PUBLIC DISCLOSURE COPY

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

2020

Open to Public Inspection

Department of the Treasury

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) ▶ Do not enter social security numbers on this form as it may be made public.

Internal Revenue Service ▶ Go to www.irs.gov/Form990 for instructions and the latest information. For the 2020 calendar year, or tax year beginning 07/01 , 2020, and ending 06/30 ,20 21 C Name of organization BALTIMORE WASHINGTON MEDICAL CENTER, INC. D Employer identification number Check if applicable: Doing business as UM BALTIMORE WASHINGTON MEDICAL CENTER 52-0689917 Address change Number and street (or P.O. box if mail is not delivered to street address) Name change Room/suite E Telephone number 301 HOSPITAL DRIVE (410) 787-4160 Initial return Final return/terminated City or town, state or province, country, and ZIP or foreign postal code GLEN BURNIE, MD 21061 **G** Gross receipts \$ 585.800.681 Amended return F Name and address of principal officer: KATHLEEN C MCCOLLUM H(a) Is this a group return for subordinates? Yes Vo Application pending SAME AS C ABOVE **H(b)** Are all subordinates included? Yes No 501(c)(3) 501(c) (Tax-exempt status:) ◀ (insert no.) __ 4947(a)(1) or If "No," attach a list. See instructions Website: ► WWW.UMMS.ORG/BWMC **H(c)** Group exemption number ▶ Form of organization: Corporation Trust Association L Year of formation: 1964 M State of legal domicile: MD Part I **Summary** Briefly describe the organization's mission or most significant activities: TO PROVIDE THE HIGHEST QUALITY HEALTHCARE SERVICES TO THE COMMUNITIES WE SERVE. Activities & Governance Check this box ▶ ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets. 2 3 Number of voting members of the governing body (Part VI, line 1a) 3 20 4 Number of independent voting members of the governing body (Part VI, line 1b) 4 16 5 Total number of individuals employed in calendar year 2020 (Part V, line 2a) 5 3,592 6 148 Total unrelated business revenue from Part VIII, column (C), line 12 7a 0 Net unrelated business taxable income from Form 990-T, Part I, line 11 7b 0 **Prior Year Current Year** 28,628,562 27,066,836 8 Contributions and grants (Part VIII, line 1h) Revenue 9 Program service revenue (Part VIII, line 2g) 397,182,895 436,516,662 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 2,689,697 5,570,309 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) . . . 2,928,859 1,161,175 12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) 431,430,013 470,314,982 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) 23,945 0 14 0 Benefits paid to or for members (Part IX, column (A), line 4) 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 183,942,673 194,357,833 16a Professional fundraising fees (Part IX, column (A), line 11e) 0 Total fundraising expenses (Part IX, column (D), line 25) ▶ b 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 213.885.558 242,641,479 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 397,852,176 436,999,312

Signature Block

Total assets (Part X, line 16)

Total liabilities (Part X, line 26) .

19

20

21

22

Assets or d Balances

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

	<u> </u>					
Sign	Signature of officer			Date		
Here	ALFRED A. PIETSCH, SVP/CFO					
	Type or print name and title					
Paid	Print/Type preparer's name	Preparer's signature	Date		Check if	PTIN
Preparer	JUSTIN LOWE				self-employed	P01866796
Use Only	Firm's name ► ERNST & YOUNG U.S.	LLP		Firm's	EIN ►	34-6565596
USE Offing	Firm's address ► 1101 NFW YORK AVE N	NW WASHINGTON DC 20005		Phone	a no (2	02) 327-6000

For Paperwork Reduction Act Notice, see the separate instructions.

Revenue less expenses. Subtract line 18 from line 12

Net assets or fund balances. Subtract line 21 from line 20

May the IRS discuss this return with the preparer shown above? See instructions

Cat. No. 11282Y

Form 990 (2020)

✓ Yes

33,315,670

709,776,001

343,806,586

365,969,415

End of Year

33,577,837

567,635,459

249,489,201

318,146,258

Beginning of Current Year

		. 490 —
Part	Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III	
1	Briefly describe the organization's mission: THE MISSION OF BALTIMORE WASHINGTON MEDICAL CENTER (BWMC) IS TO PROVIDE THE HIGHEST QUALITY	. <u>v</u>
	HEALTHCARE SERVICES TO THE COMMUNITIES WE SERVE. OUR VISION IS TO BE THE PREFERRED REGIONAL MEDICAL	
	CENTER THROUGH NATIONALLY RECOGNIZED QUALITY, PERSONALIZED SERVICE AND OUTSTANDING PEOPLE.	
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?	∑ No
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	☑ No
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured.	red by
	expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to the total expenses, and revenue, if any, for each program service reported.	
4a	(Code:) (Expenses \$ 374,912,422 including grants of \$ 0) (Revenue \$ 436,516,662)
	SEE SCHEDULE O.	
4b	(Code:) (Expenses \$ including grants of \$) (Revenue \$	
	(Control	
4c	(Code:) (Expenses \$ including grants of \$) (Revenue \$)
4d	Other program services (Describe on Schedule O.)	
	(Expenses \$ including grants of \$) (Revenue \$)	
4e	Total program service expenses ► 374,912,422	

2

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Form 990 (2020) Part IV Checklist of Required Schedules

	<u>'</u>		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	~	
2	Is the organization required to complete Schedule B, Schedule of Contributors See instructions?	2	~	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		~
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	4	~	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		~
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		~
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		~
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," complete Schedule D, Part III	8		~
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If</i> "Yes," <i>complete Schedule D, Part IV</i>	9		V
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If</i> "Yes," <i>complete Schedule D, Part V</i>	10		~
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	~	
b	Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	•	
С	Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII </i>	11c		~
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX </i>	11d	~	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	~	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	11f	~	
12a	Schedule D, Parts XI and XII	12a		•
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	•	_
13 14a	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E Did the organization maintain an office, employees, or agents outside of the United States?	13 14a		~
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,	144		<u> </u>
5	fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		~
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV </i>	15		~
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV.	16		~
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> See instructions	17		•
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18		•
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		•
20a	Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>	20a	<i>'</i>	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	~	
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		<u> </u>

Part	V Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		~
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	~	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		~
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year	04-		
d	to defease any tax-exempt bonds?	24c 24d		
d o=-		24u		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		~
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		~
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i>	26		>
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		V
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i> "Yes," complete Schedule L, Part IV	28a		~
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		~
С	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV	28c		~
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		~
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M </i>	30		>
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		>
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		>
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I </i>	33		>
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	~	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		>
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2 </i>	36		~
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		>
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O.	38	~	
Part	V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and			
	reportable gaming (gambling) winnings to prize winners?	1c		

Part	Statements Regarding Other IRS Filings and Tax Compliance (continued)			
			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 3,592			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? .	2b	~	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)			
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		~
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O .	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over,			
	a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		~
b	If "Yes," enter the name of the foreign country ►			
_	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).	_		
_	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		~
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		~
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c		~
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		<i>'</i>
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? .	7f		~
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
0	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds. Did the sponsoring organization make any taxable distributions under section 4966?	9a		
a b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:	35		
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		~
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O .	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
	excess parachute payment(s) during the year?	15		~
	If "Yes," see instructions and file Form 4720, Schedule N.	, -		
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		~
	If "Yes," complete Form 4720, Schedule O.			

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Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Section A. Governing Body and Management No Yes 1a Enter the number of voting members of the governing body at the end of the tax year . . . 20 1a If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. Enter the number of voting members included on line 1a, above, who are independent . 1b 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with 2 Did the organization delegate control over management duties customarily performed by or under the direct 3 3 supervision of officers, directors, trustees, or key employees to a management company or other person? . 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 5 Did the organization become aware during the year of a significant diversion of the organization's assets? . 5 6 6 Did the organization have members, stockholders, or other persons who had the power to elect or appoint 7a Are any governance decisions of the organization reserved to (or subject to approval by) members, 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 8a 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe in Schedule O the process, if any, used by the organization to review this Form 990. **12a** Did the organization have a written conflict of interest policy? *If "No," go to line 13* 12a Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," 12c 13 Did the organization have a written whistleblower policy? 13 14 14 Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by 15 independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official 15a If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶ MD 17 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c) 18 (3)s only) available for public inspection. Indicate how you made these available. Check all that apply. Upon request Own website Another's website Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, 19 and financial statements available to the public during the tax year. 20 State the name, address, and telephone number of the person who possesses the organization's books and records ▶ ED WUENSCHELL, 900 ELKRIDGE LANDING ROAD - 3 EAST, LINTHICUM, MD 21090, (443) 462-5811

Part VI

Form 990 (2020)

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and **Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII . . .

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- · List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

(C) Position

(D)

(E)

(F)

36,627

41,303

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(B)

1.0

41.0

1.0

45.0

1.0

0.0

40.0

0.0

(A) Name and title	Average hours per week (list any hours for related organizations below dotted line)	box, office or directo	unles	s pe	rson	than or the thing is both or/trust Highest compensate employee	an	Reportable compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W-2/1099-MISC)	Estimated amount of other compensation from the organization and related organizations
(1) MOHAN SUNTHA, MD	1.0					<u> </u>				
PRESIDENT AND CEO, UMMS	60.0	~						0	3,380,383	41,170
(2) KAREN E OLSCAMP	1.0									
CEO AND PRESIDENT, UMBWMC (ENDED 01/21)	45.0	~		~				0	835,592	12,686
(3) JUSTIN K NELMS, MD	1.0									
DIRECTOR	1.0	~						0	626,612	31,477

V

~

DIRECTOR 0 41.0 26,206 512.184 (7) ALFRED A PIETSCH 1.0 SVP AND CFO 44.0 0 1 482,480 32,351 (8) DAVID G HUNT 1.0 SVP AND CNO 40.0 0 391,407 39,378 (9) CATHERINE WHITAKER-KLICK 0.0 FORMER SVP AND CNO 40.0 0 334,447 19,349 (10) BRIAN COTTER 40.0 DIRECTOR PHARMACY 0.0 267,413 0 3.657 (11) KATHRYN C BURK 1.0 VP AND EXECUTIVE DIRECTOR BWMC FOUNDATION 40.0 220,309 O 31,641 (12) BEVERLY YOUNG 40.0 DIRECTOR PERIOPERATIVE SERVICES 0.0 206,265 O 18,830 (13) CHRISTINE FROST 40.0

Form **990** (2020)

8,066

415

(14) KIMBERLY STEINER

REGISTERED NURSE

SR DIRECTOR NURSING/ACUTE CARE

(4) NEEL VIBHAKAR, MD

(6) DONNA L JACOBS

KATHLEEN C MCCOLLUM

CEO AND PRESIDENT, UMBWMC

SVP AND CMO

(A)

211,063

209.230

0

0

599.815

594.953

0

0

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Part '	Section A. Officers, Directors, 1	rustees,	Key	Εm	plo	yee	s, an	a F	lighest Compe	nsated	Emplo	yees (co	ontin	ued)
					(0	C)								
	(A)	(B)	(do =	ot of		ition		anc	(D)	(E))		(F)	
	Name and title	Average	١,				e than o is both		Reportable	Report	able	Estimate	ed amo	ount
		hours					or/trust		compensation	compen			other	·n
		per week (list any	or a	Ins	of 1	e e	em Hig	For	from the organization	from re organiza		compo	n the	л
		hours for	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	(W-2/1099	9-MISC)	organiz		
		related organizations	ctor	iona		oldt	t co	~				related or	ganiza	tions
		below	trus	al tro		yee	mpe							
		dotted line)	lee	ıste			nsa							
				Φ			ted							
(15) J	EFFREY S ARMIGER	1.0												
VICE C	HAIRMAN	2.0	~		~				0		0			0
(16) J	ULIE MUSSOG	1.0												
SECRE	TARY	1.0	~		~				0		0			0
(17) k	ORKUT ONAL	1.0												
CHAIR	MAN	1.0	~		~				0		0			0
(18) T	HOMAS R GARDNER	1.0												
TREAS	URER	1.0	~		~				0		0			0
(19) E	ERNARD E CONDON	1.0												
DIREC	TOR	1.0	~						0		0			0
(20)	HRISTOPHER J GALLANT, II	1.0												
DIREC	TOR	1.0	~						0		0			0
(21) L	OUIS L ZAGARINO, CHA	1.0												
DIREC	TOR	1.0	~						0		0			0
(22) N	IARK CHANG	1.0												
DIREC	TOR	1.0	~						0		0			0
(23) N	IEIL A GREENBERG	1.0												
DIREC	TOR	1.0	~						0		0			0
(24) N	IICHOLAS W CLARK	1.0												
DIREC	TOR	1.0	~						0		0			0
(25) (SEE STATEMENT)													
1b	Subtotal								1,114,280	7,7	757,873		343	3,156
С	Total from continuation sheets to Part	VII, Section	n A						0		0			0
d	Total (add lines 1b and 1c)								1,114,280	7,7	757,873		343	3,156
2	Total number of individuals (including but	t not limited	d to th	nose	e list	ted	above	e) w	ho received more	e than \$1	00,000	of		
	reportable compensation from the organi	zation >							297					
													Yes	No
3	Did the organization list any former of	officer, dire	ector,	tru	iste	e, k	ey e	mpl	oyee, or highes	st compe	ensated			
	employee on line 1a? If "Yes," complete s	Schedule J	for s	uch	ind	ivid	ual					3	~	
4	For any individual listed on line 1a, is the	sum of re	porta	ble	con	npei	nsatio	n a	nd other comper	nsation fr	om the			
	organization and related organizations	greater th	an \$	150,	,000)? [f "Ye	s,"	complete Sched	dule J fo	r such			
	individual											4	~	
	Did any person listed on line 1a receive o						_		•					
	for services rendered to the organization'	? If "Yes," c	compl	lete	Sch	nedu	ıle J f	or s	such person .			5		~
Section	n B. Independent Contractors													
	Complete this table for your five high													
	compensation from the organization. Rep	ort compen	satio	n foi	r the	e ca	lenda	r ye	ar ending with or	within th	e organ	ization's	tax y	/ear.
	(A)								(B)			(C)		
	Name and business add	ress							Description of serv	rices	(Compensa	tion	

compensation from the organization. Report compensation for the calenda	r year ending with or within th	e organization's tax year.
(A) Name and business address	(B) Description of services	(C) Compensation
THE WHITING TURNER CONTRACTING COMPANY, PO BOX 17596. BALTIMORE, MD 21297	GENERAL CONTRACTOR	14.543.670

Name and business address	Description of services	Compensation
THE WHITING TURNER CONTRACTING COMPANY, PO BOX 17596, BALTIMORE, MD 21297	GENERAL CONTRACTOR	14,543,670
PLANO COUDON LLC, 700 EAST PRATT STREET, BALTIMORE, MD 21202	GENERAL CONTRACTOR	3,354,931
CROSS COUNTRY STAFFING, PO BOX 404674, ATLANTA, GA 30384-4674	EMPLOYMENT SERVICES	3,329,667
CHESAPEAKE ONCOLOGY & HEMATOLOGY ASSC, 305 HOSPITAL DRIVE, 2ND FLOOR, GLEN BURNIE, MD 2106	PHYSICIAN SERVICES	1,996,560
TINDALL CORPORATION, PO BOX 1778, SPARTANBURG, SC 29304	GENERAL CONTRACTOR	1,895,007
2 Total number of independent contractors (including but not limited t	o those listed above) who	

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶ 74

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Part VIII Statement of Revenue

		Check if Schedule	Осо	ntains a re	spon	se or note to ar	ny line in this Pa	rt VIII		🗌
							(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512–514
ts ts	1a	Federated campaig	ns .		1a					
Contributions, Gifts, Grants and Other Similar Amounts	b	Membership dues			1b					
اع ق	С	Fundraising events			1c					
fts	d	Related organization	ns .		1d	1,017,467				
ig ig	е	Government grants			1e	25,982,124				
Sir	f	All other contribution	ns, git	fts, grants,						
er (and similar amounts no			1f	67,245				
햙	q	Noncash contribution	ons in	cluded in						
on ti		lines 1a-1f			1g	\$				
g G	h	Total. Add lines 1a-	-1f .			🕨	27,066,836			
						Business Code				
<u>S</u>	2a	NET PATIENT REVE	NUE			622110	436,516,662	436,516,662	0	0
e 🖺	b									
Sel	С									
gram Ser Revenue	d									
Program Service Revenue	е									
Pr	f	All other program se					0	0	0	0
	g	Total. Add lines 2a-	-2f .			🕨	436,516,662			
	3	Investment income								
		other similar amoun					1,439,754	0	0	1,439,754
	4	Income from investr	nent (of tax-exem	pt bo	nd proceeds ►				
	5	Royalties								
				(i) Real		(ii) Personal				
	6a	Gross rents	6a	869	9,744	0				
	b	Less: rental expenses	6b		0	0				
	C	Rental income or (loss)			9,744	0				
	d	Net rental income o	r (los	ľ			869,744	0	0	869,744
	7a	Gross amount from		(i) Securit	ies	(ii) Other				
		sales of assets	_	119,616	6,254	0				
		other than inventory	7a							
Revenue	b	Less: cost or other basis	- 1.	445 40	- 000					
Ver		and sales expenses .	7b	115,48		0				
Be		Gain or (loss)	7c	4,130	0,555	0	4.420.555	0	0	4.420.555
ē					•	🚩	4,130,555	0	0	4,130,555
Other	8a	Gross income from		ndraising						
		events (not including of contributions rep		d on line						
		1c). See Part IV, line			8a					
	h	Less: direct expens			8b					
	b	Net income or (loss)				nts ▶				
	9a	Gross income f			9 0 0 0					
	Ja	activities. See Part I			9a					
	b	Less: direct expens			9b					
	C	Net income or (loss)				es >				
		Gross sales of ir								
	. 04	returns and allowan		•	10a					
	b	Less: cost of goods			10b					
	С	Net income or (loss)				ory >				
S		, , , ,				Business Code				
e gon	11a	TELEPHONE SERVICE	CES			621999	95,947	0	0	95,947
ane	b	DISCOUNTS				621999	10,797	0	0	10,797
scellaneo Revenue	С	MEDICAL RECORDS	;			621999	7,078	0	0	7,078
Miscellaneous Revenue	d	All other revenue				621999	177,609	0	0	177,609
Σ	е	Total. Add lines 11a	a_11c	<u>I.</u>		▶	291,431			
	12	Total revenue. See				🕨	470,314,982	436,516,662	0	6,731,484

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a response of include amounts reported on lines 6b, 7b,	(A) Total expenses	(B) Program service	(C) Management and	(D) Fundraising
	o, and 10b of Part VIII.	Total expenses	expenses	general expenses	expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 .				
2	Grants and other assistance to domestic individuals. See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 5	Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees	0	0		
6	Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	158,741,053	118,198,958	40,542,095	
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	5,715,983	4,256,134	1,459,849	
9	Other employee benefits	18,536,690	13,802,463	4,734,227	
10	Payroll taxes	11,364,107	8,461,741	2,902,366	
11	Fees for services (nonemployees):				
a	Management				
b	Legal				
c d	Accounting	17,007	0	17,007	
e	Professional fundraising services. See Part IV, line 17	17,007	- U	17,007	
f	Investment management fees	357,658	0	357,658	
g	Other. (If line 11g amount exceeds 10% of line 25, column	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
9	(A) amount, list line 11g expenses on Schedule O.) .	99,030,013	99,030,013	0	
12	Advertising and promotion	50,774	37,806	12,968	
13	Office expenses	1,603,276	1,193,803	409,473	
14	Information technology				
15	Royalties				
16	Occupancy	5,060,533	3,768,085	1,292,448	
17	Travel	16,483	12,273	4,210	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings .	103,931	77,387	26,544	
20	Interest	5,541,575	4,126,270	1,415,305	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization .	26,722,438	19,897,590	6,824,848	
23	Insurance	9,188,528	8,999,225	189,303	
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
а	MEDICAL SUPPLIES	68,113,184	68,113,184	0	
b	BAD DEBT EXPENSE	19,131,421	19,131,421	0	
С	REPAIR/MAINT	5,190,271	3,864,688	1,325,583	
d	EQUIPMENT RENTAL	687,171	511,669	175,502	
е	All other expenses	1,827,216	1,429,712	397,504	
25	Total functional expenses. Add lines 1 through 24e	436,999,312	374,912,422	62,086,890	
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

		(A)		(B)
	Cook was interest basins	Beginning of year	4	End of year
1	Cash—non-interest-bearing	95,272,533	2	65,866,140
2	Savings and temporary cash investments		3	
3	Pledges and grants receivable, net	32,485,785	4	41,645,866
4	Accounts receivable, net	32,403,703	4	41,045,000
5	Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons	0	5	
6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B).	0	6	(
7	Notes and loans receivable, net		7	
8	Inventories for sale or use	7,961,974	8	7,838,341
9	Prepaid expenses and deferred charges	1,216,246	9	440,858
10	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D 10a 574,475,577			
1	Less: accumulated depreciation 10b 322,033,848	239,246,564	10c	252,441,729
11	Investments—publicly traded securities	75,380,000	11	97,094,000
12	Investments – other securities. See Part IV, line 11	80,820,788	12	114,511,837
13	Investments-program-related. See Part IV, line 11	0	13	C
14	Intangible assets		14	
15	Other assets. See Part IV, line 11	35,251,569	15	129,937,230
16	Total assets. Add lines 1 through 15 (must equal line 33)	567,635,459	16	709,776,001
17	Accounts payable and accrued expenses	41,783,832	17	44,788,092
18	Grants payable		18	
19	Deferred revenue	255,063	19	121,677
20	Tax-exempt bond liabilities	0	20	
21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
22	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons	0	22	
	Secured mortgages and notes payable to unrelated third parties		23	
24	Unsecured notes and loans payable to unrelated third parties		24	
25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24). Complete Part X			
	of Schedule D	207,450,306		298,896,817
26	Total liabilities. Add lines 17 through 25	249,489,201	26	343,806,586
	Organizations that follow FASB ASC 958, check here ▶ ✓ and complete lines 27, 28, 32, and 33.			
27	Net assets without donor restrictions	308,932,864	27	353,672,288
28	Net assets with donor restrictions	9,213,394	28	12,297,127
27 28 29 30 31 32 33	Organizations that do not follow FASB ASC 958, check here ▶ ☐ and complete lines 29 through 33.			
29	Capital stock or trust principal, or current funds		29	
30	Paid-in or capital surplus, or land, building, or equipment fund		30	
31	Retained earnings, endowment, accumulated income, or other funds		31	
		240 446 250	20	365 060 41E
32	Total net assets or fund balances	318,146,258	32	365,969,415

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Part	XI Reconciliation of Net Assets				-	
	Check if Schedule O contains a response or note to any line in this Part XI					~
1	Total revenue (must equal Part VIII, column (A), line 12)	1		4	70,31	4,982
2	Total expenses (must equal Part IX, column (A), line 25)	2		4	36,99	9,312
3	Revenue less expenses. Subtract line 2 from line 1	3			33,31	5,670
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4		3	18,14	6,258
5	Net unrealized gains (losses) on investments	5			29,02	7,111
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain on Schedule O)	9		(1	4,519	,624)
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line					
	32, column (B))	10		3	65,96	9,415
Part	XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII					
			_		Yes	No
1	Accounting method used to prepare the Form 990: Cash Accrual Other		_			
	If the organization changed its method of accounting from a prior year or checked "Other," e Schedule O.	xplain	in			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		~
	If "Yes," check a box below to indicate whether the financial statements for the year were con					
	reviewed on a separate basis, consolidated basis, or both:	прпоа	0.			
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis					
b				2b	~	
	If "Yes," check a box below to indicate whether the financial statements for the year were aud	ted or	ı a			
	separate basis, consolidated basis, or both:					
	☐ Separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for ov	ersight	of			
	the audit, review, or compilation of its financial statements and selection of an independent account	ant?	. L	2c	•	
	If the organization changed either its oversight process or selection process during the tax year, e	xplain	on			
	Schedule O.					
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set for	rth in t	the			
	Single Audit Act and OMB Circular A-133?		· –	3a	~	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not und					
	required audit or audits, explain why on Schedule O and describe any steps taken to undergo such a	audits		3b	~	

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Part VII

(A) Name and Title	(B) Average hours per week		(Ch	C) Po	sitior that ap	າ ply)		(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other
	(list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(25) PAMELA G BEIDLE	1.0	/							0	0
DIRECTOR	1.0	•						0	0	0
(26) R. KENT SCHWAB	1.0	/						0	0	0
DIRECTOR	2.5	•						0	0	U
(27) RICHARD WILLIAMSON	1.0	/						0	0	0
DIRECTOR	1.0	•						U	0	0
(28) SPENCER D NEAL	1.0	/						0	0	0
DIRECTOR	2.0	•						U	0	0
(29) STANLEY J KLOS, JR	1.0	/						0	0	0
DIRECTOR	1.0	•						0	U	0
(30) TRACY JANSEN, MD	1.0	/			·	·	·	0	0	0
DIRECTOR	1.0	•						U	U	0

SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

OMB No. 1545-0047

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public
Inspection

Employer identification number Name of the organization BALTIMORE WASHINGTON MEDICAL CENTER, INC. 52-0689917 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) ☐ A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) ☐ A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.) 8 An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross 10 receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12d, Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving а the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. b Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) d that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV. Sections A and D. and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type III, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations . . . Provide the following information about the supported organization(s). (iii) Type of organization (i) Name of supported organization (ii) EIN (iv) Is the organization (v) Amount of monetary (vi) Amount of (described on lines 1-10 listed in your governing support (see other support (see above (see instructions)) document? instructions) instructions) Yes No (A) (B) (C) (D) (E)

Total

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning in) ▶ **(b)** 2017 (d) 2019 (a) 2016 (c) 2018 **(e)** 2020 (f) Total Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") . . . Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 3. . . . 4 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 from line 4 Section B. Total Support Calendar year (or fiscal year beginning in) ▶ (a) 2016 **(b)** 2017 (c) 2018 (d) 2019 (e) 2020 (f) Total 7 Amounts from line 4 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources 9 Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) **Total support.** Add lines 7 through 10 11 Gross receipts from related activities, etc. (see instructions) 12 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) 13 Section C. Computation of Public Support Percentage 14 Public support percentage for 2020 (line 6, column (f), divided by line 11, column (f)) % Public support percentage from 2019 Schedule A, Part II, line 14 15 331/3% support test - 2020. If the organization did not check the box on line 13, and line 14 is 331/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization 331/3% support test - 2019. If the organization did not check a box on line 13 or 16a, and line 15 is 331/3% or more, check 17a 10%-facts-and-circumstances test - 2020. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported 10%-facts-and-circumstances test - 2019. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see 18

Schedule A (Form 990 or 990-EZ) 2020

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Socti	on A. Public Support	arraor trio to	oto notog bor	511, pioaco oc	mpioto i ait	,	
	dar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1	Gifts, grants, contributions, and membership fees	(a) 2016	(b) 2017	(6) 2016	(u) 2019	(e) 2020	(I) Total
2	received. (Do not include any "unusual grants.") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6 7a	Total. Add lines 1 through 5 Amounts included on lines 1, 2, and 3 received from disqualified persons .						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
с 8	Add lines 7a and 7b						
Secti	on B. Total Support						
Calen	dar year (or fiscal year beginning in) 🕨	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources .						
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is for the organization, check this box and stop her	•			•	ear as a sectio	. , . ,
Secti	on C. Computation of Public Suppor						
15	Public support percentage for 2020 (line 8						%
16	Public support percentage from 2019 Sch					16	%
	on D. Computation of Investment Inc				(f)\	47	
17	Investment income percentage for 2020 (li			•	. , ,		<u>%</u>
18	Investment income percentage from 2019 331/3% support tests—2020. If the organization						% and line
19a	17 is not more than 33 ¹ / ₃ %, check this box a						
b	33 ¹ / ₃ % support tests—2019. If the organiza		_	-		-	_
	line 18 is not more than 331/3%, check this b						
20	Private foundation. If the organization did		_		-		_

Schedule A (Form 990 or 990-EZ) 2020 Page 4

Supporting Organizations Part IV

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Se

ecti	on A. All Supporting Organizations		24	
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by		Yes	No
	class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2		
3а	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.	3b		
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.	3c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
С	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or			
	benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.	9a		
b	Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.	9b		
С	Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.	9c		
l0a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to			

Schedule A (Form 990 or 990-EZ) 2020

10b

determine whether the organization had excess business holdings.)

Schedu	le A (Form 990 or 990-EZ) 2020		F	Page 5
Part	IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in lines 11b and 11c below, the governing body of a supported organization?	44-		
h	A family member of a person described in line 11a above?	11a 11b		
	A 35% controlled entity of a person described in line 11a or 11b above? <i>If "Yes" to line 11a, 11b, or 11c, provide</i>	110		
C	detail in Part VI.	11c		
Secti	on B. Type I Supporting Organizations	10		
	yr a trive a g a g a a a a a a a a a a a a a a a		Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.	2		
Secti	on C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Secti	on D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?			
•		1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in line 2, above, did the organization's supported organizations have			
3	a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
	on E. Type III Functionally Integrated Supporting Organizations			
1 a b	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see In The organization satisfied the Activities Test. Complete line 2 below. The organization is the parent of each of its supported organizations. Complete line 3 below. The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity.			
с 2	Activities Test. <i>Answer lines 2a and 2b below.</i>	(JGG II	Yes	
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. <i>Answer lines 3a and 3b below.</i>			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No," provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

Part	Type III Non-Functionally Integrated 509(a)(3) Supporting Org	gani	izations	
1	Check here if the organization satisfied the Integral Part Test as a qualifying instructions. All other Type III non-functionally integrated supporting organ			
Sect	ion A-Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
_ 5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B-Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C-Distributable Amount	•		Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-function	_	integrated Type III suppo	rting organization

Schedule A (Form 990 or 990-EZ) 2020

(see instructions).

Part	V Type III Non-Functionally Integrated 509(a)(3	3) Supporting Organi	zations (continue	d)	
	ion D—Distributions	, , , , ,	,		Current Year
1	Amounts paid to supported organizations to accomplish	exempt purposes		1	
2	Amounts paid to perform activity that directly furthers exe organizations, in excess of income from activity	empt purposes of suppo	orted	2	
3	Administrative expenses paid to accomplish exempt purp	oses of supported orga	nizations	3	
4	Amounts paid to acquire exempt-use assets	3.		4	
5	Qualified set-aside amounts (prior IRS approval required-	– provide details in Part	VI)	5	
6	Other distributions (describe in Part VI). See instructions.	<u>'</u>	,	6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to whic (provide details in Part VI). See instructions.	h the organization is res	sponsive		
				8	
9	Distributable amount for 2020 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount		413	10	****
Sect	ion E—Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributior Pre-2020	าร	(iii) Distributable Amount for 2020
1	Distributable amount for 2020 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2020 (reasonable cause required—explain in Part VI). See instructions.				
3	Excess distributions carryover, if any, to 2020				
a	From 2015				
b	From 2016				
	From 2017				
d	From 2018				
e	From 2019				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2020 distributable amount				
i	Carryover from 2015 not applied (see instructions)				
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2020 from Section D, line 7: \$				
a	Applied to underdistributions of prior years				
b	Applied to 2020 distributable amount				
	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2020, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI . See instructions.				
6	Remaining underdistributions for 2020. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions.				
7	Excess distributions carryover to 2021. Add lines 3j and 4c.				
8	Breakdown of line 7:				
а	Excess from 2016				
b	Excess from 2017				
С	Excess from 2018				
d	Excess from 2019				
е	Excess from 2020				

Schedule A (Form 990 or 990-EZ) 2020

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

BALTIMORE WASHINGTON MEDICAL CENTER, INC.

Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2020

Employer identification number

52-0689917

Organization type (check one): Filers of: Section: Form 990 or 990-EZ ✓ 501(c)(3) (enter number) organization 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation ☐ 527 political organization Form 990-PF ☐ 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation ☐ 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. **Special Rules** For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 331/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific. literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990,

990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF. Cat. No. 30613X

Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

Name of organization

BALTIMORE WASHINGTON MEDICAL CENTER, INC.

Employer identification number
52-0689917

Part I	Contributors (see instructions). Use duplicate copi	es of Part I if additional space is	needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$ 23,223,406	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$\$ \$218,673_	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4		\$ 2,040,045	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$\$63,202_	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6		\$ 1,017,467	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

BALTIMORE WASHINGTON MEDICAL CENTER, INC.

Employer identification number
52-0689917

Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed. Part II (a) No. (c) (b) (d) FMV (or estimate) from Description of noncash property given Date received Part I (See instructions.) (a) No. (c) (b) (d) FMV (or estimate) from Date received Description of noncash property given (See instructions.) Part I (c) FMV (or estimate) (a) No. (b) (d) from Description of noncash property given **Date received** Part I (See instructions.) (a) No. (c) (d) from FMV (or estimate) Description of noncash property given **Date received** Part I (See instructions.) (a) No. (c) (b) (d) FMV (or estimate) from Description of noncash property given **Date received** Part I (See instructions.) (a) No. (c) (b) (d) from FMV (or estimate) Description of noncash property given **Date received** Part I (See instructions.)

Name of org					Employer identification number
Part III	E WASHINGTON MEDICAL CENTER, INC. Exclusively religious, charitable, et (10) that total more than \$1,000 for the following line entry. For organiza contributions of \$1,000 or less for the second contributions of	r the year from any tions completing Pa	one contributor. rt III, enter the tota	Complete al of exclusi	columns (a) through (e) and ively religious, charitable, etc.,
	Use duplicate copies of Part III if add				, , , , , , , , , , , , , , , , , , ,
(a) No. from Part I	(b) Purpose of gift	(c) Use		(d) Des	scription of how gift is held
	Transferee's name, address, a		fer of gift Relatio	enship of tra	nsferor to transferee
(a) No.	(b) Purpose of gift	(c) Use	of aift	(d) Dos	scription of how gift is held
from Part I	(b) Fulpose of glit	(c) 03e	or girt	(u) Des	scription of now gift is field
	Transferee's name, address, a		fer of gift Relatio	onship of tra	nsferor to transferee
(a) No				1	
(a) No. from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Des	scription of how gift is held
		(e) Trans	fer of aift	-	
	Transferee's name, address, a			nship of tra	nsferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Des	scription of how gift is held
-					
	Transferee's name, address, a	(e) Trans nd ZIP + 4		nship of tra	nsferor to transferee

SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service For Organizations Exempt From Income Tax Under section 501(c) and section 527

Complete if the organization is described below.
 ► Attach to Form 990 or Form 990-EZ.
 ► Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then

Tax) (S	see separate instructions), ti	nen			
• Se	ection 501(c)(4), (5), or (6) orga	ınizations: Complete Part III.			
	of organization			Employer ide	ntification number
	MORE WASHINGTON MEDI				52-0689917
Part		e organization is exempt und		-	
1	Provide a description of definition of "political can	the organization's direct and in	direct political ca	mpaign activities in Part	: IV. (See instructions for
2		y expenditures (See instructions)			\$
3	Volunteer hours for politic	cal campaign activities (See instru	ctions)		
Part		e organization is exempt und			
1 2	Enter the amount of any	excise tax incurred by the organization	n managers under	section 4955 ▶ \$	} }
3 4a b	Was a correction made? If "Yes," describe in Part				Yes No
Part	<u> </u>	e organization is exempt und	<u> </u>	·· ·	(c)(3).
1		ly expended by the filing organiz			i
2		filing organization's funds contribution			;
3	line 17b	expenditures. Add lines 1 and 2			Yes No
5	Enter the names, address organization made payme the amount of political co	ses and employer identification nuents. For each organization listed, ontributions received that were profund or a political action committee.	mber (EIN) of all so enter the amount emptly and directly	ection 527 political organ paid from the filing organ delivered to a separate p	izations to which the filing ization's funds. Also enter political organization, such
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0
(1)			-		
(2)			-		
(3)			-		
(4)			_		
(5)			-		
(6)			-		

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Cat. No. 50084S

Schedule C (Form 990 or 990-EZ) 2020

Page **2**

Pa	art l	II-A	Complete if the organizati section 501(h)).	on is exempt u	under section 50	01(c)(3) and file	d Form 5768 (ele	ection under
A	Ch	eck ►	if the filing organization belo	ongs to an affiliat	ed group (and list	in Part IV each affi	liated group memb	per's name,
			address, EIN, expenses, an					
В	Ch	eck -	if the filing organization che		<u>.</u>	rovisions apply.	1	
				obying Expendit		_	(a) Filing	(b) Affiliated
			(The term "expenditures" i		<u> </u>	·	organization's totals	group totals
	1a		obbying expenditures to influence					
	b		obbying expenditures to influence	_				
	С		obbying expenditures (add lines	,				
	d		exempt purpose expenditures .					
	е	Total e	exempt purpose expenditures (a	dd lines 1c and 1	d)			
	f	Lobbyi columi	ing nontaxable amount. Enter ns.	the amount fi	rom the following	g table in both		
		If the ar	mount on line 1e, column (a) or (b)	is: The lobbying	nontaxable amoun	t is:		
		Not ove	r \$500,000	20% of the an	nount on line 1e.			
		Over \$5	00,000 but not over \$1,000,000	\$100,000 plus	15% of the excess	over \$500,000.		
		Over \$1	,000,000 but not over \$1,500,000	\$175,000 plus	10% of the excess	over \$1,000,000.		
		Over \$1	,500,000 but not over \$17,000,000	\$225,000 plus	5% of the excess o	ver \$1,500,000.		
		Over \$1	7,000,000	\$1,000,000.				
	g	Grassr	oots nontaxable amount (enter 2	25% of line 1f)				
	h	Subtra	ct line 1g from line 1a. If zero or	less, enter -0-				
	i	Subtra	ct line 1f from line 1c. If zero or	less, enter -0-				
	j		e is an amount other than zer ng section 4911 tax for this yea		1h or line 1i, did	•		Yes No
		(Som	e organizations that made a s	ection 501(h) ele	Period Under Sec ection do not hav ructions for lines	e to complete all	of the five colum	ns below.
			Lobbyir	ng Expenditures	During 4-Year A	veraging Period		
		Cale	endar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) Total
-	2a	Lobbyi	ing nontaxable amount					
	b		ing ceiling amount of line 2a, column (e))					
	С	Total lo	obbying expenditures					
	d	Grassr	oots nontaxable amount					
	е		oots ceiling amount of line 2d, column (e))					
	f	Grassr	oots lobbying expenditures					

Schedule C (Form 990 or 990-EZ) 2020

Schedule C (Form 990 or 990-EZ) 2020

	(election under section 501(h)).	(a	a)		(b)	
	each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed iption of the lobbying activity.	Yes	No	Aı	nount	
1	During the year, did the filing organization attempt to influence foreign, national, state, or local					
	legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:					
а	Volunteers?		~			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		>			
С	Media advertisements?		~			
d	Mailings to members, legislators, or the public?		~			
e	Publications, or published or broadcast statements?		~			
f	Grants to other organizations for lobbying purposes?		~			
g	Direct contact with legislators, their staffs, government officials, or a legislative body? Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		ノ			
h i	Other activities?	~			17	7,007
i	Total. Add lines 1c through 1i					7,007 7,007
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		~			1,001
b	If "Yes," enter the amount of any tax incurred under section 4912					
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912 .					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Part	III-A Complete if the organization is exempt under section 501(c)(4), section 501(c 501(c)(6).)(5), (or se	ction		
	001(0)(0).				Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?			1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2		
3 Part	Did the organization agree to carry over lobbying and political campaign activity expenditures from the Complete if the organization is exempt under section 501(c)(4), section 501(c)					
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" Ol					, is
1	answered "Yes."			III-A, I	ine 3	
1 2	answered "Yes." Dues, assessments and similar amounts from members		Part 1	III-A, I	ine 3	
1 2	answered "Yes." Dues, assessments and similar amounts from members			III-A, I	ine 3	
	answered "Yes." Dues, assessments and similar amounts from members	of		III-A, I	ine 3	
2	answered "Yes." Dues, assessments and similar amounts from members	of	1	III-A, I	ine 3	
2 a	answered "Yes." Dues, assessments and similar amounts from members	. of .	1 2a	III-A, I	ine 3	
2 a b	answered "Yes." Dues, assessments and similar amounts from members	. of	1 2a 2b	III-A, I	ine 3	
2 a b	answered "Yes." Dues, assessments and similar amounts from members	of of	1 2a 2b 2c	III-A, I	ine 3	
2 a b c	answered "Yes." Dues, assessments and similar amounts from members	of	1 2a 2b 2c	III-A, I	ine 3	
2 a b c 3 4	answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts political expenses for which the section 527(f) tax was paid). Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of excess does the organization agree to carryover to the reasonable estimate of nondeductible lobb and political expenditure next year? Taxable amount of lobbying and political expenditures (See instructions)	of	1 2a 2b 2c 3	III-A, I	ine 3	
2 a b c 3 4	answered "Yes." Dues, assessments and similar amounts from members	of	1 2a 2b 2c 3			
2 a b c 3 4 Fari	answered "Yes." Dues, assessments and similar amounts from members	of	1 2a 2b 2c 3			
a b c 3 4 5 Part Provice 2 (See	answered "Yes." Dues, assessments and similar amounts from members	of	1 2a 2b 2c 3			
a b c 3 4 5 Part Provice 2 (See	answered "Yes." Dues, assessments and similar amounts from members	of	1 2a 2b 2c 3			
a b c 3 4 5 Part Provice 2 (See	answered "Yes." Dues, assessments and similar amounts from members	of	1 2a 2b 2c 3			
a b c 3 4 5 Part Provice 2 (See	answered "Yes." Dues, assessments and similar amounts from members	of	1 2a 2b 2c 3			
a b c 3 4 5 Part Provice 2 (See	answered "Yes." Dues, assessments and similar amounts from members	of	1 2a 2b 2c 3			
a b c 3 4 5 Part Provice 2 (See	answered "Yes." Dues, assessments and similar amounts from members	of	1 2a 2b 2c 3			
a b c 3 4 5 Part Provice 2 (See	answered "Yes." Dues, assessments and similar amounts from members	of	1 2a 2b 2c 3			
a b c 3 4 5 Part Provice 2 (See	answered "Yes." Dues, assessments and similar amounts from members	of	1 2a 2b 2c 3			

Part IV

Supplemental Information. Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions); and Part II-B, line 1. Also, complete this part for any additional information.

Return Reference - Identifier	Explanation
SCHEDULE C, PART II-B, LINE 1 - DETAILED DESCRIPTION OF THE LOBBYING ACTIVITY	THE ORGANIZATION PAYS MEMBERSHIP DUES TO THE MARYLAND HOSPITAL ASSOCIATION (MHA) AND THE AMERICAN HOSPITAL ASSOCIATION (AHA). MHA AND AHA ENGAGE IN MANY SUPPORT ACTIVITIES INCLUDING LOBBYING AND ADVOCATING FOR THEIR MEMBER HOSPITALS. THE MHA AND AHA REPORTED THAT 2.93% AND 25.56% OF MEMBER DUES WERE USED FOR LOBBYING PURPOSES AND AS SUCH, THE ORGANIZATION HAS REPORTED THIS AMOUNT ON SCHEDULE C, PART II-B AS LOBBYING ACTIVITIES.

SCHEDULE D (Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ▶ Attach to Form 990. ► Go to www.irs.gov/Form990 for instructions and the latest information.

	if the organization MORE WASHINGTON MEDICAL CENTER, INC.		52-0689917
Par		ead Funds or Other Similar Fund	
rai	Complete if the organization answered "		is of Accounts.
	Complete if the organization answered	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	(a) Donor advised funds	(b) I unds and other accounts
2	Aggregate value of contributions to (during year) .		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor a	•	_
•	funds are the organization's property, subject to the		
6	Did the organization inform all grantees, donors, ar		
	only for charitable purposes and not for the benefit		
	conferring impermissible private benefit?		· · · · · · L Yes L No
Par	Conservation Easements.		
	Complete if the organization answered "	Yes" on Form 990, Part IV, line 7.	
1	Purpose(s) of conservation easements held by the c	organization (check all that apply).	
	☐ Preservation of land for public use (for example, recreation)	ation or education) $\ \square$ Preservation o	f a historically important land area
	☐ Protection of natural habitat	☐ Preservation o	f a certified historic structure
	☐ Preservation of open space		
2	Complete lines 2a through 2d if the organization hel	d a qualified conservation contribution	n in the form of a conservation
	easement on the last day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		. 2 a
b	Total acreage restricted by conservation easements		
C	Number of conservation easements on a certified hi		
d	Number of conservation easements included in (
			· 2d
3	Number of conservation easements modified, trans	ferred released extinguished or tern	
•	tax year ►	nonou, releaseu, extinguioneu, er terri	milated by the organization during the
4	Number of states where property subject to conserv	vation easement is located ▶	
5	Does the organization have a written policy reg		ection, handling of
	violations, and enforcement of the conservation eas		
6	Staff and volunteer hours devoted to monitoring, inspec	ting handling of violations and enforcing	
•	b	ting, narialing of violations, and emoronic	g conservation casements during the year
7	Amount of expenses incurred in monitoring, inspecting	n handling of violations, and enforcing	conservation easements during the year
•	S	g, narialing of violations, and emoloting t	conservation casements daming the year
8	Does each conservation easement reported on line 2	P(d) above satisfy the requirements of	section 170(h)(4)(B)(i)
•	and section 170(h)(4)(B)(ii)?		
9	In Part XIII, describe how the organization reports co		
	balance sheet, and include, if applicable, the text of		
	organization's accounting for conservation easemer		
Part	III Organizations Maintaining Collections	of Art Historical Treasures or	Other Similar Assets
Пеп	Complete if the organization answered "		other ominar Assets.
1a	If the organization elected, as permitted under FAS		a statement and balance sheet works
ıa	of art, historical treasures, or other similar assets	·	
	service, provide in Part XIII the text of the footnote t		The state of the s
L	•		
b	If the organization elected, as permitted under FAS art, historical treasures, or other similar assets held	•	
	provide the following amounts relating to these item	The state of the s	search in furtherance of public service,
	(i) Revenue included on Form 990, Part VIII, line 1		• \$
_	(ii) Assets included in Form 990, Part X		
2	If the organization received or held works of art,		assets for financial gain, provide the
	following amounts required to be reported under FA	_	
а	Revenue included on Form 990, Part VIII, line 1 .		
b	Assets included in Form 990, Part X		> \$

Schedule D (Form 990) 2020

Part	Organizations Maintaining Co	ollections of Ar	t, Historical	Treasures,	or Ot	her Similar As	ssets (continued)
3	Using the organization's acquisition, accollection items (check all that apply):	cession, and other	records, che	ck any of the	e follow	ving that make s	significant use of its
а	☐ Public exhibition		d 🗌 Loar	or exchange	e progr	am	
b	☐ Scholarly research		e 🗌 Othe	er			
С	☐ Preservation for future generations						
4	Provide a description of the organization XIII.	n's collections and	explain how	they further	the org	anization's exer	npt purpose in Part
5	During the year, did the organization so assets to be sold to raise funds rather th						ar 🗌 Yes 🗌 No
Part	IV Escrow and Custodial Arrang	gements.					
	Complete if the organization ar 990, Part X, line 21.	nswered "Yes" o	n Form 990,	Part IV, line	9, or	reported an an	nount on Form
1a	Is the organization an agent, trustee, control included on Form 990, Part X?		-				ot
b	If "Yes," explain the arrangement in Part	XIII and complete	the following	table:			
						A	mount
С	Beginning balance				1c		
d	3 .,				1d		
е	Distributions during the year				1e		
f	Ending balance				1f		
2a	Did the organization include an amount of					-	
	If "Yes," explain the arrangement in Part	XIII. Check here if	the explanation	on has been	provide	ed on Part XIII .	<u> </u>
Par		anuarad "Vaa" a	n Form 000	Dort IV line	. 10		
	Complete if the organization ar	(a) Current year	(b) Prior year	(c) Two year		(d) Three years bac	k (e) Four years back
1a	Beginning of year balance	(a) Current year	(b) Frior year	(c) I wo year	5 Dack	(u) Three years bac	(e) I our years back
b	Contributions						
C	Net investment earnings, gains, and losses						
A							
d e	Grants or scholarships						
C	programs						
f	Administrative expenses						
g	End of year balance						
2	Provide the estimated percentage of the	-	· · · · · · · · · · · · · · · · · · ·	g, column (a))) held a	as:	
a	Board designated or quasi-endowment)				
b	Permanent endowment ► %	_%					
С	The percentages on lines 2a, 2b, and 2c	should equal 1000	04				
3a	Are there endowment funds not in the p			nat are held :	and adi	ministered for th	ne
-	organization by:		. ga <u>_</u> a				Yes No
	(i) Unrelated organizations						3a(i)
	<u> </u>						3a(ii)
b	If "Yes" on line 3a(ii), are the related orga	anizations listed as	required on S	Schedule R?			3b
4	Describe in Part XIII the intended uses of		s endowment	funds.			
Part	, , , , , , , , , , , , , , , , , , , ,						
	Complete if the organization ar	nswered "Yes" o			11a. S	See Form 990,	Part X, line 10.
	Description of property	(a) Cost or other (investment)	' '	or other basis (other)		Accumulated epreciation	(d) Book value
1a	Land			602,544			602,544
b	Buildings			331,428,521		163,860,972	167,567,549
С	Leasehold improvements			0		0	0
d	Equipment			184,730,161		153,156,479	31,573,682
e	Other	<u> </u>		57,714,351		5,016,397	52,697,954
Total.	Add lines 1a through 1e. (Column (d) mus	st equal Form 990,	Part X, colum	n (B), line 10	c.)	•	252,441,729

Schedule D (Form 990) 2020

Part VII	Investments – Other Securities. Complete if the organization answered "Yes" on For	m 990, Part IV. lin	e 11b. See Form	990, Part X, line 12.
	(a) Description of security or category (including name of security)	(b) Book value	(c) Meth	od of valuation: of-year market value
(1) Financia	I derivatives			
(2) Closely h	neld equity interests			
(3) Other				
	R INVESTMENTS	114,511,837	END OF YEAR MAR	KET VALUE
(D)				
(F)				
(G)				
(H)				
	mn (b) must equal Form 990, Part X, col. (B) line 12.) . 🕨	114,511,837		
Part VIII	Investments – Program Related.		_	
	Complete if the organization answered "Yes" on For	m 990, Part IV, lin	e 11c. See Form	990, Part X, line 13.
	(a) Description of investment	(b) Book value		od of valuation: of-year market value
			Oost or end-t	or-year market value
(1)				
(2)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
	mm (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX	Other Assets.	000 David IV II:-	- 11d C F	000 David V II:na 15
	Complete if the organization answered "Yes" on For	m 990, Part IV, IIn	e 11a. See Form	(b) Book value
(1) DEBT S	ERVICE AND CONSTRUCTION			66,586,470
	FERALIZED INVESTMENTS			9,005,013
	RECEIVABLES			1,659,180
(4) LT ASSE				2,902,417
	OM AFFILIATES			37,487,023
(6) ECONO	MIC INTEREST IN BWMC FOUNDATION			12,297,127
(7)				
(8)				
(9)	umn (b) must squal Form 000 Port V and (D) line 15)			400 007 007
Part X	mn (b) must equal Form 990, Part X, col. (B) line 15.) Other Liabilities.		▶	129,937,230
raitA	Complete if the organization answered "Yes" on For	m 99∩ Part IV lin	e 11e or 11f See	Form 990 Part X
	line 25.	iii 000, i dit iv, iii	0 110 01 1111 000	Tomi ooo, ran A,
1.	(a) Description of liability			(b) Book value
(1) Federal in	ncome taxes			.,
(2) DUE TO	AFFILIATES			214,683,766
	CES - THIRD PARTY PAYORS			76,759,01
	LIABILITIES			1,686,237
	L LEASE			2,784,847
	ING LEASE			2,982,956
(7)				
(8)				
Total (Colu	mn (b) must equal Form 990, Part X, col. (B) line 25.)		.	298,896,817
	r uncertain tax positions. In Part XIII, provide the text of the footn			

organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2020 Page 4

	. (,				
Part				Retur	n.
	Complete if the organization answered "Yes" on Form 990, F				
1	Total revenue, gains, and other support per audited financial statements			1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		ı		
а	Net unrealized gains (losses) on investments	2a			
b	Donated services and use of facilities	2b			
С	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)	2d			
е	Add lines 2a through 2d			2e	
3	Subtract line 2e from line 1			3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
С	Add lines 4a and 4b			4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line			5	
Part				er Ret	urn.
	Complete if the organization answered "Yes" on Form 990, F	² art I	V, line 12a.		
1				1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	1 _	I		
а	Donated services and use of facilities	2a			
b	Prior year adjustments	2b			
С	Other losses	2c			
d	Other (Describe in Part XIII.)	2d			
е	Add lines 2a through 2d			2e	
3	Subtract line 2e from line 1			3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
		41-			
b	Other (Describe in Part XIII.)	4b			
С	Add lines 4a and 4b			4c	
с 5	Add lines 4a and 4b		· · · · · · · ·	4c 5	
c 5 Part	Add lines 4a and 4b	 e 18.)		5	
5 Part Provid	Add lines 4a and 4b	 e 18.)	art IV, lines 1b and 2b	5 ; Part	
5 Part Provid 2; Part	Add lines 4a and 4b	 e 18.)	art IV, lines 1b and 2b	5 ; Part	
5 Part Provid 2; Part	Add lines 4a and 4b	 e 18.)	art IV, lines 1b and 2b	5 ; Part	
5 Part Provid 2; Part	Add lines 4a and 4b	 e 18.)	art IV, lines 1b and 2b	5 ; Part	
5 Part Provid 2; Part	Add lines 4a and 4b	 e 18.)	art IV, lines 1b and 2b	5 ; Part	
5 Part Provid 2; Part	Add lines 4a and 4b	 e 18.)	art IV, lines 1b and 2b	5 ; Part	
5 Part Provid 2; Part	Add lines 4a and 4b	 e 18.)	art IV, lines 1b and 2b	5 ; Part	
5 Part Provid 2; Part	Add lines 4a and 4b	 e 18.)	art IV, lines 1b and 2b	5 ; Part	
c 5 Part Provid 2; Part SEE S	Add lines 4a and 4b	d 4; P	art IV, lines 1b and 2b	5 p; Part	tion.
c 5 Part Provid 2; Part SEE S	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part of TATEMENT	d 4; P	art IV, lines 1b and 2b	5 p; Part	tion.
c 5 Part Provid 2; Pari SEE S	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part of TATEMENT	3 4; Pto pro	art IV, lines 1b and 2b	5 o; Part oformat	tion.
c 5 Part Provid 2; Pari SEE S	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part of TATEMENT	3 4; Pto pro	art IV, lines 1b and 2b	5 o; Part oformat	tion.
c 5 Part Provid 2; Part SEE S	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part of TATEMENT	d 4; Pto pro	art IV, lines 1b and 2b	5 p; Part	tion.
c 5 Part Provid 2; Part SEE S	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XII, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part of TATEMENT	d 4; Pto pro	art IV, lines 1b and 2b	5 p; Part	tion.
c 5 Part Provid 2; Part SEE S	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XII, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part of TATEMENT	d 4; P to pro	art IV, lines 1b and 2b	5 p; Part iformat	tion.
c 5 Part Provid 2; Part SEE S	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part of TATEMENT TATEMENT	d 4; P to pro	art IV, lines 1b and 2b	5 p; Part iformat	tion.
c 5 Part Provid 2; Pari SEE S	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part of TATEMENT TATEMENT	d 4; Pto pro	art IV, lines 1b and 2b	5 o; Part oformation	tion.
c 5 Part Provid 2; Pari SEE S	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part of TATEMENT	d 4; Pto pro	art IV, lines 1b and 2b	5 o; Part oformation	tion.
c 5 Part Provid 2; Part SEE S	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part of TATEMENT	2 4; P to pro	art IV, lines 1b and 2b	5 p; Part of the formation of the format	tion.
c 5 Part Provid 2; Part SEE S	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part of TATEMENT	2 4; P to pro	art IV, lines 1b and 2b	5 p; Part of the formation of the format	tion.
c 5 Part Provid 2; Part SEE S	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part of TATEMENT	2 4; P to pro	art IV, lines 1b and 2b	5 p; Part iformation	tion.
c 5 Part Provid 2; Part SEE S	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and xII, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part if TATEMENT	2 4; P to pro	art IV, lines 1b and 2b	5 p; Part iformation	tion.
c 5 Part Provid 2; Part SEE S	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line XIII Supplemental Information. e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and xII, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part if TATEMENT	d 4; P to pro	art IV, lines 1b and 2b	5 p; Part of ormation of the second of the s	tion.
c 5 Part Provid 2; Part SEE S	Add lines 4a and 4b	d 4; P to pro	art IV, lines 1b and 2b	5 p; Part of ormation of the second of the s	tion.
c 5 Part Provid 2; Part SEE S	Add lines 4a and 4b	d 4; P to pro	art IV, lines 1b and 2b	5 p; Part of ormation of the second of the s	tion.

Part XIII

Supplemental Information. Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference - Identifier	Explanation
SCHEDULE D, PART X, LINE 2 - FIN 48 (ASC 740) FOOTNOTE	THE ORGANIZATION IS A SUBSIDIARY OF THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM CORPORATION (THE CORPORATION). THE CORPORATION ADOPTED THE PROVISIONS OF ASC 740, ACCOUNTING FOR UNCERTAINTY IN THE INCOME TAXES (FIN 48) ON JULY 1, 2007. THE FOOTNOTE RELATED TO ASC 740 IN THE CORPORATION'S AUDITED FINANCIAL STATEMENTS IS AS FOLLOWS: THE CORPORATION FOLLOWS A THRESHOLD OF MORE-LIKELY-THAN-NOT FOR RECOGNITION AND DERECOGNITION OF TAX POSITIONS TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN. MANAGEMENT DOES NOT BELIEVE THAT THERE ARE ANY UNRECOGNIZED TAX LIABILITIES OR BENEFITS THAT SHOULD BE RECOGNIZED.

SCHEDULE H (Form 990)

Hospitals

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organizationEmployer identification numberBALTIMORE WASHINGTON MEDICAL CENTER, INC.520689917

Par	t I Financial Assistanc	e and Certai	n Other Cor	mmunity Benefit	s at Cost				
								Yes	No
1a	Did the organization have a fin						1a	~	
b	If "Yes," was it a written policy						1b	~	
2	If the organization had multiple the financial assistance policy					application of			
	☐ Applied uniformly to all hos	spital facilities		Applied uniforml	y to most hospital	facilities			
	☐ Generally tailored to individ	•							
3	Answer the following based or			gibility criteria that	applied to the larg	est number of			
	the organization's patients during the tax year.								
а									
	free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care:							~	
_			Other _	%					
b	and the digital and the did to th								
	_	-					3b	~	
] 400%					
С	If the organization used factor for determining eligibility for from								
	an asset test or other thresh				-				
	discounted care.	.c.a, rogaraics		as a lastor in de	c.oiii g ciigibiii	.,			
4	Did the organization's financia	ıl assistance no	olicy that appli	ied to the largest m	number of its natio	nts during the			
-	tax year provide for free or dis						4	~	
5a	Did the organization budget amounts					<u> </u>	<u>.</u> 5а	~	
b	If "Yes," did the organization's						5b		~
С	If "Yes" to line 5b, as a resu								
	discounted care to a patient w						5с		
6a	Did the organization prepare a						6a	~	
b	If "Yes," did the organization r						6b	~	
	Complete the following table these worksheets with the Sch		sneets provid	led in the Schedul	e H instructions. I	Jo not submit			
7	Financial Assistance and Certa		nunity Panafit	e at Coet					
	Financial Assistance and Certa	(a) Number of	(b) Persons	(c) Total community	(d) Direct offsetting	(e) Net community		(f) Perc	ent
Mean	s-Tested Government Programs	activities or programs (optional)	served (optional)	benefit expense	revenue	benefit expense	L	of total	al
а	Financial Assistance at cost (from			F 704 045		E 704 045			4.00
h	Worksheet 1)			5,761,645	0	5,761,645	+		0.00
b	Medicaid (from Worksheet 3, column a) Costs of other means-tested			0	0	0	-		0.00
	government programs (from				0	0			0.00
d	Total. Financial Assistance and								
a	Means-Tested Government Programs	0	0	5,761,645	0	5,761,645			1.38
	Other Benefits			, = ,= 15	-	, - ,			
е	Community health improvement								
	services and community benefit operations (from Worksheet 4)			2,045,886	3,279	2,042,607			0.49
f	Health professions education								
	(from Worksheet 5)			643,391	0	643,391			0.15
g	Subsidized health services (from								
	Worksheet 6)			20,990,739	14,405,920	6,584,819	+		1.58
h i	Research (from Worksheet 7) . Cash and in-kind contributions			0	0	0)		0.00
•	for community benefit (from			404.050		404.0==			0.00
	Worksheet 8)	0	0	104,958 23,784,974	14,409,199	104,958	+-		2.24
J k	Total. Other Benefits	0	0	23,784,974	14,409,199	9,375,775 15 137 <i>4</i> 20	_		3.62

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 50192T

Schedule H (Form 990) 2020

Schedule H (Form 990) 2020 Page 2

Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

(f) Percent of total expense	(e) Net community building expense	(d) Direct offsetting revenue	(c) Total community building expense	(b) Persons served (optional)	(a) Number of activities or programs (optional)		
0.00	0	0	0			Physical improvements and housing	1
0.00	3,590	0	3,590			Economic development	2
0.00	1,437	0	1,437			Community support	3
0.00	0	0	0			Environmental improvements	4
0.00	0	0	0			Leadership development and training for community members	5
0.00	2,713	0	2,713			Coalition building	6
0.00	0	0	0			Community health improvement advocacy	7
0.00	0	0	0			Workforce development	8
0.00	0	0	0			Other	9
0.00	7,740	0	7,740	0	0	Total	10
	0 0 7,740	0 0		•		Other	

I all	Bad Best, Medicare, & Collection Fractices			
Section	on A. Bad Debt Expense		Yes	No
1 2	Did the organization report bad debt expense in accordance with Healthcare Financial Management Association Statement No. 15? Enter the amount of the organization's bad debt expense. Explain in Part VI the methodology used by the organization to estimate this amount	1	V	
3	Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy. Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, for including this portion of bad debt as community benefit.			
4	Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements.			
Section	on B. Medicare			
5	Enter total revenue received from Medicare (including DSH and IME)			
6	Enter Medicare allowable costs of care relating to payments on line 5			
7	Subtract line 6 from line 5. This is the surplus (or shortfall)			
8	Describe in Part VI the extent to which any shortfall reported on line 7 should be treated as community benefit. Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6. Check the box that describes the method used:			
Caatia	☐ Cost accounting system ☑ Cost to charge ratio ☐ Other on C. Collection Practices			
		0-		
9a	Did the organization have a written debt collection policy during the tax year?	9a	~	
b	If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI	9b	~	

Part IV	Management Comp	anies and Joint Ventures (owned 10% or more by of	ficers, directors, trustees	s, key employees, and physi	cians-see instructions)
	(a) Name of entity	(b) Description of primary activity of entity	(c) Organization's profit % or stock ownership %	(d) Officers, directors, trustees, or key employees' profit % or stock ownership %	(e) Physicians' profit % or stock ownership %
1					
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12					
13					

Schedule H (Form 990) 2020

Schedule H (Form 990) 2020 Page 3

Part V Facility Information										-
Section A. Hospital Facilities	F:	Ge	웃	Te	Ω.	Re	E.	ER		
(list in order of size, from largest to smallest-see instructions)	ense	neral	ildrer	achin	tical	searc	ER-24 hours	ER-other		
How many hospital facilities did the organization operate during	Licensed hospital	med	Children's hospital	Teaching hospital	acces	Research facility	nours	4		
the tax year?1	pital	General medical & surgical	spital	pital	Critical access hospital	lity				
Name, address, primary website address, and state license number		surgi			pital					Facility
(and if a group return, the name and EIN of the subordinate hospital		<u>a</u>								reporting group
organization that operates the hospital facility) 1 BALTIMORE WASHINGTON MEDICAL CENTER									Other (describe)	A
301 HOSPITAL DRIVE, GLEN BURNIE, MD 21061										
WWW.UMMS.ORG/BWMC STATE LICENSE NO.: 02-015	/	1					/			
WWW.SMIMO.GROSDWING GTATE EIGENGE NO. : 02 010										
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Part V Facility Information (continued)

Section B. Facility Policies and Practices

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

	of hospital facility or letter of facility reporting group A umber of hospital facility, or line numbers of hospital			
	es in a facility reporting group (from Part V, Section A):	i	Yes	No
Comn	unity Health Needs Assessment		163	140
1	Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the			
	current tax year or the immediately preceding tax year?	1		~
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or			
	the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2		>
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12	3	,	
	If "Yes," indicate what the CHNA report describes (check all that apply):			
а	A definition of the community served by the hospital facility			
b	Demographics of the community			
С	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	How data was obtained			
e	The significant health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h i	 ✓ The process for consulting with persons representing the community's interests ✓ The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s) 			
j	Other (describe in Section C)			
4	Indicate the tax year the hospital facility last conducted a CHNA: 20 18			
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	5	~	
6 a	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other			
	hospital facilities in Section C	6a	~	
b	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes,"			
	list the other organizations in Section C	6b	~	
7	Did the hospital facility make its CHNA report widely available to the public?	7	~	
_	If "Yes," indicate how the CHNA report was made widely available (check all that apply): Hospital facility's website (list url): https://www.umms.org/bwmc/community			
a b	Hospital facility's website (list url): https://www.umms.org/bwmc/community Other website (list url):			
C	Made a paper copy available for public inspection without charge at the hospital facility			
d	Other (describe in Section C)			
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs			
	identified through its most recently conducted CHNA? If "No," skip to line 11	8	~	
9	Indicate the tax year the hospital facility last adopted an implementation strategy: 20 18			
10	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	~	
а	If "Yes," (list url): https://www.umms.org/bwmc/community	401		
	, , , , , , , , , , , , , , , , , , , ,	10b		
11	Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed.			
12 a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a			
		12a		~
b	If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b		
С	If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form			

Part V Facility Information (continued)

Financial Assistance Policy (FAP)

				Yes	No
	Did :	the hospital facility have in place during the tax year a written financial assistance policy that:			
13	Expl	ained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	~	
	If "Y	es," indicate the eligibility criteria explained in the FAP:			
а	~	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 2 0 0 % and FPG family income limit for eligibility for discounted care of 3 0 0 %			
b	_	Income level other than FPG (describe in Section C)			
C		Asset level			
d	_	Medical indigency			
e		Insurance status			
f	~	Underinsurance status			
g h		Residency Other (describe in Section C)			
14		lained the basis for calculating amounts charged to patients?	14	~	
15	-	lained the method for applying for financial assistance?	15	~	
. •		Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying			
		ructions) explained the method for applying for financial assistance (check all that apply):			
а	~	Described the information the hospital facility may require an individual to provide as part of his or her application			
b	~	Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application			
С	~	Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process			
d		Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications			
е		Other (describe in Section C)			
16		widely publicized within the community served by the hospital facility?	16	~	
	_	es," indicate how the hospital facility publicized the policy (check all that apply):			
a	_	The FAP was widely available on a website (list url): (SEE STATEMENT)			
b	_	The FAP application form was widely available on a website (list url): (SEE STATEMENT)			
d		A plain language summary of the FAP was widely available on a website (list url): (SEE STATEMENT) The FAP was available upon request and without charge (in public locations in the hospital facility and			
u	~	by mail)			
е	~	The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)			
f	~	A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
g	~	Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention			
h	~	Notified members of the community who are most likely to require financial assistance about availability of the FAP			
i	~	The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by Limited English Proficiency (LEP) populations			
j		Other (describe in Section C)			

Part	V Facility Information (continued)						
Billing	and Collections						
Name	of hospital facility or letter of facility reporting group A						
	Yes No						
17	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a writter financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized part may take upon nonpayment?		~				
18	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:						
a b c	 Reporting to credit agency(ies) Selling an individual's debt to another party Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP 						
d e f	 □ Actions that require a legal or judicial process □ Other similar actions (describe in Section C) ☑ None of these actions or other similar actions were permitted Did the hospital facility or other authorized party perform any of the following actions during the tax year 	r					
19	before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		~			
a b c	 If "Yes," check all actions in which the hospital facility or a third party engaged: Reporting to credit agency(ies) Selling an individual's debt to another party Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP 						
d e 20	☐ Actions that require a legal or judicial process ☐ Other similar actions (describe in Section C) Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions	listed	(whetl	ner or			
а	not checked) in line 19 (check all that apply): Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language FAP at least 30 days before initiating those ECAs (if not, describe in Section C)	ge sumi	mary (of the			
b c d e f	 ✓ Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe in Section C) ✓ Processed incomplete and complete FAP applications (if not, describe in Section C) ✓ Made presumptive eligibility determinations (if not, describe in Section C) ✓ Other (describe in Section C) ✓ None of these efforts were made 	cribe in	Section	on C)			
Policy	Relating to Emergency Medical Care						
21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?		_				
	If "No," indicate why:						
a b c	 The hospital facility did not provide care for any emergency medical conditions The hospital facility's policy was not in writing The hospital facility limited who was eligible to receive care for emergency medical conditions (describ in Section C) 	e					
d	☐ Other (describe in Section C)						

Part	t V Facility Information (continued)			
Charg	ges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)			
Name	e of hospital facility or letter of facility reporting group A			
			Yes	No
22	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charge to FAP-eligible individuals for emergency or other medically necessary care.	ed De		
а	☐ The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period	Эе		
b	☐ The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service ar all private health insurers that pay claims to the hospital facility during a prior 12-month period	nd		
С	☐ The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or combination with Medicare fee-for-service and all private health insurers that pay claims to the hospit facility during a prior 12-month period			
d	☑ The hospital facility used a prospective Medicare or Medicaid method ☐ The hospital facility used a prospective Medicare or Medicaid method ☐ The hospital facility used a prospective Medicare or Medicaid method ☐ The hospital facility used a prospective Medicare or Medicaid method ☐ The hospital facility used a prospective Medicare or Medicaid method ☐ The hospital facility used a prospective Medicare or Medicaid method ☐ The hospital facility used a prospective Medicare or Medicaid method ☐ The hospital facility used a prospective Medicare or Medicaid method ☐ The hospital facility used a prospective Medicare or Medicaid method ☐ The hospital facility used a prospective Medicare or Medicaid method ☐ The hospital facility used a prospective Medicare or Medicaid method ☐ The hospital facility used a prospective Medicare or Medicaid method ☐ The hospital facility used a prospective Medicare or Medicaid method ☐ The hospital facility used a prospective Medicare or Medicaid method ☐ The hospital facility used a prospective Medicare or Medicaid method ☐ The hospital facility used a prospective Medicaid method ☐ The hospital facility used a prospective Medicaid method ☐ The hospital facility used a prospective Medicaid method ☐ The hospital facility used a prospective Medicaid method ☐ The hospital facility used a prospective Medicaid method ☐ The hospital facility used a prospective Medicaid method ☐ The hospital facility used a prospective Medicaid method ☐ The hospital facility used a prospective Medicaid method ☐ The hospital facility used a prospective Medicaid method ☐ The hospital facility used a prospective facility used a prospective facility used a prospective facility used a prospective facility used a pr			
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed individuals who had insurance covering such care?	to		,
	If "Yes," explain in Section C.			
24	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the grocharge for any service provided to that individual?	I		,
	If "Ves " explain in Section C			

Part V, Section C

Supplemental Information. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Return Reference - Identifier	Explanation
SCHEDULE H, PART V, SECTION B, LINE 3E - THE SIGNIFICANT HEALTH NEEDS OF THE COMMUNITY	THE SIGNIFICANT HEALTH NEEDS ARE A PRIORITIZED DESCRIPTION OF THE SIGNIFICANT HEALTH NEEDS OF THE COMMUNITY AND IDENTIFIED THROUGH THE CHNA.
COMMUNITY SCHEDULE H, PART V, SECTION B, LINE 5 - INPUT FROM PERSONS WHO REPRESENT BROAD INTERESTS OF COMMUNITY SERVED	FACILITY NAME: BALTIMORE WASHINGTON MEDICAL CENTER, INC. DESCRIPTION: THE CHNA USED QUANTITATIVE AND QUALITATIVE METHODS AND WAS DESIGNED TO BE AS COMPREHENSIVE AS POSSIBLE. NO WRITTEN COMMENTS ON THE PREVIOUS CHNA WERE RECEIVED TO BE INCORPORATED INTO THIS CHNA. A COMMUNITY METER OF THE PREVIOUS CHNA WERE RECEIVED TO BE INCORPORATED INTO THIS CHNA. A COMMUNITY METER DESPONSED BY THE HEALTHY ANNE ARUNDEL COALITION TO DISCUSS AND PRIORITIZE THE CHNA FINDING WAS ATTENDED BY APPROXIMATELY 40 COMMUNITY MEMBERS, INCLUDING COUNTY RESIDENTS, HEALTH CARE AND SOCIAL, SERVICE PROVIDERS AND REPRESENTATIVES FROM SCHOOLS, BUSINESSES AND COMMUNITY ORGANIZATIONS. THE QUANTITATIVE PORTION OF THE CHNA CONSISTED OF A SECONDARY DATA ANALYSIS OF LOCAL, STATE AND FEDERAL DATA SOURCES. THE ANNE ARUNDEL COUNTY DEPARTMENT OF HEALTH ASSISTED WITH THE SECONDARY DATA ANALYSIS. THE CHNA INCLUDES ESTIMATES FROM HAND TO REACH PORTIONS OF THE POPULATION, SUCH AS DRUG USERS, DOMESTIC VIOLENCE VICTIMS, AND HOMELESS INDIVIDUALS. DATA ON THESE SUB-POPULATIONS PRIMARILY CAME FROM POLICE REPORTS, EMERGENCY DEPARTMENT (ED) DATA, AND THE PUBLIC SCHOOL SYSTEM. IT ONLY CAPTURES INDIVIDUALS WHO HAVE COME IN CONTACT WITH THESE SERVICES. THEREFORE THE CHNA MAY UNDERESTIMATE THE TRUE BURDED OF SOME HEALTH ISSUES WITHIN ANNE ARUNDEL COUNTY, ANOTHER LIMITATION OF THE DATA IN AVAILABLE. FOCUS GROUPS AND KEY INFORMANT INTERVIEWS WERE USED TO SOLICIT THE THOUGHTS AND OPINIONS OF DIVERSE ANNE ARUNDEL COUNTY RESIDENTS, HEALTH CARE PROVIDERS, SOCIAL SERVICE PROVIDERS AND COMMUNITY LEADERS, A SHORTCOMING OF THE QUALITATIVE DATA IS THAT THE AS A BHOLE. FOCUS GROUPS AND KEY INFORMANT INTERVIEWS WERE USED TO SOLICIT THE THOUGHTS AND OPINIONS OF DIVERSE AND AREADY AND A SHORT OF THE DATA IN AVAILABLE. FOCUS GROUPS AND KEY INFORMANT INTERVIEWS WERE USED TO SOLICIT THE THOUGHTS AND OPINIONS OF DIVERSE AND AREADY AND A SHORT OF THE DATA IN AVAILABLE. FOCUS GROUPS AND KEY INFORMANT INTERVIEWS WERE USED TO SOLICIT THE THOUGHTS AND OPINIONS OF THE PROVIDERS. SOCIAL SE
	ARUNDEL COALITION.

Return Reference - Identifier	Explanation
SCHEDULE H, PART V, SECTION B, LINE 6A - CHNA CONDUCTED WITH ONE OR MORE OTHER HOSPITAL FACILITIES	FACILITY NAME: BALTIMORE WASHINGTON MEDICAL CENTER, INC. DESCRIPTION: THE OTHER HOSPITAL FACILITY WITH WHICH THE REPORTING HOSPITAL FACILITY CONDUCTED ITS CHNA IS: - LUMINIS HEALTH ANNE ARUNDEL MEDICAL CENTER
SCHEDULE H, PART V, SECTION B, LINE 6B - CHNA CONDUCTED WITH ONE OR MORE ORGANIZATIONS OTHER THAN HOSPITAL FACILITIES	FACILITY NAME: BALTIMORE WASHINGTON MEDICAL CENTER, INC. DESCRIPTION: ANNE ARUNDEL COUNTY DEPARTMENT OF HEALTH ANNE ARUNDEL COUNTY MENTAL HEALTH AGENCY, INC. ANNE ARUNDEL COUNTY PARTNERSHIP FOR CHILDREN, YOUTH AND FAMILIES COMMUNITY FOUNDATION OF ANNE ARUNDEL COUNTY HEALTHY ANNE ARUNDEL COALITION YWCA OF ANNAPOLIS AND ANNE ARUNDEL COUNTY
SCHEDULE H, PART V, SECTION B, LINE 7D - OTHER METHODS CHNA REPORT MADE WIDELY AVAILABLE	FACILITY NAME: BALTIMORE WASHINGTON MEDICAL CENTER, INC. DESCRIPTION: UM BWMC'S CHNA REPORT IS MADE WIDELY AVAILABLE TO THE PUBLIC. THE CHNA IS POSTED ON THE HOSPITAL'S WEB SITE AT WWW.UMBWMC.ORG/COMMUNITY/ASSESSMENT-PLAN. THIS LINK ALLOWS THE VIEWER TO DOWNLOAD THE UM BWMC COMMUNITY HEALTH NEEDS ASSESSMENT REPORT THAT SUMMARIZES THE ANNE ARUNDEL COUNTY COMMUNITY HEALTH NEEDS ASSESSMENT AND PRIORITIZES THE IDENTIFIED COMMUNITY HEALTH NEEDS. THE ANNE ARUNDEL COUNTY COMMUNITY HEALTH NEEDS ASSESSMENT IS ALSO AVAILABLE FOR DOWNLOAD. PAPER COPIES OF CHNA DOCUMENTS ARE AVAILABLE UPON REQUEST. THE HEALTHY ANNE ARUNDEL COALITION HELPED TO MAKE THE ANNE ARUNDEL COUNTY CHNA REPORT WIDELY AVAILABLE TO THE PUBLIC. THE HEALTHY ANNE ARUNDEL COALITION HOSTED A MEETING IN FEBRUARY 2019 TO PRESENT AND DISCUSS THE COUNTYWIDE CHNA FINDINGS. APPROXIMATELY SIXTY AREA PROFESSIONALS AND COMMUNITY MEMBERS ATTENDED. A WEBSITE WAS DEVELOPED TO SHARE THE COUNTY-WIDE CHNA RESULTS (WWW.AAHEALTH.ORG/CHNA) AND IT WAS PROMOTED ON THE COALITION FACEBOOK PAGE. OTHER COALITION MEMBERS ALSO USED THEIR WEBSITES AND SOCIAL MEDIA TO PROMOTE THE RELEASE OF THE CHNA AND KEY FINDINGS. ADDITIONALLY, A PRESS RELEASE WAS ISSUED AND GENERATED SEVERAL NEWS STORIES.

Return Reference - Identifier

Explanation

SCHEDULE H, PART V, SECTION B, LINE 11 - HOW HOSPITAL FACILITY IS ADDRESSING NEEDS IDENTIFIED IN CHNA FACILITY NAME: BALTIMORE WASHINGTON MEDICAL CENTER, INC.

ESCRIPTION:

UM BWMC TOOK A MULTI-PRONGED APPROACH TO REVIEWING CHNA DATA, PRIORITIZING OUR LOCAL COMMUNITY HEALTH NEEDS AND DEVELOPING A COMPREHENSIVE COMMUNITY BENEFIT IMPLEMENTATION PLAN WITH STRATEGIES TO ADDRESS THE SIGNIFICANT NEEDS IDENTIFIED IN THE CHNA. THIS APPROACH HELPED TO ASSURE THAT OUR COMMUNITY BENEFIT IMPLEMENTATION PLAN ADDRESSES THE MOST SIGNIFICANT NEEDS IDENTIFIED IN THE CHNA WHILE ALSO BEING ALIGNED WITH UMMS COMMUNITY HEALTH IMPROVEMENT INITIATIVES AND NATIONAL, STATE AND LOCAL PUBLIC HEALTH PRIORITIES. THE PLAN WAS ALSO DEVELOPED TO BE RESPONSIVE TO MARYLAND'S HEALTH SYSTEM TRANSFORMATION, INCLUDING THE INCREASED FOCUS ON POPULATION HEALTH AND COMMUNITY PARTNERSHIPS. THIS APPROACH ALSO HELPED TO ASSURE THAT WE HAD THE NECESSARY INFRASTRUCTURE AND RESOURCES TO SUCCESSFULLY IMPLEMENT OUR COMMUNITY BENEFIT IMPLEMENTATION PLAN.

OUR PLANNING PROCESS RESULTED IN THE FOLLOWING COMMUNITY BENEFIT STRATEGIC PRIORITIES BEING IDENTIFIED FOR UM BWMC'S FY19-21 COMMUNITY BENEFIT IMPLEMENTATION PLAN. THESE PRIORITIES INCLUDE: CHRONIC HEALTH CONDITIONS (CANCER, CARDIOVASCULAR DISEASE, DIABETES, OBESITY/OVERWEIGHT, AND CHRONIC LOWER RESPIRATORY DISEASES); BEHAVIORAL HEALTH; MATERNAL AND CHILD HEALTH; HEALTH CARE ACCESS AND UTILIZATION; AND HEALTHY AND SAFE SOCIAL ENVIRONMENTS. AN OVERARCHING THEME IS THE REDUCTION OF HEALTH DISPARITIES AMONG VULNERABLE POPULATIONS.

UM BWMC'S FY19-21 COMMUNITY BENEFIT IMPLEMENTATION PLAN PROVIDES AN OVERVIEW OF COMMUNITY BENEFIT AT UM BWMC, A SUMMARY OF THE CHNA, THE PROCESS USED TO PRIORITIZE COMMUNITY HEALTH NEEDS, AND A DESCRIPTION OF THE GOALS, STRATEGIES, KEY PARTNERS AND INTENDED OUTCOMES FOR EACH OF OUR IDENTIFIED COMMUNITY BENEFIT PRIORITIES. UM BWMC FOCUSES THE MAJORITY OF OUR COMMUNITY BENEFIT RESOURCES ON OUR IDENTIFIED IMPLEMENTATION STRATEGIES, AS THESE AREAS ARE IMPORTANT TO THE HEALTH OF THE COMMUNITY AND UM BWMC HAS THE INFRASTRUCTURE, CLINICAL EXPERTISE AND OTHER RESOURCES TO SUPPORT THESE STRATEGIES. BELOW ARE SOME HIGHLIGHTS OF UM BWMC'S FY21 INITIATIVES THAT SUPPORT THESE PRIORITIES:

STORK'S NEST: STORK'S NEST IS A PRENATAL EDUCATION PROGRAM THAT OFFERS SEVERAL SESSIONS A YEAR IN ENGLISH AND SPANISH. ANY PREGNANT ANNE ARUNDEL COUNTY RESIDENT IS ELIGIBLE TO PARTICIPATE; HOWEVER, THE PROGRAM TARGETS PREGNANT WOMEN AT THE GREATEST RISK FOR HAVING POOR PREGNANCY OUTCOMES, SPECIFICALLY AFRICAN-AMERICAN WOMEN, TEENAGERS, WOMEN OF LOW SOCIOECONOMIC STATUS AND WOMEN WITH PREVIOUS POOR PREGNANCY OUTCOMES. PARTICIPANTS EARN POINTS BY ATTENDING CLASSES, GOING TO PRENATAL CARE APPOINTMENTS AND ADOPTING HEALTHY BEHAVIORS. PARTICIPANTS CONTINUE TO EARN POINTS UNTIL THEIR BABY TURNS ONE YEAR OLD BY ATTENDING WELL-BABY CHECKUPS, POINTS CAN BE USED TO "PURCHASE" PREGNANCY AND INFANT CARE ITEMS AT THE STORK'S NEST STORE UNTIL THEIR BABY TURNS 18 MONTHS OLD. IN FY21 UM BWMC HAD 47 ANNE ARUNDEL COUNTY WOMEN PARTICIPATE IN THE STORK'S NEST PROGRAM. TWISTY-FIVE OF THE WOMEN WERE ENROLLED IN THE ESPERANDO BEBE (SPANISH) CLASS. DUE TO THE ONGOING COVID-19 PANDEMIC, ALL CLASSES WERE HELD VIRTUALLY AND SHOPPING FOR ESSENTIAL BABY ITEMS WERE PROVIDED THROUGH PRE-ORDER CURBSIDE PICKUP.

FLU EDUCATION AND PREVENTION: UM BWMC PROVIDED FREE COMMUNITY FLU VACCINES TO 500 RESIDENTS IN FY21. EDUCATION AND OUTREACH REGARDING THE IMPORTANCE OF RECEIVING AN INFLUENZA VACCINE, PREVENTION OF DISEASE TRANSMISSION/SELF-CARE, AND HAND HYGIENE EDUCATION WERE ALSO PROVIDED.

PRODUCE BOX DISTRIBUTION: UM BWMC PROVIDED A MONTHLY PRODUCE BOX DISTRIBUTION WHERE 2,300 FREE PRODUCE BOXES WERE DISTRIBUTED IN FY21. PRODUCE BOXES WERE PROVIDED TO INCREASE ACCESS TO HEALTHY FOODS IN ZIP CODES SUFFERING FROM FOOD INSECURITY AND DEEMED AS FOOD DESERTS, AS DOCUMENTED IN OUR CHNA.

SUBSIDIES FOR BEHAVIORAL HEALTH, PRIMARY AND SENIOR CARE, DIABETES CARE, TRANSITIONAL CARE, WOMEN'S CARE, EMERGENCY ORAL SURGERY CARE AND THE SEXUAL ASSAULT FORENSICS NURSE EXAMINER PROGRAM: UM BWMC SUBSIDIZES THESE SERVICES TO ENSURE ACCESS TO CARE IN THE COMMUNITY. THE NEED FOR THESE SERVICES IS DOCUMENTED IN OUR CHNA.

LACK OF AFFORDABLE DENTAL SERVICES, ENVIRONMENTAL HEALTH CONCERNS, TRANSPORTATION BARRIERS ARE COMMUNITY HEALTH NEEDS IDENTIFIED THROUGH THE CHNA NOT DIRECTLY BEING ADDRESSED BY UM BWMC. UM BWMC WILL SUPPORT THE ADVANCEMENT OF COMMUNITY HEALTH IMPROVEMENT INITIATIVES IN THESE AREAS AS FEASIBLE. UM BWMC DOES NOT PROVIDE ROUTINE DENTAL CARE AT THIS TIME, BUT WE DO REFER PATIENTS TO LOW-COST DENTAL CLINICS FOR CARE. WE SUBSIDIZE ORAL SURGERY ON-CALL SERVICES AND HAVE ORAL SURGEONS ON OUR MEDICAL STAFF. ENVIRONMENTAL HEALTH CONCERNS ARE BEING ADDRESSED BY THE ANNE ARUNDEL COUNTY DEPARTMENT OF HEALTH'S BUREAU OF ENVIRONMENTAL HEALTH SERVICES AND OTHER LOCAL ENVIRONMENTAL ADVOCACY ORGANIZATIONS. PUBLIC TRANSPORTATION IS NOT IN THE SCOPE OF SERVICES THAT UM BWMC CAN PROVIDE AS A HOSPITAL; HOWEVER, WE DO PROVIDE SOME TRANSPORTATION ASSISTANCE THROUGH OUR CARE MANAGEMENT PROGRAM AND OUR TRANSITIONAL CARE CENTER. WE ALSO PROVIDE TRANSPORTATION ASSISTANCE FOR PARTICIPANTS IN OUR STORK'S NEST PRENATAL EDUCATION PROGRAM. ANNE ARUNDEL AND SURROUNDING COUNTY GOVERNMENTS ARE COLLABORATING TO EXPAND ACCESS TO PUBLIC TRANSPORTATION IN THE CENTRAL MARYLAND REGION. OTHER NEEDS IDENTIFIED IN THE CHNA INCLUDED AFFORDABLE HOUSING AND AFFORDABLE, QUALITY CHILD CARE. UM BWMC WILL SUPPORT THESE PRIORITIES THROUGH PARTICIPATION IN ECONOMIC DEVELOPMENT INITIATIVES AND HEALTH PROFESSIONS TRAINING DESIGNED TO HELP IMPROVE SOCIOECONOMIC WELLBEING OF INDIVIDUALS AND THE LOCAL COMMUNITY.

Return Reference - Identifier	Explanation
SCHEDULE H, PART V, SECTION B, LINE 13B - ELIGIBILITY FOR	FACILITY NAME: BALTIMORE WASHINGTON MEDICAL CENTER, INC.
DISCOUNTED CARE	DESCRIPTION: THE FINANCIAL ASSISTANCE POLICY EXPLAINS SEVERAL ELIGIBILITY CRITERIA, INCLUDING PARTICIPATION IN MEDICAID/MEDICARE PROGRAMS AS WELL AS ELIGIBILITY UNDER VARIOUS STATE REGULATIONS. IN ADDITION TO FPG, THE INCOME LEVELS DEFINED BY THE MARYLAND STATE DEPARTMENT OF HEALTH AND MENTAL HYGIENE (MD DHMH) ARE USED TO DETERMINE ELIGIBILITY FOR FINANCIAL ASSISTANCE. THE MD DHMH INCOME LEVELS ARE MORE GENEROUS THAN THE FPG INCOME LEVELS.
SCHEDULE H, PART V, SECTION B, LINE 16A - FAP AVAILABLE WEBSITE	https://www.umms.org/bwmc/patients-visitors/for-patients/financial-assistance
SCHEDULE H, PART V, SECTION B, LINE 16B - FAP APPLICATION FORM WEBSITE	https://www.umms.org/bwmc/patients-visitors/for-patients/financial-assistance
SCHEDULE H, PART V, SECTION B, LINE 16C - PLAIN LANGUAGE FAP SUMMARY WEBSITE	https://www.umms.org/bwmc/patients-visitors/for-patients/financial-assistance

Part V Facility Information (continued)				
Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility				
(list in order of size, from largest to smallest)				
How many non-hospital health care facilities did the organization operate during the tax year?0				
Name and address	Type of Facility (desc	cribe)		
1				
2				
3				
4				
4				
5				
6				
7				
8				
9				
10				

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

Community benefit report.			
Return Reference - Identifier	Explanation		
SCHEDULE H, PART I, LINE 3C - CRITERIA FOR FREE OR DISCOUNTED CARE	BWMC IS COMMITTED TO PROVIDING FINANCIAL ASSISTANCE TO PERSONS WHO HAVE HEALTH CARE NEEDS AND ARE UNINSURED, UNDERINSURED, INELIGIBLE FOR A GOVERNMENT PROGRAM, OR OTHERWISE UNABLE TO PAY, FOR MEDICALLY NECESSARY CARE BASED ON THEIR INDIVIDUAL FINANCIAL SITUATION. IN ADDITION TO FPG, THE INCOME LEVELS DEFINED BY THE MARYLAND STATE DEPARTMENT OF HEALTH AND MENTAL HYGIENE (MD DHMH) ARE USED TO DETERMINE ELIGIBILITY FOR FINANCIAL ASSISTANCE. THE MD DHMH INCOME LEVELS ARE MORE GENEROUS THAT THE FPG INCOME LEVELS. THE FAP ALSO USES A FINANCIAL HARDSHIP THRESHOLD WHEN DETERMINING ELIGIBILITY. A PATIENT WITH MEDICAL DEBT EXCEEDING 25% OF FAMILY ANNUAL HOUSEHOLD INCOME MAY BE ELIGIBLE FOR FINANCIAL ASSISTANCE.		
SCHEDULE H, PART I, LINE 6B - RELATED ORGANIZATION REPORT	THE ORGANIZATION ANNUALLY FILES A COMMUNITY BENEFIT REPORT AS REQUIRED BY THE MARYLAND HSCRC. THE REPORT CAN BE FOUND AT HTTPS://HSCRC.STATE.MD.US/PAGES/INIT_CB.ASPX.		
SCHEDULE H, PART I, LINE 7 - EXPLANATION OF COSTING METHODOLOGY USED FOR CALCULATING LINE 7 TABLE	MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH SERVICES COST REVIEW COMMISSION, (HSCRC) DETERMINES PAYMENT THROUGH A RATE SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL. MARYLAND'S UNIQUE ALL PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO BREAKOUT ANY OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE. COMMUNITY BENEFIT EXPENSES ARE EQUAL TO MEDICAID REVENUES IN MARYLAND, AS SUCH, THE NET EFFECT IS ZERO. ADDITIONALLY, NET REVENUES FOR MEDICAID SHOULD REFLECT THE FULL IMPACT ON THE HOSPITAL OF ITS SHARE OF THE MEDICAID ASSESSMENT.		
SCHEDULE H, PART I, LINE 7, COL (F) - BAD DEBT EXPENSE EXCLUDED FROM FINANCIAL ASSISTANCE CALCULATION	19,131,421		

Return Reference - Identifier	Explanation
SCHEDULE H, PART II - DESCRIBE HOW COMMUNITY BUILDING ACTIVITIES PROMOTE THE HEALTH OF THE COMMUNITY	THROUGH A VARIETY OF COMMUNITY BUILDING ACTIVITIES, UM BWMC PROMOTES HEALTH AND WELLNESS IN THE COMMUNITIES IT SERVES. THESE ACTIVITIES INCLUDE COMMUNITY SUPPORT, COALITION BUILDING AND COMMUNITY HEALTH IMPROVEMENT ADVOCACY. UM BWMC PROVIDES LEADERSHIP TO MANY COMMUNITY COALITIONS AND COLLABORATIVE PARTNERSHIPS TO IMPROVE COMMUNITY HEALTH. UM BWMC IS AN ACTIVE PARTICIPANT IN THE HEALTHY ANNE ARUNDEL COALITION (HAAC). THIS COALITION IS A PARTNERSHIP OF PUBLIC SECTOR AGENCIES, HEALTH CARE PROVIDERS AND PAYERS, COMMUNITY-BASED PARTNERS, THE BUSINESS COMMUNITY AND ACADEMIC INSTITUTIONS. OTHER COMMUNITY COALITION THAT UM BWMC PLAYS AN ACTIVE ROLE IN INCLUDE: CONQUER CANCER COALITION, FETAL AND INFANT MORTALITY REVIEW TEAM, OPIOID OVERDOSE RESPONSE TEAM, CHANGE AGENTS COMMITTEE, DRUG AND ALCOHOL COUNCIL WORKGROUP AND THE FATAL OVERDOSE REVIEW TEAM. ALL OF THESE COMMITTEES AND COALITIONS ARE COLLABORATIVE EFFORTS TO ADDRESS HEALTH ISSUES AND ADVOCATE FOR POLICIES AND PROGRAMS THAT IMPROVE HEALTH IN THE COMMUNITIES WE SERVE.
	THROUGH THE ANNE ARUNDEL COUNTY PUBLIC SCHOOL SYSTEM, UM BWMC WAS ABLE TO WORK WITH BELLE GROVE ELEMENTARY SCHOOL TO EXPAND THE MONTHLY PRODUCE BOX DISTRIBUTIONS TO ACCOMMODATE DRIVE-UP DELIVERY. UM BWMC PROVIDED 2,300 FREE PRODUCE BOXES IN FY21. PRODUCE BOXES WERE PROVIDED AT THIS LOCATION TO INCREASE ACCESS TO HEALTHY FOODS IN ZIP CODE 21225, WHERE FOOD INSECURITY RUNS HIGH AND THE COMMUNITY IS DEEMED AS A FOOD DESERT.
	IN FY21, UM BWMC RESPONDED TO THE CORONAVIRUS (COVID-19) PANDEMIC BY HELPING TO INCREASE ACCESS TO COVID-19 TESTING AND VACCINATIONS IN THE COUNTY. BWMC PROVIDED 19,041 COVID-19 VACCINES IN FY21 AT THE COMMUNITY CLINICS HOSTED ON UM BWMC'S HOSPITAL CAMPUS. PARTNERING WITH LOCAL CHURCHES, ORGANIZATIONS, SCHOOLS, AND BUSINESSES, UM BWMC PROVIDED 1,280 DOSES OF VACCINE THROUGH ITS MOBILE VACCINATION PROGRAM IN THE COMMUNITY. IN PARTNERSHIP WITH THE ANNE ARUNDEL COUNTY HEALTH DEPARTMENT, UM BWMC CONDUCTED A DRIVE-UP COVID-19 TESTING SITE AT JOE CANNON STADIUM IN HANOVER, MD, TESTING 2,147 COMMUNITY MEMBERS. THROUGH THE END OF FY21, UM BWMC PROVIDED 1,850 COVID-19 KITS THAT INCLUDED FACE MASKS, HAND SANITIZER, AND GENERAL EDUCATION SUPPLIES TO COUNTY RESIDENTS, AND SUPPLIES KITS TO COMMUNITY PARTNERS SUCH AS HOMELESS SHELTERS, CHURCHES, AND A FQHC LOCATION.
	THROUGHOUT FY21 UM BWMC REMAINED COMMITTED IN BEING ON THE FRONTLINE OF PROVIDING ACCURATE AND UP-TO-DATE COVID-19 EDUCATION THROUGH BOTH PRINT AND VIRTUAL INFORMATION SESSIONS GIVING COMMUNITY MEMBERS THE ABILITY TO ASK QUESTIONS DIRECTLY TO MEDICAL EXPERTS. UM BWMC ALSO SUPPORTED THE ONGOING NEEDS OF THE COMMUNITY BY WORKING WITH UNIVERSITY OF MARYLAND MEDICAL SYSTEM AND THE LET'S TALK ABOUT HEALTH SERIES, TO OFFER MONTHLY EDUCATION SESSIONS THAT RANGED IN TOPICS FROM ACCESSING HEALTH CARE/ASK ME 3®, COMPLETING ADVANCED DIRECTIVES, CHILDREN'S HEALTH AND SAFETY, MEN'S HEALTH, WOMEN'S HEALTH AND BREAST CANCER, CHRONIC CONDITIONS SUCH AS DIABETES AND LUNG DISEASE, HEART HEALTH AND STROKE, ASTHMA, AND SKIN CANCER.
SCHEDULE H, PART III, LINE 2 - METHODOLOGY USED TO ESTIMATE BAD DEBT	THE HEALTH SERVICES COST REVIEW COMMISSION (HSCRC) STARTED SETTING HOSPITAL RATES IN 1974. AT THAT TIME, THE HSCRC APPROVED RATES APPLIED ONLY TO COMMERCIAL INSURERS. IN 1977, THE HSCRC NEGOTIATED A WAIVER FROM MEDICARE HOSPITAL PAYMENT RULES FOR MARYLAND HOSPITALS TO BRING THE FEDERAL MEDICARE PAYMENTS UNDER HSCRC CONTROL.
	IN 2014, MARYLAND'S WAIVER WITH MEDICARE WAS RENEGOTIATED AND UPDATED TO REFLECT THE CURRENT HEALTHCARE ENVIRONMENT. UNDER THIS NEW WAIVER, SEVERAL CRITERIA WERE ESTABLISHED TO MONITOR THE SUCCESS OF THE SYSTEM IN CONTROLLING HEALTHCARE COSTS AND THE CONTINUANCE OF THE WAIVER ITSELF: 1. REVENUE GROWTH PER CAPITA 2. MEDICARE HOSPITAL REVENUE PER BENEFICIARY 3. MEDICARE ALL PROVIDER REVENUE GROWTH PER BENEFICIARY 4. MEDICARE READMISSION RATES 5. HOSPITAL ACQUIRED CONDITION RATE
SCHEDULE H, PART III, LINE 3 - FAP ELIGIBLE PATIENT BAD DEBT CALCULATION METHODOLOGY	BECAUSE OF THE UNIQUE PAYMENT SYSTEM DESCRIBED ON LINE 2 (ABOVE), THE HOSPITAL IS UNABLE TO ESTIMATE HOW MUCH OF THE AMOUNT REPORTED IN LINE 2 IS ATTRIBUTED TO PATIENTS WHO WOULD APPLY UNDER THE FAP.
SCHEDULE H, PART III, LINE 4 - FOOTNOTE IN ORGANIZATION'S FINANCIAL STATEMENTS DESCRIBING BAD DEBT	THE CORPORATION RECORDS REVENUES AND ACCOUNTS RECEIVABLE FROM PATIENTS AND THIRD-PARTY PAYORS AT THEIR ESTIMATED NET REALIZABLE VALUE. REVENUE IS REDUCED FOR ANTICIPATED DISCOUNTS UNDER CONTRACTUAL ARRANGEMENTS AND FOR CHARITY CARE. AN ESTIMATED PROVISION FOR BAD DEBTS IS RECORDED IN THE PERIOD THE RELATED SERVICES ARE PROVIDED BASED UPON ANTICIPATED UNCOMPENSATED CARE, AND IS ADJUSTED AS ADDITIONAL INFORMATION BECOMES AVAILABLE.
	THE PROVISION FOR BAD DEBTS IS BASED UPON MANAGEMENT'S ASSESSMENT OF HISTORICAL AND EXPECTED NET COLLECTIONS CONSIDERING HISTORICAL BUSINESS AND ECONOMIC CONDITIONS, TRENDS IN HEALTHCARE COVERAGE, AND OTHER COLLECTION INDICATORS. PERIODICALLY THROUGHOUT THE YEAR, MANAGEMENT ASSESSES THE ADEQUACY OF THE ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS BASED UPON HISTORICAL WRITE-OFF EXPERIENCE BY PAYOR CATEGORY. THE RESULTS OF THIS REVIEW ARE THEN USED TO MAKE MODIFICATIONS TO THE PROVISION FOR BAD EBTS AND TO ESTABLISH AN ALLOWANCE FOR UNCOLLECTIBLE RECEIVABLES. AFTER COLLECTION OF AMOUNTS DUE FROM INSURERS, THE CORPORATION FOLLOWS INTERNAL GUIDELINES FOR PLACING CERTAIN PAST DUE BALANCES WITH
	COLLECTION AGENCIES. FOR RECEIVABLES ASSOCIATED WITH SERVICES PROVIDED TO PATIENTS WHO HAVE THIRD-PARTY COVERAGE, THE CORPORATION ANALYZES CONTRACTUALLY DUE AMOUNTS AND PROVIDES AN ALLOWANCE FOR BAD DEBTS, ALLOWANCE FOR CONTRACTUAL ADJUSTMENTS, PROVISION FOR BAD DEBTS, AND CONTRACTUAL ADJUSTMENTS ON ACCOUNTS FOR WHICH THE THIRD-PARTY PAYOR HAS NOT YET PAID OR FOR PAYORS WHO ARE KNOWN TO BE HAVING FINANCIAL DIFFICULTIES THAT MAKE THE REALIZATION OF AMOUNTS DUE UNLIKELY. FOR RECEIVABLES ASSOCIATED WITH SELF-PAY PATIENTS OR WITH BALANCES REMAINING AFTER THE THIRD-PARTY COVERAGE HAD ALREADY PAID, THE CORPORATION RECORDS A SIGNIFICANT PROVISION FOR BAD DEBTS IN THE PERIOD OF SERVICE ON THE BASIS OF ITS HISTOICAL COLLECTIONS, WHICH INDICATES THAT MANY PATIENTS ULTIMATELY DO NOT PAY THE PORTION OF THEIR BILL FOR WHICH THEY ARE FINANCIALLY RESPONSIBLE. THE DIFFERENCE BETWEEN THE DISCOUNTED RATES AND THE AMOUNTS COLLECTED AFTER ALL REASONABLE COLLECTION EFFORTS HAVE BEEN EXHAUSTED IS CHARGED AGAINST THE ALLOWANCE FOR DOUBTFUL ACCOUNTS.

Return Reference - Identifier	Explanation
SCHEDULE H, PART III, LINE 8 - DESCRIBE EXTENT ANY SHORTFALL	THE ORGANIZATION FILES ANNUALLY A COMMUNITY BENEFIT REPORT WITH THE STATE OF MARYLAND'S HEALTH SERVICES COST REVIEW COMMISSION (HSCRC). THE HSCRC, WHICH OPERATES UNDER A MEDICARE WAIVER, DOES NOT CONSIDER MEDICARE SHORTFALL AS COMMUNITY BENEFIT. THE COSTING METHODOLOGY USED BY THE ORGANIZATION IS A COST-TO-CHARGE RATIO.
SCHEDULE H, PART III, LINE 9B - DID COLLECTION POLICY CONTAIN PROVISIONS ON COLLECTION PRACTICES FOR PATIENTS WHO ARE KNOWN TO QUALIFY FOR	THE ORGANIZATION EXPECTS PAYMENT AT THE TIME THE SERVICE IS PROVIDED. OUR POLICY IS TO COMPLY WITH ALL STATE AND FEDERAL LAW AND THIRD PARTY REGULATIONS AND TO PERFORM ALL CREDIT AND COLLECTION FUNCTIONS IN A DIGNIFIED AND RESPECTFUL MANNER. EMERGENCY SERVICES WILL BE PROVIDED TO ALL PATIENTS REGARDLESS OF ABILITY TO PAY. FINANCIAL ASSISTANCE IS AVAILABLE FOR PATIENTS BASED ON FINANCIAL NEED AS DEFINED IN THE FINANCIAL ASSISTANCE POLICY. THE ORGANIZATION DOES NOT DISCRIMINATE ON THE BASIS OF AGE, RACE, CREED, SEX OR ABILITY TO PAY.
ASSISTANCE	PATIENTS WHO ARE UNABLE TO PAY MAY REQUEST A FINANCIAL ASSISTANCE APPLICATION AT ANY TIME PRIOR TO SERVICE OR DURING THE BILLING AND COLLECTION PROCESS, EVEN IN EXCESS OF 240 DAYS FOLLOWING THE FIRST POST-DISCHARGE BILLING STATEMENT. THE ORGANIZATION MAY REQUEST THE PATIENT TO APPLY FOR MEDICAL ASSISTANCE PRIOR TO APPLYING FOR FINANCIAL ASSISTANCE. THE ACCOUNT WILL NOT BE FORWARDED FOR COLLECTION DURING THE MEDICAL ASSISTANCE APPLICATION PROCESS OR THE FINANCIAL ASSISTANCE APPLICATION PROCESS. NO EXTRAORDINARY COLLECTION ACTIONS (ECAS) WILL OCCUR EARLIER THAN 120 DAYS FROM SUBMISSION OF FIRST BILL TO THE PATIENT AND WILL BE PRECEDED BY NOTICE 30 DAYS PRIOR TO COMMENCEMENT OF THE ACTION. AVAILABILITY OF FINANCIAL ASSISTANCE WILL BE COMMUNICATED TO THE PATIENT AND A PRESUMPTIVE ELIGIBILITY REVIEW WILL OCCUR PRIOR TO ANY ACTION BEING TAKEN. IF A PATIENT IS DETERMINED TO BE ELIGIBLE FOR FINANCIAL ASSISTANCE AFTER AN ECA IS INITIATED, THE ORGANIZATION WILL TAKE REASONABLE MEASURES TO REVERSE THE ECAS AGAINST THE PATIENT ACCOUNT.
SCHEDULE H, PART VI, LINE 2 - NEEDS ASSESSMENT	UM BWMC CONTINUOUSLY ASSESSES THE HEALTH NEEDS OF THE COMMUNITIES IT SERVES. IN ADDITION, THE CHNA THAT IS CONDUCTED EVERY THREE YEARS, UM BWMC REGULARLY ANALYZES INPATIENT, OBSERVATION AND EMERGENCY DEPARTMENT UTILIZATION DATA AND DATA FROM AFFILIATED OUTPATIENT PHYSICIAN PRACTICES. UM BWMC ALSO REVIEWS ANNE ARUNDEL COUNTY, MARYLAND AND NATIONAL HEALTH DATA AND TRENDS. UM BWMC ALSO HAS A PATIENT AND FAMILY ADVISORY COUNCIL THAT PROVIDES INPUT INTO COMMUNITY NEEDS. ADDITIONALLY, UM BWMC RECEIVES INPUT AND FEEDBACK INTO COMMUNITY NEEDS THROUGH ITS PARTICIPATION IN COMMUNITY COALITIONS AND COMMITTEES. SOME OF THESE COALITIONS AND COMMITTEES ARE DESCRIBED IN THE NARRATIVE FOR PART II. UM BWMC'S PROCESS FOR CONDUCTING ITS MOST RECENT CHNA IS DESCRIBED IN DETAIL IN PART IV, SECTION C.
SCHEDULE H, PART VI, LINE 3 - PATIENT EDUCATION	UM BWMC PROVIDES EMERGENCY, INPATIENT, AND OTHER CARE REGARDLESS OF ABILITY TO PAY. UM BWMC'S FINANCIAL ASSISTANCE POLICY (FAP) WAS ESTABLISHED TO ASSIST PATIENTS IN OBTAINING FINANCIAL AID WHEN THE SERVICES RENDERED ARE BEYOND A PATIENT'S ABILITY TO PAY. A PATIENT'S INABILITY TO OBTAIN FINANCIAL ASSISTANCE DOES NOT IN ANY WAY PRECLUDE THE PATIENT'S RIGHT TO RECEIVE AND HAVE ACCESS TO MEDICAL TREATMENT AT UM BMWC. UM BWMC'S FAP COMPLIES WITH MARYLAND REGULATIONS.
	UM BWMC'S FINANCIAL ASSISTANCE POLICY PROVIDES ASSISTANCE RANGING UP TO 100% OF THE TOTAL COST OF HOSPITAL SERVICES. PHYSICIAN CHARGES FOR NON-HOSPITAL EMPLOYEES, WHICH ARE BILLED SEPARATELY, ARE EXCLUDED FROM UM BWMC'S FAP. PATIENTS ARE ENCOURAGED TO CONTACT THEIR PHYSICIANS DIRECTLY FOR FINANCIAL ASSISTANCE RELATED TO PHYSICIAN CHARGES.
	UM BWMC'S FINANCIAL ASSISTANCE APPLICATION PACKET IS AVAILABLE IN ENGLISH, SPANISH AND KOREAN, CONSISTENT WITH FEDERAL REGULATIONS FOR TRANSLATING DOCUMENTS FOR LIMITED-ENGLISH PROFICIENT (LEP) POPULATIONS. THIS PACKET INCLUDES THE INFORMATION AND FORMS NEEDED TO APPLY FOR FINANCIAL ASSISTANCE. FOR EMERGENCY SERVICES, APPLICATIONS TO THE FINANCIAL ASSISTANCE PROGRAM ARE COMPLETED AND EVALUATED AFTER TREATMENT IS COMMENCED AND THE PROCESS WILL NOT DELAY PATIENTS FROM RECEIVING NECESSARY EMERGENCY AND INPATIENT CARE. APPLICATION MATERIALS AND ADDITIONAL INFORMATION ABOUT THE FINANCIAL ASSISTANCE PROGRAM ARE AVAILABLE AT HTTPS://WWW.UMMS.ORG/BWMC/PATIENTS-VISITORS/FOR-PATIENTS/FINANCIAL-ASSISTANCE.
	UM BWMC INFORMS PATIENTS AND PERSONS WHO WOULD OTHERWISE BE BILLED FOR SERVICES ABOUT THEIR ELIGIBILITY FOR ASSISTANCE UNDER FEDERAL, STATE OR LOCAL GOVERNMENT PROGRAMS OR UNDER THE HOSPITAL'S FINANCIAL ASSISTANCE POLICY IN THE FOLLOWING MANNER: 1.UM BWMC PREPARES ITS FINANCIAL ASSISTANCE INFORMATION IN A CULTURALLY SENSITIVE MANNER, AT A READING LEVEL APPROPRIATE FOR THE SERVICE AREA'S POPULATION AND IN ENGLISH, SPANISH AND KOREAN, THE LANGUAGES PREVALENT IN UM BWMC'S COMMUNITY BENEFIT SERVICE AREA. 2.UM BWMC PUBLISHES ANNUAL NOTICES INFORMING THE PUBLIC THAT FINANCIAL ASSISTANCE IS AVAILABLE AT UM BWMC. THE NOTICES ARE PUBLISHED IN THE BALTIMORE SUN, MARYLAND GAZETTE AND THE CAPITAL, THE THREE MAIN NEWSPAPERS DISTRIBUTED IN THE UM BWMC'S COMMUNITY BENEFIT SERVICE AREA.
	3.UM BWMC PROVIDES INFORMATION ABOUT ITS FAP, INCLUDING DOWNLOADABLE APPLICATION FORMS AND FINANCIAL ASSISTANCE CONTACT INFORMATION ON ITS WEB SITE IN ENGLISH, SPANISH AND KOREAN. THE WEB SITE ADDRESS IS HTTPS://WWW.UMMS.ORG/BWMC/PATIENTS-VISITORS/FOR-PATIENTS/FINANCIAL-ASSISTANCE.
	4.UM BWMC POSTS INFORMATION ABOUT ITS FAP AND FINANCIAL ASSISTANCE CONTACT INFORMATION IN THE BUSINESS OFFICE, ALL ADMISSION AREAS, THE EMERGENCY DEPARTMENT, AND OTHER OUTPATIENT AREAS THROUGHOUT THE FACILITY. 5.UM BWMC PROVIDES INDIVIDUALIZED NOTICE REGARDING THE HOSPITAL'S FAP AT THE TIME OF PREADMISSION OR ADMISSION TO EACH PERSON WHO SEEKS SERVICES IN THE HOSPITAL. INDIVIDUALS ARE PROVIDED A COPY OF THE FINANCIAL ASSISTANCE PATIENT INFORMATION SHEET. 6.UM BWMC PROVIDES EACH PATIENT A PATIENT HANDBOOK UPON ADMISSION THAT CONTAINS INFORMATION ABOUT ITS FAP AND ANSWERS TO COMMON BILLING QUESTIONS. 7.UM BWMC PROVIDES INFORMATION ABOUT ITS FAP AND FINANCIAL ASSISTANCE CONTACT INFORMATION
	IN PATIENT BILLS. 8.UM BWMC CONTRACTS WITH THE MA ELIGIBILITY FIRM DECO TO ASSIST PATIENTS WITH APPLYING FOR ITS FINANCIAL ASSISTANCE PROGRAM AND OTHER FINANCIAL ASSISTANCE PROGRAMS FOR HEALTH CARE SERVICES. UM BWMC DISCUSSES WITH PATIENTS OR THEIR FAMILIES THE AVAILABILITY OF VARIOUS GOVERNMENT BENEFITS, SUCH AS MEDICAID AND OTHER FEDERAL, STATE AND LOCAL PROGRAMS.

Return Reference - Identifier Explanation THE FOLLOWING IS A SUMMARY DESCRIPTION OF THE COMMUNITY THAT UM BWMC SERVES AS DESCRIBED IN OUR COMMUNITY HEALTH NEEDS ASSESSMENT AND COMMUNITY BENEFIT SCHEDULE H, PART VI, LINE 4 - COMMUNITY **INFORMATION** IMPLEMENTATION PLAN. A MORE DETAILED DESCRIPTION, INCLUDING MAPS AND DATA TABLES, CAN BE FOUND IN OUR COMMUNITY HEALTH NEEDS ASSESSMENT. UM BWMC CONSIDERS OUR COMMUNITY BENEFIT SERVICE AREA (CBSA) TO BE THE ANNE ARUNDEL COUNTY PORTIONS OF OUR PRIMARY AND SECONDARY SERVICE AREAS AS DEFINED BY OUR GLOBAL BUDGET REVENUE AGREEMENT WITH THE MARYLAND HEALTH SERVICES COST REVIEW COMMISSION. THESE ZIP CODES INCLUDE: 21060- GLEN BURNIE, 21061- GLEN BURNIE, 21122- PASADENA, 21144- SEVERN, 21225- BROOKLYN, 21054-GAMBRILLS. 21076- HANOVER, 21090- LINTHICUM HEIGHTS, 21108- MILLERSVILLE, 21113- ODENTON, 21146-SEVERNA PARK. THE PRIMARY SERVICE AREA SURROUNDING UM BWMC WHERE MOST OF OUR DISCHARGES ORIGINATE HAS SOME OF THE MOST VULNERABLE, HIGH-RISK RESIDENTS IN ANNE ARUNDEL COUNTY BASED ON SOCIOECONOMIC AND HEALTH DATA. WE MAKE CONCERTED EFFORTS TO REACH VULNERABLE, AT-RISK POPULATIONS, INCLUDING THE UNINSURED, RACIAL/ETHNIC MINORITIES, PERSONS WITH RISKY HEALTH BEHAVIORS (E.G. SMOKING), AND PEOPLE WITH CHRONIC HEALTH CONDITIONS (E.G. DIABETES, CANCER) ZIP CODES IN OUR SECONDARY SERVICE AREA HAVE MORE LOCALIZED POCKETS OF COMMUNITY HEALTH NEEDS. ACCORDING TO 2016 CENSUS ESTIMATES, THE ANNE ARUNDEL COUNTY POPULATION IS 537,565. THE HISPANIC POPULATION IN ANNE ARUNDEL COUNTY IS GROWING MORE SIGNIFICANTLY THAN ALL RACES/ETHNICITIES, INCREASING 205% FROM 2000 TO 2016. CURRENTLY, 13.4% OF ANNE ARUNDEL'S POPULATION IS 65 OR OLDER. THIS PORTION OF THE POPULATION IS EXPECTED TO INCREASE UNTIL 2030. AS SUCH, SENIORS WILL HAVE AN INCREASING IMPACT ON COUNTY SERVICES, SUPPORTS, RESOURCE ALLOCATION, AND HEALTH CARE USE. THE NUMBER OF MEDICARE BENEFICIARIES IS RISING IN THE COUNTY AS A RESULT OF THE GROWING SENIOR POPULATION. THE COUNTY HAS SERVED ALMOST 3,000 NEW BENEFICIARIES IN THE LAST THREE YEARS. THE NUMBER WHO ARE ALSO ELIGIBLE FOR MEDICAID, DUE TO LOW INCOME. ROSE FROM 10.9 PERCENT TO 11.3 PERCENT IN THREE YEARS. DUE TO LOW INCOME, ROSE FROM 10.9 PERCENT TO 11.3 PERCENT IN THREE YEARS THE INCOME GAP BETWEEN RICH AND POOR IN THE COUNTY HAS WIDENED SINCE 2010. ANNE ARUNDEL COUNTY'S MEDIAN HOUSEHOLD INCOME IS \$99,652, WHICH IS 19% HIGHER THAN MARYLAND AND 65% MORE THAN THE NATION. POVERTY IS CONCENTRATED IN THE NORTHERN (NEAR UM BWMC) AND SOUTHERN PORTIONS OF THE COUNTY. THE HIGHEST PERCENTAGE OF POVERTY IS IN THE ZIP CODE THAT CONTAINS BROOKLYN PARK AT A STAGGERING 27.3 PERCENT FOLLOWED BY CURTIS BAY; BOTH AREAS WHICH BORDER BALTIMORE CITY WHEN PATTERNS OF HOSPITALIZATION AND EMERGENCY DEPARTMENT VISITS ARE EXAMINED BY ZIP CODE THEY GENERALLY REFLECT THE SOCIAL DETERMINANTS ILLUSTRATED ABOVE. ZIP CODE 21225 WHICH CONTAINS BROOKLYN PARK, HAS THE HIGHEST HOSPITALIZATION AND EMERGENCY DEPARTMENT VISIT RATES IN THE COUNTY. SOCIAL DETERMINANTS OF HEALTH CAN IMPACT INDIVIDUAL AND COMMUNITY HEALTH. SOCIAL DETERMINANTS OF HEALTH INCLUDE RACE AND ETHNICITY, EMPLOYMENT STATUS AND INCOME LEVEL, EDUCATION, HOUSING QUALITY, NEIGHBORHOOD SAFETY, FAMILY AND SOCIAL SUPPORTS, AND SENSE OF COMMUNITY BELONGING. MANY DEMOGRAPHIC AND HEALTH INDICATORS ASSOCIATED WITH POORER HEALTH STATUS AND OUTCOMES ARE FOUND IN THE NORTHERN (NEAR UM BWMC) AND SOUTHERN PORTIONS OF THE COUNTY, AND PARTS OF ANNAPOLIS. THERE ARE A VARIETY OF NEEDS CONCERNING SOCIAL DETERMINANTS OF HEALTH. THERE IS A LACK OF PUBLIC TRANSPORTATION THROUGHOUT ANNE ARUNDEL COUNTY, AND THE OPERATING BUS ROUTES HAVE LIMITED HOURS. THIS IS ESPECIALLY AN ISSUE FOR THE COUNTY'S LOW-INCOME AND ELDERLY RESIDENTS. LIMITED TRANSPORTATION AFFECTS RESIDENTS' ABILITY TO ACCESS HEALTH CARE SERVICES AND THEIR EDUCATIONAL AND EMPLOYMENT OPTIONS. THIRTEEN PERCENT OF COUNTY RESIDENTS LIVE IN AREAS CONSIDERED FOOD DESERTS AND DON'T HAVE READY ACCESS TO HEALTHY EATING OPTIONS WHICH CONTRIBUTES TO HIGHER LEVELS OF OBESITY AND ASSOCIATED CHRONIC HEALTH CONDITIONS SUCH AS DIABETES. AFFORDABLE, QUALITY CHILD CARE IS IN SCARCE SUPPLY. THERE IS LIMITED AFFORDABLE HOUSING IN THE COUNTY, AND HOMELESSNESS HAS BEEN INCREASING. THE AMOUNT OF MONEY SPENT ON HOUSING LIMITS THE FUNDS AVAILABLE FOR MEETING OTHER PERSONAL NEEDS, INCLUDING HEALTH CARE, HEALTHY FOOD, AND OPPORTUNITIES FOR PHYSICAL ACTIVITY AND RECREATIONAL ACTIVITIES THAT CAN REDUCE STRESS. RECREATIONAL ACTIVITIES THAT CAN REDUCE STRESS. ANNE ARUNDEL COUNTY IS SERVED BY TWO MAJOR HOSPITALS: UNIVERSITY OF MARYLAND BALTIMORE WASHINGTON MEDICAL CENTER (UM BWMC) IN GLEN BURNIE AND ANNE ARUNDEL MEDICAL CENTER (AAMC) IN ANNAPOLIS. BOTH HOSPITALS ARE AFFILIATED WITH ACADEMIC MEDICAL CENTERS, WHICH OFFER ADVANTAGES TO PATIENTS REQUIRING HIGHLY-SPECIALIZED TERTIARY CARE. MEDSTAR HARBOR HOSPITAL, WHICH IS LOCATED JUST NORTH OF THE COUNTY LINE IN BALTIMORE CITY, ALSO SERVES COUNTY RESIDENTS. HOWEVER, THE MEDICAL-SURGICAL SERVICES AVAILABLE AT HARBOR HOSPITAL HAVE BEEN DECLINING OVER RECENT YEARS, ALTHOUGH AN INPATIENT BEHAVIORAL HEALTH SERVICE WAS ADDED ADDITIONALLY, THERE ARE FOUR FEDERALLY QUALIFIED HEALTH CENTERS (FQHCS) THAT SERVE COUNTY ADDITIONALLY, THERE ARE FOUR FEDERALLY QUALIFIED HEALTH CENTERS (FQHCS) THAT SERVE COUNT RESIDENTS: CHASE BREXTON HEALTH CARE (GLEN BURNIE), TOTAL HEALTH CARE (ODENTON), FAMILY HEALTH CENTERS OF BALTIMORE (BROOKLYN DEIGHBORHOOD OF BALTIMORE CITY), AND OWENSVILLE PRIMARY CARE (WEST RIVER AREA IN SOUTH COUNTY). CHASE BREXTON HEALTH CARE IS LOCATED ACROSS THE STREET FROM UM BWMC AND WE HAVE A FORMAL PARTNERSHIP AGREEMENT WITH THEM. WE ALSO COLLABORATE WITH TOTAL HEALTH CARE. THE ANNE ARUNDEL COUNTY DEPARTMENT OF HEALTH OFFERS A RANGE OF PHYSICAL AND BEHAVIORAL HEALTH SERVICES AT FIVE CLINIC SITES. THE ANNE ARUNDEL COUNTY MENTAL HEALTH AGENCY, INC.

PROVIDES A WIDE RANGE OF MENTAL HEALTH SERVICES TO MEDICAID RECIPIENTS AND OTHER LOWINCOME AND UNINSURED COUNTY RESIDENTS WHO MEET CERTAIN CRITERIA. OTHER HEALTH CARE
SERVICES AVAILABLE IN THE COUNTY INCLUDE PRIMARY CARE PRACTICES, OUTPATIENT SPECIALTY CARE,

COMMUNITY CLINICS, URGENT CARE FACILITIES AND RETAIL STORE-BASED HEALTH CLINICS.

MANY PROVIDERS OF HEALTH CARE OFFER FINANCIAL ASSISTANCE. ALL HOSPITALS IN MARYLAND HAVE FINANCIAL ASSISTANCE POLICIES THAT PROVIDE MEDICALLY NECESSARY SERVICES TO ALL PEOPLE

Return Reference - Identifier	Explanation
	REGARDLESS OF THEIR ABILITY TO PAY. DEPENDING ON THEIR CIRCUMSTANCES, PATIENTS CAN RECEIVE COVERAGE FOR UP TO 100% OF THEIR MEDICALLY NECESSARY CARE. PAYMENT PLANS ARE ALSO AVAILABLE. FQHCS, COMMUNITY CLINICS AND GOVERNMENTAL PROVIDERS OFFER SERVICES ON A SLIDING SCALE OR FREE BASIS. ASSISTANCE WITH ENROLLING IN PUBLICLY FUNDED ENTITLEMENT PROGRAMS AND HEALTH INSURANCE PLANS THROUGH THE STATE HEALTH BENEFIT EXCHANGE ARE AVAILABLE FROM THE HOSPITALS, COUNTY HEALTH DEPARTMENTS, SOCIAL SERVICE AGENCIES AND THE MARYLAND HEALTH CONNECTION. HOWEVER, IT IS IMPORTANT TO NOTE THAT NOT ALL HEALTH CARE PROVIDERS, PARTICULARLY BEHAVIORAL HEALTH PROVIDERS, ACCEPT ALL INSURANCE PLANS OR SELF-PAY PATIENTS.
	IN MARYLAND, UNDER THE AFFORDABLE CARE ACT (ACA), PEOPLE WHOSE INCOME IS UP TO 138% OF THE POVERTY LEVEL ARE ELIGIBLE FOR MEDICAID. THE NUMBER OF MEDICAID ENROLLMENTS INCREASED FROM 84,616 IN 2014 TO 93,425 IN MAY 2018, A TEN PERCENT INCREASE. HOWEVER, THERE ARE STILL MANY PRIMARY CARE PROVIDERS WHO DO NOT ACCEPT MEDICARE/MEDICAID. IN ADDITION, A SMALL PERCENTAGE OF COUNTY RESIDENTS SUCH AS UNDOCUMENTED PEOPLE, THOSE NOT ENROLLED IN MEDICAID DESPITE BEING ELIGIBLE, AND PEOPLE OPTING TO PAY THE ANNUAL PENALTY INSTEAD OF PURCHASING INSURANCE WILL REMAIN UNINSURED.
	ACCESS TO PRIMARY CARE PHYSICIANS, DENTISTS, AND MENTAL HEALTH SERVICES ARE DEMONSTRATED NEEDS WITHIN THE COUNTY. HAVING A PRIMARY CARE PROVIDER REDUCES NON-FINANCIAL BARRIERS TO OBTAINING CARE, FACILITATES ACCESS TO SERVICES, AND INCREASES THE FREQUENCY OF CONTACTS WITH HEALTH CARE PROVIDERS. WITHOUT A PRIMARY CARE PROVIDER, PEOPLE HAVE MORE DIFFICULTY OBTAINING PRESCRIPTIONS AND ATTENDING NECESSARY APPOINTMENTS.
	IN 2016, 9.6 PERCENT OF EMERGENCY DEPARTMENT VISITS WERE BY UNINSURED RESIDENTS. ALTHOUGH NOT ALL VISITS TO THE EMERGENCY DEPARTMENT ARE AVOIDABLE, CARE IN LOWER LEVEL SETTINGS FOR SOME CONDITIONS, SUCH AS DIABETES AND HYPERTENSION, CAN POTENTIALLY REDUCE THE NUMBER OF VISITS. THEREBY REDUCING COSTS AND INCREASING THE QUALITY OF CARE.

Return Reference - Identifier Explanation IN 2017, THERE WERE 59,277 HOSPITAL STAYS IN ANNE ARUNDEL COUNTY; A RATE OF 104.3 STAYS PER THOUSAND POPULATION. THE HOSPITALIZATION RATE INCREASED WITH AGE FROM 68.7 SCHEDULE H, PART VI, LINE 4 - COMMUNITY INFORMATION CONT HOSPITALIZATIONS PER 1,000 POPULATION AMONG 0-18 YEAR OLDS, TO 262.5 HOSPITALIZATIONS PER 1,000 POPULATION AMONG THOSE AGED 65 YEARS AND OVER. (NOTE: THIS DATA ONLY INCLUDES ANNE ARUNDEL COUNTY RESIDENTS ADMITTED TO HOSPITALS IN MARYLAND.) THE RATE CHANGES DEPENDING ON ZIP CODE. THE ZIP CODE CONTAINING BROOKLYN PARK HAS THE HIGHEST RATE OF HOSPITALIZATION AT 163.9 PER 1,000 RESIDENTS. THE GLEN BURNIE RATES ARE ALSO NOTABLE WHEN POPULATION DENSITY IS CONSIDERED. THESE THREE ZIP CODES ARE IN UM BWMC'S SERVICE AREA. LACK OF ACCESS TO PRIMARY CARE, MULTIPLE HEALTH ISSUES PRESENTING AT THE SAME TIME, POVERTY, UNHEALTHY FOOD AND LACK OF MEDICATION MANAGEMENT WERE REASONS GIVEN FOR THE HIGH RATES. IN 2016, THERE WERE 4,380 DEATHS IN ANNE ARUNDEL COUNTY, AND LIFE EXPECTANCY WAS 79.6 YEARS. ACCIDENTAL (UNINTENTIONAL INJURY) DEATHS ROSE TO THE FOURTH LEADING CAUSE OF DEATH DRIVEN BY INCREASES IN OPIOID OVERDOSE DEATHS. CANCER WAS THE LEADING CAUSE OF DEATH, ALTHOUGH THESE NUMBER HAVE SEEN A 1 PERCENT DECREASE SINCE 2013. OVERWEIGHT AND OBESITY CONTINUE TO DRIVE POOR HEALTH OUTCOMES FOR THE COUNTY, INCLUDING SECONDARY ISSUES SUCH AS DIABETES. DIABETES WAS THE SIXTH LEADING CAUSE OF DEATH. HEART DISEASE ACCOUNTS FOR 22 PERCENT OR 974 OF ALL COUNTY DEATHS AS OF 2016. THAT NUMBER HAS RISEN ALMOST 10 PERCENT SINCE 2013. AGE-ADJUSTED DEATH RATES FOR CORONARY HEART DISEASE DECREASED FOR BLACKS AND WHITES BETWEEN 2013 AND 2016. WHILE BLACKS STILL HAVE THE HIGHEST DEATH RATES IN THE COUNTY PER 100,000 RESIDENTS, THAT NUMBER DECREASED BY 18 PERCENT IN JUST THREE YEARS. THE DECREASE FOR WHITES WAS ONLY 8 PERCENT. SEVERAL CHRONIC SOMATIC HEALTH CONDITIONS WERE IDENTIFIED IN THE CHNA AS COMMUNITY HEALTH NEEDS INCLUDING CARDIOVASCULAR DISEASE, CANCER, DIABETES AND RESPIRATORY DISEASE.

OVERWEIGHT AND OBESITY ARE RISK FACTORS FOR MANY CHRONIC HEALTH CONDITIONS WAS ALSO IDENTIFIED AS A COMMUNITY HEALTH PROBLEM. OVERWEIGHT AND OBESITY ARE DETERMINED USING WEIGHT AND HEIGHT TO DETERMINE A BMI OR "BODY MASS INDEX" MEASURE. BETWEEN 2012 AND 2016, THE PERCENT OF OVERWEIGHT ADULTS (BODY MASS INDEX OF 25 TO 29.9) 18 YEARS AND OLDER IN ANNE ARUNDEL COUNTY ROSE SLIGHTLY FROM 36.7 PERCENT TO 37.2 PERCENT WHILE THE STATE AVERAGE FELL. THE PERCENT OF COUNTY RESIDENTS WHO ARE CLASSIFIED AS OBESE (BODY MASS INDEX 30 AND OVER) ALSO ROSE FROM 27 TO 31 PERCENT, AS DID THE STATE AVERAGE. MANY FACTORS PLAY A ROLE IN WEIGHT INCLUDING LOW INCOME, LIFESTYLE, SURROUNDING ENVIRONMENT, ACCESS TO HEALTHY FOOD, GENETICS AND CERTAIN DISEASES. OBÉSITY IS PREVALENT IN LOW INCOME FAMILIES IN THE COUNTY FOR A VARIETY OF REASONS: THEIR
NEIGHBORHOODS OFTEN LACK FULL-SERVICE GROCERY STORES AND FARMERS' MARKETS, HEALTHY
FOOD CAN BE MORE EXPENSIVE, THERE IS NO TRANSPORTATION TO GET TO A SUPERMARKET, THERE IS A
GREATER AVAILABILITY OF FAST FOOD RESTAURANTS SELLING CHEAP, FILLING FOOD, AND THERE ARE FEWER RECREATIONAL FACILITIES FOR EXERCISE. THE STREETS MAY BE UNSAFE AND THERE IS LITTLE FOR CHILDREN TO DO. SMOKING IS ASSOCIATED WITH AN INCREASED RISK OF HEART DISEASE, STROKE, LUNG AND OTHER TYPES OF CANCERS, AND CHRONIC LUNG DISEASES (CENTERS FOR DISEASE CONTROL, 2018.) THE RATE OF ADULT TOBACCO USE HAS CONTINUED TO DROP IN THE COUNTY AND IS NOW EQUAL TO THE STATE AND LESS THAN THE NATION. ACCORDING TO THE 2016 MIDDLE SCHOOL RISK BEHAVIOR SURVEY, CIGARETTE SMOKING BY ANNE ARUNDEL MIDDLE SCHOOL STUDENTS IS TRENDING SIGNIFICANTLY DOWNWARDS. HOWEVER, MANY PARTICIPANTS COMMENTED ON THE INCREASED USE OF E-CIGARETTES AND VAPING, IN AND OUTSIDE OF THE SCHOOL GATES. UM BWMC CLINICAL STAFF HAVE IDENTIFIED CARDIOVASCULAR DISEASE, CANCER, DIABETES, AND RESPIRATORY DISEASE AS A PARTICULAR CONCERN TO THE UM BWMC SERVICE AREA. THESE DIAGNOSES HAVE A SIGNIFICANT CONTRIBUTION TO EMERGENCY DEPARTMENT UTILIZATION, HOSPITAL ADMISSIONS, AND HOSPITAL READMISSIONS. CO-MORBID CHRONIC CONDITIONS ARE COMMON IN THE HOSPITAL'S PATIENT POPULATION. MOST SENIORS HAVE AT LEAST ONE CHRONIC HEALTH CONDITION, AND MANY HAVE MULTIPLE CONDITIONS. THE TOP FIVE CONDITIONS SENIORS SUFFER FROM ARE HYPERTENSION, HYPERLIPIDEMIA ARTHRITIS, ISCHEMIC HEART DISEASE AND DIABETES (ADMINISTRATION ON AGING ADMINISTRATION FOR COMMUNITY LIVING, 2018). WHEN PARENTS AND/OR CAREGIVERS OF THE ELDERLY LACK THE ABILITY OR THE DOLLARS TO CARE FOR AN AGING FAMILY MEMBER, THE EMERGENCY DEPARTMENT MAY BE THE ONLY OPTION TO ACHIEVE SOME RESPITE. WHEN FAMILY MEMBERS ARE UNABLE TO CARE FOR THEIR RELATIVE, OR ARE ABSENT OR NON-EXISTENT, SOME ENTITY OR PROFESSIONAL HAS TO BECOME THE GUARDIAN FOR THAT PERSON. HOSPITAL AND EMERGENCY DEPARTMENT EMPLOYEES MAY APPLY FOR GUARDIANSHIP OF THE PATIENT SO THAT DECISIONS CAN BE MADE ABOUT THEIR LIVING ARRANGEMENTS AND FUTURE CARE, ALTHOUGH THE PROCESS TO OBTAIN GUARDIANSHIP THROUGH THE COURT SYSTEM CAN TAKE MONTHS AS ONE CHNA PARTICIPANT COMMENTED, "WE'RE SEEING A LOT MORE RESPITE CARE. WE'RE SEEING A LOT MORE CARE MANAGEMENT CASES WHERE A PERSON MAY BE IN THE EMERGENCY DEPARTMENT FOR WEEKS ON END. WE'VE SEEN GUARDIANSHIP CASES WHEN PATIENTS ARE IN THE HOSPITAL FOR MONTHS, TAKING UP A BED FOR NO REASON WHEN THERE IS NO MEDICAL INDICATION THAT THEY NEED TO BE HERE, BUT THEY NEED TO BE SOMEWHERE SAFE."

THE RISE IN BEHAVIORAL HEALTH ISSUES FOR EVERY AGE GROUP, AND THE LACK OF APPROPRIATE SERVICES AND SERVICE PROVIDERS (E.G. PSYCHIATRISTS, CRISIS BEDS, RESIDENTIAL SERVICES) WERE THE MAJOR CONCERNS FOR ALL PARTICIPANTS IN THE NEED'S ASSESSMENT. THESE ISSUES ARE EXACERBATED BY PROVIDERS WHO DON'T ACCEPT MEDICAID AND MEDICARE, AND PATIENTS WITH INADEQUATE HEALTH INSURANCE, OR NO INSURANCE AT ALL. PARTICIPANTS IN THIS NEEDS ASSESSMENT SHARED MANY OPINIONS AS TO WHY MENTAL HEALTH ISSUES ARE INCREASING INCLUDING, POVERTY, ISOLATION, SOCIAL MEDIA, INCREASING SOCIETAL VIOLENCE, THE FAST PACE OF A TECHNOLOGICAL WOORLD AND THE REDUCTION OF STIGMA AROLIND MENTAL HEALTH IS SERVICES.

WORLD AND THE REDUCTION OF STIGMA AROUND MENTAL HEALTH SERVICES.

THE COUNTY'S HOSPITAL EMERGENCY DEPARTMENTS ARE OFTEN THE RECEIVING FACILITIES FOR BEHAVIORAL HEALTH ISSUES. IN 2017, THERE WERE 12,446 BEHAVIORAL HEALTH ENCOUNTERS; MOOD DISORDERS ACCOUNTED FOR 26.3 PERCENT OF THOSE AND OVER 38 PERCENT WERE ALCOHOL OR

Return Reference - Identifier Explanation SUBSTANCE ABUSE RELATED. THE AVAILABILITY OF AFFORDABLE, QUALITY CHILD CARE WAS ALSO IDENTIFIED AS A SIGNIFICANT ISSUE. INCREASED BEHAVIORAL ISSUES IN THE BIRTH TO FIVE EARLY CHILDHOOD POPULATION ARE CAUSING WIDESPREAD CONCERN IN EVERY SYSTEM. BEHAVIORAL PROBLEMS IN CHILDREN AS YOUNG AS TWO YEARS OLD ARE DISRUPTING CHILD CARE FACILITIES INCLUDING EARLY HEAD START AND HEAD START. PROFESSIONALS ARE DIVIDED AS TO THE CAUSE OF THIS INCREASE BUT THEY ALL AGREE THAT THIS IS A NEW PHENOMENON UNRELATED TO INCOME. MANY SUGGESTED THE USE OF SOCIAL MEDIA BY PARENTS AND YOUNG CHILDREN IS LEADING TO HUGE DEFICITS IN SOCIAL AND EMOTIONAL SKILLS. SOME SERIOUS MENTAL HEALTH ISSUES ARE SURFACING EARLIER; OFTEN CO-OCCURRING WITH DEVELOPMENTAL ISSUES SUCH AS AUTISM. THE NUMBER OF CRISIS INTERVENTIONS IN THE PUBLIC SCHOOL SYSTEM FOR SOCIAL AND EMOTIONAL ISSUES HAS DOUBLED SINCE 2013, REACHING CLOSE TO 5,000 DURING THE 2016-2017 SCHOOL YEAR. AS OF 2016, THE ANNE ARUNDEL COUNTY YOUTH SUICIDE RATE WAS 7.8 PER 100,000, AN INCREASE COMPARED TO THE RATE OF 5.3 PER 100,000 IN 2012. THE CENTERS FOR DISEASE CONTROL AND PREVENTION (CDC) ESTIMATES THAT FOR EACH YOUTH SUICIDE, THERE ARE 25 SUICIDE ATTEMPTS. BETWEEN 2012 AND 2016, THERE WERE 1,306 EMERGENCY DEPARTMENT ENCOUNTERS IN MARYLAND HOSPITALS FOR 2012 PER YEAR. AN AVERAGE OF 284 DEP YEAR. AVERAGE OF 261 PER YEAR. PRESCRIPTION OPIOID ADDICTION IS NOW A MAJOR PUBLIC HEALTH CRISIS. ALTHOUGH ANNE ARUNDEL COUNTY IS THE FIFTH LARGEST COUNTY IN THE STATE IN TERMS OF POPULATION, IT HAS THE THIRD HIGHEST RATE OF PRESCRIPTION OPIOID RELATED DEATHS AS OF 2017. IN 2017, ANNE ARUNDEL COUNTY POLICE REPORTED ALMOST 1,100 OPIOID-RELATED OVERDOSES OCCURRING, A 171 PERCENT INCREASE SINCE 2014. THE RATE OF FATAL OVERDOSES CONTINUES TO INCREASE, DRIVEN BY THE INTRODUCTION OF FENTANYL INTO THE COMMUNITY. FENTANYL-RELATED DEATHS IN THE COUNTY HAVE INCREASED SIGNIFICANTLY SINCE 2013 AND SURPASSED HEROIN RELATED DEATHS THROUGH 2017. AS WITH MANY OTHER COUNTY ISSUES, GEOGRAPHY PLAYS A PART WITH THE MAJORITY OF OVERDOSES OCCUR IN NORTH COUNTY AND ANNAPOLIS. THE CURRENT OPIOID CRISIS HAS MANY VICTIMS. THE NUMBER OF NEWBORNS EXPOSED TO ILLEGAL SUBSTANCES IN THEIR SYSTEMS, INCLUDING METHADONE, HAS RISEN 158 PERCENT SINCE 2014 (ANNE ARUNDEL COUNTY DEPARTMENT OF SOCIAL SERVICES, 2018). THIS ALSO INCREASES THE NUMBER OF FAMILIES WHO ARE RECEIVING IN-HOME SERVICES FROM COUNTY SOCIAL SERVICES, WHICH HAS BEEN ON THE RISE EVERY YEAR SINCE 2014. SEVERAL RESPONDENTS SUGGESTED WE NEED NARCOTICS SUPPORT GROUPS FOR TEEN FAMILY MEMBERS

Return Reference - Identifier Explanation SCHEDULE H, PART VI, THE INFANT MORTALITY RATE IN ANNE ARUNDEL COUNTY BETWEEN 2010 AND 2014 WAS 5.5 DEATHS PER LINE 4 - COMMUNITY 1,000 LIVE BIRTHS WHICH IS LOWER THAN BOTH THE UNITED STATES (6.0 DEATHS PER 1,000 LIVE BIRTHS) INFORMATION CONT AND MARYLAND (6.6 DEATHS PER 1,000 LIVE BIRTHS) DURING THE SAME PERIOD. ALTHOUGH THE OVERALL INFANT MORTALITY RATE IS LOWER FOR THE COUNTY THAN THE STATE AVERAGE, DISPARITIES EXIST WHEN STRATIFYING THE DATA BY RACE AND ETHNICITY. BLACKS HAVE THE HIGHEST INFANT MORTALITY RATE IN THE COUNTY (11.2 DEATHS PER 1,000 LIVE BIRTHS) COMPARED TO 5.3 DEATHS AND 4.0 DEATHS PER 1,000 BIRTHS FOR HISPANICS AND WHITES, RESPECTIVELY. LOW BIRTH WEIGHT (LESS THAN 2,500 GRAMS) IS THE SINGLE MOST IMPORTANT FACTOR AFFECTING NEONATAL MORTALITY (NEWBORN INFANTS UP TO 28 DAYS OLD) AND A SIGNIFICANT DETERMINANT OF POST NEONATAL MORTALITY (NEWBORN INFANTS BETWEEN 28 AND 364 DAYS OLD). LOW BIRTH WEIGHT INFANTS RUN THE RISK OF DEVELOPING HEALTH ISSUES RANGING FROM RESPIRATORY DISORDERS TO NEURODEVELOPMENTAL DISABILITIES. IN ANNE ARUNDEL COUNTY, THE PERCENTAGE OF LOW BIRTH WEIGHT BABIES IS DROPPING SLOWLY AND IS LESS THAN THE STATE AVERAGE AT 8.7%. HOWEVER, THERE ARE SEVERAL ZIP CODES CONCENTRATED IN THE NORTHERN PART OF THE COUNTY WHERE THE PERCENTAGE OF LOW BIRTH WEIGHT INFANTS IS MUCH HIGHER THAN THE OVERALL COUNTY AVERAGE OF 7.9%, ESPECIALLY IN BROOKLYN, SEVERN, LAUREL, GLEN BURNIE (WEST), HANOVER, MILLERSVILLE, AND JESSUP. FIVE OF THESE ZIP CODES ARE WITHIN UM BWMC'S PRIMARY SERVICE AREA. MANY PARTICIPANTS IN THIS NEED'S ASSESSMENT LAMENTED THE LACK OF SPORTS AND RECREATION OPPORTUNITIES FOR CHILDREN, YOUTH AND ADULTS ACROSS THE COUNTY. PARENTS FROM EVERY RACE, ETHNICITY AND INCOME LEVEL DECRIED THE LACK OF "ACTIVE THINGS TO DO" FOR CHILDREN AND YOUTH. WHILE SOME COMMUNITIES HAVE A RECREATION CENTER FOR YOUTH, MANY DO NOT. SOCIAL MEDIA, INCLUDING THE ACTIVE USE OF SMART PHONES AND TABLETS, IS A MAJOR CONCERN FOR RESIDENTS AND PROFESSIONALS IN EVERY AREA OF THE COUNTY, ALL PARTICIPANTS COMMENTED ON THE INCREASE IN USE OF SOCIAL MEDIA FOR ADULTS, WITH SEVERAL SUGGESTING THAT THE EASE OF ELECTRONIC ACCESS TO PORNOGRAPHY FOR VERY YOUNG CHILDREN IS LINKED TO RISING CHILD ON CHILD SEXUAL ABUSE WITHIN THE SCHOOL SYSTEM. THE CONSTANT ACCESS TO ELECTRONIC INFORMATION IS IMPACTING EVERY AGE GROUP AND DEMOGRAPHIC: INCREASES IN BULLLYING, SUICIDE AND SUICIDAL IDEATION FOR YOUTH, HAVE BEEN LINKED TO THE CONSTANT USE OF SOCIAL MEDIA APPS SUCH AS INSTAGRAM AND SNAPCHAT. YOUTH IN LOW INCOME COMMUNITIES ARE EMULATING INTERNATIONAL GANG MEMBERS, I.E. THEIR COLORS AND LIFESTYLES, BY FOLLOWING THEIR ON-LINE PRESENCE, BODY LANGUAGE, EYE CONTACT AND SOCIAL BEHAVIOR OF EVERY KIND IS NOW LESSENED BY THE ISOLATION OF CELL PHONE USE. VIDEO-GAMING IS REPLACING OUTDOOR SPORTS AND RECREATION, AND IT IS ADDICTIVE. ANNE ARUNDEL COUNTY POLICE DEPARTMENT TRACKS DOMESTIC VIOLENCE STATISTICS. THE DATA SHOWS AN UPWARD TREND ALTHOUGH THERE WAS A DIP IN NUMBERS FOR THE 2015-2016 YEAR. THE SHOWS AN UPWARD TREND ALTHOUGH THERE WAS A DIP IN NOMBERS FOR THE 2013-2016 YEAR. THE STATISTICS FOR THE 2018 YEAR ARE ALARMING. THE NUMBERS FOR THE SIX MONTH PERIOD ARE ALMOST AS HIGH AS FOR THE PREVIOUS 12 MONTHS, WITH SLIGHTLY OVER 1000 ASSAULTS. THESE STATISTICS CONFIRM ANECDOTAL DATA FROM POLICE, SCHOOLS AND HOSPITAL PERSONNEL WHO ALL REPORTED A NOTABLE INCREASE IN DOMESTIC VIOLENCE OVER THE SAME PERIOD. THE CHNA ALSO IDENTIFIED RISING YOUTH GANG ACTIVITY, PARTICULARLY IN THE ANNAPOLIS AREA AND THE WESTERN PART OF THE COUNTY. IN 2018, THE COUNTY'S CHILD ADVOCACY CENTER INVESTIGATED 326 SEXUAL ABUSE CASES, OF WHICH SEVEN WERE FOR SEXUAL ASSAULT (ANNE ARUNDEL COUNTY DEPARTMENT OF SOCIAL SERVICES, 2018). RESPONDENTS NOTED A LARGE INCREASE IN THE NUMBER OF CHILD ON CHILD SEXUAL ASSAULTS THAT ARE BEING REPORTED BY THE SCHOOL SYSTEM AND OTHER AGENCIES. THE 50-MILE RADIUS SURROUNDING BWI AIRPORT IS BECOMING KNOWN AS THE THIRD-MOST-LUCRATIVE AREA IN THE NATION FOR TRAFFICKING IN PEOPLE (MARYLAND HUMAN TRAFFICKING TASKFORCE, 2018.) ANNE ARUNDEL COUNTY POLICE DEPARTMENT TRACKS THE NUMBER OF SEX TRAFFICKING INCIDENTS FOR THE COUNTY. WHILE THE NUMBERS WERE STABLE BETWEEN 2015 AND 2017, DATA FOR THE FIRST 6 MONTHS OF 2018 ARE SHOWING AN ALMOST 100 PERCENT INCREASE IN CASES, WITH 18 CASES DURING THOSE SIX MONTHS. UM BWMC HAS IDENTIFIED AND TREATED SEX TRAFFICKING VICTIMS IN ITS EMERGENCY DEPARTMENT. THE 2016 STATE OF THE BAY REPORT FROM THE CHESAPEAKE BAY FOUNDATION SHOWED THAT EACH OF THE THREE INDICATOR CATEGORIES-POLLUTION, HABITAT, AND FISHERIES HAVE IMPROVED SINCE 2014. HOWEVER, DESPITE MANY EFFORTS BY FEDERAL, STATE, AND LOCAL GOVERNMENTS AND OTHER INTERESTED PARTIES, POLLUTION IN THE BAY DOES NOT MEET EXISTING WATER QUALITY STANDARDS. ALL OF THE COUNTY'S WATERWAYS ARE CONSIDERED "IMPAIRED" BECAUSE OF EXCESSIVE LEVELS OF

MAJOR CONTAMINANTS, WHICH ARE LARGELY A RESULT OF UNTREATED STORM WATER RUNOFF

AIR QUALITY IS ANOTHER ISSUE FOR THE COUNTY. ANNE ARUNDEL WAS GIVEN AN "F" BY THE AMERICAN LUNG ASSOCIATION IN 2018 FOR AN AVERAGE OF 13 HIGH OZONE DAYS, A REDUCTION FROM THE 2013 RATE OF 23 DAYS. HIGH OZONE CAUSES RESPIRATORY HARM (E.G. WORSENED ASTHMA, WORSENED COPD, INFLAMMATION,) CAN CAUSE CARDIOVASCULAR HARM (E.G. HEART ATTACKS, STROKES, HEART DISEASE, CONGESTIVE HEART FAILURE) AND MAY CAUSE HARM TO THE CENTRAL NERVOUS SYSTEM.

Return Reference - Identifier

Explanation

SCHEDULE H, PART VI, LINE 5 - PROMOTION OF COMMUNITY HEALTH UM BWMC'S MISSION IS TO PROVIDE THE HIGHEST QUALITY HEALTH CARE SERVICES TO THE COMMUNITIES WE SERVE. WE EXTEND OUR SERVICES BEYOND THE HOSPITAL WALLS AND OUTSIDE OF OUR CAMPUS THROUGH PARTNERSHIPS WITH ORGANIZATIONS THROUGHOUT OUR COMMUNITY. WE ARE ALWAYS ENGAGING IN NEW COLLABORATIONS AND ENHANCING EXISTING ONES TO MEET THE NEEDS OF THE COMMUNITY AND REACH PEOPLE WE HAVEN'T REACHED BEFORE. WE PLACE A PARTICULAR EMPHASIS ON REACHING VULNERABLE POPULATIONS AND ADDRESSING THE HEALTH IMPROVEMENT PRIORITIES IDENTIFIED THROUGH OUR CHNA.

OUR COMMUNITY BENEFIT PROGRAM INCLUDES COMMUNITY OUTREACH AND HEALTH EDUCATION SERVICES TO PROVIDE PEOPLE WITH THE EDUCATION AND TOOLS TO LEAD HEALTHIER LIVES, SCREENINGS SO THAT PEOPLE CAN BE DIAGNOSED WITH DISEASES WHEN THEY ARE MOST TREATABLE, SUPPORT GROUPS FOR PATIENTS AND THEIR FAMILIES, FINANCIAL ASSISTANCE TO THOSE WHO COULD NOT OTHERWISE AFFORD HEALTH CARE SERVICES, SUBSIDIES TO INCREASE ACCESS TO CARE, HEALTH CARE WORKFORCE DEVELOPMENT, PARTNERSHIP DEVELOPMENT AND OTHER COMMUNITY BUILDING ACTIVITIES. AS PART OF OUR COMMITMENT TO PROVIDE THE HIGHEST QUALITY OF HEALTH CARE SERVICES TO THE COMMUNITIES WE SERVE, UM BWMC IS WORKING TO ENSURE PATIENTS CAN RECEIVE THE RIGHT CARE, AT THE RIGHT PLACE AND AT THE RIGHT TIME. UM BWMC IS HELPING CONNECT COMMUNITY MEMBERS WITH MEDICAL AND SOCIAL RESOURCES TO HELP THEM BE HEALTHIER. OUR FY19 ANNUAL OPERATING PLAN, WHICH IS DERIVED FROM OUR STRATEGIC PLAN, INCLUDED A FOCUS ON POPULATION HEALTH AND REDUCING POTENTIALLY AVOIDABLE UTILIZATION, SPECIFICALLY RELATED TO READMISSIONS.

UM BWMC COLLABORATES WITH NUMEROUS EXTERNAL PARTNERS FOR THE PROMOTION OF COMMUNITY HEALTH. UM BWMC WORKS WITH MANY COUNTY GOVERNMENT AGENCIES INCLUDING THE ANNE ARUNDEL COUNTY DEPARTMENTS OF HEALTH, AGING AND DISABILITIES, RECREATION AND PARKS, AND SOCIAL SERVICES, THE OFFICE OF COMMUNITY AND CONSTITUENT SERVICES, AND ANNE ARUNDEL COUNTY PUBLIC SCHOOLS. WE COLLABORATE WITH ANNE ARUNDEL MEDICAL CENTER, MEDSTAR HARBOR HOSPITAL, CHASE BREXTON - A FEDERALLY QUALIFIED HEALTH CENTER AND PRIMARY CARE, BEHAVIORAL HEALTH, SPECIALTY AND POST-ACUTE CARE PROVIDERS. MOST IMPORTANTLY, WE PARTNER WITH FAITH-BASED AND LOCAL COMMUNITY ORGANIZATIONS SUCH AS MARYLAND HEALTH CARE FOR ALL, MARCH OF DIMES MARYLAND CHAPTER, SAFE SITTER, AMERICAN RED CROSS, AMERICAN CANCER SOCIETY, JUDY CENTER AT HILLTOP ELEMENTARY, GLEN BURNIE IMPROVEMENT ASSOCIATION, SEVERNA PARK COMMUNITY CENTER, SEVERAL LOCAL BUSINESSES AND CHAMBERS OF COMMERCE AND NUMEROUS CHURCHES.

IN FY21, KEY HEALTH PROMOTION INITIATIVES INCLUDED: FREE COMMUNITY FLU VACCINATIONS; STORK'S NEST PRENATAL EDUCATION PROGRAM FOR AT-RISK WOMEN; PREVENTING DIABETES CLASSES; RED CROSS BLOOD DRIVES; THERAPEUTIC YOGA CLASSES; SUPPORT FOR CANCER PATIENTS; SMOKING CESSATION WORKSHOPS; CHILDBIRTH EDUCATION CLASSES; FREE PRODUCE BOX DISTRIBUTIONS; AND SKIN CANCER SCREENINGS.

SPECIFICALLY, IN FY21 UM BWMC RESPONDED TO THE CORONAVIRUS (COVID-19) PANDEMIC WITH HELPING TO INCREASE ACCESS TO COVID-19 TESTING AND VACCINATIONS IN THE COUNTY, RESPONDING TO THE HEALTH CARE ACCESS CONCERNS OF RESIDENTS. PARTNERING WITH DIFFERENT LOCAL CHURCHES, ORGANIZATIONS, SCHOOLS, AND BUSINESSES, UM BWMC PROVIDED 1,280 DOSES OF VACCINE THROUGH ITS MOBILE VACCINATION PROGRAM, BEGINNING IN MARCH 2022. MEETING HIGH RISK AND VULNERABLE RESIDENTS WHERE THEY ARE THROUGH THE COVID-19 MOBILE VACCINATION PROGRAM TO REMOVE TRANSPORTATION BARRIERS AND OTHER ACCESSIBILITY CONCERNS TO INCREASE THE VACCINATION RATE AMONG ANNE ARUNDEL COUNTY RESIDENTS. UM BWMC ALSO INCREASED ACCESSIBILITY TO THE COVID-19 VACCINE BY OPENING UP A COMMUNITY VACCINATION CLINIC ON THE UM BWMC HOSPITAL CAMPUS TO INCREASE THE ACCESSIBILITY IN ANNE ARUNDEL COUNTY, WHERE 19,041 COVID-19 VACCINES WERE PROVIDED. IN PARTNERSHIP WITH THE ANNE ARUNDEL COUNTY HEALTH DEPARTMENT, UM BWMC ORGANIZED AND CONDUCTED A DRIVE-UP COVID-19 TESTING SITE AT JOE CANNON STADIUM IN HANOVER, MD, TESTING 2,147 COMMUNITY MEMBERS. THROUGH THE END OF FY21, UM BWMC PROVIDED 1,850 COVID-19 KITS THAT INCLUDED FACE MASKS, HAND SANITIZER, AND GENERAL EDUCATION SUPPLIES TO COUNTY RESIDENTS, AND SUPPLIES KITS TO COMMUNITY PARTNERS SUCH AS HOMELESS SHELTERS, CHURCHES, AND A FQHC LOCATION. THE FOUNDATION AT UM BWMC SIMILARLY WORKED TO PROVIDE HIGH-RISK PATIENTS BEING DISCHARGED FROM THE HOSPITAL WITH COVID-19 KITS, AND FAMILY CARE COVID-19 KITS FOR UNDERSERVED PEDIATRIC FAMILIES TO HELP KEEP THEM HEALTHY THROUGHOUT THE PANDEMIC.

THROUGHOUT THE YEAR UM BWMC REMAINED COMMITTED IN BEING ON THE FRONTLINE OF PROVIDING ACCURATE AND UP-TO-DATE COVID-19 EDUCATION THROUGH BOTH PRINT AND VIRTUAL INFORMATION SESSIONS GIVING COMMUNITY MEMBERS THE ABILITY TO ASK QUESTIONS DIRECTLY TO MEDICAL EXPERTS. UM BWMC ALSO SUPPORTED THE ONGOING NEEDS OF THE COMMUNITY BY WORKING WITH UNIVERSITY OF MARYLAND MEDICAL SYSTEM AND THE LET'S TALK ABOUT HEALTH SERIES, TO OFFER MONTHLY EDUCATION SESSIONS THAT RANGED IN TOPIC FROM ACCESSING HEALTH CARE/ASK ME 3®, COMPLETING ADVANCED DIRECTIVES, CHILDREN'S HEALTH AND SAFETY, MEN'S HEALTH, WOMEN'S HEALTH AND BREAST CANCER, CHRONIC CONDITIONS SUCH AS DIABETES AND LUNG DISEASE, HEART HEALTH AND STROKE, ASTHMA, AND SKIN CANCER.

IN ADDITION TO THE COMMUNITY OUTREACH ACTIVITIES DESCRIBED ABOVE, UM BWMC PROVIDES SUPPORT TO OUR COMMUNITIES IN NUMEROUS OTHER WAYS. WE ALLOW COMMUNITY GROUPS TO UTILIZE OUR CONFERENCE FACILITIES FREE OF CHARGE, AS SPACE AVAILABILITY ALLOWS. WE ALSO MAKE DONATIONS TO COMMUNITY ORGANIZATIONS WHO HAVE SIMILAR MISSIONS AND GOALS TO UM BWMC. WE ALSO PARTICIPATE WITH IN EMERGENCY PREPAREDNESS PLANNING TO ASSURE APPROPRIATE HEALTH SERVICES ARE AVAILABLE DURING EMERGENCY SITUATIONS. UM BWMC EXTENDS MEDICAL STAFF PRIVILEGES TO QUALIFYING PHYSICIANS IN THE COMMUNITY.

UM BMWC OPERATES UNDER A UNIQUE REGULATORY SYSTEM THAT CAPS HOSPITAL REVENUES AND PROVIDES ADJUSTMENTS TO ALLOW FOR POPULATION HEALTH IMPROVEMENT INVESTMENTS. UNDER MARYLAND'S GLOBAL BUDGET REVENUE MODEL, UM BWMC REPORTS ON A REGULAR BASIS HOW IT IS INVESTING IN EFFORTS TO IMPROVE POPULATION HEALTH.

Return Reference - Identifier	Explanation
SCHEDULE H, PART VI, LINE 6 - DESCRIPTION OF AFFILIATED GROUP	THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM CORPORATION (UMMS) IS A PRIVATE, NOT-FOR-PROFIT CORPORATION PROVIDING COMPREHENSIVE HEALTHCARE SERVICES THROUGH AN INTEGRATED REGIONAL NETWORK OF HOSPITALS AND RELATED CLINICAL ENTERPRISES. UMMS WAS CREATED IN 1984 WHEN ITS FOUNDING HOSPITAL WAS PRIVATIZED BY THE STATE OF MARYLAND. OVER ITS NEARLY 40-YEAR HISTORY, UMMS EVOLVED INTO A MULTI-HOSPITAL SYSTEM WITH ACADEMIC, COMMUNITY AND SPECIALTY SERVICE MISSION REACHING PRIMARILY ACROSS MARYLAND. UM BWMC IS PART OF THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM (UMMS). WE COLLABORATE WITH OTHER UMMS HOSPITALS TO DEVELOP AND IMPLEMENT ACTIVITIES, PROGRAMS AND INITIATIVES TO HELP MARYLANDERS LIVE HEALTHIER LIVES AND TO IDENTIFY THE MOST IMPACTFUL WAYS WE CAN GIVE BACK TO COMMUNITIES THROUGHOUT MARYLAND. UMMS CONVENES A BI-MONTHLY COMMUNITY HEALTH IMPROVEMENT ACROSS THE SYSTEM. THERE IS A ROUNDTABLE AT EACH MEETING TO DISCUSS BEST PRACTICES AND STRATEGIES, PROGRAM EVALUATION METHODOLOGIES, COMMUNITY BENEFIT REPORTING AND OTHER CONCERNS OR TOPICS OF INTEREST. THE COMMUNITY HEALTH IMPROVEMENT COMMUNITY HEALTH CONCERNS THAT IMPACT ALL SYSTEM HOSPITALS AND DEVOTES COLLABORATIVE RESOURCES AND EXPERTISE TO ADDRESSING THOSE CONCERNS.
SCHEDULE H, PART VI, LINE 7 - STATE FILING OF COMMUNITY BENEFIT REPORT	MD

SCHEDULE J (Form 990)

Department of the Treasury Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization BALTIMORE WASHINGTON MEDICAL CENTER, INC. Employer identification number 52-0689917

Part	Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	☐ First-class or charter travel ☐ Housing allowance or residence for personal use			
	☐ Travel for companions ☐ Payments for business use of personal residence			
	☐ Tax indemnification and gross-up payments ☐ Health or social club dues or initiation fees			
	☐ Discretionary spending account ☐ Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment			
	or reimbursement or provision of all of the expenses described above? If "No," complete Part III to			
	explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
		_		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	☐ Compensation committee ☐ Written employment contract			
	☐ Independent compensation consultant ☐ Compensation survey or study			
	☐ Form 990 of other organizations ☐ Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		~
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b	~	
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		~
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
_	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5–9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the revenues of:	_		
a	The organization?	5a		V
b	Any related organization?	5b		
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:			
а	The organization?	6a		~
b	Any related organization?	6b		~
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III	7	,	
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject			
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			
	in Part III	8		~
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	a		

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Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

			W-2 and/or 1099-MIS		(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)–(D)	in column (B) reported as deferred on prior Form 990
MOHAN SUNTHA, MD	(i)	0	0	0	0	0	0	0
1 PRESIDENT AND CEO, UMMS	(ii)	1,702,133	1,348,000	330,250	11,400	29,770	3,421,553	0
KAREN E OLSCAMP	(i)	0	0	0	0	0	0	0
2 CEO AND PRESIDENT, UMBWMC (ENDED 01/21)	(ii)	492,098	230,400	113,094	11,400	1,286	848,278	0
JUSTIN K NELMS, MD	(i)	0	0	0	0	0	0	0
3 DIRECTOR	(ii)	566,371	59,730	511	11,400	20,077	658,089	0
NEEL VIBHAKAR, MD	(i)	0	0	0	0	0	0	0
4 SVP AND CMO	(ii)	384,489	140,299	75,027	11,400	25,227	636,442	0
KATHLEEN C MCCOLLUM	(i)	0	0	0	0	0	0	0
5 CEO AND PRESIDENT, UMBWMC	(ii)	377,814	142,015	75,124	11,400	29,903	636,256	0
DONNA L JACOBS	(i)	0	0	0	0	0	0	0
6 DIRECTOR	(ii)	313,536	131,392	67,256	11,400	14,806	538,390	0
ALFRED A PIETSCH	(i)	0	0	0	0	0	0	0
7 SVP AND CFO	(ii)	305,467	112,710	64,303	11,400	20,951	514,831	0
DAVID G HUNT	(i)	0	0	0	0	0	0	0
8 SVP AND CNO	(ii)	241,374	95,120	54,913	10,727	28,651	430,785	0
CATHERINE WHITAKER-KLICK	(i)	0	0	0	0	0	0	0
9 FORMER SVP AND CNO	(ii)	261,936	60,669	11,842	1,663	17,686	353,796	0
BRIAN COTTER	(i)	217,136	47,854	2,423	0	3,657	271,070	0
10 DIRECTOR PHARMACY	(ii)	0	0	0	0	0	0	0
KATHRYN C BURK	(i)	178,853	41,086	370	7,353	24,288	251,950	0
11 VP AND EXECUTIVE DIRECTOR BWMC FOUNDATION	(ii)	0	0	0	0	0	0	0
BEVERLY YOUNG	(i)	178,103	27,125	1,037	7,233	11,597	225,095	0
12 DIRECTOR PERIOPERATIVE SERVICES	(ii)	0	0	0	0	0	0	0
CHRISTINE FROST	(i)	182,291	28,533	239	7,292	774	219,129	0
13 SR DIRECTOR NURSING/ACUTE CARE	(ii)	0	0	0	0	0	0	0
KIMBERLY STEINER	(i)	201,911	4,240	3,079	0	415	209,645	0
14 REGISTERED NURSE	(ii)	0	0	0	0	0	0	0
	(i)							
15	(ii)							
	(i)							
16	(ii)							

Part III

Supplemental Information. Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference - Identifier	Explanation
SCHEDULE J, PART I, LINE 3 - ARRANGEMENT USED TO ESTABLISH THE TOP MANAGEMENT OFFICIAL'S COMPENSATION	ALL COMPENSATION TO OFFICERS REPORTED ON PART VII OF THE FORM 990 WAS PAID BY A RELATED ORGANIZATION, THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM CORPORATION (UMMS) OR ANOTHER RELATED ENTITY IN THE UMMS SYSTEM. THE FOLLOWING ARE USED BY THE RELATED ENTITY TO ESTABLISH THE COMPENSATION OF ORGANIZATION'S CEO:
	- COMPENSATION COMMITTEE - INDEPENDENT COMPENSATION CONSULTANT - COMPENSATION SURVEY OR STUDY - APPROVAL BY THE BOARD OR COMPENSATION COMMITTEE
SCHEDULE J, PART I, LINE 4B - SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN	DURING THE FISCAL YEAR-ENDED JUNE 30, 2021, CERTAIN OFFICERS AND KEY EMPLOYEES PARTICIPATED IN THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM (UMMS) SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN. THE INDIVIDUALS LISTED BELOW HAVE VESTED IN THE PLAN IN A PRIOR YEAR, THEREFORE THE CONTRIBUTIONS TO THE PLAN FOR THE FISCAL YEAR ARE REPORTED AS TAXABLE COMPENSATION AND REPORTED ON SCHEDULE J, PART II, LINE B (III), OTHER REPORTABLE COMPENSATION:
	NEEL VIBHAKAR KAREN E. OLSCAMP ALFRED A. PIETSCH KATHLEEN C. MCCOLLUM MOHAN SUNTHA DONNA L. JACOBS DAVID G. HUNT CATHERINE WHITAKER-KLICK
SCHEDULE J, PART I, LINE 7 - NON-FIXED PAYMENTS	BONUSES PAID ARE BASED ON A NUMBER OF VARIABLES INCLUDING BUT NOT LIMITED TO INDIVIDUAL GOAL ACHIEVEMENTS AS WELL AS ORGANIZATION OPERATION ACHIEVEMENTS. THE FINAL DETERMINATION OF THE BONUS AMOUNT IS DETERMINED AND APPROVED BY THE BOARD AS PART OF THE OVERALL COMPENSATION REVIEW OF THE OFFICERS AND KEY EMPLOYEES.

SCHEDULE 0 (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047 Open to Public Inspection

Department of Treasury Internal Revenue Service

Name of the Organization BALTIMORE WASHINGTON MEDICAL CENTER, INC.

Employer Identification Number 52-0689917

Return Reference - Identifier	Explanation
FORM 990, PART III, LINE 4A - PROGRAM SERVICE ACCOMPLISHMENTS	BWMC IS A COMMUNITY HOSPITAL WITH 288 LICENSED BEDS. 18,244 PATIENTS WERE ADMITTED IN FISCAL YEAR ENDED JUNE 30, 2021, ACCOUNTING FOR 79,595 PATIENT DAYS OF CARE. 63,724 PATIENTS WERE TREATED IN THE CENTER'S EMERGENCY DEPARTMENT. 9,907 PATIENTS REQUIRED SURGICAL PROCEDURES IN THE CENTER'S OPERATING AND ENDOSCOPY ROOMS.
	THE MEDICAL CENTER EMPLOYED 3,592 EMPLOYEES IN CALENDAR YEAR 2020.
	THE CENTER'S MISSION IS TO PROVIDE QUALITY HEALTH CARE TO ALL, REGARDLESS OF RACE, CREED, SEX, NATIONAL ORIGIN, AGE, HANDICAP OR ABILITY TO PAY. BWMC ALSO PROVIDES NUMEROUS FREE PROGRAMS AND SERVICES SUCH AS HEALTH CARE SEMINARS, BLOOD PRESSURE AND CHOLESTEROL SCREENINGS, EXERCISE PROGRAMS, PUBLIC SPEAKING ENGAGEMENTS, ETC. THE CENTER'S FACILITIES ARE ALSO UTILIZED BY MANY PUBLIC SERVICE GROUPS AND ORGANIZATIONS THROUGHOUT THE YEAR AT NO CHARGE.
	DURING FISCAL YEAR ENDED JUNE 30, 2021, BWMC PROVIDED NEARLY \$6.9 MILLION IN COMMUNITY BENEFITS AT COST.
FORM 990, PART IV, LINE 24A - TAX EXEMPT BONDS	PURSUANT TO A MASTER LOAN AGREEMENT DATED DECEMBER 1, 2017 (THE "MASTER LOAN AGREEMENT"), AS AMENDED, UMMS AND SEVERAL OF ITS SUBSIDIARIES HAVE ISSUED DEBT THROUGH THE MARYLAND HEALTH AND HIGHER EDUCATIONAL FACILITIES AUTHORITY (THE "AUTHORITY"). AS SECURITY FOR THE PERFORMANCE OF THE BOND OBLIGATION UNDER THE MASTER LOAN AGREEMENT, THE AUTHORITY MAINTAINS A SECURITY INTEREST IN THE REVENUE OF THE OBLIGORS. THE MASTER LOAN AGREEMENT CONTAINS CERTAIN RESTRICTIVE COVENANTS. THESE COVENANTS REQUIRE THAT RATES AND CHARGES BE SET AT CERTAIN LEVELS, LIMIT INCURRENCE OF ADDITIONAL DEBT, REQUIRE COMPLIANCE WITH CERTAIN OPERATING RATIOS AND RESTRICT THE DISPOSITION OF ASSETS.
	THE OBLIGATED GROUP UNDER THE MASTER LOAN AGREEMENT INCLUDES UMMS, ROI, MGH, UM BALTIMORE WASHINGTON, SHORE HEALTH (UM MEMORIAL AND UM DORCHESTER), UM CHESTER RIVER, UM CHARLES REGIONAL, UM ST. JOSEPH, UM UPPER CHESAPEAKE, UM HARFORD MEMORIAL, UM LAUREL, UM PRICE GEORGE'S, BOWIE HEALTH CENTER (BOWIE), AND THE UMMS FOUNDATION. EACH MEMBER OF THE OBLIGATED GROUP IS JOINTLY AND SEVERALLY LIABLE FOR THE REPAYMENT OF THE OBLIGATIONS UNDER THE MASTER LOAN AGREEMENT OF THE CORPORATION'S \$1,938,679,000 OF OUTSTANDING AUTHORITY BONDS ON JUNE 30, 2021. ALL OF THE BONDS WERE ISSUED IN THE NAME OF UMMS AND ARE REPORTED ON SCHEDULE K OF ITS FORM 990.
FORM 990, PART VI, LINE 6 - CLASSES OF MEMBERS OR STOCKHOLDERS	UNIVERSITY OF MARYLAND BALTIMORE WASHINGTON MEDICAL SYSTEM, INC. (UMBWMS) IS THE SOLE MEMBER OF BWMC.
FORM 990, PART VI, LINE 7A - MEMBERS OR STOCKHOLDERS ELECTING MEMBERS OF GOVERNING BODY	UMBWMS MAY ELECT ONE OR MORE BOARD MEMBERS OF THE GOVERNING BODY.
FORM 990, PART VI, LINE 7B - DECISIONS REQUIRING APPROVAL BY MEMBERS OR STOCKHOLDERS	THE FOLLOWING DECISIONS OF THE GOVERNING BODY ARE AMONG THOSE SUBJECT TO THE APPROVAL OF THE MEMBER: AMENDMENT OF CHARTER DOCUMENTS; DISSOLUTION OF THE ORGANIZATION; STRATEGIC PLANS; PARTICIPATION IN JOINT VENTURES; AND LEASES OR INTERCOMPANY TRANSFERS OF ASSETS, SUBJECT TO CERTAIN DOLLAR THRESHOLDS.
	IN ADDITION, THE FOLLOWING DECISIONS OF THE GOVERNING BODY ARE SUBJECT TO THE APPROVAL OF THE MEMBER AND UMMS: ANNUAL OPERATING AND CAPITAL BUDGETS; ACQUISITION OR DISPOSITION OF AN ENTITY OR SUBSTANTIALLY ALL ASSETS; MERGER OR CONSOLIDATION OF ENTITY; MORTGAGE, PLEDGE OR DISPOSITION OF PROPERTY; INCURRENCE OF DEBT OR REAL PROPERTY, SUBJECT TO CERTAIN DOLLAR THRESHOLDS.
FORM 990, PART VI, LINE 11B - REVIEW OF FORM 990 BY GOVERNING BODY	THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM ("UMMS") PREPARES THE IRS FORM 990 FOR UMMS AND ITS AFFILIATES. INFORMATION NEEDED TO COMPLETE THE RETURN IS GATHERED BY ACCOUNTING PERSONNEL IN THE FINANCE SHARED SERVICES DEPARTMENT UNDER THE SUPERVISION OF THE UMMS TAX DIRECTOR. DRAFT RETURNS ARE PREPARED USING IRSAPPROVED TAX SOFTWARE.
	ONCE A DRAFT RETURN IS PREPARED, IT UNDERGOES MULTIPLE LEVELS OF REVIEW BOTH INTERNALLY BY UMMS TAX & FINANCE PERSONNEL, AND EXTERNALLY BY ERNST & YOUNG LLP. FOLLOWING ANY NECESSARY CHANGES TO THE RETURN, A FINAL DRAFT IS REVIEWED BY EACH AFFILIATE'S VICE PRESIDENT OF FINANCE AND/OR CFO.
	PRIOR TO FILING THE IRS FORM 990, THE ORGANIZATION'S BOARD CHAIRMAN, TREASURER, GOVERNANCE COMMITTEE, FINANCE COMMITTEE OR OTHER MEMBER(S) OF THE BOARD WITH SIMILAR AUTHORITY WILL REVIEW THE IRS FORM 990. ALL BOARD MEMBERS ARE PROVIDED WITH A COPY OF THE FINAL IRS FORM 990 BEFORE FILING.

Return Reference - Identifier	Explanation
FORM 990, PART VI, LINE 12C - CONFLICT OF INTEREST POLICY	THE FILING ORGANIZATION FOLLOWS THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM (UMMS) CONFLICTS OF INTEREST POLICY, WHICH REQUIRES THAT ALL COVERED PERSONS DISCLOSE CONFLICTS OF INTEREST OF POTENTIAL CONFLICTS OF INTEREST BETWEEN THEIR PERSONAL INTERESTS AND THE INTERESTS OF THE ORGANIZATION, OR ANY ENTITY CONTROLLED BY OR OWNED IN SUBSTANTIAL PART BY THE ORGANIZATION. COVERED PERSONS MEANS ANY MEMBER OF THE ORGANIZATION'S BOARD OF DIRECTORS, A MEMBER OF A COMMITTEE OF THE BOARD, AN OFFICER, OR AN EMPLOYEE OF ORGANIZATION (INCLUDING SUBSIDIARIES) AT THE VP LEVEL OR ABOVE.
	THE ORGANIZATION (OR ITS SOLE MEMBER) IS RESPONSIBLE FOR ADMINISTERING AND ENFORCING THE CONFLICTS OF INTEREST POLICY (POLICY). THE GOVERNANCE COMMITTEE (OR OTHER BOARD COMMITTEE HAVING SIMILAR AUTHORITY) REVIEWS ANY AND ALL CONFLICTS, SHALL REPORT ANNUALLY TO THE FULL BOARD ON THE ADMINISTRATION, INFRACTIONS, AND ENFORCEMENT OF THE POLICY AND SHALL REPORT AT THE EARLIEST OPPORTUNITY ALL MATTERS OF CONCERN TO THE FULL BOARD IN EXECUTIVE SESSION WHILE INTERESTED PARTIES ARE RECUSED.
	THE ORGANIZATION OR ITS SOLE MEMBER'S COMPLIANCE OFFICER IS THE RESPONSIBLE ADMINISTRATIVE AUTHORITY TO ASSIST THE BOARD IN ADMINISTERING AND ENFORCING THE CONFLICTS OF INTEREST POLICY AND BRINGING CONCERNS TO THE OVERSIGHT COMMITTEE. A QUESTIONNAIRE WHICH DISCLOSES POTENTIAL CONFLICTS OF INTEREST IS DISTRIBUTED ANNUALLY TO COVERED PERSONS. THE CHIEF COMPLIANCE OFFICER OF THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM CORPORATION (UMMS) DISTRIBUTES AND COLLECTS THE RESPONSES FOR UMMS AND OTHER AFFILIATES, AND MAY BE CALLED FOR CONSULT WHEN POTENTIAL CONFLICTS ARE DISCLOSED.
	IF THE OVERSIGHT COMMITTEE DETERMINES THAT A CONFLICT OF INTEREST EXISTS, THE COMMITTEE SHALL NOTIFY THE COVERED PERSON AND THE ORGANIZATION'S BOARD CHAIR, AND FURTHER WILL NOTIFY THE FULL BOARD AT ITS NEXT MEETING. FURTHERMORE, IN THE EVENT THE COMMITTEE DETERMINES THAT AN ACTUAL OR PERCEIVED CONFLICT OF INTEREST EXISTS, THE COMMITTEE SHALL DECIDE HOW TO ADDRESS THE CONFLICT OF INTEREST. IF THE COMMITTEE DETERMINES THAT A CONFLICT OF INTEREST EXISTS BUT THAT THE ORGANIZATION MAY ENTER INTO THE SUBJECT TRANSACTION OR ARRANGEMENT, THE INTERESTED COVERED PERSON SHALL BE RECUSED FROM ALL DELIBERATIONS AND DECISIONS CONCERNING SAID TRANSACTION OR ARRANGEMENT, ANY ARRANGEMENTS WITH THAT ENTITY, AND COMPENSATION OR BENEFITS FOR OFFICERS, DIRECTORS, AND TRUSTEES. FURTHERMORE, THE CHAIR OF THE BOARD AND THE CHAIRS OF THE OVERSIGHT COMMITTEE AND THE AUDIT AND COMPLIANCE COMMITTEE SHALL NOT HAVE ANY BUSINESS TRANSACTIONS WITH UMMS, NOR SHALL THEIR FAMILY MEMBERS.
	IF THE OVERSIGHT COMMITTEE DETERMINES THAT A COVERED PERSON HAS USED THEIR POSITION TO ACCRUE EXCESS BENEFITS OR TO KNOWINGLY ASSIST OTHERS IN ACCRUING EXCESS BENEFITS IN ANY WAY AT THE EXPENSE OF THE ORGANIZATION, THE COMMITTEE SHALL RECOMMEND TO THE EXECUTIVE COMMITTEE APPROPRIATE CORRECTIVE ACTION TO BE TAKEN.
FORM 990, PART VI, LINE 15 - PROCESS FOR DETERMINING COMPENSATION	THE ORGANIZATION DID NOT COMPENSATE ITS EXECUTIVES DIRECTLY, BUT RATHER, THE EXECUTIVES RECEIVED COMPENSATION FROM A RELATED ORGANIZATION. ACCORDINGLY, THE ORGANIZATION'S PARENT COMPANY DETERMINES THE EXECUTIVE COMPENSATION PAID TO ITS EXECUTIVES IN THE FOLLOWING MANNER PRESCRIBED IN THE IRS REGULATIONS:
	EXECUTIVE COMPENSATION PACKAGES ARE DETERMINED BY A COMMITTEE OF THE BOARD THAT IS COMPOSED ENTIRELY OF BOARD MEMBERS WHO HAVE NO CONFLICT OF INTEREST. THE COMMITTEE ACQUIRES CREDIBLE COMPARABILITY MARKET DATA CONCERNING THE COMPENSATION PACKAGES OF SIMILARLY SITUATED EXECUTIVES. THE COMMITTEE CAREFULLY REVIEWS THAT DATA, THE EXECUTIVE'S PERFORMANCE AND THE PROPOSED COMPENSATION PACKAGES DURING THE DECISION MAKING PROCESS. THE COMMITTEE MEMORIALIZES ITS DELIBERATIONS IN DETAILED MINUTES REVIEWED AND ADOPTED AT THE NEXT-FOLLOWING MEETING.
	THE COMMITTEE SEEKS AN OPINION OF COUNSEL THAT IT HAS MET THE REQUIREMENTS OF THE IRS INTERMEDIATE SANCTIONS REGULATIONS. THIS PROCESS IS USED TO DETERMINE THE COMPENSATION PACKAGES FOR ALL MANAGEMENT EMPLOYEES FROM THE VICE PRESIDENT LEVEL AND UP.
FORM 990, PART VI, LINE 19 - REQUIRED DOCUMENTS AVAILABLE TO THE PUBLIC	THE ORGANIZATION'S GOVERNING DOCUMENTS ARE MADE PUBLICLY AVAILABLE THROUGH THE STATE OF MARYLAND VIA THE SECRETARY OF STATE'S OFFICE. THE CONFLICT OF INTEREST POLICY IS GENERALLY AVAILABLE ON THE ORGANIZATION'S OR AFFILIATE'S WEBSITE. FINANCIAL STATEMENTS ARE MADE PUBLICLY AVAILABLE ON A QUARTERLY BASIS THROUGH FILINGS ON THE ELECTRONIC MUNICIPAL MARKET ACCESS ("EMMA") SYSTEM.
FORM 990, PART VII, SECTION A - HOURS ON RELATED ENTITIES	UMMS IS A MULTI-ENTITY HEALTH CARE SYSTEM THAT INCLUDES 13 ACUTE CARE HOSPITALS, 1 ACUTE CARE HOSPITAL OWNED IN A JOINT VENTURE ARRANGEMENT AND VARIOUS SUPPORTING ENTITIES. A NUMBER OF INDIVIDUALS PROVIDE SERVICES TO VARIOUS ENTITIES WITHIN THE SYSTEM. IN GENERAL, THE OFFICERS AND KEY EMPLOYEES OF UMMS AVERAGE IN EXCESS OF 40 HOURS PER WEEK SERVING THE DIFFERENT ENTITIES THAT COMPRISE UMMS.
FORM 990, PART VII, SECTION B, LINE 1 - INDEPENDENT CONTRACTORS	INDEPENDENT CONTRACTORS OF THE FILING ORGANIZATION ARE PAID AND REPORTED BY THE PARENT CORPORATION, UMMS. UMMS ISSUES THE FORMS 1099 FOR THESE VENDOR PAYMENTS, WHILE THE FILING ORGANIZATION REPORTS THE EXPENSES FOR ITS INDEPENDENT CONTRACTORS ON PART VII, SECTION B, LINE 1 ON ITS FORM 990.

Return Reference - Identifier		Explanation									
FORM 990, PART IX, LINE 11G - OTHER FEES FOR SERVICES	(a) Description	(b) Total Expenses	(c) Program Service Expenses	(d) Management and General Expenses	(e) Fundraising Expenses						
	SHARED SERVICES	47,492,761	47,492,761	0	0						
	PHYSICIAN CONTRACT	21,727,983	21,727,983	0	0						
	OTHER CONTRACTED SERVICES	18,056,303	18,056,303	0	0						
	TEMP LABOR	11,752,966	11,752,966	0	0						
	Total	99,030,013	99,030,013	0	0						
FORM 990, PART XI, LINE 9 -		(b) Amount									
OTHER CHANGES IN NET ASSETS OR FUND BALANCES	EQUITY TRANSFER		- 20,956,543								
	CHANGE IN BWMC FD NET		3,083,732								
	CAPITAL TRANSFER TO AFI	FILIATES			- 2,079,616						
	NON OPERATING SWAP EX		- 2,129,000								
	MALPRACTICE ADJUSTMEN		- 83,000								
	PENSION ADJUSTMENT		7,644,803								

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Attach to Form 990. ▶ Go to www.irs.gov/Form990 for instructions and the latest information. Open to Public Inspection

Name of the organization BALTIMORE WASHINGTON MEDICAL CENTER, INC. **Employer identification number** 52-0689917

Part I Identification of Disregarded Entities. Complete if the or	rganization answered "Yes	s" on Form 990, Pa	art IV, line 33.		
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
<u>(1)</u>					
(2)					
(3)					
(4)					
(5)					
(6)					

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year. Part II

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5	g) 512(b)(13) rolled ity?
						Yes	No
(1)BALTIMORE WASHINGTON EMERGENCY PHYS INC (52-1756326)	HEALTHCARE	MD	501(C)(3)	12 TYPE I	BWHS		~
301 HOSPITAL DRIVE, GLEN BURNIE, MD 21061							
(2) BALTIMORE WASHINGTON HEALTHCARE SERVICES (52-1830243)	HEALTHCARE	MD	501(C)(3)	12 TYPE I	UMBWMS		V
301 HOSPITAL DRIVE, GLEN BURNIE, MD 21061							
(3) UM BALTIMORE WASHINGTON MEDICAL SYSTEM (52-1830242)	HEALTHCARE	MD	501(C)(3)	12 TYPE I	UMMSC		'
301 HOSPITAL DRIVE, GLEN BURNIE, MD 21061							
(4) NORTH ARUNDEL DEVELOPMENT CORPORATION (52-1318404)	REAL ESTATE	MD	501(C)(2)		NCC		~
301 HOSPITAL DRIVE, GLEN BURNIE, MD 21061							
(5) NORTH COUNTY CORPORATION (52-1591355)	REAL ESTATE	MD	501(C)(2)		UMBWMS		'
301 HOSPITAL DRIVE, GLEN BURNIE, MD 21061							
(6) CHESTER RIVER HEALTH FOUNDATION INC (52-1338861)	FUNDRAISING	MD	501(C)(3)	8	UMSRH		'
100 BROWN STREET, CHESTERTOWN, MD 21620							
(7)(SEE STATEMENT)							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2020

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512 – 514)	(f) Share of total income	(g)	(h) Disproportionate allocations?		isproportionate Code V—UBI		i) eral or aging ner?	(k) Percentage ownership
							Yes	No		Yes	No	
(1) (SEE STATEMENT)												
(2)												
(3)												
(4)												
(5)												
(6)												
(7)												

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	Section 5 contr enti	i) 512(b)(13) rolled ity?
								Yes	No
(1) (SEE STATEMENT)									
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									

Schedule R (Form 990) 2020

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note	e: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.	Y	es	No
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II–IV?			
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	a		~
b	Gift, grant, or capital contribution to related organization(s))		~
С	Gift, grant, or capital contribution from related organization(s)		/	
d	Loans or loan guarantees to or for related organization(s)	t		~
е	Loans or loan guarantees by related organization(s)) (/	
f	Dividends from related organization(s)	f		~
g	Sale of assets to related organization(s)	9		~
h	Purchase of assets from related organization(s)	1		~
i	Exchange of assets with related organization(s)	i		~
j	Lease of facilities, equipment, or other assets to related organization(s)	i		~
-				
k	Lease of facilities, equipment, or other assets from related organization(s)			~
- 1	Performance of services or membership or fundraising solicitations for related organization(s)	_		~
m		n		
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)		/	
0	Sharing of paid employees with related organization(s)		/	
n	Reimbursement paid to related organization(s) for expenses	, ,	/	
q	Reimbursement paid by related organization(s) for expenses	-		~
٩				
r	Other transfer of cash or property to related organization(s)	r i	/	
s	Other transfer of cash or property from related organization(s)			
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction t			
	(a) (b) (c) (d)		1010	
	Name of related organization Transaction Amount involved Method of determining am	ount ii	nvolve	ed
	type (a-s)			
(1)				
. ,				
(2)				
(3)				
(4)				
(5)				
(0)				
(6)				

Schedule R (Form 990) 2020

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

	(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	unrelated, excluded from tax under	Predominant ncome (related, related, excluded from tax under Are all partr section 501(c)(3) organization		(e) (f) Are all partners section 501(c)(3) organizations?		(h) Disproportionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
				sections 512-514)	Yes No	No			Yes	No		Yes	No	
(1)														
(2)														
(3)														
(4)														
(5)														
(6)														
(7)														
(8)														
(9)														
(10)														
(11)														
(12)														
(13)														
(14)														
(15)														
(16)														

(a) Name, address and EIN of related organization	(b) Primary Activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) So 512(b controlle	d entity?
(7) UNIV OF MD SHORE REGIONAL HEALTH, INC (52-2046500) 100 BROWN STREET, CHESTERTOWN, MD 21620	HEALTHCARE	MD	501(C)(3)	12 TYPE I	UMMSC	Yes	No ✓
(8) CHESTER RIVER HOSPITAL CENTER (52-0679694) 100 BROWN STREET, CHESTERTOWN, MD 21620	HEALTHCARE	MD	501(C)(3)	3	UMSRH		✓
(9) CHESTER RIVER MANOR INC (52-6070333) 200 MORGNEC ROAD, CHESTERTOWN, MD 21620	HEALTHCARE	MD	501(C)(3)	10	UMSRH		✓
(10) MARYLAND GENERAL CLINICAL PRACTICE GROUP (52-1566211) 827 LINDEN AVENUE, BALTIMORE, MD 21201	HEALTHCARE	MD	501(C)(3)	12 TYPE II	UMMTH		✓
(11) UNIVERSITY OF MARYLAND MIDTOWN HEALTH, INC (52-1175337) 827 LINDEN AVENUE, BALTIMORE, MD 21201	HEALTHCARE	MD	501(C)(3)	12 TYPE II	UMMSC		✓
(12) MARYLAND GENERAL HOSPITAL INC (52-0591667) 827 LINDEN AVENUE, BALTIMORE, MD 21201	HEALTHCARE	MD	501(C)(3)	3	UMMTH		✓
(13) CARE HEALTH SERVICES INC (52-1510269) 219 SOUTH WASHINGTON STREET, EASTON, MD 21601	HEALTHCARE	MD	501(C)(3)	10	SHS		>
(14) MEMORIAL HOSPITAL FOUNDATION INC (52-1282080) 219 SOUTH WASHINGTON STREET, EASTON, MD 21601	FUNDRAISING	MD	501(C)(3)	12 TYPE I	SHS		✓
(15) UNIVERSITY OF MARYLAND COMMUNITY MEDICAL (52-1874111) 22 SOUTH GREENE STREET, BALTIMORE, MD 21201	HEALTHCARE	MD	501(C)(3)	3	UMSRH		>
(16) SHORE HEALTH SYSTEM INC (52-0160538) 219 SOUTH WASHINGTON STREET, EASTON, MD 21601	HEALTHCARE	MD	501(C)(3)	3	UMSRH		>
(17) JAMES LAWRENCE KERNAN HOSPITAL INC (52-0591639) 2200 KERNAN DRIVE, BALTIMORE, MD 21207	HEALTHCARE	MD	501(C)(3)	3	UMMSC		\
(18) UMMS FOUNDATION, INC (52-2238893) 22 SOUTH GREENE STREET, BALTIMORE, MD 21201	FUNDRAISING	MD	501(C)(3)	12 TYPE I	UMMSC		✓
(19) UNIVERSITY OF MD MEDICAL SYSTEM CORP (52-1362793) 22 SOUTH GREENE STREET, BALTIMORE, MD 21201	HEALTHCARE	MD	501(C)(3)	3	N/A		✓
(20) UNIVERSITY OF MARYLAND CHARLES REGIONAL (52-2155576) PO BOX 1070, LA PLATA, MD 20646	HEALTHCARE	MD	501(C)(3)	12 TYPE III-FI	UMMSC		✓
(21) CIVISTA MEDICAL CENTER, INC (52-0445374) PO BOX 1070, LA PLATA, MD 20646	HEALTHCARE	MD	501(C)(3)	3	UMCRH		✓
(22) CHARLES REGIONAL MEDICAL CENTER FOUNDATION (52-1414564) PO BOX 1070, LA PLATA, MD 20646	FUNDRAISING	MD	501(C)(3)	12 TYPE I	UMCRH		✓
(23) UNIV OF MD ST. JOSEPH FOUNDATION, INC (52-1681044) 7601 OSLER DRIVE, TOWSON, MD 21204	FUNDRAISING	MD	501(C)(3)	12 TYPE I	UMSJHS		✓
(24) UMSJ HEALTH SYSTEM, LLC (46-2097818) 7601 OSLER DRIVE, TOWSON, MD 21204	HEALTHCARE	MD	501(C)(3)	3	UMMSC		✓
(25) HARFORD MEMORIAL HOSPITAL, INC (52-0591484) 520 UPPER CHESAPEAKE DR, BEL AIR, MD 21014	HEALTHCARE	MD	501(C)(3)	3	UMUCHS		✓
(26) UM UPPER CHESAPEAKE HEALTH SYSTEM, INC (52-1398513) 520 UPPER CHESAPEAKE DR, BEL AIR, MD 21014	HEALTHCARE	MD	501(C)(3)	12 TYPE III-O	UMMSC		✓
(27) UPPER CHESAPEAKE HEALTH FOUNDATION, INC (52-1398507) 520 UPPER CHESAPEAKE DR, BEL AIR, MD 21014	FUNDRAISING	MD	501(C)(3)	12 TYPE I	UMUCHS		✓
(28) UPPER CHESAPEAKE MEDICAL CENTER, INC (52-1253920) 520 UPPER CHESAPEAKE DR, BEL AIR, MD 21014	HEALTHCARE	MD	501(C)(3)	3	UMUCHS		✓
(29) UPPER CHESAPEAKE MEDICAL SERVICES, INC (52-1501734) 520 UPPER CHESAPEAKE DR, BEL AIR, MD 21014	HEALTHCARE	MD	501(C)(3)	10	UMUCHS		✓

(a) Name, address and EIN of related organization	(b) Primary Activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Se 512(b controlle)(13)
						Yes	No
(30) UPPER CHESAPEAKE PROPERTIES, INC (52-1907237) 520 UPPER CHESAPEAKE DR, BEL AIR, MD 21014	REAL ESTATE	MD	501(C)(2)		UMUCHS		✓
(31) UPPER CHES RESIDENTIAL HOSPICE HOUSE, INC (26-0737028) 520 UPPER CHESAPEAKE DR, BEL AIR, MD 21014	HOSPICE	MD	501(C)(3)	10	UMUCHS		✓
(32) HARFORD CRISIS CENTER, INC. (52-1229742) 520 UPPER CHESAPEAKE DR, BEL AIR, MD 21014	HOME CARE	MD	501(C)(3)	12 TYPE II	UMUCHS		✓
(33) UM CAPITAL REGION HEALTH, INC (82-3596114) 250 W PRATT ST, STE 2400, BALTIMORE, MD 21201	HEALTHCARE	MD	501(C)(3)	12 TYPE III-FI	UMMSC		✓
(34) BALTIMORE WASHINGTON MEDICAL CENTER FOUNDATION, INC. (52-1813656) 301 HOSPITAL DRIVE, GLEN BURNIE, MD 21061	FUNDRAISING	MD	501(C)(3)	12 TYPE III-FI	N/A		✓
(35) DIMENSIONS HEALTH CORPORATION (52-1289729) 901 HARRY S. TRUMAN DRIVE N, UPPER MARLBORO, MD 20774	HEALTHCARE	MD	501(C)(3)	3	UMMSC		✓
(36) DIMENSIONS HEALTHCARE ASSOCIATES (52-1902711) 901 HARRY S. TRUMAN DRIVE N, UPPER MARLBORO, MD 20774	HEALTHCARE	MD	501(C)(3)	12 TYPE I	UMCAPRH		✓

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(a) Name, address and EIN of related organization	(b) Primary Activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income related, unrelated, excluded from tax under sections 512- 514	(f) Share of total income	(g) Share of end-of-year assets	Dispropor tionate		1 (Form	Gen o mana parti	or aging ner?	(k) Percentage ownership
							Yes	No	1065)	Yes	No	
(1) ARUNDEL PHYSICIANS ASSOCIATES (52-2000762) 301 HOSPITAL DRIVE, GLEN BURNIE, MD 21061	HEALTHCARE	MD	APA, INC	N/A	N/A	N/A		✓			✓	
(2) BALTIMORE WASHINGTON IMAGING (20- 0806027) 301 HOSPITAL DRIVE, GLEN BURNIE, MD 21061	HEALTHCARE	MD	UMBWMS	N/A	N/A	N/A		✓			>	
(3) UNIVERSITYCARE LLC (52-1914892) 22 SOUTH GREENE STREET, BALTIMORE, MD 21201	HEALTHCARE	MD	UMMSC	N/A	N/A	N/A		✓			>	
(4) O'DEA MEDICAL ARTS LIMITED PAR (52- 1682964) 7601 OSLER DRIVE, TOWSON, MD 21204	RENTAL	MD	SJMC PROP.	N/A	N/A	N/A		✓			>	
(5) ADVANCED IMAGING AT ST JOSEPH (52- 1958002) 7601 OSLER DRIVE, TOWSON, MD 21204	HEALTHCARE	MD	UMSJMC	N/A	N/A	N/A		✓			>	
(6) UNIVERSITY OF MARYLAND CHARLES (30- 0956382) PO BOX 1070, LAPLATA, MD 20646	HEALTHCARE	MD	UMCRCP	N/A	N/A	N/A		✓			>	
(7) BALTIMORE ASC VENTURES, LLC (82- 4133899) 7620 YORK ROAD, TOWSON, MD 21204	HEALTHCARE	DE	UMSJMC	N/A	N/A	N/A		✓			\	
(8) UCHS/UMMS REAL ESTATE TRUST (27-6803540) 520 UPPER CHESAPEAKE DRIVE, BEL AIR, MD 21014	HOLDING CO	MD	UMMSC	N/A	N/A	N/A		✓			✓	

(a) Name, address and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C-corp, S-corp or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Se 512(b contr enti)(13)
(1) ARUNDEL PHYSICIANS ASSOCIATES, INC (52-1992649)								Yes	No
301 HOSPITAL DRIVE, GLEN BURNIE, MD 21061	HEALTHCARE	MD	N/A	C CORPORATION	N/A	N/A	N/A		✓
(2) BALTIMORE WASHINGTON HEALTH ENTERPRISES (52- 1936656) 301 HOSPITAL DRIVE, GLEN BURNIE, MD 21061	HEALTHCARE	MD	N/A	C CORPORATION	N/A	N/A	N/A		✓
(3) BW PROFESSIONAL SERVICES, INC (52-1655640) 301 HOSPITAL DRIVE, GLEN BURNIE, MD 21061	HEALTHCARE	MD	N/A	C CORPORATION	N/A	N/A	N/A		✓
(4) NA EXECUTIVE BUILDING CONDO ASSN, INC 301 HOSPITAL DRIVE, GLEN BURNIE, MD 21061	REAL ESTATE	MD	N/A	C CORPORATION	N/A	N/A	N/A		1
(5) UM CHARLES REGIONAL CARE PARTNERS (52- 2176314) PO BOX 1070, LA PLATA, MD 20646	HEALTHCARE	MD	N/A	C CORPORATION	N/A	N/A	N/A		✓
(6) UNIVERSITY MIDTOWN PROF CENTER (52-1891126) 827 LINDEN AVENUE, BALTIMORE, MD 21201	REAL ESTATE	MD	N/A	C CORPORATION	N/A	N/A	N/A		✓
(7) UNIVERSITY OF MARYLAND HEALTH ADVANTAGE (46- 1411902) 22 SOUTH GREENE STREET, BALTIMORE, MD 21201	INSURANCE	MD	N/A	C CORPORATION	N/A	N/A	N/A		✓
(8) UNIVERSITY OF MARYLAND HEALTH PARTNERS (45- 2815803) 22 SOUTH GREENE STREET, BALTIMORE, MD 21201	INSURANCE	MD	N/A	C CORPORATION	N/A	N/A	N/A		✓
(9) UNIVERSITY OF MARYLAND MEDICAL SYSTEM HE (45- 2815722) 22 SOUTH GREENE STREET, BALTIMORE, MD 21201	INSURANCE	MD	N/A	C CORPORATION	N/A	N/A	N/A		✓
(10) UPPER CHESAPEAKE HEALTH VENTURES, INC (52-2031264) 520 UPPER CHESAPEAKE DR, BEL AIR, MD 21014	HEALTHCARE	MD	N/A	C CORPORATION	N/A	N/A	N/A		/
(11) UPPER CHESAPEAKE MEDICAL CENTER LAND CON (77-0674478) 520 UPPER CHESAPEAKE DR, BEL AIR, MD 21014	REAL ESTATE	MD	N/A	C CORPORATION	N/A	N/A	N/A		/
(12) UPPER CHESAPEAKE MEDICAL OFFICE BUILDING (52-1946829) 520 UPPER CHESAPEAKE DR, BEL AIR, MD 21014	REAL ESTATE	MD	N/A	C CORPORATION	N/A	N/A	N/A		/
(13) SHORE ORTHOPEDICS, INC (37-1817262) 219 S WASHINGTON STREET, EASTON, MD 21601	HEALTHCARE	MD	N/A	C CORPORATION	N/A	N/A	N/A		✓
(14) MADISON MANOR, INC (52-1269059) 5801 42ND AVE, HYATTSVILLE, MD 20781	HEALTHCARE	MD	N/A	C CORPORATION	N/A	N/A	N/A		✓
(15) AFFILIATED ENTERPRISES, INC (52-1542144) 3001 HOSPITAL DRIVE, CHEVERLY, MD 20785	HEALTHCARE	MD	N/A	C CORPORATION	N/A	N/A	N/A		✓
(16) DIMENSIONS ASSURANCE LTD (98-0348082) PO BOX 1363, GENESIS BLDG, GRAND CAYMAN, CJ	INSURANCE	CAYMAN ISLANDS	N/A	C CORPORATION	N/A	N/A	N/A		✓
(17) RIVERSIDE HEALTH OF DELAWARE, INC (46-3205820) 1966 GREENSPRING DRIVE, STE 600, TIMONIUM, MD 21093	HEALTHCARE	DE	N/A	C CORPORATION	N/A	N/A	N/A		✓
(18) RIVERSIDE HEALTH OF DC, INC (46-1411713) 1966 GREENSPRING DRIVE, STE 600, TIMONIUM, MD 21093	HEALTHCARE	DC	N/A	C CORPORATION	N/A	N/A	N/A		✓

CONSOLIDATED FINANCIAL STATEMENTS

University of Maryland Medical System Corporation and Subsidiaries Years Ended June 30, 2021 and 2020 With Report of Independent Auditors

Ernst & Young LLP



University of Maryland Medical System Corporation and Subsidiaries

Consolidated Financial Statements

Years Ended June 30, 2021 and 2020

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Ernst & Young LLP Suite 310 1201 Wills Street Baltimore, MD 21231 Tel: +1 410 539 7940 Fax: +1 410 783 3832

Report of Independent Auditors

The Board of Directors
University of Maryland Medical System Corporation

We have audited the accompanying consolidated financial statements of University of Maryland Medical System Corporation and Subsidiaries, which comprise the consolidated balance sheets as of June 30, 2021 and 2020, and the related consolidated statements of operations, changes in net assets, and cash flows for the years then ended, and the related notes to the consolidated financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in conformity with U.S. generally accepted accounting principles; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free of material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

2107-3824131



Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of University of Maryland Medical System Corporation and Subsidiaries at June 30, 2021 and 2020, and the consolidated results of their operations, changes in their net assets, and their cash flows for the years then ended in conformity with U.S. generally accepted accounting principles.

Ernst & Young LLP

October 28, 2021

Consolidated Balance Sheets

(In Thousands)

	June 30				
		2021		2020	
Assets					
Current assets:					
Cash and cash equivalents	\$	858,543	\$	961,647	
Assets limited as to use, current portion		54,457		64,026	
Accounts receivable:					
Patient accounts receivable, net		529,825		472,351	
Other		223,549		118,228	
Inventories		105,076		105,879	
Assets held for sale		_		149,563	
Prepaid expenses and other current assets		32,233		60,178	
Total current assets		1,803,683		1,931,872	
Investments		1,355,157		927,366	
Assets limited as to use, less current portion		1,338,262		1,113,986	
Property and equipment, net		2,753,060		2,556,548	
Investments in joint ventures		103,098		92,485	
Other assets		501,852		517,654	
Total assets	\$	7,855,112	\$	7,139,911	
Liabilities and net assets					
Current liabilities:					
Trade accounts payable	\$	429,032	\$	302,133	
Accrued payroll and benefits	4	343,770	Ψ	282,410	
Advances from third-party payors		563,933		773,947	
Lines of credit		113,000		193,500	
Short-term financing		-		150,000	
Other current liabilities		133,624		129,813	
Liabilities held for sale				65,461	
Long-term debt subject to short-term remarketing arrangements		153,510		28,794	
Current portion of long-term debt		29,751		40,468	
Total current liabilities		1,766,620		1,966,526	
Long-term debt, less current portion and amount subject to					
short-term remarketing arrangements		1,788,367		1,438,257	
Other long-term liabilities		757,633		653,388	
Interest rate swap liabilities		203,609		270,430	
Total liabilities	-	4,516,229		4,328,601	
Net assets:					
Without donor restrictions		3,036,143		2,055,346	
With donor restrictions		302,740		755,964	
Total net assets		3,338,883		2,811,310	
Total liabilities and net assets	\$	7,855,112	\$	7,139,911	
2 cm manning and nev appear	Ψ	,,000,112	Ψ	1,910/9/11	

See accompanying notes to consolidated financial statements.

Baltimore Washington Medical Center, Inc. - 52-0689917

Consolidated Statements of Operations and Changes in Net Assets (In Thousands)

	 Year Endo 2021	ed J	une 30 2020
Operating revenue, gains, and other support:			
Net patient service revenue	\$ 4,288,842	\$	3,915,931
State and county support	20,025		19,737
CARES Act – Provider relief funds	155,723		199,632
Other revenue	305,251		228,754
Total operating revenue, gains, and other support	4,769,841		4,364,054
Operating expenses:			
Salaries, wages, and benefits	2,428,690		2,230,484
Expendable supplies	882,966		760,113
Purchased services	705,847		696,028
Contracted services	305,273		276,959
Depreciation and amortization	244,277		235,891
Interest expense	 32,467		46,561
Total operating expenses	 4,599,520		4,246,036
Income from continuing operations	170,321		118,018
Nonoperating income and expenses, net:			
Unrestricted contributions	3,882		9,293
Equity in net income of joint ventures	11,230		3,536
Investment income, net	41,377		24,635
Change in fair value of investments	184,661		(4,884)
Change in fair value of undesignated interest rate swaps	65,325		(75,811)
Other nonoperating losses, net	(38,888)		(24,376)
Loss on early extinguishment of debt	 (8,565)		
Excess of revenues over expenses from continuing operations	429,343		50,411
(Loss) gain on discontinued operations, net	 (529)		19,599
Excess of revenues over expenses	\$ 428,814	\$	70,010

Consolidated Statements of Operations and Changes in Net Assets (continued) (In Thousands)

		thout Donor testrictions		Vith Donor estrictions	Total
Balance at June 30, 2019	\$	1,973,405	\$	764,219 \$	2,737,624
Excess of revenues over expenses from continuing	*	-, ,	*	, , , , , , , , , , , , , , , , , , , ,	_,, _ , ,
operations		50,411		_	50,411
Gain on discontinued operations, net		19,599		_	19,599
Investment gains, net		,		1,206	1,206
State support for capital		_		20,803	20,803
Contributions, net		_		18,111	18,111
Net assets released from restrictions used for operations					
and nonoperating activities		_		(6,307)	(6,307)
Net assets released from restrictions used for purchase					
of property and equipment		18,791		(18,791)	_
Change in economic and beneficial interests in the net					
assets of related organizations		27,283		(27,283)	_
Change in funded status of defined benefit pension plans		(36,971)		_	(36,971)
Other		2,828		4,006	6,834
Increase (decrease) in net assets		81,941		(8,255)	73,686
Balance at June 30, 2020		2,055,346		755,964	2,811,310
Excess of revenues over expenses from continuing					
operations		429,343		_	429,343
Loss on discontinued operations, net		(529)		_	(529)
Investment gains, net		_		15,589	15,589
State support for capital		_		15,189	15,189
Contributions, net		_		15,603	15,603
Net assets released from restrictions used for operations and nonoperating activities		_		(7,597)	(7,597)
Net assets released from restrictions used for purchase		207.220			(1,421)
of property and equipment		386,238		(386,238)	_
Change in economic and beneficial interests in the net assets of related organizations		120,495		(107,725)	12,770
Change in funded status of defined benefit pension plans		52,567			52,567
Other		(7,317)		1,955	(5,362)
Increase (decrease) in net assets		980,797		(453,224)	527,573
Balance at June 30, 2021	\$	3,036,143	\$	302,740 \$	3,338,883

See accompanying notes to consolidated financial statements.

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Consolidated Statements of Cash Flows (In Thousands)

		Year Ended June 30 2021 2020			
On anoting activities		2021	2020		
Operating activities Increase in net assets	Φ	527 573 ¢	72 696		
	\$	527,573 \$	73,686		
Adjustments to reconcile increase in net assets to net cash					
provided by operating activities:		244,277	235,891		
Depreciation and amortization		· · · · · · · · · · · · · · · · · · ·			
Amortization of bond premium and deferred financing costs Net realized gains and change in fair value of investments		(2,438)	1,477		
		(226,038)	(3,183)		
Equity in net income of joint ventures		(11,230)	(3,536)		
Change in economic and beneficial interests in net assets of		(14.741)	27 201		
related organizations		(14,741)	27,281		
Change in fair value of interest rate swaps		(65,325)	74,256		
Change in funded status of defined benefit pension plans		52,567	36,971		
Restricted contributions, grants and other support, net		(46,381)	(40,120)		
Loss on early extinguishment of debt Loss on divestiture of UM Health Plans		8,565	_		
		3,266	_		
Change in operating assets and liabilities:		(57.474)	(12.027)		
Patient accounts receivable		(57,474)	(13,027)		
Other receivables, prepaid expenses, other current assets,		(07.100)	(7(747)		
and other assets		(97,198)	(76,747)		
Inventories		803	(35,401)		
Trade accounts payable, accrued payroll and benefits,		221 200	74 225		
other current liabilities, and other long-term liabilities		231,300	74,235		
Advances from third-party payors		(210,014)	634,784		
Net cash provided by operating activities		337,512	986,567		
T 1. 1. 1.					
Investing activities					
Purchases and sales of investments and assets limited		(467.207)	125.050		
as to use, net		(467,307)	125,958		
Purchases of alternative investments		(72,432)	(79,572)		
Sales of alternative investments		91,351	101,417		
Purchase of UM Ambulatory Care, LLC, net cash acquired		- (440.552)	(608)		
Purchases of property and equipment		(440,572)	(461,896)		
Sale of UM Health Plan, LLC net cash proceeds		65,555	_		
Transfer of funds from UCH Legacy Funding Corp		122,504	1 000		
Distributions from joint ventures, net		2,327	1,922		
Net cash used in investing activities		(698,574)	(312,779)		

Consolidated Statements of Cash Flows (continued) (In Thousands)

		Year Ended 2021	June 30 2020
Financing activities			
Proceeds from long-term debt	\$	783,994 \$	_
Payment of debt issuance costs		(5,484)	(45,434)
Repayment of long-term debt and capital leases		(470,528)	_
(Repayments of) draws on lines of credit, net		(80,500)	32,200
Restricted contributions, grants, and other support		46,381	40,120
Net cash provided by financing activities		273,863	26,886
Net (decrease) increase in cash, cash equivalents, and			
restricted cash		(87,199)	700,674
Cash, cash equivalents, and restricted cash, beginning of year		1,212,623	511,949
Cash, cash equivalents, and restricted cash, end of year	\$	1,125,424 \$	1,212,623
Cash and cash equivalents	\$	858,543 \$	961,647
Restricted cash included in assets limited as to use		266,881	250,976
Cash, cash equivalents, and restricted cash, end of year	\$	1,125,424 \$	1,212,623
Discontinued an audience			
Discontinued operations	Φ	(6 152) ¢	10.274
Operating activities	\$	(6,452) \$	19,374
Investing activities	\$	- \$	(569)
Financing activities	\$	- \$	
Supplemental disclosures of cash flow information			
Cash paid during the year for interest, net of amounts capitalized	\$	32,737 \$	54,306
Amount included in accounts payable for construction in progress	\$	43,215 \$	45,415

See accompanying notes to consolidated financial statements.

Notes to Consolidated Financial Statements (In Thousands)

June 30, 2021

1. Organization and Summary of Significant Accounting Policies

Organization

The University of Maryland Medical System Corporation (the Corporation or UMMS) is a private, not-for-profit corporation providing comprehensive healthcare services through an integrated regional network of hospitals and related clinical enterprises. UMMS was created in 1984 when its founding hospital was privatized by the State of Maryland. Prior to that time, the founding hospital was state-owned, operated and financed as part of the University of Maryland, now a part of the University System. As part of the privatization process, the Maryland General Assembly and the University of Maryland's Board of Regents adopted legislation (the Governance Legislation) separating the major health care delivery components from the University System to UMMS. This Governance Legislation provides for certain level of oversight by the State of Maryland to ensure UMMS' founding purposes are consistently set forth in its functions and operating practices.

Over its history, UMMS evolved into a multi-hospital system with academic, community and specialty service missions reaching primarily across Maryland. In continuing partnership with the University of Maryland School of Medicine, UMMS operates healthcare programs that improve the physical and mental health of thousands of people each day.

The accompanying consolidated financial statements include the accounts of the Corporation, its wholly owned subsidiaries, and entities controlled by the Corporation. In addition, the Corporation maintains equity interests in various unconsolidated joint ventures, which are described in Note 5. The significant operating divisions of the Corporation are described in further detail below.

All material intercompany balances and transactions have been eliminated in consolidation.

Recent Acquisitions and Divestitures

During the year ended June 30, 2020, the Corporation signed a letter of intent to sell the assets and liabilities of UM Health Plans, which included both the Medicaid Plan and Medicare Advantage Plan. Based on the criteria in Accounting Standards Codification (ASC) 205, *Discontinued Operations*, it was determined that the pending sale met the criteria for discontinued operations treatment. As of June 30, 2021 and 2020, assets held for sale were approximately \$0 and \$149,600 and liabilities held for sale were approximately \$0 and \$65,500, respectively. For the years ended

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Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

June 30, 2021 and 2020, operating revenues from discontinued operations were approximately \$117,112 and \$361,618, respectively. For the years ended June 30, 2021 and 2020, operating and nonoperating expenses from discontinued operations were approximately \$114,375 and \$342,019, respectively. The transaction was completed on October 10, 2020, resulting in a loss on sale of \$3,266, which is included in the net loss from discontinued operations of \$529 for the year ended June 30, 2021.

Effective March 1, 2020, the Corporation purchased the full interest in nine urgent care sites from ChoiceOne, which is a subsidiary of Fresenius Medical Care. Previously the urgent care sites were operated under a joint venture agreement between ChoiceOne and three affiliates: UM St. Joseph Medical Center, UM Shore Regional Health and UM Upper Chesapeake Health. Upon becoming a wholly-owned subsidiary of the Corporation, the nine sites were moved under one Company, University of Maryland Ambulatory Care, LLC (UM Ambulatory Care).

University of Maryland Medical Center (Medical Center)

The Medical Center, which is a major component of UMMS, is a 806-bed academic medical center located in Baltimore. The Medical Center has served as the teaching hospital of the School of Medicine of the University System of Maryland, Baltimore since 1823. As part of the privatization in 1984, only clinical faculty members of the School of Medicine may serve as medical staff of the Medical Center.

The Medical Center is comprised of two operating divisions: University Hospital, which includes the Greenebaum Cancer Center, and Shock Trauma Center. University Hospital, which generates approximately 80% of the Medical Center's admissions and patient days, is a tertiary teaching hospital providing over 70 clinical services and programs. The Greenebaum Cancer Center specializes in the treatment of cancer patients and is a site for clinical cancer research. The Shock Trauma Center, which specializes in emergency treatment of patients suffering severe trauma, generates approximately 20% of admissions and patient days.

The Medical Center's operations include UniversityCARE, LLC (UCARE), a physician hospital organization of which the Corporation owns a majority ownership interest and therefore consolidates, and 36 South Paca Street, LLC, a wholly owned subsidiary of the Corporation that operates a residential apartment building.

Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

The Corporation has certain agreements with various departments of the University of Maryland School of Medicine concerning the provision of professional and administrative services to the Corporation and its patients. Total expense under these agreements in the years ended June 30, 2021 and 2020, was approximately \$190,417 and \$168,438, respectively.

University of Maryland Rehabilitation and Orthopaedic Institute (ROI)

ROI is comprised of a medical/surgical and rehabilitation hospital in Baltimore with 137 licensed beds, which includes rehabilitation beds, chronic care beds, medical/surgical beds, and off-site physical therapy facilities.

A related corporation, The James Lawrence Kernan Endowment Fund, Inc. (Kernan Endowment), is governed by a separate, independent board of directors and is required to hold investments and income derived therefrom for the exclusive benefit of ROI. Accordingly, the accompanying consolidated financial statements reflect an economic interest in the net assets of the Kernan Endowment.

University of Maryland Medical Center Midtown Campus (Midtown)

Midtown is located in Baltimore city and is comprised of University of Maryland Midtown Hospital (UM Midtown), with 177 licensed beds, including 100 acute care beds and 77 chronic care beds and a wholly owned subsidiary providing primary care.

University of Maryland Baltimore Washington Medical System, Inc. (Baltimore Washington)

Baltimore Washington is located in Anne Arundel County, a suburb of Baltimore city, and is a health system comprised of University of Maryland Baltimore Washington Medical Center (UM Baltimore Washington), a 285-bed acute care hospital providing a broad range of services, and several wholly owned subsidiaries providing emergency physician and other services.

Baltimore Washington Medical Center Foundation, Inc. (BWMC Foundation) is governed by a separate, independent board of directors and is required to hold investments and income derived therefrom for the exclusive benefit of UM Baltimore Washington. Accordingly, the accompanying consolidated financial statements reflect an economic interest in the net assets of the BWMC Foundation.

Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

University of Maryland Shore Regional Health System (Shore Regional)

Shore Regional is a health system located on the Eastern Shore of Maryland. Shore Regional owns and operates University of Maryland Memorial Hospital (UM Memorial), a 132-bed acute care hospital providing inpatient and outpatient services in Easton, Maryland; University of Maryland Dorchester Hospital (UM Dorchester), a 34-bed acute care hospital providing inpatient and outpatient services in Cambridge, Maryland; University of Maryland Chester River Hospital Center (UM Chester River), a 21-bed acute care hospital providing inpatient and outpatient services to the residents of Kent and Queen Anne's counties; Shore Emergency Center at Queenstown (Shore Emergency Center), a free-standing emergency center; Memorial Hospital Foundation (Memorial Foundation), a nonprofit corporation established to solicit donations for the benefit of UM Memorial; Chester River Health Foundation (Chester River Foundation), a nonprofit corporation established to solicit donations for the benefit of UM Chester River; and several other subsidiaries providing various outpatient and home care services.

Dorchester General Hospital Foundation, Inc. (Dorchester Foundation) is governed by a separate, independent board of directors to raise funds on behalf of UM Dorchester. Shore Regional does not have control over the policies or decisions of the Dorchester Foundation, and accordingly, the accompanying consolidated financial statements reflect a beneficial interest in the net assets of the Dorchester Foundation.

University of Maryland Charles Regional Health System, Inc. (Charles Regional)

Charles Regional owns and operates University of Maryland Charles Regional Medical Center (UM Charles Regional), which is comprised of a 99-bed acute care hospital and other community healthcare resources providing inpatient and outpatient services to the residents of Charles County in Southern Maryland.

University of Maryland St. Joseph Health System, LLC (St. Joseph)

St. Joseph owns and operates University of Maryland St. Joseph Medical Center (UM St. Joseph), a 219-bed, Catholic acute care hospital located in Towson, Maryland, as well as other subsidiaries providing inpatient and outpatient services to the residents of Baltimore County.

Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

University of Maryland Upper Chesapeake Health System (Upper Chesapeake)

Upper Chesapeake is a health system located in Harford County, Maryland. Upper Chesapeake's healthcare delivery system includes two acute care hospitals, University of Maryland Upper Chesapeake Medical Center (UM Upper Chesapeake), a 174-bed acute care hospital and University of Maryland Harford Memorial Hospital (UM Harford Memorial), an 82-bed acute care hospital; a physician practice; a land holding company; and Upper Chesapeake Health Foundation.

University of Maryland Capital Region Health (Capital Region)

Capital Region is a health system located in Prince George's County. Capital Region owns and operates the new state-of-the-art UM Capital Region Medical Center (UM Prince George's), a 205-bed acute care teaching hospital providing an array of services including emergency medicine, behavioral health, cardiac surgery, women's and infants health and a Level II Trauma Center; UM Laurel Medical Center (UM Laurel), a free standing medical facility providing emergency medicine and outpatient surgery and UM Bowie Health Center (UM Bowie) a free standing medical facility providing emergency medicine and diagnostic imaging and lab services.

University of Maryland Medical System Foundation, Inc. (UMMS Foundation)

The UMMS Foundation, a not-for-profit foundation, was established for the purpose of soliciting contributions on behalf of the Corporation.

University of Maryland Quality Care Network (QCN)

QCN, a wholly owned subsidiary of UMMS, is a network comprised of UMMS employed physicians and independent physician practices in the UMMS service area. The participants bear shared responsibility for the care of a defined population of patients and can contract as one entity with payors.

Basis of Presentation

The consolidated financial statements are prepared on the accrual basis of accounting in accordance with U.S. generally accepted accounting principles.

Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

Cash and Cash Equivalents

Cash and cash equivalents, excluding amounts shown within investments and assets limited as to use, consist of cash and interest-bearing deposits with maturities of three months or less from the date of purchase. Cash and cash equivalent balances may exceed amounts insured by federal agencies and, therefore, bear a risk of loss. The Corporation has not experienced such losses on these funds.

Investments and Assets Limited as to Use

The Corporation's investment portfolios, except alternative investments, are classified as trading and are reported in the consolidated balance sheets, as long-term assets, at June 30, 2021 and 2020. Unrealized holding gains and losses on trading securities with readily determinable market values as well as alternative investments are included in nonoperating income. Investment income, including realized gains and losses, is included in nonoperating income in the accompanying consolidated statements of operations and changes in net assets.

Assets limited as to use include investments set aside at the discretion of the board of directors for the replacement or acquisition of property and equipment, investments held by trustees under bond indenture agreements and self-insurance trust arrangements, and assets whose use is restricted by donors. Restricted investments are recorded in net assets with donor restrictions unless otherwise required by the donor or state law.

Assets limited as to use also include the Corporation's economic interests in financially interrelated organizations (Note 13).

Alternative investments, which the Corporation defines to include multi-strategy commingled funds, hedge funds, hedge fund-of-funds, and private equity investments, are recorded under the equity method of accounting. The equity method reflects the Corporation's share of the net asset values, as a practical expedient, which is based on the unit values of the interest as determined by the issuer sponsoring such interest dividing the fund's net assts at fair value by its units outstanding at the valuation dates. Because certain investments are not readily marketable, their fair value is subject to additional uncertainty, and therefore, values realized upon disposition may vary significantly from current reported values.

Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

Investments are exposed to certain risks, such as interest rate, credit, and overall market volatility. Due to the level of risk associated with certain investment securities, changes in the value of investment securities could occur in the near term, and these changes could materially differ from the amounts reported in the accompanying consolidated financial statements.

Inventories

Inventories, consisting primarily of drugs and medical/surgical supplies, are carried at the lower of cost or market, on a first-in, first-out basis.

Economic Interests in Financially Interrelated Organizations

The Corporation recognizes its rights to assets held by recipient organizations, which accept cash or other financial assets from a donor and agree to use those assets on behalf of or transfer those assets, the return on investment of those assets, or both, to the Corporation. Changes in the Corporation's economic interests in these financially interrelated organizations are recognized in the accompanying consolidated statements of changes in net assets.

Property and Equipment

Property and equipment are stated at cost or estimated fair value at date of contribution, less accumulated depreciation. Depreciation is provided on a straight-line basis over the estimated useful lives of the depreciable assets. The estimated useful lives of the assets are as follows:

Buildings	20 to 40 years
Building and leasehold improvements	5 to 15 years
Equipment	3 to 15 years

Interest costs incurred on borrowed funds less interest income earned on the unexpended bond proceeds during the period of construction are capitalized as a component of the cost of acquiring those assets.

Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

Gifts of long-lived assets, such as land, buildings, or equipment are reported as unrestricted support unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as restricted support. Absent explicit donor stipulations about how long those long-lived assets must be maintained, expirations of donor restrictions are reported when the donated or acquired long-lived assets are placed in service.

Deferred Financing Costs

Costs incurred related to the issuance of long-term debt, which are included in long-term debt, are deferred and are amortized over the life of the related debt agreements or the related letter of credit agreements using the effective-interest method.

Impairment of Long-Lived Assets

Long-lived assets, such as property, plant, and equipment, and purchased intangibles subject to amortization, are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by comparing the carrying amount of an asset to estimated undiscounted future cash flows expected to be generated by the asset. If the carrying amount of an asset exceeds its estimated future cash flows, an impairment charge is recognized in the amount by which the carrying amount of the asset exceeds the fair value of the asset. Assets to be disposed of would be separately presented in the consolidated balance sheets and reported at the lower of the carrying amount or fair value less costs to sell, and are no longer depreciated. The assets and liabilities of a disposed group classified as held for sale would be presented separately in the appropriate asset and liability sections of the consolidated balance sheets.

Impairment losses of \$2,900 and \$0 were recorded for the years ended June 30, 2021 and 2020, respectively.

Investments in Joint Ventures

When the Corporation does not have a controlling interest in an entity where less than 50% of the voting common stock is owned or does not exert a significant influence over the entity, the Corporation applies the equity method of accounting.

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Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

Self-Insurance

Under the Corporation's self-insurance programs (general and professional liability, workers' compensation, and employee health and long-term disability benefits), incurred claims are estimated primarily based upon actuarial methods which include incurred but not reported claims analysis and reported claims the severity of incidents and the expected timing of claim payments. These estimates are continually reviewed and adjusted as necessary based on experience. These adjustments are recorded within the current period operating income.

Net Assets

The Corporation classifies net assets based on the existence or absence of donor-imposed restrictions. Net assets without donor restrictions represent contributions, gifts, and grants, which have no donor-imposed restrictions or which arise as a result of operations. Net assets with donor restrictions are subject to donor-imposed restrictions that must or will be met either by satisfying a specific purpose and/or passage of time. Generally, the donors of these assets permit the use of all or part of the income earned on related investments for specific purposes. The restrictions associated with these net assets generally pertain to patient care, specific capital projects, and funding of specific hospital operations and community outreach programs.

Net Patient Service Revenue and Patient Accounts Receivable

In accordance with ASC 606, Revenue from Contracts with Customers, net patient service revenue, which includes hospital inpatient services, hospital outpatient services, physician services, and other patient services revenue, is recorded at the transaction price estimated by the Corporation to reflect the total consideration due from patients and third-party payors (including commercial payers and government programs) and others. Revenue is recognized over time as performance obligations are satisfied in exchange for providing goods and services in patient care. Revenue is recorded as these goods and services are provided. The services provided to a patient during an inpatient stay or outpatient visit represent a bundle of goods and services that are distinct and accounted for as a single performance obligation.

Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

The Corporation's estimate of the transaction price includes the Corporation's standard charges for the goods and services provided with a reduction recorded related to explicit price concessions for such items as contractual allowances, charity care, potential adjustments that may arise from payment and other reviews, and implicit price concessions such as uncollectible amounts. The price concessions are determined using the portfolio approach as a practical expedient to account for patient contracts as collective groups rather than individually. Based on historical experience, a significant portion of the self-pay population will be unable or unwilling to pay for services and only the amount anticipated to be collected is recognized the transactions price. Subsequent changes to the estimate of the transaction price are generally recorded as adjustment to net patient service revenue in the period of change. Subsequent changes that are determined to be the result of an adverse change in the payor's or patient's ability to pay are considered bad debt expense and recorded within operating expenses. Estimates for uncollectible amounts are based on the historical collections experience for similar payors and patients, current market conditions, and other relevant factors. The Corporation recognizes a significant amount of patient service revenue even though they do not assess the patient's ability to pay.

The standard charges for goods and services for the Medical Center, ROI, Midtown, Baltimore Washington, Shore Regional, Charles Regional, St. Joseph, Upper Chesapeake, and Capital Region reflects actual charges to patients based on rates established by the State of Maryland Health Services Cost Review Commission (HSCRC) in effect during the period in which the services are rendered. See Note 20 for further discussion on the HSCRC and regulated rates.

Patient accounts are recorded at the net realizable value based on certain assumptions determined by each payor. For third-party payors including Medicare, Medicaid, and commercial insurance, the net realizable value is based on the estimated contractual adjustments which is based on approved discounts on charges as permitted by the HSCRC. For self-pay accounts, which includes patients who are uninsured and the patient responsibility portion for patients with insurance, the net realizable value is determined using estimates of historical collection experience.

The Corporation has elected to apply the optional exemption in ASC 606-10-50-14a as all performance obligations relate to contracts with duration of less than one year. Under this exemption, the Corporation was not required to disclose the aggregate amount of the transaction price allocated to performance obligations that are unsatisfied or partially unsatisfied at the end of the reporting period. Any unsatisfied or partially unsatisfied performance obligations at the end of the year are completed within days or weeks of the end of the year.

Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

Net patient service revenue by line of business are as follows:

	Year Ended June 30					
	 2021	2020				
Hospital inpatient and outpatient services	\$ 4,013,287	\$ 3,658,694				
Physician services	267,800	238,498				
Other	7,755	18,739				
Net patient service revenue	\$ 4,288,842	\$ 3,915,931				

Charity Care

The Corporation is committed to providing quality healthcare to all, regardless of one's ability to pay. Patients who meet the criteria of its charity care policy receive services without charge or at amounts less than its established rates. The criteria for charity care consider the household income in relation to the federal poverty guidelines. The Corporation provides services at no charge for patients with adjusted gross income equal to or less than 200% of the federal poverty guidelines. For uninsured patients with adjusted gross income greater than 200% of the federal poverty guidelines, a sliding scale discount is applied. Income and asset information obtained from patient credit reporting data are used to determine patients' ability to pay. The Corporation maintains records to identify and monitor the level of charity care it furnished under its charity care policy.

Due to the complexity of the eligibility process, the Corporation provides eligibility services to patients free of charge to assist in the qualification process. These eligibility services include, but are not limited to, the following:

- Financial assistance brochures and other information are posted at each point of service. When patients have questions or concerns, they are encouraged to call a toll-free number to reach customer service representatives during the business day. Financial assistance programs are published on the Corporation's Web site and included on the statements provided to patients.
- The Corporation offers assistance to patients in completing the applications for Medicaid or other government payment assistance programs, or applying for care under the Corporation's charity care policy, if applicable. The Corporation also employs an external firm to assist in the eligibility process.

Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

• Any patient, whether covered by insurance or not, may meet with a UMMS representative and receive financial counseling from UMMS' dedicated financial assistance unit.

The Corporation recognizes that a large number of uninsured and insured patients meet the charity care guidelines but do not respond to the Corporation's attempts to obtain necessary financial information. In these instances, the Corporation uses credit reporting data to properly classify these unpaid balances as charity care as opposed to bad debt expense. Utilization of income and asset information and credit reporting data indicate the vast majority of amounts reported as uncollectible (implicit price concessions) represent amounts due from patients that would otherwise qualify for charity benefits but do not respond to the Corporation's attempts to obtain the necessary financial information. In these cases, reasonable collection efforts are pursued, but yield few collections. Amounts determined to meet the criteria under the charity care policy or determined to be uncollectible from patients are reported as reductions to net patient service revenue.

The amounts reported as charity care represent the cost of rendering such services. Costs incurred are estimated based on the cost to charge ratio for each hospital and applied to charity care charges. The Corporation estimates the total direct and indirect costs to provide charity care were approximately \$48,257 and \$48,254 for the years ended June 30, 2021 and 2020, respectively.

Nonoperating Income and Expenses, Net

Other activities that are only indirectly related to the Corporation's primary business of delivering healthcare services are recorded as nonoperating income and expenses, and include investment income, equity in the net income of joint ventures, general donations and fund-raising activities, inherent contributions, changes in fair value of investments, changes in fair value of undesignated interest rate swaps, and settlement payments on interest rate swaps that do not qualify for hedge accounting treatment. Settlement payments on interest rate swaps were approximately \$24,527 and \$18,444 for the years ended June 30, 2021 and 2020, respectively, and are reported within other nonoperating losses, net.

Derivative Financial Instruments

The Corporation records derivative and hedging activities on the consolidated balance sheets at their respective fair values.

Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

The Corporation utilizes derivative financial instruments to manage its interest rate risks associated with long-term tax-exempt debt. The Corporation does not hold or issue derivative financial instruments for trading purposes.

The Corporation's specific goals are to (a) manage interest rate sensitivity by modifying the reprising or maturity characteristics of some of its tax-exempt debt, and (b) lower unrealized appreciation or depreciation in the market value of the Corporation's fixed-rate tax-exempt debt when that market value is compared with the cost of the borrowed funds. The effect of this unrealized appreciation or depreciation in market value; however, will generally be offset by the income or loss on the derivative instruments that are linked to the debt.

All derivative instruments are reported as other assets or interest rate swap liabilities in the consolidated balance sheets and measured at fair value. Currently, the Corporation is accounting for its interest rate swaps as economic hedges at fair value with changes in the fair value recognized in other nonoperating income and expenses.

Excess of Revenue over Expenses from Continuing Operations

The accompanying consolidated statements of operations and changes in net assets includes a performance indicator, excess of revenues over expenses from continuing operations. Changes in net assets without donor restrictions that are excluded from the performance indicator, consistent with industry practice, include contributions of long-lived assets (including assets acquired using contributions, which, by donor restrictions, were to be used for the purpose of acquiring such assets), changes in the funded status of defined benefit pension plans, and other items that are required by generally accepted accounting principles to be reported separately.

Income Taxes

The Corporation and most of its subsidiaries are not-for-profit corporations formed under the laws of the State of Maryland, organized for charitable purposes and recognized by the Internal Revenue Service as tax-exempt organizations under Section 501(c)(3) of the Internal Revenue Code (the Code) pursuant to Section 501(a) of the Code. The effect of the taxable status of its for-profit subsidiaries is not material to the consolidated financial statements.

Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

The Corporation follows a threshold of more likely than not for recognition and derecognition of tax positions taken or expected to be taken in a tax return. Management does not believe that there are any unrecognized tax liabilities or benefits that should be recognized.

Donor-Restricted Gifts

Unconditional promises to give cash and other assets to the Corporation are reported at fair value at the date the promise is received. Conditional promises to give and indications of intentions to give are reported at fair value at the date the promise becomes unconditional. Contributions are reported as net assets with donor restrictions if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction is satisfied, net assets with donor restrictions are reclassified as net assets without donor restrictions and reported in the consolidated statements of operations and changes in net assets as net assets released from restrictions. Such amounts are classified as other revenue or transfers and additions to property and equipment. Donor-restricted contributions whose restrictions are met within the same year as received are reported as unrestricted contributions on the accompanying consolidated statements of operations.

Contributions to be received after one year are discounted at a fixed discount rate commensurate with the risks involved. An allowance for uncollectible contributions receivable is provided based upon management's judgment including such factors as prior collection history, type of contributions, and nature of fund-raising activity.

Fair Value Measurements

The following methods and assumptions were used by the Corporation in estimating the fair value of its financial instruments:

Cash and cash equivalents, accounts receivable, assets limited as to use, investments, trade accounts payable, accrued payroll and benefits, other accrued expenses, and advances from third-party payors — The carrying amounts reported in the consolidated balance sheets approximate the related fair values.

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Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

Pension plan assets – The Corporation applies Accounting Standards Update (ASU) 2009-12, Fair Value Measurements and Disclosures (Topic 820): Investments in Certain Entities That Calculate Net Asset per Share (or Its Equivalent), to its pension plan assets. The guidance permits, as a practical expedient, fair value of investments within its scope to be estimated using the net asset value (NAV) or its equivalent. The alternative investments classified within the fair value hierarchy have been recorded using the NAV.

The Corporation discloses its financial assets, financial liabilities, and fair value measurements of nonfinancial items according to the fair value hierarchy required by generally accepted accounting principles that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted market prices in active markets for identical assets or liabilities (Level 1 measurement) and the lowest priority to measurements involving significant unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy are as follows:

- Level 1 inputs are quoted market prices (unadjusted) in active markets for identical assets or liabilities that the Corporation has the ability to access at the measurement date.
- Level 2 inputs are inputs other than quoted market prices including within Level 1 that are observable for the asset or liability, either directly or indirectly. If the asset or liability has a specified (contractual) term, a Level 2 input must be observable for substantially the full term of the asset or liability.
- Level 3 inputs are unobservable inputs for the asset or liability.

Assets and liabilities classified as Level 1 are valued using unadjusted quoted market prices for identical assets or liabilities in active markets. The Corporation uses techniques consistent with the market approach and the income approach for measuring fair value of its Level 2 and Level 3 assets and liabilities. The market approach is a valuation technique that uses prices and other relevant information generated by market transactions involving identical or comparable assets or liabilities. The income approach generally converts future amounts (cash flows or earnings) to a single present value amount (discounted).

The level in the fair value hierarchy within which a fair value measurement in its entirety falls is based on the lowest level input that is significant to the fair value measurement in its entirety.

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Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

As of June 30, 2021 and 2020, the Level 2 assets and liabilities listed in the fair value hierarchy tables presented in Notes 3 and 11 utilize the following valuation techniques and inputs:

Cash Equivalents

The fair value of investments in cash equivalent securities, with maturities within three months of the date of purchase, is determined using techniques that are consistent with the market approach. Significant observable inputs include reported trades and observable broker-dealer quotes.

U.S. Government and Agency Securities

The fair value of investments in U.S. Government, state, and municipal obligations is primarily determined using techniques consistent with the income approach. Significant observable inputs to the income approach include data points for benchmark constant maturity curves and spreads.

Corporate Obligations

The fair value of investments in U.S. and international corporate bonds, including commingled funds that invest primarily in such bonds and foreign government bonds, is primarily determined using techniques that are consistent with the market approach. Significant observable inputs include benchmark yields, reported trades, observable broker-dealer quotes, issuer spreads, and security specific characteristics, such as early redemption options. The fair value of collateralized corporate obligations is primarily determined using techniques consistent with the income approach, such as a discounted cash flow model. Significant observable inputs include prepayment speeds and spreads, benchmark yield curves, volatility measures, and quotes.

Derivative Liabilities

The fair value of derivative contracts is primarily determined using techniques consistent with the market approach. Derivative contracts include interest rate, credit default, and total return swaps. Significant observable inputs to valuation models include interest rates, treasury yields, volatilities, credit spreads, maturity, and recovery rates.

Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

Alternative Investments

Alternative investments measured at fair value represent funds included on the consolidated balance sheet that are reported using net asset value (NAV) as a practical expedient. These amounts are not required to be categorized in the fair value hierarchy. The fair value of these investments is based on the net asset value information provided by the general partners. Fair value is based on the proportionate share of the NAV based on the most recent partners' capital statements received from the general partners. Certain alternative investments are utilizing NAV to calculate fair value and are included in alternative investments in the fair value hierarchy tables presented in Notes 3.

Commitments and Contingencies

Liabilities for loss contingencies arising from claims, assessments, litigation, fines, penalties, and other sources are recorded when it is probable that a liability has been incurred and the amount can be reasonably estimated. Legal costs incurred in connection with loss contingencies are expensed as incurred.

Going Concern

Management evaluates whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Corporation's ability to continue as a going concern within one year after the date the financial statements are issued. As of the date of this report, there are no conditions or events that raise substantial doubt about the Corporation's ability to continue as a going concern.

Use of Estimates

The preparation of consolidated financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Notes to Consolidated Financial Statements (continued) (In Thousands)

2. COVID-19 Pandemic and the Coronavirus Aid, Relief, and Economic Security (CARES) Act of 2020

In response to COVID-19, the Coronavirus Aid, Relief and Economic Security (CARES) Act, was signed into law on March 27, 2020. The CARES Act authorizes funding to hospitals and other healthcare providers to be distributed through the Public Health and Social Services Emergency Fund (Relief Fund). Payments from the Relief Fund are to be used to prevent, prepare for, and respond to coronavirus, and shall reimburse the recipient for health care related expenses or lost revenues attributable to coronavirus and not required to be repaid, provided the recipients attest to and comply with the terms and conditions.

The U.S. Department of Health and Human Services' distributions from the Relief Fund include general distribution and targeted distributions to support hospitals in high impact areas and rural providers. For the years ended June 30, 2021 and 2020, the Corporation received and recognized as other operating revenue approximately \$155,700 and \$199,600, respectively, in relief funding.

In April 2020, the Corporation requested Medicare advanced payments under the Centers for Medicare and Medicaid Services' Accelerated and Advanced Payment Program designed to increase cash flow to Medicare providers and suppliers impacted by COVID-19. The Medicare advanced payment program allows eligible health care facilities to request up to six months of advance Medicare payments for acute care hospitals or up to three months of advance Medicare payments for other health care providers. The Corporation received approximately \$641,300 of advanced payments with repayment to occur based upon the terms and conditions of the program. The remaining balance of \$569,651 represent contract liabilities under Topic 606, the current portion of \$419,651 is recorded in advances from third-party payors and the long-term portion of \$150,000 is recorded in other liabilities within the accompanying consolidated balance sheet as of June 30, 2021.

The CARES Act provided for deferred payment of the employer portion of social security taxes through December 31, 2020, with 50% of the deferred amount to December 31, 2021, and the remaining 50% due December 31, 2022. At June 30, 2021, the Corporation deferred \$76,662, which is recorded in accrued payroll and benefits and other long-term liabilities in the accompanying consolidated balance sheets.

Notes to Consolidated Financial Statements (continued) (In Thousands)

3. Investments and Assets Limited as to Use

The carrying values of assets limited as to use were as follows:

	June 30				
		2021	2020		
Investments held for collateral	\$	117,474 \$	166,507		
Debt service and reserve funds	•	56,384	37,696		
Construction funds – held by trustee		496,355	204,366		
Construction funds – held by the Corporation		128,756	174,675		
Board designated funds		137,528	116,811		
Self-insurance trust funds		277,274	215,162		
Funds restricted by donors		115,853	91,975		
Economic and beneficial interests in the net assets of					
related organizations (Note 13)		63,095	170,820		
Total assets limited as to use		1,392,719	1,178,012		
Less amounts available for current liabilities		(54,457)	(64,026)		
Total assets limited as to use, less current portion	\$	1,338,262 \$	1,113,986		

Notes to Consolidated Financial Statements (continued) (In Thousands)

3. Investments and Assets Limited as to Use (continued)

The carrying values of assets limited as to use were as follows:

			Debt						Self-			E	conomic		
		vestments	 				Board		nsurance		Funds		and		
	_	Held for	Reserve	Co	nstruction	D			Trust		estricted		Beneficial		
		Collateral	Funds		Funds		Funds		Funds	by	Donors	I	nterests		Total
June 30, 2021															
Cash and cash equivalents	\$	72,439	\$ 17,856	\$	285,949	\$	62,057	\$,	\$	19,393	\$	-	\$	459,827
Corporate obligations		_	_		-		3,206		6,653		_		-		9,859
Fixed income funds		-	-		-		10,127		_		17,063		_		27,190
U.S. Government and agency															
securities		45,035	38,528		339,162		927		7,667		1,208		-		432,527
Common stocks, including															
mutual funds		_	_		-		40,923		8,975		50,069		_		99,967
Alternative investments		_	_		-		20,288		7,787		28,120		-		56,195
Assets held by other organizations	_							_	244,059				63,095		307,154
Total assets limited as to use	\$	117,474	\$ 56,384	\$	625,111	\$	137,528	\$	277,274	\$	115,853	\$	63,095	\$:	1,392,719
June 30, 2020															
Cash and cash equivalents	\$	136,101	\$ 15,851	\$	260,606	\$,	\$		\$	13,093	\$	_	\$	463,651
Corporate obligations		-	-		-		365		12,381		974		-		13,720
Fixed income funds		-	-		_		18,350		394		16,106		-		34,850
U.S. Government and agency															
securities		30,406	21,845		118,435		169		2,782		449		-		174,086
Common stocks, including															
mutual funds		_	_		_		43,630		5,799		29,569		_		78,998
Alternative investments		_	_		_		16,888		10,830		31,784		_		59,502
Assets held by other organizations		_			_				182,385				170,820		353,205
Total assets limited as to use	\$	166,507	\$ 37,696	\$	379,041	\$	116,811	\$	215,162	\$	91,975	\$	170,820	\$	1,178,012

Self-insurance trust funds include amounts held by the Maryland Medicine Comprehensive Insurance Program (MMCIP) for payment of malpractice claims. These assets consist primarily of cash, stocks and fixed-income and corporate obligations. MMCIP is a funding mechanism for the Corporation's malpractice insurance program. As MMCIP is not an insurance provider, transactions with MMCIP are recorded under the deposit method of accounting. Accordingly, the Corporation accounts for its participation in MMCIP by carrying limited-use assets representing the amount of funds contributed to MMCIP and recording a liability for claims, which is included in other current and other long-term liabilities in the accompanying consolidated balance sheets. These assets include the Corporation's portion of the investment pool shared with University of Maryland Faculty Physician, Inc., which is part of the University of Maryland School of Medicine.

Notes to Consolidated Financial Statements (continued) (In Thousands)

3. Investments and Assets Limited as to Use (continued)

The related restricted cash and cash equivalents included in investments held for collateral, debt service and reserve funds, construction funds (held by trustee), and funds restricted by donors are included in the accompanying consolidated statements of cash flows for the years ended June 30, 2021 and 2020.

The carrying values of investments were as follows:

	June 30						
		2021	2020				
Cash and cash equivalents	\$	229,597	\$ 54,553				
Corporate obligations		18,569	56,424				
Fixed income funds		86,415	91,095				
U.S. Government and agency securities		36,013	26,062				
Common stocks		304,043	235,673				
Alternative investments:							
Hedge funds/private equity		222,861	193,250				
Commingled funds		457,659	270,309				
	\$	1,355,157	\$ 927,366				

Alternative investments include hedge fund, private equity, and commingled investment funds, which are valued using the equity method of accounting. As of June 30, 2021, the majority of these alternative investments are subject to 30 day or less notice requirements and are available to be redeemed on at least a monthly basis. Approximately \$139,600 of the alternative investments were subject to 31–60-day notice requirements and can only be redeemed monthly, quarterly, or annually. Other funds, totaling approximately \$78,000, are subject to over 60-day notice requirements and can only be redeemed monthly, quarterly, or annually. Of the funds with over 60-day notice requirements, approximately \$17,800 are subject to lockup restrictions and are not available to be redeemed until certain time restrictions are met, which range from one to three years. In addition, there are approximately \$8,200 of other funds that are subject to lockup restrictions and are not available to be redeemed until certain time restrictions are met, which range from one to three years. The Corporation had approximately \$5,006 of unfunded commitments in alternative investments as of June 30, 2021.

Notes to Consolidated Financial Statements (continued) (In Thousands)

3. Investments and Assets Limited as to Use (continued)

The following table presents investments and assets limited as to use that are measured at fair value on a recurring basis at June 30, 2021:

	Level 1	Level 2	Level 3	Total
Assets				
Investments:				
Cash and cash equivalents	\$ 229,597	\$ _	\$ - \$	229,597
Corporate obligations	_	18,569	_	18,569
Fixed income funds	86,415	_	_	86,415
U.S. Government and agency securities	22,643	13,370	_	36,013
Common stocks, including mutual funds	304,043	_	_	304,043
	642,698	31,939	_	674,637
Alternative investments, reported				
using NAV:				222 071
Hedge funds/private equity Commingled funds				222,861
				457,659
Total Investments				1,355,157
Assets limited as to use:				
Cash and cash equivalents	459,827	_	_	459,827
Corporate obligations	_	9,859	_	9,859
Fixed income funds	27,190	_	_	27,190
U.S. Government and agency securities	421,558	10,969	_	432,527
Common stocks, including mutual funds	99,967	_	_	99,967
Investments held by other organizations	 _	63,095	_	63,095
	\$ 1,008,542	\$ 83,923	\$ 	1,092,465
Alternative investments, reported using NAV:				
Investments held by other organizations*				244,059
Hedge funds/private equity				20,058
Commingled funds				36,137
Commingica rands			<u> </u>	1,392,719
			<u> </u>	1,374,117

^{*&}quot;Investments held by other organizations" recorded using the NAV as a practical expedient includes assets of the MMCIP Self-insurance Trust, which holds Level 1, Level 2 and alternative investments within its portfolios. Alternative investments include hedge fund, private equity, and commingled investment funds, which are valued using the equity method of accounting. As of June 30, 2021, the majority of these alternative investments are subject to 30 day or less notice requirements and are available to be redeemed on at least a monthly basis.

Notes to Consolidated Financial Statements (continued) (In Thousands)

3. Investments and Assets Limited as to Use (continued)

The following table presents investments and assets limited as to use that are measured at fair value on a recurring basis at June 30, 2020:

	Level 1	Level 2	Level 3		Total
Assets					
Investments:					
Cash and cash equivalents	\$ 54,553	\$ _	\$ -	\$	54,553
Corporate obligations	_	56,424	_		56,424
Fixed income funds	91,095	_	_		91,095
U.S. Government and agency securities	7,586	18,476	_		26,062
Common stocks, including mutual funds	235,673	_	_		235,673
	388,907	74,900	_		463,807
Alternative investments, reported at NAV:					270 200
Hedge funds/private equity Commingled funds					270,309 193,250
Commingied funds					
					927,366
Assets limited as to use:					
Cash and cash equivalents	463,651	_	_		463,651
Corporate obligations	_	13,720	_		13,720
Fixed income funds	34,850	_	_		34,850
U.S. Government and agency securities	170,795	3,291	_		174,086
Common stocks, including mutual funds	78,998	_	_		78,998
Investments held by other organizations	_	170,820	_		170,820
	\$ 748,294	\$ 187,831	\$ -	_	936,125
Alternative investments, reported using NAV: Investments held by other					
organizations*					182,385
Hedge funds/private equity					31,572
Commingled trusts					27,930
Total assets limited as to use				\$	1,178,012
Total assets illilited as to use				Ψ	1,170,012

^{*&}quot;Investments held by other organizations" recorded using the NAV as a practical expedient includes assets of the MMCIP Self-insurance Trust, which holds Level 1, Level 2 and alternative investments within its portfolios. Alternative investments include hedge fund, private equity, and commingled investment funds, which are valued using the equity method of accounting. As of June 30, 2020, the majority of these alternative investments are subject to 30 day or less notice requirements and are available to be redeemed on at least a monthly basis.

Notes to Consolidated Financial Statements (continued) (In Thousands)

3. Investments and Assets Limited as to Use (continued)

Changes to Level 1 and Level 2 securities between June 30, 2021 and 2020, were the result of strategic investments and reinvestments, interest income earnings, and changes in the fair value of investments.

The Corporation's total return on its investments and assets limited as to use was as follows:

	Year Ended June 30			
	 2021		2020	
Dividends and interest, net of fees	\$ 12,011	\$	17,775	
Net realized gains	31,395		7,551	
Change in fair value of trading securities and alternative				
investments	198,221		(4,368)	
Total investment return	\$ 241,627	\$	20,958	

Total investment return is classified in the accompanying consolidated statements of operations as follows:

		Year Ended June 30				
	2021			2020		
Nonoperating investment income, net Change in fair value of unrestricted investments	\$	41,377 184,661	\$	24,635 (4,884)		
Investment gains on net assets with donor restrictions		15,589		1,207		
Total investment return	\$	241,627	\$	20,958		

Investment return does not include the returns on the economic interests in the net assets of related organizations, the returns on the self-insurance trust funds, returns on undesignated interest rates swaps, or the returns on certain construction funds where amounts have been capitalized.

Notes to Consolidated Financial Statements (continued) (In Thousands)

4. Property and Equipment

The following is a summary of property and equipment:

	June 30					
	2021	2020				
Land	\$ 182,586	\$ 203,544				
Buildings	1,833,517	1,495,471				
Building and leasehold improvements	1,118,868	1,080,875				
Equipment	2,182,368	1,986,526				
Construction in progress	500,982	635,895				
	5,818,321	5,402,311				
Less accumulated depreciation and amortization	(3,065,261)	(2,845,763)				
-	\$ 2,753,060	\$ 2,556,548				

Remaining contractual commitments on construction projects were approximately \$128,500 at June 30, 2021, of which approximately \$28,800 relates to Capital Region.

Construction in progress includes building and renovation costs for assets that have not yet been placed into service. These costs relate to major construction projects as well as routine renovations under way at the Corporation's facilities.

5. Investments in Joint Ventures

The Corporation has equity method investments of approximately \$103,098 and \$92,485 at June 30, 2021 and 2020, respectively, in the following unconsolidated joint ventures:

	Ownership %	2021	2020
Mt. Washington Pediatric Hospital, Inc.			
(Mt. Washington)	50%	\$ 78,478	\$ 69,025
Terrapin Insurance	50%	975	975
Other investments	10%-51%	 23,645	22,485
		\$ 103,098	\$ 92,485

Notes to Consolidated Financial Statements (continued) (In Thousands)

5. Investments in Joint Ventures (continued)

The Corporation recorded equity in net income of \$11,230 and \$3,536 related to these joint ventures for the years ended June 30, 2021 and 2020, respectively.

The following is a summary of the Corporation's joint ventures' combined unaudited condensed financial information as of and for the years ended June 30:

	2021						
	W	Mt. ashington		Terrapin	Others		Total
Current assets	\$	38,597	\$	27,718	\$ 42,638	S	108,953
Noncurrent assets Total assets	\$	133,176 171,773	\$	347,714 375,432	\$ 57,369 100,007 S	S	538,259 647,212
Current liabilities Noncurrent liabilities	\$	20,715 7,018	\$	1,145 372,337	\$ 22,819 S 13,592	\$	44,679 392,947
Net assets Total liabilities and net assets	\$	144,040 171,773	\$	1,950 375,432	\$ 63,596 100,007 S	<u> </u>	209,586 647,212
Total operating revenue Total operating expenses	\$	65,855 (61,478)		18,318 (40,848)	\$ 94,130 S (77,157)	S	178,303 (179,483)
Total nonoperating gains (losses), net Contributions from (to) owners Other changes in net assets, net		10,579 - 6,852		22,530	493 (10,797) (2,288)		33,602 (10,797) 4,564
Increase (decrease) in net assets	\$	21,808	\$		\$ 4,381	S	26,189

Notes to Consolidated Financial Statements (continued) (In Thousands)

5. Investments in Joint Ventures (continued)

			20	20		
		Mt.				
	W	ashington	Terrapin		Others	Total
Current assets	\$	36,255	\$ 23,194	\$	36,993	\$ 96,442
Noncurrent assets		107,664	294,881		46,096	448,641
Total assets	\$	143,919	\$ 318,075	\$	83,089	\$ 545,083
Current liabilities	\$	13,560	\$ 705	\$	18,914	\$ 33,179
Noncurrent liabilities		7,746	315,420		12,979	336,145
Net assets		122,613	1,950		51,196	175,759
Total liabilities and net assets	\$	143,919	\$ 318,075	\$	83,089	\$ 545,083
Total operating revenue	\$	61,670	\$ 36,445	\$	102,477	\$ 200,592
Total operating expenses		(61,533)	(38,494)		(87,599)	(187,626)
Total nonoperating gains (losses),						
net		2,320	2,049		(80)	4,289
Contributions from (to) owners		_	_		(10,400)	(10,400)
Other changes in net assets, net		3,780	 		(288)	 3,492
Increase (decrease) in net assets	\$	6,237	\$ 	\$	4,110	\$ 10,347

6. Leases

The Corporation determines if an arrangement is a lease at inception. Operating leases are included in other assets, other current liabilities, and other long-term liabilities on the consolidated balance sheet. Finance leases are included in property, plant and equipment, other current liabilities, and other long-term liabilities on the accompanying consolidated balance sheet.

The Corporation's leases primarily consist of real estate leases for medical and administrative office buildings and the Corporation determines if an arrangement is a lease at inception of the contract. Operating leases are included in other assets, other current liabilities, and other long-term liabilities on the consolidated balance sheet. Finance leases are included in property, plant and equipment, other current liabilities, and other long-term liabilities on the accompanying consolidated balance sheet.

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Notes to Consolidated Financial Statements (continued) (In Thousands)

6. Leases (continued)

Lease liabilities are recognized based on the present value, net of the future minimum lease payments over the lease term using the Corporation's incremental borrowing rate based on the information available at commencement. The ROU asset is derived from the lease liability and also includes any lease payments made and excludes lease incentives and initial direct costs incurred. Certain lease agreements for real estate include payments based on actual common area maintenance expenses and others include rental payments adjusted periodically for inflation. These variable lease payments are recognized in purchased services, net, but are not included in the ROU asset or liability balances. Lease agreements may include one or more renewal options which are at the Corporation's sole discretion. The Corporation does not consider the renewal options to be reasonably likely to be exercised, therefore they are not included in ROU assets and lease liabilities. Lease expense for minimum lease payments is recognized on a straight-line basis over the lease term for operating leases.

In accordance with ASC 842, the Corporation has elected to not recognize ROU assets and lease liabilities for short-term leases with a lease term of 12 months or less. The Corporation recognizes the lease payments associated with its short-term leases as an expense on a straight-line basis over the lease term. Variable lease payments associated with these leases are recognized and presented in the same manner as all other leases.

The following table summarizes the components of operating and finance lease assets and liabilities classified as current and noncurrent on the accompanying consolidated balance sheets:

		June 3	80
	Balance Sheet Classification	2021	2020
Operating leases			
Operating lease ROU asset	Other assets	\$ 98,378 \$	92,333
Operating lease obligation –			
current	Other current liabilities	(14,551)	(12,724)
Operating lease obligation –			
long-term	Other long-term liabilities	(87,039)	(81,951)
Finance leases			
Finance lease ROU asset	Property and equipment, net	\$ 38,144 \$	47,598
Current finance lease liabilities	Other current liabilities	(433)	(760)
Long-term finance lease liabilities	Other long-term liabilities	(44,370)	(55,310)

Notes to Consolidated Financial Statements (continued) (In Thousands)

6. Leases (continued)

The components of lease expense were as follows:

	Year Ended June 30					
		2021		2020		
Finance lease expense:						
Amortization of ROU assets	\$	3,819	\$	1,518		
Interest on lease liabilities		2,519		1,992		
Total finance lease expense		6,338		3,510		
Operating lease expense		20,765		16,159		
Short-term/variable lease expense		14,713		12,848		
Total lease expense	\$	41,816	\$	32,517		

Commitments related to noncancelable operating and finance leases for each of the next five years and thereafter as of June 30, 2021, are as follows:

	Operating			Finance		
2022	\$	15,249	\$	2,006		
2023		14,463		2,006		
2024		15,069		2,006		
2025		14,861		2,006		
2026		12,594		2,006		
Thereafter		48,980		49,055		
Total		121,216		59,085		
Less: Present value discount		(19,626)		(14,282)		
Lease liabilities	\$	101,590	\$	44,803		

Other information is as follows:

	Year Ended June 30			
	2021	2020		
Weighted average remaining lease terms (in years):				
Finance leases	9.52	11.17		
Operating leases	9.44	10.25		
Weighted average discount rate:				
Finance leases	3.53%	3.72%		
Operating leases	3.25%	3.58%		

Notes to Consolidated Financial Statements (continued) (In Thousands)

7. Line of Credit

For the years ended June 30, 2021 and 2020, the Corporation had a \$250,000 revolving line of credit outstanding with a syndicate of banking partners. The line of credit is annually renewing and the current expiration date is August 25, 2022. Interest is calculated based on an optional base rate or percentage of 1-month LIBOR plus a credit spread. As of June 30, 2021 and 2020, the amount outstanding on the line of credit was \$113,000 and \$193,500, respectively. The calculated interest rates as of June 30, 2021 and 2020, was a range from 0.89% to 3.25%.

For the year ended June 30, 2020, the Corporation had \$225,000 in additional lines of credit consisting of separate agreements with three banking partners. The borrowing facilities were put in place to provide additional access to liquidity in the event it would be needed during the COVID-19 pandemic, and each of the facilities expired no later than May 2021. As of June 30, 2020, there were \$0 outstanding on these lines of credit, and the lines of credit expired as of June 30, 2021.

Notes to Consolidated Financial Statements (continued) (In Thousands)

8. Long-Term Debt and Other Borrowings

Long-term debt consists of the following:

		Payable in	June 30)
	Interest Rate	Fiscal Year(s)	2021		2020
MHHEFA project revenue bonds:					
Corporation issue, payments due					
annually UCHS Term Loan:					
Series 2020B/D Bonds	3.05%-5.00%	2045-2049	\$ 752,680	\$	_
Series 2017D/E Bonds	4.00%-4.17%	2045-2049	189,965		189,965
Series 2017B/C Bonds	2.23%-5.00%	2018-2040	250,150		256,455
Series 2017A Bonds	Variable rate	$2017 - 2043^{(1)}$	41,635		42,840
Series 2016A–F Bonds	Variable rate	$2017 - 2042^{(1)}$	304,565		309,500
Series 2015 Bonds	3.63%-5.00%	2016-2042	72,140		73,630
Series 2013 Bonds	4.00%-5.00%	2014-2044	115,055		335,545
Series 2010 Bonds	4.75%-5.25%	2011-2032	_		41,510
Series 2008D/E Bonds	Variable rate	2025-2042	105,000		105,000
Series 2008F Bonds	4.50%-5.25%	2009-2024	_		20,630
Series 2007A Bonds	Variable rate	2008-2035	73,280		76,425
MHHEFA Pooled Loan Program	Variable rate	2017-2035	15,200		16,149
Other long-term debt:					
UCHS Term Loan	Variable rate	2021	_		150,000
Term loans	1.86%-4.44%	2009-2022	6,331		7,356
Other loans, mortgages and notes		Monthly,			
payable	3.25%-6.50%	2001-2035	12,678		12,678
Total debt			1,938,679		1,637,683
Less current portion of long-term debt			29,751		40,468
Less short-term financing			_		150,000
Less long-term debt subject to short-term					
remarketing agreements			153,510 ⁽¹⁾		28,794
			1,755,418		1,418,421
Plus unamortized premiums and					
discounts, net			44,215		28,713
Plus unamortized deferred financing					
costs			(11,573)		(8,877)
			\$ 1,788,060	\$	1,438,257

⁽¹⁾Mandatory purchase options are due in the following (fiscal years), unless the bondholding bank and the Obligated Group agree to an extension: Series 2016A (2024), 2016B (2022), 2016C&D (2024), 2016E&F (2027, and 2017A (2022). As of the date of issuance, the obligated group is in the process of extending or replacing the agreements with mandatory purchase options due in 2022.

Notes to Consolidated Financial Statements (continued) (In Thousands)

8. Long-Term Debt and Other Borrowings (continued)

Pursuant to an Amended and Restated Master Loan Agreement dated December 1, 2017 (UMMS Master Loan Agreement), the Corporation and several of its subsidiaries have issued debt through Maryland Health and Higher Educational Facilities Authority (MHHEFA or the Authority). As security for the performance of the bond obligation under the Master Loan Agreement, the Authority maintains a security interest in the revenue of the obligors. The UMMS Master Loan Agreement contains certain restrictive covenants. These covenants require that rates and charges be set at certain levels, limit incurrence of additional debt, require compliance with certain operating ratios and restrict the disposition of assets.

The Obligated Group under the UMMS Master Loan Agreement includes the Medical Center, ROI, UM Midtown, UM Baltimore Washington, Shore Health (UM Memorial and UM Dorchester), UM Chester River, UM Charles Regional, UM St. Joseph, UM Upper Chesapeake, UM Harford Memorial, UM Laurel, UM Prince George's, Bowie Health Center (Bowie), and the UMMS Foundation. Each member of the Obligated Group is jointly and severally liable for the repayment of the obligations under the UMMS Master Loan Agreement.

Under the terms of the UMMS Master Loan Agreement and other loan agreements, certain funds are required to be maintained on deposit with the Master Trustee to provide for repayment of the obligations of the Obligated Group (Note 3).

The Corporation had a term loan in the amount of \$150,000 related to the acquisition of Upper Chesapeake, which the Corporation obtained long term financing during fiscal year 2021 to repay the term loan prior to its maturity date, and has classified this obligation as a short-term financing at June 30, 2020, in the consolidated balance sheet. See further discussion below in Series 2020B and 2020E issuance.

In December 2018, MHHEFA issued \$145,265 of tax-exempt Revenue Bonds, Series 2017D, and \$44,700 taxable Revenue Bonds, Series 2017E. These proceeds are to be used for the purpose of financing a portion of the costs of acquisition, construction and equipping of certain capital projects related to Capital Region, including (a) construction of a new regional medical center and an adjacent new ambulatory care center and (b) construction of a new freestanding medical facility.

Notes to Consolidated Financial Statements (continued) (In Thousands)

8. Long-Term Debt and Other Borrowings (continued)

On July 2, 2020, MHHEFA issued \$152,680 of tax-exempt Revenue Bonds, Series 2020B, and \$600,000 taxable Revenue Bonds, Series 2020D. The proceeds were used for the purpose of refinancing existing debt, including the repayment of the Upper Chesapeake term loan (see above) and the redemption of the Series 2008F, 2010, and 2013A Bonds. The remaining proceeds are to be used for the purpose of financing a portion of the costs of construction and equipping of certain capital projects related to Medical Center, Baltimore Washington, Shore Regional, Upper Chesapeake and Capital Region.

The aggregate annual future maturities of long-term debt according to the original terms of the Master Loan Agreement and all other loan agreements are as follows for the years ending June 30:

2022	\$ 183,20	61
2023	101,8	57
2024	182,5	47
2025	40,0	37
2026	36,7	07
Thereafter	1,394,2	70
	\$ 1,938,6	79

The Corporation's Series 2007A and 2008D-E Bonds are variable rate demand bonds requiring remarketing agents to purchase and remarket any bonds tendered before the stated maturity date. The reimbursement obligations with respect to the letters of credit are evidenced and secured by the respective bonds. To provide liquidity support for the timely payment of any bonds that are not successfully remarketed, the Corporation has entered into letter-of-credit agreements with three banking institutions. These agreements have terms that expire in 2022 through 2026. If the bonds are not successfully remarketed, the Corporation is required to pay an interest rate specified in the letter-of-credit agreement, and the principal repayment of bonds may be accelerated to require repayment in periods ranging from 20 to 60 months from the date of the failed remarketing. The Corporation has reflected the amount of its long-term debt that is subject to these short-term remarketing arrangements as a separate component of current liabilities in its consolidated balance sheets. In the event that bonds are not remarketed, the Corporation maintains available letters of credit and has the ability to access other sources to obtain the necessary liquidity to comply with accelerated repayment terms. All variable rate demand bonds were successfully remarketed as of June 30, 2021 and 2020.

Notes to Consolidated Financial Statements (continued) (In Thousands)

8. Long-Term Debt and Other Borrowings (continued)

The approximate interest rates on outstanding debt bearing interest at variable rates were as follows:

	June 30	
	2021	2020
Series 2008D Bonds	0.02%	0.11%
Series 2008E Bonds	0.01	0.12
Series 2007A Bonds	0.02	0.09
Series 2016A Bonds	1.07	1.13
Series 2016B Bonds	0.95	1.01
Series 2016C Bonds	0.68	0.75
Series 2016D Bonds	0.91	0.98
Series 2016E Bonds	0.80	0.87
Series 2016F Bonds	0.78	0.84
Series 2017A Bonds	0.60	0.67
Series 1985 Pooled Loan Program (MHHEFA)	0.50	1.00
UCHS Term Loan	_	0.89

9. Interest Rate Risk Management

The Corporation uses a combination of fixed and variable rate debt to finance capital needs. The Corporation maintains an interest rate risk-management strategy that uses interest rate swaps to minimize significant, unanticipated earnings fluctuations that may arise from volatility in interest rates.

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Notes to Consolidated Financial Statements (continued) (In Thousands)

9. Interest Rate Risk Management (continued)

At June 30, 2021 and 2020, the Corporation's notional values of outstanding interest rate swaps were \$723,266 and \$735,015, respectively, the details of which were as follows:

	Notional Amount	Pay Rate	Receive Rate	Maturity Date	Mark to Market
June 30, 2021		•			
Swap #1	\$ 78,551	3.59%	70% 1-month LIBOR	7/1/2031	\$ (10,785)
Swap #2	84,000	3.93	68% 1-month LIBOR	7/1/2041	(33,829)
Swap #3	21,000	4.24	68% 1-month LIBOR	7/1/2041	(9,346)
Swap #4	30,800	3.99	67% 1-month LIBOR	7/1/2034	(6,709)
Swap #5	24,380	3.54	70% 1-month LIBOR	7/1/2031	(3,297)
Swap #6	196,000	3.93	68% 1-month LIBOR	7/1/2041	(78,952)
Swap #7	49,000	4.24	68% 1-month LIBOR	7/1/2041	(22,021)
Swap #8	71,825	4.00	67% 1-month LIBOR	7/1/2034	(15,698)
Swap #9	2,075	3.63	67% 1-month LIBOR	7/1/2032	(209)
Swap #10	92,475	3.92	67% 1-month LIBOR	1/1/2043	(28,611)
Swap #11	73,160	0.51	67% 1-month LIBOR + 0.5133%	1/1/2038	1,887
	723,266				(207,660)
Valuation adjustments	_				4,051
Total	\$ 723,266				\$ (203,609)
June 30, 2020					
Swap #1	\$ 79,800	3.59%	70% 1-month LIBOR	7/1/2031	\$ (15,036)
Swap #2	84,000	3.93	68% 1-month LIBOR	7/1/2041	(45,040)
Swap #3	21,000	4.24	68% 1-month LIBOR	7/1/2041	(12,364)
Swap #4	32,025	3.99	67% 1-month LIBOR	7/1/2034	(8,987)
Swap #5	24,770	3.54	70% 1-month LIBOR	7/1/2031	(4,606)
Swap #6	196,000	3.93	68% 1-month LIBOR	7/1/2041	(105,113)
Swap #7	49,000	4.24	68% 1-month LIBOR	7/1/2041	(28,855)
Swap #8	74,700	4.00	67% 1-month LIBOR	7/1/2034	(21,020)
Swap #9	2,465	3.63	67% 1-month LIBOR	7/1/2032	(307)
Swap #10	95,475	3.92	67% 1-month LIBOR	1/1/2043	(38,240)
Swap #11	 75,780	0.51	67% 1-month LIBOR + 0.5133%	1/1/2038	2,351
	735,015				(277,217)
Valuation adjustments	_				6,787
Total	\$ 735,015				\$ (270,430)

The mark-to-market values of the Corporation's interest rate swaps include a valuation adjustment representing the creditworthiness of the counterparties to the swaps.

Notes to Consolidated Financial Statements (continued) (In Thousands)

9. Interest Rate Risk Management (continued)

The Corporation recorded a net nonoperating gain (loss) on changes in the fair value of nonqualifying interest rate swaps of \$65,325 and \$(75,811) for the years ended June 30, 2021 and 2020, respectively.

The swap agreements are included in the consolidated balance sheets at their fair value of \$203,609 and \$270,430 as of June 30, 2021 and 2020, respectively, an amount that is based on observable inputs other than quoted market prices in active markets for identical liabilities (Level 2 in the fair value hierarchy).

The Corporation is subject to a collateral posting requirement with two of its swap counterparties. Collateral posting requirements are based on the Corporation's long-term debt credit ratings, as well as the net liability position of total interest rate swap agreements outstanding with that counterparty. The amount of such posted collateral was \$117,600 and \$165,848 at June 30, 2021 and 2020, respectively. As of June 30, 2021 and 2020, the Corporation met its collateral posting requirement through the use of collateralized investments and cash equivalents, which were selected and purchased by the Corporation and subsequently transferred to the custody of the swap counterparty. The amount of posted investments that is required to meet the collateral requirement is computed daily and is accounted for as a component of the Corporation's assets limited as to use on the accompanying consolidated balance sheets as of that date. Any excess investment value is considered a component of the Corporation's unrestricted investment portfolio and is included in investments on the accompanying consolidated balance sheets as of that date.

Notes to Consolidated Financial Statements (continued) (In Thousands)

10. Other Liabilities

Other liabilities consist of the following:

	June 30		
		2021	2020
Professional and general malpractice liabilities	\$	380,715 \$	351,441
Advances from third party payors		150,000	, <u> </u>
Accrued pension obligations		66,011	130,903
Lease obligations – operating		101,590	94,675
Lease obligations – finance		44,803	56,070
Deferred payroll taxes		38,331	26,971
Accrued interest payable		27,883	22,200
Other miscellaneous		81,924	100,941
Total other liabilities		891,257	783,201
Less current portion		(133,624)	(129,813)
Other long-term liabilities	\$	757,633 \$	653,388

11. Retirement Plans

Employees of the Corporation are included in various retirement plans established by the Corporation, the Medical Center, ROI, Midtown, Baltimore Washington, Shore Regional, Charles Regional, St. Joseph, Upper Chesapeake, and Capital Region. Participation by employees in their specific plan(s) has evolved based upon the organization by which they were first employed and the elections that they made at the times when their original employers became part of the Corporation. The following is a brief description of each of the retirement plans in which employees of the Corporation participate:

Defined Benefit Plans

University of Maryland Medical Center Midtown Campus Retirement Plan for Non-Union Employees (Midtown Plan) – A noncontributory defined benefit plan covering substantially all nonunion employees. The benefits are based on years of service and compensation. Contributions to this plan are made to satisfy the minimum funding requirements of ERISA. In 2006, Midtown froze the defined benefit pension plan.

Notes to Consolidated Financial Statements (continued) (In Thousands)

11. Retirement Plans (continued)

Baltimore Washington Medical Center Pension Plan (Baltimore Washington Plan) — A noncontributory defined benefit pension plan covering full-time employees who have been employed for at least one year and have reached 21 years of age. In 2018, Baltimore Washington closed the defined benefit pension plan to new hires.

On June 30, 2015, the Corporation amended the Baltimore Washington Medical Center Pension Plan to provide for the merger of the Midtown Plan and the Charles Regional Plan into the Baltimore Washington Plan and to change the name of the newly consolidated plan to the University of Maryland Medical System Corporate Pension Plan (the Corporate Plan). All provisions of the respective previous plans shall continue to apply to the respective applicable participants. All of the assets of the three formerly separate plans are now available to pay benefits for all participants under the newly consolidated Corporate Plan.

Civista Health Inc. Retirement Plan and Trust (Charles Regional Plan) — A noncontributory defined benefit pension plan covering employees that have worked at least one thousand hours per year during three or more plan years. Plan benefits are accumulated based upon a combination of years of service and percent of annual compensation. Charles Regional makes annual contributions to the plan based upon amounts required to be funded under provisions of ERISA.

Dimensions Health Corporation Pension Plan (Capital Region Pension Plan) – A noncontributory defined benefit pension plan covering substantially all employees. For employees not covered under collective-bargaining agreements and employees who are represented by the 1199 SEIU Health Care Workers East – Health Care Workers union (formerly District 1199E-DC, SEIU union and formerly Local No. 63 union), the Plan operates as a cash balance plan. The annual contribution by the Corporation is allocated to individual employee accounts based on years of service and the individual's retirement account. For employees represented by the 1199 SEIU Health Care Workers East – Registered Nurses Chapter union (formerly Professional Staff Nurses Association union), benefits are based on years of service and average final compensation. On December 31, 2007, the Capital Region Pension Plan was frozen. No further benefit accruals will be made to the Plan. The Plan freeze substantially reduces annual funding obligations beginning with Plan year 2008. The Corporation's funding policy is to contribute such actuarially determined amounts as necessary to provide assets sufficient to meet the benefits to be paid to the Plan participants and to meet the funding requirements of the Employees Retirement Income Security Act of 1974 (ERISA).

Notes to Consolidated Financial Statements (continued) (In Thousands)

11. Retirement Plans (continued)

Dimensions Health Corporation Post Retirement Benefit Plans (Capital Region Post Retirement Benefit Plans) – A postretirement health care plan is provided to both salaried and non-salaried employees who have retired and certain other employees who were eligible to retire prior to July 1, 1995. The plan is contributory for those who retired prior to July 1, 1995, with retiree contributions adjusted annually. Employees who retired on July 1, 1995, and later are eligible to participate in the plan by paying 100% of the premiums without corporate contributions. The Corporation's policy has been to fund this plan on an as needed basis.

A defined postretirement life insurance plan is a noncontributory plan for all eligible retirees prior to July 1, 2001. For employees represented by the 1199 SEIU Health Care Workers East – Registered Nurses Chapter union, the plan was no longer offered to new retirees as of July 1, 1999. Effective July 1, 2001, the plan was modified to become contributory for the nonunion employees and employees represented by the 1199 SEIU Health Care Workers East – Health Care Workers union who retired prior to July 1, 2001 and for the employees represented by the 1199 SEIU Health Care Workers East – Registered Nurses Chapter union who retired prior to July 1, 1999. The Corporation's policy has been to fund its share of these benefits as they are incurred.

The Corporation recognizes the funded status (i.e., the difference between the fair value of plan assets and projected benefit obligations) of its defined benefit pension plans as an asset or liability in its consolidated balance sheets. The Corporation recognizes changes in the funded status in the year in which the changes occur as changes in unrestricted net assets. All defined benefit pension plans use a June 30 measurement date.

Notes to Consolidated Financial Statements (continued) (In Thousands)

11. Retirement Plans (continued)

The following tables set forth the combined benefit obligations and assets of the defined benefit plans:

	June 30			
		2021	2020	
Change in projected benefit obligations:				
Benefit obligations at beginning of year	\$	448,997 \$	425,709	
Settlements		(18,623)	_	
Service cost		3,378	3,337	
Interest cost		13,168	15,299	
Actuarial loss and other		4,973	30,743	
Benefit payments		(16,826)	(26,091)	
Projected benefit obligations at end of year	\$	435,067 \$	448,997	
Change in plan assets:				
Fair value of plan assets at beginning of year	\$	318,094 \$	317,176	
Actual return on plan assets		63,831	9,529	
Settlements		(18,623)	_	
Employer contributions		22,580	17,480	
Benefit payments		(16,826)	(26,091)	
Fair value of plan assets at end of year	\$	369,056 \$	318,094	

Notes to Consolidated Financial Statements (continued) (In Thousands)

11. Retirement Plans (continued)

The funded status of the plans and amounts recognized as accrued payroll and benefits and other long-term liabilities in the accompanying consolidated balance sheets are as follows:

	June 30			
		2021	2020	
Funded status, end of period:				
Fair value of plan assets	\$	369,056 \$	318,094	
Projected benefit obligations		435,067	448,997	
Net funded status		(66,011)	(130,903)	
Accumulated benefit obligation at end of year		433,076	446,100	
Amounts recognized in consolidated balance sheets at June 30:				
Accrued pension obligation		(66,011)	(130,903)	
		(66,011)	(130,903)	
Amounts recognized in net assets without donor				
restrictions at June 30:				
Net actuarial loss		(54,745)	(108,221)	
Prior service cost		(990)	(86)	
	\$	(55,735) \$	(108,307)	

The accrued pension obligation includes \$62,717 and \$98,365 as of June 30, 2021 and 2020, respectively, related to the Capital Region Pension Plan described above.

The estimated amounts that will be amortized from net assets without donor restrictions into net periodic pension cost in fiscal year 2022 are as follows:

Net actuarial loss Prior service cost	\$ 3,038 149
	\$ 3,187

Notes to Consolidated Financial Statements (continued) (In Thousands)

11. Retirement Plans (continued)

The components of net periodic pension cost are as follows:

	Year Ended June 30			
		2021	2020	
Service cost	\$	3,378 \$	3,337	
Interest cost		13,168	15,299	
Expected return on plan assets		(18,275)	(19,782)	
Prior service cost recognized		72	72	
Recognized losses		11,918	3,953	
Net periodic pension cost	\$	10,261 \$	2,879	

Components of net benefit cost other than the service cost of \$3,378 and \$3,337 in 2021 and 2020, respectively, were recorded in other nonoperating losses, net in the accompanying consolidated statements of operations and changes in net assets for the years ended June 30, 2021 and 2020. Service cost is included as a component of fringe benefits, which is recorded as salaries, wages, and benefits in the accompanying consolidated statements of operations.

The following table presents the weighted average assumptions used to determine benefit obligations for the plans:

	June 30		
	2021 2020		
Discount auto	2.240/ 2.020/	2 2 40/ 2 020/	
Discount rate	2.34%-3.02%	2.34%-3.03%	
Rate of compensation increase (for nonfrozen plan)	3.00	3.00	

Notes to Consolidated Financial Statements (continued) (In Thousands)

11. Retirement Plans (continued)

The following table presents the weighted average assumptions used to determine net periodic benefit cost for the plans:

	Year Ended June 30			
	2021 2020			
Discount rate	2.35%-3.05%	3.25%-3.70%		
Expected long-term return on plan assets	5.50-6.00	6.00 – 6.50		
Rate of compensation increase (for nonfrozen plan)	3.00	3.00		

The investment policies of the Corporation's pension plans incorporate asset allocation and investment strategies designed to earn superior returns on plan assets consistent with reasonable and prudent levels of risk. Investments are diversified across classes, sectors, and manager style to minimize the risk of loss. The Corporation uses investment managers specializing in each asset category, and regularly monitors performance and compliance with investment guidelines. In developing the expected long-term rate of return on assets assumption, the Corporation considers the current level of expected returns on risk-free investments, the historical level of the risk premium associated with the other asset classes in which the portfolio is invested, and the expectations for future returns of each asset class. The expected return for each asset class is then weighted based on the target allocation to develop the expected long-term rate of return on assets assumption for the portfolio.

The Corporation's pension plans' target allocation and weighted average asset allocations at the measurement date of June 30, 2021 and 2020, by asset category, are as follows:

	Target	Percentage o as of J	
Asset Category	Allocation	2021	2020
Cash and cash equivalents	0%-10%	5%	8%
Fixed income securities	20%-40%	35	29
Equity securities	30%-50%	41	38
Global assets allocation	10%-20%	11	16
Hedge funds/private equity	5%-15%	8	9
		100%	100%

Notes to Consolidated Financial Statements (continued) (In Thousands)

11. Retirement Plans (continued)

Equity and fixed income securities include investments in hedge fund of funds that are categorized in accordance with each fund's respective investment holdings.

The table below presents the Corporation's combined investable assets of the defined benefit pension plans aggregated by the fair value hierarchy as described in Note 1(u):

	Level 1	Level 2	Level 3	I	vestments Reported at NAV*	Total
June 30, 2021						
Cash and cash equivalents	\$ 19,803	\$ _	\$ _	\$	_ 5	\$ 19,803
Corporate obligations		12,798	_		_	12,798
Government and agency bonds	12,869	18,366	_		_	31,235
Fixed income funds	29,002	_	_		_	29,002
Common stocks	34,419	_	_		_	34,419
Equity mutual funds	89,229	_	_		_	89,229
Alternative investments:						
Hedge funds/private equity	_	_	_		30,149	30,149
Commingled funds	_	_	_		122,421	122,421
	\$ 185,322	\$ 31,164	\$ _	\$	152,570	\$ 369,056
June 30, 2020						
Cash and cash equivalents	\$ 13,728	\$ 11,120	\$ _	\$	- 5	\$ 24,848
Corporate obligations	_	21,447	_		_	21,447
Government and agency bonds	7,565	9,993	_		_	17,558
Fixed income funds	_	_	_		12,639	12,639
Common stocks	25,047	_	_		_	25,047
Equity mutual funds	36,973	12,749	_		10,084	59,806
Other mutual funds	22,405	_	_		_	22,405
Alternative investments:						
Hedge funds/private equity	_	_	_		28,397	28,397
Commingled funds	_	_	_		105,947	105,947
	\$ 105,718	\$ 55,309	\$ _	\$	157,067	\$ 318,094

^{*}Fund investments reported at NAV as practical expedient.

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Notes to Consolidated Financial Statements (continued) (In Thousands)

11. Retirement Plans (continued)

Alternative investments include hedge funds and commingled investment funds. The majority of these alternative investments held as of June 30, 2021, are subject to notice requirements of 30 days or less and are available to be redeemed on at least a monthly basis. There are funds, totaling \$32,800, which are subject to notice requirements of 30-60 days and are available to be redeemed on a monthly or quarterly basis. Funds totaling \$11,200 are subject to notice requirements of 90 days and can be redeemed monthly or quarterly. Of these funds, one fund totaling \$1,200 is subject to a lock-up restriction of three years. The Corporation had no unfunded commitments as of June 30, 2021.

The Corporation expects to contribute \$19,725 to its defined benefit pension plans for the fiscal year ended June 30, 2022.

The following benefit payments, which reflect expected future employee service, as appropriate, are expected to be paid from plan assets in the following years ending June 30:

2022	\$ 23,433
2023	24,394
2024	24,143
2025	24,518
2026	24,734
2027–2031	122,055

The expected benefits to be paid are based on the same assumptions used to measure the Corporation's benefit obligation at June 30, 2021.

Defined Contribution Plans

The Corporation offers a number of defined contribution benefits through 403(b) and 401(k) programs that were established by its affiliate hospitals. These plans allow for deferral of compensation or employer matching of compensation subject to vesting requirements.

Total annual retirement costs incurred by the Corporation for the previously discussed defined contribution plans were \$51,023 and \$50,456 for the years ended June 30, 2021 and 2020, respectively. Such amounts are included in salaries, wages and benefits in the accompanying consolidated statements of operations.

Notes to Consolidated Financial Statements (continued) (In Thousands)

12. Net Assets with Donor Restrictions

Net assets are restricted primarily for the following purposes:

	June 30			
	2021			2020
Facility construction and renovations, research,				
education, and other:				
Capital Region	\$	42,851	\$	424,034
All others		196,794		161,110
Economic and beneficial interests in the net assets				
of related organizations		63,095		170,820
	\$	302,740	\$	755,964
				,

Net assets were released from donor restrictions by expending funds satisfying the restricted purposes or by occurrence of other events specified by donors as follows:

	Year Ended June 30					
	2021			2020		
Purchases of equipment and construction costs Research, education, uncompensated care, and other	\$	386,238 7,597	\$	18,791 6,307		
	\$	393,835	\$	25,098		

The Corporation's endowments consist of donor-restricted funds established for a variety of purposes. Net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

Interpretation of Relevant Law

The Corporation has interpreted the Maryland Uniform Prudent Management of Institutional Funds Act (MUPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Corporation classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the

Notes to Consolidated Financial Statements (continued) (In Thousands)

12. Net Assets with Donor Restrictions (continued)

accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund are classified in net assets with donor restrictions until those amounts are appropriated for expenditure by the organization in a manner consistent with the standard of prudence prescribed by MUPMIFA. In accordance with MUPMIFA, the Corporation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- 1. The duration and preservation of the fund
- 2. The purposes of the Corporation and the donor-restricted endowment fund
- 3. General economic conditions
- 4. The possible effect of inflation and deflation
- 5. The expected total return from income and the appreciation of investments
- 6. Other resources of the Corporation
- 7. The investment policies of the Corporation.

Endowment net assets are as follows:

	D	Without Donor Restrictions		With Donor strictions	Total	
June 30, 2021 Donor-restricted endowment funds	\$	126	\$	60,287	\$ 60,413	
June 30, 2020 Donor-restricted endowment funds	\$	43	\$	67,165	\$ 67,208	

Donor restricted endowment funds within net assets with donor restrictions whose use is restricted in perpetuity were \$57,271 and \$50,243 as of June 30, 2021 and 2020, respectively.

Notes to Consolidated Financial Statements (continued) (In Thousands)

12. Net Assets with Donor Restrictions (continued)

Funds with Deficiencies

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or MUPMIFA requires the Corporation to retain as a fund of perpetual duration. The Corporation does not have any donor-restricted endowment funds that are below the level that the donor or MUPMIFA requires.

Investment Strategies

The Corporation has adopted policies for corporate investments, including endowment assets that seek to maximize risk-adjusted returns with preservation of principal. Endowment assets include those assets of donor-restricted funds that the Corporation must hold in perpetuity or for a donor-specified period(s). The endowment assets are invested in a manner that is intended to hold a mix of investment assets designed to meet the objectives of the account. The Corporation expects its endowment funds, over time, to provide an average rate of return that generates earnings to achieve the endowment purpose.

To satisfy its long-term rate-of-return objectives, the Corporation relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Corporation employs a diversified asset allocation structure to achieve its long-term return objectives within prudent risk constraints.

The Corporation monitors the endowment funds' returns and appropriates average returns for use. In establishing this practice, the Corporation considered the long-term expected return on its endowment. This is consistent with the Corporation's objective to maintain the purchasing power of the endowment assets held in perpetuity or for a specified term, as well as to provide additional real growth through new gifts and investment return.

Notes to Consolidated Financial Statements (continued) (In Thousands)

13. Economic and Beneficial Interests in the Net Assets of Related Organizations

The Corporation is supported by several related organizations that were formed to raise funds on behalf of the Corporation and certain of its subsidiaries. These interests are accounted for as either economic or beneficial interests in the net assets of such organizations.

The following is a summary of economic and beneficial interests in the net assets of financially interrelated organizations:

		30	
		2021	2020
Economic interests in:			
UCH Legacy Funding Corporation	\$	- \$	122,430
The James Lawrence Kernan Hospital Endowment			
Fund, Incorporated		46,297	34,766
Baltimore Washington Medical Center Foundation, Inc.		12,297	9,213
Total economic interests		58,594	166,409
Beneficial interest in the net assets of:			
Dorchester General Hospital Foundation, Inc.		3,172	3,082
Prince George's Hospital Center Foundation, Inc.		1,267	1,267
Laurel Regional Hospital Auxiliary, Inc.		62	62
	\$	63,095 \$	170,820

The UCH Legacy Funding Corporation was formed in December 2013 to hold funds restricted for capital improvements at Upper Chesapeake. As a part of the July 2020 debt issuance, the Corporation obtained permanent financing for the capital projects and the funds are included in assets limited as to use (construction funds) in the June 30, 2021 balance sheet. The Corporation subsequently dissolved the UCH Legacy Funding Corporation effective December 2020.

At the discretion of its board of trustees, the Kernan Endowment Fund may pledge securities to satisfy various collateral requirements on behalf of ROI and may provide funding to ROI to support various clinical programs or capital needs.

BWMC Foundation was formed in July 2000 and supports the activities of UM Baltimore Washington by soliciting charitable contributions on its behalf.

Notes to Consolidated Financial Statements (continued) (In Thousands)

13. Economic and Beneficial Interests in the Net Assets of Related Organizations (continued)

Shore Regional maintains a beneficial interest in the net assets of Dorchester Foundation, a nonprofit corporation organized to raise funds on behalf of Dorchester Hospital. Shore Regional does not have control over the policies or decisions of the Dorchester Foundation.

The Prince George's Hospital Center Foundation, Inc. the Laurel Regional Hospital Auxiliary, Inc. and the Laurel Regional Hospital Foundation, Inc. were established to solicit contributions from the general public solely for the funding of capital acquisitions and operations of the associated Capital Region hospitals. Capital Region does not have control over the policies or decisions of these entities. In the current year the Prince George's Hospital Center Foundation, Inc. changed its name to University of Maryland Capital Region Health Foundation, Inc. and the Laurel Regional Hospital Foundation, Inc. was closed, and its assets were transferred into the new University of Maryland Capital Region Health Foundation, Inc.

A summary of the combined unaudited condensed financial information of the financially interrelated organizations in which the Corporation holds an economic or beneficial interest is as follows:

	June 30				
		2021		2020	
Current assets	\$	5,461	\$	4,086	
Noncurrent assets Total assets	\$	57,735 63,196	\$	166,835 170,921	
Current liabilities Net assets	\$	101 63,095	\$	101 170,820	
Total liabilities and net assets	\$	63,196	\$	170,921	
Total operating revenue Total operating expense Other changes in net assets	\$	6,179 2,117 (116,021)	\$	1,897 (1,380) (27,800)	
Total decrease in net assets	\$	(107,725)	\$	(27,283)	

Notes to Consolidated Financial Statements (continued) (In Thousands)

14. State and County Support

The Corporation received \$3,500 and \$3,400 in support for the Shock Trauma Center operations from the State of Maryland for the years ended June 30, 2021 and 2020, respectively.

In support of Capital Region operations, the Corporation received the following:

	Year Ended June 30				
	 2021	2020			
State of Maryland	\$ 15,000 \$	15,000			
Prince George's County government	483	295			
Magruder Memorial Hospital Trust	1,042	1,042			
	\$ 16,525 \$	16,337			

The State of Maryland appropriates funds for construction costs incurred, equipment purchases made, and other capital support. The Corporation recognizes this support as the funds are expended for the intended projects. The Corporation expended and recorded \$15,189 and \$20,803 during the years ended June 30, 2021 and 2020, respectively.

Notes to Consolidated Financial Statements (continued) (In Thousands)

15. Functional Expenses

The Corporation provides healthcare services to residents within its geographic location. Expenses related to providing these services, based on management's estimates of expense allocations, are as follows:

									Corporate		
			Healthca					Services,			
	Hospital &	_	Retail		Physician		Risk	Other, and			
	Ambulatory	P	harmacy		Practices		Taking	El	iminations	Total	
Year ended June 30, 2021											
Operating expenses:											
Salaries, wages, and		_				_		_			
benefits	\$ 1,808,585	\$	7,167	\$	292,180	\$	3,950	\$	316,808	\$ 2,428,690	
Expendable supplies	727,209		98,385		39,515		31		17,826	882,966	
Purchased services:											
Purchased services	940,438		13,611		70,092		1,673		(319,967)	705,847	
Contracted services	311,675		_		36,209		_		(42,611)	305,273	
Depreciation and											
amortization	234,050		_		2,268		_		7,959	244,277	
Interest expense	41,429		_		_		_		(8,962)	32,467	
Total operating expenses	\$ 4,063,386	\$	119,163	\$	440,264	\$	5,654	\$	(28,947)	\$ 4,599,520	
V											
Year ended June 30, 2020											
Operating expenses:											
Salaries, wages, and	¢ 1 (02 400	Φ	5.020	Φ	272 004	d.	4 007	d)	264 295	¢ 2 220 494	
benefits	\$ 1,682,480	\$	5,928	\$	272,804	\$	4,887	\$	264,385	\$ 2,230,484	
Expendable supplies	626,029		90,169		34,401		16		9,498	760,113	
Purchased services:											
Purchased services	884,976		14,488		70,665		2,978		(277,079)	696,028	
Contracted services	291,951		_		28,243		_		(43,235)	276,959	
Depreciation and											
amortization	236,360		_		2,022		_		(2,491)	235,891	
Interest expense	47,426						696		(1,561)	46,561	
Total operating expenses	\$ 3,769,222	\$	110,585	\$	408,135	\$	8,577	\$	(50,483)	\$ 4,246,036	

Corporate services are allocated primarily using percentage of net patient service revenue.

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Notes to Consolidated Financial Statements (continued) (In Thousands)

16. Liquidity and Availability of Resources

The Corporation had financial assets available to management for general expenditure within one year of the financial reporting date, or June 30, 2021 and 2020, as follows:

	 2021	2020
Cash and cash equivalents	\$ 858,543	\$ 961,647
Receivables, net	753,374	590,579
Assets limited as to use – Board designated	137,528	116,811
Investments	1,355,157	927,366
Total financial assets available within one year	3,104,602	2,596,403
Less:		
Amounts unavailable for general expenditures		
within one year due to:		
Alternative investments subject to lockup		
restrictions	 26,000	19,900
Total financial assets available to management		
for general expenditure within one year	\$ 3,078,602	\$ 2,576,503

17. Insurance

The Corporation maintains self-insurance programs for professional and general liability risks, employee health, employee long-term disability, and workers' compensation. The accrued liabilities for these programs were as follows:

	June 30				
		2021	2020		
Professional and general malpractice liabilities	\$	380,715 \$	351,441		
Employee health		23,358	27,201		
Employee long-term disability		3,792	4,751		
Workers' compensation		25,627	23,430		
Total self-insured liabilities		433,493	406,823		
Less current portion		(64,189)	(64,550)		
	\$	369,305 \$	342,273		

Notes to Consolidated Financial Statements (continued) (In Thousands)

17. Insurance (continued)

The Corporation provides for and funds the present value of the costs for professional and general liability claims and insurance coverage related to the projected liability from asserted and unasserted incidents, which the Corporation believes may ultimately result in a loss. In management's opinion, these accruals provide an adequate and appropriate loss reserve. The professional and general malpractice liabilities presented above include \$253,670 and \$243,143 as of June 30, 2021 and 2020, respectively, for which related insurance receivables have been recorded within other assets on the accompanying consolidated balance sheets.

The Corporation and each of its affiliates are self-insured for professional and general liability claims up to the limits of \$1,000 on individual claims and \$3,000 in the aggregate on an annual basis. For amounts in excess of these limits, the risk of loss has been transferred to Terrapin, an unconsolidated joint venture. Terrapin provides insurance for claims in excess of \$1,000 individually and \$3,000 in the aggregate up to \$150,000 individually and \$175,000 in the aggregate under claims made policies between the Corporation and Terrapin. For claims in excess of Terrapin's coverage limits, if any, the Corporation retains the risk of loss.

As discussed in Note 5, Terrapin is a joint venture corporation in which a 50% equity interest is owned by the Corporation and a 50% equity interest is owned by Faculty Physicians, Inc.

Total malpractice insurance expense for the Corporation, net of investment earnings on the MMCIP self-insurance trust assets, during the years ended June 30, 2021 and 2020, was approximately \$29,661 and \$69,374, respectively.

18. Business and Credit Concentrations

The Corporation provides healthcare services through its inpatient and outpatient care facilities located in the State of Maryland. The Corporation generally does not require collateral or other security in extending credit; however, it routinely obtains assignment of (or is otherwise entitled to receive) patients' benefits receivable under their health insurance programs, plans, or policies (e.g., Medicare, Medicaid, Blue Cross, workers' compensation, health maintenance organizations (HMOs), and commercial insurance policies).

The Corporation maintains cash accounts with highly rated financial institutions, which generally exceed federally insured limits. The Corporation has not experienced any losses from maintaining cash accounts in excess of federally insured limits, and as such, management does not believe the Corporation is subject to any significant credit risks related to this practice.

Notes to Consolidated Financial Statements (continued) (In Thousands)

18. Business and Credit Concentrations (continued)

The Corporation had receivables from patients and third-party payors as follows:

	June 30			
	2021	2020		
Medicare	31%	27%		
Medicaid	29	32		
Commercial insurance and HMOs	20	20		
Blue Cross	13	14		
Self-pay and others	7	7		
	100%	100%		

The Corporation recorded net patient service revenues from patients and third-party payors as follows:

	Year Ended June 30	
	2021	2020
Medicare	41%	37%
Medicaid	24	24
Commercial insurance and HMOs	20	24
Blue Cross	11	10
Self-pay and others	4	5
	100%	100%

19. Certain Significant Risks and Uncertainties

The Corporation provides general acute healthcare services in the State of Maryland. The Corporation and other healthcare providers in Maryland are subject to certain inherent risks, including the following:

- Dependence on revenues derived from reimbursement by the federal Medicare and state Medicaid programs;
- Regulation of hospital rates by the State of Maryland Health Services Cost Review Commission;

Notes to Consolidated Financial Statements (continued) (In Thousands)

19. Certain Significant Risks and Uncertainties (continued)

- Government regulation, government budgetary constraints, and proposed legislative and regulatory changes; and
- Lawsuits alleging malpractice and related claims.

Such inherent risks require the use of certain management estimates in the preparation of the Corporation's consolidated financial statements, and it is reasonably possible that a change in such estimates may occur.

The Medicare and state Medicaid reimbursement programs represent a substantial portion of the Corporation's revenues, and the Corporation's operations are subject to a variety of other federal, state, and local regulatory requirements. Failure to maintain required regulatory approvals and licenses and/or changes in such regulatory requirements could have a significant adverse effect on the Corporation.

Changes in federal and state reimbursement funding mechanisms and related government budgetary constraints could have a significant adverse effect on the Corporation.

The healthcare industry is subject to numerous laws and regulations from federal, state, and local governments. The Corporation's compliance with these laws and regulations can be subject to periodic governmental review and interpretation, which can result in regulatory action unknown or unasserted at this time. Management is aware of certain asserted and unasserted legal claims and regulatory matters arising in the ordinary course of business, none of which, in the opinion of management, are expected to result in losses in excess of insurance limits or have a materially adverse effect on the Corporation's financial position.

The federal government and many states have aggressively increased enforcement under Medicare and Medicaid antifraud and abuse laws and physician self-referral laws (STARK law and regulation). Recent federal initiatives have prompted a national review of federally funded healthcare programs. In addition, the federal government and many states have implemented programs to audit and recover potential overpayments to providers from the Medicare and Medicaid programs. The Corporation has implemented a compliance program to monitor conformance with applicable laws and regulations, but the possibility of future government review and enforcement action exists.

Notes to Consolidated Financial Statements (continued) (In Thousands)

20. Maryland Health Services Cost Review Commission

Effective July 1, 2013, the Health System and the Health Services Cost Review Commission (HSCRC) agreed to implement the Global Budget Revenue (GBR) methodology for the following hospitals: Medical Center, ROI, UM Midtown, UM Baltimore Washington, UM Charles Regional, UM St. Joseph, UM Memorial, UM Dorchester, UM Chester River, Shore Emergency Center, UM Upper Chesapeake, UM Harford Memorial, UM Prince George's, and UM Laurel. The agreements will continue each year and on July 1 of each year thereafter; the agreements will renew for a one-year period unless it is canceled by the HSCRC or by the Corporation. The agreements were in place for the years ended June 30, 2021 and 2020. The GBR model is a revenue constraint and quality improvement system designed by the HSCRC to provide hospitals with strong financial incentives to manage their resources efficiently and effectively in order to slow the rate of increase in healthcare costs and improve healthcare delivery processes and outcomes. The GBR model is consistent with the Corporation's mission to provide the highest value of care possible to its patients and the communities it serves.

The GBR agreements establish a prospective, fixed revenue base "GBR cap" for the upcoming year. This includes both inpatient and outpatient regulated services. Under GBR, a hospital's revenue for all HSCRC regulated services is predetermined for the upcoming year, regardless of changes in volume, service mix intensity, or mix of inpatient or outpatient services that occurred during the year. The GBR agreement allows the Corporation to adjust unit rates, within certain limits, to achieve the overall revenue base for the Corporation at yearend. Any overcharge or undercharge versus the GBR cap is prospectively subtracted from the subsequent year's GBR cap. Although the GBR cap is fixed each year, it does not adjust for changes in volume or service mix. The GBR cap is also adjusted annually for inflation, and for changes in payor mix and uncompensated care. The Corporation will receive an annual adjustment to its cap for the change in population in the Corporation's service areas. GBR is designed to encourage hospitals to operate efficiently by reducing excess utilization and managing patients in the appropriate care delivery setting. The HSCRC also may impose various other revenue adjustments, which could be significant in the future.

21. Subsequent Events

The Corporation evaluated all events and transactions that occurred after June 30, 2021 and through October 28, 2021, the date the consolidated financial statements were issued. Other than described below, the Corporation did not have any material subsequent events during the period.

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