enter zero
8 Excess readership costs allowed as a deduction. For each column showing a gain on line 4, enter the lesser of line 4 or line 7

a Add line 8, columns A through D. Enter the greater of the line 8a, columns total or zero here and on Part II, line 13.

| Part X | Compensatio | tees |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1. Name | 2. Title | 3. Percentage of time devoted to business | 4. Compensation attributable to unrelated business |
| (1) |  |  | \% |  |
| (2) |  |  | \% |  |
| (3) |  |  | \% |  |
| (4) |  |  | \% |  |
| Total. Enter here and on Part II, line 1 _................................................................................................... ${ }^{\text {a }}$ - |  |  |  | 0 . | | Part XI | Supplemental Information (see instructions) |
| :--- | :--- |


| CALVERTHEALTH MEDICAL CENTER, INC. | 52-0619000 |
| :---: | :---: |
| FORM 990-T (A) OTHER DEDUCTIONS | STATEMENT 5 |
| DESCRIPTION | AMOUNT |
| PURCHASED SERVICES | 12,117. |
| TOTAL TO SCHEDULE A, PART II, LINE 14 | 12,117. |

## Unrelated Business Taxable Income From an Unrelated Trade or Business



Part II Deductions Not Taken Elsewhere (See instructions for limitations on deductions) Deductions must be directly connected with the unrelated business income

| 1 | Compensation of officers, directors, and trustees (Part X) |  |  | 1 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2 | Salaries and wages |  |  | 2 |  |
| 3 | Repairs and maintenance |  |  | 3 |  |
| 4 | Bad debts |  |  | 4 |  |
|  | Interest (attach statement) (see instructions) |  |  | 5 |  |
| 6 | Taxes and licenses |  |  | 6 |  |
| 7 | Depreciation (attach Form 4562) (see instructions) | 7 |  |  |  |
| 8 | Less depreciation claimed in Part III and elsewhere on return | 8a |  | 8b |  |
| 9 | Depletion |  |  | 9 |  |
| 10 | Contributions to deferred compensation plans |  |  | 10 |  |
| 11 | Employee benefit programs ............................ |  |  | 11 |  |
| 12 | Excess exempt expenses (Part VIII) |  |  | 12 |  |
| 13 | Excess readership costs (Part IX) |  |  | 13 |  |
| 14 | Other deductions (attach statement) |  |  | 14 |  |
| 15 | Total deductions. Add lines 1 through 14 |  |  | 15 | 0 - |
| 16 | Unrelated business income before net operating loss deduction. Subtract line 15 from Part I, line 13, column (C) |  |  | 16 | 12,001. |
| 17 | Deduction for net operating loss (see instructions) |  |  | 17 | 0 . |
|  | Unrelated business taxable income. Subtract line 17 from line 16 |  |  | 18 | 12,001. |
| LHA For Paperwork Reduction Act Notice, see instructions. |  |  |  | hed | 990-T) 2020 |


| Part III | Cost of Goods Sold |
| :---: | :---: |
| 1 Inventory at beginning of year |  |

Enter method of inventory valuation

2 Purchases
3 Cost of labor
4 Additional section 263A costs (attach statement)
5 Other costs (attach statement)
6 Total. Add lines 1 through 5
7 Inventory at end of year
8 Cost of goods sold. Subtract line 7 from line 6. Enter here and in Part I, line 2

| 1 |  |
| :---: | :--- |
| 2 |  |
| 3 |  |
| 4 |  |
| 5 |  |
| 6 |  |
| 7 |  |
| 8 |  |

9 Do the rules of section 263A (with respect to property produced or acquired for resale) apply to the organization?

? $\ldots . . . . . . . . \square$ Yes $\square$ No | Part IV | Rent Income (From Real Property and Personal Property Leased with Real Property) |
| :--- | :--- |

1 Description of property (property street address, city, state, ZIP code). Check if a dual-use (see instructions)
$\begin{array}{lll}\text { A } & \square \\ \text { B } & \square \\ \text { C } & \square \\ \text { D } & \square\end{array}$
100 HOSPITAL ROAD, PRINCE FREDERICK, MD
2 Rent received or accrued
a From personal property (if the percentage of rent for personal property is more than $10 \%$ but not more than $50 \%$ )
b From real and personal property (if the percentage of rent for personal property exceeds $50 \%$ or if the rent is based on profit or income)
c Total rents received or accrued by property. Add lines 2a and 2 b , columns A through D

| A | B | C | D |
| ---: | ---: | ---: | ---: |
|  |  |  |  |
| 0. |  |  |  |
| $12,001$. |  |  |  |
| $12,001$. |  |  |  |

3 Total rents received or accrued. Add line 2c columns A through D. Enter here and on Part I, line 6, column (A) $12,001$. Deductions directly connected with the income
4 in lines 2(a) and 2(b) (attach statement)


## 5 Total deductions. Add line 4 columns A through D. Enter here and on Part I, line 6, column (B)

\section*{| Part V Unrelated Debt-Financed Income (see instructions) |
| :--- | :--- |}

1 Description of debt-financed property (street address, city, state, ZIP code). Check if a dual-use (see instructions)
A $\square$
$\qquad$
$\qquad$
B $\qquad$
C $\square$
D $\square$ $\qquad$

2 Gross income from or allocable to debt-financed property
3 Deductions directly connected with or allocable to debt-financed property
a Straight line depreciation (attach statement)
b Other deductions (attach statement)
c Total deductions (add lines 3a and 3b, columns A through D)
4 Amount of average acquisition debt on or allocable to debt-financed property (attach statement)
5 Average adjusted basis of or allocable to debtfinanced property (attach statement)
6 Divide line 4 by line 5
7 Gross income reportable. Multiply line 2 by line 6


8 Total gross income (add line 7, columns A through D). Enter here and on Part I, line 7, column (A)


| Part VI | Interest, Annuities, Royalties, and Rents from Controlled Organizations (see instructions) |
| :--- | :--- | :--- |


| 1. Name of controlled organization | 2. Employer identification number | Exempt Controlled Organizations |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 3. Net unrelated income (loss) (see instructions) | 4. Total of specified payments made |  | 5. Part of column 4 that is included in the controlling organization's gross income |  | 6. Deductions directly connected with income in column 5 |
| (1) |  |  |  |  |  |  |  |
| (2) |  |  |  |  |  |  |  |
| (3) |  |  |  |  |  |  |  |
| (4) |  |  |  |  |  |  |  |
| Nonexempt Controlled Organizations |  |  |  |  |  |  |  |
| 7. Taxable Income | 8. Net unrelated income (loss) (see instructions) | 9. Total of specified payments made |  | 10. Part of column 9 that is included in the controlling organization's gross income |  | 11. Deductions directly connected with income in column 10 |  |
| (1) |  |  |  |  |  |  |  |
| (2) |  |  |  |  |  |  |  |
| (3) |  |  |  |  |  |  |  |
| (4) |  |  |  |  |  |  |  |
|  |  |  |  | Add colum Enter here line 8 , | ns 5 and 10 . and on Part I, column (A) |  | d columns 6 and 11. <br> er here and on Part I, line 8, column (B) |
| Totals |  |  |  |  |  |  | 0. |



1 Description of exploited activity:
2 Gross unrelated business income from trade or business. Enter here and on Part I, line 10, column (A)
3 Expenses directly connected with production of unrelated business income. Enter here and on Part I, line 10, column (B)
4 Net income (loss) from unrelated trade or business. Subtract line 3 from line 2. If a gain, complete lines 5 through 7
5 Gross income from activity that is not unrelated business income
6 Expenses attributable to income entered on line 5
7 Excess exempt expenses. Subtract line 5 from line 6, but do not enter more than the amount on line 4. Enter here and on Part II, line 12


Schedule A (Form 990-T) 2020

## Part IX $\quad$ Advertising Income

1 Name(s) of periodical(s). Check box if reporting two or more periodicals on a consolidated basis.
A $\square$
B $\square$
C $\square$
D

$\qquad$

Enter amounts for each periodical listed above in the corresponding column.

2 Gross advertising income
Add columns A through D. Enter here and on Part I, line 11, column (A)
a
3 Direct advertising costs by periodical
a Add columns A through D. Enter here and on Part I, line 11, column (B)


4 Advertising gain (loss). Subtract line 3 from line 2. For any column in line 4 showing a gain, complete lines 5 through 8 . For any column in line 4 showing a loss or zero, do not complete lines 5 through 7, and enter zero on line 8
5 Readership costs
6 Circulation income
7 Excess readership costs. If line 6 is less than line 5 , subtract line 6 from line 5 . If line 5 is less than line 6 , enter zero
8 Excess readership costs allowed as a deduction. For each column showing a gain on line 4, enter the lesser of line 4 or line 7
a Add line 8, columns A through D. Enter the greater of the line 8a, columns total or zero here and on Part II, line 13.

| Part X | Compensatio | stees |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1. Name | 2. Title | 3. Percentage of time devoted to business | 4. Compensation attributable to unrelated business |
| (1) |  |  | \% |  |
| (2) |  |  | \% |  |
| (3) |  |  | \% |  |
| (4) |  |  | \% |  |
| Total. Enter here and on Part II, line 1 |  |  |  | 0. | | Part XI | Supplemental Information (see instructions) |
| :--- | :--- |

(Rev. December 2020) Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form5471 for instructions and the latest information. Information furnished for the foreign corporation's annual accounting period (tax year required by section 898) (see instructions) beginning JAN 1, 2020, and ending DEC 31, 2020

Attachment
Sequence No. 121

Name of person filing this return
CALVERTHEALTH MEDICAL CENTER, INC.
Number, street, and room or suite no. (or P.O. box number if mail is not delivered to street address)

## A Identifying number

52-0619000
B Category of filer (See instructions. Check applicable box(es).):


City or town, state, and ZIP code
PRINCE FREDERICK, MD 20678
Filer's tax year beginning JUL 1 ,2020, and ending JUN 30 ,2021

D Check box if this is a final Form 5471 for the foreign corporation
E Check if any excepted specified foreign financial assets are reported on this form (see instructions)
F Check the box if this Form 5471 has been completed using "Alternative Information" under Rev. Proc. 2019-40
G If the box on line F is checked, enter the corresponding code for "Alternative Information" (see instructions)
H Person(s) on whose behalf this information return is filed:

| (1) Name | (2) Address | (3) Identifying number | (4) Check applicable box(es) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Shareholder | Officer | Director |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |



2 Provide the following information for the foreign corporation's accounting period stated above.
a Name, address, and identifying number of branch office or agent (if any) in the United States N/A

| b If a U.S. income tax return was filed, enter: |  |
| :--- | :--- |
| (i) Taxable income or (loss) | (ii) U. int income tax paid <br> (after all credits) |
|  |  |
|  |  |

c Name and address of foreign corporation's statutory or resident agent in country of incorporation

ARTEX RISK SOLUTIONS (CAYMAN) LIMIT P.O. BOX 10233

GRAND CAYMAN KY1-1002
CAYMAN ISLANDS

\section*{| Schedule A | Stock of the Foreign Corporation |
| :--- | :--- |}


| (a) Description of each class of stock | (b) Number of shares issued and outstanding |  |
| :--- | :--- | :--- |
|  | (i) Beginning of annual <br> accounting period | (ii) End of annual <br> accounting period |
|  |  |  |
|  |  |  |
| LHA For Paperwork Reduction Act Notice, see instructions. |  |  |

## Schedule B $\quad$ Shareholders of Foreign Corporation

| Part I U.S. Shareholders of Foreign Corporation (see instructions) |
| :--- | :--- |



## Schedule C Income Statement

Important: Report all information in functional currency in accordance with U.S. GAAP. Also, report each amount in U.S. dollars translated from functional currency (using GAAP translation rules). However, if the functional currency is the U.S. dollar, complete only the U.S. Dollars column. See instructions for special rules for DASTM corporations.

|  |  |  | Functional Currency | U.S. Dollars |
| :---: | :---: | :---: | :---: | :---: |
|  | 1a Gross receipts or sales. | 1a |  |  |
|  | b Returns and allowances | 1 b |  |  |
|  | c Subtract line 1b from line 1a | 1c |  |  |
|  | 2 Cost of goods sold.. | 2 |  |  |
|  | 3 Gross profit (subtract line 2 from line 1c) | 3 |  |  |
|  | 4 Dividends | 4 |  |  |
| ¢ | 5 Interest | 5 |  |  |
|  | 6a Gross rents | 6a |  |  |
|  | b Gross royalties and license fees | 6b |  |  |
|  | 7 Net gain or (loss) on sale of capital assets | 7 |  |  |
|  | 8a Foreign currency transaction gain or loss - unrealized | 8a |  |  |
|  | b Foreign currency transaction gain or loss - realized | 8b |  |  |
|  | 9 Other income (attach statement) ....................... | 9 |  |  |
|  | 10 Total income (add lines 3 through 9) | 10 |  |  |
|  | 11 Compensation not deducted elsewhere | 11 |  |  |
|  | 12a Rents | 12a |  |  |
|  | b Royalties and license fees | 12b |  |  |
| $\stackrel{\oplus}{\square}$ | 13 Interest ...................... | 13 |  |  |
| $\stackrel{1}{\circ}$ | 14 Depreciation not deducted elsewhere | 14 |  |  |
| - | 15 Depletion ... | 15 |  |  |
|  | 16 Taxes (exclude income tax expense (benefit)) | 16 |  |  |
|  | 17 Other deductions (attach statement - exclude income tax expense (benefit)) | 17 |  |  |
|  | 18 Total deductions (add lines 11 through 17) | 18 |  |  |
|  | 19 Net income or (loss) before unusual or infrequently occurring items, and income tax expense (benefit) (subtract line 18 from line 10) | 19 |  |  |
| ¢ | 20 Unusual or infrequently occurring items | 20 |  |  |
| $\stackrel{\text { c }}{4}$ | 21a Income tax expense (benefit) - current | 21a |  |  |
|  | b Income tax expense (benefit) - deferred | 21b |  |  |
|  | 22 Current year net income or (loss) per books (combine lines 19 through 21b) | 22 |  |  |
|  | 23a Foreign currency translation adjustments | 23a |  |  |
| $\stackrel{\circ}{\underline{\omega}}$ - $^{\circ}$ | b Other | 23b |  |  |
|  | c Income tax expense (benefit) related to other comprehensive income | 23c |  |  |
|  | 24 Other comprehensive income (loss), net of tax (line 23a plus line 23b less line 23c) | 24 |  |  |

Form 5471 (Rev. 12-2020)

\section*{| Schedule F | Balance Sheet |
| :--- | :--- |}

Important: Report all amounts in U.S. dollars prepared and translated in accordance with U.S. GAAP. See instructions for an exception for DASTM corporations.


## Schedule G

1 During the tax year, did the foreign corporation own at least a $10 \%$ interest, directly or indirectly, in any foreign partnership? If "Yes," see the instructions for required statement.
2 During the tax year, did the foreign corporation own an interest in any trust?
3 During the tax year, did the foreign corporation own any foreign entities that were disregarded as separate from their owner under Regulations sections 301.7701-2 and 301.7701-3 or did the foreign corporation own any foreign branches (see instructions)?
If "Yes," you are generally required to attach Form 8858 for each entity or branch (see instructions).
4a During the tax year, did the filer pay or accrue any base erosion payment under section 59A(d) to the foreign corporation or did the filer have a base erosion tax benefit under section $59 \mathrm{~A}(\mathrm{c})(2)$ with respect to a base erosion payment made or accrued to the foreign corporation (see instructions)? If "Yes," complete lines $4 b$ and $4 c$.
b Enter the total amount of the base erosion payments
c Enter the total amount of the base erosion tax benefit\$

- \$ $\qquad$
5a During the tax year, did the foreign corporation pay or accrue any interest or royalty for which the deduction is not allowed under section 267A? If "Yes," complete line 5b.
b Enter the total amount of the disallowed deductions (see instructions)

6a Is the filer of this Form 5471 claiming a foreign-derived intangible income deduction (under section 250) with respect to any amounts listed on Schedule M? If "Yes," complete lines 6b, 6c, and 6d.
b Enter the amount of gross income derived from sales, leases, exchanges, or other dispositions (but not licenses) from transactions with the foreign corporation that the filer included in its computation of foreign-derived deduction
eligible income (FDDEI) (see instructions)
c Enter the amount of gross income derived from a license of property to the foreign corporation that the filer included in its computation of FDDEI (see instructions)
\$ $\qquad$
d Enter the amount of gross income derived from services provided to the foreign corporation that the filer included in its computation of FDDEI (see instructions)
\$ $\qquad$
7 During the tax year, was the foreign corporation a participant in any cost-sharing arrangement?
8 During the course of the tax year, did the foreign corporation become a participant in any cost-sharing arrangement?
9 If the answer to question 7 is "Yes," was the foreign corporation a participant in a cost-sharing arrangement that was in effect before January 5, 2009?
10 If the answer to question 7 is "Yes," did a U.S. taxpayer make any platform contributions as defined under Regulations section $1.482-7$ (c) to that cost-sharing arrangement during the taxable year?
11 If the answer to question 10 is "Yes," enter the present value of the platform contributions in U.S. dollars $\qquad$
$\qquad$
12 If the answer to question 10 is "Yes," check the box for the method under Regulations section $1.482-7(\mathrm{~g})$ used to determine the price of the platform contribution transaction(s):Comparable uncontrolled transaction method Market capitalization methodIncome method Residual profit split method

Acquisition price method Unspecified methods

13 From April 25, 2014, to December 31, 2017, did the foreign corporation purchase stock or securities of a shareholder of the foreign corporation for use in a triangular reorganization (within the meaning of Regulations section 1.358-6(b)(2))?
14a Did the foreign corporation receive any intangible property in a prior year or the current tax year for which the U.S. transferor is required to report a section 367(d) annual income inclusion for the taxable year? If "Yes," go to line 14b.
b Enter the amount of the earnings and profits reduction pursuant to section 367(d)(2)(B) for the taxable year
15 During the tax year, was the foreign corporation an expatriated foreign subsidiary under Regulations section 1.7874-12(a)(9)?

If "Yes," see instructions and attach statement.
16 During the tax year, did the foreign corporation participate in any reportable transaction as defined in Regulations section 1.6011-4?
If "Yes," attach Form(s) 8886 if required by Regulations section 1.6011-4(c)(3)(i)(G).
17 During the tax year, did the foreign corporation pay or accrue any foreign tax that was disqualified for credit under section 901(m)?
18 During the tax year, did the foreign corporation pay or accrue foreign taxes to which section 909 applies, or treat foreign taxes that were previously suspended under section 909 as no longer suspended?
19 Did you answer "Yes" to any of the questions in the instructions for line 19? STMT 6 If "Yes," enter the corresponding code(s) from the instructions and attach statement


20 Does the foreign corporation have interest expense disallowed under section 163(j) (see instructions)? If "Yes," enter the amount
1 Does the foreign corporation have previously disallowed interest expense under section 163(j) carried forward to the current tax year (see instructions)?
If "Yes," enter the amount ............................................................................................................................. - \$

2a Did any extraordinary reduction with respect to a controlling section 245A shareholder occur during the tax year (see instructions)?
b If the answer to question 22a is "Yes," was an election made to close the tax year such that no amount is treated as an extraordinary reduction amount or tiered extraordinary reduction amount (see instructions)?
$\qquad$


Form 5471 (Rev. 12-2020)

| CALVERTHEALTH MEDICAL CENTER, INC. |  |
| :--- | :--- |
| FORM 5471 | SCHEDULE G LINE 19 STATEMENT |

## Schedule I Summary of Shareholder's Income From Foreign Corporation

If item H on page 1 is completed, a separate Schedule I must be filed for each Category 4,5 a, or 5 b filer for whom reporting is furnished on this Form 5471. This Schedule I is being completed for:

b If the answer to question 8a is "Yes," enter the U.S. shareholder's ED account balance at the beginning of the CFC year \$ $\qquad$ and at the end of the tax year \$ $\qquad$ . Provide an attachment detailing any changes from the beginning to the ending balances.
c Enter the CFC's aggregate ED account balance with respect to all U.S. shareholders at the beginning of the CFC year \$ $\qquad$ and at the end of the tax year \$ $\qquad$ . Provide an attachment detailing any changes from the beginning to the ending balances.
9 Enter the sum of the hybrid deduction accounts with respect to stock of the foreign corporation (see instructions)

## SCHEDULE E

 (Form 5471)(Rev. December 2020)
Department of the Treasur Department of the Treasury
Internal Revenue Service Name of foreign corporation

FREESTATE HEALTHCARE INSURANCE COMPANY, LTD.
a Separate Category (Enter code - see instructions.)
b If code 901j is entered on line a, enter the country code for the sanctioned country (see instructions)

Section 1 - Taxes Paid or Accrued Directly by Foreign Corporation | (e) |  |
| :--- | :--- |
| $\begin{array}{c}\text { U.S. Tax Year of Payor Entity } \\ \text { to Which Tax Relates } \\ \text { (Year/Month/Day) }\end{array}$ |  |
|  |  |

杂
$\cdots>$ -

 | $\begin{array}{c}\text { (c) } \\ \text { Country or U.S. Possession to Which Tax } \\ \text { Is Paid (Enter code-see instructions. } \\ \text { Use a separate line for each.) }\end{array}$ | $\begin{array}{c}\text { (d) } \\ \text { Foreign Tax Year of Payor Entity } \\ \text { to Which Tax Relates } \\ \text { Year/Month/Day) }\end{array}$ |
| :---: | :---: | :---: |
|  |  |
|  |  |
|  |  |

(I)
In Functional Currency
of Foreign Corporation

|  |  |  |
| :--- | :--- | :--- |

(j)
(i) ${ }^{\text {(i) }}$ EIN or Reference
ID Number of ID Number
Payor Entity Section 1 - Taxes Paid or Accrued Directly by Foreign Corporation Name of Payor Entity
$\qquad$
(4)

## Income, War Profits, and Excess Profits Taxes Paid or Accrued

## $>$ Go to www.irs.gov/Form5471 for instructions and the latest information.

## Name of person filing Form 5471 <br> CALVERTHEALTH MEDICAL CENTER, INC.

## EIN (if any) $98-0464065$

## - ...................



| (e) |  |
| :---: | :--- |
| Annual PTEP |  |

Annual PTEP
Account
(enter year)


|  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |


| (b) <br> EIN or Reference <br> ID Number of <br> Payor Entity | (c) <br> Country or U.S. Possession to Which Tax Is <br> Paid (Enter code-see instructions. <br> Use a separate line for each.) | (d) <br> PTEP Group <br> (enter code) |
| :---: | :---: | :---: | :---: |
|  |  |  |


|  |  |
| :--- | :--- |
|  |  |
|  |  |
|  |  |

Total (combine lines 1 through 4 of column (k)). Also report amount on Schedule E-1, line 4 Section 2 - Taxes Deemed Paid (Section 960(b))
(a)
Name of Payor Entity
(g)
(g)

| 5 |
| :--- |
| $\begin{array}{l}\text { Total (combine lines } 1 \text { through } 4 \text { of column (i)). Also report amount on Schedule E-1, line } 6 \\ 12-03-20\end{array}$ LHA $\quad$ For Paperwork Reduction Act Notice, see instructions. |

(f)
petnqu!ts!a d $\ddagger$ Id


Total Amount of the PTEP Group Taxes With Respect
to PTEP Group (USD)
Total Amount of the PTEP Group Taxes With Respect
to PTEP Group (USD)


 (Kıu
For tax years beginning after December 31, 2004, has an election been made under section 986(a)(1)(D) to translate taxes using the exchange rate on the date of payment?


| (e) Taxes related to previously taxed E\&P (see instructions) |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (i) <br> Reclassified section 965(a) PTEP | (ii) <br> Reclassified section 965(b) PTEP | (iii) General section 959(c)(1) PTEP | (iv) Reclassified section 951A PTEP | (v) <br> Reclassified section 245A(d) PTEP | (vi) <br> Section 965(a) PTEP | (vii) <br> Section 965(b) PTEP | (viii) <br> Section 951A PTEP | (ix) <br> Section 245A(d) PTEP | $\begin{gathered} \text { (x) } \\ \text { Section } \\ \text { 951(a)(1)(A) PTEP } \end{gathered}$ |
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| 3a |  |  |  |  |  |  |  |  |  |  |
| b |  |  |  |  |  |  |  |  |  |  |
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| 5a |  |  |  |  |  |  |  |  |  |  |
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| 012447 |  |  |  |  |  |  |  |  | Schedule E (For | 5471) (Rev. 12-2020 |


| Name of person filing Form 5471 | Identifying number |  |
| :--- | :--- | :--- |
| CALVERTHEALTH MEDICAL CENTER, INC. | $52-0619000$ |  |
| Name of foreign corporation | EIN (if any) | Reference ID number (see instr.) |
| FREESTATE HEALTHCARE INSURANCE CO | $98-0464065$ |  |

IMPORTANT: Enter the amounts on lines 1 through 5 c in functional currency.


LHA For Paperwork Reduction Act Notice, see instructions


## Schedule I Summary of Shareholder's Income From Foreign Corporation

If item $H$ on page 1 is completed, a separate Schedule I must be filed for each Category 4,5 , or 5 f filer for whom reporting is furnished on this Form 5471 . This Schedule I is being completed for:

| Identifying number $-52-0619000$ |  |  |  |
| :---: | :---: | :---: | :---: |
| 1a Section 964(e)(4) Subpart F dividend income from the sale of stock of a lower-tier foreign corporation (see instructions) | 1a |  |  |
| b Section 245A(e)(2) Subpart F income from hybrid dividends of tiered corporations (see instructions) | 1b |  |  |
| c Subpart $F$ income from tiered extraordinary disposition amounts not eligible for subpart $F$ exception under section 954(c)(6) | 10 |  |  |
| d Subpart F income from tiered extraordinary reduction amounts not eligible for subpart F exception under section 954(c)(6) | 1d |  |  |
| e Section 954(c) Subpart F Foreign Personal Holding Company Income (enter result from Worksheet A) | 1e |  |  |
| Section 954(d) Subpart F Foreign Base Company Sales Income (enter result from Worksheet A) | 1 f |  |  |
| g Section 954(e) Subpart F Foreign Base Company Services Income (enter result from Worksheet A) | 1 g |  |  |
| h Other subpart F income (enter result from Worksheet A) | 1h |  |  |
| 2 Earnings invested in U.S. property (enter the result from Worksheet B) | 2 |  |  |
| 3 Reserved for future use | 3 |  |  |
| 4 Factoring income | 4 |  |  |
| See instructions for reporting amounts on lines 1, 2, and 4 on your income tax return. |  |  |  |
| 5a Section 245A eligible dividends (see instructions) | 5a |  |  |
| b Extraordinary disposition amounts (see instructions) | 5b |  |  |
| Extraordinary reduction amounts (see instructions) | 5c |  |  |
| d Section 245A(e) dividends (see instructions) | 5d |  |  |
| Dividends not reported on line 5a, 5b, 5c, or 5d | 5e |  |  |
| 6 Exchange gain or (loss) on a distribution of previously taxed earnings and profits | 6 |  |  |
|  |  | Yes | No |
| 7a Was any income of the foreign corporation blocked? |  |  |  |
| b Did any such income become unblocked during the tax year (see section 964(b))? |  |  |  |
| If the answer to either question is "Yes," attach an explanation. |  |  |  |
| 8a Did this U.S. shareholder have an extraordinary disposition (ED) account with respect to the foreign corporation at any time during the tax year (see instructions)? |  |  | X |

b If the answer to question 8a is "Yes," enter the U.S. shareholder's ED account balance at the beginning of the CFC year \$ $\qquad$ and at the end of the tax year \$ $\qquad$ . Provide an attachment detailing any changes from the beginning to the ending balances.
c Enter the CFC's aggregate ED account balance with respect to all U.S. shareholders at the beginning of the CFC year \$ $\qquad$ and at the end of the tax year \$ $\qquad$ . Provide an attachment detailing any changes from the beginning to the ending balances.
9 Enter the sum of the hybrid deduction accounts with respect to stock of the foreign corporation (see instructions)

SCHEDULE I-1
(Form 5471)
(Rev. December 2019)
Department of the Treasury
Internal Revenue Service
Information for Global Intangible Low-Taxed Income
OMB No. 1545-0704

Name of person filing Form 5471
CALVERTHEALTH MEDICAL CENTER, INC.
Attach to Form 5471.

| Name of foreign corporation | EIN (if any) | Reference ID number (see instr.) |
| :--- | :--- | :--- |
| FREESTATE HEALTHCARE INSURANCE COMP | $98-0464065$ |  |
| Separate Category (Enter code - see instructions) |  |  |



LHA For Paperwork Reduction Act Notice, see instructions.
Schedule I-1 (Form 5471) (Rev. 12-2019)

## SCHEDULE J

(Form 5471)
(Rev, December 2020) Department of the Treasury
Internal Revenue Service Name of person filing Form 5471
CALVERTHEALTH MEDICAL CENTER, INC.
Name of foreign corporation
FREESTATE HEALTHCARE INSURANCE COMPANY, LTD.
a Separate Category (Enter code - see instructions.)
b If code 901j is entered on line a, enter the country code for the sanctioned country (see instructions)

| Part I | Accumulated E\&P of Controlled Foreign Corporation |
| :--- | :--- |

(e) Previously Taxed E\&P (see instructions)

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Page 2
(vii) Section 965(b) PTEP
(f)
$\begin{gathered}\text { Total Section 964(a) E\&P } \\ \text { (combine columns (a), (b), (c), } \\ \text { and (e)(i) through (e)(x)) }\end{gathered}$
$-13,186,760$.
$-13,186,760$.

887,183.
 $\frac{-12,299,577 .}{-887,183 .}$

Important: Enter amounts in functional currency.
1 Balance at beginning of year ......................
Additions (amounts subject to future recapture)
4 Balance at end of year (combine lines 1 through 3)

$$
\begin{aligned}
& \text { apture) .... } \\
& \text { rent year) } \\
& \text { through 3) }
\end{aligned}
$$



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Page 3

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Schedule P (Form 5471) (Rev. 12-2020)

| Part II | Previously Taxed E\&P in U.S. Dollars |
| :--- | :--- |


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CFC Income by CFC Income Groups

## - Attach to Form 5471. <br> Go to www.irs.gov/Form5471 for instructions and the latest information.

Identitying number
$52-0619000$
Reference ID number (see
GEN
98-0464065
A Enter separate category code with respect to which this Schedule $Q$ is being completed (see instructions for codes)
B If category code "PAS" is entered on line A, enter the applicable grouping code (see instructions)
Complete a separate Schedule Q for U.S. source income and foreign source income.
C Indicate whether this Schedule $Q$ is being completed for:
Complete a separate Schedule Q for FOGEI or FORI income.
D If this Schedule $Q$ is being completed for FOGEI or FORI income, check this box
(v)
Other Interest
Expense
$\square$ Foreign source income
(iv)
X U.S. source income or

Gross Income
ANY , LTD.

## INC

eference ID number (see instructions)
GEN



| SCHEDULE R <br> (Form 5471) <br> (December 2020) <br> Department of the Treasury <br> Internal Revenue Service |  |  |  | Distribut <br> o to www.irs.go |  |  | Foreign <br> Form 547 <br> tructions | Corporation <br> d the latest informat |  | MB No. 1545-0123 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Name of person filing Form 5471 |  |  |  |  |  |  |  |  | $\begin{aligned} & \text { Identifying number } \\ & 52-0619000 \end{aligned}$ |  |
| CALVERTHEALTH MEDICAL CENTER, INC. |  |  |  |  |  |  |  |  |  |  |
| Name of foreign corporation |  |  |  |  |  |  |  | EIN (ff any) | Reference ID number (see instructions) |  |
| FREESTATE HEALTHCARE INSURANCE COMPANY, LTD. |  |  |  |  |  |  |  | 98-0464065 |  |  |
| (a) Description of distribution |  |  |  |  |  |  |  | (b) <br> Date of distribution | (c) Amount of distribution in foreign corporation's functional currency | (d) Amount of E\&P distribution in foreign corporation's functional currency |
| 1 | NON | TAXABLE | CASH | DIVIDEND | UNDER | IRC | 959 | 06/30/2021 | 135,473. | 135,473. |
| 2 | NON | TAXABLE | CASH | DIVIDEND | UNDER | IRC | 301 | 06/30/2021 | 165,658. |  |
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| Form <br> Fovember 2018) <br> (Rev. Novity <br> Department of the Treasury <br> Internal Revenue Service$\quad$Return by a U.S. Transferor of Property <br> to a Foreign Corporation |  |  |  |  |  |  |  | OMB No. 1545-0026 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |
| Part I $\mathrm{US.S}^{\text {P Transferor Information (see instructions) }}$ | U.S. Transferor Information (see instructions) |  |  |  |  |  |  |  |  |  |
| Name of transferor <br> CALVERTHEALTH MEDICAL CENTER, INC. |  |  |  |  |  |  | Identifying number (see instructions)$52-0619000$ |  |  |  |
| 1 Is the transferee a specified $10 \%$-owned foreign corporation that is not a <br> 2 If the transferor was a corporation, complete questions 2a through 2d. <br> a If the transfer was a section 361(a) or (b) transfer, was the transferor con five or fewer domestic corporations? <br> b Did the transferor remain in existence after the transfer? If not, list the controlling shareholder(s) and their identifying number(s). |  |  |  |  |  |  |  | Yes $\boxed{X}$ No <br>   <br> Yes $X$ No <br> Yes $\square$ No |  |  |


| Controlling shareholder |  |  |  |  |  |  |  | Identifying number |
| :--- | :--- | :--- | :--- | :---: | :---: | :---: | :---: | :---: |
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7 Country code of country of incorporation or organization
CJ
$8 \quad$ Foreign law characterization (see instructions)
CORPORATION


| 024531 04-01-20 | LHA | For Paperwork Reduction Act Notice, see separate instructions. | Form 926 (Rev. 11-2018) |
| :--- | :--- | :--- | :--- |

## Section A - Cash



Section B - Other Property (other than intangible property subject to section 367(d))

| Type of property | (a) Date of transfer | (b) Description of property | $\quad$(c) <br> Fair market value on <br> date of transfer | $\begin{aligned} & \text { (d) } \\ & \text { Cost or other } \\ & \text { basis } \end{aligned}$ | (e)Gain recognized on <br> transfer |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Stock and securities |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Inventory |  |  |  |  |  |  |
| Other property (not listed under another category) |  |  |  |  |  |  |
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| Property with built-in loss |  |  |  |  |  |  |
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| Totals |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| 11 Did the transferor transfer stock or securities subject to section 367 (a) with respect to which a gain recognition agreement was filed? |  |  |  |  | Yes $\square$ No |  |
| 12a Were any assets of a foreign branch (including a branch that is a foreign disregarded entity) transferred to a foreign corporation? |  |  |  |  | Yes $\square$ No |  |
| b Was the trans (including a br If "Yes," contin | tic corpor foreign <br> c. If "No," | nsferred substa tity) to a speci c and 12d, and | of the assets of a fore owned foreign corpora 13. | anch | Ye | No |
| c Immediately transferee for If "Yes," conti | er, was th on? <br> d. If "No, | corporation a U.S. <br> , and go to line | older with respect to |  | Yes | No |
| d Enter the tran | mount inc | s income as req | der section 91 \$ |  |  |  |
| 13 Did the transfe If "No," skip S | poperty d questions | ection 367(d)(4)? <br> 15. |  |  | Yes | No |

## Section C - Intangible Property Subject to Section 367(d)

| Type of property | (a) <br> Date of <br> transfer | (b) Description of property | (c) Useful life | (d) <br> Arm's length price on date of transfer | (e) <br> Cost or other basis | (f) Income inclusion for year of transfer |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Property described in sec. 367(d)(4) |  |  |  |  |  |  |
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| Totals |  |  |  |  |  |  |



16 Enter the transferor's interest in the transferee foreign corporation before and after the transfer.
(a) Before
$20.000 \%$
(b) After $20.000 \%$

17 Type of nonrecognition transaction (see instructions) IRC SECTION 351
18 Indicate whether any transfer reported in Part III is subject to any of the following.
a Gain recognition under section 904(f)(3)
b Gain recognition under section $904(\mathrm{f})(5)(\mathrm{F})$
c Recapture under section 1503(d)
d Exchange gain under section 987
19 Did this transfer result from a change in entity classification?
20 a Did a domestic corporation make a distribution of property covered by section 367(e)(2)? (see instructions) If "Yes," complete lines 20b and 20c.
b Enter the total amount of gain or loss recognized pursuant to Regulations section 1.367(e)-2(b)

- \$
c Did the domestic corporation not recognize gain or loss on the distribution of property because the property was used in the conduct of U.S. trade or business under Regulations section 1.367(e)-2(b)(2)? ................
 covered by section 367(e)(1)? See instructions

FREESTATE HEALTHCARE INSURANCE COMPANY, LTD.
FOLLOWING IS ADDITIONAL INFORMATION AS REQUESTED BY REGULATIONS 1.6038B-1(C) AND TEMPORARY REGULATIONS 1.6038B-1T(C)(5) AND 1.6038B-1T(D).

REGULATION 1.6038B-1T(C)(1): TRANSFEROR:
CALVERT MEMORIAL HOSPITAL
EIN: 52-0619000
100 HOSPITAL ROAD
PRINCE FREDERICK, MD 20678
REGULATION 1.6038B-1T(C)(2): TRANSFEREE:
(I.): FREESTATE HEALTHCARE INSURANCE COMPANY, LTD.

EIN: 98-0464065
P.O. BOX 10233

GRAND CAYMAN KY1-1002, CAYMAN ISLANDS
INCORPORATED IN THE CAYMAN ISLANDS
(II.): INSURANCE PREMIUMS RECEIVED FROM RELATED PARTIES CONSIDERED TO BE DEEMED CONTRIBUTIONS TO CAPITAL OF THE ABOVE CORPORATION OCCURRED ON VARIOUS DATES THROUGHOUT THE YEAR. THE TOTAL AMOUNT OF THE DEEMED CONTRIBUTIONS WAS $\$ 903,097$.

FREESTATE HEALTHCARE INSURANCE COMPANY, LTD.
REGULATION 1.6038B-1T(C)(3): CONSIDERATION RECEIVED:
NOTHING WAS RECEIVED IN CONSIDERATION IN EXCHANGE FOR DEEMED CASH CONTRIBUTIONS TO CAPITAL OF $\$ 903,097$. THE TAXPAYER OWNED 20\% OF THE STOCK OF THE TRANSFEREE CORPORATION BOTH BEFORE AND AFTER THESE TRANSFERS.

REGULATION 1.6038B-1T(C)(4): PROPERTY TRANSFERRED:
CASH IN THE AMOUNT OF $\$ 903,097$. (US DOLLARS)

OR FISCAL YEAR BEGINNING $\underline{0701}$ 2020, ENDING 063021


CHECK HERE IF:
Name or address has changed $>\square$ Inactive corporation $\square$ First filing of the corporation $\square$ Final Return This tax year's beginning and ending dates are different from last year's due to an acquisition or consolidation.

IF FILING TO CLAIM A NET OPERATING LOSS, CHECK THE APPROPRIATE BOX $\square$ Carryback
Carryforward
Attach copies of the federal form for the loss year and Form 1139.
SEE CORPORATION INSTRUCTIONS. ATTACH A COPY OF THE FEDERAL INCOME TAX RETURN THROUGH SCHEDULE M2.
1a. Federal Taxable Income (Enter amount from Federal Form 1120 line 28 or Form 1120-C
line 25c.) See Instructions. Check applicable box:


## MARYLAND ADJUSTMENTS TO FEDERAL TAXABLE INCOME

(All entries must be positive amounts.)
ADDITION ADJUSTMENTS
2a. Section 10-306.1 related party transactions

- 2a. $\qquad$ . 0
2b. Decoupling Modification Addition adjustment
(Enter code letter(s) from instructions.)
$>-\ldots-\infty 2 \mathrm{~b}$. $\qquad$ . 0
2c. Total Maryland Addition Adjustments to Federal Taxable Income (Add lines 2a and 2b)
2c. $\qquad$ .00


## SUBTRACTION ADJUSTMENTS

3a. Section 10-306.1 related party transactions

- 3a. $\qquad$ .80
3b. Dividends for domestic corporation claiming foreign tax credits (Federal form 1120/1120C Schedule C line 18)
- 3b. $\qquad$ . 0
3c. Dividends from related foreign corporations (Federal form 1120/1120C Schedule C line 14, 16b and 16c) $\qquad$
$\qquad$ .00
3d. Decoupling Modification Subtraction adjustment (Enter code letter(s) from instructions.) .......................... $>\ldots \ldots$ _ _ _ _ $\qquad$ . 0
3e. Total Maryland Subtraction Adjustments to Federal Taxable Income (Add lines 3a through 3d.) 3 e. $\qquad$ .00


## name CALVERTHEALTH M

FEIN 520619000
4. Maryland Adjusted Federal Taxable Income before NOL deduction is applied (Add lines 1c and 2c, and subtract line 3e.)
4.

$>5$. $\qquad$
5. Enter Adjusted Federal NOL Carry-forward available from previous tax years (including FDSC Carry-forward) on a separate company basis (Enter NOL as a positive amount.) 2443190.00
6. Maryland Adjusted Federal Taxable Income (If line 4 is less than or equal to zero, enter amount from line 4.) (If line 4 is greater than zero, subtract line 5 from line 4 and enter result. If result is less than zero, enter zero.)
6.

## MARYLAND ADDITION MODIFICATIONS

(All entries must be positive amounts.)
7a. State and local income tax .................................................................................. ${ }^{\text {- }}$ 7a.
7b. Dividends and interest from another state, local or federal tax
exempt obligation .............................................................................................. 7b.
$\qquad$ . 0

7c. Net operating loss modification recapture (Do not enter NOL carryover.
See instructions.)
7 c .
$\qquad$ .00

7d. Domestic Production Activities Deduction
-7d.
$\qquad$ . 0

- 7e. $\qquad$ . 01
7e. Deduction for Dividends paid by captive REIT
 .00
7f. Other additions (Enter code letter(s) from instructions and attach schedules) $\rightarrow$ ————7f. $\qquad$ .00
7g. Total Addition Modifications (Add lines 7a through 7 f plus the amount from line 3 of Form 500LU)
(All entries must be positive amounts.)
8a. Income from US Obligations ............................................................................ 8a. $\qquad$ . 0
8b. Other subtractions (Enter code letter(s) from
8b.1. Enter the amount of Coronavirus Relief payment, including a loan that has been forgiven from
7 g. $\qquad$ .00


## MARYLAND SUBTRACTION MODIFICATIONS

 line 7 of Form 500LU8b. 1. . 0
8c. Total Subtraction Modifications (Add lines 8a, 8b, and 8b.1) 8c. 8c. $\qquad$ - 0

## NET MARYLAND MODIFICATIONS

9. Total Maryland Modifications (Subtract line 8c from 7 g . If less than zero, enter negative amount.) 9.
10. .00
11. Maryland Modified Income (Add lines 6 and 9.)

## APPORTIONMENT OF INCOME

(To be completed by multistate corporations whose apportionment factor is less than 1 , otherwise skip to line 13.)
11. Maryland apportionment factor (from page 4 of this form)
(If factor is zero, enter .000001.) ....................................................................................................... 11 .
12. Maryland apportionment income (Multiply line 10 by line 11.)
12. $\quad-\quad . \square 0$
13. Maryland taxable income (from line 10 or line 12, whichever is applicable.)
14. Tax (Multiply line 13 by $8.25 \%$.)
13.

15a. Estimated tax paid with Form 500D, Form MW506NRS and/or credited from 2019 overpayment
$>15 \mathrm{a}$.
14.

$-15 b$.
15c. Nonrefundable business income tax credits from Part AAA. (See instructions for Form 500CR.)
15d. Refundable business income tax credits from Part DDD. (See instructions for Form 500CR.)

[^5] claim business tax credits from Form 500CR.

15e. The Heritage Structure Rehabilitation Tax Credit is claimed on line 1 of Part DDD on Form 500CR. Check here $\square$ if you are a non-profit corporation.
15f. Nonresident tax paid on behalf of the corporation by pass-through entities (Attach Maryland Schedule K-1.) ........................................................................... 15 F . $\qquad$ .00
15g. If amending, total payments made with original plus additional tax paid after original was filed

15 g. $\qquad$ .00
15h. Total payments and credits (add lines 15 a through 15 g )
15 h.
16. Balance of tax due (If line 14 exceeds line 15h, enter the difference.) ................................................. $16 . \quad$.

NAME CALVERTHEALTH M FEIN 520619000


DIRECT DEPOSIT OF REFUND (See Instructions.) Be sure the account information is correct.
To comply with banking and NACHA (National Automated Clearing House Association) rules, if this refund will go to an account
outside of the United States, place " Y " in this box $\quad \square$ or if you authorize the State of Maryland to direct deposit your refund, check
this box $\square$ and complete the following information clearly and legibly.
22a. Type of account: $\quad \square$ Checking $\square$ Savings

22b. Routing Number (9-digits): $\qquad$

22c. Account number:

22d. Name as it appears on the bank account:

## INFORMATIONAL PURPOSES ONLY (LINES 23 \& 24)

23. NOL generated in Current Year - Carryforward 20 years and carry back 2 years (farming loss ONLY).
(If line 6 is less than zero, enter on line 23.)
24. NAM generated in Current Year - Carried Forward/Back with Loss on Line 23 per Section $10-205$ (e) (If line 6 is less than zero AND line 9 is greater than zero, enter the amount from line 9 on line 24.)
25. $\qquad$ 0.00 ONLY). .................... 23 . 24. $\qquad$ 0.00

## FOR USE IF AMENDING THE RETURN

Explanation of Changes to Income, Modifications, Apportionment Factor and Credits. Show the computation in detail and attach schedules as necessary. Check the box or boxes that reflect the reason for filing this amended return and explain in the space provided below the checkboxes. If more space is needed, you may attach additional pages.

1. Amended to claim a Net Operating Loss Deduction

2. Amended to report a federal adjustment or an RAR (Revenue Agent Report)3. Amended to claim Business Tax Credit.
3. Amended to claim nonresident PTE Tax Credit
4. Amended to report income omitted on previous filing6. Amended to change apportionment factor
5. Amended for another reason stated below:

Schedule A - COMPUTATION OF APPORTIONMENT FACTOR (Applies only to multistate corporations. See instructions.)


Check here if special apportionment formula is used.

SCHEDULE B - ADDITIONAL INFORMATION REQUIRED (Attach a separate schedule if more space is necessary.)

1. Telephone number of corporation tax department: $\underline{4105354000}$
2. Address of principal place of business in Maryland (if other than indicated on page 1 ):
3. Brief description of operations in Maryland:
4. Has the Internal Revenue Service made adjustments (for a tax year in which a Maryland return
was required) that were not previously reported to the Maryland Revenue Administration Division?


If "yes", indicate tax year(s) here:
and submit an amended return(s) together with a copy of the IRS
adjustment report(s) under separate cover.
5. Did the corporation file employer withholding tax returns/forms with the Maryland Revenue

Administration Division for the last calendar year?
6. Is this entity part of the federal consolidated filing? If a multistate operation, provide the following:
7. Is this entity a multistate corporation that is a member of a unitary group?
8. Is this entity a multistate manufacturer with more than 25 employees? $\qquad$


## SIGNATURE AND VERIFICATION

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements and to the best of my knowledge and belief it is true, correct and complete. If prepared by a person other than taxpayer, the declaration is based on all information of which the preparer has any knowledge.

Check here X if you authorize your preparer to discuss this return with us.

Officer's Signature
Date

CAROLYN HEITHAUS, VP FINANCE \& CFO
Officer's Name and Title

AMY BIBBY
Preparer's Signature
DIXON HUGHES GOODMAN LLP
1410 SPRING HILL ROAD SUITE 500
Preparer's name/or Firm's name, address and telephone number TYSONS VA 221023056 7039700400

P00445891 Preparer's PTIN (Required by law)
$\overline{\text { CODE }}$ NUMBERS $\overline{(3 \text { digits per line) }}$

## INCLUDE ALL REQUIRED PAGES OF FORM 500


[^0]:    4b (Code:

[^1]:    - PROVIDED ON-SITE DENTAL SCREENINGS AT COMMUNITY EVENT IN JUNE FOR ORAL

[^2]:    - MODERN HEALTHCARE PRESENTATION - INVITED PANEL PRESENTATION AT

    Schedule H (Form 990)

[^3]:    | Part VI | Supplemental Information. Provide additional information for responses to questions on Schedule K. See instructions. |
    | :--- | :--- |

    SCHEDULE K, PART I, BOND ISSUES:
    MARYLAND HEALTH AND HIGHER EDUCATIONAL FACILITIES AUTORITY
    (F) DESCRIPTION OF PURPOSE: REFUND THE SERIES 2015 REVENUE BONDS
    (A) ISSUER NAME:

[^4]:    THE PROCESS HAS NOT CHANGED FROM THE PRIOR YEAR.

[^5]:    You must file this form electronically to

