PUBLIC DISCLOSURE COPY **Return of Organization Exempt From Income Tax**

OMB No. 1545-0047

2

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Department of the Treasury

▶ Do not enter social security numbers on this form as it may be made public. ► Go to www.irs.gov/Form990 for instructions and the latest info

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|--------------------------------|--------------|-------------------|---|---------|--------------------|----------------------------------|-----------------------------|--|--|
| Α | For the | e 2020 calen | dar year, or tax year beginning 07/01 , 2020, and endi | - | 06/3 | 0 | ,20 21 | | |
| в | Check i | if applicable: | C Name of organization UNIVERSITY OF MARYLAND MEDICAL SYSTEM C | ORPO | ORATION | D Employer identification number | | | |
| | Address | s change | Doing business as UNIVERSITY OF MARYLAND MEDICAL CENTER | | | | 52-1362793 | | |
| | Name c | change | Number and street (or P.O. box if mail is not delivered to street address) | /suite | E Telepl | hone number | | | |
| | Initial re | eturn | 22 SOUTH GREENE STREET | | | | (443) 462-5811 | | |
| | Final ret | turn/terminated | City or town, state or province, country, and ZIP or foreign postal code | | | | | | |
| | Amende | ed return | BALTIMORE, MD 21201 | | | G Gross | s receipts \$ 2,480,412,835 | | |
| | Applica | ation pending | F Name and address of principal officer: MOHAN SUNTHA, MD | | H(a) Is this a gro | up return fo | or subordinates? 🗌 Yes 🗹 No | | |
| | | | 250 W. PRATT ST, SUITE 2400, BALTIMORE, MD 21201 | | H(b) Are all su | bordinat | es included? 🗌 Yes 🗌 No | | |
| <u> </u> | Tax-exe | empt status: | ✓ 501(c)(3) 501(c) () ◄ (insert no.) 4947(a)(1) or 527 | | If "No," at | ttach a li | st. See instructions | | |
| J | _ | e:► WWW.I | | | H(c) Group ex | emption | number 🕨 | | |
| к | Form of | f organization: 🔽 | Corporation Trust Association Other L Year of form | nation: | 1984 | M State | of legal domicile: MD | | |
| P | art I | Summa | , | | | | | | |
| | 1 | - | cribe the organization's mission or most significant activities: THE | | | | | | |
| Activities & Governance | | | ORPORATION (UMMS) PROVIDES A VARIETY OF INPATIENT/ OUTPAT | IENT S | SERVICES 1 | TO PEC | PLE IN THE | | |
| nar | | | IED ON SCHEDULE O) | | | | | | |
| ver | 2 | | box \blacktriangleright if the organization discontinued its operations or dispose | | | 25% of | its net assets. | | |
| ဗိ | 3 | | voting members of the governing body (Part VI, line 1a) | | | 3 | 29 | | |
| ര് | 4 | | independent voting members of the governing body (Part VI, line 1) | | | 4 | 29 | | |
| itie | 5 | | per of individuals employed in calendar year 2020 (Part V, line 2a) | | | 5 | 14,958 | | |
| žť | 6 | | per of volunteers (estimate if necessary) | | | 6 | 279 | | |
| Ă | 7a | | ated business revenue from Part VIII, column (C), line 12 | | | 7a | 43,146 | | |
| | b | Net unrelat | ed business taxable income from Form 990-T, Part I, line 11 | | | 7b | 0 | | |
| | | | | | Prior Year | | Current Year | | |
| e | 8 | | ons and grants (Part VIII, line 1h) | | 97,8 | 11,920 | 152,360,736 | | |
| en | 9 | • | ervice revenue (Part VIII, line 2g) | | 1,781,9 | 55,047 | 1,982,157,524 | | |
| Revenue | 10 | | income (Part VIII, column (A), lines 3, 4, and 7d) | | 8,4 | 72,546 | 11,775,492 | | |
| | 11 | | nue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) | | | 94,611 | 65,797,841 | | |
| | 12 | | ue-add lines 8 through 11 (must equal Part VIII, column (A), line 12) | | 1,897,4 | | 2,212,091,593 | | |
| | 13 | | I similar amounts paid (Part IX, column (A), lines 1–3) | | 3 | 58,210 | 4,804,365 | | |
| | 14 | | aid to or for members (Part IX, column (A), line 4) | | | 0 | 0 | | |
| es | 15 | | her compensation, employee benefits (Part IX, column (A), lines 5–10) | | 858,9 | 08,615 | 950,187,689 | | |
| Expenses | 16a | | al fundraising fees (Part IX, column (A), line 11e) | | | 0 | 0 | | |
| ğ | b | | aising expenses (Part IX, column (D), line 25) ► 0 | | | | | | |
| | 11 | | enses (Part IX, column (A), lines 11a–11d, 11f–24e) | | | 95,580 | 1,122,216,321 | | |
| | 18 | - | nses. Add lines 13–17 (must equal Part IX, column (A), line 25) . | | 1,768,7 | | 2,077,208,375 | | |
| | 19 | Revenue le | ess expenses. Subtract line 18 from line 12 | | | 71,719 | 134,883,218 | | |
| Net Assets or Fund Balances | | - | | Begi | nning of Curre | | End of Year | | |
| sset | 20 | | s (Part X, line 16) | | 5,258,1 | | 5,438,126,282 | | |
| et A Ind E | 21 | | ties (Part X, line 26) | | 3,255,6 | | 3,512,023,181 | | |
| Z | 22 art II | | or fund balances. Subtract line 21 from line 20 | | 2,002,4 | 99,360 | 1,926,103,101 | | |
| | | Signatii | TE DIOCK | | | | | | |

ignature block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

| Sign Here | Signature of officer S. MICHELLE LEE, SVP/CFO | | | Date | ! | |
|--------------|--|-------------------------------|--------|------------------------|--------------|------------|
| | Type or print name and title | | | | | |
| Paid | Print/Type preparer's name | Preparer's signature | Date | | Check 🗌 if | PTIN |
| Preparer | JUSTIN J. LOWE | | | | | P01866796 |
| Use Only | Firm's name FRNST & YOUNG U.S. | | Firm's | s EIN 🕨 | 34-6565596 | |
| Use Only | Firm's address ► 1101 NEW YORK AVE I | | Phone | e no. (2 | 02) 327-6000 | |
| May the IRS | discuss this return with the preparer s | shown above? See instructions | | | | 🖌 Yes 🗌 No |
| For Paperwo | rk Reduction Act Notice see the senara | / | | Earm 990 (2020) | | |

| Form 99 | D (2020) Page 2 |
|---------|---|
| Part | |
| 1 | Check if Schedule O contains a response or note to any line in this Part III |
| 2 | Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? |
| 3 | Did the organization cease conducting, or make significant changes in how it conducts, any program services? |
| 4 | Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. |
| 4a | (Code:) (Expenses \$ 1,994,168,737 including grants of \$ 4,804,365) (Revenue \$ 1,989,514,040) UMMS, A PRIVATE, NON-PROFIT HEALTH SYSTEM, CONSISTS OF 12 HOSPITALS - UMMC, THE ACADEMIC 'HUB' - AND THE 11 COMMUNITY AND SPECIALTY HOSPITALS THROUGHOUT THE STATE OF MARYLAND. UMMC IS A NATIONAL AND REGIONAL REFERRAL CENTER FOR TRAUMA, CANCER CARE, NEUROCARE, CARDIAC CARE AND HEART SURGERY, WOMEN'S AND CHILDREN'S HEALTH AND ORGAN TRANSPLANTS. IT HAS ONE OF THE MOST TECHNOLOGICALLY ADVANCED OPERATING ROOM FACILITIES AND IS INTERNATIONALLY RECOGNIZED FOR ITS LEADERSHIP IN DEVELOPING AND PERFORMING MINIMALLY INVASIVE SURGICAL PROCEDURES. UMMS PROVIDES CHARITY CARE TO PATIENTS UNABLE TO PAY. CHARITY CARE FOR THE YEAR ENDED 6/30/2021 IS APPROXIMATELY \$15.2 MILLION. |
| 4b | (Code:) (Expenses \$including grants of \$) (Revenue \$) |
| | |
| 4c | (Code:) (Expenses \$including grants of \$) (Revenue \$) |
| | |
| 4d | Other program services (Describe on Schedule O.) |
| 4e | (Expenses \$ including grants of \$) (Revenue \$) Total program service expenses ▶ 1,994,168,737 |

| Form 99 | 0 (2020) | | F | Page 3 | | | | |
|---------|---|-----|-----|---------------|--|--|--|--|
| Part | V Checklist of Required Schedules | | | | | | | |
| | | | Yes | No | | | | |
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i> | 1 | ~ | | | | | |
| 2 | Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> See instructions? | 2 | V | | | | | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to | | | | | | | |
| | candidates for public office? If "Yes," complete Schedule C, Part I | 3 | | ~ | | | | |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II | 4 | ~ | | | | | |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i> | 5 | | ~ | | | | |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If</i> "Yes," <i>complete Schedule D, Part I</i> | | | | | | | |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i> | 7 | | ~ | | | | |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i> | 8 | | ~ | | | | |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i> . | 9 | | v | | | | |
| 10 | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i> . | 10 | | ~ | | | | |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable. | | | | | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI | 11a | ~ | | | | | |
| b | Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i> | 11b | ~ | | | | | |
| С | Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i> | 11c | | ~ | | | | |
| d | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i> | 11d | ~ | | | | | |
| е | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | ~ | | | | | |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i> | 11f | ~ | | | | | |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII | 12a | | ~ | | | | |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | ~ | | | | | |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | ~ | | | | |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | ~ | | | | |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV.</i> | 14b | ~ | | | | | |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i> | 15 | ~ | | | | | |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV.</i> | 16 | | ~ | | | | |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> See instructions | 17 | | ~ | | | | |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i> . | 18 | | ~ | | | | |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i> | 19 | | ~ | | | | |
| 20a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H | 20a | • | | | | | |
| b | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | ~ | | | | | |
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i> | 21 | ~ | | | | | |

| Form 99 | Form 990 (2020) Page 4 | | | | | | | |
|---------|---|------------|---------|-----|--|--|--|--|
| Part | V Checklist of Required Schedules (continued) | | | | | | | |
| | | | Yes | No | | | | |
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> | 22 | | ~ | | | | |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> | 23 | ~ | | | | | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i> | 24a | ~ | | | | | |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | ~ | | | | |
| с | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? | 24c | | ~ | | | | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | ~ | | | | |
| 25a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | ~ | | | | |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> | 25b | | ~ | | | | |
| 26 | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i> | 26 | | ~ | | | | |
| 27 | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i> | 27 | | ~ | | | | |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions): | | | | | | | |
| а | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If | 00- | | | | | | |
| h | "Yes," complete Schedule L, Part IV | 28a 28b | ~ | ~ | | | | |
| b | A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If | 200 | • | | | | | |
| С | "Yes," complete Schedule L, Part IV | 28c | | V | | | | |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | | ~ | | | | |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> | 30 | | ~ | | | | |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | 31 | | ~ | | | | |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II | 32 | | ~ | | | | |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> . | 33 | ~ | | | | | |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 | 34 | ~ | | | | | |
| 35a | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | ~ | | | | | |
| b | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2. | 35b | ~ | | | | | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 | 36 | | ~ | | | | |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> | 37 | | ~ | | | | |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O. | 38 | ~ | | | | | |
| Part | | | | | | | | |
| | Check if Schedule O contains a response or note to any line in this Part V | | Yes | No | | | | |
| - | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable11,628Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable11 | | 103 | 140 | | | | |
| b c | Did the organization comply with backup withholding rules for reportable payments to vendors and | | | | | | | |
| | reportable gaming (gambling) winnings to prize winners? | 1c | ~ | | | | | |

Form **990** (2020)

| Form 99 | Form 990 (2020) Page 5 | | | | | | | | | |
|---------|--|-----|-----|--------|--|--|--|--|--|--|
| Part | V Statements Regarding Other IRS Filings and Tax Compliance (continued) | | | | | | | | | |
| | | | Yes | No | | | | | | |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 14,958 | | | | | | | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? . | 2b | ~ | | | | | | | |
| | Note: If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions) | | | | | | | | | |
| 3a | Did the organization have unrelated business gross income of \$1,000 or more during the year? | 3a | ~ | | | | | | | |
| b | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O . | 3b | ~ | | | | | | | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a | ~ | | | | | | | |
| b | If "Yes," enter the name of the foreign country ► CJ | | | | | | | | | |
| _ | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). | - | | | | | | | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | ~ ~ | | | | | | |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5b | | ~ | | | | | | |
| С | If "Yes" to line 5a or 5b, did the organization file Form 8886-T? | 5c | | | | | | | | |
| 6a | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? | 6a | | ~ | | | | | | |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? | 6b | | | | | | | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | | | | | | | |
| а | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods | | | | | | | | | |
| | and services provided to the payor? | 7a | | ~ | | | | | | |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | | | | | | | | |
| С | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? | 7c | | ~ | | | | | | |
| d | If "Yes," indicate the number of Forms 8282 filed during the year | | | | | | | | | |
| е | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e | | ~ | | | | | | |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | 7f | | ~ | | | | | | |
| g | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | 7g | | ~ | | | | | | |
| h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | 7h | | | | | | | | |
| 8 | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the | | | | | | | | | |
| Ū | sponsoring organization have excess business holdings at any time during the year? | 8 | | | | | | | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | | | | | | | |
| а | Did the sponsoring organization make any taxable distributions under section 4966? | 9a | | | | | | | | |
| b | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? | 9b | | | | | | | | |
| 10 | Section 501(c)(7) organizations. Enter: | | | | | | | | | |
| a | Initiation fees and capital contributions included on Part VIII, line 12 | | | | | | | | | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b | | | | | | | | | |
| 11 | Section 501(c)(12) organizations. Enter: | | | | | | | | | |
| a | Gross income from members or shareholders | | | | | | | | | |
| b | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) | | | | | | | | | |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | | | | | | | |
| b | If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b | 120 | | | | | | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | | | | | | | |
| a | Is the organization licensed to issue qualified health plans in more than one state? | 13a | | | | | | | | |
| a | Note: See the instructions for additional information the organization must report on Schedule O. | 104 | | | | | | | | |
| b | Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans | | | | | | | | | |
| С | Enter the amount of reserves on hand | | | | | | | | | |
| 14a | Did the organization receive any payments for indoor tanning services during the tax year? | 14a | | ~ | | | | | | |
| b | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O . | 14b | | | | | | | | |
| 15 | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or | | | | | | | | | |
| | excess parachute payment(s) during the year? | 15 | ~ | | | | | | | |
| | If "Yes," see instructions and file Form 4720, Schedule N. | | | | | | | | | |
| 16 | Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule Q. | 16 | | ~ | | | | | | |

Form **990** (2020)

| Form 99 | 00 (2020) | | l | Page 6 |
|-------------------|---|----------|--------|---------------|
| Part | response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. | See in | nstruc | tions. |
| | Check if Schedule O contains a response or note to any line in this Part VI | | | |
| Secti | on A. Governing Body and Management | | | |
| | | | Yes | No |
| 1a | Enter the number of voting members of the governing body at the end of the tax year 1a | 1 | | |
| | If there are material differences in voting rights among members of the governing body, or | | | |
| | if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. | | | |
| b | Enter the number of voting members included on line 1a, above, who are independent . 1b | 3 | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with | - | | |
| 2 | any other officer, director, trustee, or key employee? | 2 | | ~ |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct | | | |
| • | supervision of officers, directors, trustees, or key employees to a management company or other person? . | 3 | | ~ |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | 4 | | ~ |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? . | 5 | | ~ |
| 6 | Did the organization have members or stockholders? | 6 | | ~ |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or appoint | | | |
| | one or more members of the governing body? | 7a | | ~ |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, | 71. | | ~ |
| • | stockholders, or persons other than the governing body? | 7b | | v |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: | | | |
| а | The governing body? | 8a | V | |
| b | Each committee with authority to act on behalf of the governing body? | 8b | ~ | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at | | | |
| | the organization's mailing address? If "Yes," provide the names and addresses on Schedule O | 9 | | ~ |
| Secti | on B. Policies (This Section B requests information about policies not required by the Internal Reven | nue Co | ode.) | |
| | | | Yes | No |
| 10a | Did the organization have local chapters, branches, or affiliates? | 10a | | ~ |
| b | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, | | | |
| 44- | affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b | ~ | |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990. | 11a | • | |
| b 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | V | |
| b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | ~ | <u> </u> |
| c | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," | | | |
| Ũ | describe in Schedule O how this was done | 12c | ~ | |
| 13 | Did the organization have a written whistleblower policy? | 13 | ~ | |
| 14 | Did the organization have a written document retention and destruction policy? | 14 | ~ | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by | | | |
| | independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | |
| а | The organization's CEO, Executive Director, or top management official | 15a | レ レ | |
| b | Other officers or key employees of the organization | 15b | V | |
| 10- | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? | 16a | ~ | |
| b | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its | | | |
| | participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the | 4.01- | | ~ |
| Secti | organization's exempt status with respect to such arrangements? | 16b | | • |
| <u>3ecu</u> 17 | List the states with which a copy of this Form 990 is required to be filed MD | | | |
| 18 | Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990- | T (Sec | tion 4 | 501(~) |
| 10 | (3)s only) available for public inspection. Indicate how you made these available. Check all that apply. | . 1060 | | 501(0) |
| | □ Own website □ Another's website ☑ Upon request □ Other (<i>explain on Schedule O</i>) | | | |
| 19 | Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict | of inter | rest p | olicy, |
| | and financial statements available to the public during the tax year. | | | |
| 20 | State the name, address, and telephone number of the person who possesses the organization's books and re ED WUENSCHELL, 900 ELKRIDGE LANDING ROAD - 3 EAST, LINTHICUM, MD 21090, (443) 462-5811 | cords | | |

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

| | | (C) | | | | | | | | |
|---------------------------------------|--------------------------|--|-----------------------|---------|--------------|------------------------------|--------|--------------------------|-------------------------------|--------------------------|
| (A) | (B) | Position | | | | | | (D) | (E) | (F) |
| Name and title | Average | (do not check more box, unless person i | | | | | | Reportable | Reportable | Estimated amount |
| | hours | office | officer and a direct | | | | | compensation | compensation | of other |
| | per week (list any | Individual trustee or director | Ins | 9ff | Ke | Hig em | For | from the organization | from related organizations | compensation from the |
| | hours for | ivid | titut | Officer | Key employee | ploy | Former | (W-2/1099-MISC) | (W-2/1099-MISC) | organization and |
| | related organizations | ual t | iona | | oldt | 'ee |) ` | | | related organizations |
| | below | rust | l tru | | yee | npe | | | | |
| | dotted line) | ee | Institutional trustee | | | Highest compensated employee | | | | |
| | | | Ű | | | d | | | | |
| (1) MOHAN SUNTHA, MD | 40.0 | | | | | | | | | |
| PRESIDENT AND CEO | 22.0 | | | ~ | | | | 3,380,383 | 0 | 41,170 |
| (2) MARY ZORZI | 40.0 | | | | | | | | | |
| VP, DEPUTY GENERAL COUNSEL | 0.0 | | | | | ~ | | 1,174,340 | 0 | 26,900 |
| (3) S. MICHELLE LEE | 40.0 | | | | | | | | | |
| SVP, CFO AND TREASURER | 7.0 | | | ~ | | | | 1,089,620 | 0 | 28,179 |
| (4) JON P BURNS | 40.0 | | | | | | | | | |
| SVP AND CIO | 5.0 | | | | ~ | | | 1,006,669 | 0 | 32,959 |
| (5) STEPHEN T BARTLETT, MD | 0.0 | | | | | | | | | |
| FORMER EVP AND CMO | 0.0 | | | | | | ~ | 977,499 | 0 | 0 |
| (6) ALISON G BROWN | 0.0 | | | | | | | | | |
| PRESIDENT, UMMC MIDTOWN CAMPUS | 42.0 | | | | ~ | | | 924,614 | 0 | 32,685 |
| (7) JOSEPH E HOFFMAN, III | 40.0 | | | | | | | | | |
| EVP AND CFO - UMMC | 3.0 | | | | ~ | | | 870,329 | 0 | 33,946 |
| (8) MICHAEL R JABLONOVER, MD | 40.0 | | | | | | | | | |
| SVP & CMO, UMMC | 0.0 | | | | ~ | | | 819,552 | 0 | 43,582 |
| (9) MICHELLE GOURDINE, MD | 40.0 | | | | | | | | | |
| SVP & INTERIM CMO, UMMS | 4.0 | | | | ~ | | | 782,522 | 0 | 12,172 |
| (10) KEVIN A STIERER | 40.0 | | | | | | | | | |
| SVP PERIOPERATIVE AND PROCEDURAL SVCS | 0.0 | | | | | ~ | | 778,125 | 0 | 14,245 |
| (11) LISA C ROWEN, RN | 40.0 | | | | | | | | | |
| SVP AND CNO | 1.0 | | | | ~ | | | 770,568 | 0 | 14,851 |
| (12) AARON J RABINOWITZ | 40.0 | | | | | | | | | |
| SVP, GEN COUNSEL AND SECTY | 0.0 | | | ~ | | | | 555,639 | 162,615 | 29,881 |
| (13) KRISTIN BRYCE | 40.0 | | | | | | | | | |
| CHIEF EXTERNAL AFFAIRS | 0.0 | | | | | ~ | | 689,023 | 0 | 43,361 |
| (14) KATHLEEN M MCCANN | 40.0 | | | | | | | | | |
| SVP, CHIEF HUMAN RESOURCE OFFICER | 0.0 | | | | ~ | | | 686,396 | 0 | 33,155 |

Form **990** (2020)

| Part VII Section A. Officers, Directors, 1 | rustees, | Key I | Em | ploy | yee | s, an | d H | lighest Compe | nsated Emplo | yees (continued) |
|---|---|---|-----------------------|------|--------------|------------------------------|--------|---|--|---|
| | | | | (0 | C) | | | | | |
| (A) Name and title | (B) Average hours | Position (do not check more than one box, unless person is both an officer and a director/trustee) | | | | | | (D) Reportable compensation | (E) Reportable compensation | (F) Estimated amount of other |
| | per week (list any hours for related organizations below dotted line) | Individual trustee or director | Institutional trustee | | Key employee | Highest compensated employee | Former | from the organization (W-2/1099-MISC) | from related organizations (W-2/1099-MISC) | compensation from the organization and related organizations |
| (15) KEITH D PERSINGER | 0.0 | | | | | | | | | |
| FORMER SVP AND CHIEF PERFORMANCE IMPROV OFFICER | 0.0 | | | | | | ~ | 697,743 | 0 | 966 |
| (16) JOEL KLEIN | 40.0 | | | | | | | | | |
| SVP AND CIO | 0.0 | | | | | ~ | | 656,735 | 0 | 40,334 |
| (17) RENAY D TYLER | 40.0 | | | | | | | | | |
| VP AND ASSOCIATE CNO | 1.0 | | | | | ~ | | 556,328 | 0 | 29,953 |
| (18) GERALD L WOLLMAN | 0.0 | | | | | | | | | |
| FORMER SVP CORP OPERATIONS | 0.0 | | | | | | ~ | 581,132 | 0 | 4,679 |
| (19) MEGAN M ARTHUR | 0.0 | | | | | | | | | |
| FORMER SVP, GEN COUNSEL AND SEC'TY | 0.0 | | | | | | ~ | 521,669 | 0 | 0 |
| (20) JOHN W ASHWORTH, III | 40.0 | | | | | | | | | |
| FORMER PRESIDENT/OFFICER | 5.0 | | | | | | ~ | 486,453 | 0 | 15,428 |
| (21) BERT W OMALLEY, MD | 40.0 | | | | | | | | | |
| PRESIDENT AND CEO, UMMC | 2.0 | | | | V | | | 459,018 | 0 | 25,968 |
| (22) ALEXANDER WILLIAMS, JR | 4.0 | | | | | | | | | |
| VICE CHAIRMAN | 3.0 | ~ | | V | | | | 0 | 0 | 0 |
| (23) JAMES C DIPAULA, JR | 9.0 | | | | | | | | | |
| CHAIRMAN | 3.0 | ~ | | V | | | | 0 | 0 | 0 |
| (24) BARRY P GOSSETT | 4.0 | | | | | | | | | |
| DIRECTOR | 0.0 | ~ | | | | | | 0 | 0 | 0 |
| (25) (SEE STATEMENT) | | | | | | | | | | |
| 1b Subtotal | | | L | | | | | 18,464,357 | 162,615 | 504,414 |
| c Total from continuation sheets to Part | VII, Sectio | n A | | | | | | 0 | 0 | 0 |
| d Total (add lines 1b and 1c) | | | | | | | | 18,464,357 | 162,615 | 504,414 |

reportable compensation from the organization >

| 3 | Did the organization list any former officer, director, trustee, key employee, or highest compensated |
|---|--|
| | employee on line 1a? If "Yes," complete Schedule J for such individual |
| | En en factional de la la de la destada en la destada en estada en encontra en estada en encontra de la face de |

- **5** Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*

Yes No ed 3 * he ch 4 * Jal 5 * *

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A) Name and business address | (B) Description of services | (C) Compensation |
|--|--------------------------------|----------------------------|
| CLARK CONSTRUCTION GROUP LLC, 7500 OLD GEORGETOWN RD, BETHESDA, MD 20814 | CONSTRUCTION | 72,126,120 |
| LIVING LEGACY FOUNDATION TRC, 1730 TWIN SPRINGS RD, SUITE 200, BALTIMORE, MD 21227 | ORGAN SUPPORT | 15,711,929 |
| MOREDIRECT INC DBA CONNECTION, PO BOX 536464, PITTSBURGH, PA 15253 | SOFTWARE SERVICES | 9,713,574 |
| MORRISON MANAGEMENT SERVICES, PO BOX 102289, ATLANTA, GA 30368 | FOOD SERVICES | 9,082,325 |
| JOHNSON CONTROLS INC, PO BOX 730068, DALLAS, TX 75373 | HVAC SERVICES | 8,876,023 |
| 2 Total number of independent contractors (including but not limited to | | |
| received more than \$100,000 of compensation from the organization ► | 515 | |

Form 990 (2020)

8

1,790

Part VIII Statement of Revenue

| rait | | Check if Schedule | | | spon | se or note to an | y line in this Pa | rt VIII.... | | 🗆 |
|---|--------------|--|-------|----------------------------|----------------|------------------|--|---|---|---|
| | | | | | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512–514 |
| ts ts | 1 a | Federated campaig | ns . | | 1 a | | | | | |
| un | b | Membership dues | | | 1b | | | | | |
| no G | с | Fundraising events | | | 1c | | | | | |
| r A | d | Related organizations 1d | | | | 4,180,326 | | | | |
| , Gi | е | Government grants (contributions) 1e | | | | 147,688,476 | | | | |
| Contributions, Gifts, Grants and Other Similar Amounts | f | All other contributions, gifts, grants, and similar amounts not included above 1f | | | 491,934 | | | | | |
| d Oth | g | Noncash contributio | | | 1g | \$ | | | | |
| an Co | h | Total. Add lines 1a–1f | | | | 152,360,736 | | | | |
| - | | | | | • | Business Code | | | | |
| e l | 2a | PATIENT SERVICE F | | | | 622110 | 1,834,297,177 | 1,833,918,049 | 379,128 | (|
| | b | PHARMACY | | | | 446110 | 141,802,932 | 141,293,787 | 509,145 | |
| Ser | | CARE MANAGEMEN | | | | 622110 | 6,057,415 | 6,057,415 | 0 | |
| /en | C | | | | | 022110 | 6,057,415 | 0,057,415 | 0 | L C |
| Program Service Revenue | d | | | | | | | | | |
| δ <u></u> | e | A 11 11 | | | | | | | | |
| <u>م</u> ا | f | All other program se | | | | | 0 | 0 | 0 | C |
| | g | Total. Add lines 2a- | | | | | 1,982,157,524 | | | |
| | 3 | Investment income (including dividends other similar amounts) | | | | | | | | |
| | | | ' | | | | 2,170,277 | 0 | 0 | 2,170,277 |
| | 4 | Income from investment of tax-exempt be | | | ond proceeds 🕨 | | | | | |
| | 5 | Royalties | | | | | | | | |
| | | | | (i) Real | | (ii) Personal | | | | |
| | 6a | Gross rents | 6a | 3,29 | 5,424 | 0 | | | | |
| | b | Less: rental expenses | 6b | 1,58 | 8,895 | 0 | | | | |
| | С | Rental income or (loss) | | | 6,529 | 0 | | | | |
| | d | Net rental income or (loss) | | | 🕨 | 1,706,529 | 0 | (845,127) | 2,551,656 | |
| | 7a | Gross amount from | | (i) Securities 276,337,562 | | (ii) Other | | | | |
| | | sales of assets | | | | 0 | | | | |
| | | other than inventory | 7a | 270,00 | 7,302 | U | | | | |
| P | b | Less: cost or other basis | | | | | | | | |
| venue | | and sales expenses . | 7b | 266,73 | 2,347 | 0 | | | | |
| O I | С | Gain or (loss) | 7c | 9,60 | 5,215 | 0 | | | | |
| E | d | Net gain or (loss) | | | | 🕨 | 9,605,215 | 0 | 0 | 9,605,215 |
| Other R | 8a | Gross income from | m fu | Indraising | | | | | | |
| δ | | events (not including | | 0 | | | | | | |
| | | of contributions rej | porte | d on line | | | | | | |
| | | 1c). See Part IV, line | e 18 | | 8a | | | | | |
| | b | Less: direct expens | es. | | 8b | | | | | |
| | С | Net income or (loss) | | | g eve | nts 🕨 | | | | |
| | 9a | Gross income f | from | aamina | | | | | | |
| | | activities. See Part I | | | 9a | | | | | |
| | b | Less: direct expens | | | 9b | | | | | |
| | С | Net income or (loss) | | | | es 🕨 | | | | |
| | 10a | . , | | • • | | | | | | |
| | | Gross sales of inventory, less returns and allowances 10a | | | | | | | | |
| | b | Less: cost of goods sold 10b | | | | | | | | |
| | c | Net income or (loss) | | | | ory 🕨 | | | | |
| s | | | , | | | Business Code | | | | |
| ño 🭙 | 11a | INTEREST RATE SW | /AP | | | 900099 | 50,273,493 | 0 | 0 | 50,273,493 |
| an sur | b | JT VENTURE | | | | 621990 | 7,867,073 | 7,867,073 | 0 | 00,210,100 |
| llan | c | MEDICAL RECORDS | | | | 900099 | 892,928 | 0 | 0 | 892,928 |
| ella Ver | | | • | | | 000000 | 002,020 | <u> </u> | 0 | 002,020 |
| scellanec Revenue | 4 | All other revenue | | | | 900000 | 5 057 919 | 377 716 | ∩ | 1 680 102 |
| Miscellaneous Revenue | d | | | · · · · · | | 900099 | 5,057,818 | 377,716 | 0 | 4,680,102 |
| Miscella Rever | d e 12 | All other revenue Total. Add lines 11a Total revenue. See | a–11c | d | | | 5,057,818 64,091,312 2,212,091,593 | | 43,146 | 4,680,102 |

| | 90 (2020) | | | | Page 10 |
|---------------|---|-------------------------|-----------------------------|---------------------------------|--------------------------------|
| | TIX Statement of Functional Expenses | | - 41 | | (A) |
| Sectio | on 501(c)(3) and 501(c)(4) organizations must comple | | | | |
| D a ma | Check if Schedule O contains a response | (A) | (B) | (C) | <u></u> (D) |
| | ot include amounts reported on lines 6b, 7b, p, and 10b of Part VIII. | Total expenses | Program service expenses | Management and general expenses | رط) Fundraising expenses |
| 1 | Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 . | 202,480 | 202,480 | general expenses | expenses |
| 2 | Grants and other assistance to domestic individuals. See Part IV, line 22 | 202,400 | 202,400 | | |
| • | F | | | | |
| 3 | Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 | 4,601,885 | 4,601,885 | | |
| 4 5 | Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees | 0 11,507,925 | 0 8,890,917 | 2,617,008 | 0 |
| 6 | Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . | | | | |
| 7 | Other salaries and wages | 778,630,592 | 601,562,849 | 177,067,743 | 0 |
| 8 | Pension plan accruals and contributions (include | | | | |
| • | section 401(k) and 403(b) employer contributions) | 22,687,032 | 17,527,793 | 5,159,239 | 0 |
| 9 10 | Other employee benefits | 79,169,160 | 61,165,366 44,959,362 | 18,003,794 13,233,618 | 0 |
| 11 | Fees for services (nonemployees): | 30,192,900 | 44,909,002 | 13,233,010 | 0 |
| a | Management | | | | |
| b | | 10,928,435 | 8,443,209 | 2,485,226 | 0 |
| c | | | | | |
| d | Lobbying | 108,593 | 0 | 108,593 | 0 |
| е | Professional fundraising services. See Part IV, line 17 | | | | |
| f | Investment management fees | | | | |
| g | Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.) | 112,510,636 | 342,159,958 | (229,649,322) | 0 |
| 12 | Advertising and promotion | 9,619,354 | 7,431,825 | 2,187,529 | 0 |
| 13 | Office expenses | 25,498,302 | 19,699,754 | 5,798,548 | 0 |
| 14 | Information technology | 979,323 | 756,616 | 222,707 | 0 |
| 15 | | 28.058.456 | 22 272 027 | 6 595 410 | 0 |
| 16 17 | Occupancy | 28,958,456 450,746 | 22,373,037 348,242 | 6,585,419 102.504 | 0 |
| 18 | Travel | | 540,242 | 102,304 | |
| | for any federal, state, or local public officials | 1 202 605 | 000 724 | 202.074 | 0 |
| 19 20 | Conferences, conventions, and meetings . | 1,292,695 20,782,718 | 998,724 16,056,537 | 293,971 4,726,181 | 0 |
| 20 21 | Interest | 20,102,110 | 10,000,007 | 4,720,101 | 0 |
| 22 | Depreciation, depletion, and amortization | 96,567,778 | 74,607,379 | 21,960,399 | 0 |
| 23 | | 35,421,239 | 34,699,594 | 721,645 | 0 |
| 24 | Other expenses. Itemize expenses not covered | | | | |
| 2. | above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) | | | | |
| а | MEDICAL SUPPLIES | 463,471,511 | 463,471,511 | 0 | 0 |
| b | REPAIR/MAINTENANCE | 109,559,728 | 84,644,840 | 24,914,888 | 0 |
| с | BAD DEBT EXPENSES | 62,356,828 | 62,356,828 | 0 | 0 |
| d | TRANSPLANT COSTS | 19,525,771 | 19,525,771 | 0 | 0 |
| е | All other expenses | 124,184,208 | 97,684,260 | 26,499,948 | 0 |
| 25 | Total functional expenses. Add lines 1 through 24e | 2,077,208,375 | 1,994,168,737 | 83,039,638 | 0 |
| 26 | Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ □ if following SOP 98-2 (ASC 958-720) | | | | |
| | | | | | Form 990 (2020) |

Form 990 (2020)

| Check if Schedule O contains a response or note to any line in this Part X Image: Second State S | Page 11 | | | | | orm 990 | | | | |
|--|------------------------------|----------|--------------|---------------|--|----------|--|--|--|--|
| (A) Beginning of year End of En | | | | .+ V | | Part | | | | |
| 2 Savings and temporary cash investments 0 2 3 Pledges and grants receivable, net 3 4 Accounts receivables from any current or former officer, director, trustee, key employee, creator or tounder, substantial contributor, or 35% controlled entity or family member of any of these persons 0 5 6 Loans and other receivables from other disqualified persons (as defined under section 4958)(10), and persons described in section 4958(c)(3)(8) 0 6 7 Notes and loans receivable, net 7 7 8 Inventories for sale or use 65,813.880 8 9 Prepaid expenses and deferred charges 51,110.613 9 10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D 10a 2,441,982,652 11 Investmentsprogram-related. See Part IV, line 11 152,123,071 12 3 12 Investmentsprogram-related. See Part IV, line 11 13 13 14 14 15 Other assets. See Part IV, line 11 2,843,493,215 15 33 14 Total assets. Add lines 11 through 15 (must equal line 33) 6,5268,187,207 16 5,486,184 19 20 Tax- | <u>∟</u> (B) I of year | | | (A) | Check if Schedule O contains a response or note to any line in this Pa | | | | | |
| 2 Savings and temporary cash investments 0 2 3 Pledges and grants receivable, net 3 4 Accounts receivable, net 193,916,142 4 5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 0 5 6 Loans and other receivables from other disqualified persons (as defined under section 4956(0)(3)(8) 0 6 7 Notes and loans receivable, net 7 7 8 Inventories for sale or use 65,813,890 8 9 Prepaid expenses and deferred charges 51,110,613 9 10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D 10b 1,442,339,895 1,282,315,916 10c 5 11 Investments—publicly traded securities 123,712,000 11 1 11 152,123,071 12 3 14 Intragible assets 13 15 Other assets. See Part IV, line 11 . 152,123,071 12 . . <t< td=""><td>369,908,343</td><th></th><td>50 1</td><td>399,702,360</td><td>Cash-non-interest-bearing</td><td>1</td></t<> | 369,908,343 | | 50 1 | 399,702,360 | Cash-non-interest-bearing | 1 | | | | |
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| 4 Accounts receivable, net 193,916,142 4 2 5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 0 5 6 Loans and other receivables from other disqualified persons (as defined under sectin 4958(n(1)), and persons described in section 4958(c)(3)(B) 0 6 7 Notes and loans receivable, net 7 65,813,890 8 9 Prepaid expenses and deferred charges 51,110,613 9 10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D 10a 2,441,962,652 b Less: accumulated depreciation 10b 1,442,339,895 1,282,315,916 10c 9 11 Investments—publicly traded securities 10b 1,442,339,895 1,282,315,916 10c 9 13 Investments—program-related. See Part IV, line 11 12 13 13 13 14 13 14 Intangible assets 14 13 14 14 13 3,2528,187,207 16 5,486,184 9 3,2528,187,207 16 5,486,1 | | | | | | | | | | |
| 5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% or 5 6 Loans and other receivables from other disqualified persons (as defined under setcin 4958(f)(1)), and persons described in section 4958(c)(3)(B) 0 6 7 Notes and loans receivable, net 7 7 8 Inventories for sale or use 65.813.890 8 9 Prepaid expenses and deferred charges 51,110.613 9 10a Lad, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D 10a 2,441,962,652 11 Investments – other securities. See Part IV, line 11 152,123,071 12 13 11 Investments – program-related. See Part IV, line 11 0 13 14 15 Other assets. See Part IV, line 11 2,983,493,215 13.3 16 Total assets. Add lines 1 through 15 (must equal line 33) 5,258,187,207 16 5,486,184 19 Deferred revenue 5,486,184 19 20 15.3 33. 12 Escrow or custodial account liability. Complete Part IV of Schedule D 21 23 24 21 Escrow or custodia | 235,185,287 | | 42 4 | 193,916,142 | | - | | | | |
| 6 Loans and other receivables from other disqualified persons (as defined under section 4958(r)(3)(B) 0 6 9 7 Notes and loans receivable, net 7 7 8 Inventories for sale or use 65,813,890 8 9 9 Prepaid expenses and deferred charges 51,110,613 9 9 10a Land, buildings, and equipment: cost or other 10a 2,441,982,652 51,110,613 9 11 Investments – publicly traded securities 10a 2,441,982,652 10b 1,442,339,895 1,282,315,916 10c 9 12 Investments – other securities. See Part IV, line 11 152,123,071 12 13 114 115 114 < | 0 | | 0 5 | 0 | Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% | 5 | | | | |
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| 8 Inventories for sale or use 65,813,890 8 9 Prepaid expenses and deferred charges 51,110,613 9 10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D 10a 2,441,982,652 b Less: accumulated depreciation 10b 1,442,339,895 1,282,315,916 10c 9 11 Investments—publicly traded securities 10b 1,442,339,895 1,282,315,916 10c 9 12 Investments—other securities. See Part IV, line 11 152,123,071 12 14 13 Investments—program-related. See Part IV, line 11 13 14 14 15 Other assets. See Part IV, line 11 2,983,493,215 15 3,3 16 Total assets. Add lines 1 through 15 (must equal line 33) 5,258,187,207 16 5,46 19 Deferred revenue 5,486,184 19 20 1,519,016,928 20 1,519,016,928 20 1,519,016,928 20 1,519,016,928 20 1,519,016,928 20 1,519,016,928 22 21 24 24 23 24 24 24 23 <td></td> <th></th> <td>-</td> <td></td> <td></td> <td>n 7</td> | | | - | | | n 7 | | | | |
| 10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D 10a 2,441,982,652 b Less: accumulated depreciation 10b 1,442,339,895 1,282,315,916 10c 9 11 Investments – publicly traded securities 10b 1,442,339,895 1,282,315,916 10c 9 12 Investments – other securities. See Part IV, line 11 152,123,071 12 3 13 Investments – program-related. See Part IV, line 11 0 13 14 14 Intangible assets. Add lines 1 through 15 (must equal line 33) 5,258,187,207 16 5,4 16 Total assets. Add lines 1 through 15 (must equal line 33) 5,258,187,207 16 5,4 17 Accounts payable and accrued expenses 297,657,802 17 3 20 Tax-exempt bond liabilities 1,519,016,928 20 1,5 21 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 0 22 23 Secured mortgages and notes payable to unrelated third parties 151,004,683 24 <td< td=""><td>64,197,180</td><th></th><td>8 06</td><td>65,813,890</td><td></td><td>8 20</td></td<> | 64,197,180 | | 8 06 | 65,813,890 | | 8 20 | | | | |
| 10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D 10a 2,441,982,652 b Less: accumulated depreciation 10b 1,442,339,895 1,282,315,916 10c 9 11 Investments – publicly traded securities 129,712,000 11 11 12 Investments – other securities. See Part IV, line 11 0 13 14 Intargible assets 14 15 15 Other assets. See Part IV, line 11 0 13 16 Total assets. Add lines 1 through 15 (must equal line 33) 5,258,187,207 16 5,4 17 Accounts payable and accrued expenses 297,657,802 17 2 18 Grants payable 1,519,016,928 20 1,5 21 Escrow or custodial account liability. Complete Part IV of Schedule D 21 21 22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 0 22 23 Unsecured notes and loans payable to unrelated third parties 1,282,522,250 25 1,1 24 Unse | 17,960,733 | | | | | 1 9 | | | | |
| b Less: accumulated depreciation 10b 1,442,339,895 1,282,315,916 10c 5 11 Investments – publicly traded securities 129,712,000 11 1 12 Investments – other securities. See Part IV, line 11 152,123,071 12 3 13 Investments – program-related. See Part IV, line 11 0 13 14 14 Intangible assets 14 15 31,3 16 Total assets. Add lines 1 through 15 (must equal line 33) 5,258,187,207 16 5,4 17 Accounts payable and accrued expenses 29,657,802 17 3 18 Grants payable 15,19,016,928 20 1,5 20 Tax-exempt bond liabilities 1,519,016,928 20 1,5 21 Escrow or custodial account liability. Complete Part IV of Schedule D 21 21 22 Leans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 0 22 23 Secured mortgages and notes payable to unrelated third parties 151,004,683 24 | | | | | Land, buildings, and equipment: cost or other | - | | | | |
| 11 Investments – publicly traded securities 129,712,000 11 11 12 Investments – other securities. See Part IV, line 11 152,123,071 12 33 13 Investments – program-related. See Part IV, line 11 0 13 14 14 Intangible assets 14 14 14 15 Other assets. See Part IV, line 11 2,983,493,215 15 3,3 16 Total assets. Add lines 1 through 15 (must equal line 33) 5,258,187,207 16 5,4 17 Accounts payable and accrued expenses 297,657,802 17 3 18 Grants payable 18 19 20 14 19 20 Tax-exempt bond liabilities 1,519,016,928 20 1,5 21 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 0 22 23 Secured mortgages and notes payable to unrelated third parties 151,004,683 24 24 Unsecured notes and loans payable to unrelated third parties 151,004,683 24 25 <td< td=""><td>999,642,757</td><th></th><td>16 10</td><td>1,282,315,916</td><td></td><td></td></td<> | 999,642,757 | | 16 10 | 1,282,315,916 | | | | | | |
| 12 Investments – other securities. See Part IV, line 11 152,123,071 12 13 13 Investments – program-related. See Part IV, line 11 0 13 14 14 Intangible assets 14 14 15 Other assets. See Part IV, line 11 2,983,493,215 15 3,5 16 Total assets. Add lines 1 through 15 (must equal line 33) 5,258,187,207 16 5,4 17 Accounts payable and accrued expenses 297,657,802 17 3 18 Grants payable 18 19 217 3 20 Tax-exempt bond liabilities 1,519,016,928 20 1,5 21 Escrow or custodial account liability. Complete Part IV of Schedule D 21 21 22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 0 22 23 Secured mortgages and loans payable to unrelated third parties 151,004,683 24 25 Other liabilities included on lines 17-24). Complete Part X of Schedule D 1,282,522,250 25 1,1 26 <td< td=""><td>129,712,000</td><th></th><td>-</td><td></td><td></td><td></td></td<> | 129,712,000 | | - | | | | | | | |
| 13 Investments – program-related. See Part IV, line 11 0 13 14 Intangible assets 14 15 Other assets. See Part IV, line 11 2,983,493,215 15 3.3 16 Total assets. Add lines 1 through 15 (must equal line 33) 5,258,187,207 16 5,4 17 Accounts payable and accrued expenses 297,657,802 17 3 18 Grants payable 18 19 20 Tax-exempt bond liabilities 1,519,016,928 20 1,5 21 Escrow or custodial account liability. Complete Part IV of Schedule D 21 21 22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 0 22 23 Secured mortgages and notes payable to unrelated third parties 23 24 24 Unsecured notes and loans payable to unrelated third parties 151,004,683 24 25 Other liabilities including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24). Complete Part X of Schedule D 3,225,687,847 26 3,5 26 <td< td=""><td>316,296,608</td><th></th><td></td><td></td><td></td><td></td></td<> | 316,296,608 | | | | | | | | | |
| 14 Intangible assets 14 15 Other assets. See Part IV, line 11 2,983,493,215 15 3,3 16 Total assets. Add lines 1 through 15 (must equal line 33) 5,258,187,207 16 5,4 17 Accounts payable and accrued expenses 297,657,802 17 3 18 Grants payable 18 19 Deferred revenue 5,486,184 19 20 Tax-exempt bond liabilities 1,519,016,928 20 1,5 21 Escrow or custodial account liability. Complete Part IV of Schedule D 21 21 22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 0 22 23 Secured mortgages and notes payable to unrelated third parties 151,004,683 24 25 Other liabilities not included on lines 17-24). Complete Part X of Schedule D 1,282,522,250 25 1,1 26 Total liabilities. Add lines 17 through 25 3,255,687,847 26 3,6 0rganizations that follow FASB ASC 958, check here 1,426,208,526 27 1,6 27 </td <td>0</td> <th></th> <td></td> <td></td> <td></td> <td></td> | 0 | | | | | | | | | |
| 15 Other assets. See Part IV, line 11 | | | - | | | | | | | |
| 16 Total assets. Add lines 1 through 15 (must equal line 33) 5,258,187,207 16 5,4 17 Accounts payable and accrued expenses 297,657,802 17 3 18 Grants payable 18 19 19 Deferred revenue 5,486,184 19 20 Tax-exempt bond liabilities 1,519,016,928 20 1,5 21 Escrow or custodial account liability. Complete Part IV of Schedule D 21 21 22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 0 22 23 Secured mortgages and notes payable to unrelated third parties 151,004,683 24 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D 3,255,687,847 26 3,5 0 Organizations that follow FASB ASC 958, check here ▶ 1,426,208,526 27 1,6 26 Net assets with donor restrictions 1,426,208,526 27 1,6 26 Net assets with donor restrictions 576,290,834 28 | 3,305,223,374 | | | 2.983.493.215 | - | | | | | |
| 17 Accounts payable and accrued expenses 297,657,802 17 3 18 Grants payable 18 18 19 Deferred revenue 5,486,184 19 20 Tax-exempt bond liabilities 1,519,016,928 20 1,5 21 Escrow or custodial account liability. Complete Part IV of Schedule D 21 21 22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 0 22 23 Secured mortgages and notes payable to unrelated third parties 151,004,683 24 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24). Complete Part X of Schedule D 1,282,522,250 25 1,1 26 Total liabilities. Add lines 17 through 25 3,255,687,847 26 3,6 30 Organizations that follow FASB ASC 958, check here ▶ 1,426,208,526 27 1,8 27 Net assets with donor restrictions 1,426,208,526 27 1,8 32 Organizations that do not follow FASB ASC 958, check here ▶ 576,290,834 28 | 5,438,126,282 | | - | | | | | | | |
| 18 Grants payable 18 19 Deferred revenue 5,486,184 19 20 Tax-exempt bond liabilities 1,519,016,928 20 1,5 21 Escrow or custodial account liability. Complete Part IV of Schedule D 21 21 22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 0 22 23 Secured mortgages and notes payable to unrelated third parties 23 24 24 Unsecured notes and loans payable to unrelated third parties 151,004,683 24 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24). Complete Part X of Schedule D 1,282,522,250 25 1,1 26 Total liabilities. Add lines 17 through 25 3,255,687,847 26 3,5 37 Net assets without donor restrictions 1,426,208,526 27 1,8 27 Net assets with donor restrictions 576,290,834 28 1 38 Organizations that do not follow FASB ASC 958, check here 1 27 1,8 | 363,491,792 | | - | | | | | | | |
| 19 Deferred revenue 5,486,184 19 20 Tax-exempt bond liabilities 1,519,016,928 20 1,55 1,519,016,928 20 1,52 21 20 22 23 24 23 24 23 24 23 24 23 24 23 24 24 24 24 24 24 24 24 24 24 24 24 24 24 24 24 25 1,1 26 75,687,847 26 3,55 3,255,687,847< | | | 18 | | | | | | | |
| 20 Tax-exempt bond liabilities 1,519,016,928 20 1,519,016,928 20 1,519,016,928 20 1,519,016,928 20 1,519,016,928 20 1,519,016,928 20 1,519,016,928 20 1,519,016,928 20 1,519,016,928 20 1,519,016,928 20 1,519,016,928 20 1,519,016,928 20 1,519,016,928 20 1,519,016,928 21 21 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 0 22 23 Secured mortgages and notes payable to unrelated third parties . . 0 22 24 Unsecured notes and loans payable to unrelated third parties . . 151,004,683 24 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24). Complete Part X of Schedule D 1,282,522,250 25 1,1 26 Total liabilities. Add lines 17 through 25 . . 3,255,687,847 26 3,5 27 Net assets without donor restrictions . . 1,426,208,526 < | 7,331,399 | | 34 19 | 5,486,184 | | 19 | | | | |
| 21 Escrow or custodial account liability. Complete Part IV of Schedule D. 21 22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 0 22 23 Secured mortgages and notes payable to unrelated third parties 23 23 24 Unsecured notes and loans payable to unrelated third parties 151,004,683 24 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24). Complete Part X of Schedule D 1,282,522,250 25 1,1 26 Total liabilities. Add lines 17 through 25 3,255,687,847 26 3,5 37 Net assets without donor restrictions 1,426,208,526 27 1,8 27 Net assets with donor restrictions 576,290,834 28 1 38 Net assets with do not follow FASB ASC 958, check here ▶ □ 576,290,834 28 1 | ,963,885,352 | | 28 20 | 1,519,016,928 | | 20 | | | | |
| Secured mortgages and notes payable to unrelated third parties 0 22 23 Secured mortgages and notes payable to unrelated third parties 0 23 24 Unsecured notes and loans payable to unrelated third parties 151,004,683 24 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24). Complete Part X of Schedule D 1,282,522,250 25 1,4 26 Total liabilities. Add lines 17 through 25 3,255,687,847 26 3,5 37 Net assets without donor restrictions 1,426,208,526 27 1,6 28 Net assets with donor restrictions 576,290,834 28 1 | | | 21 | | - | 21 | | | | |
| 24 Unsecured notes and loans payable to unrelated third parties 151,004,683 24 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24). Complete Part X of Schedule D 1,282,522,250 25 1,1 26 Total liabilities. Add lines 17 through 25 1,282,522,250 25 1,1 26 Organizations that follow FASB ASC 958, check here ▶ ✓ 3,255,687,847 26 3,5 27 Net assets without donor restrictions 1,426,208,526 27 1,8 28 Net assets with donor restrictions 576,290,834 28 1 0 Organizations that do not follow FASB ASC 958, check here ▶ □ 576,290,834 28 1 | | | 0.00 | | Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% | | | | | |
| 24 Unsecured notes and loans payable to unrelated third parties 151,004,683 24 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24). Complete Part X of Schedule D 1,282,522,250 25 1,1 26 Total liabilities. Add lines 17 through 25 1,282,522,250 25 1,1 26 Organizations that follow FASB ASC 958, check here ▶ ✓ 3,255,687,847 26 3,5 27 Net assets without donor restrictions 1,426,208,526 27 1,8 28 Net assets with donor restrictions 576,290,834 28 1 0 Organizations that do not follow FASB ASC 958, check here ▶ □ 576,290,834 28 1 | 0 | <u> </u> | | 0 | | | | | | |
| 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24). Complete Part X of Schedule D 1,282,522,250 25 1,1 26 Total liabilities. Add lines 17 through 25 3,255,687,847 26 3,25 30 Organizations that follow FASB ASC 958, check here ▶ ✓ 1,426,208,526 27 1,8 27 Net assets without donor restrictions 1,426,208,526 27 1,8 28 Net assets with donor restrictions 576,290,834 28 1 0rganizations that do not follow FASB ASC 958, check here ▶ □ □ 576,290,834 28 1 | | <u> </u> | | 454 004 692 | | _ 20 | | | | |
| of Schedule D 1,282,522,250 25 1,1 26 Total liabilities. Add lines 17 through 25 3,255,687,847 26 3,5 30 Organizations that follow FASB ASC 958, check here ▶ ✓ 3,255,687,847 26 3,5 80 Organizations that follow FASB ASC 958, check here ▶ ✓ 1,426,208,526 27 1,8 28 Net assets with donor restrictions 1,426,208,526 27 1,8 0rganizations that do not follow FASB ASC 958, check here ▶ ✓ 576,290,834 28 1 | | | 55 24 | 131,004,083 | Other liabilities (including federal income tax, payables to related third | | | | | |
| Source Organizations that follow FASB ASC 958, check here ▶ ✓ ✓ and complete lines 27, 28, 32, and 33. ✓ 1,426,208,526 27 27 Net assets without donor restrictions ✓ 1,426,208,526 27 28 Net assets with donor restrictions ✓ 576,290,834 28 1 Organizations that do not follow FASB ASC 958, check here ▶ □ ✓ ✓ ✓ | 1,177,314,638 | | 50 25 | 1,282,522,250 | of Schedule D | | | | | |
| org m m organd complete lines 27, 28, 32, and 33.1,426,208,5262727Net assets without donor restrictions1,426,208,5262728Net assets with donor restrictions576,290,834280rganizations that do not follow FASB ASC 958, check here ▶1 | 3,512,023,181 | | 47 26 | 3,255,687,847 | Total liabilities. Add lines 17 through 25 | 26 | | | | |
| 27 Net assets without donor restrictions 1,426,208,526 27 1,8 28 Net assets with donor restrictions 576,290,834 28 Organizations that do not follow FASB ASC 958, check here ▶ □ and complete lines 29 through 33 | | | | | • | Ces | | | | |
| 28 Net assets with donor restrictions 576,290,834 28 0 Organizations that do not follow FASB ASC 958, check here ▶ □ 576,290,834 28 and complete lines 29 through 33 100 100 100 | 1,814,089,766 | | 26 27 | 1,426,208,526 | | 27 | | | | |
| Organizations that do not follow FASB ASC 958, check here ► □ | 112,013,335 | | 34 28 | 576,290,834 | Net assets with donor restrictions | <u> </u> | | | | |
| | | | | | Organizations that do not follow FASB ASC 958, check here ► □ and complete lines 29 through 33. | | | | | |
| 29 Capital stock or trust principal, or current funds | | | 29 | | | 5 29 | | | | |
| 30 Paid-in or capital surplus, or land, building, or equipment fund 30 | | | - | | | 30 | | | | |
| 31 Retained earnings, endowment, accumulated income, or other funds 31 | | | | | | 2 31 | | | | |
| | ,926,103,101 | | | 2,002,499,360 | | 32 | | | | |
| 2 33 Total liabilities and net assets/fund balances | 5,438,126,282 | | 07 33 | 5,258,187,207 | | ž 33 | | | | |

Form **990** (2020)

| Form 99 | 90 (2020) | | | Pa | ige 12 | |
|---------|---|-----------|-------|--------|---------------|--|
| Part | | | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XI | | | | | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | 2,2 | 212,09 | 1,593 | |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | | | 8,375 | |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | | | 3,218 | |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) | 4 | · · · | | 9,360 | |
| 5 | Net unrealized gains (losses) on investments | 5 | | 47,53 | 7,457 | |
| 6 | Donated services and use of facilities | 6 | | | | |
| 7 | Investment expenses | 7 | | | | |
| 8 | Prior period adjustments | 8 | | | | |
| 9 | Other changes in net assets or fund balances (explain on Schedule O) | 9 | (2 | 58,816 | 6,934) | |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line | | | | | |
| | 32, column (B)) | 10 | 1,9 | 926,10 | 3,101 | |
| Part | XII Financial Statements and Reporting | | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XII | | | | | |
| | | | | Yes | No | |
| 1 | Accounting method used to prepare the Form 990: Cash 🗹 Accrual Other | | _ | | | |
| | If the organization changed its method of accounting from a prior year or checked "Other," e Schedule O. | xplain | in | | | |
| 2a | a Were the organization's financial statements compiled or reviewed by an independent accountant? | | | | | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were cor | npiled | or | | | |
| | reviewed on a separate basis, consolidated basis, or both: | | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | | |
| b | Were the organization's financial statements audited by an independent accountant? | | 2b | ~ | | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were audi | ted on | a | | | |
| | separate basis, consolidated basis, or both: | | | | | |
| | Separate basis 🔽 Consolidated basis 🗌 Both consolidated and separate basis | | | | | |
| с | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for over | ersight | of | | | |
| | the audit, review, or compilation of its financial statements and selection of an independent accounta | ant? . | 2c | ~ | | |
| | If the organization changed either its oversight process or selection process during the tax year, e | xplain d | on 📃 | | | |
| | Schedule O. | | | | | |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set fo | rth in th | ne | | | |
| | Single Audit Act and OMB Circular A-133? | | 3a | ~ | | |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not und | | | | | |
| | required audit or audits, explain why on Schedule O and describe any steps taken to undergo such a | ludits . | 3b | ~ | | |

Form **990** (2020)

Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

| (A) Name and Title | (B) Average hours | (C) Position (Check all that apply) | | | | | | (D) Reportable compensation | (E) Reportable compensation | (F) Estimated amount of other |
|--------------------------------------|--|--|-----------------------|---------|--------------|------------------------------|--------|---|---|--|
| | (list any hours for related organizations below dotted line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | from the organization (W-2/1099-MISC) | from related organizations (W-2/1099-MISC) | compensation from the organization and related organizations |
| (25) BONNIE L PHIPPS, CPA | 4.0 | 1 | | | | | | 0 | 0 | 0 |
| DIRECTOR | 0.0 | | | | | | | ° | • | Ŭ |
| (26) BRIANNA D BOWLING | 1.5 | 1 | | | | | | 0 | 0 | 0 |
| DIRECTOR | 2.0 | | | | | | | | | |
| (27) CASSIE MOTZ | 1.0 | 1 | | | | | | 0 | 0 | 0 |
| DIRECTOR | 0.0 | | | | | | | | - | |
| (28) DOUG PETERS | 1.0 | 1 | | | | | | 0 | 0 | 0 |
| DIRECTOR | 0.0 | | | | | | | | , in the second s | |
| (29) EDWARD P NEVIN | 3.5 | 1 | | | | | | 0 | 0 | 0 |
| DIRECTOR | 0.0 | | | | | | | | | |
| (30) ELISA M BASNIGHT, ESQ | | 1 | | | | | | 0 | 0 | 0 |
| | 0.0 | | | | | | | | | |
| (31) ELIZABETH E SWEENEY | | 1 | | | | | | 0 | 0 | 0 |
| | 0.0 | | | | | | | | | |
| (32) ELLEN FISH | | 1 | | | | | | 0 | 0 | 0 |
| DIRECTOR (33) JAMES M HARKINS | 0.0 3.5 | | | | | | | | | |
| | | 1 | | | | | | 0 | 0 | 0 |
| DIRECTOR (34) JASON S FRANKL, ESQ | <u>6.0</u> 5.0 | | | | | | | | | |
| | | 1 | | | | | | 0 | 0 | 0 |
| DIRECTOR (35) JEFFREY S ARMIGER | 0.0 | | | | | | | | | |
| DIRECTOR | | 1 | | | | | | 0 | 0 | 0 |
| (36) JOHN T WILLIAMS | 2.0 | | | | | | | | | |
| DIRECTOR | | 1 | | | | | | 0 | 0 | 0 |
| (37) JOSEPH A CIOTOLA, MD | 0.0 | | | | | | | | | |
| DIRECTOR | | 1 | | | | | | 0 | 0 | 0 |
| (38) JOSEPH T SUAREZ | 4.0 | | | | | | | | | |
| DIRECTOR | 0.0 | ~ | | | | | | 0 | 0 | 0 |
| (39) JOYCE M JOHNSON, MD | 3.0 | | | | | | | | | |
| DIRECTOR | 0.0 | ~ | | | | | | 0 | 0 | 0 |
| (40) KAREN PRICE-WARD | 2.0 | | | | | | | | | |
| DIRECTOR | 0.0 | ~ | | | | | | 0 | 0 | 0 |
| (41) KEARY M NANCE | 1.5 | | | | | | | | | |
| DIRECTOR | 0.0 | ~ | | | | | | 0 | 0 | 0 |
| (42) KEIFFER MITCHELL | 1.5 | 1 | | | | | | | | |
| DIRECTOR | 0.0 | ~ | | | | | | 0 | 0 | 0 |
| (43) KEITH MCMAHAN | 2.0 | 1 | | | | | | | | |
| DIRECTOR | 6.0 | ~ | | | | | | 0 | 0 | 0 |
| (44) LOUIS M POPE | 2.5 | 1 | | | | | | | | |
| DIRECTOR | 0.0 | × | | | | | | 0 | 0 | 0 |

| (A) Name and Title | (B) Average hours per week (list any hours for related organizations below dotted line) | Individual trustee or director | Unstitutional trustee | C) PC kall Officer | that ap Key employee | Highest compensated employee | Former | (D) Reportable compensation from the organization (W-2/1099-MISC) | (E) Reportable compensation from related organizations (W-2/1099-MISC) | (F) Estimated amount of other compensation from the organization and related organizations |
|---------------------------|---|--------------------------------|-----------------------|-----------------------|-------------------------|------------------------------|--------|---|--|--|
| (45) R. ALAN BUTLER | 7.0 | 1 | | | | U. | | | | |
| DIRECTOR | 2.0 | • | | | | | | 0 | 0 | 0 |
| (46) R. KENT SCHWAB | 1.5 | 1 | | | | | | | | |
| DIRECTOR | 2.0 | • | | | | | | 0 | 0 | 0 |
| (47) ROBERT F SCHOLZ, ESQ | 3.0 | 1 | | | | | | | 0 | |
| DIRECTOR | 0.0 | • | | | | | | 0 | 0 | 0 |
| (48) RUSHERN L BAKER, III | 1.5 | 1 | | | | | | 0 | 0 | 0 |
| DIRECTOR (ENDED 05/21) | 0.0 | • | | | | | | 0 | 0 | 0 |
| (49) THOMAS E SCOTT | 3.0 | 1 | | | | | | | 0 | |
| DIRECTOR | 0.0 | • | | | | | | 0 | 0 | 0 |
| (50) THOMASINA ROGERS | 3.5 | 1 | | | | | | | - | |
| DIRECTOR | 0.0 | • | | | | | | 0 | 0 | 0 |
| (51) WANDA Q DRAPER | 3.5 | 1 | | | | | | 0 | | |
| DIRECTOR | 0.0 | • | | | | | | 0 | 0 | 0 |

| SCH | EDU | LE . | Α |
|-------|-------|-------|-------|
| (Form | 990 (| or 99 | 0-EZ) |

Public Charity Status and Public Support

OMB No. 1545-0047

| Department of the Treasury |
|----------------------------|
| Internal Revenue Service |

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ. ► Go to www.irs.gov/Form990 for instructions and the latest information.

tion. Employer identification number

52-1362793

Name of the organization

Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).
- 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).)
- 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).
- 4 A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state:
- 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.)
- 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).
- 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.)
- 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.)
- 9 An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university:
- 10 An organization that normally receives (1) more than 33¹/₃% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33¹/₃% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4).
- 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
 - **a Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B.
 - **b** Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C.
 - c Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E.
 - d Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V.
 - e Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
 - f Enter the number of supported organizations

g Provide the following information about the supported organization(s)

| (i) Name of supported organization | (ii) EIN | (iii) Type of organization (described on lines 1–10 above (see instructions)) | (iv) Is the o listed in you docur | rganization ur governing ment? | (v) Amount of monetary support (see instructions) | (vi) Amount of other support (see instructions) |
|------------------------------------|----------|---|---|--------------------------------------|---|---|
| | | | Yes | No | | |
| (A) | | | | | | |
| (B) | | | | | | |
| (C) | | | | | | |
| (D) | | | | | | |
| (E) | | | | | | |
| Total | | | | | | |

 Part II
 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

 (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Secti | on A. Public Support | | | | | | | | | | |
|----------|---|-----------------|-----------------|------------------|-----------------|--------------|--------------------------|--|--|--|--|
| Calen | dar year (or fiscal year beginning in) 🕨 | (a) 2016 | (b) 2017 | (c) 2018 | (d) 2019 | (e) 2020 | (f) Total | | | | |
| 1 | Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") | | | | | | | | | | |
| 2 | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | | | | | | | | | | |
| 3 | ne value of services or facilities rnished by a governmental unit to the ganization without charge | | | | | | | | | | |
| 4 | Total. Add lines 1 through 3 | | | | | | | | | | |
| 5 | The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) | | | | | | | | | | |
| 6 | Public support. Subtract line 5 from line 4 | | | | | | | | | | |
| | on B. Total Support | | 1 | 1 | 1 | 1 | | | | | |
| | dar year (or fiscal year beginning in) ► | (a) 2016 | (b) 2017 | (c) 2018 | (d) 2019 | (e) 2020 | (f) Total | | | | |
| 7 | Amounts from line 4 | | | | | | | | | | |
| 8 | Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources | | | | | | | | | | |
| 9 | Net income from unrelated business activities, whether or not the business is regularly carried on | | | | | | | | | | |
| 10 | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) | | | | | | | | | | |
| 11 | Total support. Add lines 7 through 10 | | | | | | | | | | |
| 12 | Gross receipts from related activities, etc. | | | | | 12 | | | | | |
| 13 | First 5 years. If the Form 990 is for the organization, check this box and stop he | re | | | | | | | | | |
| | on C. Computation of Public Suppor | | | 11 | | 44 | 0/ | | | | |
| 14 15 | Public support percentage for 2020 (line 6 Public support percentage from 2019 Sch | | | | | 14 15 | <u>%</u> | | | | |
| 16a | 33 ¹ / ₃ % support test – 2020. If the organi | | | | | - | | | | | |
| iea | box and stop here. The organization qua | | | | | | > [| | | | |
| b | 33 ¹ / ₃ % support test — 2019. If the organi this box and stop here. The organization | ization did not | check a box o | on line 13 or 16 | Sa, and line 15 | is 331/3% or | more, check | | | | |
| 17a | a 10%-facts-and-circumstances test-2020. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization | | | | | | | | | | |
| b | | | | | | | | | | | |
| 18 | Private foundation. If the organization of instructions | did not check | a box on line | e 13, 16a, 16b | | | box and see · · · ▶ □ | | | | |
| | | | | | | | 990 or 990-EZ) 2020 | | | | |

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Secti | on A. Public Support | | | | | | |
|---------|---|-----------------|-----------------|------------------|-----------------|----------------|---------------------|
| Calen | dar year (or fiscal year beginning in) 🕨 | (a) 2016 | (b) 2017 | (c) 2018 | (d) 2019 | (e) 2020 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees | | | | | | |
| - | received. (Do not include any "unusual grants.") | | | | | | |
| 2 | Gross receipts from admissions, merchandise sold or services performed, or facilities | | | | | | |
| | furnished in any activity that is related to the | | | | | | |
| | organization's tax-exempt purpose | | | | | | |
| 3 | Gross receipts from activities that are not an | | | | | | |
| | unrelated trade or business under section 513 | | | | | | |
| 4 | Tax revenues levied for the | | | | | | |
| | organization's benefit and either paid to | | | | | | |
| _ | or expended on its behalf | | | | | | |
| 5 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to the organization without charge | | | | | | |
| e | | | | | | | |
| 6 7a | Total. Add lines 1 through 5 Amounts included on lines 1, 2, and 3 | | | | | | |
| ia | received from disqualified persons . | | | | | | |
| b | Amounts included on lines 2 and 3 | | | | | | |
| D D | received from other than disgualified | | | | | | |
| | persons that exceed the greater of \$5,000 | | | | | | |
| | or 1% of the amount on line 13 for the year | | | | | | |
| с | Add lines 7a and 7b | | | | | | |
| 8 | Public support. (Subtract line 7c from | | | | | | |
| | line 6.) | | | | | | |
| | on B. Total Support | | 1 | I | 1 | 1 | |
| | dar year (or fiscal year beginning in) 🕨 | (a) 2016 | (b) 2017 | (c) 2018 | (d) 2019 | (e) 2020 | (f) Total |
| 9 | Amounts from line 6 | | | | | | |
| 10a | Gross income from interest, dividends, | | | | | | |
| | payments received on securities loans, rents, royalties, and income from similar sources. | | | | | | |
| b | Unrelated business taxable income (less | | | | | | |
| D | section 511 taxes) from businesses | | | | | | |
| | acquired after June 30, 1975 | | | | | | |
| с | Add lines 10a and 10b | | | | | | |
| 11 | Net income from unrelated business | | | | | | |
| | activities not included in line 10b, whether | | | | | | |
| | or not the business is regularly carried on | | | | | | |
| 12 | Other income. Do not include gain or | | | | | | |
| | loss from the sale of capital assets | | | | | | |
| | (Explain in Part VI.) | | | | | | |
| 13 | Total support. (Add lines 9, 10c, 11, and 12) | | | | | | |
| 14 | and 12.) | organization | | third fourth | or fifth tox ve | | 100, 501(0)(2) |
| 14 | organization, check this box and stop her | • | s first, second | | | | |
| Santi | on C. Computation of Public Suppor | | | | | | · · · F |
| 15 | Public support percentage for 2020 (line 8 | | | 13 column (fi) | | 15 | % |
| 16 | Public support percentage from 2020 (inte of Public support percentage from 2019 Sch | | | | | | <u> </u> |
| | on D. Computation of Investment Inc | | | | | | 70 |
| 17 | Investment income percentage for 2020 (I | | ÷ | by line 13, colu | ımn (f)) | 17 | % |
| 18 | Investment income percentage from 2019 | | | - | | | % |
| 19a | 331/3% support tests-2020. If the organi | zation did not | check the box | on line 14, a | nd line 15 is m | ore than 331, | 3%, and line |
| | 17 is not more than $33^{1}/_{3}\%$, check this box a | | - | - | | - | |
| b | 331/3% support tests-2019. If the organize | | | | | | |
| | line 18 is not more than 33 ¹ / ₃ %, check this b | | - | - | | | |
| 20 | Private foundation. If the organization did | d not check a | box on line 14 | , 19a, or 19b, o | | | |
| | | | | | Sch | nedule A (Form | 990 or 990-EZ) 2020 |

Schedule A (Form 990 or 990-EZ) 202 5/13/2022 11:34:10 AM

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- **c** Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in **Part VI**.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).*
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If "Yes," provide detail in Part VI.*
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If "Yes," provide detail in Part VI.*
- **c** Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in Part VI.*
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

Yes No 1 2 3a 3b 3c 4a 4b **4c** 5a 5b 5c 6 7 8 9a 9b 9c 10a 10b

Schedule A (Form 990 or 990-EZ) 2020

Page 4

Part IV Supporting Organizations (continued)

- Has the organization accepted a gift or contribution from any of the following persons? 11 A person who directly or indirectly controls, either alone or together with persons described in lines 11b and а 11c below, the governing body of a supported organization?
 - **b** A family member of a person described in line 11a above?
 - c A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI.

Section B. Type I Supporting Organizations

- 1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.
- 2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.

Section C. Type II Supporting Organizations

1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).

Section D. All Type III Supporting Organizations

- 1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? 1 2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).
- 3 By reason of the relationship described in line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.

Section E. Type III Functionally Integrated Supporting Organizations

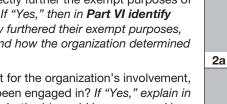
- Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions). 1
- а The organization satisfied the Activities Test. *Complete line 2 below.*
- The organization is the parent of each of its supported organizations. *Complete line 3 below.* b
- С The organization supported a governmental entity. Describe in **Part VI** how you supported a governmental entity (see instructions).
- 2 Activities Test. Answer lines 2a and 2b below.
- Did substantially all of the organization's activities during the tax year directly further the exempt purposes of а the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- b Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- Parent of Supported Organizations. Answer lines 3a and 3b below.
- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No," provide details in Part VI.
- Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each b of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

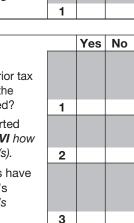
Schedule A (Form 990 or 990-EZ) 2020 5/13/2022 11:34:10 AM

2b

3a

3b





Yes No

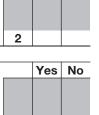
Yes No

Yes No

11a

11b

11c



Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

| 1 | Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See |
|---|--|
| | instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E. |

| Sect | ion A—Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) |
|------|--|----|----------------|--------------------------------|
| 1 | Net short-term capital gain | 1 | | |
| 2 | Recoveries of prior-year distributions | 2 | | |
| 3 | Other gross income (see instructions) | 3 | | |
| 4 | Add lines 1 through 3. | 4 | | |
| 5 | Depreciation and depletion | 5 | | |
| 6 | Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6 | | |
| 7 | Other expenses (see instructions) | 7 | | |
| 8 | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) | 8 | | |
| Sect | ion B—Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): | | | |
| а | Average monthly value of securities | 1a | | |
| b | Average monthly cash balances | 1b | | |
| С | Fair market value of other non-exempt-use assets | 1c | | |
| d | Total (add lines 1a, 1b, and 1c) | 1d | | |
| е | Discount claimed for blockage or other factors (explain in detail in Part VI): | | | |
| 2 | Acquisition indebtedness applicable to non-exempt-use assets | 2 | | |
| 3 | Subtract line 2 from line 1d. | 3 | | |
| 4 | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions). | 4 | | |
| 5 | Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| 6 | Multiply line 5 by 0.035. | 6 | | |
| 7 | Recoveries of prior-year distributions | 7 | | |
| 8 | Minimum Asset Amount (add line 7 to line 6) | 8 | | |
| Sect | ion C-Distributable Amount | | | Current Year |
| 1 | Adjusted net income for prior year (from Section A, line 8, column A) | 1 | | |
| 2 | Enter 0.85 of line 1. | 2 | | |
| 3 | Minimum asset amount for prior year (from Section B, line 8, column A) | 3 | | |
| 4 | Enter greater of line 2 or line 3. | 4 | | |
| 5 | Income tax imposed in prior year | 5 | | |
| 6 | Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions). | 6 | | |
| 7 | Check berg if the current year is the organization's first as a new function | - | | |

7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Schedule A (Form 990 or 990-EZ) 2020

| Part | V Type III Non-Functionally Integrated 509(a)(3 | B) Supporting Organi | zations (continued | d) | |
|------|---|---------------------------------|--------------------|--------|---|
| Sect | Section D-Distributions Current Year | | | | |
| 1 | Amounts paid to supported organizations to accomplish exempt purposes | | | 1 | |
| 2 | Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity | | | 2 | |
| 3 | Administrative expenses paid to accomplish exempt purp | oses of supported orga | nizations | 3 | |
| 4 | Amounts paid to acquire exempt-use assets | | | 4 | |
| 5 | Qualified set-aside amounts (prior IRS approval required- | -provide details in Part | VI) | 5 | |
| 6 | Other distributions (describe in Part VI). See instructions. | • | | 6 | |
| 7 | Total annual distributions. Add lines 1 through 6. | | | 7 | |
| 8 | Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions. | | | | |
| 9 | Distributable amount for 2020 from Section C, line 6 | | | 8 9 | |
| 10 | Line 8 amount divided by line 9 amount | | | 10 | |
| | (i) (ii) | | Underdistribution | s | (iii) Distributable Amount for 2020 |
| 1 | Distributable amount for 2020 from Section C, line 6 | | | | |
| 2 | Underdistributions, if any, for years prior to 2020 (reasonable cause required — <i>explain in Part VI</i>). See instructions. | | | | |
| 3 | Excess distributions carryover, if any, to 2020 | | | | |
| a | From 2015 | | | - | |
| b | From 2016 | | | - | |
| | From 2017 | | | - | |
| d | From 2018 | | | - | |
| e | From 2019 | | | - | |
| f | Total of lines 3a through 3e | | | - | |
| g | Applied to underdistributions of prior years | | | | |
| h | Applied to 2020 distributable amount | | | | |
| i | Carryover from 2015 not applied (see instructions) | | | | |
| j | Remainder. Subtract lines 3g, 3h, and 3i from line 3f. | | | | |
| 4 | Distributions for 2020 from Section D, line 7: \$ | | | | |
| а | Applied to underdistributions of prior years | | | | |
| b | Applied to 2020 distributable amount | | | | |
| с | Remainder. Subtract lines 4a and 4b from line 4. | | | | |
| 5 | Remaining underdistributions for years prior to 2020, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, <i>explain in Part VI.</i> See instructions. | | | | |
| 6 | Remaining underdistributions for 2020. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in</i> Part VI. See instructions. | | | | |
| 7 | Excess distributions carryover to 2021. Add lines 3j and 4c. | | | | |
| 8 | Breakdown of line 7: | | | | |
| а | Excess from 2016 | | | | |
| b | Excess from 2017 | | | | |
| С | Excess from 2018 | | | | |
| d | Excess from 2019 | | | | |
| e | Excess from 2020 | | | | |

Schedule A (Form 990 or 990-EZ) 2020

| Sched | ule B |
|-------|-------|
|-------|-------|

| (Form 990, 990-EZ, |
|----------------------------|
| or 990-PF) |
| Department of the Treasury |
| Internal Revenue Service |

Name of the organization

Schedule of Contributors

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF. ► Go to www.irs.gov/Form990 for the latest information. OMB No 1545-0047

Emplo er

| yer | Identification | numb |
|-----|----------------|------|
| | 52-1362793 | |

Organization type (check one):

| Filers of: | Section: | | | | |
|--------------------|--|--|--|--|--|
| Form 990 or 990-EZ | ✓ 501(c)(3) (enter number) organization | | | | |
| | 4947(a)(1) nonexempt charitable trust not treated as a private foundation | | | | |
| | 527 political organization | | | | |
| Form 990-PF | 501(c)(3) exempt private foundation | | | | |
| | 4947(a)(1) nonexempt charitable trust treated as a private foundation | | | | |
| | 501(c)(3) taxable private foundation | | | | |
| | | | | | |

Check if your organization is covered by the General Rule or a Special Rule.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

~ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 331/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF. Cat. No. 30613X Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

Name of organization

Part I

Page **2**

Employer identification number 52-1362793

UNIVERSITY OF MARYLAND MEDICAL SYSTEM CORPORATION

Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

| (a) | (b) | (c) | (d) |
|-----|----------------------------|-----------------------|--|
| No. | Name, address, and ZIP + 4 | Total contributions | Type of contribution |
| | | \$ <u>36,273,672</u> | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) | (b) | (c) | (d) |
| No. | Name, address, and ZIP + 4 | Total contributions | Type of contribution |
| | | \$ <u>8,438,816</u> | PersonImage: Complete Part II for noncash contributions.) |
| (a) | (b) | (c) | (d) |
| No. | Name, address, and ZIP + 4 | Total contributions | Type of contribution |
| 3 | | \$ <u>102,736,920</u> | Person ✓ Payroll □ Noncash □ (Complete Part II for noncash contributions.) |
| (a) | (b) | (c) | (d) |
| No. | Name, address, and ZIP + 4 | Total contributions | Type of contribution |
| | | \$4,180,326 | Person ✓ Payroll □ Noncash □ (Complete Part II for noncash contributions.) |
| (a) | (b) | (c) | (d) |
| No. | Name, address, and ZIP + 4 | Total contributions | Type of contribution |
| 5 | | \$129,577 | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) | (b) | (c) | (d) |
| No. | Name, address, and ZIP + 4 | Total contributions | Type of contribution |
| 6 | | \$15,098 | Person ✓ Payroll □ Noncash □ (Complete Part II for noncash contributions.) |

Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

Name of organization

Part I

Page **2**

Employer identification number 52-1362793

UNIVERSITY OF MARYLAND MEDICAL SYSTEM CORPORATION

Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

| (a) | (b) | (c) Total contributions | (d) |
|------------|-----------------------------------|----------------------------|---|
| No. | Name, address, and ZIP + 4 | Total contributions | Type of contribution |
| 7 | | \$10,000 | Person✓Payroll□Noncash□(Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 8 | | \$122,821 | PersonImage: Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 9 | | \$34,136 | PersonImage: Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 10 | | \$185,398 | PersonImage: Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | PersonImage: Complete Part II for noncash contributions.) |
| | | | |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |

Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

Employer identification number

52-1362793

UNIVERSITY OF MARYLAND MEDICAL SYSTEM CORPORATION

Part II

Name of organization

Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
|---------------------------|--|---|----------------------|
| | | \$ | |
| a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |

University of Maryland Medical System Corporation - 52-1362793

25

Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

| Schedule B (F | orm 990, 990-EZ, or 990-PF) (2020) | | | Page 4 | | | |
|---------------------------|---|--|---|---|--|--|--|
| Name of org | | | | Employer identification number | | | |
| UNIVERSIT | Y OF MARYLAND MEDICAL SYSTEM COF Exclusively religious, charitable, e | | o organizations de | 52-1362793 escribed in section 501(c)(7), (8), or | | | |
| | (10) that total more than \$1,000 fo | or the year from any ations completing Pa | one contributor. art III, enter the tota | Complete columns (a) through (e) and I of <i>exclusively</i> religious, charitable, etc., | | | |
| | Use duplicate copies of Part III if ad | ditional space is nee | eded. | | | | |
| (a) No. from Part I | (b) Purpose of gift | (c) Use | of gift | (d) Description of how gift is held | | | |
| - | Transferee's name, address, a | | fer of gift | ship of transferor to transferee | | | |
| - | | | | | | | |
| (a) No. from Part I | (b) Purpose of gift | (c) Use | of gift | (d) Description of how gift is held | | | |
| _ | Transferee's name, address, a | | fer of gift | nship of transferor to transferee | | | |
| | | | | | | | |
| (a) No. from Part I | (b) Purpose of gift | (c) Use of gift | | (d) Description of how gift is held | | | |
| - | (e) Transfer of gift | | | | | | |
| - | Transferee's name, address, a | and ZIP + 4 | Relation | nship of transferor to transferee | | | |
| (a) No. from Part I | (b) Purpose of gift | (c) Use | of gift | (d) Description of how gift is held | | | |
| | | | | | | | |
| - | Transferee's name, address, a | | fer of gift Relatior | ship of transferor to transferee | | | |
| | | | | | | | |
| | | | | Schedule B (Form 990, 990-EZ, or 990-PF) (2020) | | | |

Schedule B (Form 990, 990-EZ, or 990-PF) (2020) 5/13/2022 11:34:10 AM

| • | | For Or | ganizations Exempt From Income | Tax Under section | 501(c) and | section 527 | 2020 |
|--|---|---------------------------|--|--|---------------------------------|---|---|
| Department of the Treasury Internal Revenue Service Complete if the organization is described below. Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for instructions and the latest information. | | | | | 2. Open to Public Inspection | | |
| If the | organization ans | wered "Yes | ," on Form 990, Part IV, line 3, or For | m 990-EZ, Part V, I | ine 46 (Politi | cal Campaign A | Activities), then |
| • S | ection 501(c)(3) or | ganizations: | Complete Parts I-A and B. Do not com | plete Part I-C. | | | |
| • S | ection 501(c) (othe | er than section | on 501(c)(3)) organizations: Complete F | arts I-A and C below | w. Do not con | nplete Part I-B. | |
| • S | Section 527 organizations: Complete Part I-A only. | | | | | | |
| If the | the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then | | | | | | |
| | • Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B. | | | | | | |
| | | - | that have NOT filed Form 5768 (electio | , | - | | • |
| If the | | wered "Yes | ," on Form 990, Part IV, line 5 (Proxy | | | | |
| • S | ection 501(c)(4), (5 |), or (6) orga | anizations: Complete Part III. | | | | |
| | of organization | ,, (,) | • | | | Employer iden | tification number |
| | 0 | LAND MEC | DICAL SYSTEM CORPORATION | | | | 52-1362793 |
| Part | | | e organization is exempt und | er section 501(c | c) or is a s | | |
| | - | | ÷ . | - | - | | - |
| 1 | | | f the organization's direct and inc npaign activities") | airect political cal | mpaign acu | villes in Part | IV. (See instructions for |
| 2 | | | y expenditures (See instructions). | | | ► \$ | |
| 2 3 | | • | cal campaign activities (See instructions) | | | _ | |
| Part | | | e organization is exempt und | | | | |
| | | | | | | ► \$ | |
| 1 | | - | excise tax incurred by the organiza | | | - | |
| 2 | | - | excise tax incurred by organization | - | | • · · · · · | |
| 3 | 0 | | ed a section 4955 tax, did it file For | , | | | Yes No |
| 4a | Was a correcti | | | | | | Yes No |
| b | If "Yes," descr | | | 504(| | | .)(0) |
| Part | - | | e organization is exempt und | - | | | C)(3). |
| 1 | | ount direct | ly expended by the filing organiz | ation for section | 527 exemp | t function | |
| | activities | | | | | ► \$ | |
| 2 | | | filing organization's funds contrib | uted to other org | anizations f | or section | |
| | 527 exempt fu | | | | | > \$ | |
| 3 | Total exempt | function e | expenditures. Add lines 1 and 2. | Enter here and | on Form 1 | 120-POL, | |
| | line 17b | | | | | > \$ | |
| 4 | Did the filing o | rganizatior | n file Form 1120-POL for this year? | ? | | | Yes No |
| 5 | organization m the amount of | ade paymo political co | ses and employer identification nur ents. For each organization listed, o patributions received that were pro- fund or a political action committee | enter the amount mptly and directly | paid from th delivered to | e filing organiz | zation's funds. Also enter blitical organization, such |
| | | | | | | nt paid from | |
| | (a) Name | | (b) Address | (c) EIN | filing or | nt paio from ganization's one, enter -0 | (e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0 |
| (1) | | | | | | | |
| (2) | | | | | | | |
| (3) | | | | | | | |

Political Campaign and Lobbying Activities

University of Maryland Medical System Corporation - 52-1362793

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

(4)

(5)

(6)

Schedule C (Form 990 or 990-EZ) 2020



(Form 990 or 990-EZ)

SCHEDULE C

| Pa | art | II-A | Complete if the organization section 501(h)). | is exempt under section 501(c)(3) and filed | d Form 5768 (elec | ction under |
|----|-----|-----------|---|--|-----------------------|----------------|
| Α | Ch | ieck 🕨 | if the filing organization belong | liated group membe | er's name, | |
| | | | address, EIN, expenses, and s | | | |
| В | Ch | ieck 🕨 | if the filing organization checke | ed box A and "limited control" provisions apply. | | |
| | | | Limits on Lobby | ring Expenditures | (a) Filing | (b) Affiliated |
| | | | (The term "expenditures" me | ans amounts paid or incurred.) | organization's totals | group totals |
| | 1a | Total lo | obbying expenditures to influence p | oublic opinion (grassroots lobbying) | | |
| | b | Total lo | obbying expenditures to influence a | a legislative body (direct lobbying) | | |
| | С | Total lo | obbying expenditures (add lines 1a | and 1b) | | |
| | d | Other e | exempt purpose expenditures | | | |
| | е | Total e | exempt purpose expenditures (add | lines 1c and 1d) | | |
| | f | Lobbyi | ng nontaxable amount. Enter th | ne amount from the following table in both | | |
| | _ | columr | าร. | | | |
| | | If the ar | mount on line 1e, column (a) or (b) is: | The lobbying nontaxable amount is: | | |
| | | Not ove | r \$500,000 | 20% of the amount on line 1e. | | |
| | | Over \$5 | 00,000 but not over \$1,000,000 | \$100,000 plus 15% of the excess over \$500,000. | | |
| | | Over \$1 | ,000,000 but not over \$1,500,000 | \$175,000 plus 10% of the excess over \$1,000,000. | | |
| | | Over \$1 | ,500,000 but not over \$17,000,000 | \$225,000 plus 5% of the excess over \$1,500,000. | | |
| | | Over \$1 | 7,000,000 | \$1,000,000. | | |
| | g | Grassr | oots nontaxable amount (enter 259 | % of line 1f) | | |
| | h | Subtra | ct line 1g from line 1a. If zero or les | ss, enter -0 | | |
| | i | Subtra | ct line 1f from line 1c. If zero or les | s, enter -0 | | |
| | j | If there | e is an amount other than zero o | on either line 1h or line 1i, did the organization | file Form 4720 | |
| | | reporti | ng section 4911 tax for this year? | | | Yes No |

4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

| | Lobbying Expenditures During 4-Year Averaging Period | | | | | | |
|---|--|-----------------|-----------------|-----------------|-----------------|------------------|--|
| Calendar year (or fiscal year beginning in) | | (a) 2017 | (b) 2018 | (c) 2019 | (d) 2020 | (e) Total | |
| 2a | Lobbying nontaxable amount | | | | | | |
| b | Lobbying ceiling amount (150% of line 2a, column (e)) | | | | | | |
| с | Total lobbying expenditures | | | | | | |
| d | Grassroots nontaxable amount | | | | | | |
| е | Grassroots ceiling amount (150% of line 2d, column (e)) | | | | | | |
| f | Grassroots lobbying expenditures | | | | | | |

Schedule C (Form 990 or 990-EZ) 2020

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768

| Eor c | (election under section 501(h)). each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed | (a | a) | (b) |
|-------|--|---------|---------|---------------------|
| | ription of the lobbying activity. | Yes | No | Amount |
| 1 | During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: | | | |
| а | Volunteers? | | ~ | |
| b | Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? | ~ | | |
| С | Media advertisements? | | ~ | |
| d | Mailings to members, legislators, or the public? | | ~ | |
| е | Publications, or published or broadcast statements? | | ~ | |
| f | Grants to other organizations for lobbying purposes? | | ~ | |
| g | Direct contact with legislators, their staffs, government officials, or a legislative body? | ~ | | 58,303 |
| h | Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? | | ~ | |
| 1 | Other activities? | ~ | | 50,290 |
| J | Total. Add lines 1c through 1i | | | 108,593 |
| 2a | Did the activities in line 1 cause the organization to be not described in section $501(c)(3)$? | | ~ | |
| b | If "Yes," enter the amount of any tax incurred under section 4912 | | - | |
| C | If "Yes," enter the amount of any tax incurred by organization managers under section 4912 . | | | |
| | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? | | | |
| Part | III-A Complete if the organization is exempt under section 501(c)(4), section 501(c) 501(c)(6). |)(5), (| or sec | ction |
| | | | | Yes No |
| 1 | Were substantially all (90% or more) dues received nondeductible by members? | | | 1 |
| 2 | Did the organization make only in-house lobbying expenditures of \$2,000 or less? | | | 2 |
| 3 | Did the organization agree to carry over lobbying and political campaign activity expenditures from the | | | 3 |
| Part | III-B Complete if the organization is exempt under section 501(c)(4), section 501(c) 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OF answered "Yes." | | | |
| 1 | Dues, assessments and similar amounts from members | • | 1 | |
| 2 | Section 162(e) nondeductible lobbying and political expenditures (do not include amounts political expenses for which the section 527(f) tax was paid). | of | | |
| а | Current year | | 2a | |
| b | Carryover from last year | | 2b | |
| С | Total | | 2c | |
| 3 | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues . | | 3 | |
| 4 | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of excess does the organization agree to carryover to the reasonable estimate of nondeductible lobby | | | |
| | and political expenditure next year? | | 4 | |
| 5 | Taxable amount of lobbying and political expenditures (See instructions) | | 5 | |
| Part | | | | |
| | de the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated gro e instructions); and Part II-B, line 1. Also, complete this part for any additional information. | up list | t); Par | t II-A, lines 1 and |
| SEE N | IEXT PAGE | | | |

Supplemental Information. Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions); and Part II-B, line 1. Also, complete this part for any additional information.

| Return Reference - Identifier | Explanation |
|---|--|
| LINE 1 - DETAILED DESCRIPTION OF THE | DIRECT LOBBYING EFFORTS RELATE TO FEDERAL, STATE AND LOCAL LEGISLATION AFFECTING HEALTH CARE ISSUES. THE ORGANIZATION PAYS MEMBERSHIP DUES TO THE MARYLAND HOSPITAL ASSOCIATION (MHA) AND THE AMERICAN HOSPITAL ASSOCIATION (AHA). MHA AND AHA ENGAGE IN MANY SUPPORT ACTIVITIES INCLUDING LOBBYING AND ADVOCATING FOR THEIR MEMBER HOSPITALS. THE MHA AND AHA REPORTED THAT 2.93% AND 25.56% OF MEMBER DUES WERE USED FOR LOBBYING PURPOSES AND AS SUCH, THE ORGANIZATION HAS REPORTED THIS AMOUNT ON SCHEDULE C, PART II-B AS LOBBYING ACTIVITIES. |

| SCHE | DULE | D |
|-------|------|---|
| (Form | 990) | |

Ρ

Department of the Treasury

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990. Part IV. line 6. 7. 8. 9. 10. 11a. 11b. 11c. 11d. 11e. 11f. 12a. or 12b. ► Attach to Form 990.

tions and the latest information.

Open to Public Inspection

Employer identification number

Preservation of a historically important land area Preservation of a certified historic structure

52-1362793

(b) Funds and other accounts

OMB No. 1545-0047

20

🗌 Yes 🗌 No

🗌 Yes 🗌 No

| Internal Revenue Service ► Go to www.irs.gov/Form990 for instructions and the latest information | | | rmation. | |
|--|-----------------|--|--------------------------------------|---------------------------|
| Name of the organization | | | Employer identification | |
| UNIV | ERSITY OF MARY | LAND MEDICAL SYSTEM CORPORATIO | DN | 52-136 |
| Pa | • | zations Maintaining Donor Advi ete if the organization answered " | | |
| | | | (a) Donor advised funds | (b) Funds and c |
| 1 | Total number a | at end of year | | |
| 2 | Aggregate valu | ue of contributions to (during year) . | | |
| 3 | Aggregate valu | ue of grants from (during year) | | |
| 4 | Aggregate valu | ue at end of year | | |
| 5 | - | zation inform all donors and donor a organization's property, subject to the | - | |
| 6 | only for charit | zation inform all grantees, donors, ar able purposes and not for the benefit ermissible private benefit? | | |
| Pa | | rvation Easements. ete if the organization answered "` | Yes" on Form 990, Part IV, line 7 | 7. |
| 1 | Purpose(s) of | conservation easements held by the o | rganization (check all that apply). | |
| | Preservation | of land for public use (for example, recrea | ation or education) 🛛 🗌 Preservatior | n of a historically impo |
| | Protection | of natural habitat | Preservation | n of a certified historic |
| | Preservatio | n of open space | | |
| 2 | | 2 a through 2d if the organization hal | d a qualified concervation contribut | tion in the form of a co |

| 2 | Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation | | | | | |
|---|---|----|---------------------------------|--|--|--|
| | easement on the last day of the tax year. | | Held at the End of the Tax Year | | | |
| а | Total number of conservation easements | 2a | | | | |
| b | Total acreage restricted by conservation easements | 2b | | | | |

| | | - | |
|---|---|----|---|
| | | | |
| d | Number of conservation easements included in (c) acquired after 7/25/06, and not on a | | |
| | historic structure listed in the National Register | 24 | 1 |

| | - | 20 | | |
|---|--|------|------------------|------------|
| 3 | Number of conservation easements modified, transferred, released, extinguished, or terminate | d by | the organization | during the |
| | tax year ► | | | |

- Number of states where property subject to conservation easement is located > 4
- Does the organization have a written policy regarding the periodic monitoring, inspection, handling of 5 violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No
- 6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ►
- Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 7 ▶\$
- 8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i)
- 9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

| rt III | Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. |
|--------|--|
| | Complete if the organization answered "Yes" on Form 990. Part IV, line 8 |

| 1a | If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works |
|----|---|
| | of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public |
| | service, provide in Part XIII the text of the footnote to its financial statements that describes these items. |

| b | If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of |
|---|---|
| | art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, |
| | provide the following amounts relating to these items: |

| | parwork Reduction Act Nation, and the Instructions for Form 000 | 0-+ N- 50000D | 0 1 1 D (E 000) 0000 |
|---|--|---------------|----------------------|
| b | Assets included in Form 990, Part X | | \$ |
| а | Revenue included on Form 990, Part VIII, line 1 | | \$ |
| | following amounts required to be reported under FASB ASC 958 relat | | |
| 2 | | | |
| | (ii) Assets included in Form 990, Part X | | \$ |
| | (i) Revenue included on Form 990, Part VIII, line 1 | | \$ |
| | | | |

| Part IIII Organizations acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply): a value exhibition b check all that apply): a value exhibition c check all that apply): a value exhibition c check all that apply): a value exhibition c check automation of the organization's collections and explain how they further the organization's exempt purpose in Par XIII. c check all description of the organization scielections and explain how they further the organization's exempt purpose in Par XIII. s be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No No was and was was and was an | Schedu | le D (Form 990) 2020 | | | | | | | Page |
|--|------------|--|-----------------------|------------|------------|----------------|----------|----------------------|-----------------------|
| collection items (check all that apply): a public exhibition b Scholarly research c Preservation for hutre generations' collections and explain how they further the organization's exempt purpose in Parx XII. c During the year, did the organization's collections and explain how they further the organization's exempt purpose in Parx XII. c During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21. 1 Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not include on Form 990. Part X? b If "Yes," explain the arrangement in Part XIII and complete the following table: 2 Define of Form 990. Part X? a Distributions during the year 1 d / 1 | Part | III Organizations Maintaining | Collections of | Art, His | torical T | Freasures, | or Ot | ther Similar As | sets (continued) |
| b Scholarly research e Other c Previde a description of the organization's collections and explain how they further the organization's exempt purpose in Par XII. 5 During the year, idd the organization solicit or reserve donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? □ Yes No 7 During the year, idd the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, ine 21. 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not include on Form 990, Part X, line 21. Amount 16 a Bit me arrangement in Part XIII and complete the following table: Amount 16 16 c Beginning balance . 16 16 16 16 16 16 d Additions during the year 11 16 <th>3</th> <th></th> <th></th> <th>ther reco</th> <th>rds, chec</th> <th>k any of the</th> <th>e follov</th> <th>ving that make s</th> <th>ignificant use of its</th> | 3 | | | ther reco | rds, chec | k any of the | e follov | ving that make s | ignificant use of its |
| c Preservation for future generations Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Par XII. PartIV Escrow and Custodial Arrangements. Complete If the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21. Is the organization agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? b If "Yes," explain the arrangement in Part XIII and complete the following table: Complete If the organization agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? b If "Yes," explain the arrangement in Part XIII and complete the following table: Complete If the organization angement, Part X, line 21, for secrew or custodial account liability? Yes No b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII. 22 Did the organization angement in Part XIII. Check here if the explanation has been provided on Part XIII. 23 Did the organization angement in Part XIII. Check here if the explanation has been provided on Part XIII. 24 Did the organization angement in Part XIII. Check here if the explanation has been provided on Part XIII. 25 Deart Metal account is a provided on Part XIII. 26 Deart Part Metal provide a provide a provide a provide and the provided on Part XIII. 27 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: 28 Deart designated or quasi-endowment b. 50 Form organization by: 51 Form endowment Form 50, part 2, and 20 should equal 100%. 53 Are there endowment theorded uses of the organization that are held and administered for the 52 Organization by: 51 Form endowment Form 52, b, and 20 should equal 100%. 53 Are there endowment theorded uses of the organization set of the organization that are held and administered for the 53 Organization by: 54 | а | Public exhibition | | d | 🗌 Loan | or exchange | e progi | ram | |
| c Preservation for future generations Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Par XII. PartIV Escrow and Custodial Arrangements. Complete If the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21. Is the organization agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? b If "Yes," explain the arrangement in Part XIII and complete the following table: Complete If the organization agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? b If "Yes," explain the arrangement in Part XIII and complete the following table: Complete If the organization angement, Part X, line 21, for secrew or custodial account liability? Yes No b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII. 22 Did the organization angement in Part XIII. Check here if the explanation has been provided on Part XIII. 23 Did the organization angement in Part XIII. Check here if the explanation has been provided on Part XIII. 24 Did the organization angement in Part XIII. Check here if the explanation has been provided on Part XIII. 25 Deart Metal account is a provided on Part XIII. 26 Deart Part Metal provide a provide a provide a provide and the provided on Part XIII. 27 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: 28 Deart designated or quasi-endowment b. 50 Form organization by: 51 Form endowment Form 50, part 2, and 20 should equal 100%. 53 Are there endowment theorded uses of the organization that are held and administered for the 52 Organization by: 51 Form endowment Form 52, b, and 20 should equal 100%. 53 Are there endowment theorded uses of the organization set of the organization that are held and administered for the 53 Organization by: 54 | b | Scholarly research | | | | | | | |
| XIII. Survey of the organization solicit or receive donations of art, historical treasures, or other similar assets to be solid to raise funds rather than to be maintained as part of the organization's collection? ves No Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21. | с | Preservation for future generations | 6 | | | | | | |
| 5 During the year, did the organization solidit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Image: I | 4 | | tion's collections | and expla | ain how tl | hey further t | the org | ganization's exen | npt purpose in Par |
| Complete if the organization an swered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21. 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Image: Complete the following table: b If "Yes," explain the arrangement in Part XIII and complete the following table: Amount c Beginning balance 1d d Additions during the year 1d e Distributions during the year 1d d Additions during the year 1f a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes No Part V Endoment Funds. Complete if the organization answerad "Yes" on Form 990, Part IV, line 10. Complete if the organization answerad "Yes" on Form 990, Part IV, line 10. Image: Complete if the organization answerad "Yes" on Form 990, Part IV, line 10. d Grants or scholarships Image: Complete if the organization answerad "Yes" on Form 990, Part IV, line 10. Image: Complete if the organization answerad "Yes" on Form 990, Part IV, line 10. d Grants or scholarships Image: Complete if the organization in the possession of the organization that are held and administered for the organization by: d Grants or scholarships | 5 | During the year, did the organization | | | | | | | |
| 990, Part X, line 21. 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Ives No b If "Yes," explain the arrangement in Part XIII and complete the following table: Amount Ives No c Beginning balance 1d Ives Amount Ives No d Additions during the year 1d Ives No No No d Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes No Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes No Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10. Complete if the organization answered "Yes" on Form 990, Part IV, line 10. 1a Beginning of year balance (a) Current year (b) Prior year (c) Tree years back (d) Tree years back (d) Tree years back in the part of the organization answered "Yes" on Form 990, Part IV, line 10. c Other sependitures for facilities and horses | Part | IV Escrow and Custodial Arra | angements. | | | | | | |
| Included on Form 990, Part X? Yes No b If "Yes," explain the arrangement in Part XIII and complete the following table: Amount c Beginning balance Id d Additions during the year Id e Distributions during the year Id f Ending balance Id d Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Ves No b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII Image: Complete if the organization answered "Yes" on Form 990, Part IV, line 10. Image: Complete if the organization answered "Yes" on Form 990, Part IV, line 10. 1a Beginning of year balance Image: Complete if the organization answered "Yes" on Form 990, Part IV, line 10. Image: Complete if the organization answered "Yes" on Form 990, Part IV, line 10. 1a Beginning of year balance Image: Complete if the organization answered "Yes" on Form 990, Part IV, line 10. Image: Complete if the organization answered "Yes" on Form 990, Part IV, line 10. 1b Contributions Image: Complete if the organization answered "Yes" on Form 990, Part IV, line 10. Image: Complete if the organization answered "Yes" on Form 990, Part IV, line 10. 2 Provide the estimat | | | answered "Yes | s" on For | m 990, F | Part IV, line | 9, or | reported an an | ount on Form |
| c Beginning balance . Image: Control of the set | 1 a | | | | | | | | |
| c Beginning balance . Image: Control of the set | b | If "Yes." explain the arrangement in P | art XIII and compl | ete the fo | llowing ta | able: | | | |
| c Beginning balance . 1c d Additions during the year . 1d Distributions during the year . 1e f Ending balance . 1f 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Ves Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10. Part V Endowment ansigs, gains, and losses . (a) Current year (b) Prior year (c) Two years back (c) Four years back four y | | | | | | | | A | mount |
| d Additions during the year Id e Distributions during the year Id 1e Id Id 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes No 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes No Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10. Image: Complete if the organization answered "Yes" on Form 990, Part IV, line 10. 1a Beginning of year balance (e) Current year (e) Prior year (e) Two years back (d) Three years back (e) Four years back 1a Beginning of year balance (b) Prior year (e) Two years back (d) Three years back (e) Four years back 1b Contributions (b) Current year (e) Two years back (d) Three years back (e) Four years back 1a Beginning of year balance (f) Administrative expenditures for facilities and programs f) 2 End of year | с | Beginning balance | | | | | 10 | | |
| e Distributions during the year Ide f Ending balance If 2D idt he organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes No b If "ves," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII Image: Complete if the organization answered "Yes" on Form 990, Part IV, line 10. Part V Endowment Funds. (a) Current year (b) Prior year (c) Two years back (d) Twree years back (e) Four years back 1a Beginning of year balance (a) Current year (b) Prior year (c) Two years back (d) Four years back (e) Four years back 1b contributions (a) Current year (b) Prior year (c) Two years back (d) Twree years back (d) Four years back 1c arts or scholarships (a) Current year (b) Prior year (c) Two years back (d) Twree years back (d) Four years back 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: (a) Column (a) (a) Held as: 2 Board designated or quasi-endowment > % % % Yes No (d) (main the possession of the organization that are held and administered for the organization by: < | | | | | | | | | |
| f Ending balance If 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes No 0b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII Image: Complete if the organization answered "Yes" on Form 990, Part IV, line 10. Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10. 1a Beginning of year balance (a) Current year (b) Prior year (c) Two years back (d) Three years back (e) Four years back 1b Contributions (b) Prior year (c) Two years back (d) Three years back (e) Four years back 1c Grants or scholarships (a) (a) (a) (a) 1c Grants or scholarships (a) (a) (a) (a) 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: (a) (a) (a) 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: (a) (a) (a) 3 Board designated or guasi-andowment ▶ % % (b) (c) (c) | | | | | | | | | |
| 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes No b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII. □ Part V Endowment Funds. □ □ Complete if the organization answered "Yes" on Form 990, Part IV, line 10. □ □ Ia Beginning of year balance (a) Current year (b) Prior year (c) Two years back (d) Three years back (e) Four years back b Contributions □ | | | | | | | | | |
| b H"Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII. Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10. 1a Beginning of year balance | | | | | | | | | |
| Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10. 1a Beginning of year balance (a) Current year (b) Prior year (c) Two years back (d) Three years back (e) Four years back b Contributions (b) Prior year (c) Two years back (d) Three years back (e) Four years back c Net investment earnings, gains, and losses (b) Prior year (c) Two years back (d) Three years back (e) Four years back c Net investment earnings, gains, and losses (c) Two years back (d) Three years back (e) Four years back c Net investment earnings, gains, and losses (c) Two years back (d) Three years back (e) Four years back d Grants or scholarships (c) Two years back (d) Three years back (e) Four years back d Grants or scholarships (c) Two years back (d) Three years back (e) Four years back f Administrative expenditures for facilities and programs (c) Three years back (e) Four years back (f) Four years g End of year balance (f) Administrative expenditures (f) Four years (f) Four years f <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<> | | | | | | | | | |
| Complete if the organization answered "Yes" on Form 990, Part IV, line 10. 1a Beginning of year balance (a) Current year (b) Prior years back (d) Three years back (e) Four years back b Contributions (a) Current year (b) Prior year (c) Two years back (d) Three years back (e) Four years back c Net investment earnings, gains, and losses (c) Two years back (d) Three years back (e) Four years back d Grants or scholarships (c) | | | art Am. Oneck her | | -pianatio | | JIOVIU | | · · · □ |
| 1a Beginning of year balance (a) Current year (b) Prior year (c) Two years back (d) Three years back (e) Four years back 1a Beginning of year balance b Contributions c Net investment earnings, gains, and losses | r ar | | answered "Yes | " on For | m 990 F | Part IV line | 10 | | |
| 1a Beginning of year balance | | | | - | | | | (d) Three years back | (e) Four years back |
| b Contributions | 10 | Regipping of year balance | | (6) 1 1 | or your | (c) Two years | buok | | |
| c Net investment earnings, gains, and losses | - | | | | | | | | |
| d Grants or scholarships | | Net investment earnings, gains, and | | | | | | | |
| e Other expenditures for facilities and programs | Ь | | | | | | | | |
| programs | | • | | | | | | | |
| g End of year balance | C | - | | | | | | | |
| g End of year balance | f | Administrative expenses | | | | | | | |
| 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: a Board designated or quasi-endowment ▶% b Permanent endowment ▶% c Term endowment ▶% main endowment ▶% The percentages on lines 2a, 2b, and 2c should equal 100%. 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by: (i) Unrelated organizations (ii) Related organizations b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? c Describe in Part XIII the intended uses of the organization's endowment funds. Part VI Land, Buildings, and Equipment. Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10. Description of property (a) Cost or other basis (other) (b) Cost or other basis (other) (c) Accumulated depreciation depreciation 63,098,902 b Buildings 63,098,902 c Leasehold improvements 0 d 0 0 d Equipment 265,868,351 8,615,060 257,253,291 | a | - | | | | | | | |
| a Board designated or quasi-endowment ▶ % b Permanent endowment ▶ % c Term endowment ▶ % c Term endowment ▶ % The percentages on lines 2a, 2b, and 2c should equal 100%. 3a 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by: Yes No (i) Unrelated organizations 3a(i) 3a(i) b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? 3b 3d(ii) 4 Describe in Part XIII the intended uses of the organization's endowment funds. Part VI Land, Buildings, and Equipment. Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10. (d) Book value 0 (o) Cost or other basis (or other basis (other) (d) Book value 1a Land 63,098,902 63,098,902 b Buildings 1,151,728,659 698,422,699 453,305,960 c Leasehold improvements 0 0 0 d Equipment 961,286,740 735,302,136 225,984,604 e Oth | - | | the current vear er | nd balanc | e (line 1a | . column (a) |) held | as: | |
| b Permanent endowment ▶ % c Term endowment ▶ % The percentages on lines 2a, 2b, and 2c should equal 100%. 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by: Yes No (i) Unrelated organizations 3a(i) 3a(i) (ii) Related organizations 3a(ii) 3a(ii) b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? 3b 3b 4 Describe in Part XIII the intended uses of the organization's endowment funds. Part VI Land, Buildings, and Equipment. Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10. (d) Book value 0 1.151.728.659 698.422.699 453.305.960 c Leasehold improvements 0 0 0 d Equipment 961.286.740 735.302.136 225.984.604 e Other 265.868.351 8.615.060 257.253.291 | _ | | - | | | ., | , | | |
| c Term endowment ▶ % The percentages on lines 2a, 2b, and 2c should equal 100%. 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by: Yes No (i) Unrelated organizations Yes No (ii) Related organizations 3a(i) b If "Yes" on line 3a(ii), are the related organizations isted as required on Schedule R? 3b 4 Describe in Part XIII the intended uses of the organization's endowment funds. Part VI Land, Buildings, and Equipment. Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10. Description of property (a) Cost or other basis (b) Cost or other basis (c) Accumulated depreciation (d) Book value 1a Land 1,151,728,659 698,422,699 453,305,960 b Buildings 1,151,728,659 698,422,699 453,305,960 c Leasehold improvements 0 0 0 d Equipment 961,286,740 735,302,136 225,984,604 e Other 265,868,351 8,615,060 257,253,291 | - | | - / | | | | | | |
| The percentages on lines 2a, 2b, and 2c should equal 100%. 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by: (i) Unrelated organizations (ii) Related organizations b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? 4 Describe in Part XIII the intended uses of the organization's endowment funds. Part VI Land, Buildings, and Equipment. Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10. Description of property (a) Cost or other basis (other) (c) Accumulated depreciation (d) Book value (d) Book value (other) (c) Accumulated depreciation (d) Book value (d) Book value (d) Book value (e) Accumulated depreciation (f) Book value (other) (f) Book value (g) Book value (h) So (other) (g) Book value (| | | | | | | | | |
| 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by: Yes No (i) Unrelated organizations 3a(i) | • | | | 00% | | | | | |
| Yes No (i) Unrelated organizations Yes No (ii) Related organizations 3a(i) 3b 3c 3c <td>3a</td> <td></td> <td></td> <td></td> <td>zation tha</td> <td>at are held a</td> <td>and ad</td> <td>ministered for th</td> <td>e</td> | 3a | | | | zation tha | at are held a | and ad | ministered for th | e |
| (i) Unrelated organizations 3a(i) (ii) Related organizations 3a(ii) b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? 3b 4 Describe in Part XIII the intended uses of the organization's endowment funds. Part VI Land, Buildings, and Equipment. Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10. Description of property (a) Cost or other basis (other) (b) Cost or other basis (other) (c) Accumulated depreciation 1a Land 63,098,902 b Buildings 63,098,902 c Leasehold improvements 1,151,728,659 698,422,699 453,305,960 c Leasehold improvements 0 c Other 961,286,740 735,302,136 225,984,604 e Other 265,868,351 8,615,060 257,253,291 | | | | | | | | | |
| (ii) Related organizations 3a(ii) b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? 3b 4 Describe in Part XIII the intended uses of the organization's endowment funds. Part VI Land, Buildings, and Equipment. Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10. Description of property (a) Cost or other basis (other) (d) Book value 63,098,902 b Buildings b 1,151,728,659 698,422,699 453,305,960 c Leasehold improvements d 961,286,740 735,302,136 225,984,604 265,868,351 8,615,060 257,253,291 | | • | | | | | | | |
| b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? 3b 4 Describe in Part XIII the intended uses of the organization's endowment funds. Part VI Land, Buildings, and Equipment. Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10. Description of property (a) Cost or other basis (investment) (b) Cost or other basis (other) (c) Accumulated depreciation (d) Book value 1a Land 63,098,902 63,098,902 63,098,902 63,098,902 b Buildings 1,151,728,659 698,422,699 453,305,960 c Leasehold improvements 0 0 0 d Equipment 961,286,740 735,302,136 225,984,604 e Other 265,868,351 8,615,060 257,253,291 | | 0 | | | | | | | |
| 4 Describe in Part XIII the intended uses of the organization's endowment funds. Part VI Land, Buildings, and Equipment. Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10. Description of property (a) Cost or other basis (investment) (b) Cost or other basis (other) (c) Accumulated depreciation 1a Land 1,151,728,659 698,422,699 453,305,960 b Buildings 1,151,728,659 698,422,699 453,305,960 c Leasehold improvements 0 0 0 d Equipment 961,286,740 735,302,136 225,984,604 e Other 265,868,351 8,615,060 257,253,291 | b | | | | | | | | |
| Part VI Land, Buildings, and Equipment. Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10. Description of property (a) Cost or other basis (investment) (b) Cost or other basis (other) (c) Accumulated depreciation (d) Book value 1a Land . . 63,098,902 63,098,902 63,098,902 b Buildings . . 1,151,728,659 698,422,699 453,305,960 c Leasehold improvements . 0 . . d Equipment . . 961,286,740 735,302,136 225,984,604 e Other 265,868,351 8,615,060 257,253,291 | _ | | • | • | | | • • | | 00 |
| Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.Description of property(a) Cost or other basis (investment)(b) Cost or other basis (other)(c) Accumulated depreciation(d) Book value1aLand63,098,90263,098,902bBuildings1,151,728,659698,422,699453,305,960cLeasehold improvements.000dEquipment961,286,740735,302,136225,984,604eOther.265,868,3518,615,060257,253,291 | | | | 2.1.5 0100 | | | | | |
| Description of property(a) Cost or other basis (investment)(b) Cost or other basis (other)(c) Accumulated depreciation(d) Book value1a Land63,098,90263,098,90263,098,902b Buildings1,151,728,659698,422,699453,305,960c Leasehold improvements000d Equipment961,286,740735,302,136225,984,604e Other265,868,3518,615,060257,253,291 | r ar c | | | " on For | m 990 F | Part IV line | 11a | See Form 990 | Part X line 10 |
| Image: Investment Image: Investment Image: | | · · · | | | | | | | |
| b Buildings 1,151,728,659 698,422,699 453,305,960 c Leasehold improvements 0 0 0 d Equipment 961,286,740 735,302,136 225,984,604 e Other 265,868,351 8,615,060 257,253,291 | | | • • • | | | | • • • | | |
| c Leasehold improvements 0 0 d Equipment 961,286,740 735,302,136 225,984,604 e Other 265,868,351 8,615,060 257,253,291 | 1a | Land | • | | | 63,098,902 | | | 63,098,902 |
| d Equipment 961,286,740 735,302,136 225,984,604 e Other 265,868,351 8,615,060 257,253,291 | b | Buildings | | | 1,1 | 51,728,659 | | 698,422,699 | 453,305,960 |
| e Other | С | Leasehold improvements | | | | 0 | | | C |
| e Other | d | Equipment | | | 9 | 61,286,740 | | 735,302,136 | 225,984,604 |
| Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.) ▶ 999,642,757 | e | Other | | | 2 | 265,868,351 | | | 257,253,291 |
| | Total. | Add lines 1a through 1e. (Column (d) r | nust equal Form 9 | 90, Part 2 | K, column | n (B), line 10 | c.) . | 🕨 | 999,642,757 |

Schedule D (Form 990) 2020

Investments-Other Securities. Part VII Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12. (a) Description of security or category (b) Book value (c) Method of valuation: (including name of security) Cost or end-of-year market value (1) Financial derivatives . . . (2) Closely held equity interests (3) Other 316,296,608 END OF YEAR MARKET VALUE (A) OTHER SECURITIES (B) (C) (D) (E) (F) (G) (H) Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) 316,296,608 Investments-Program Related. Part VIII Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13. (b) Book value (a) Description of investment (c) Method of valuation: Cost or end-of-year market value (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (a) Description (b) Book value (1) INVESTMENT IN SUBSIDIARIES 776,895,119 (2) OTHER RECEIVABLES 170,051,489 (3) DEBT SERVICE FUND 13,337,915 (4) ECO. INT. ASSETS LIMITED TO USE 88,303,660 (5) ASSETS WHOSE USE IS LIMITED 54,457,355 (6) SELF INSURANCE TRUST FUNDS 232,649,064 (7) DUE FROM AFFILIATES 1,128,287,709 (8) ESCROW 22,461,640 (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ► 3,305,223,374 Other Liabilities. Part X Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes INT. RATE SWAPS MARK TO MARKET 203,608,540 (2) OTHER MALPRACTICE 367,812,521 (3) LINE OF CREDIT (4) 113,000,000 ADVANCES FROM 3RD PARTY PAYORS 276,916,625 (5) **OTHER LIABILITIES** 58,639,313 (6) **CREDIT BALANCES** 14,224,656 (7) DUE FROM AFFILAITE 69,985,411 (8) (9) FINANCING LEASE 73,127,572 **Total.** (Column (b) must equal Form 990, Part X, col. (B) line 25.) ► 1,177,314,638

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII .

| Schedu | le D (Form 990) 2020 | | Page 4 |
|--------|---|---------|------------|
| Part | XI Reconciliation of Revenue per Audited Financial Statem Complete if the organization answered "Yes" on Form 990, | | Return. |
| 1 | Total revenue, gains, and other support per audited financial statements | | 1 |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | | • |
| a | Net unrealized gains (losses) on investments | 2a | |
| b | Donated services and use of facilities | | 4 |
| | Recoveries of prior year grants | | - |
| с А | Other (Describe in Part XIII.) | | - |
| d | | | 20 |
| e | Add lines 2a through 2d | | 2e 3 |
| 3 | Subtract line 2e from line 1 | | 3 |
| 4 | | | |
| a | Investment expenses not included on Form 990, Part VIII, line 7b | | - |
| b | Other (Describe in Part XIII.) | | |
| c | Add lines 4a and 4b | | 40 |
| 5 | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line | | 5 |
| Part | | | er Return. |
| | Complete if the organization answered "Yes" on Form 990, | | 1 1 |
| 1 | Total expenses and losses per audited financial statements | | 1 |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | 1 1 | |
| а | Donated services and use of facilities | | 4 |
| b | Prior year adjustments | | 4 |
| С | Other losses | | |
| d | Other (Describe in Part XIII.) | | |
| е | Add lines 2a through 2d | | 2e |
| 3 | Subtract line 2e from line 1 | | 3 |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | |
| b | Other (Describe in Part XIII.) | 4b | |
| с | Add lines 4a and 4b | | 4c |
| 5 | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, Iii | ne 18.) | 5 |
| Part | XIII Supplemental Information. | | |
| | le the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a a t XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this par | | |
| | TATEMENT | | |
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| Schedule D Other Assets - Complete if the organization answered "Yes" to Part IX Form 990, Part IV, line 11d. See Form 990, Part X, line 15. | | |
|--|--------------------|-------------|
| | | |
| LT ASSET 422 | | 422,460,439 |
| | COLLATERAL FUNDS | 98,513,147 |
| | CONSTRUCTION FUNDS | 258,509,923 |
| DEFERRED FINANCING COSTS 11,425,256 | | |
| FINANCING LEASE 27,870,658 | | |

Supplemental Information. Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1 and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

| Return Reference - Identifier | Explanation |
|--|---|
| SCHEDULE D, PART X, LINE 2 - FIN 48 (ASC 740) FOOTNOTE | THE CORPORATION ADOPTED THE PROVISIONS OF ASC 740, ACCOUNTING FOR UNCERTAINTY IN THE INCOME TAXES (FIN 48) ON JULY 1, 2007. THE FOOTNOTE RELATED TO ASC 740 IN THE CORPORATION'S AUDITED FINANCIAL STATEMENTS IS AS FOLLOWS: THE CORPORATION FOLLOWS A THRESHOLD OF MORE-LIKELY-THAN-NOT FOR RECOGNITION AND DERECOGNITION OF TAX POSITIONS TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN. MANAGEMENT DOES NOT BELIEVE THAT THERE ARY UNRECOGNIZED TAX LIABILITIES OR BENEFITS THAT SHOULD BE RECOGNIZED. |

| SCHEDULE F (Form 990) | State | ement of | f Activitie | es Outside the Uni | ited States | L | OMB No. 1545-0047 | | | | | |
|--------------------------|-----------------------------|------------------|--|---|--|--|-----------------------|---|--|--|--|--|
| (Forr | n 990) | | | | red "Yes" on Form 990, Part I | | | 2020 | | | | |
| Departr | nent of the Treasury | | | ► Atta | ach to Form 990. | | | Open to Public | | | | |
| | Revenue Service | • • | ► Go to www.irs.gov/Form990 for instructions and the latest information. | | | | | | | | | |
| | of the organization | | | | | | | identification number 52-1362793 | | | | |
| Par | | | | | the United States. Con | nplete if the orga | | | | | | |
| | |), Part IV, line | | | | | | | | | | |
| 1 | | ce, the grante | es' eligibility | | cords to substantiate the a ts or assistance, and the s | | | | | | | |
| 2 | For grantmak outside the Un | | in Part V the | e organization | 's procedures for monitorir | ng the use of its | grants a | nd other assistance | | | | |
| 3 | Activities per F | Region. (The fo | llowing Part | I, line 3 table o | can be duplicated if additior | nal space is need | ded.) | | | | | |
| | (a) Region | | (b) Number of offices in the region | (c) Number of employees, agents, and independent contractors in the region | (d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region) | (e) If activity liste a program se describe specifi service(s) in the | ervice, ic type of | (f) Total expenditures for and investments in the region | | | | |
| | CENTRAL AMER | ICA AND THE | | | PROGRAM SERVICES | CAPTIVE INSUR | ANCE | | | | | |
| (1) | CARIBBEAN | | 0 | 0 | | | | 40,464,000 | | | | |
| (2) | | | | | | | | | | | | |
| (3) | | | | | | | | | | | | |
| (4) | | | | | | | | | | | | |
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| (10) | | | | | | | | | | | | |
| (11) | | | | | | | | | | | | |
| (12) | | | | | | | | | | | | |
| (13) | | | | | | | | | | | | |
| (14) | | | | | | | | | | | | |
| (15) | | | | | | | | | | | | |
| (16) | | | | | | | | | | | | |
| (17) | | | | | | | | | | | | |
| 3a b | Subtotal Total from | continuation | 0 | 0 | | | | 40,464,000 | | | | |
| - | sheets to Part | | | 0 | | | | 40,464,000 | | | | |
| С | Totals (add lin | es sa and 3D) | 0 | U | | | | +0,404,000 | | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 50082W

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

| 1 | (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of noncash assistance | (h) Description of noncash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
|-----|--------------------------|---|---|-----------------------------|--------------------------|--|--|--|--|
| (1) | | | (SEE STATEMENT) | | | | | | |
| (2) | | | | | | | | | |
| (3) | | | | | | | | | |
| (4) | | | | | | | | | |
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| 15) | | | | | | | | | |
| 16) | Enter tetel | | | | | data a la calla da la | | | |
| 2 | | | ient organizations list n by the IRS, or for w | | | | | | 2 |

| Part III can be duplica | ted if additional spa | | | | 5 | | |
|---------------------------------|-----------------------|--------------------------|---------------------------------|---------------------------------------|--|--|--|
| (a) Type of grant or assistance | (b) Region | (c) Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of noncash assistance | (g) Description of noncash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
| (1) | | | | | | | |
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| (16) | | | | | | | |
| (17) | | | | | | | |
| (18) | | | | | | | |

Page 3 Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III

| Part | IV Foreign Forms | | |
|------|---|-------|------|
| 1 | Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926). | ✓ Yes | 🗌 No |
| 2 | Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990) | ☐ Yes | V No |
| 3 | Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471) | ✓ Yes | 🗌 No |
| 4 | Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? <i>If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)</i> | ☐ Yes | V No |
| 5 | Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865) | ☐ Yes | ✓ No |
| 6 | Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990). | Ves | 🗸 No |

Part II

Grants and Other Assistance to Organizations or Entities Outside the United States (continued)

| (a) | (b) | (c) | (d) | (e) | (f) | (g) | (h) | (i) |
|----------------------|--------------------------------|------------|--|-------------------------|-----------------------------------|-------------------------------------|--|---|
| Name of Organization | IRS code section and EIN | Region | Purpose of grant | Amount of cash grant | Manner of cash disbursement | Amount of non-cash assistance | Description of non-cash assistance | Method of valuation (book, FMV, apraisal, other) |
| (1) | | SOUTH ASIA | DONATION OF EXCESS MEDICAL SUPPLIES AND EQUIPMENT TO HELP COUNTRIES IN NEED COMBAT COVID-19 PANDEMIC. | | | 3,031,182 | MEDICAL SUPPLIES AND EQUIPMENT | FMV |
| (2) | | SOUTH ASIA | DONATION OF EXCESS MEDICAL SUPPLIES AND EQUIPMENT TO HELP COUNTRIES IN NEED COMBAT COVID-19 PANDEMIC. | | | 1,570,703 | MEDICAL SUPPLIES AND EQUIPMENT | FMV |

Supplemental Information. Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); andPart III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

| Return Reference - Identifier | Explanation |
|---|--|
| SCHEDULE F, PART I, LINE 1 - SCHEDULE F, PART I, LINE 1 | THE BOOK VALUE OF THE FILING ORGANIZATION'S INVESTMENT IN THE REGION AS OF 6/30/2021 WAS \$20,040,000. THE FILING ORGANIZATION'S SHARE OF EXPENSES IN THE REGION WAS \$20,424,000. |
| SCHEDULE F, PART I, LINE 2 - PROCEDURES FOR MONITORING USE OF GRANT FUNDS | THE FILING ORGANIZATION IDENTIFIED NONPROFIT PARTNERS AND WORKED CLOSELY WITH THEM TO ENSURE THE DONATION OF MEDICAL SUPPLIES WERE GOING TO FOREIGN COUNTRIES IN NEED TO COMBAT THE COVID-19 PANDEMIC. |
| SCHEDULE F, PART I, LINE 3 - METHOD USED TO ACCOUNT FOR EXPENDITURES ON ORG'S FINANCIAL STATEMENTS | CENTRAL AMERICA AND THE CARIBBEAN: ACCRUAL |
| SCHEDULE F, PART II, LINE 1 - METHOD USED TO ACCOUNT FOR EXPENDITURES ON ORG'S FINANCIAL STATEMENTS | SOUTH ASIA: ACCRUAL |

| (Form 990) | | | | поз | pitais | | | എ | | <u> </u> | | | |
|---------------------|--|----------------|---------------------|----------------|---|----------------------|-------------------|----------------|-----------------|----------|--|--|--|
| | | Comple | te if the organized | | | 0, Part IV, question | | | JZ(| <u> </u> | | | |
| Departm Internal | nent of the Treasury Revenue Service | ► Go | to www.irs.gov | | | latest information. | | Open Inspec | to Pub | lic | | | |
| | Complete if the organization answered "Yes" on Form 990, Part IV, question 20. Ca to www.irs.gov/Form890 for instructions and the latest information. Encode answered "Yes" on Form 990, Part IV, question 20. Ca to www.irs.gov/Form890 for instructions and the latest information. Encode answered "Yes" on Form 990, Part IV, question 20. Ca to www.irs.gov/Form890 for instructions and the latest information. Encode answered "Yes" on Form 990, Part IV, question 20. Ca to www.irs.gov/Form890 for instructions and the latest information. Encode answered "Yes" on Form 990, Part IV, question 20. Setting answered "Yes" on Form 990. Ca to www.irs.gov/Form890 for the structure and the latest information. Encode answered "Yes" on Form 990, Part IV, question 20. Ca to www.irs.gov/Form890 for the structure and the organization had withigh hencies in answered "Yes" (and late intermation and the following based on the financial assistance eligibility or the analy income limit for eligibility for providing discounted care: If "Yes," indicate which of the following was the family income limit for eligibility for providing discounted care: If "Yes, and the following was the family income limit for eligibility for free care 20. | | | | | | | | | | | | |
| UNIVE | RSITY OF MARYL | AND MEDICAL S | SYSTEM CORPO | ORATION | | 52 | 1: | 362793 | | | | | |
| Par | tl Financi | ial Assistanc | e and Certai | n Other Cor | mmunity Benefit | ts at Cost | | | 1 | | | | |
| 4. | D. 1 | | | | | « N I 11 I I | | | Yes | No | | | |
| 1a b | - | | | | | | stion 6a | 1a 1k | | | | | |
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| | Applied uniformly to all hospital facilities | | | | | | | | | | | | |
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| b | | | | | | | care? If "Yes, | " | | | | | |
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| | discounted care | | | | | | | | | | | | |
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| | | - | - | sheets provid | led in the Schedul | e H instructions. | Do not submi | t | | | | | |
| 7 | | | | nunity Benefit | s at Cost | | | | | | | | |
| | Financial Assista | ince and | (a) Number of | (b) Persons | (c) Total community | | (e) Net commu | | (f) Perc | | | | |
| Mean | s-Tested Governn | nent Programs | | | benefit expense | revenue | benefit expension | se | of tot expen | | | | |
| а | | `` | | | | | | | | | | | |
| b | , | | | | | | 15,167 | ,141 0 | | 0.75 | | | |
| c | Costs of other mean | is-tested | | | 0 | 0 | | | | 0.00 | | | |
| | | | | | 0 | 0 | | 0 | | 0.00 | | | |
| d | | | | | | | | | | | | | |
| | | · · · · | 0 | 0 | 15,167,141 | 0 | 15,167 | ,141 | | 0.75 | | | |
| е | | | | | | | | | | | | | |
| - | services and commi | unity benefit | | | 1.849.765 | 90.858 | 1,758 | .907 | | 0.09 | | | |
| f | | , | | | .,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | .,. 00 | , | | 5.00 | | | |
| • | | | | | 205,727,100 | 0 | 205,727 | ,100 | | 10.21 | | | |
| g | | services (from | | | | | | | | | | | |
| h | , | | | | | | 8,119 | | | 0.40 | | | |
| h i | Cash and in-kind co | ntributions | | | 0 | 0 | | 0 | | 0.00 | | | |
| | for community bene Worksheet 8) | fit (from | | | 349,156 | 0 | 349 | ,156 | | 0.02 | | | |
| j | Total. Other Bene | | 0 | 0 | 226,033,032 | 10,078,377 | 215,954 | | | 10.72 | | | |
| k | Total. Add lines 7 | dand7j | 0 | 0 | 241,200,173 | 10,078,377 | 231,121 | ,796 | | 11.47 | | | |

Hospitals

. For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 50192T

OMB No. 1545-0047

SCHEDULE H

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Part II Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

| | health of the communitie | s it serves. | | | | | | | |
|--------|---|--|-------------------------------------|--------------------------------------|----------------------------------|------------------------------------|----|---------------------|------|
| | | (a) Number of activities or programs (optional) | (b) Persons served (optional) | (c) Total community building expense | (d) Direct offsetting revenue | (e) Net community building expense | | Percent al exper | |
| 1 | Physical improvements and housing | | | 0 | 0 | 0 | | | 0.00 |
| 2 | Economic development | | | 0 | 0 | 0 | | | 0.00 |
| 3 | Community support | | | 52,848 | 0 | 52,848 | | | 0.00 |
| 4 | Environmental improvements | | | 180,145 | 0 | 180,145 | | | 0.01 |
| 5 | Leadership development and training for community members | | | 0 | 0 | 0 | | | 0.00 |
| 6 | Coalition building | | | 0 | 0 | 0 | | | 0.00 |
| 7 | Community health improvement advocacy | | | 0 | 0 | 0 | | | 0.00 |
| 8 | Workforce development | | | 609,199 | 0 | 609,199 | | | 0.03 |
| 9 | Other | | | 0 | 0 | 0 | | | 0.00 |
| 10 | Total | 0 | 0 | 842,192 | 0 | 842,192 | | | 0.04 |
| Par | t III Bad Debt, Medicare, & | Collection | Practices | 6 | | | | | |
| Secti | on A. Bad Debt Expense | | | | | | | Yes | No |
| 1 | Did the organization report bad debt exp | ense in accorda | ance with He | althcare Financial Mar | nagement Association | Statement No. 15? | - | ~ | |
| 2 | Enter the amount of the organ | ization's ba | d debt ex | pense. Explain i | n Part VI the | | | | |
| - | methodology used by the organization | ation to estin | nate this ar | nount | | 45,302,236 | | | 1 |
| 3 4 | Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy. Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, for including this portion of bad debt as community benefit. | | | | | | | | |
| Sacti | on B. Medicare | | | | | | | | |
| 5ecu | Enter total revenue received from | Medicare (in | cludina DS | H and IME) | | 520,078,217 | | | |
| 6 | Enter Medicare allowable costs of | • | - | , | | | | | |
| 7 | Subtract line 6 from line 5. This is | - | | | | | | | |
| 8 | Describe in Part VI the extent to | | | | | | | | |
| 0 | benefit. Also describe in Part VI to on line 6. Check the box that desc | he costing m | nethodolog | y or source used | | • | | | |
| | Cost accounting system | Cost to ch | arge ratio | Other | | | | | |
| Secti | on C. Collection Practices | | - | | | | | | |
| 9a | Did the organization have a writte | n debt collec | tion policy | during the tax yea | ır? | | 9a | ~ | |
| b | If "Yes," did the organization's collection | | | | | | Qh | | |

| On the | e collection practices to be it | biowed for patients who are known to quality for infancial a | | | 90 | v | |
|---------|---------------------------------|--|--|---|------------|-----------------------------|---------|
| Part IV | Management Com | panies and Joint Ventures (owned 10% or more by of | ficers, directors, trustees | s, key employees, and phys | icians-see |) instruc | ctions) |
| | (a) Name of entity | (b) Description of primary activity of entity | (c) Organization's profit % or stock ownership % | (d) Officers, directors, trustees, or key employees' profit % or stock ownership % | profit | hysicia % or s ership | tock |
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Schedule H (Form 990) 2020

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|--|-------------------|----------------------------|---------------------|-------------------|--------------------------|-------------------|-------------|----------|------------------|--------------------|
| Part V Facility Information | | | | | | | | | | |
| Section A. Hospital Facilities | 5 | ۵ | Ω | T. | Ω | R | ш | ш | | |
| (list in order of size, from largest to smallest-see instructions) | Licensed hospital | enera | Children's hospital | Teaching hospital | ritica | Research facility | ER-24 hours | ER-other | | |
| How many hospital facilities did the organization operate during | ed r | al m | en's | ing h | laco | rch f | , pc | her | | |
| the tax year? 1 | lospi | edic | hosp | dsot | bess | acilii | SI | | | |
| | 1 | General medical & surgical | oital | ital | Critical access hospital | 5 | | | | |
| Name, address, primary website address, and state license number | | surg | | | pital | | | | | Facility |
| (and if a group return, the name and EIN of the subordinate hospital | | ical | | | | | | | | reporting group |
| organization that operates the hospital facility) | | | | | | | | | Other (describe) | group |
| 1 UNIVERSITY OF MARYLAND MEDICAL CENTER | | | | | | | | | | 1 |
| 22 S. GREENE STREET, BALTIMORE, MD 21201 | 1 | | | | | | | | | |
| WWW.UMMS.ORG STATE LICENSE NO. : 30-068 | ~ | ~ | ~ | | | | ~ | | | |
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University of Maryland Medical System Corporation - 52-1362793

| Schedule H (Form 990) 2020 | |
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Part V Facility Information (continued)

Section B. Facility Policies and Practices

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group 1 Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V Section A).

| aciinti | | | Yes | No |
|---------|--|---------|--------|--------|
| Comm | uunity Health Needs Assessment | | | |
| 1 | Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the | | | |
| | current tax year or the immediately preceding tax year? | 1 | | ~ |
| 2 | Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C. | 2 | | ~ |
| 3 | During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12 | 3 | > | |
| | If "Yes," indicate what the CHNA report describes (check all that apply): | - | | |
| а | A definition of the community served by the hospital facility | | | |
| b | Demographics of the community | | | |
| С | Existing health care facilities and resources within the community that are available to respond to the health needs of the community | | | |
| d | ✓ How data was obtained | | | |
| е | The significant health needs of the community | | | |
| f | Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups | | | |
| g | ✓ The process for identifying and prioritizing community health needs and services to meet the community health needs | | | |
| h | The process for consulting with persons representing the community's interests | | | |
| i | ✓ The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s) | | | |
| j | Other (describe in Section C) | | | |
| 4 | Indicate the tax year the hospital facility last conducted a CHNA: 20 20 | | | |
| 5 | In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or | | | |
| | expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from | | | |
| | persons who represent the community, and identify the persons the hospital facility consulted | 5 | ~ | |
| 6 9 | Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other | 5 | • | |
| va | hospital facilities in Section C | 6a | ~ | |
| b | Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes," | | | |
| | list the other organizations in Section C | 6b | ~ | |
| 7 | Did the hospital facility make its CHNA report widely available to the public? | 7 | > | |
| | If "Yes," indicate how the CHNA report was made widely available (check all that apply): | | | |
| а | Hospital facility's website (list url): https://www.umms.org/ummc/community | | | |
| b | Other website (list url): | | | |
| C | Made a paper copy available for public inspection without charge at the hospital facility | | | |
| d 8 | Other (describe in Section C) Did the hospital facility adopt an implementation strategy to meet the significant community health needs | | | |
| U | identified through its most recently conducted CHNA? If "No," skip to line 11 | 8 | ~ | |
| 9 | Indicate the tax year the hospital facility last adopted an implementation strategy: 20 20 | 5 | - | |
| 10 | Is the hospital facility's most recently adopted implementation strategy posted on a website? | 10 | ~ | |
| а | If "Yes," (list url): https://www.umms.org/ummc/community | | | |
| | If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? | 10b | | |
| 11 | Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed. | | | |
| 12 a | Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)? | 12a | | ~ |
| b | If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax? | 12b | | |
| | If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$ | | | |
| | Schedul | e H (Eo | rm 99(|) 2020 |

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| Part | V | Facility Information (continued) | | | |
|-------|---------|---|----|-----|----|
| Finan | cial A | ssistance Policy (FAP) | | | |
| | | | | | |
| Name | of ho | ospital facility or letter of facility reporting group _1 | | Yes | Na |
| | Did | the beenitel facility have in place during the tay year a written financial excitators policy that | | res | No |
| 13 | | the hospital facility have in place during the tax year a written financial assistance policy that: ained eligibility criteria for financial assistance, and whether such assistance included free or discounted care? | 13 | ~ | |
| 10 | | es," indicate the eligibility criteria explained in the FAP: | 10 | | |
| а | <u></u> | Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of $2 0 0 \ \%$ and FPG family income limit for eligibility for discounted care of $3 0 0 \ \%$ | | | |
| b | ~ | Income level other than FPG (describe in Section C) | | | |
| с | ~ | Asset level | | | |
| d | ۲ | Medical indigency | | | |
| е | ~ | Insurance status | | | |
| f | ۲ | Underinsurance status | | | |
| g | | Residency | | | |
| h | | Other (describe in Section C) | | | |
| 14 | - | ained the basis for calculating amounts charged to patients? | 14 | ~ | |
| 15 | • | ained the method for applying for financial assistance? | 15 | ~ | |
| | | (es," indicate how the hospital facility's FAP or FAP application form (including accompanying uctions) explained the method for applying for financial assistance (check all that apply): | | | |
| а | ~ | Described the information the hospital facility may require an individual to provide as part of his or her application | | | |
| b | ~ | Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application | | | |
| С | ~ | Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process | | | |
| d | | Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications | | | |
| е | | Other (describe in Section C) | | | |
| 16 | Was | widely publicized within the community served by the hospital facility? | 16 | ~ | |
| а | lf "Y | es," indicate how the hospital facility publicized the policy (check all that apply): The FAP was widely available on a website (list url): (SEE STATEMENT) | | | |
| b | ~ | The FAP application form was widely available on a website (list url): (SEE STATEMENT) | | | |
| С | ۲ | A plain language summary of the FAP was widely available on a website (list url): (SEE STATEMENT) | | | |
| d | ~ | The FAP was available upon request and without charge (in public locations in the hospital facility and by mail) | | | |
| е | ~ | The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail) | | | |
| f | ~ | A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail) | | | |
| g | ~ | Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention | | | |
| h | ~ | Notified members of the community who are most likely to require financial assistance about availability of the FAP | | | |
| i | ~ | The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by Limited English Proficiency (LEP) populations | | | |
| j | | Other (describe in Section C) | | | |

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| Schedule H | Form | aan | 2020 |
|------------|------|------|------|
| | FOUL | 990) | 2020 |

| Part V Facility Information (continued | Part V | Facility | / Information | (continued |
|--|--------|----------|---------------|------------|
|--|--------|----------|---------------|------------|

| Billinö | g and Collections | | | |
|------------------|--|--------|--------|--------|
| Name | e of hospital facility or letter of facility reporting group 1 | | | |
| | | | Yes | No |
| 17 | Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon nonpayment? | 17 | ~ | |
| 18 | Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP: | | | |
| a b c d | Reporting to credit agency(ies) Selling an individual's debt to another party Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP Actions that require a legal or judicial process | | | |
| е | Other similar actions (describe in Section C) | | | |
| f | | | | |
| 19 | Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP? | 19 | | ~ |
| | If "Yes," check all actions in which the hospital facility or a third party engaged: | | | |
| а | Reporting to credit agency(ies) | | | |
| b | Selling an individual's debt to another party | | | |
| С | Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP | | | |
| d | Actions that require a legal or judicial process | | | |
| е | Other similar actions (describe in Section C) | | | |
| 20 | Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions li not checked) in line 19 (check all that apply): | sted (| wheth | ner or |
| а | Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language FAP at least 30 days before initiating those ECAs (if not, describe in Section C) | sumn | nary o | of the |
| b | Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, descr | ibe in | Sectio | on C) |
| С | Processed incomplete and complete FAP applications (if not, describe in Section C) | | | |
| d | Made presumptive eligibility determinations (if not, describe in Section C) | | | |
| е | Other (describe in Section C) | | | |
| f | None of these efforts were made | | | |
| Policy | / Relating to Emergency Medical Care | _ | | |
| 21 | Did the hospital facility have in place during the tax year a written policy relating to emergency medical care | | | |
| | that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? | 21 | ~ | |
| | If "No," indicate why: | | | |
| а | The hospital facility did not provide care for any emergency medical conditions | | | |
| b | The hospital facility's policy was not in writing | | | |
| С | The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C) | | | |
| d | Other (describe in Section C) | | | |

d Other (describe in Section C)

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|--------|----------|--|----|-----|--------|
| Part | V | Facility Information (continued) | | | |
| Charg | jes to | o Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals) | | | |
| Name | of h | ospital facility or letter of facility reporting group 1 | | | |
| | | | | Yes | No |
| 22 | | cate how the hospital facility determined, during the tax year, the maximum amounts that can be charged AP-eligible individuals for emergency or other medically necessary care. | | | |
| а | | The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period | | | |
| b | | The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period | | | |
| С | | The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period | | | |
| d | ~ | The hospital facility used a prospective Medicare or Medicaid method | | | |
| 23 | pro∖ | ing the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility vided emergency or other medically necessary services more than the amounts generally billed to viduals who had insurance covering such care? | 23 | | ~ |
| | lf "Y | es," explain in Section C. | | | |
| 24 | | | | | ~ |
| | lf "Y | es," explain in Section C. | | | |

Supplemental Information. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

| Return Reference - Identifier | Explanation |
|--|--|
| SCHEDULE H, PART V, SECTION B, LINE 3E - THE SIGNIFICANT HEALTH NEEDS OF THE COMMUNITY | THE SIGNIFICANT HEALTH NEEDS ARE A PRIORITIZED DESCRIPTION OF THE SIGNIFICANT HEALTH NEEDS OF THE COMMUNITY AND IDENTIFIED THROUGH THE CHNA. |

| Return Reference - Identifier | Explanation |
|--|---|
| SCHEDULE H, PART V, SECTION B, LINE 5 - INPUT FROM PERSONS WHO | FACILITY NAME: UNIVERSITY OF MARYLAND MEDICAL CENTER |
| REPRESENT BROAD INTERESTS OF COMMUNITY SERVED | DESCRIPTION: THE UNIVERSITY OF MARYLAND MEDICAL CENTER DOWNTOWN CAMPUS (UMMC) UTILIZED TWO MAJOR FRAMEWORKS FOR COMPLETING ITS MOST RECENT COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) IN FISCAL YEAR 2021. TO COMPLETE THIS COMPREHENSIVE ASSESSMENT OF THE NEEDS OF THE COMMUNITY, THE ASSOCIATION FOR COMMUNITY HEALTH IMPROVEMENT'S (ACHI) 9-STEP COMMUNITY HEALTH ASSESSMENT PROCESS WAS UTILIZED AS AN ORGANIZING METHODOLOGY. AN ADDITIONAL 5- COMPONENT ASSESSMENT AND ENGAGEMENT STRATEGY WAS ALSO UTILIZED TO LEAD THE DATA COLLECTION METHODOLOGY. THE UMMC COMMUNITY HEALTH IMPROVEMENT TEAM (CHI TEAM) INCLUDED BOTH THE DOWNTOWN AND MIDTOWN CAMPUSES AND SERVED AS THE LEAD TEAM TO CONDUCT THE CHNA WITH INPUT FROM OTHER UNIVERSITY OF MARYLAND MEDICAL SYSTEM BALTIMORE CITY-BASED HOSPITALS, COMMUNITY LEADERS, THE ACADEMIC COMMUNITY, THE PUBLIC, HEALTH EXPERTS, AND THE BALTIMORE CITY HEALTH DEPARTMENT. DATA WAS COLLECTED FROM MULTIPLE SOURCES, GROUPS, AND INDIVIDUALS AND INTEGRATED INTO A COMPREHENSIVE DOCUMENT WHICH WAS UTILIZED AT A RETREAT ON MARCH 10, 2021 OF THE UMMC DOWNTOWN/MIDTOWN CAMPUSES' COMMUNITY HEALTH IMPROVEMENT (CHI) TEAM. DURING THAT STRATEGIC PLANNING RETREAT, PRIORITIES WERE IDENTIFIED USING THE COLLECTED DATA AND AN ADAPTED VERSION OF THE CATHOLIC HEALTH ASSOCIATION'S (CHA) PRIORITY SETTING CRITERIA. THE IDENTIFIED PRIORITIES WERE ALSO VALIDATED BY A PANEL OF UM CLINICAL ADVISORS AND UNIVERSITY OF MARYLAND BALTIMORE (UMB) CAMPUS EXPERTS. |
| | UMMC DOWNTOWN CAMPUS USED PRIMARY AND SECONDARY SOURCES OF DATA AS WELL AS QUANTITATIVE AND QUALITATIVE DATA AND CONSULTED WITH NUMEROUS INDIVIDUALS AND ORGANIZATIONS DURING THE CHNA, INCLUDING OTHER UNIVERSITY OF MARYLAND MEDICAL SYSTEM (UMMS) BALTIMORE CITY-BASED HOSPITALS (UNIVERSITY OF MARYLAND MEDICAL CENTER MIDTOWN CAMPUS, UNIVERSITY OF MARYLAND REHABILITATION AND ORTHOPEDIC INSTITUTE, COMMUNITY LEADERS, COMMUNITY PARTNERS, THE UNIVERSITY OF MARYLAND BALTIMORE (UMB) ACADEMIC COMMUNITY, THE GENERAL PUBLIC, LOCAL HEALTH EXPERTS, AND THE BALTIMORE CITY HEALTH DEPARTMENT. |
| | AFTER A SUCCESSFUL JOINT VENTURE IN FISCAL YEAR 2018, ALL LOCAL BALTIMORE CITY HOSPITALS JOINED TOGETHER AGAIN TO COLLABORATE ON A JOINT COMMUNITY HEALTH NEEDS ASSESSMENT. UMMC PARTNERED JOHNS HOPKINS HOSPITAL, SINAI HOSPITAL (LIFEBRIDGE), MEDSTAR HEALTH, ST. AGNES HEALTH SYSTEM, AND MERCY MEDICAL CENTER. THE ABOVE HOSPITALS/HEALTH SYSTEMS HAD BEEN COLLABORATING ON SEVERAL INITIATIVES PRIOR TO THE CHNA YEAR AND AGREED THAT IT WOULD BE BENEFICIAL TO WORK ON A MORE DETAILED LEVEL ON A JOINT CITY-WIDE CHNA. THIS MULTI-HOSPITAL COLLABORATIVE WORKED ON THE FOLLOWING DATA COLLECTION COMPONENTS TOGETHER: *PUBLIC SURVEY OF BALTIMORE CITY RESIDENTS *KEY STAKEHOLDER INTERVIEWS *KEY POPULATION FOCUS GROUPS *KEY COMMUNITY PARTNER FOCUS GROUPS AFTER THE DATA WAS COLLECTED AND ANALYZED JOINTLY, EACH INDIVIDUAL HOSPITAL USED THE COLLECTED DATA FOR THE FOR THE FOLLOWING AFTER THE DESTITATION THE FOLLOWING THE FOLLO |
| | COLLECTED DATA FOR THEIR RESPECTIVE COMMUNITY BENEFIT SERVICE AREAS TO IDENTIFY THEIR UNIQUE PRIORITIES FOR THEIR COMMUNITIES. THE FOLLOWING DESCRIBES THE INDIVIDUAL DATA COLLECTION STRATEGIES WITH THE ACCOMPANYING |
| | RESULTS. A) COMMUNITY PERSPECTIVE THE COMMUNITY'S PERSPECTIVE WAS OBTAINED THROUGH ONE SURVEY OFFERED TO THE PUBLIC USING SEVERAL METHODS THROUGHOUT BALTIMORE CITY. THE 14-ITEM SURVEY CONSISTING OF 10 QUESTIONS TO IDENTIFY TOP HEALTH CONCERNS AND TOP BARRIERS IN ACCESSING HEALTH CARE AS WELL AS 4 QUESTIONS TO UNDERSTAND THE COMMUNITIES' NEEDS CONCERNING THE COVID-19 PANDEMIC WAS USED TO QUERY BALTIMORE CITY RESIDENTS. |
| | METHODS 14-ITEM SURVEY DISTRIBUTED IN FY2021 USING THE FOLLOWING METHODS: *CONDUCTED FROM LATE SEPTEMBER THROUGH NOVEMBER 2020 *ALL HOSPITALS PARTICIPATED IN DATA COLLECTION THROUGHOUT THE CITY *DISTRIBUTED IN PERSON AND OFFERED ONLINE *OFFERED IN ENGLISH, SPANISH, *COLLECTED 3,826 SURVEYS *ALL BALTIMORE CITY ZIP CODES WERE REPRESENTED IN THE RESPONSES |
| | ANALYSIS BY CBSA TARGETED ZIP CODES REVEALED THE SAME TOP HEALTH CONCERNS AND TOP HEALTH BARRIERS WITH LITTLE DEVIATION FROM THE OVERALL BALTIMORE CITY DATA. THE SAMPLE SIZE WAS 3,826 FOR ALL OF BALTIMORE CITY AND 656 FOR RESIDENTS FROM THE IDENTIFIED UMMC CBSA. |
| | RESULTS 1 - COMMUNITY'S TOP HEALTH CONCERNS (ALL BALTIMORE CITY) *ALCOHOL/DRUG ADDICTION *MENTAL HEALTH (DEPRESSION/ANXIETY) *DIABETES/HIGH BLOOD SUGAR *HEART DISEASE/HIGH BLOOD PRESSURE *OVERWEIGHT/OBESITY |
| | 1A - UMMC'S COMMUNITY BENEFIT SERVICE AREA TOP HEALTH CONCERNS *HEART DISEASE/HIGH BLOOD PRESSURE *DIABETES/HIGH BLOOD SUGAR *ALCOHOL/DRUG ADDICTION *MENTAL HEALTH * OVERWEIGHT/OBESITY |
| | 2 - COMMUNITY'S TOP SOCIAL/ENVIRONMENTAL ISSUES (ALL BALTIMORE CITY) *HOUSING/HOMELESSNESS *NEIGHBORHOOD SAFETY/VIOLENCE *LACK OF JOB OPPORTUNITIES |

| Return Reference - Identifier | Explanation |
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| | *POVERTY *LIMITED ACCESS TO HEALTHY FOODS |
| | 2A - UMMC'S COMMUNITY BENEFIT SERVICE AREA TOP SOCIAL/ENVIRONMENTAL ISSUES *NEIGHBORHOOD SAFETY/VIOLENCE *POVERTY *LACK OF JOB OPPORTUNITIES *RACIAL/ETHNICITY DISCRIMINATION *HOUSING/HOMELESSNESS |
| | 3 - COMMUNITY'S TOP BARRIERS TO HEALTHCARE (ALL BALTIMORE CITY) *COST/TOO EXPENSIVE/CAN'T AFFORD *NO INSURANCE *LACK OF TRANSPORTATION *INSURANCE NOT ACCEPTED *FEAR OR MISTRUST OF DOCTORS |
| | 3A - UMMC'S COMMUNITY BENEFIT SERVICE AREA TOP BARRIERS TO HEALTHCARE *COST/TOO EXPENSIVE/CAN'T AFFORD *NO INSURANCE *LACK OF TRANSPORTATION *INSURANCE NOT ACCEPTED *FEAR OR MISTRUST OF DOCTORS |
| | B) HEALTH EXPERTS METHODS - REVIEWED NATIONAL AND STATE COMMUNITY HEALTH PRIORITIES AND IMPLEMENTATION GUIDANCE FROM THE FOLLOWING: *NATIONAL PREVENTION STRATEGY PRIORITIES *STATEWIDE INTEGRATED HEALTH IMPROVEMENT STRATEGY GOALS *U.S. HEALTHY BALTIMORE 2020 PLAN (DEPARTMENT OF DISEASE PREVENTION AND HEALTH PROMOTION) - CONDUCTED CAMPUS-WIDE STAKEHOLDER RETREAT IN MARCH 2021, INCLUDING UNIVERSITY OF MARYLAND SCHOOLS OF MEDICINE, NURSING, SOCIAL WORK AND UMB COMMUNITY AFFAIRS OFFICE |
| | RESULTS: BASED ON EXPERT AND COMMUNITY RESIDENT FEEDBACK SUGGESTED FOCUS AREAS LISTED UNDER THE NATIONAL AND STATE ALIGNED HEATH STRATEGIES. - NATIONAL PREVENTION STRATEGY *TOBACCO FREE LIVING *PREVENTING DRUG ABUSE AND EXCESSIVE ALCOHOL USE *HEALTHY EATING *ACTIVE LIVING *INJURY AND VIOLENCE FREE LIVING *REPRODUCTIVE AND SEXUAL HEALTH *MENTAL AND EMOTIONAL WELL BEING - STATEWIDE INTEGRATED HEALTH IMPROVEMENT STRATEGY *CARE TRANSFORMATION ACROSS THE SYSTEM: IMPROVE CARE COORDINATION FOR PATIENTS WITH CHRONIC CONDITIONS *DIABETES: REDUCE THE MEAN BODY MASS INDEX (BMI) FOR ADULT MARYLAND RESIDENTS *OPIOID USE DISORDER: IMPROVE OVERDOSE MORTALITY *MATERNAL CHILD HEALTH: REDUCE SEVERE MATERNAL MORBIDITY RATE *DECREASE ASTHMA-RELATED EMERGENCY DEPARTMENT VISIT RATES, AGES 2-17 - HEALTHY BALTIMORE 2020 *STRATEGIC PRIORITY 1: BEHAVIORAL HEALTH *STRATEGIC PRIORITY 2: VIOLENCE PREVENTION *STRATEGIC PRIORITY 2: VIOLENCE PREVENTION *STRATEGIC PRIORITY 2: UNDER APPROACH AND CORE SERVICES - HEALTH EXPERT UMB CAMPUS PANEL FOCUS GROUP TOP ACTION ITEMS INCLUDED: *EXPAND PRACTITIONER PARTICIPATION IN COMMUNITY OUTREACH WITHIN THE COMMUNITY WHERE *THE COMMUNITY FEELS SAFE (I.E. CHURCHES, COMMUNITY RECREACH WITHIN THE COMMUNITY WHERE *THE COMMUNITY FEELS SAFE (I.E. CHURCHES PROVIDED AND ALLOCATION OF FUNDS *ALLOW FOR COMMUNITY INPUT ON SERVICES PROVIDED AND ALLOCATION OF FUNDS |
| | C) COMMUNITY LEADERS METHODS *HOSTED ONE TOWN HALL IN COLLABORATION WITH THE OTHER BALTIMORE CITY HOSPITALS FOR COMMUNITY MEMBERS TO SHARE THEIR PERSPECTIVES ON HEALTH NEEDS (OCTOBER 2020) *HOSTED THREE FOCUS GROUPS IN COLLABORATION WITH THE OTHER BALTIMORE CITY HOSPITALS FOR COMMUNITY-BASED ORGANIZATION PARTNERS TO SHARE THEIR PERSPECTIVES ON HEALTH NEEDS (OCTOBER 2020) RESULTS *CONSENSUS REACHED THAT SOCIAL DETERMINANTS OF HEALTH (AND "UPSTREAM FACTORS") ARE KEY ELEMENTS THAT DETERMINE HEALTH OUTCOMES *TOP NEEDS AND BARRIERS WERE IDENTIFIED AS WELL AS POTENTIAL SUGGESTIONS FOR IMPROVEMENT AND COLLABORATION |

| Return Reference - Identifier | Explanation |
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| SCHEDULE H, PART V, SECTION B, LINE 5 - INPUT FROM PERSONS WHO | FACILITY NAME: UNIVERSITY OF MARYLAND MEDICAL CENTER |
| REPRESENT BROAD INTERESTS OF COMMUNITY SERVED | DESCRIPTION: SCH H, PART V, LINE 5, CONTINUED |
| | TOP NEEDS *SUBSTANCE ABUSE/USE, PARTICULARLY FENTANYL *VIOLENCE/GUN VIOLENCE *MENTAL HEALTH/BEHAVIORAL HEALTH *CHRONIC DISEASE (CVD, DIABETES, HYPERTENSION, STROKE) *FOOD INSTABILITY *MATERNAL AND CHILD HEALTH |
| | TOP BARRIERS *LACK OF NEIGHBOR TO NEIGHBOR POSITIVE INTERACTION AND COMMUNITY INVOLVEMENT *AGING INFRASTRUCTURE AND LACK OF RESOURCES *VIOLENCE/ABUSE *TRANSPORTATION *LACK OF POSITIVE SOCIAL/RECREATIONAL ACTIVITIES *UNEMPLOYMENT *INADEQUATE HOUSING *NEIGHBORHOOD BLIGHT/LACK OF INVESTMENT/TECHNOLOGY |
| | SUGGESTIONS FOR IMPROVEMENT *NEIGHBORHOOD BLIGHT/LACK OF INVESTMENT/TECHNOLOGY *ENHANCE TECHNOLOGICAL RESOURCES *BRING OUTREACH TO THE NEIGHBORHOOD/MORE VISIBILITY/CONSISTENCY *STRONGER RELATIONSHIPS BETWEEN COMMUNITY STAKEHOLDERS *PROVIDE BETTER AVENUES TO WORKFORCE AND UPWARD MOBILITY *INPUT FROM THE COMMUNITY *DEVELOP BETTER COLLABORATIVE RELATIONSHIPS BETWEEN ORGANIZATIONS THROUGHOUT BALTIMORE CITY |
| | D) SOCIAL DETERMINANTS OF HEALTH (SDOH) DEFINED BY THE WORLD HEALTH ORGANIZATION AS:THE CONDITIONS IN WHICH PEOPLE ARE BORN, GROW, LIVE, WORK AND AGE |
| | METHODS *REVIEWED DATA FROM THE 2021 COUNTY HEALTH RANKINGS FOR MARYLAND *REVIEWED DATA FROM BEHAVIOR HEALTH SYSTEMS BALTIMORE *REVIEWED DATA FROM IDENTIFIED 2021 U.S. BUREAU OF LABOR AND STATISTICS' BALTIMORE ECONOMIC |
| | SUMMARY *REVIEWED BALTIMORE CITY FOOD ENVIRONMENT MAP |
| | RESULTS *BALTIMORE CITY SUMMARY OF CBSA TARGETED ZIP CODES *TOP SDOHS: *HIGH POVERTY RATE: (24.2%) COMPARED TO (9.9%) FOR STATE OF MARYLAND *HIGH UNEMPLOYMENT RATE (7.9%) *HIGH UNCE: 1 789(499 000 PEOPLE COMPARED TO 173(499 000 PEOPLE IN MARYLAND (2.77 TIMES LIJCHER) |
| | *VIOLENCE: 1,780/100,000 PEOPLE COMPARED TO 472/100,000 PEOPLE IN MARYLAND (2.77 TIMES HIGHER) *LOW HEALTHY FOOD ENVIRONMENT (SEE FIGURE 11 BELOW) *HOUSING INSTABILITY |
| SCHEDULE H, PART V, SECTION B, LINE 6A - CHNA CONDUCTED WITH | FACILITY NAME: UNIVERSITY OF MARYLAND MEDICAL CENTER |
| ONE OR MORE OTHER HOSPITAL FACILITIES | DESCRIPTION: UMMC CONDUCTED ITS FY'21 CHNA WITH THE UNIVERSITY OF MARYLAND MEDICAL CENTER MIDTOWN CAMPUS. ADDITIONALLY, MOST BALTIMORE CITY HOSPITALS COLLABORATED TO GATHER PRIMARY DATA TOGETHER. SO, THE ADDITIONAL HOSPITALS THAT COLLABORATED WITH UMMC DOWNTOWN AND MIDTOWN INCLUDE: JOHNS HOPKINS HOSPITAL (MAIN CAMPUS AND BAYVIEW), ST AGNES HOSPITAL, SINAI, MERCY MEDICAL CENTER, AND MEDSTAR HEALTH (GOOD SAMARITAN, UNION MEMORIAL, HARBOR HOSPITAL). |
| SCHEDULE H, PART V, SECTION B, LINE 6B - CHNA CONDUCTED WITH | FACILITY NAME: UNIVERSITY OF MARYLAND MEDICAL CENTER |
| ONE OR MORE ORGANIZATIONS OTHER THAN HOSPITAL FACILITIES | DESCRIPTION: UMMC CONDUCTED ITS CHNA WITH ASSISTANCE FROM THE UNIVERSITY OF MARYLAND, BALTIMORE (UMB) ACADEMIC COMMUNITY AND THE BALTIMORE CITY HEALTH DEPARTMENT. |

| Return Reference - Identifier | Explanation |
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| SCHEDULE H, PART V, SECTION B, LINE 11 - HOW HOSPITAL FACILITY IS ADDRESSING NEEDS IDENTIFIED IN CHNA | FACILITY NAME: UNIVERSITY OF MARYLAND MEDICAL CENTER DESCRIPTION: SEVERAL ADDITIONAL TOPIC AREAS WERE IDENTIFIED BY THE COMMUNITY HEALTH AND ENGAGEMENT TEAM DURING THE CHNA PROCESS INCLUDING: CANCER, HOMELESSNESS AND TRANSPORTATION. WHILE THE UMMC WILL FOCUS THE MAJORITY OF ITS EFFORTS ON THE IDENTIFIED STRATEGIC PRIORITIES, WE WILL REVIEW THE COMPLETE SET OF NEEDS IDENTIFIED IN THE CHNA FOR FUTURE COLLABORATION AND WORK. THESE AREAS, WHILE STILL IMPORTANT TO THE HEALTH OF THE COMMUNITY, WILL BE MET THROUGH EITHER EXISTING CLINICAL SERVICES AND THROUGH COLLABORATION WITH OTHER HEALTH CARE ORGANIZATIONS AS NEEDED. THE UNMET NEEDS NOT ADDRESSED BY THIS CHNA WILL ALSO CONTINUE TO BE ADDRESSED BY KEY BALTIMORE CITY GOVERNMENTAL AGENCIES AND EXISTING COMMUNITY-BASED ORGANIZATIONS. THE UMMC IDENTIFIED CORE PRIORITIES TARGET THE INTERSECTION OF THE IDENTIFIED COMMUNITY NEEDS AND THE ORGANIZATION'S KEY STRENGTHS AND MISSION. |
| SCHEDULE H, PART V, SECTION B, LINE 13B - ELIGIBILITY FOR DISCOUNTED CARE | FACILITY NAME: UNIVERSITY OF MARYLAND MEDICAL CENTER DESCRIPTION: THE FINANCIAL ASSISTANCE POLICY EXPLAINS SEVERAL ELIGIBILITY CRITERIA, INCLUDING PARTICIPATION IN MEDICAID/MEDICARE PROGRAMS AS WELL AS ELIGIBILITY UNDER VARIOUS STATE REGULATIONS. IN ADDITION TO FPG, THE INCOME LEVELS DEFINED BY THE MARYLAND STATE DEPARTMENT OF HEALTH AND MENTAL HYGIENE (MD DHMH) ARE USED TO DETERMINE ELIGIBILITY FOR FINANCIAL ASSISTANCE. THE MD DHMH INCOME LEVELS ARE MORE GENEROUS THAN THE FPG INCOME LEVELS. |
| SCHEDULE H, PART V, SECTION B, LINE 16A - FAP AVAILABLE WEBSITE | https://www.umms.org/ummc/patients-visitors/for-patients/financial-assistance |
| SCHEDULE H, PART V, SECTION B, LINE 16B - FAP APPLICATION FORM WEBSITE | https://www.umms.org/ummc/patients-visitors/for-patients/financial-assistance |
| SCHEDULE H, PART V, SECTION B, LINE 16C - PLAIN LANGUAGE FAP SUMMARY WEBSITE | https://www.umms.org/ummc/patients-visitors/for-patients/financial-assistance |

| (list in order of size, from largest to smallest) | | | | |
|--|-----------------------------|--|--|--|
| How many non-hospital health care facilities did the organization operate during the tax year? | | | | |
| Name and address | Type of Facility (describe) | | | |
| 1UNIVERSITYCARE @ EDMONDSON VILLAGE | HEALTHCARE CLINIC | | | |
| 4538 EDMONDSON AVE | | | | |
| BALTIMORE, MD 21229 | | | | |
| 2 | | | | |
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| 3 | | | | |
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| 9 | | | | |
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| 10 | | | | |
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Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

Schedule H (Form 990) 2020

Schedule H (Form 990) 2020

Part V Facility Information (continued)

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a

| community benefi | |
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| Return Reference - Identifier | Explanation |
| SCHEDULE H, PART I, LINE 3C - CRITERIA FOR FREE OR DISCOUNTED CARE | UMMS IS COMMITTED TO PROVIDING FINANCIAL ASSISTANCE TO PERSONS WHO HAVE HEALTH CARE NEEDS AND ARE UNINSURED, UNDERINSURED, INELIGIBLE FOR A GOVERNMENT PROGRAM, OR OTHERWISE UNABLE TO PAY, FOR MEDICALLY NECESSARY CARE BASED ON THEIR INDIVIDUAL FINANCIAL SITUATION. IN ADDITION TO FPG, THE INCOME LEVELS DEFINED BY THE MARYLAND STATE DEPARTMENT OF HEALTH AND MENTAL HYGIENE (MD DHMH) ARE USED TO DETERMINE ELIGIBILITY FOR FINANCIAL ASSISTANCE. THE MD DHMH INCOME LEVELS ARE MORE GENEROUS THAN THE FPG INCOME LEVELS. |
| | THE FAP ALSO USES A FINANCIAL HARDSHIP THRESHOLD WHEN DETERMINING ELIGIBILITY. A PATIENT WITH MEDICAL DEBT EXCEEDING 25% OF FAMILY ANNUAL HOUSEHOLD INCOME MAY BE ELIGIBLE FOR FINANCIAL ASSISTANCE. |
| SCHEDULE H, PART I, LINE 6B - COMMUNITY BENEFIT REPORT | THE ORGANIZATION ANNUALLY FILES A COMMUNITY BENEFIT REPORT AS REQUIRED BY THE MARYLAND HSCRC. THE REPORT CAN BE FOUND AT HTTPS://HSCRC.STATE.MD.US/PAGES/INIT_CB.ASPX. |
| SCHEDULE H, PART I, LINE 7 - EXPLANATION OF COSTING METHODOLOGY USED FOR CALCULATING LINE 7 TABLE | MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH SERVICES COST REVIEW COMMISSION, (HSCRC) DETERMINES PAYMENT THROUGH A RATE SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL. MARYLAND'S UNIQUE ALL PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO BREAKOUT ANY OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE. |
| | COMMUNITY BENEFIT EXPENSES ARE EQUAL TO MEDICAID REVENUES IN MARYLAND, AS SUCH, THE NET EFFECT IS ZERO. ADDITIONALLY, NET REVENUES FOR MEDICAID SHOULD REFLECT THE FULL IMPACT ON THE HOSPITAL OF ITS SHARE OF THE MEDICAID ASSESSMENT. |
| SCHEDULE H, PART I, LINE 7, COL (F) - BAD DEBT EXPENSE EXCLUDED FROM FINANCIAL ASSISTANCE CALCULATION | 62,356,828 |

| Return Reference - Identifier | Explanation |
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| SCHEDULE H, PART II - DESCRIBE HÓW COMMUNITY BUILDING ACTIVITIES PROMOTE THE HEALTH OF THE COMMUNITY | PHYSICAL IMPROVEMENTS & HOUSING: 1.FARMERS MARKET - CONNECT MORE THAN 10,000 CONSUMERS TO FRESH AND AFFORDABLE FOOD OPTIONS, FROM LOCAL VENDORS HERE IN BALTIMORE. 2.COLLABORATIVE GRANT PREPARATION NETWORK - BUILT A COLLABORATIVE NETWORK OF MULTIPLE HOSPITALS, ACADEMIC INSTITUTIONS, FQHCS, MENTAL HEALTH ORGANIZATIONS, COMMUNITY AND FAITH- BASED ORGANIZATIONS IN PREPARATION FOR A GRANT APPLICATION FOR 2.5M+ TO ADDRESS HEART DISEASE, MENTAL HEALTH, AND SOCIAL ISOLATION. 3.LIVE NEAR YOUR WORK - TO ENCOURAGE COMMUNITY MEMBER HOMEOWNERSHIP AND STIMULATE HOME OWNERSHIP WITHIN THE CITY OF BALTIMORE AND TO SUPPORT THE REVITALIZATION AND STABILIZATION OF CITY COMMUNITIES. |
| | COMMUNITY SUPPORT: 1.COVID TESTING SITES - TO CONTROL THE SPREAD OF COVID-19 THROUGH COMMUNITY TESTING AND CONTACT TRACING. 2.COVID VACCINE COMMUNITY CLINICS - A.TO PROVIDE EXPANDED COVID-19 IMMUNIZATION ACCESS FOR THE PUBIC IN RECOGNIZED COMMUNITY LOCATIONS AS A KEY STRATEGY TO REDUCE COVID-19 RELATED ILLNESSES, HOSPITALIZATIONS, AND DEATHS THROUGH THE REDUCTION OF TRANSMISSION OF COVID-19. B.TO DECREASE VACCINATION DISPARITY AMONG MINORITY POPULATIONS BY PROVIDING ACCESS IN WEST BALTIMORE NEIGHBORHOODS, BY PARTNERING WITH TRUSTED COMMUNITY ORGANIZATIONS. C.TO CREATE EQUITABLE ACCESS FOR COVID-19 IMMUNIZATION IN UNDERSERVED LOCATIONS THROUGHOUT WEST BALTIMORE AND FOR IDENTIFIED TARGET POPULATIONS. 3.MASS VACCINATION M&T STADIUM CLINIC - A.PROVIDE EXPANDED COVID-19 IMMUNIZATION ACCESS FOR THE PUBIC IN RECOGNIZED COMMUNITY LOCATIONS AS A KEY STRATEGY TO REDUCE COVID-19 RELATED ILLNESSES, HOSPITALIZATIONS, AND DEATHS THROUGH THE REDUCTION OF TRANSMISSION OF COVID-19. B.DECREASE VACCINATION DISPARITY AMONG MINORITY POPULATIONS BY PROVIDING ACCESS TO LARGE, WITH DECOMMUNITY DISPARITY AMONG MUNTRY DOPULATIONS BY PROVIDING ACCESS TO LARGE, |
| | WELL-RECOGNIZED SITES WITH ACCESS TO MAJOR COMMUTER ROUTES. C.DEVELOP A PROTOTYPE FOR A MASS VACCINATION SITE THAT CAN BE USED IN OTHER LOCATIONS. ENVIRONMENTAL IMPROVEMENTS: 1.BEE INITIATIVE- TO SUPPORT OUR SUSTAINABILITY MISSION - TO PROTECT AND PRESERVE THE EARTH'S RESOURCES - THE UNIVERSITY OF MARYLAND MEDICAL CENTER HAS PLACED TWO BEEHIVES AT THE DOWNTOWN CAMPUS AND ONE HIVE AT THE MIDTOWN CAMPUS. THE UNIVERSITY OF MARYLAND IS NOW HOME TO AT LEAST 4,000 HONEY BEES. BEE COLONIES HELP SUPPORT THE GROWTH OF TREES, FLOWERS, AND OTHER PLANTS SURROUNDING OUR CAMPUS, WHICH SERVE AS FOOD AND SHELTER FOR CREATURES LARGE AND SMALL. 2.SAFER CHEMICALS - AS PART OF ITS COMMITMENT TO PATIENTS, STAFF, AND ENVIRONMENTAL SAFETY AND HEALTH, UMMC HAS ENSURED THAT ANY CHEMICALS USED AT THE MEDICAL CENTER ARE THE SAFEST AND ENVIRONMENTALLY RESPONSIBLE AVAILABLE. SEE WHAT THE MEDICAL CENTER IS DOING TO CREATE THE CLEANEST & SAFEST ENVIRONMENT POSSIBLE. 3.GREEN BUILDING - UMMC'S COMMITMENT TO ENVIRONMENTAL SUSTAINABILITY IS PROMINENTLY DISPLAYED IN ITS MOST RECENT COMPLETION OF THE NEW R ADAMS COWLEY SHOCK TRAUMA AND CRITICAL CARE TOWER. THIS BUILDING WAS DESIGNED AND BUILT TO LEED GOLD STANDARDS. |
| | WORKFORCE DEVELOPMENT: 1.BRING YOUR A GAME - TRAINING PROGRAM PROVIDED TO STUDENTS AT PARTNER SCHOOLS THAT STRESSES THE IMPORTANCE OF ATTITUDE, APPEARANCE, ATTENDANCE, AMBITION, ACCOUNTABILITY, ACCEPTANCE, AND APPRECIATION. THESE ARE THE CORE VALUES THAT ADDRESS THE WORK ETHIC GAP THAT CAN BE A HINDRANCE TO EMPLOYMENT AND RETENTION. 2.MICROSOFT TRAINING - A TECHNOLOGY-FOCUSED SKILLS ENHANCEMENT TO TRAIN EMPLOYEES AND COMMUNITY MEMBERS IN WORD, EXCEL, POWERPOINT, OUTLOOK, AND INTERNET RESEARCH TO EQUIP THEM WITH THE COMPUTER SKILLS REQUIRED IN TODAY'S WORKPLACE. 3.FINANCIAL LITERACY & WELLNESS - ENGAGES COMMUNITY MEMBERS AND ENTRY-LEVEL NEW HIRES WITH FINANCIAL WELLNESS AND RETENTION SERVICES. 4.CAREER READINESS TRAINING - INITIATED AND PLANNED CAREER READINESS TRAINING PROGRAM DELIVERABLES FOR A FY22 ROLLOUT. PROGRAM STARTED, 2/8/2022. CAREER READY-JOB READINESS TRAINING IS FOR JOB SEEKERS FROM THE TARGETED WEST BALTIMORE ZIP CODES TO BE EQUIPPED WITH THE ESSENTIAL SKILLS NECESSARY TO OBTAIN AND MAINTAIN EMPLOYMENT. PARTICIPANTS LEARN AND PRACTICE EFFECTIVE JOB SEARCH SKILLS, RESUME WRITING, AND INTERVIEW TECHNIQUES. |
| SCHEDULE H, PART III, LINE 2 - METHODOLOGY USED TO ESTIMATE BAD DEBT | THE HEALTH SERVICES COST REVIEW COMMISSION (HSCRC) STARTED SETTING HOSPITAL RATES IN 1974. AT THAT TIME, THE HSCRC APPROVED RATES APPLIED ONLY TO COMMERCIAL INSURERS. IN 1977, THE HSCRC NEGOTIATED A WAIVER FROM MEDICARE HOSPITAL PAYMENT RULES FOR MARYLAND HOSPITALS TO BRING THE FEDERAL MEDICARE PAYMENTS UNDER HSCRC CONTROL. |
| | IN 2014, MARYLAND'S WAIVER WITH MEDICARE WAS RENEGOTIATED AND UPDATED TO REFLECT THE CURRENT HEALTHCARE ENVIRONMENT. UNDER THIS NEW WAIVER, SEVERAL CRITERIA WERE ESTABLISHED TO MONITOR THE SUCCESS OF THE SYSTEM IN CONTROLLING HEALTHCARE COSTS AND THE CONTINUANCE OF THE WAIVER ITSELF: 1. REVENUE GROWTH PER CAPITA 2. MEDICARE HOSPITAL REVENUE PER BENEFICIARY 3. MEDICARE ALL PROVIDER REVENUE GROWTH PER BENEFICIARY 4. MEDICARE READMISSION RATES 5. HOSPITAL ACQUIRED CONDITION RATE |
| SCHEDULE H, PART III, LINE 3 - FAP ELIGIBLE PATIENT BAD DEBT CALCULATION METHODOLOGY | BECAUSE OF THE UNIQUE PAYMENT SYSTEM DESCRIBED ON LINE 2 (ABOVE), THE HOSPITAL IS UNABLE TO ESTIMATE HOW MUCH OF THE AMOUNT REPORTED IN LINE 2 IS ATTRIBUTED TO PATIENTS WHO WOULD APPLY UNDER THE FAP. |

| Return Reference - Identifier | Explanation |
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| SCHEDULE H, PART III, LINE 4 - FOOTNOTE IN ORGANIZATION'S FINANCIAL STATEMENTS DESCRIBING BAD DEBT | THE CORPORATION RECORDS REVENUES AND ACCOUNTS RECEIVABLE FROM PATIENTS AND THIRD-PARTY PAYORS AT THEIR ESTIMATED NET REALIZABLE VALUE. REVENUE IS REDUCED FOR ANTICIPATED DISCOUNTS UNDER CONTRACTUAL ARRANGEMENTS AND FOR CHARITY CARE. AN ESTIMATED PROVISION FOR BAD DEBTS IS RECORDED IN THE PERIOD THE RELATED SERVICES ARE PROVIDED BASED UPON ANTICIPATED UNCOMPENSATED CARE, AND IS ADJUSTED AS ADDITIONAL INFORMATION BECOMES AVAILABLE. THE PROVISION FOR BAD DEBTS IS BASED UPON MANAGEMENT'S ASSESSMENT OF HISTORICAL AND EXPREMENTED ON FOR BAD DEBTS IS DASED UPON MANAGEMENT'S ASSESSMENT OF HISTORICAL AND EXPREMENTED ON FOR BAD DEBTS IS DASED UPON MANAGEMENT'S ASSESSMENT OF HISTORICAL AND |
| | EXPECTED NET COLLECTIONS CONSIDERING HISTORICAL BUSINESS AND ECONOMIC CONDITIONS, TRENDS IN HEALTHCARE COVERAGE, AND OTHER COLLECTION INDICATORS. PERIODICALLY THROUGHOUT THE YEAR, MANAGEMENT ASSESSES THE ADEQUACY OF THE ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS BASED UPON HISTORICAL WRITE-OFF EXPERIENCE BY PAYOR CATEGORY. THE RESULTS OF THIS REVIEW ARE THEN USED TO MAKE MODIFICATIONS TO THE PROVISION FOR BAD DEBTS AND TO ESTABLISH AN ALLOWANCE FOR UNCOLLECTIBLE RECEIVABLES. AFTER COLLECTION OF AMOUNTS DUE FROM INSURERS, THE CORPORATION FOLLOWS INTERNAL GUIDELINES FOR PLACING CERTAIN PAST DUE BALANCES WITH COLLECTION AGENCIES. |
| | FOR RECEIVABLES ASSOCIATED WITH SERVICES PROVIDED TO PATIENTS WHO HAVE THIRD-PARTY COVERAGE, THE CORPORATION ANALYZES CONTRACTUALLY DUE AMOUNTS AND PROVIDES AN ALLOWANCE FOR BAD DEBTS, ALLOWANCE FOR CONTRACTUAL ADJUSTMENTS, PROVISION FOR BAD DEBTS, AND CONTRACTUAL ADJUSTMENTS ON ACCOUNTS FOR WHICH THE THIRD-PARTY PAYOR HAS NOT YET PAID OR FOR PAYORS WHO ARE KNOWN TO BE HAVING FINANCIAL DIFFICULTIES THAT MAKE THE REALIZATION OF AMOUNTS DUE UNLIKELY. FOR RECEIVABLES ASSOCIATED WITH SELF-PAY PATIENTS OR WITH BALANCES REMAINING AFTER THE THIRD-PARTY COVERAGE HAD ALREADY PAID, THE CORPORATION RECORDS A SIGNIFICANT PROVISION FOR BAD DEBTS IN THE PERIOD OF SERVICE ON THE BASIS OF ITS HISTORICAL COLLECTIONS, WHICH INDICATES THAT MANY PATIENTS ULTIMATELY DO NOT PAY THE PORTION OF THEIR BILL FOR WHICH THEY ARE FINANCIALLY RESPONSIBLE. THE DIFFERENCE BETWEEN THE DISCOUNTED RATES AND THE AMOUNTS COLLECTED AFTER ALL REASONABLE COLLECTION EFFORTS HAVE BEEN EXHAUSTED IS CHARGED AGAINST THE ALLOWANCE FOR DOUBTFUL ACCOUNTS. |
| SCHEDULE H, PART III, LINE 8 - DESCRIBE EXTENT ANY SHORTFALL FROM LINE 7 TREATED AS COMMUNITY BENEFIT AND COSTING METHOD USED | THE ORGANIZATION FILES ANNUALLY A COMMUNITY BENEFIT REPORT WITH THE STATE OF MARYLAND'S HEALTH SERVICES COST REVIEW COMMISSION (HSCRC). THE HSCRC, WHICH OPERATES UNDER A MEDICARE WAIVER, DOES NOT CONSIDER MEDICARE SHORTFALL AS COMMUNITY BENEFIT. THE COSTING METHODOLOGY USED BY THE ORGANIZATION IS A COST-TO-CHARGE RATIO. |
| SCHEDULE H, PART III, LINE 9B - DID COLLECTION POLICY CONTAIN PROVISIONS ON COLLECTION PRACTICES FOR PATIENTS WHO ARE KNOWN TO QUALIFY FOR ASSISTANCE | THE ORGANIZATION EXPECTS PAYMENT AT THE TIME THE SERVICE IS PROVIDED. OUR POLICY IS TO COMPLY WITH ALL STATE AND FEDERAL LAW AND THIRD PARTY REGULATIONS AND TO PERFORM ALL CREDIT AND COLLECTION FUNCTIONS IN A DIGNIFIED AND RESPECTFUL MANNER. EMERGENCY SERVICES WILL BE PROVIDED TO ALL PATIENTS REGARDLESS OF ABILITY TO PAY. FINANCIAL ASSISTANCE IS AVAILABLE FOR PATIENTS BASED ON FINANCIAL NEED AS DEFINED IN THE FINANCIAL ASSISTANCE POLICY. THE ORGANIZATION DOES NOT DISCRIMINATE ON THE BASIS OF AGE, RACE, CREED, SEX OR ABILITY TO PAY. |
| | PATIENTS WHO ARE UNABLE TO PAY MAY REQUEST A FINANCIAL ASSISTANCE APPLICATION AT ANY TIME PRIOR TO SERVICE OR DURING THE BILLING AND COLLECTION PROCESS, EVEN IN EXCESS OF 240 DAYS FOLLOWING THE FIRST POST-DISCHARGE BILLING STATEMENT. THE ORGANIZATION MAY REQUEST THE PATIENT TO APPLY FOR MEDICAL ASSISTANCE PRIOR TO APPLYING FOR FINANCIAL ASSISTANCE. THE ACCOUNT WILL NOT BE FORWARDED FOR COLLECTION DURING THE MEDICAL ASSISTANCE APPLICATION PROCESS OR THE FINANCIAL ASSISTANCE APPLICATION PROCESS. NO EXTRAORDINARY COLLECTION ACTIONS (ECAS) WILL OCCUR EARLIER THAN 120 DAYS FROM SUBMISSION OF FIRST BILL TO THE PATIENT AND WILL BE PRECEDED BY NOTICE 30 DAYS PRIOR TO COMMENCEMENT OF THE ACTION. AVAILABILITY OF FINANCIAL ASSISTANCE WILL BE COMMUNICATED TO THE PATIENT AND A PRESUMPTIVE ELIGIBILITY REVIEW WILL OCCUR PRIOR TO ANY ACTION BEING TAKEN. IF A PATIENT IS DETERMINED TO BE ELIGIBLE FOR FINANCIAL ASSISTANCE AFTER AN ECA IS INITIATED, THE ORGANIZATION WILL TAKE REASONABLE MEASURES TO REVERSE THE ECAS AGAINST THE PATIENT ACCOUNT. |

| Return Reference - Identifier | Explanation |
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| SCHEDULE H, PART VI, LINE 2 - NEEDS ASSESSMENT | SINCE FISCAL YEAR 2012, THE UNIVERSITY OF MARYLAND MEDICAL CENTER DOWNTOWN CAMPUS HAS COMPLETED A COMPREHENSIVE COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) EVERY THREE YEARS. TO COMPLETE THIS COMPREHENSIVE ASSESSMENT OF THE NEEDS OF THE COMMUNITY, THE ASSOCIATION FOR COMMUNITY HEALTH IMPROVEMENT'S (ACHI) 9-STEP COMMUNITY HEALTH ASSESSMENT PROCESS WAS UTILIZED AS AN ORGANIZING METHODOLOGY. AN ADDITIONAL 5-COMPONENT ASSESSMENT AND ENGAGEMENT STRATEGY WAS ALSO UTILIZED TO LEAD THE DATA COLLECTION METHODOLOGY. THE UMMC COMMUNITY HEALTH IMPROVEMENT TEAM (CHI TEAM) INCLUDED BOTH THE DOWNTOWN AND MIDTOWN CAMPUSES AND SERVED AS THE LEAD TEAM TO CONDUCT THE COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) WITH INPUT FROM OTHER UNIVERSITY OF MARYLAND MEDICAL SYSTEM BALTIMORE CITY-BASED HOSPITALS, COMMUNITY LEADERS, THE ACADEMIC COMMUNITY, THE PUBLIC, HEALTH EXPERTS, AND THE BALTIMORE CITY HEALTH DEPARTMENT. |
| | DATA WAS COLLECTED FROM THE MAJOR AREAS OF THE COMMUNITY'S PERSPECTIVE, HEALTH EXPERTS' OPINIONS, AND COMMUNITY LEADERS' PERSPECTIVES ALONG WITH A REVIEW OF SOCIAL DETERMINANTS OF HEALTH AND EPIDEMIOLOGIC DATA TO COMPLETE A COMPREHENSIVE ASSESSMENT OF THE COMMUNITY'S NEEDS. DATA INCLUDES PRIMARY AND SECONDARY SOURCES OF DATA. THIS COMMUNITY HEALTH NEEDS ASSESSMENT REPORT WAS APPROVED BY THE UMMC BOARD OF DIRECTORS COMMUNITY ENGAGEMENT COMMITTEE ON JUNE 7, 2021. HTTPS://WWW.UMMS.ORG/UMMC/COMMUNITY/NEEDS-ASSESSMENT |
| | COMMUNITY PARTNER FOCUS GROUPS AND WORKGROUP PARTICIPANTS |
| | 9/30/20 PARTICIPANTS - UMB PARTNER FOCUS GROUP 1.LORI EDWARDS, DRPH, BSN, RN, CNS-PCH, BC, ASSISTANT PROFESSOR, UM FAMILY AND COMMUNITY HEALTH |
| | 2.BRIAN STURDIVANT, DIRECTOR, UM OFFICE OF COMMUNITY ENGAGEMENT 3.TYRONE ROPER PROGRAM, DIRECTOR, UM OFFICE OF COMMUNITY ENGAGEMENT 4.WENDY LANE, MD, MPH, DIRECTOR, UM PREVENTATIVE MEDICINE 5.LAUNDETTE JONES, PHD, MPH, DEPUTY DIRECTOR, UM HEALTH EQUITY AND POPULATION HEALTH 6.DANIELLE HARRIS, ASSOCIATE DIRECTOR, UM OFFICE OF COMMUNITY ENGAGEMENT |
| | 10/7/20 PARTICIPANTS - UMB SCHOOL OF SOCIAL WORK PARTNER FOCUS GROUP 1.BRONWYN MAYDEN, EXECUTIVE DIRECTOR, PROMISE HEIGHTS, UM SSW 2.JANE SHAAB, ASSOCIATE VP, UM OFFICE OF RESEARCH AND DEVELOPMENT 3.RACHEL DONEGAN, ASSISTANT DIRECTOR, PROMISE HEIGHTS, UM SSW 4.LINDA CALLAHAN, ECMHC EARLY CHILDHOOD MENTAL HEALTH CONSULTANT, PROMISE HEIGHTS, UM SSW |
| | 10/29/20 PARTICIPANTS - FAITH LEADER PARTNER FOCUS GROUP 1.REV. DR. SANDRA CONNER, PASTOR, SHEPHERDS HEART COMMUNITY BAPTIST CHURCH 2.REV. PHYLLIS CORNISH, PASTOR, GREATER VICTORY AND DELIVERANCE CHURCH OF JESUS CHRIST 3.BISHOP GLORIA BRASWELL, PASTOR, MISSIONARY BAPTIST CHURCH 4.REV. WILLIAM JOHNSON, PASTOR, SHARON BAPTIST CHURCH 5.REV. DEREK HART, FOOD DISTRIBUTION LEAD, WE OUR US 6.CERETA SPENCER, MSHM, MAOM, CTA, DIRECTOR, MARYLAND CENTER FOR VETERANS EDUCATION AND TRAINING |
| | 7. ELDER DOUG WILSON, OUTREACH COORDINATOR, KINGDOME LIFE CHURCH |
| | 9/14/20 PARTICIPANTS - UMMC COMMUNITY ENGAGEMENT COMMITTEE OF THE BOARD OF DIRECTORS 1.ROBERT WALLACE, CEO, POWER 52 ENERGY SOLUTIONS 2.REV. AL HATHAWAY, PASTOR, UNION BAPTIST CHURCH 3.ALISON BROWN, PRESIDENT, UMMC MIDTOWN CAMPUS 4.MARILYN CARP, BOARD MEMBER, UMMC COMMUNITY ENGAGEMENT BOARD OF DIRECTORS 5.LOUISE MICHAUX GONZALES, ESQ., CHAIR, BOARD OF DIRECTORS, HYLTON & GONZALES LLC 6.BRUCE JARRELL, MD, PRESIDENT, UMB 7.DANA FARRAKHAN, SENIOR VICE PRESIDENT, UMMC 8.SAMUEL BURRIS, SENIOR MANAGER, UMMC COMMUNITY ENGAGEMENT AND WORKFORCE DEVELOPMENT 9.ASHLEY VALIS, EXECUTIVE DIRECTOR, UM OFFICE OF COMMUNITY ENGAGEMENT 10.CHUCK TILDON, VICE PRESIDENT, UMMS EXTERNAL AFFAIRS 11.RENAY TYLER, DNP VICE PRESIDENT, UMMC AMBULATORY SERVICES |
| | 9/14/20 PARTICIPANTS - UMMS COMMUNITY ADVISORY COUNCIL 1.ALEXANDRIA WARRICK-ADAMS, EXECUTIVE DIRECTOR, ELEV8 BALTIMORE, INC. 2.WANDA BEST, EXECUTIVE DIRECTOR, UPTON PLANNING COMMITTEE 3.VAN BROOKS EXECUTIVE DIRECTOR, FOUNDER, SAFE ALTERNATIVE FOUNDATION FOR EDUCATION, INC. 4.AL GOURRIER, ASSISTANT PROFESSOR, U OF BALTIMORE SCHOOL OF PUBLIC HEALTH 5.KRISTIN SPEAKER, EXECUTIVE DIRECTOR, CHARLES STREET DEVELOPMENT, CORP. 6.KAREN DATES DUNMORE, SENIOR DIRECTOR, UMMC COMMUNITY ENGAGEMENT AND WORKFORCE DEVELOPMENT |
| | UMMC PEDIATRICS 4/16/21 PARTICIPANTS - PEDIATRIC WORKGROUP: OBESITY 1.SAMRA BLANCHARD, MD, ASSOCIATE PROFESSOR, UM PEDIATRIC GASTROENTEROLOGY 2.RUNA WATKINS, MD, ASSISTANT PROFESSOR, UM PEDIATRIC GASTROENTEROLOGY 3.ANU RAMAN, MHA, CMPE, SHRM-CP, DIVISION ADMINISTRATOR, UM PEDIATRICS 4.STEVEN CZINN, MD, CHAIR AND DIRECTOR, UNIVERSITY OF MARYLAND CHILDREN'S HOSPITAL |
| | 4/19/21 PARTICIPANTS - PEDIATRIC WORKGROUP: MATERNAL/INFANT HEALTH 1.MUTIAT ONIGBANJO, MD, ASSISTANT PROFESSOR, UM PEDIATRICS 2.BRENDA HUSSEY-GARDNER, PHD, MPH, ASSOCIATE PROFESSOR, UM PEDIATRICS NEONATOLOGY 3.DINA EL-METWALLY, MB, BCH, MS, PHD, DIVISION HEAD, UM PEDIATRICS NEONATOLOGY 4.ANU RAMAN, MHA, CMPE, SHRM-CP, DIVISION ADMINISTRATOR, UM PEDIATRICS 5.STEVEN CZINN, MD, CHAIR AND DIRECTOR, UNIVERSITY OF MARYLAND CHILDREN'S HOSPITAL |
| | 4/23/21 PARTICIPANTS - PEDIATRIC WORKGROUP: MENTAL HEALTH 1.HOWARD DUBOWITZ, MB, CHB, FAAP, DIVISION HEAD/DIRECTOR, UM PEDIATRICS DIVISION OF CHILD PROTECTION/CENTER FOR FAMILIES 2.REBECCA CARTER, MD, ASSISTANT PROFESSOR, UM PEDIATRICS |

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| Return Reference - Identifier | Explanation |
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| | 3.MUTIAT ONIGBANJO, MD, ASSISTANT PROFESSOR, UM PEDIATRICS 4.JASMINE POPE, DIRECTOR OF PROGRAMMING, UM PEDIATRICS IMMUNOLOGY 5.VICKI TEPPER, PHD, ASSOCIATE PROFESSOR, UM PEDIATRICS IMMUNOLOGY 6.ANU RAMAN, MHA, CMPE, SHRM-CP, DIVISION ADMINISTRATOR, UM PEDIATRICS 7.STEVEN CZINN, MD, CHAIR AND DIRECTOR, UNIVERSITY OF MARYLAND CHILDREN'S HOSPITAL |
| | 4/23/21 PARTICIPANTS - PEDIATRIC WORKGROUP: ASTHMA 1.ANAYANSI LASSO-PIROT, MD, ASSISTANT PROFESSOR, UM PEDIATRICS 2.MARY BOLLINGER, DO, ASSOCIATE PROFESSOR, UM PEDIATRICS 3.LISA BELL, RN, NURSE PRACTITIONER, UM PEDIATRICS IMMUNOLOGY 4.VICKI TEPPER, PHD, ASSOCIATE PROFESSOR, UM PEDIATRICS IMMUNOLOGY 5.ANU RAMAN, MHA, CMPE, SHRM-CP, DIVISION ADMINISTRATOR, UM PEDIATRICS 6.STEVEN CZINN, MD, CHAIR AND DIRECTOR, UNIVERSITY OF MARYLAND CHILDREN'S HOSPITAL |
| SCHEDULE H, PART VI, LINE 3 - PATIENT EDUCATION | PATIENT EDUCATION OF ELIGIBILITY FOR ASSISTANCE - PATIENTS ARE INFORMED OF THEIR ELIGIBILITY FOR ASSISTANCE THROUGH SIGNAGE IN ADMITTING AND REGISTRATION AREAS, ONLINE, IN THE PATIENT HANDBOOKS, IN LOCAL NEWSPAPERS, AND WITH PATIENT INFORMATION SHEETS. *LANGUAGE TRANSLATIONS A.REQUIREMENT: THE NEW 501(R) REGULATIONS LOWERED THE LANGUAGE TRANSLATION THRESHOLD FOR LIMITED ENGLISH PROFICIENT (LEP) POPULATIONS TO THE LOWER OF 5% OF LEP INDIVIDUALS IN THE COMMUNITY SERVED/1000-LEP INDIVIDUALS. UMMC TRANSLATED ITS FINANCIAL ASSISTANCE POLICY INTO THE FOLLOWING LANGUAGES: ENGLISH, SPANISH, FRENCH, AND CHINESE. |
| | *PLAIN LANGUAGE SUMMARY A.REQUIREMENT: THE NEW 501(R) REGULATIONS REQUIRE A PLAIN LANGUAGE SUMMARY OF THE FAP THAT IS CLEAR, CONCISE, AND EASY FOR A PATIENT TO UNDERSTAND. UMMC CREATED A NEW PLAIN LANGUAGE SUMMARY OF ITS FINANCIAL ASSISTANCE POLICY IN ADDITION TO ITS ALREADY-EXISTING PATIENT INFORMATION SHEET. |
| SCHEDULE H, PART VI, LINE 4 - COMMUNITY INFORMATION | DESPITE THE LARGER REGIONAL PATIENT MIX OF UMMC FROM THE METROPOLITAN AREA, STATE, AND REGION, FOR PURPOSES OF COMMUNITY BENEFITS PROGRAMMING AND THIS REPORT, THE COMMUNITY BENEFIT SERVICE AREA (CBSA) OF UMMC IS WITHIN BALTIMORE CITY |
| | THE TOP SEVEN ZIP CODES WITHIN BALTIMORE CITY DISPLAYED IN FIGURE 3A REPRESENT THE TOP 60% OF ALL BALTIMORE CITY ADMISSIONS IN FY2020. THESE SEVEN TARGETED ZIP CODES (21201, 21215, 21216, 21217, 21223, 21229, AND 21230) ARE THE PRIMARY COMMUNITY BENEFIT SERVICE AREA (CBSA) AND COMPRISE THE GEOGRAPHIC SCOPE OF THIS ASSESSMENT. THESE ZIP CODES ARE SHARED WITH THE UMMC MIDTOWN CAMPUS AS WELL. BOTH THE CHNA AND PROGRAMMING FOR BOTH CAMPUSES ARE TARGETED TO THESE IDENTIFIED WEST BALTIMORE COMMUNITIES. |
| | THE RESIDENTS IN THESE IDENTIFIED COMMUNITIES HAVE LIFE EXPECTANCY RATES OF NEARLY 20 YEARS LESS THAN RESIDENTS IN OTHER PARTS OF BALTIMORE CITY. HIGH RATES OF UNEMPLOYMENT, POVERTY, HEALTHY FOOD ACCESS ISSUES, SUBSTANCE USE, AND VIOLENCE ARE MAJOR SOCIAL BARRIERS TO HEALTH. RESIDENTS IN THESE COMMUNITIES HAVE SOME OF THE WORST HEALTH OUTCOMES WHEN COMPARED TO THE CITY AND THE STATE OF MARYLAND. |

| Return Reference - Identifier | Explanation |
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| SCHEDULE H, PART VI, LINE 5 - PROMOTION OF COMMUNITY HEALTH | ANALYSIS OF ALL QUANTITATIVE AND QUALITATIVE DATA DESCRIBED IN THE ABOVE SECTION IDENTIFIED THESE TOP FIVE AREAS OF NEED WITHIN BALTIMORE CITY. THESE TOP PRIORITIES REPRESENT THE INTERSECTION OF DOCUMENTED UNMET COMMUNITY HEALTH NEEDS AND THE ORGANIZATION'S KEY STRENGTHS AND MISSION. THESE PRIORITIES WERE IDENTIFIED BY THE UMMC DOWNTOWN AND MIDTOWN COMMUNITY HEALTH AND ENGAGEMENT TEAM AND VALIDATED WITH THE HEALTH EXPERTS FROM THE UMB CAMPUS PANEL AND ULTIMATELY APPROVED BY THE BOARD. PROGRAMMING IS BASED ON THESE STRATEGIC PRIORITIES AS IDENTIFIED IN THE CHNA. |
| | ADULT HEALTH PRIORITIES *SUBSTANCE USE DISORDER *MENTAL HEALTH *CHRONIC DISEASE MANAGEMENT (CVD, DIABETES, HIV) |
| | SOCIAL DETERMINANTS OF HEALTH PRIORITIES *EMPLOYMENT AND CAREER OPPORTUNITIES *NEIGHBORHOOD SAFETY AND VIOLENCE PREVENTION *AFFORDABLE HOUSING AND HOMELESSNESS |
| | IN ADDITION TO IDENTIFYING ADULT HEALTH NEEDS AND PRIORITIES, UMMC IDENTIFY THE UNMET NEEDS FOR THE CHILDREN WITHIN OUR COMMUNITY BENEFITS SERVICE AREA. THESE PRIORITIES WERE ALSO IDENTIFIED BY THE UMMC COMMUNITY HEALTH AND ENGAGEMENT TEAM AND THE EXPERTS FROM THE UM CHILDREN'S HOSPITAL: |
| | CHILDREN HEALTH PRIORITIES *MENTAL HEALTH (ACES) *OBESITY/NUTRITION *ASTHMA |
| | |
| | THE UNIVERSITY OF MARYLAND MEDICAL CENTER HAS COMMUNITY HEALTH PROGRAMMING IN EACH OF THE ABOVE STRATEGIC COMMUNITY PRIORITIES. THE FOLLOWING IS AN EXAMPLE OF KEY INITIATIVES FROM THREE OF THE ABOVE PRIORITIES. |
| | IDENTIFIED NEED/PRIORITY: CHRONIC DISEASE PREVENTION |
| | IDENTIFIED NEED: OBESITY/NUTRITION CURRENTLY, THERE IS A 34%PREVALENCE RATE OF OBESITY IN THE BALTIMORE CITY POPULATION. |
| | HOSPITAL INITIATIVE: CREATING FOOD ACCESS |
| | PRIMARY OBJECTIVES OF INITIATIVE: 1) REDUCE HOUSEHOLD FOOD INSECURITY AND IN DOING SO REDUCE HUNGER. (SIHIS) 2) REDUCE THE PROPORTION OF ADOLESCENTS (AGES 12-19) WITH OBESITY 3) DECREASE THE ED VISIT RATE DUE TO HYPERTENSION |
| | SINGLE OR MULTI-YEAR PLAN: THIS PROGRAM IS A MULTI-YEAR PLAN. |
| | KEY COLLABORATORS IN DELIVERY: UMMC MIDTOWN CAMPUS UMMC MOBILE MARKET HUNGRY HARVEST BALTIMORE CITY DEPARTMENT OF PLANNING SHOPPERS FOOD WAREHOUSE SAVAL FOODS MAC, INC. |
| | IMPACT OF HOSPITAL INITIATIVE: BALTIMORE CITY RESIDENTS WHO EXPERIENCE FOOD INSECURITY ARE MORE LIKELY TO EXPERIENCE POOR HEALTH OUTCOMES SUCH AS HYPERTENSION, DIABETES, AND ASTHMA. ADDITIONALLY 29% OF BALTIMORE CITY RESIDENTS LIVE IN POVERTY AND APPROXIMATELY 24% LIVE IN A DEFINED HEALTHY FOOD PRIORITY AREA, ALSO KNOWN AS A FOOD DESERT. THIS PROGRAM PROVIDES FREE HEALTHY FOOD OPTIONS TO COMMUNITY MEMBERS IN NEED WHILE DISTRIBUTING MUCH NEEDED EDUCATION TO PROMOTE BETTER NUTRITION AND HEALTHY EATING HABITS. |
| | METRICS: * # OF MEAL BOXES PROVIDED TO FAMILIES *# OF FAMILIES EDUCATED * % OF SELF-REPORTED BEHAVIORS - MEN TAKING THEIR BPS AND MEN KNOWING THEIR BPS * # OF MEN WITH DECREASED BP AFTER THE PROGRAM |
| | EVALUATION OF OUTCOMES IN FY21: * 22,914 MEAL BOXES PROVIDED TO FAMILIES * 250 FAMILIES EDUCATED |
| | CONTINUATION OF INITIATIVE: UMMC WILL CONTINUE TO MONITOR PERFORMANCE AND OUTCOME MEASURES ANNUALLY. THIS PRIORITY AND THE ACCOMPANYING INITIATIVES WILL CONTINUE UNTIL THE FY24 CHNA IS COMPLETED AND AS LONG AS THERE CONTINUES TO BE AN IDENTIFIED COMMUNITY NEED. |
| | IDENTIFIED NEED/PRIORITY: MATERNAL/CHILD HEALTH |
| | IDENTIFIED NEED: MATERNAL/CHILD HEALTH - INFANT MORTALITY CURRENTLY, THERE IS AN INFANT MORTALITY RATE (# PER LIVE BIRTHS) OF 9 BALTIMORE CITY WIDE WITH 13.9 AND 20 IN SEVERAL NEIGHBORHOODS OF THE TARGETED POPULATION. |
| | HOSPITAL INITIATIVE: MARYLAND MOMS IN TRAINING PROGRAM |
| | PRIMARY OBJECTIVES OF INITIATIVE: |
| | 1) INCREASE % OF BABIES BORN > 37 WEEKS GESTATION |

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| Return Reference - Identifier | Explanation |
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| | 2) REDUCE THE PERCENTAGE OF BIRTHS THAT ARE LOW BIRTH WEIGHT 3) INCREASE THE % OF WOMEN BREASTFEEDING AT DISCHARGE AFTER DELIVERY |
| | SINGLE OR MULTI-YEAR PLAN: THIS PROGRAM IS A MULTI-YEAR, ONGOING INITIATIVE. |
| | KEY COLLABORATORS IN DELIVERY: ZETA PHI BETA SORORITY MARCH OF DIMES B'MORE FOR HEALTHY BABIES |
| | IMPACT OF HOSPITAL INITIATIVE: BABIES BORN AT FULL-TERM AND AT HEALTHY BIRTH WEIGHTS ARE LESS LIKELY TO DIE IN THE FIRST YEAR OF LIFE (INFANT MORTALITY REDUCTION). BABIES WHO ARE BREASTFED HAVE FEWER INFECTIONS IN THE FIRST YEAR OF LIFE. |
| | METRICS: *# OF WOMEN ENROLLED * % OF BABIES BORN > 37 WEEKS GESTATION * % OF BABIES BORN AT > 2500 GRAMS * % OF WOMEN BREASTFEEDING AT DISCHARGE |
| | EVALUATION OF OUTCOMES IN FY21: * 73% OF BABIES BORN > 37 WEEKS GESTATION * 74% OF BABIES BORN > 2500 GRAMS * 89% OF WOMEN WERE BREASTFEEDING AT DISCHARGE |
| | CONTINUATION OF INITIATIVE: UMMC WILL CONTINUE TO MONITOR PERFORMANCE AND OUTCOME MEASURES ANNUALLY. THIS PRIORITY AND THE ACCOMPANYING INITIATIVES WILL CONTINUE UNTIL THE FY24 CHNA IS COMPLETED AND AS LONG AS THERE CONTINUES TO BE AN IDENTIFIED COMMUNITY NEED. |
| | IDENTIFIED NEED/PRIORITY: VIOLENCE PREVENTION |
| | IDENTIFIED NEED: VIOLENCE PREVENTION IN FY21 BALTIMORE EXPERIENCED OVER 400 HOMICIDES, OF WHICH 110 WERE YOUTH. |
| | HOSPITAL INITIATIVE: VIOLENCE INTERVENTION PROGRAM (VIP) |
| | PRIMARY OBJECTIVES OF INITIATIVE: 1) REDUCE THE RATE OF RECIDIVISM DUE TO VIOLENT INJURY |
| | SINGLE OR MULTI-YEAR PLAN: THIS PROGRAM IS A MULTI-YEAR, ONGOING INITIATIVE. |
| | KEY COLLABORATORS IN DELIVERY: BALTIMORE CITY POLICE DEPARTMENT BALTIMORE CITY HEALTH DEPARTMENT UNIVERSITY OF MARYLAND BALTIMORE |
| | IMPACT OF HOSPITAL INITIATIVE: THE PARTICIPANTS IN THE VIP PROGRAM RECEIVE EDUCATION AND SOCIAL SUPPORT AND RETURN TO THE WORKFORCE AND/OR HIGH SCHOOL OR COLLEGE. THE PARTICIPANTS GET OUT OF THE CYCLE OF VIOLENCE AND THEREFORE REDUCE THE NUMBER OF RETURN ADMISSIONS TO SHOCK TRAUMA AND HAVE AN IMPROVED QUALITY OF LIFE. |
| | METRICS: *# OF PEOPLE IN THE VIP PROGRAM * RECIDIVISM RATE |
| | EVALUATION OF OUTCOMES IN FY21: * 337 INDIVIDUALS IN THE VIP PROGRAM * 0.5% RECIDIVISM RATE |
| | CONTINUATION OF INITIATIVE: UMMC WILL CONTINUE TO MONITOR PERFORMANCE AND OUTCOME MEASURES ANNUALLY. THIS PRIORITY AND THE ACCOMPANYING INITIATIVES WILL CONTINUE UNTIL THE FY24 CHNA IS COMPLETED AND AS LONG AS THERE CONTINUES TO BE AN IDENTIFIED COMMUNITY NEED. |
| SCHEDULE H, PART VI, LINE 6 - DESCRIPTION OF AFFILIATED GROUP | THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM CORPORATION (UMMS) IS A PRIVATE, NOT-FOR-PROFIT CORPORATION PROVIDING COMPREHENSIVE HEALTHCARE SERVICES THROUGH AN INTEGRATED REGIONAL NETWORK OF HOSPITALS AND RELATED CLINICAL ENTERPRISES. UMMS WAS CREATED IN 1984 WHEN ITS FOUNDING HOSPITAL WAS PRIVATIZED BY THE STATE OF MARYLAND. OVER ITS 30-YEAR HISTORY, UMMS EVOLVED INTO A MULTI-HOSPITAL SYSTEM WITH ACADEMIC, COMMUNITY AND SPECIALTY SERVICE MISSIONS REACHING PRIMARILY ACROSS MARYLAND. AS PART OF THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM (UMMS), THE UNIVERSITY OF MARYLAND MEDICAL CENTER UNDERSTANDS THAT HEALTH CARE GOES BEYOND THE WALLS OF THE HOSPITAL AND INTO THE COMMUNITY IT SERVES. UMMS HOSPITALS ARE COMMITTED TO STRENGTHENING THEIR NEIGHBORING COMMUNITIES. IN DOING SO, THE UMMC ASSESSES THE COMMUNITY'S HEALTH NEEDS, IDENTIFIES KEY PRIORITIES, AND RESPONDS WITH SERVICES, PROGRAMS AND INITIATIVES WHICH MAKE A POSITIVE, SUSTAINED IMPACT ON THE HEALTH OF THE COMMUNITY. WITH REPRESENTATION FROM ALL UMMS HOSPITALS, THE MEDICAL SYSTEM'S COMMUNITY HEALTH IMPROVEMENT COUNCIL COORDINATES THE EFFECTIVE AND EFFICIENT UTILIZATION AND DEPLOYMENT OF RESOURCES FOR COMMUNITY BASED ACTIVITIES AND EVALUATES HOW SERVICES AND ACTIVITIES MEET TARGETED COMMUNITY NEEDS WITHIN DEFINED GEOGRAPHIC AREAS. THE UMMC IS COMMITTED TO HEALTH EDUCATION, ADVOCACY, COMMUNITY PARTNERSHIPS, AND ENGAGING PROGRAMS WHICH FOCUS ON PROMOTING HEALTH AND WELLNESS IN AN EFFORT TO ELIMINATE HEALTH DISPARITIES FOR THE WEST BALTIMORE COMMUNITY. |
| SCHEDULE H, PART VI, LINE 7 - STATE FILING OF COMMUNITY BENEFIT REPORT | MD |

| Return Reference - Identifier | Explanation |
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| LINE 7 - STATE FILING OF COMMUNITY BENEFIT REPORT | AS REQUIRED BY MARYLAND STATUTE FOR ALL HOSPITALS, UNIVERSITY OF MARYLAND MEDICAL CENTER SUBMITS A DETAILED, ANNUAL COMMUNITY BENEFIT REPORT, WHICH PROVIDES INFORMATION RELATED TO PROGRAMS, SERVICES, CONTRIBUTIONS, ETC. THAT THE HOSPITAL MAKES WITH NO OR LITTLE EXPECTATION OF FINANCIAL RETURN, TO THE MARYLAND HEALTH SERVICES COST REVIEW COMMISSION (HSCRC), A STATE REGULATORY AGENCY, BY DECEMBER 15 EACH YEAR. |

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.



OMB No. 1545-0047

2020

Department of the Treasury Internal Revenue Service Name of the organization

UNIVERSITY OF MARYLAND MEDICAL SYSTEM CORPORATION

52-1362793

Part I General Information on Grants and Assistance

| 1 | Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and | | |
|---|--|-------|------|
| | the selection criteria used to award the grants or assistance? | 🗸 Yes | 🗌 No |
| - | | | |

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

| 1 (a) Name and address of organization or government | (b) EIN | (c) IRC section (if applicable) | (d) Amount of cash grant | (e) Amount of non- cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of noncash assistance | (h) Purpose of grant or assistance |
|--|-------------------|------------------------------------|--------------------------|---------------------------------------|---|---------------------------------------|---|
| (1) (SEE STATEMENT) | | | | | | | |
| | 47-4390017 | 501C3 | 70,000 | | | | GENERAL OPERATIONS |
| (2) RONALD MCDONALD HOUSE | | | | | | | |
| 1 AISQUITH STREET, BALTIMORE, MD 21202 | 52-1184957 | 501C3 | 100,000 | | | | GENERAL OPERATIONS |
| (3) UNIVERSITY OF MARYLAND BALTIMORE | | | | | | | |
| 220 ARCH STREET, BALTIMORE, MD 21201 | 52-6002033 | GOV | 27,500 | | | | GENERAL OPERATIONS |
| (4) | | | | | | | |
| (5) | | | | | | | |
| (6) | | | | | | | |
| (7) | | | | | | | |
| (8) | | | | | | | |
| (9) | | | | | | | |
| (10) | | | | | | | |
| (11) | | | | | | | |
| (12) | | | | | | | |
| 2 Enter total number of section s | 501(c)(3) and gov | ernment organiza | tions listed in the l | ine 1 table | | | . ► 3 |
| 3 Enter total number of other or | | | | | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

| Part III | Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. | | | | | |
|--------------|---|--------------------------|--------------------------|----------------------------------|---|---------------------------------------|
| | (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of noncash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of noncash assistance |
| 1 | | | | | | |
| 2 | | | | | | |
| 3 | | | | | | |
| 4 | | | | | | |
| 5 | | | | | | |
| 6 | | | | | | |
| 7 Part IV | Supplemental Information. Provid | le the information r | oquired in Part L li | ne 2: Part III. colum | n (b): and any other addit | ional information |
| (SEE STAT | | | | <u>ne 2, 1 art in, colum</u> | | |
| | | | | | | |
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Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

| Return Reference - Identifier | Explanation |
|-------------------------------|--|
| | UMMS FOLLOWS STANDARD PROCEDURES TO PERIODICALLY COMMUNICATE WITH GRANTEES TO MONITOR HOW GRANT MONEY IS UTILIZED FOR THEIR INTENDED PURPOSE. |
| ADDRESS OF | SOUTHWEST PARTNERSHIP INC 1317 W. BALTIMORE STREET, BALTIMORE, MD 21223 |

| SCHE (Form | | | nsation Information | | OMB No. | | |
|---------------|--|--|--|--|---------------|---------|---------|
| (i onn | Compensated Employees | | | 2020 | | | |
| Departm | ent of the Treasury | | on answered "Yes" on Form 990, Part Attach to Form 990. | - | Open to | | |
| Internal F | Constructions and the latest information. Employer identification relation | | | | | ection | n |
| | - | YLAND MEDICAL SYSTEM CORPORATIO | NC | | 362793 | | |
| Part | Questio | ons Regarding Compensation | | 1 | | | 1 |
| 1a | | ropriate box(es) if the organization pro ection A, line 1a. Complete Part III to pr | | | orm | Yes | No |
| | Travel for co | | Housing allowance or residence Payments for business use of period Health or social club dues or init Personal services (such as maid | ersonal residence iation fees | | | |
| b | or reimbursen | boxes on line 1a are checked, did th nent or provision of all of the exp | penses described above? If "No," | | | | |
| 2 | directors, trust | nization require substantiation prior tees, and officers, including the CEC |)/Executive Director, regarding the | | | | |
| 3 | organization's related organiz Compensat | nt compensation consultant | at apply. Do not check any boxes for | or methods used by ain in Part III. | | | |
| 4 | | ar, did any person listed on Form 990, r a related organization: | Part VII, Section A, line 1a, with res | spect to the filing | | | |
| a b c | Participate in o Participate in o | erance payment or change-of-control or receive payment from a supplemen or receive payment from an equity-ba of lines 4a–c, list the persons and pro- | tal nonqualified retirement plan? . sed compensation arrangement? . | | . 4b | ン ン | ~ |
| 5 | For persons I | 501(c)(3), 501(c)(4), and 501(c)(29) or listed on Form 990, Part VII, Section contingent on the revenues of: | | | any | | |
| a b | Any related or | on? | | | | | |
| 6 | | listed on Form 990, Part VII, Section contingent on the net earnings of: | on A, line 1a, did the organizatic | on pay or accrue | any | | |
| a | • | on? | | | | | ~ ~ |
| b | | ganization? | | | . <u>6b</u> | | |
| 7 | | isted on Form 990, Part VII, Sectio described on lines 5 and 6? If "Yes," | | | | ~ | |
| 8 | to the initial | ounts reported on Form 990, Part VII, contract exception described in F | Regulations section 53.4958-4(a)(3 |)? If "Yes," desc | ribe | | ~ |
| 9 | | ne 8, did the organization also follection 53.4958-6(c)? | ow the rebuttable presumption pr | | | | |
| For Pa | perwork Reduct | tion Act Notice, see the Instructions for | Form 990. Cat. No. 500 | 53T S | chedule J (Fo | orm 990 | 0) 2020 |

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

| (A) Name and Title | | | W-2 and/or 1099-MI | | (C) Retirement and | | | (F) Compensation |
|--|------|--------------------------|-------------------------------------|---|--------------------------------|-----------------------------------|---|--|
| | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)–(D) | in column (B) reported as deferred on prior Form 990 |
| MOHAN SUNTHA, MD | (i) | 1,702,133 | 1,348,000 | 330,250 | 11,400 | 29,770 | 3,421,553 | 0 |
| 1 PRESIDENT AND CEO | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MARY ZORZI | (i) | 341,667 | 113,816 | 718,857 | 11,400 | 15,500 | 1,201,240 | 379,372 |
| 2 VP, DEPUTY GENERAL COUNSEL | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| S. MICHELLE LEE | (i) | 726,471 | 231,095 | 132,054 | 11,400 | 16,779 | 1,117,799 | 0 |
| 3 SVP, CFO AND TREASURER | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| JON P BURNS | (i) | 641,190 | 240,584 | 124,895 | 11,400 | 21,559 | 1,039,628 | 0 |
| 4 SVP AND CIO | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| STEPHEN T BARTLETT, MD | (i) | 0 | 0 | 977,499 | 0 | 0 | 977,499 | 0 |
| 5 FORMER EVP AND CMO | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| ALISON G BROWN | (i) | 560,691 | 265,100 | 98,823 | 11,400 | 21,285 | 957,299 | 0 |
| 6 PRESIDENT, UMMC MIDTOWN CAMPUS | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| JOSEPH E HOFFMAN, III | (i) | 527,443 | 238,953 | 103,933 | 11,400 | 22,546 | 904,275 | 0 |
| 7 EVP AND CFO - UMMC | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MICHAEL R JABLONOVER, MD | (i) | 498,288 | 216,921 | 104,343 | 11,400 | 32,182 | 863,134 | 0 |
| 8 SVP & CMO, UMMC | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MICHELLE GOURDINE, MD | (i) | 553,560 | 207,743 | 21,219 | 11,400 | 772 | 794,694 | 0 |
| 9 SVP & INTERIM CMO, UMMS | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KEVIN A STIERER | (i) | 381,159 | 210,568 | 186,398 | 11,338 | 2,907 | 792,370 | 97,253 |
| 10 SVP PERIOPERATIVE AND PROCEDURAL SVCS | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| LISA C ROWEN, RN | (i) | 467,941 | 207,954 | 94,673 | 11,400 | 3,451 | 785,419 | 0 |
| 11 SVP AND CNO | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| AARON J RABINOWITZ | (i) | 329,799 | 163,962 | 61,878 | 11,400 | 18,481 | 585,520 | 0 |
| 12 SVP, GEN COUNSEL AND SECTY | (ii) | 162,615 | 0 | 0 | 0 | 0 | 162,615 | 0 |
| KRISTIN BRYCE | (i) | 325,515 | 129,495 | 234,013 | 11,400 | 31,961 | 732,384 | 170,896 |
| 13 CHIEF EXTERNAL AFFAIRS | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KATHLEEN M MCCANN | (i) | 453,616 | 163,177 | 69,603 | 11,400 | 21,755 | 719,551 | 0 |
| 14 SVP, CHIEF HUMAN RESOURCE OFFICER | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KEITH D PERSINGER | (i) | 0 | 0 | 697,743 | 0 | 966 | 698,709 | 0 |
| 15 FORMER SVP AND CHIEF PERFORMANCE IMPROV | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (SEE STATEMENT) | (i) | | | | | | | |
| 16 | (ii) | | | | | | | |

Schedule J (Form 990) 2020

Page **2**

Part II

| (a) | | | (b) | | (c) | (d) | (e) | (f) |
|------------------------------------|------|--|--------------------|---|-----------------------------|------------|------------------|---|
| Name | | Breakdown of W | -2 and/or 1099-MIS | C compensation | Retirement and | Nontaxable | Total of columns | Compensation |
| | | (i) Base Compensation Compensation | | (iii) Other reportable compensation | other deferred compensation | benefits | (b)(i)-(d) | reported in prior Form 990 or Form 990-EZ |
| (16) JOEL KLEIN | (i) | 421,400 | 159,794 | 75,541 | 11,400 | 28,934 | 697,069 | 0 |
| SVP AND CIO | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (17) RENAY D TYLER | (i) | 253,251 | 91,740 | 211,337 | 11,120 | 18,833 | 586,281 | 149,435 |
| VP AND ASSOCIATE CNO | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (18) GERALD L WOLLMAN | (i) | 0 | 0 | 581,132 | 0 | 4,679 | 585,811 | 0 |
| FORMER SVP CORP OPERATIONS | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (19) MEGAN M ARTHUR | (i) | 0 | 0 | 521,669 | 0 | 0 | 521,669 | 0 |
| FÖRMER SVP, GEN COUNSEL AND SEC'TY | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (20) JOHN W ASHWORTH, III | (i) | 408,349 | 32,243 | 45,861 | 11,400 | 4,028 | 501,881 | 0 |
| FORMER PRESIDENT/OFFICER | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (21) BERT W OMALLEY, MD | (i) | 141,518 | 100,000 | 217,500 | 24,231 | 1,737 | 484,986 | 0 |
| PRESIDENT AND CEO, UMMC | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Supplemental Information. Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

| Return Reference - Identifier | Explanation |
|--|--|
| SCHEDULE J, PART I, LINE 4A - SEVERANCE OR CHANGE-OF-CONTROL PAYMENT | DURING THE FISCAL YEAR-ENDED JUNE 30, 2021, CERTAIN OFFICERS AND KEY EMPLOYEES HAVE RECEIVED SEVERANCE PAYMENTS. THESE AMOUNTS ARE REPORTED AS TAXABLE COMPENSATION AND REPORTED ON SCHEDULE J, PART II, LINE B(III), OTHER REPORTABLE COMPENSATION. THE INDIVIDUALS AND AMOUNTS ARE LISTED BELOW: |
| | GERALD WOLLMAN, \$554,000. MARY ZORZI, \$82,079. MEGAN M. ARTHUR, \$491,960. STEPHEN T. BARTLETT, \$977,499. KEITH D. PERSINGER, \$685,154. |
| SCHEDULE J, PART I, LINE 4B - SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN | DURING THE FISCAL YEAR- ENDED JUNE 30, 2021, CERTAIN OFFICERS AND KEY EMPLOYEES PARTICIPATED IN THE UMMS SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN. THE INDIVIDUAL LISTED BELOW HAS NOT VESTED IN THE PLAN THEREFORE THE ACCRUED CONTRIBUTION TO THE PLAN FOR THE FISCAL YEAR IS REPORTED ON SCHEDULE J, PART II, COLUMN C, RETIREMENT AND OTHER DEFERRED COMPENSATION: |
| | BERT W. OMALLEY, MD |
| | DURING THE FISCAL YEAR ENDED JUNE 30, 2021, CERTAIN OFFICERS AND KEY EMPLOYEES PARTICIPATED IN THE UMMS SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN. THE INDIVIDUALS LISTED BELOW HAVE VESTED IN THE PLAN IN THE REPORTING TAX YEAR, THEREFORE THE FULL VALUE OF THE PLAN, INCLUDING ANY CONTRIBUTIONS TO THE PLAN FOR THE CURRENT FISCAL YEAR ARE REPORTED AS TAXABLE COMPENSATION AND REPORTED ON SCHEDULE J, PART II, LINE B(III), OTHER REPORTABLE COMPENSATION. PRIOR YEAR CONTRIBUTIONS TO THE PLAN WERE PREVIOUSLY REPORTED ON FORM 990 AND ARE INDICATED ON SCHEDULE J, PART II, COLUMN (F). |
| | KEVIN STIERER, \$122,763. KRISTIN BRYCE, \$212,686. MARY ZORZI, \$607,999. RENAY D. TYLER, \$187,829. |
| | DURING THE FISCAL YEAR-ENDED JUNE 30, 2021, CERTAIN OFFICERS AND KEY EMPLOYEES PARTICIPATED IN THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM (UMMS) SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN. THE INDIVIDUALS LISTED BELOW HAVE VESTED IN THE PLAN IN A PRIOR YEAR, THEREFORE THE CONTRIBUTIONS TO THE PLAN FOR THE FISCAL YEAR ARE REPORTED AS TAXABLE COMPENSATION AND REPORTED ON SCHEDULE J, PART II, LINE B (III), OTHER REPORTABLE COMPENSATION: |
| | ALISON G. BROWN S. MICHELLE LEE JON P. BURNS MICHAEL R. JABLONOVER, MD MOHAN SUNTHA, MD JOSEPH E. HOFFMAN III KATHLEEN MCCANN AARON RABINOWITZ LISA C. ROWEN MICHELLE GOURDINE, MD JOEL KLEIN JOHN W. ASHWORTH |
| SCHEDULE J, PART I, LINE 7 - NON-FIXED PAYMENTS | BONUSES PAID ARE BASED ON A NUMBER OF VARIABLES INCLUDING BUT NOT LIMITED TO INDIVIDUAL GOAL ACHIEVEMENTS AS WELL AS ORGANIZATION OPERATION ACHIEVEMENTS. THE FINAL DETERMINATION OF THE BONUS AMOUNT IS DETERMINED AND APPROVED BY THE BOARD AS PART OF THE OVERALL COMPENSATION REVIEW OF THE OFFICERS AND KEY EMPLOYEES. |

SCHEDULE K (Form 990)

Supplemental Information on Tax-Exempt Bonds

Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury Internal Revenue Service Name of the organization

UNIVERSITY OF MARYLAND MEDICAL SYSTEM CORPORATION

Employer identification number 52-1362793

Part I Bond Issues

| (a) Issuer name | (b) Issuer EIN | (c) CUSIP # | (d) Date issued | (e) Issue price | (f) Description of purpose | (g) De | feased | (h) On (i behalf of f issuer | | yes N |
|-------------------------|----------------|---|-----------------|-----------------|-------------------------------------|---------------|--------|--|---|-------|
| MHHEFA (SERIES 2007A&B) | 52-0936091 | 52-0936091 574217G74 09/12/2007 137,795,000 (SEE STATEMENT) | | Yes | No | Yes | No 1 | Yes I | | |
| Α | | | | | | ~ | | | ~ | - I I |
| MHHEFA (SERIES 2008A-E) | 52-0936091 | 574217U78 | 05/21/2008 | 280,000,000 | CURRENT REFUNDING- 2006B-F BONDS | | | | | |
| В | | | | | BONDS | ~ | | | ~ | - I I |
| MHHEFA (SERIES 2008F) | 52-0936091 | 574217Y66 | 07/10/2008 | 89,764,001 | CURRENT REFUNDING- 2006B-F | | | | | |
| С | | | | | BONDS | | ~ | | ~ | - I I |
| MHHEFA (SERIES 2010) | 52-0936091 | 5742175D3 | 01/07/2010 | 241,441,656 | (SEE STATEMENT) | | | | | |
| D | | | | | | | ~ | | ~ | - r |

| | A | | | B | | С | | D |
|---|-----|-------------|------------|-------------|-----|------------|--------------|----------------|
| 1 Amount of bonds retired | | 23,340,000 | | | | 89,764,001 | | 241,441,656 |
| 2 Amount of bonds legally defeased | | 41,175,000 | | 175,000,000 | | | | |
| 3 Total proceeds of issue | | 137,849,502 | | 280,000,000 | | 89,951,422 | | 243,598,715 |
| 4 Gross proceeds in reserve funds | | | | | | | | 17,980,097 |
| 5 Capitalized interest from proceeds | | | | | | | | |
| 6 Proceeds in refunding escrows | | | | | | | | |
| 7 Issuance costs from proceeds | | 1,120,731 | | 1,586,410 | | 792,457 | | 2,656,305 |
| 8 Credit enhancement from proceeds | | 19,824 | | 188,590 | | | | |
| 9 Working capital expenditures from proceeds | | | | | | | | |
| 10 Capital expenditures from proceeds | | | | | | | | 130,000,000 |
| 11 Other spent proceeds | | 136,708,947 | | 278,225,000 | | 89,158,965 | | 92,962,313 |
| 12 Other unspent proceeds | | | | | | | | |
| 13 Year of substantial completion | | | | | | | | 2012 |
| | Yes | No | Yes | No | Yes | No | Yes | No |
| 14 Were the bonds issued as part of a refunding issue of tax-exempt bonds (or, | | ~ | ~ | | ~ | | ~ | |
| if issued prior to 2018, a current refunding issue)? | | | | | | | | |
| 15 Were the bonds issued as part of a refunding issue of taxable bonds (or, if | ~ | | | ~ | | ~ | | ~ |
| issued prior to 2018, an advance refunding issue)? | | | | | | | | |
| 16 Has the final allocation of proceeds been made? | ~ | | ~ | | ~ | | ~ | |
| 17 Does the organization maintain adequate books and records to support the | ~ | | ~ | | ~ | | ~ | |
| final allocation of proceeds? | | | | | | | | |
| For Paperwork Reduction Act Notice, see the Instructions for Form 990. | I | Cat. N | No. 50193E | | | s | Schedule K (| Form 990) 2020 |

OMB No. 1545-0047



Open to Public

Inspection

Schedule K (Form 990) 2020

| Part I | Private Business Use | | | | | | | | Page |
|----------|--|-------|----------|-------|----------|-------|----------|------|-----------------------|
| , are . | | | Α | | В | | с | | D |
| 1 | Was the organization a partner in a partnership, or a member of an LLC, | Yes | No | Yes | No | Yes | No | Yes | No |
| | which owned property financed by tax-exempt bonds? | | ~ | | ~ | | ~ | | V |
| | Are there any lease arrangements that may result in private business use of | | | | | | | | |
| | bond-financed property? | | ~ | | ~ | | ~ | | ~ |
| 3a | Are there any management or service contracts that may result in private business use of bond-financed property? | | ~ | | ~ | | ~ | | v |
| | If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? | | | | | | | | |
| | Are there any research agreements that may result in private business use of bond-financed property? | | ~ | | ~ | | ~ | | v |
| | If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? | | | | | | | | |
| | Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government | | % | | % | | % | | 9 |
| | Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government | | % | | % | | % | | 9 |
| 6 | Total of lines 4 and 5 | | 0.00 % | | 0.00 % | | 0.00 % | | 0.00 % |
| | Does the bond issue meet the private security or payment test? | | ~ | | ~ | | ~ | | ~ |
| 8a | Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued? | | ~ | | ~ | | ~ | | ~ |
| | If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of | | % | | % | | % | | 9 |
| | If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2? | | | | | | | | |
| | Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2? | ~ | | ~ | | v | | v | |
| Part I | V Arbitrage | | | | | | | | |
| | | | A | | В | | ç | | D |
| | Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and | Yes | No | Yes | No | Yes | No | Yes | No |
| | Penalty in Lieu of Arbitrage Rebate? | | v | | v | | ~ | | ~ |
| | If "No" to line 1, did the following apply? | | 1 | | | | _ | | |
| <u>a</u> | Rebate not due yet? | | v | | v | | v | | v |
| | Exception to rebate? | | ~ | | ~ | | ~ | | ✓ |
| | | ~ | | ~ | I | ~ | 1 | ~ | |
| | If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed | 07/01 | 1/2017 | 07/01 | 1/2017 | 07/01 | 1/2018 | 04/0 | 1/2019 |
| 3 | Is the bond issue a variable rate issue? | ~ | | ~ | | | ~ | | ~ |

| Part | IV Arbitrage (continued) | | | | | | | | |
|------|---|-----------|--------|-----------|-----------------------|-----|----|-----|----|
| | | | Α | | В | (|) | [|) |
| 4a | Has the organization or the governmental issuer entered into a qualified | Yes | No | Yes | No | Yes | No | Yes | No |
| | hedge with respect to the bond issue? | v | | ~ | | | ~ | | ~ |
| b | Name of provider | (SEE STAT | EMENT) | (SEE STAT | EMENT) | | | | |
| С | Term of hedge | 27.0 | | 34.6 | | | | | |
| | Was the hedge superintegrated? | | ~ | | ~ | | | | |
| | Was the hedge terminated? | | ~ | | ✓ | | | | |
| | Were gross proceeds invested in a guaranteed investment contract (GIC)? . | | ~ | | ✓ | | ~ | | ~ |
| b | Name of provider | | | | | | | | |
| | Term of GIC | | | | | | | | |
| d | Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? | | | | | | | | |
| 6 | Were any gross proceeds invested beyond an available temporary period? . | | ~ | | ✓ | | ~ | | ~ |
| 7 | Has the organization established written procedures to monitor the | | | | | | | | |
| | requirements of section 148? | ~ | | ~ | | ~ | | ~ | |
| Part | V Procedures To Undertake Corrective Action | | | | | | | | |
| | | | A | | В | 0 | 2 | 0 |) |
| | Has the organization established written procedures to ensure that violations | Yes | No | Yes | No | Yes | No | Yes | No |
| | of federal tax requirements are timely identified and corrected through the | | | | | | | | |
| | voluntary closing agreement program if self-remediation isn't available under | | | | | | | | |
| | applicable regulations? | ~ | | ~ | | ~ | | ~ | |
| | | | | | | | | | |
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SCHEDULE K (Form 990)

Supplemental Information on Tax-Exempt Bonds

Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury Internal Revenue Service Name of the organization

UNIVERSITY OF MARYLAND MEDICAL SYSTEM CORPORATION

Employer identification number 52-1362793

Part Bond Issues

| (a) Issuer name | (b) Issuer EIN | (c) CUSIP # | (d) Date issued | (e) Issue price | (f) Description | of purpose | (g) De | efeased | (h) C behalf | n (| i) Poole |
|--|----------------|-------------|-----------------|-----------------|------------------|--------------|---------------|---------|-----------------|------|-----------|
| | | | | | | | | I | issue | | financing |
| MHHEFA (SERIES 2013A) | 52-0936091 | 574218MH3 | 03/08/2013 | 265,377,428 | (SEE STATEMENT) | | Yes | No | Yes | No Y | es N |
| N Contraction of the second seco | | | | | | | ~ | | | ~ | ~ |
| MHHEFA (SERIES 2015) | 52-0936091 | 574218WD1 | 05/21/2015 | 86,603,677 | (SEE STATEMENT) | | | | | | |
| 3 | | | | | | | | ~ | | ~ | ~ |
| MHHEFA (SERIES 2016A-D) | 52-0936091 | | 09/27/2016 | 212,785,000 | REFUNDING OF SER | IES- 2012A-D | | | | | |
| ; | | | | | BONDS | | | ~ | | ~ | ~ |
| MHHEFA (SERIES 2016E&F) | 52-0936091 | | 10/13/2016 | 108,730,000 | REFUNDING OF SER | IES 2011B/C | | | | | |
|) | | | | | (UCHS) BONDS | | | ~ | | ~ | ~ |
| art II Proceeds | | · | | | | | | | | | |
| | | | | Α | В | С | | | | D | |

| | | | A | | B | | С | | D |
|--------|--|-----|------------------------------------|------------|------------|-------------|-------------|-----------|-----------------|
| 1 | Amount of bonds retired | | 29,080,000 | | 8,005,000 | | 5,085,000 | | 11,865,000 |
| 2 | Amount of bonds legally defeased | | 218,200,000 | | | | | | |
| 3 | Total proceeds of issue | | 265,449,715 86,607,173 212,785,000 | | | 108,730,000 | | | |
| 4 | Gross proceeds in reserve funds | | | | | | | | |
| 5 | Capitalized interest from proceeds | | | | | | | | |
| 6 | Proceeds in refunding escrows | | | | | | | | |
| 7 | Issuance costs from proceeds | | 2,662,975 | | 9,475 | | 720,000 | | 310,000 |
| 8 | Credit enhancement from proceeds | | | | | | | | |
| 9 | Working capital expenditures from proceeds | | | | | | | | |
| 10 | Capital expenditures from proceeds | | 173,100,000 | | | | | | |
| 11 | Other spent proceeds | | 89,686,740 | | 86,597,698 | | 212,065,000 | | 108,420,000 |
| 12 | Other unspent proceeds | | | | | | | | |
| 13 | Year of substantial completion | | | | | | | | |
| | | Yes | No | Yes | No | Yes | No | Yes | No |
| 14 | Were the bonds issued as part of a refunding issue of tax-exempt bonds (or, if issued prior to 2018, a current refunding issue)? | ~ | | | ~ | ~ | | ~ | |
| 15 | Were the bonds issued as part of a refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue)? | V | | ~ | | | ~ | | ~ |
| 16 | Has the final allocation of proceeds been made? | ~ | | ~ | | ~ | | ~ | |
| 17 | Does the organization maintain adequate books and records to support the final allocation of proceeds? | ~ | | ~ | | ~ | | ~ | |
| For Pa | aperwork Reduction Act Notice, see the Instructions for Form 990. | | Cat. N | lo. 50193E | · · · | | s | chedule K | (Form 990) 2020 |

University of Maryland Medical System Corporation - 52-1362793



2020

Open to Public

Inspection

Schedule K (Form 990) 2020

| Part | III Private Business Use | | | | | | | | |
|------|--|-------|----------|-----|-----------------------|-----|-----------------------|-----|-----------------------|
| | | | \ | | B | | C | | D |
| 1 | Was the organization a partner in a partnership, or a member of an LLC, | Yes | No | Yes | No | Yes | No | Yes | No |
| | which owned property financed by tax-exempt bonds? | | ~ | | ~ | | ~ | | ~ |
| 2 | Are there any lease arrangements that may result in private business use of | | | | | | | | |
| | bond-financed property? | | ~ | ~ | | | ~ | | ~ |
| 3a | Are there any management or service contracts that may result in private business use of bond-financed property? | ~ | | | ~ | | ~ | | ~ |
| b | If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? | ~ | | | | | | | |
| С | Are there any research agreements that may result in private business use of bond-financed property? | ~ | | | ~ | | ~ | | ~ |
| d | If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? | v | | | | | | | |
| 4 | Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government | | % | | % | | % | | 9 |
| 5 | Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government | | % | | % | | % | | 9 |
| 6 | Total of lines 4 and 5 | | 0.00 % | | 0.00 % | | 0.00 % | | 0.00 % |
| 7 | Does the bond issue meet the private security or payment test? | | v | | ✓ | | ~ | | ✓ |
| | Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued? | | ~ | | ~ | | ~ | | ~ |
| b | If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of | | % | | % | | % | | 9 |
| С | If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2? | | 70 | | | | | | , |
| 9 | Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2? | v | | ~ | | v | | v | |
| Part | IV Arbitrage | | | | | | | | |
| | | / | 4 | | B | | ç | | D |
| 1 | Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and | Yes | No | Yes | No | Yes | No | Yes | No |
| | Penalty in Lieu of Arbitrage Rebate? | | ~ | | ~ | | ~ | | ~ |
| | If "No" to line 1, did the following apply? | | | | | | _ | | |
| | Rebate not due yet? | | ~ | ~ | | ~ | | ~ | |
| | Exception to rebate? | | ~ | | ~ | | / | | ~ |
| С | No rebate due? | ~ | | | ~ | | ✓ | | ✓ |
| | If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed | 07/01 | /2017 | | | | | | |
| 3 | Is the bond issue a variable rate issue? | | ~ | ~ | | | × | | ✓ |

| Part | V Arbitrage (continued) | | | | | | | | |
|------|---|------------|-----------|-----------------------|----|-----------------------|----|-----|----------|
| | | | A | | В | C | | |) |
| 4a | Has the organization or the governmental issuer entered into a qualified | Yes | No | Yes | No | Yes | No | Yes | No |
| | hedge with respect to the bond issue? | | ~ | | ~ | | ~ | | ~ |
| | Name of provider | | | | | | | | |
| С | Term of hedge | | | | | | | | |
| d | Was the hedge superintegrated? | | | | | | | | |
| е | Was the hedge terminated? | | | | | | | | |
| 5a | Were gross proceeds invested in a guaranteed investment contract (GIC)? . | | ~ | | ~ | | ~ | | ~ |
| b | Name of provider | | | | | | | | |
| С | Term of GIC | | | | | | | | |
| d | | | | | | | | | ļ |
| 6 | Were any gross proceeds invested beyond an available temporary period? . | | ~ | | ~ | | ~ | | ~ |
| 7 | Has the organization established written procedures to monitor the | | | | | | | | |
| | requirements of section 148? | ~ | | ✓ | | ✓ | | ~ | I |
| Part | V Procedures To Undertake Corrective Action | | | 1 | | 1 | | 1 | |
| | | | A | | В | (| | 0 |) |
| | Has the organization established written procedures to ensure that violations | Yes | No | Yes | No | Yes | No | Yes | No |
| | of federal tax requirements are timely identified and corrected through the | | | | | | | | |
| | voluntary closing agreement program if self-remediation isn't available under | | | ~ | | ~ | | | |
| | applicable regulations? | ~ | | | | - | | ~ | <u> </u> |
| Part | VI Supplemental Information. Provide additional information for resp | 5011303 10 | 900310113 | on ocheda | | | • | | |
| | | | | | | | | | |
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SCHEDULE K (Form 990)

Supplemental Information on Tax-Exempt Bonds

Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury Internal Revenue Service Name of the organization

UNIVERSITY OF MARYLAND MEDICAL SYSTEM CORPORATION

Employer identification number 52-1362793

OMB No. 1545-0047

2020

Open to Public

Inspection

Part Bond Issues

| (a) Issuer name | (b) Issuer EIN | (c) CUSIP # | (d) Date issued | (e) Issue price | (f) Description of purpose | (g) De | feased | (h) (beha issu | | (i) Po finar | |
|-----------------------|----------------|-------------|-----------------|-----------------|----------------------------------|---------------|--------|-----------------------|---|-----------------|---|
| MHHEFA (SERIES 2017A) | 52-0936091 | | 01/01/2017 | 44,010,000 | REFUNDING OF SERIES 2011A (UCHS) | Yes | No | Yes | - | Yes | N |
| Δ | | | | | BONDS | | ~ | | ~ | | ~ |
| MHHEFA (SERIES 2017B) | 52-0936091 | 574218V75 | 02/02/2017 | 165,070,579 | (SEE STATEMENT) | | | | | | |
| 3 | | | | | | | ~ | | ~ | | ~ |
| MHHEFA (SERIES 2017D) | 52-0936091 | 5742184J9 | 12/19/2017 | 147,182,498 | (SEE STATEMENT) | | | | | | |
| ; | | | | | | | ~ | | ~ | | ~ |
| MHHEFA (SERIES 2020B) | 52-0936091 | 57421CAT1 | 07/15/2020 | 183,994,470 | (SEE STATEMENT) | | | | | | |
|) | | | | | | | ~ | | ~ | | V |

| | | | A | | B | (| C | | D |
|------|--|-----|------------|------------|-------------|-----|-----------------------|-------------|----------------|
| 1 | Amount of bonds retired | | 2,375,000 | | 9,425,000 | | | | |
| 2 | Amount of bonds legally defeased | | | | | | | | |
| 3 | Total proceeds of issue | | 44,010,000 | | 165,076,538 | | 154,619,929 | | 184,261,949 |
| 4 | Gross proceeds in reserve funds | | | | | | | | |
| 5 | Capitalized interest from proceeds | | | | | | 17,499,184 | | 3,371,683 |
| 6 | Proceeds in refunding escrows | | | | 164,998,598 | | | | |
| 7 | Issuance costs from proceeds | | | | 77,940 | | 1,570,898 | | 963,303 |
| 8 | Credit enhancement from proceeds | | | | | | | | |
| 9 | Working capital expenditures from proceeds | | | | | | | | |
| 0 | Capital expenditures from proceeds | | | | | | 64,994,833 | | 15,948,951 |
| 1 | Other spent proceeds | | 44,010,000 | | | | | | |
| 2 | Other unspent proceeds | | | | | | 70,555,014 | | 163,978,012 |
| 3 | Year of substantial completion | | | | | | | | |
| | | Yes | No | Yes | No | Yes | No | Yes | No |
| 4 | Were the bonds issued as part of a refunding issue of tax-exempt bonds (or, if issued prior to 2018, a current refunding issue)? | ~ | | | v | | ~ | | ~ |
| 5 | Were the bonds issued as part of a refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue)? | | ~ | ~ | | | ~ | | ~ |
| 16 | Has the final allocation of proceeds been made? | ~ | | ~ | | | ✓ | | ~ |
| 7 | Does the organization maintain adequate books and records to support the final allocation of proceeds? | V | | V | | ~ | | ~ | |
| or P | aperwork Reduction Act Notice, see the Instructions for Form 990. | | Cat. N | lo. 50193E | · · · | | s | chedule K (| Form 990) 2020 |

Cat. No. 50193E

Schedule K (Form 990) 2020

| Part | III Private Business Use | | | | | | | | |
|------|--|-----|--------|-----|--------|-----|-----------------------|-----|-----------------------|
| | | | 4 | | B | | ç | | D |
| 1 | Was the organization a partner in a partnership, or a member of an LLC, | Yes | No | Yes | No | Yes | No | Yes | No |
| | which owned property financed by tax-exempt bonds? | | ~ | | ~ | | ~ | | ~ |
| 2 | Are there any lease arrangements that may result in private business use of | | | | | | | | |
| | bond-financed property? | | ~ | ~ | | | ~ | | ~ |
| | Are there any management or service contracts that may result in private business use of bond-financed property? | | ~ | | ~ | | ~ | ~ | |
| b | If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? | | | | | | | ~ | |
| С | Are there any research agreements that may result in private business use of bond-financed property? | | ~ | | v | | ~ | | ~ |
| d | If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? | | | | | | | | |
| 4 | Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government | | % | | % | | % | | 9 |
| 5 | Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government | | % | | % | | % | | 9 |
| 6 | Total of lines 4 and 5 | | 0.00 % | | 0.00 % | | 0.00 % | | 0.00 % |
| 7 | Does the bond issue meet the private security or payment test? | | ~ | | · · | | ~ | | ~ |
| 8a | | | ~ | | ~ | | ~ | | ~ |
| b | If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of | | % | | % | | % | | 9 |
| С | If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2? | | // | | | | | | , |
| 9 | Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2? | V | | v | | v | | v | |
| Part | IV Arbitrage | | | | | | | | · |
| | | | 4 | | В | | ç | | D |
| 1 | Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and | Yes | No | Yes | No | Yes | No | Yes | No |
| | Penalty in Lieu of Arbitrage Rebate? | | ~ | | ~ | | ~ | | ~ |
| 2 | If "No" to line 1, did the following apply? | | | | | | | | |
| а | , | ~ | | ~ | | ~ | | ~ | |
| | Exception to rebate? | | ~ | | ~ | | ~ | | ~ |
| С | No rebate due? | | ~ | | ~ | | ~ | | ~ |
| | If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed | | | | | | | | |
| 3 | Is the bond issue a variable rate issue? | ~ | | | × | | ✓ | | ✓ |

| Part | IV Arbitrage (continued) | | | | | | | | |
|------|---|-----|----------|-----|----|-----|----|-----|----------|
| | | | Α | | В | (|) | | כ |
| 4a | Has the organization or the governmental issuer entered into a qualified | Yes | No | Yes | No | Yes | No | Yes | No |
| | hedge with respect to the bond issue? | | ~ | | ~ | | ~ | | ~ |
| b | Name of provider | | | | | | | | |
| С | Term of hedge | | | | | | | | |
| | Was the hedge superintegrated? | | | | | | | | |
| е | Was the hedge terminated? | | | | | | | | |
| | Were gross proceeds invested in a guaranteed investment contract (GIC)? . | | v | | ~ | | ~ | | v |
| b | Name of provider | | | | | | | | |
| С | Term of GIC | | | | | | | | |
| d | Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? | | | | | | | | |
| 6 | Were any gross proceeds invested beyond an available temporary period? . | | ~ | | ~ | | ~ | | ~ |
| 7 | Has the organization established written procedures to monitor the | | | | | | | | |
| | requirements of section 148? | ~ | | ~ | | ~ | | ~ | |
| Part | V Procedures To Undertake Corrective Action | | | | | | | | |
| | | | A | I | B | (| 2 | 0 | 2 |
| | Has the organization established written procedures to ensure that violations | Yes | No | Yes | No | Yes | No | Yes | No |
| | of federal tax requirements are timely identified and corrected through the | | | | | | | | |
| | voluntary closing agreement program if self-remediation isn't available under | _ | | | | | | | l |
| | applicable regulations? | ~ | | ~ | | ~ | | ~ | I |
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Supplemental Information. Supplemental Information Complete this part to provide additional information for responses to questions on Schedule K (see instructions).

| Return Reference - Identifier | Explanation |
|---|---|
| SCHEDULE K, PART I, COLUMN (F) - DESCRIPTION OF PURPOSE ISSUER NAME: MHHEFA (SERIES 2013A) | ACQUISITION COSTS RELATED TO ST. JOSEPH MEDICAL CENTER; FINANCE CAPITAL PROJECTS; AND REFUND SERIES 1998, SERIES 2004B AND SERIES 2005. |
| SCHEDULE K, PART I, COLUMN (F) - DESCRIPTION OF PURPOSE ISSUER NAME: MHHEFA (SERIES 2017D) | BONDS TO FINANCE A PORTION OF ACQUISITION COSTS RELATED TO UM CAPITAL REGION AND CONSTRUCTION COSTS OF NEW REGIONAL MEDICAL CENTER AND NEW FREESTANDING MEDICAL FACILITY. |
| SCHEDULE K, PART I, COLUMN (F) - DESCRIPTION OF PURPOSE ISSUER NAME: MHHEFA (SERIES 2007A&B) | ADVANCED REFUNDING OF SERIES 2002 BONDS, AND SERIES 2001 BONDS |
| SCHEDULE K, PART I, COLUMN (F) - DESCRIPTION OF PURPOSE ISSUER NAME: MHHEFA (SERIES 2010) | FINANCE 2010 FACILITY COSTS; AND REFUND SERIES 2008G, SERIES 2008H AND SERIES 2004A BONDS |
| SCHEDULE K, PART I, COLUMN (F) - DESCRIPTION OF PURPOSE ISSUER NAME: MHHEFA (SERIES 2015) | ADVANCED REFUNDING OF SERIES 2006A BONDS AND SERIES 2008C (UCHS) BONDS |
| SCHEDULE K, PART I, COLUMN (F) - DESCRIPTION OF PURPOSE ISSUER NAME: MHHEFA (SERIES 2017B) | ADVANCED REFUNDING OF SER. 1991B BONDS, A PORTION OF SER. 2005 BONDS & A PORTION OF SER. 2010 BONDS |
| SCHEDULE K, PART I, COLUMN (F) - DESCRIPTION OF PURPOSE ISSUER NAME: MHHEFA (SERIES 2020B) | TO FINANCE A PORTION OF CONSTRUCTION COSTS FOR BWMC, UCHS ABERDEEN FMF AND MOB, AND BELAIR CAMPUS. |
| SCHEDULE K, PART II, LINE 3 - MHHEFA (SERIES 2007A&B) | THE DIFFERENCE BETWEEN THE ISSUE PRICE AND THE TOTAL PROCEEDS OF ISSUE IS INVESTMENT EARNINGS IN THE AMOUNT OF \$54,502. |
| SCHEDULE K, PART II, LINE 3 - MHHEFA (SERIES 2010) | THE DIFFERENCE BETWEEN THE ISSUE PRICE AND THE TOTAL PROCEEDS OF ISSUE IS INVESTMENT EARNINGS IN THE AMOUNT OF \$2,157,059. |
| SCHEDULE K, PART II, LINE 3 - MHHEFA (SERIES 2013A) | THE DIFFERENCE BETWEEN THE ISSUE PRICE AND THE TOTAL PROCEEDS OF ISSUE IS INVESTMENT EARNINGS IN THE AMOUNT OF \$72,288. |
| SCHEDULE K, PART II, LINE 3 - MHHEFA (SERIES 2015) | THE DIFFERENCE BETWEEN THE ISSUE PRICE AND THE TOTAL PROCEEDS OF ISSUE IS INVESTMENT EARNINGS IN THE AMOUNT OF \$3,496. |
| SCHEDULE K, PART II, LINE 3 - MHHEFA (SERIES 2017B) | THE DIFFERENCE BETWEEN THE ISSUE PRICE AND THE TOTAL PROCEEDS OF ISSUE IS INVESTMENT EARNINGS IN THE AMOUNT OF \$5,958. |
| SCHEDULE K, PART II, LINE 3 - MHHEFA (SERIES 2017D) | THE DIFFERENCE BETWEEN THE ISSUE PRICE AND THE TOTAL PROCEEDS OF ISSUE IS INVESTMENT EARNINGS IN THE AMOUNT OF \$7,437,431. |
| SCHEDULE K, PART II, LINE 3 - MHHEFA (SERIES 2020B) | THE DIFFERENCE BETWEEN THE ISSUE PRICE AND THE TOTAL PROCEEDS OF ISSUE IS INVESTMENT EARNINGS IN THE AMOUNT OF \$267,479. |
| SCHEDULE K, PART II, LINE 3 - MMHEFA (SERIES 2008F) | THE DIFFERENCE BETWEEN THE ISSUE PRICE AND THE TOTAL PROCEEDS OF ISSUE IS INVESTMENT EARNINGS IN THE AMOUNT OF \$187,421. |
| SCHEDULE K, PART IV, LINE 2C - COLUMN A | ISSUER NAME: MHHEFA (SERIES 2007A&B) THE CALCULATION FOR COMPUTING NO REBATE DUE WAS PERFORMED ON 07/01/2017 |
| SCHEDULE K, PART IV, LINE 2C - COLUMN A | ISSUER NAME: MHHEFA (SERIES 2013A) THE CALCULATION FOR COMPUTING NO REBATE DUE WAS PERFORMED ON 07/01/2017 |
| SCHEDULE K, PART IV, LINE 2C - COLUMN B | ISSUER NAME: MHHEFA (SERIES 2008A-E) THE CALCULATION FOR COMPUTING NO REBATE DUE WAS PERFORMED ON 07/01/2017 |
| SCHEDULE K, PART IV, LINE 2C - COLUMN C | ISSUER NAME: MHHEFA (SERIES 2008F) THE CALCULATION FOR COMPUTING NO REBATE DUE WAS PERFORMED ON 07/01/2018 |
| SCHEDULE K, PART IV, LINE 2C - COLUMN D | ISSUER NAME: MHHEFA (SERIES 2010) THE CALCULATION FOR COMPUTING NO REBATE DUE WAS PERFORMED ON 04/01/2019 |

| Return Reference - Identifier | Explanation |
|--|----------------------------|
| SCHEDULE K, PART IV, COLUMN (A) - LINE 4B | JP MORGAN, BANK OF AMERICA |
| SCHEDULE K, PART IV, COLUMN (B) - LINE 4B | JP MORGAN, BANK OF AMERICA |

| University of Maryland Medical System Corporation - 52-1362793 |
|--|

Part III

Transactions With Interested Persons

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

Attach to Form 990 or Form 990-EZ. ► Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization

Department of the Treasury

Internal Revenue Service

| INIV/FRSITV | OF MARYLANI | SYSTEM CORPORATION |
|-------------|-------------|--------------------|

Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and section 501(c)(29) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

| 1 | (a) Name of disgualified person | (b) Relationship between disqualified person and | (c) Description of transaction | (d) Cor | rected? |
|-----|------------------------------------|--|-----------------------------------|---------|---------|
| • | | organization | | Yes | No |
| (1) | | | | | |
| (2) | | | | | |
| (3) | | | | | |
| (4) | | | | | |
| (5) | | | | | |
| (6) | | | | | |
| 2 | Enter the amount of tax incurre | ed by the organization managers or dis | qualified persons during the year | | |
| | under section 4958 | | | | |
| 3 | Enter the amount of tax, if any, o | on line 2, above, reimbursed by the organi | ization | | |

Enter the amount of tax, if any, on line 2, above, reimbursed by the organization

Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22.

| (a) Name of interested person | (b) Relationship with organization | (c) Purpose of loan | from | an to or 1 the zation? | (e) Original principal amount | (f) Balance due | (g) In c | lefault? | by bo | (h) Approved by board or committee? | | ritten ment? |
|-------------------------------|---|-------------------------------|------|------------------------------|--------------------------------------|------------------------|-----------------|----------|-------|---|-----|-----------------|
| | | | То | From | | | Yes | No | Yes | No | Yes | No |
| (1) | | | | | | | | | | | | |
| (2) | | | | | | | | | | | | |
| (3) | | | | | | | | | | | | |
| (4) | | | | | | | | | | | | |
| (5) | | | | | | | | | | | | |
| (6) | | | | | | | | | | | | |
| (7) | | | | | | | | | | | | |
| (8) | | | | | | | | | | | | |
| (9) | | | | | | | | | | | | |
| (10) | | | | | | | | | | | | |
| Total | | | | | | \$ | | • | | | | |

Grants or Assistance Benefiting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

| I | 0 | | | |
|-------------------------------|---|--------------------------|------------------------|---------------------------|
| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of assistance | (d) Type of assistance | (e) Purpose of assistance |
| (1) | | | | |
| (2) | | | | |
| (3) | | | | |
| (4) | | | | |
| (5) | | | | |
| (6) | | | | |
| (7) | | | | |
| (8) | | | | |
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For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Cat. No. 50056A

Schedule L (Form 990 or 990-EZ) 2020

OMB No. 1545-0047

| a, | 2020 |
|----|---------------------------|
| | Open To Pub Inspection |

Employer identification number

52-1362793

SCHEDULE L (Form 990 or 990-EZ)

Part IVBusiness Transactions Involving Interested Persons.
Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of transaction | (d) Description of transaction | organiz | aring of zation's nues? |
|---|--|---------------------------|--------------------------------|---------|-------------------------------|
| | | | | Yes | No |
| (1) MATTHEW IRBY | SEE PART V | 138,857 | SEE PART V | | ~ |
| (2) | | | | | |
| (3) | | | | | |
| (4) (5) | | | | | |
| (6) | | | | | |
| (7) | | | | | |
| (8) | | | | | |
| (9) | | | | | |
| (10) | | | | | |
| Part V Supplemental Information. Provide additional informatio | n for responses to questions | on Schedule L (see | instructions). | | |
| | | | | | |
| (SEE STATEMENT) | | | | | |
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| Return Reference - Identifier | Explanation |
|-------------------------------|---|
| | MATTHEW IRBY IS A FAMILY MEMBER OF JOHN ASHWORTH III, A FORMER OFFICER OF THE FILING ORGANIZATION. MATTHEW IRBY WAS PAID REASONABLE COMPENSATION AS AN EMPLOYEE OF THE FILING ORGANIZATION. |

Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Department of Treasury Internal Revenue Service

- Attach to Form 990 or 990-EZ.
- Go to www.irs.gov/Form990 for the latest information.



Name of the Organization UNIVERSITY OF MARYLAND MEDICAL SYSTEM CORPORATION

Employer Identification Number 52-1362793

| Return Reference - Identifier | Explanation |
|--|--|
| FORM 990, PART I, LINE 1 - BRIEF MISSION | MARYLAND AREA REGARDLESS OF THEIR ABILITY TO PAY. REVENUES ARE USED TO HELP DEFRAY THE COSTS OF SERVICES. |
| FORM 990, PART VI, LINE 11B - REVIEW OF FORM 990 BY GOVERNING BODY | THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM ("UMMS") PREPARES THE IRS FORM 990 FOR UMMS AND ITS AFFILIATES. INFORMATION NEEDED TO COMPLETE THE RETURN IS GATHERED BY ACCOUNTING PERSONNEL IN THE FINANCE SHARED SERVICES DEPARTMENT UNDER THE SUPERVISION OF THE UMMS TAX DIRECTOR. DRAFT RETURNS ARE PREPARED USING IRS- APPROVED TAX SOFTWARE. |
| | ONCE A DRAFT RETURN IS PREPARED, IT UNDERGOES MULTIPLE LEVELS OF REVIEW BOTH INTERNALLY BY UMMS TAX & FINANCE PERSONNEL, AND EXTERNALLY BY ERNST & YOUNG LLP. FOLLOWING ANY NECESSARY CHANGES TO THE RETURN, A FINAL DRAFT IS REVIEWED BY EACH AFFILIATE'S VICE PRESIDENT OF FINANCE AND/OR CFO. |
| | PRIOR TO FILING THE IRS FORM 990, THE ORGANIZATION'S BOARD CHAIRMAN, TREASURER, GOVERNANCE COMMITTEE CHAIRMAN, FINANCE COMMITTEE CHAIRMAN OR OTHER MEMBER OF THE BOARD WITH SIMILAR AUTHORITY WILL REVIEW THE IRS FORM 990. ALL BOARD MEMBERS ARE PROVIDED WITH A COPY OF THE FINAL IRS FORM 990 BEFORE FILING. |

| Return Reference - Identifier | Explanation |
|---|---|
| FORM 990, PART VI, LINE 12C - CONFLICT OF INTEREST POLICY | THE ORGANIZATION REQUIRES THAT ALL COVERED PERSONS DISCLOSE CONFLICTS OF INTEREST OR POTENTIAL CONFLICTS OF INTEREST BETWEEN THEIR PERSONAL INTERESTS AND THE INTERESTS OF THE ORGANIZATION, OR ANY ENTITY CONTROLLED BY OR OWNED IN SUBSTANTIAL PART BY THE ORGANIZATION. COVERED PERSONS MEANS ANY MEMBER OF THE ORGANIZATION'S BOARD OF DIRECTORS, A MEMBER OF A COMMITTEE OF THE BOARD, AN OFFICER, OR AN EMPLOYEE OF ORGANIZATION (INCLUDING SUBSIDIARIES) AT THE VP LEVEL OR ABOVE. |
| | THE GOVERNANCE COMMITTEE OF THE BOARD IS RESPONSIBLE FOR ADMINISTERING AND ENFORCING THE CONFLICTS OF INTEREST POLICY (POLICY). THE CHAIR OF THE GOVERNANCE COMMITTEE, HAVING REVIEWED ANY AND ALL CONFLICTS WITH THE COMMITTEE, SHALL REPORT ANNUALLY TO THE FULL BOARD ON THE ADMINISTRATION, INFRACTIONS, AND ENFORCEMENT OF THE POLICY AND SHALL REPORT AT THE EARLIEST OPPORTUNITY ALL MATTERS OF CONCERN TO THE FULL BOARD IN EXECUTIVE SESSION WHILE INTERESTED PARTIES ARE RECUSED. |
| | THE ORGANIZATION'S COMPLIANCE OFFICER IS THE RESPONSIBLE ADMINISTRATIVE AUTHORITY TO ASSIST THE BOARD IN ADMINISTERING AND ENFORCING THE CONFLICTS OF INTEREST POLICY AND BRINGING CONCERNS TO THE GOVERNANCE COMMITTEE. A QUESTIONNAIRE WHICH DISCLOSES POTENTIAL CONFLICTS OF INTEREST IS DISTRIBUTED ANNUALLY TO COVERED PERSONS. THE CHIEF COMPLIANCE OFFICER OF THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM CORPORATION (UMMS) DISTRIBUTES AND COLLECTS THE RESPONSES FOR UMMS AND OTHER AFFILIATES. |
| | THE CHIEF COMPLIANCE OFFICER REVIEWS ALL DISCLOSURE STATEMENTS FOR COMPLIANCE WITH THE CONFLICT OF INTEREST POLICY AND ANY/ALL RELATED UMMS POLICIES TO IDENTIFY ALL ACTUAL OR POTENTIAL CONFLICTS OF INTEREST. THE CHIEF COMPLIANCE OFFICER PREPARES AND SUBMITS TO THE GOVERNANCE COMMITTEE ANNUAL AND UPDATED (WHERE APPLICABLE) REPORTS SUMMARIZING ALL RELEVANT INFORMATION CONTAINED IN THE DISCLOSURE STATEMENTS. WITH RESPECT TO THE OTHER ENTITIES IN THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM, THE CHIEF COMPLIANCE OFFICER MAY BE CALLED FOR CONSULT. |
| | IF THE GOVERNANCE COMMITTEE DETERMINES THAT A CONFLICT OF INTEREST EXISTS, THE GOVERNANCE COMMITTEE SHALL NOTIFY THE COVERED PERSON, THE UMMS CHIEF EXECUTIVE OFFICER, AND THE UMMS BOARD CHAIR AND FURTHER WILL NOTIFY THE FULL BOARD AT ITS NEXT MEETING. FURTHERMORE, IN THE EVENT THE GOVERNANCE COMMITTEE DETERMINES THAT AN ACTUAL OR PERCEIVED CONFLICT OF INTEREST EXISTS, THE COMMITTEE DETERMINES THAT A CONFLICT OF INTEREST. IF THE GOVERNANCE COMMITTEE DETERMINES THAT A CONFLICT OF INTEREST. IF THE GOVERNANCE COMMITTEE DETERMINES THAT A CONFLICT OF INTEREST. IF THE GOVERNANCE COMMITTEE DETERMINES THAT A CONFLICT OF INTEREST. IF THE GOVERNANCE COMMITTEE DETERMINES THAT A CONFLICT OF INTERESTED COVERED PERSON SHALL BE RECUSED FROM ALL DELIBERATIONS AND DECISIONS CONCERNING SAID TRANSACTION OR ARRANGEMENT, ANY ARRANGEMENTS WITH THAT ENTITY, AND COMPENSATION OR BENEFITS FOR OFFICERS, DIRECTORS, AND TRUSTEES. FURTHERMORE, THE CHAIR OF THE BOARD AND THE CHAIRS OF THE GOVERNANCE COMMITTEE AND THE AUDIT AND COMPLIANCE COMMITTEE SHALL NOT HAVE ANY BUSINESS TRANSACTIONS WITH UMMS, NOR SHALL THEIR FAMILY MEMBERS. |
| | IF THE GOVERNANCE COMMITTEE DETERMINES THAT A COVERED PERSON HAS USED THEIR POSITION TO ACCRUE EXCESS BENEFITS OR TO KNOWINGLY ASSIST OTHERS IN ACCRUING EXCESS BENEFITS IN ANY WAY AT THE EXPENSE OF UMMS, THE GOVERNANCE COMMITTEE SHALL RECOMMEND TO THE EXECUTIVE COMMITTEE APPROPRIATE CORRECTIVE ACTION TO BE TAKEN. |
| | ALL INVITATIONS FOR BIDS, PROPOSALS OR SOLICITATIONS FOR OFFERS INCLUDE THE FOLLOWING PROVISION: |
| | ANY VENDOR, SUPPLIER OR CONTRACTOR MUST DISCLOSE ANY ACTUAL OR POTENTIAL TRANSACTION WITH ANY ORGANIZATION OFFICER, DIRECTOR, EMPLOYEE OR MEMBER OF THE MEDICAL STAFF, INCLUDING FAMILY MEMBERS WITHIN FIVE DAYS OF THE TRANSACTION. FAILURE TO COMPLY WITH THIS PROVISION IS A MATERIAL BREACH OF AGREEMENT. |
| | IN ADDITION, A BOARD DISCLOSURE REPORT IS FILED WITH THE MARYLAND HEALTH SERVICES COST REVIEW COMMISSION ON AN ANNUAL BASIS SHOWING ANY BUSINESS TRANSACTIONS TOTALING IN EXCESS OF \$10,000 BETWEEN THE BOARD MEMBERS AND/OR THEIR RELATED ENTITIES AND THE ORGANIZATION. |
| FORM 990, PART VI, LINE 15A - PROCESS TO ESTABLISH | THE ORGANIZATION DETERMINES THE EXECUTIVE COMPENSATION PAID TO ITS EXECUTIVES IN THE FOLLOWING MANNER PRESCRIBED IN THE IRS REGULATIONS: |
| COMPENSATION OF TOP MANAGEMENT OFFICIAL | EXECUTIVE COMPENSATION PACKAGES ARE DETERMINED BY A COMMITTEE OF THE BOARD THAT IS COMPOSED ENTIRELY OF BOARD MEMBERS WHO HAVE NO CONFLICT OF INTEREST. THE COMMITTEE ACQUIRES CREDIBLE COMPARABILITY MARKET DATA CONCERNING THE COMPENSATION PACKAGES OF SIMILARLY SITUATED EXECUTIVES. THE COMMITTEE CAREFULLY REVIEWS THAT DATA, THE EXECUTIVE'S PERFORMANCE AND THE PROPOSED COMPENSATION PACKAGES DURING THE DECISION MAKING PROCESS. THE COMMITTEE MEMORIALIZES ITS DELIBERATIONS IN DETAILED MINUTES REVIEWED AND ADOPTED AT THE NEXT-FOLLOWING MEETING. |
| | THE COMMITTEE SEEKS AN OPINION OF COUNSEL THAT IT HAS MET THE REQUIREMENTS OF THE IRS INTERMEDIATE SANCTIONS REGULATIONS. THIS PROCESS IS USED TO DETERMINE THE COMPENSATION PACKAGES FOR ALL MANAGEMENT EMPLOYEES FROM THE VICE PRESIDENT LEVEL AND UP. |

| Return Reference - Identifier | Explanation | |
|--|---|--|
| FORM 990, PART VI, LINE 15B - PROCESS TO ESTABLISH COMPENSATION OF OTHER | THE ORGANIZATION DETERMINES THE EXECUTIVE COMPENSATION PAID TO ITS THE FOLLOWING MANNER PRESCRIBED IN THE IRS REGULATIONS: | EXECUTIVES IN |
| OFFICERS OR KEY EMPLOYEES | EXECUTIVE COMPENSATION PACKAGES ARE DETERMINED BY A COMMITTEE OF IS COMPOSED ENTIRELY OF BOARD MEMBERS WHO HAVE NO CONFLICT OF INT COMMITTEE ACQUIRES CREDIBLE COMPARABILITY MARKET DATA CONCERNING COMPENSATION PACKAGES OF SIMILARLY SITUATED EXECUTIVES. THE COMMIT REVIEWS THAT DATA, THE EXECUTIVE'S PERFORMANCE AND THE PROPOSED C PACKAGES DURING THE DECISION MAKING PROCESS. THE COMMITTEE MEMOR DELIBERATIONS IN DETAILED MINUTES REVIEWED AND ADOPTED AT THE NEXT- MEETING. | EREST. THE THE TEE CAREFULLY OMPENSATION IALIZES ITS |
| | THE COMMITTEE SEEKS AN OPINION OF COUNSEL THAT IT HAS MET THE REQUI IRS INTERMEDIATE SANCTIONS REGULATIONS. THIS PROCESS IS USED TO DETE COMPENSATION PACKAGES FOR ALL MANAGEMENT EMPLOYEES FROM THE VIO LEVEL AND UP. | ERMINE THE |
| FORM 990, PART VI, LINE 19 - REQUIRED DOCUMENTS AVAILABLE TO THE PUBLIC | THE ORGANIZATION'S GOVERNING DOCUMENTS ARE MADE PUBLICLY AVAILABL STATE OF MARYLAND VIA THE SECRETARY OF STATE'S OFFICE. THE CONFLICT POLICY IS GENERALLY AVAILABLE ON THE ORGANIZATION'S OR AFFILIATE'S WE STATEMENTS ARE MADE PUBLICLY AVAILABLE ON A QUARTERLY BASIS THROUG ELECTRONIC MUNICIPAL MARKET ACCESS ("EMMA") SYSTEM. | OF INTEREST BSITE. FINANCIAL |
| FORM 990, PART VII, SECTION A - HOURS ON RELATED ENTITIES | UMMS IS A MULTI-ENTITY HEALTH CARE SYSTEM THAT INCLUDES 13 ACUTE CAR HOSPITALS, 1 ACUTE CARE HOSPITAL OWNED IN A JOINT VENTURE ARRANGEM VARIOUS SUPPORTING ENTITIES. A NUMBER OF INDIVIDUALS PROVIDE SERVICE VARIOUS ENTITIES WITHIN THE SYSTEM. IN GENERAL, THE OFFICERS AND KEY EMPLOYEES OF UMMS AVERAGE IN EXCESS OF 40 HOURS PER WEEK SERVING DIFFERENT ENTITIES THAT COMPRISE UMMS. | ENT AND IS TO |
| FORM 990, PART XI, LINE 9 - | (a) Description | (b) Amount |
| OTHER CHANGES IN NET ASSETS OR FUND BALANCES | SWAP VALUATION AND EXPENSE | 66,821,121 |
| ACCETO OTTONE BALANCEO | CIP TRANSFERS | - 343,550,295 |
| | MALPRACTICE | 745,000 |
| | HEALTH PLANS CAPITAL CONTRIL | 3,010,000 |
| | IT ENTERPRISE | 17,829,333 |
| | UCHS CAPITAL CONTRIBUTION ESCROW | - 15,000,000 |
| | CORP DEPRECIATION ALLOCATION | - 17,362,425 |
| | CHANGE IN ECONOMIC INTEREST OF FOUNDATION | 11,632,509 |
| | UMCAP LOAN | - 2,723,014 |
| | STRATEGIC PRIORITIES | 8,914,667 |
| | INVESTMENT IN MWPH | 1,801,735 |
| | EQUITY TRANSFER | 8,632,976 |
| | OTHER | 431,459 |

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury Internal Revenue Service Name of the organization

UNIVERSITY OF MARYLAND MEDICAL SYSTEM CORPORATION

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

| (a) Name, address, and EIN (if applicable) of disregarded entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Total income | (e) End-of-year assets | (f) Direct controlling entity |
|--|--------------------------------|--|----------------------------|----------------------------------|--|
| (1)36 S. PACA STREET, LLC (56-2544990) 36 S. PACA STREET, BALTIMORE, MD 21211 | RENTAL | MD | 744,000 | 11,763,000 | UMMSC |
| (2) UNIVERSITY OF MARYLAND ECARE, LLC (46-1441270) 250 W. PRATT STREET, BALTIMORE, MD 21201 | HEALTHCARE | MD | 0 | 421,886 | UMMSC |
| (3) UNIVERSITY OF MARYLAND MEDICAL CENTER (32-0443777) | HEALTHCARE | MD | 0 | 0 | UMMSC |
| 250 W. PRATT STREET, BALTIMORE, MD 21201 (4)UNIVERSITY OF MARYLAND HEALTH VENTURES (47-4794292) | HEALTHCARE | MD | 0 | 84,587,000 | UMMSC |
| 250 W. PRATT STREET, BALTIMORE, MD 21201 (5)UMRMC, LLC | HEALTHCARE | MD | 0 | 0 | UMMSC |
| 250 W. PRATT STREET, BALTIMORE, MD 21201 (6)(SEE STATEMENT) | | | | | |

Part II

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity | (g) Section 512(b)(13) controlled entity? | |
|---|--------------------------------|---|-----------------------------------|---|--|--|----|
| | | | | | | Yes | No |
| (1)BALTIMORE WASHINGTON EMERGENCY PHYS INC (52-1756326) | HEALTHCARE | MD | 501(C)(3) | 12 TYPE I | BWHS | ~ | |
| 301 HOSPITAL DRIVE, GLEN BURNIE, MD 21061 | • | | | | | | |
| (2) BALTIMORE WASHINGTON HEALTHCARE SERVICES (52-1830243) | HEALTHCARE | MD | 501(C)(3) | 12 TYPE I | UMBWMS | ~ | |
| 301 HOSPITAL DRIVE, GLEN BURNIE, MD 21061 | | | | | | | |
| (3) BALTIMORE WASHINGTON MEDICAL CENTER INC (52-0689917) | HEALTHCARE | MD | 501(C)(3) | 3 | UMBWMS | ~ | |
| 301 HOSPITAL DRIVE, GLEN BURNIE, MD 21061 | | | | | | | |
| (4) UM BALTIMORE WASHINGTON MEDICAL SYSTEM (52-1830242) | HEALTHCARE | MD | 501(C)(3) | 12 TYPE I | UMMSC | ~ | |
| 301 HOSPITAL DRIVE, GLEN BURNIE, MD 21061 | | | | | | | |
| (5) NORTH ARUNDEL DEVELOPMENT CORPORATION (52-1318404) | REAL ESTATE | MD | 501(C)(2) | | NCC | ~ | |
| 301 HOSPITAL DRIVE, GLEN BURNIE, MD 21061 | | | | | | | |
| (6)NORTH COUNTY CORPORATION (52-1591355) | REAL ESTATE | MD | 501(C)(2) | | UMBWMS | ~ | |
| 301 HOSPITAL DRIVE, GLEN BURNIE, MD 21061 | | | | | | | |
| (7)(SEE STATEMENT) | | | | | | | |
| | | | | | | | 1 |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

88



Open to Public

Inspection

Employer identification number

| Part III Identification of I because it had on | Related Organizations e or more related organ | s Taxable nizations f | as a Partners | hip. Complete it rtnership during | f the organiza the tax year. | ation answere | ed "Ye | es" o | n Form 990, Pa | art IV | , line | 34, | | | |
|---|--|--|--|--|---------------------------------|---------------------------------|--------|---|----------------|---|--------|---|--|---------------------------------------|-----------|
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | controlling Predominant Share of total income (related, income income (related, income income (related, income inc | | hare of end-of- Disproportionat | | Disproportionate Code V—UBI allocations? amount in box 20 of Schedule K-1 | | Disproportionate Code V—UBI allocations? amount in box 20 of Schedule K-1 | | Disproportionate Code V—UBI allocations? amount in box 20 of Schedule K-1 | | j) eral or aging ner? | ownership |
| | | | | | | | Yes | No | | Yes | No | | | | |
| (1) (SEE STATEMENT) | | | | | | | | | | | | | | | |
| (2) | | | | | | | | | | | | | | | |
| (3) | | | | | | | | | | | | | | | |
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| (6) | | | | | | | | | | | | | | | |
| (7) | | | | | | | | | | | | | | | |

Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year. Part IV

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Type of entity (C corp, S corp, or trust) | (f) Share of total income | (g) Share of end-of-year assets | (h) Percentage ownership | (Section 5 conti ent | i) 512(b)(13) rolled ity? |
|---|--------------------------------|---|-------------------------------------|---|--|--|--------------------------------|--------------------------------|---|
| | | | | | | | | Yes | No |
| (1) (SEE STATEMENT) | | | | | | | | | |
| (2) | | | | | | | | | |
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| (6) | | | | | | | | | |
| (7) | | | | | | | | | |

Schedule R (Form 990) 2020

Part V

| Not | Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule. | | | | | Yes | No |
|------|---|---------------------------|--------------------------|------------------------------|---------|----------|------|
| 1 | During the tax year, did the organization engage in any of the following transactions with one | or more related organ | izations listed in Parts | : 11_11/2 | | 100 | |
| 'a | Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity | • | | | 1a | ~ | |
| b | Gift, grant, or capital contribution to related organization(s) | | | - | 1b | ~ | |
| c | Gift, grant, or capital contribution from related organization(s) | | | | 1c | ~ | |
| _ | Loans or loan guarantees to or for related organization(s) | | | | - | ~ | |
| d | | | | - | 1d | v v | |
| е | Loans or loan guarantees by related organization(s) | | | | 1e | V | |
| | | | | - | | | _ |
| f | Dividends from related organization(s) | | | - | 1f | | ~ |
| g | Sale of assets to related organization(s) | | | - | 1g | | ~ |
| h | Purchase of assets from related organization(s) | | | - | 1h | | ~ |
| i | Exchange of assets with related organization(s) | | | | 1i | | ~ |
| j | Lease of facilities, equipment, or other assets to related organization(s) | | | [| 1j | | ~ |
| | | | | ļ | | | |
| k | Lease of facilities, equipment, or other assets from related organization(s) | | | | 1k | | ~ |
| I. | Performance of services or membership or fundraising solicitations for related organization(s) | | | [| 11 | ~ | |
| m | Performance of services or membership or fundraising solicitations by related organization(s) | | | [| 1m | ~ | |
| n | Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) . | | | | 1n | ~ | |
| ο | Sharing of paid employees with related organization(s) | | | | 10 | ~ | |
| • | | | | | | - | |
| g | Reimbursement paid to related organization(s) for expenses | | | | 1p | | ~ |
| q | Reimbursement paid by related organization(s) for expenses | | | | 1q | ~ | |
| ч | | | | | 19 | • | |
| r | Other transfer of cash or property to related organization(s) | | | | 1r | | ~ |
| s | Other transfer of cash or property from related organization(s) | | | | 1s | | ~ |
| 2 | If the answer to any of the above is "Yes," see the instructions for information on who must c | | | | | shol | - |
| | · · · · · · · · · · · · · · · · · · · | | | · · · | ii uiit | 51101 | |
| | (a) Name of related organization | (b) Transaction | (c) Amount involved | (d) Method of determining | amour | ıt invol | ved |
| | | type (a-s) | | include of dotoining | annoan | | |
| | //SJ HEALTH SYSTEM, LLC | | 4 959 999 | | | | |
| | NOT HEALTH STSTEM, LLC | A | 1,858,083 | FIVIV | | | |
| | ALTIMORE WASHINGTON MEDICAL CENTER, INC. | | | | | | |
| В | ALTIMORE WASHINGTON MEDICAL CENTER, INC. | L | 2,723,971 | FMV | | | |
| _(2) | ALTIMORE WASHINGTON MEDICAL CENTER, INC. | | | | | | |
| B | ALTIMORE WASHINGTON MEDICAL CENTER, INC. | 0 | 1,247,753 | FMV | | | |
| (3) | | | | | | | |
| B | ALTIMORE WASHINGTON MEDICAL CENTER, INC. | Q | 50,382,592 | FMV | | | |
| (4) | | | | | | | |
| С | VISTA MEDICAL CENTER, INC. | L | 833,714 | FMV | | | |
| (5) | | | | | | | |
| (S | EE STATEMENT) | | | | | | |
| (6) | | | | | | | |
| | | 1 | 1 | Schedule R | (Forn | n 990) | 2020 |

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| | (a) Name, address, and EIN of entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | income (related, unrelated, excluded from tax under | Are all p sec 501 organiz | tion (c)(3) | (f) Share of total income | (g) Share of end-of-year assets | Disprop | h) ortionate ttions? | (i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) | Gene mana part | eral or aging | (k) Percentage ownership |
|------|---|--------------------------------|--|---|------------------------------------|----------------|--|---|---------|----------------------------|---|----------------------|------------------|--------------------------------|
| | | | | sections 512-514) | Yes | No | | | Yes | No | | Yes | No | |
| (1) | | | | | | | | | | | | | | |
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| (13) | | | | | | | | | | | | | | |
| (14) | | | | | | | | | | | | | | |
| (15) | | | | | | | | | | | | | | |
| (16) | | | | | | | | | | | | | | |

| (a) Name, address and EIN of disregarded entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Total Income | (e) End-of-year assets | (f) Direct controlling entity |
|--|----------------------|--|------------------|---------------------------|----------------------------------|
| (6) UMMC I, LLC (38-3945516) 250 W. PRATT STREET, BALTIMORE, MD 21201 | HEALTHCARE | MD | 0 | 0 | UMMSC |
| (7) UNIVERSITY OF MD QUALITY CARE NETWORK (37-1824357) 250 W. PRATT STREET, BALTIMORE, MD 21201 | HEALTHCARE | MD | 400,000 | 196,000 | UMMSC |
| (8) UNIVERSITY OF MARYLAND CARE TRANSFORMATION ORGANIZATION, LLC (83-1206196) 250 W. PRATT STREET, BALTIMORE, MD 21201 | HEALTHCARE | MD | 5,712,000 | 998,000 | UMMSC |
| (9) UMMS AMBULATORY CARE, LLC (84-4670595) 250 W. PRATT STREET, BALTIMORE, MD 21201 | HEALTHCARE | MD | 24,175,000 | 8,134,000 | UMMSC |
| (10) UNIVERSITY OF MARYLAND MEDICAL REGIONAL SUPPLIER SERVICES, LLC (45-5565991) 7601 OSLER DRIVE, TOWSON, MD 21204 | HEALTHCARE | MD | 24,094,000 | 1,338,000 | UMMSC |
| (11) CHOICEONE URGENT CARE OF BALTIMORE, LLC (47-3387489) 250 W. PRATT STREET, BALTIMORE, MD 21201 | HEALTHCARE | MD | 0 | 0 | UMAC |
| (12) CHOICEONE URGENT CARE OF BALTIMORE 2, LLC (82-3238125) 250 W. PRATT STREET, BALTIMORE, MD 21201 | HEALTHCARE | MD | 0 | 0 | UMAC |
| (13) CHOICEONE URGENT CARE OF EASTERN SHORE, LLC (35-2541916) 250 W. PRATT STREET, BALTIMORE, MD 21201 | HEALTHCARE | MD | 0 | 0 | UMAC |
| (14) CHOICEONE URGENT CARE OF UPPER CHESAPEAKE, LLC (35-2539267) 250 W. PRATT STREET, BALTIMORE, MD 21201 | HEALTHCARE | MD | 0 | 0 | UMAC |

| (a) Name, address and EIN of related organization | (b) Primary Activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity | 512(b | ection b)(13) ed entity? |
|---|--------------------------------|--|-------------------------|--|-------------------------------|-------|--------------------------------|
| | | | | | | Yes | No No |
| (7) CHESTER RIVER HEALTH FOUNDATION INC (52-1338861) 100 BROWN STREET, CHESTERTOWN, MD 21620 | FUNDRAISING | MD | 501(C)(3) | 8 | UMSRH | ~ | |
| (8) UNIV OF MD SHORE REGIONAL HEALTH, INC (52-2046500) 100 BROWN STREET, CHESTERTOWN, MD 21620 | HEALTHCARE | MD | 501(C)(3) | 12 TYPE I | UMMSC | ~ | |
| (9) CHESTER RIVER HOSPITAL CENTER (52-0679694) 100 BROWN STREET, CHESTERTOWN, MD 21620 | HEALTHCARE | MD | 501(C)(3) | 3 | UMSRH | 1 | |
| (10) CHESTER RIVER MANOR INC (52-6070333) 200 MORGNEC ROAD, CHESTERTOWN, MD 21620 | HEALTHCARE | MD | 501(C)(3) | 10 | UMSRH | 1 | |
| (11) MARYLAND GENERAL CLINICAL PRACTICE GROUP (52-1566211) 827 LINDEN AVENUE, BALTIMORE, MD 21201 | HEALTHCARE | MD | 501(C)(3) | 12 TYPE II | UMMTH | 1 | |
| (12) UNIVERSITY OF MARYLAND MIDTOWN HEALTH, INC (52-1175337) 827 LINDEN AVENUE, BALTIMORE, MD 21201 | HEALTHCARE | MD | 501(C)(3) | 12 TYPE II | UMMSC | 1 | |
| (13) MARYLAND GENERAL HOSPITAL INC (52-0591667) 827 LINDEN AVENUE, BALTIMORE, MD 21201 | HEALTHCARE | MD | 501(C)(3) | 3 | UMMTH | 1 | |
| (14) CARE HEALTH SERVICES INC (52-1510269) 219 SOUTH WASHINGTON STREET, EASTON, MD 21601 | HEALTHCARE | MD | 501(C)(3) | 10 | SHS | 1 | |
| (15) MEMORIAL HOSPITAL FOUNDATION INC (52-1282080) 219 SOUTH WASHINGTON STREET, EASTON, MD 21601 | FUNDRAISING | MD | 501(C)(3) | 12 TYPE I | SHS | 1 | |
| (16) UNIVERSITY OF MARYLAND COMMUNITY MEDICAL (52-1874111) 22 SOUTH GREENE STREET, BALTIMORE, MD 21201 | HEALTHCARE | MD | 501(C)(3) | 3 | UMSRH | ~ | |
| (17) SHORE HEALTH SYSTEM INC (52-0160538) 219 SOUTH WASHINGTON STREET, EASTON, MD 21601 | HEALTHCARE | MD | 501(C)(3) | 3 | UMSRH | ~ | |
| (18) JAMES LAWRENCE KERNAN HOSPITAL INC (52-0591639) 2200 KERNAN DRIVE, BALTIMORE, MD 21207 | HEALTHCARE | MD | 501(C)(3) | 3 | UMMSC | 1 | |
| (19) UMMS FOUNDATION, INC (52-2238893) 22 SOUTH GREENE STREET, BALTIMORE, MD 21201 | FUNDRAISING | MD | 501(C)(3) | 12 TYPE I | UMMSC | ~ | |
| (20) UNIVERSITY OF MARYLAND CHARLES REGIONAL (52-2155576) PO BOX 1070, LA PLATA, MD 20646 | HEALTHCARE | MD | 501(C)(3) | 12 TYPE III-FI | UMMSC | ~ | |
| (21) CIVISTA MEDICAL CENTER, INC (52-0445374) PO BOX 1070, LA PLATA, MD 20646 | HEALTHCARE | MD | 501(C)(3) | 3 | UMCRH | ~ | |
| (22) CHARLES REGIONAL MEDICAL CENTER FOUNDATION (52-1414564) PO BOX 1070, LA PLATA, MD 20646 | FUNDRAISING | MD | 501(C)(3) | 12 TYPE I | UMCRH | ~ | |
| (23) UNIV OF MD ST. JOSEPH FOUNDATION, INC (52-1681044) 7601 OSLER DRIVE, TOWSON, MD 21204 | FUNDRAISING | MD | 501(C)(3) | 12 TYPE I | UMSJHS | ~ | |
| (24) UMSJ HEALTH SYSTEM, LLC (46-2097818) 7601 OSLER DRIVE, TOWSON, MD 21204 | HEALTHCARE | MD | 501(C)(3) | 3 | UMMSC | ~ | |
| (25) HARFORD MEMORIAL HOSPITAL, INC (52-0591484) 520 UPPER CHESAPEAKE DR, BEL AIR, MD 21014 | HEALTHCARE | MD | 501(C)(3) | 3 | UMUCHS | ~ | |
| (26) UM UPPER CHESAPEAKE HEALTH SYSTEM, INC (52-1398513) 520 UPPER CHESAPEAKE DR, BEL AIR, MD 21014 | HEALTHCARE | MD | 501(C)(3) | 12 TYPE III-O | UMMSC | ~ | |
| (27) UPPER CHESAPEAKE HEALTH FOUNDATION, INC (52-1398507) 520 UPPER CHESAPEAKE DR, BEL AIR, MD 21014 | FUNDRAISING | MD | 501(C)(3) | 12 TYPE I | UMUCHS | ~ | |
| (28) UPPER CHESAPEAKE MEDICAL CENTER, INC (52-1253920) 520 UPPER CHESAPEAKE DR, BEL AIR, MD 21014 | HEALTHCARE | MD | 501(C)(3) | 3 | UMUCHS | ~ | |
| (29) UPPER CHESAPEAKE MEDICAL SERVICES, INC (52-1501734) 520 UPPER CHESAPEAKE DR, BEL AIR, MD 21014 | HEALTHCARE | MD | 501(C)(3) | 10 | UMUCHS | 1 | |

| (a) Name, address and EIN of related organization | (b) Primary Activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity | (g) Se 512(b controlle | o)(13) |
|---|--------------------------------|--|-------------------------|--|-------------------------------|------------------------------|--------|
| | | | | | | Yes | No |
| (30) UPPER CHESAPEAKE PROPERTIES, INC (52-1907237) 520 UPPER CHESAPEAKE DR, BEL AIR, MD 21014 | REAL ESTATE | MD | 501(C)(2) | | UMUCHS | ~ | |
| (31) UPPER CHES RESIDENTIAL HOSPICE HOUSE, INC (26-0737028) 520 UPPER CHESAPEAKE DR, BEL AIR, MD 21014 | HOSPICE | MD | 501(C)(3) | 10 | UMUCHS | ~ | |
| (32) HARFORD CRISIS CENTER, INC (52-1229742) 520 UPPER CHESAPEAKE DR, BEL AIR, MD 21014 | HOME CARE | MD | 501(C)(3) | 12 TYPE II | UMUCHS | ~ | |
| (33) DIMENSIONS HEALTH CORPORATION (52-1289729) 901 HARRY S. TRUMAN DRIVE N, UPPER MARLBORO, MD 20774 | HEALTHCARE | MD | 501(C)(3) | 3 | UMMSC | ~ | |
| (34) DIMENSIONS HEALTHCARE ASSOCIATES (52-1902711) 901 HARRY S. TRUMAN DRIVE N, UPPER MARLBORO, MD 20774 | HEALTHCARE | MD | 501(C)(3) | 12 TYPE I | UMCAPRH | ~ | |
| (35) UM CAPITAL REGION HEALTH, INC (82-3596114) 250 W PRATT ST, STE 2400, BALTIMORE, MD 21201 | HEALTHCARE | MD | 501(C)(3) | 12 TYPE III-FI | UMMSC | ~ | |
| (36) UCH LEGACY FUNDING CORPORATION (52-0882914) 520 UPPER CHESAPEAKE DR, BEL AIR, MD 21014 | FUNDRAISING | MD | 501(C)(3) | 12 TYPE II | UMUCHS | ~ | |

| (a) Name, address and EIN of related organization | (b) Primary Activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Predominant income related, unrelated, excluded from tax under sections 512- 514 | (f) Share of total income | (g) Share of end-of-year assets | Dispi tion alloc s | ation ? | (i) Code V - UBI amount in box 20 of Schedule K- 1 (Form 1065) | Gen c mana parti | r aging ner? | (k) Percentage ownership |
|--|----------------------|--|-------------------------------------|---|---------------------------|---------------------------------------|-----------------------------|------------|---|---------------------------|--------------------|---------------------------------------|
| | | | | | | | Yes | No | 1065) | Yes | No | |
| (1) ARUNDEL PHYSICIANS ASSOCIATES (52- 2000762) 301 HOSPITAL DRIVE, GLEN BURNIE, MD 21061 | HEALTHCARE | MD | APA, INC | N/A | N/A | N/A | | 1 | | | ~ | |
| (2) BALTIMORE WASHINGTON IMAGING (20- 0806027) 301 HOSPITAL DRIVE, GLEN BURNIE, MD 21061 | HEALTHCARE | MD | UMBWMS | N/A | N/A | N/A | | 1 | | | ~ | |
| (3) UNIVERSITYCARE LLC (52-1914892) 22 SOUTH GREENE STREET, BALTIMORE, MD 21201 | HEALTHCARE | MD | UMMSC | RELATED | 74,489 | 3,852,678 | | 1 | | | ~ | 90.00 |
| (4) O'DEA MEDICAL ARTS LIMITED PAR (52- 1682964) 7601 OSLER DRIVE, TOWSON, MD 21204 | RENTAL | MD | SJMC PROP. | N/A | N/A | N/A | | 1 | | | ~ | |
| (5) ADVANCED IMAGING AT ST JOSEPH (52- 1958002) 7601 OSLER DRIVE, TOWSON, MD 21204 | HEALTHCARE | MD | UMSJMC | N/A | N/A | N/A | | 1 | | | ~ | |
| (6) UNIVERSITY OF MARYLAND CHARLES (30- 0956382) PO BOX 1070, LAPLATA, MD 20646 | HEALTHCARE | MD | UMCRCP | N/A | N/A | N/A | | 1 | | | ~ | |
| (7) BALTIMORE ASC VENTURES, LLC (82- 4133899) 7620 YORK ROAD, TOWSON, MD 21204 | HEALTHCARE | DE | UMSJMC | N/A | N/A | N/A | | 1 | | | ~ | |
| (8) UCHS/UMMS REAL ESTATE TRUST (27- 6803540) 520 UPPER CHESAPEAKE DRIVE, BEL AIR, MD 21014 | HOLDING CO | MD | UMMSC | RELATED | 0 | 2,405,203 | | ~ | | 1 | | 80.00 |

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (continued)

| (a) Name, address and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Type of entity (C-corp, S-corp or trust) | (f) Share of total income | (g) Share of end-of-year assets | (h) Percentage ownership | (i) Se 512(b contr enti Yes | o)(13) olled |
|---|-------------------------|---|-------------------------------------|--|---------------------------|---------------------------------------|-----------------------------|---|-----------------|
| (1) ARUNDEL PHYSICIANS ASSOCIATES, INC (52-1992649) 301 HOSPITAL DRIVE, GLEN BURNIE, MD 21061 | HEALTHCARE | MD | N/A | C CORPORATION | N/A | N/A | N/A | ~ | |
| (2) BALTIMORE WASHINGTON HEALTH ENTERPRISES (52- 1936656) 301 HOSPITAL DRIVE, GLEN BURNIE, MD 21061 | HEALTHCARE | MD | N/A | C CORPORATION | N/A | N/A | N/A | ~ | |
| (3) BW PROFESSIONAL SERVICES, INC (52-1655640) 301 HOSPITAL DRIVE, GLEN BURNIE, MD 21061 | HEALTHCARE | MD | N/A | C CORPORATION | N/A | N/A | N/A | < | |
| (4) NA EXECUTIVE BUILDING CONDO ASSN, INC 301 HOSPITAL DRIVE, GLEN BURNIE, MD 21061 | REAL ESTATE | MD | N/A | C CORPORATION | N/A | N/A | N/A | ~ | |
| (5) UM CHARLES REGIONAL CARE PARTNERS (52- 2176314) PO BOX 1070, LA PLATA, MD 20646 | HEALTHCARE | MD | N/A | C CORPORATION | N/A | N/A | N/A | ~ | |
| (6) UNIVERSITY MIDTOWN PROF CENTER (52-1891126) 827 LINDEN AVENUE, BALTIMORE, MD 21201 | REAL ESTATE | MD | N/A | C CORPORATION | N/A | N/A | N/A | ~ | |
| (7) UNIVERSITY OF MARYLAND HEALTH ADVANTAGE (46- 1411902) 22 SOUTH GREENE STREET, BALTIMORE, MD 21201 | INSURANCE | MD | N/A | C CORPORATION | N/A | N/A | N/A | < | |
| (8) UNIVERSITY OF MARYLAND HEALTH PARTNERS (45- 2815803) 22 SOUTH GREENE STREET, BALTIMORE, MD 21201 | INSURANCE | MD | N/A | C CORPORATION | N/A | N/A | N/A | < | |
| (9) UNIVERSITY OF MARYLAND MEDICAL SYSTEM HE (45- 2815722) 22 SOUTH GREENE STREET, BALTIMORE, MD 21201 | INSURANCE | MD | N/A | C CORPORATION | N/A | N/A | N/A | ~ | |
| (10) UPPER CHESAPEAKE HEALTH VENTURES, INC (52- 2031264) 520 UPPER CHESAPEAKE DR, BEL AIR, MD 21014 | HEALTHCARE | MD | N/A | C CORPORATION | N/A | N/A | N/A | < | |
| (11) UPPER CHESAPEAKE MEDICAL CENTER LAND CON (77-0674478) 520 UPPER CHESAPEAKE DR, BEL AIR, MD 21014 | REAL ESTATE | MD | N/A | C CORPORATION | N/A | N/A | N/A | < | |
| (12) UPPER CHESAPEAKE MEDICAL OFFICE BUILDING (52-1946829) 520 UPPER CHESAPEAKE DR, BEL AIR, MD 21014 | REAL ESTATE | MD | N/A | C CORPORATION | N/A | N/A | N/A | ~ | |
| (13) SHORE ORTHOPEDICS, INC (37-1817262) 219 S WASHINGTON STREET, EASTON, MD 21601 | HEALTHCARE | MD | N/A | C CORPORATION | N/A | N/A | N/A | < | |
| (14) MADISON MANOR, INC (52-1269059) 5801 42ND AVE, HYATTSVILLE, MD 20781 | HEALTHCARE | MD | N/A | C CORPORATION | N/A | N/A | N/A | < | |
| (15) AFFILIATED ENTERPRISES, INC (52-1542144) 3001 HOSPITAL DRIVE, CHEVERLY, MD 20785 | HEALTHCARE | MD | N/A | C CORPORATION | N/A | N/A | N/A | ~ | |
| (16) DIMENSIONS ASSURANCE LTD (98-0348082) PO BOX 1363, GENESIS BLDG, GRAND CAYMAN, CJ | INSURANCE | CAYMAN ISLANDS | YES | C CORPORATION | 0 | 31,959,092 | 100.00 | ~ | |
| (17) RIVERSIDE HEALTH OF DELAWARE, INC (46-3205820) 1966 GREENSPRING DRIVE, STE 600, TIMONIUM, MD 21093 | HEALTHCARE | DE | N/A | C CORPORATION | N/A | N/A | N/A | < | |
| (18) RIVERSIDE HEALTH OF DC, INC (46-1411713) 1966 GREENSPRING DRIVE, STE 600, TIMONIUM, MD 21093 | HEALTHCARE | DC | N/A | C CORPORATION | N/A | N/A | N/A | ✓ | |

Part V Transactions with Related Organizations (continued)

| (a) Name of other organization | (b) Transaction type (a-s) | (c) Amount Involved | (d) Method of determining amount involved |
|--|----------------------------|---------------------|---|
| (6) CIVISTA MEDICAL CENTER, INC. | Q | 16,565,088 | FMV |
| (7) JAMES LAWRENCE KERNAN HOSPITAL INC. | L | 752,027 | FMV |
| (8) JAMES LAWRENCE KERNAN HOSPITAL INC | 0 | 929,053 | FMV |
| (9) JAMES LAWRENCE KERNAN HOSPITAL INC. | Q | 11,671,669 | FMV |
| (10) MARYLAND GENERAL HOSPITAL INC. | L | 1,814,332 | FMV |
| (11) MARYLAND GENERAL HOSPITAL INC | Μ | 9,595,722 | FMV |
| (12) MARYLAND GENERAL HOSPITAL INC. | 0 | 3,072,934 | FMV |
| (13) MARYLAND GENERAL HOSPITAL INC | Q | 43,517,020 | FMV |
| (14) SHORE HEALTH SYSTEM INC | L | 1,645,300 | FMV |
| (15) SHORE HEALTH SYSTEM INC. | 0 | 162,183 | FMV |
| (16) SHORE HEALTH SYSTEM INC. | Q | 39,818,197 | FMV |
| (17) UMSJ HEALTH SYSTEM, LLC | L | 2,242,881 | FMV |
| (18) UMSJ HEALTH SYSTEM, LLC | Μ | 17,438,680 | FMV |
| (19) UMSJ HEALTH SYSTEM, LLC | Q | 45,151,741 | FMV |
| (20) UNIVERSITY OF MARYLAND UPPER CHESAPEAKE HEALTH SYSTEM, INC. | L | 680,172 | FMV |
| (21) UNIVERSITY OF MARYLAND UPPER CHESAPEAKE HEALTH SYSTEM, INC. | м | 11,608,511 | FMV |
| (22) UNIVERSITY OF MARYLAND UPPER CHESAPEAKE HEALTH SYSTEM, INC. | 0 | 1,287,392 | FMV |
| (23) UNIVERSITY OF MARYLAND UPPER CHESAPEAKE HEALTH SYSTEM, INC. | Q | 41,531,319 | FMV |
| (24) UM CAPITAL REGION HEALTH, INC. | L | 796,575 | FMV |
| (25) UM CAPITAL REGION HEALTH, INC. | 0 | 411,147 | FMV |
| (26) UM CAPITAL REGION HEALTH, INC. | Q | 38,534,248 | FMV |
| (27) UNIVERSITY OF MARYLAND MEDICAL SYSTEM FOUNDATION, INC. | С | 4,180,326 | FMV |

CONSOLIDATED FINANCIAL STATEMENTS

University of Maryland Medical System Corporation and Subsidiaries Years Ended June 30, 2021 and 2020 With Report of Independent Auditors

Ernst & Young LLP



Consolidated Financial Statements

Years Ended June 30, 2021 and 2020

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Report of Independent Auditors

The Board of Directors University of Maryland Medical System Corporation

We have audited the accompanying consolidated financial statements of University of Maryland Medical System Corporation and Subsidiaries, which comprise the consolidated balance sheets as of June 30, 2021 and 2020, and the related consolidated statements of operations, changes in net assets, and cash flows for the years then ended, and the related notes to the consolidated financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in conformity with U.S. generally accepted accounting principles; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free of material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of University of Maryland Medical System Corporation and Subsidiaries at June 30, 2021 and 2020, and the consolidated results of their operations, changes in their net assets, and their cash flows for the years then ended in conformity with U.S. generally accepted accounting principles.

Ernst + Young LLP

October 28, 2021

Consolidated Balance Sheets (In Thousands)

| | | Jui | ne 30 | |
|---|----|-----------|-------|-----------|
| | | 2021 | | 2020 |
| Assets | | | | |
| Current assets: | | | | |
| Cash and cash equivalents | \$ | 858,543 | \$ | 961,647 |
| Assets limited as to use, current portion | | 54,457 | | 64,026 |
| Accounts receivable: | | | | |
| Patient accounts receivable, net | | 529,825 | | 472,351 |
| Other | | 223,549 | | 118,228 |
| Inventories | | 105,076 | | 105,879 |
| Assets held for sale | | - | | 149,563 |
| Prepaid expenses and other current assets | | 32,233 | | 60,178 |
| Total current assets | | 1,803,683 | | 1,931,872 |
| Investments | | 1,355,157 | | 927,366 |
| Assets limited as to use, less current portion | | 1,338,262 | | 1,113,986 |
| Property and equipment, net | | 2,753,060 | | 2,556,548 |
| Investments in joint ventures | | 103,098 | | 92,485 |
| Other assets | | 501,852 | | 517,654 |
| Total assets | \$ | 7,855,112 | \$ | 7,139,911 |
| Liabilities and net assets Current liabilities: | | | | |
| Trade accounts payable | \$ | 429,032 | \$ | 302,133 |
| Accrued payroll and benefits | * | 343,770 | * | 282,410 |
| Advances from third-party payors | | 563,933 | | 773,947 |
| Lines of credit | | 113,000 | | 193,500 |
| Short-term financing | | _ | | 150,000 |
| Other current liabilities | | 133,624 | | 129,813 |
| Liabilities held for sale | | , | | 65,461 |
| Long-term debt subject to short-term remarketing arrangements | | 153,510 | | 28,794 |
| Current portion of long-term debt | | 29,751 | | 40,468 |
| Total current liabilities | | 1,766,620 | | 1,966,526 |
| Long-term debt, less current portion and amount subject to | | | | |
| short-term remarketing arrangements | | 1,788,367 | | 1,438,257 |
| Other long-term liabilities | | 757,633 | | 653,388 |
| Interest rate swap liabilities | | 203,609 | | 270,430 |
| Total liabilities | | 4,516,229 | | 4,328,601 |
| Net assets: | | | | |
| Without donor restrictions | | 3,036,143 | | 2,055,346 |
| With donor restrictions | | 302,740 | | 755,964 |
| Total net assets | | 3,338,883 | | 2,811,310 |
| Total liabilities and net assets | \$ | 7,855,112 | \$ | 7,139,911 |

See accompanying notes to consolidated financial statements.

2107-3824131

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Consolidated Statements of Operations and Changes in Net Assets (In Thousands)

| | | Year Ende 2021 | ed June 30 2020 |
|---|----|-------------------|--------------------|
| Operating revenue, gains, and other support: | - | | * • • • • • • • • |
| Net patient service revenue | \$ | , , | \$ 3,915,931 |
| State and county support | | 20,025 | 19,737 |
| CARES Act – Provider relief funds | | 155,723 | 199,632 |
| Other revenue | | 305,251 | 228,754 |
| Total operating revenue, gains, and other support | | 4,769,841 | 4,364,054 |
| Operating expenses: | | | |
| Salaries, wages, and benefits | | 2,428,690 | 2,230,484 |
| Expendable supplies | | 882,966 | 760,113 |
| Purchased services | | 705,847 | 696,028 |
| Contracted services | | 305,273 | 276,959 |
| Depreciation and amortization | | 244,277 | 235,891 |
| Interest expense | | 32,467 | 46,561 |
| Total operating expenses | | 4,599,520 | 4,246,036 |
| Income from continuing operations | | 170,321 | 118,018 |
| Nonoperating income and expenses, net: | | | |
| Unrestricted contributions | | 3,882 | 9,293 |
| Equity in net income of joint ventures | | 11,230 | 3,536 |
| Investment income, net | | 41,377 | 24,635 |
| Change in fair value of investments | | 184,661 | (4,884) |
| Change in fair value of undesignated interest rate swaps | | 65,325 | (75,811) |
| Other nonoperating losses, net | | (38,888) | (24,376) |
| Loss on early extinguishment of debt | | (8,565) | _ |
| Excess of revenues over expenses from continuing operations | | 429,343 | 50,411 |
| (Loss) gain on discontinued operations, net | | (529) | 19,599 |
| Excess of revenues over expenses | \$ | · · · · | \$ 70,010 |

Consolidated Statements of Operations and Changes in Net Assets (continued) (In Thousands)

| | | thout Donor Restrictions | ith Donor estrictions | Total |
|---|----|-----------------------------|--------------------------|-----------|
| Balance at June 30, 2019 | \$ | 1,973,405 | \$ 764,219 \$ | 2,737,624 |
| Excess of revenues over expenses from continuing | | | | |
| operations | | 50,411 | _ | 50,411 |
| Gain on discontinued operations, net | | 19,599 | - | 19,599 |
| Investment gains, net | | — | 1,206 | 1,206 |
| State support for capital | | — | 20,803 | 20,803 |
| Contributions, net | | _ | 18,111 | 18,111 |
| Net assets released from restrictions used for operations | | | | |
| and nonoperating activities | | _ | (6,307) | (6,307) |
| Net assets released from restrictions used for purchase | | | | |
| of property and equipment | | 18,791 | (18,791) | _ |
| Change in economic and beneficial interests in the net | | | | |
| assets of related organizations | | 27,283 | (27,283) | _ |
| Change in funded status of defined benefit pension plans | | (36,971) | _ | (36,971) |
| Other | | 2,828 | 4,006 | 6,834 |
| Increase (decrease) in net assets | | 81,941 | (8,255) | 73,686 |
| Balance at June 30, 2020 | | 2,055,346 | 755,964 | 2,811,310 |
| Excess of revenues over expenses from continuing | | | | |
| operations | | 429,343 | _ | 429,343 |
| Loss on discontinued operations, net | | (529) | _ | (529) |
| Investment gains, net | | _ | 15,589 | 15,589 |
| State support for capital | | _ | 15,189 | 15,189 |
| Contributions, net | | _ | 15,603 | 15,603 |
| Net assets released from restrictions used for operations | | | | |
| and nonoperating activities | | _ | (7,597) | (7,597) |
| Net assets released from restrictions used for purchase | | | | |
| of property and equipment | | 386,238 | (386,238) | _ |
| Change in economic and beneficial interests in the net | | | | |
| assets of related organizations | | 120,495 | (107,725) | 12,770 |
| Change in funded status of defined benefit pension plans | | 52,567 | _ | 52,567 |
| Other | | (7,317) | 1,955 | (5,362) |
| Increase (decrease) in net assets | _ | 980,797 | (453,224) | 527,573 |
| Balance at June 30, 2021 | \$ | 3,036,143 | \$ 302,740 \$ | 3,338,883 |

See accompanying notes to consolidated financial statements.

Consolidated Statements of Cash Flows (In Thousands)

| | | Year Ended June 30 2021 2020 | |
|--|----|---------------------------------|-----------|
| Operating activities | | | |
| Increase in net assets | \$ | 527,573 \$ | 73,686 |
| Adjustments to reconcile increase in net assets to net cash | | | |
| provided by operating activities: | | | |
| Depreciation and amortization | | 244,277 | 235,891 |
| Amortization of bond premium and deferred financing costs | | (2,438) | 1,477 |
| Net realized gains and change in fair value of investments | | (226,038) | (3,183) |
| Equity in net income of joint ventures | | (11,230) | (3,536) |
| Change in economic and beneficial interests in net assets of | | | |
| related organizations | | (14,741) | 27,281 |
| Change in fair value of interest rate swaps | | (65,325) | 74,256 |
| Change in funded status of defined benefit pension plans | | 52,567 | 36,971 |
| Restricted contributions, grants and other support, net | | (46,381) | (40,120) |
| Loss on early extinguishment of debt | | 8,565 | _ |
| Loss on divestiture of UM Health Plans | | 3,266 | _ |
| Change in operating assets and liabilities: | | | |
| Patient accounts receivable | | (57,474) | (13,027) |
| Other receivables, prepaid expenses, other current assets, | | | |
| and other assets | | (97,198) | (76,747) |
| Inventories | | 803 | (35,401) |
| Trade accounts payable, accrued payroll and benefits, | | | |
| other current liabilities, and other long-term liabilities | | 231,300 | 74,235 |
| Advances from third-party payors | | (210,014) | 634,784 |
| Net cash provided by operating activities | | 337,512 | 986,567 |
| Investing activities | | | |
| Purchases and sales of investments and assets limited | | | |
| as to use, net | | (467,307) | 125,958 |
| Purchases of alternative investments | | (72,432) | (79,572) |
| Sales of alternative investments | | 91,351 | 101,417 |
| Purchase of UM Ambulatory Care, LLC, net cash acquired | | _ | (608) |
| Purchases of property and equipment | | (440,572) | (461,896) |
| Sale of UM Health Plan, LLC net cash proceeds | | 65,555 | _ |
| Transfer of funds from UCH Legacy Funding Corp | | 122,504 | _ |
| Distributions from joint ventures, net | | 2,327 | 1,922 |
| Net cash used in investing activities | | (698,574) | (312,779) |
| C C | | | |

Consolidated Statements of Cash Flows (continued) (In Thousands)

| | | Year Ended June 30 | | |
|--|----|--------------------|-----------|--|
| | | 2021 | 2020 | |
| Financing activities | | | | |
| Proceeds from long-term debt | \$ | 783,994 \$ | — | |
| Payment of debt issuance costs | | (5,484) | (45,434) | |
| Repayment of long-term debt and capital leases | | (470,528) | _ | |
| (Repayments of) draws on lines of credit, net | | (80,500) | 32,200 | |
| Restricted contributions, grants, and other support | | 46,381 | 40,120 | |
| Net cash provided by financing activities | | 273,863 | 26,886 | |
| Net (decrease) increase in cash, cash equivalents, and | | | | |
| restricted cash | | (87,199) | 700,674 | |
| Cash, cash equivalents, and restricted cash, beginning of year | | 1,212,623 | 511,949 | |
| Cash, cash equivalents, and restricted cash, end of year | \$ | 1,125,424 \$ | 1,212,623 | |
| Cash and cash equivalents | \$ | 858,543 \$ | 961,647 | |
| Restricted cash included in assets limited as to use | - | 266,881 | 250,976 | |
| Cash, cash equivalents, and restricted cash, end of year | \$ | 1,125,424 \$ | 1,212,623 | |
| Discontinued operations | | | | |
| Operating activities | \$ | (6,452) \$ | 19,374 | |
| Investing activities | \$ | - \$ | (569) | |
| Financing activities | \$ | - \$ | | |
| Supplemental disclosures of each flow information | | | | |
| Supplemental disclosures of cash flow information Cash paid during the year for interest, net of amounts capitalized | \$ | 32,737 \$ | 54,306 | |
| Amount included in accounts payable for construction in progress | \$ | 43,215 \$ | 45,415 | |

See accompanying notes to consolidated financial statements.

Notes to Consolidated Financial Statements (In Thousands)

June 30, 2021

1. Organization and Summary of Significant Accounting Policies

Organization

The University of Maryland Medical System Corporation (the Corporation or UMMS) is a private, not-for-profit corporation providing comprehensive healthcare services through an integrated regional network of hospitals and related clinical enterprises. UMMS was created in 1984 when its founding hospital was privatized by the State of Maryland. Prior to that time, the founding hospital was state-owned, operated and financed as part of the University of Maryland, now a part of the University System. As part of the privatization process, the Maryland General Assembly and the University of Maryland's Board of Regents adopted legislation (the Governance Legislation) separating the major health care delivery components from the University System to UMMS. This Governance Legislation provides for certain level of oversight by the State of Maryland to ensure UMMS' founding purposes are consistently set forth in its functions and operating practices.

Over its history, UMMS evolved into a multi-hospital system with academic, community and specialty service missions reaching primarily across Maryland. In continuing partnership with the University of Maryland School of Medicine, UMMS operates healthcare programs that improve the physical and mental health of thousands of people each day.

The accompanying consolidated financial statements include the accounts of the Corporation, its wholly owned subsidiaries, and entities controlled by the Corporation. In addition, the Corporation maintains equity interests in various unconsolidated joint ventures, which are described in Note 5. The significant operating divisions of the Corporation are described in further detail below.

All material intercompany balances and transactions have been eliminated in consolidation.

Recent Acquisitions and Divestitures

During the year ended June 30, 2020, the Corporation signed a letter of intent to sell the assets and liabilities of UM Health Plans, which included both the Medicaid Plan and Medicare Advantage Plan. Based on the criteria in Accounting Standards Codification (ASC) 205, *Discontinued Operations*, it was determined that the pending sale met the criteria for discontinued operations treatment. As of June 30, 2021 and 2020, assets held for sale were approximately \$0 and \$149,600 and liabilities held for sale were approximately \$0 and \$65,500, respectively. For the years ended

Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

June 30, 2021 and 2020, operating revenues from discontinued operations were approximately \$117,112 and \$361,618, respectively. For the years ended June 30, 2021 and 2020, operating and nonoperating expenses from discontinued operations were approximately \$114,375 and \$342,019, respectively. The transaction was completed on October 10, 2020, resulting in a loss on sale of \$3,266, which is included in the net loss from discontinued operations of \$529 for the year ended June 30, 2021.

Effective March 1, 2020, the Corporation purchased the full interest in nine urgent care sites from ChoiceOne, which is a subsidiary of Fresenius Medical Care. Previously the urgent care sites were operated under a joint venture agreement between ChoiceOne and three affiliates: UM St. Joseph Medical Center, UM Shore Regional Health and UM Upper Chesapeake Health. Upon becoming a wholly-owned subsidiary of the Corporation, the nine sites were moved under one Company, University of Maryland Ambulatory Care, LLC (UM Ambulatory Care).

University of Maryland Medical Center (Medical Center)

The Medical Center, which is a major component of UMMS, is a 806-bed academic medical center located in Baltimore. The Medical Center has served as the teaching hospital of the School of Medicine of the University System of Maryland, Baltimore since 1823. As part of the privatization in 1984, only clinical faculty members of the School of Medicine may serve as medical staff of the Medical Center.

The Medical Center is comprised of two operating divisions: University Hospital, which includes the Greenebaum Cancer Center, and Shock Trauma Center. University Hospital, which generates approximately 80% of the Medical Center's admissions and patient days, is a tertiary teaching hospital providing over 70 clinical services and programs. The Greenebaum Cancer Center specializes in the treatment of cancer patients and is a site for clinical cancer research. The Shock Trauma Center, which specializes in emergency treatment of patients suffering severe trauma, generates approximately 20% of admissions and patient days.

The Medical Center's operations include UniversityCARE, LLC (UCARE), a physician hospital organization of which the Corporation owns a majority ownership interest and therefore consolidates, and 36 South Paca Street, LLC, a wholly owned subsidiary of the Corporation that operates a residential apartment building.

Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

The Corporation has certain agreements with various departments of the University of Maryland School of Medicine concerning the provision of professional and administrative services to the Corporation and its patients. Total expense under these agreements in the years ended June 30, 2021 and 2020, was approximately \$190,417 and \$168,438, respectively.

University of Maryland Rehabilitation and Orthopaedic Institute (ROI)

ROI is comprised of a medical/surgical and rehabilitation hospital in Baltimore with 137 licensed beds, which includes rehabilitation beds, chronic care beds, medical/surgical beds, and off-site physical therapy facilities.

A related corporation, The James Lawrence Kernan Endowment Fund, Inc. (Kernan Endowment), is governed by a separate, independent board of directors and is required to hold investments and income derived therefrom for the exclusive benefit of ROI. Accordingly, the accompanying consolidated financial statements reflect an economic interest in the net assets of the Kernan Endowment.

University of Maryland Medical Center Midtown Campus (Midtown)

Midtown is located in Baltimore city and is comprised of University of Maryland Midtown Hospital (UM Midtown), with 177 licensed beds, including 100 acute care beds and 77 chronic care beds and a wholly owned subsidiary providing primary care.

University of Maryland Baltimore Washington Medical System, Inc. (Baltimore Washington)

Baltimore Washington is located in Anne Arundel County, a suburb of Baltimore city, and is a health system comprised of University of Maryland Baltimore Washington Medical Center (UM Baltimore Washington), a 285-bed acute care hospital providing a broad range of services, and several wholly owned subsidiaries providing emergency physician and other services.

Baltimore Washington Medical Center Foundation, Inc. (BWMC Foundation) is governed by a separate, independent board of directors and is required to hold investments and income derived therefrom for the exclusive benefit of UM Baltimore Washington. Accordingly, the accompanying consolidated financial statements reflect an economic interest in the net assets of the BWMC Foundation.

Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

University of Maryland Shore Regional Health System (Shore Regional)

Shore Regional is a health system located on the Eastern Shore of Maryland. Shore Regional owns and operates University of Maryland Memorial Hospital (UM Memorial), a 132-bed acute care hospital providing inpatient and outpatient services in Easton, Maryland; University of Maryland Dorchester Hospital (UM Dorchester), a 34-bed acute care hospital providing inpatient and outpatient services in Cambridge, Maryland; University of Maryland Chester River Hospital Center (UM Chester River), a 21-bed acute care hospital providing inpatient and outpatient services to the residents of Kent and Queen Anne's counties; Shore Emergency Center at Queenstown (Shore Emergency Center), a free-standing emergency center; Memorial Hospital Foundation (Memorial Foundation), a nonprofit corporation established to solicit donations for the benefit of UM Memorial; Chester River Health Foundation (Chester River Foundation), a nonprofit corporation established to solicit donations for the benefit of UM Chester River; and several other subsidiaries providing various outpatient and home care services.

Dorchester General Hospital Foundation, Inc. (Dorchester Foundation) is governed by a separate, independent board of directors to raise funds on behalf of UM Dorchester. Shore Regional does not have control over the policies or decisions of the Dorchester Foundation, and accordingly, the accompanying consolidated financial statements reflect a beneficial interest in the net assets of the Dorchester Foundation.

University of Maryland Charles Regional Health System, Inc. (Charles Regional)

Charles Regional owns and operates University of Maryland Charles Regional Medical Center (UM Charles Regional), which is comprised of a 99-bed acute care hospital and other community healthcare resources providing inpatient and outpatient services to the residents of Charles County in Southern Maryland.

University of Maryland St. Joseph Health System, LLC (St. Joseph)

St. Joseph owns and operates University of Maryland St. Joseph Medical Center (UM St. Joseph), a 219-bed, Catholic acute care hospital located in Towson, Maryland, as well as other subsidiaries providing inpatient and outpatient services to the residents of Baltimore County.

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Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

University of Maryland Upper Chesapeake Health System (Upper Chesapeake)

Upper Chesapeake is a health system located in Harford County, Maryland. Upper Chesapeake's healthcare delivery system includes two acute care hospitals, University of Maryland Upper Chesapeake Medical Center (UM Upper Chesapeake), a 174-bed acute care hospital and University of Maryland Harford Memorial Hospital (UM Harford Memorial), an 82-bed acute care hospital; a physician practice; a land holding company; and Upper Chesapeake Health Foundation.

University of Maryland Capital Region Health (Capital Region)

Capital Region is a health system located in Prince George's County. Capital Region owns and operates the new state-of-the-art UM Capital Region Medical Center (UM Prince George's), a 205-bed acute care teaching hospital providing an array of services including emergency medicine, behavioral health, cardiac surgery, women's and infants health and a Level II Trauma Center; UM Laurel Medical Center (UM Laurel), a free standing medical facility providing emergency medicine and outpatient surgery and UM Bowie Health Center (UM Bowie) a free standing medical facility providing emergency medicine and diagnostic imaging and lab services.

University of Maryland Medical System Foundation, Inc. (UMMS Foundation)

The UMMS Foundation, a not-for-profit foundation, was established for the purpose of soliciting contributions on behalf of the Corporation.

University of Maryland Quality Care Network (QCN)

QCN, a wholly owned subsidiary of UMMS, is a network comprised of UMMS employed physicians and independent physician practices in the UMMS service area. The participants bear shared responsibility for the care of a defined population of patients and can contract as one entity with payors.

Basis of Presentation

The consolidated financial statements are prepared on the accrual basis of accounting in accordance with U.S. generally accepted accounting principles.

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Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

Cash and Cash Equivalents

Cash and cash equivalents, excluding amounts shown within investments and assets limited as to use, consist of cash and interest-bearing deposits with maturities of three months or less from the date of purchase. Cash and cash equivalent balances may exceed amounts insured by federal agencies and, therefore, bear a risk of loss. The Corporation has not experienced such losses on these funds.

Investments and Assets Limited as to Use

The Corporation's investment portfolios, except alternative investments, are classified as trading and are reported in the consolidated balance sheets, as long-term assets, at June 30, 2021 and 2020. Unrealized holding gains and losses on trading securities with readily determinable market values as well as alternative investments are included in nonoperating income. Investment income, including realized gains and losses, is included in nonoperating income in the accompanying consolidated statements of operations and changes in net assets.

Assets limited as to use include investments set aside at the discretion of the board of directors for the replacement or acquisition of property and equipment, investments held by trustees under bond indenture agreements and self-insurance trust arrangements, and assets whose use is restricted by donors. Restricted investments are recorded in net assets with donor restrictions unless otherwise required by the donor or state law.

Assets limited as to use also include the Corporation's economic interests in financially interrelated organizations (Note 13).

Alternative investments, which the Corporation defines to include multi-strategy commingled funds, hedge funds, hedge fund-of-funds, and private equity investments, are recorded under the equity method of accounting. The equity method reflects the Corporation's share of the net asset values, as a practical expedient, which is based on the unit values of the interest as determined by the issuer sponsoring such interest dividing the fund's net assts at fair value by its units outstanding at the valuation dates. Because certain investments are not readily marketable, their fair value is subject to additional uncertainty, and therefore, values realized upon disposition may vary significantly from current reported values.

Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

Investments are exposed to certain risks, such as interest rate, credit, and overall market volatility. Due to the level of risk associated with certain investment securities, changes in the value of investment securities could occur in the near term, and these changes could materially differ from the amounts reported in the accompanying consolidated financial statements.

Inventories

Inventories, consisting primarily of drugs and medical/surgical supplies, are carried at the lower of cost or market, on a first-in, first-out basis.

Economic Interests in Financially Interrelated Organizations

The Corporation recognizes its rights to assets held by recipient organizations, which accept cash or other financial assets from a donor and agree to use those assets on behalf of or transfer those assets, the return on investment of those assets, or both, to the Corporation. Changes in the Corporation's economic interests in these financially interrelated organizations are recognized in the accompanying consolidated statements of changes in net assets.

Property and Equipment

Property and equipment are stated at cost or estimated fair value at date of contribution, less accumulated depreciation. Depreciation is provided on a straight-line basis over the estimated useful lives of the depreciable assets. The estimated useful lives of the assets are as follows:

| Buildings | 20 to 40 years |
|-------------------------------------|----------------|
| Building and leasehold improvements | 5 to 15 years |
| Equipment | 3 to 15 years |

Interest costs incurred on borrowed funds less interest income earned on the unexpended bond proceeds during the period of construction are capitalized as a component of the cost of acquiring those assets.

Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

Gifts of long-lived assets, such as land, buildings, or equipment are reported as unrestricted support unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as restricted support. Absent explicit donor stipulations about how long those long-lived assets must be maintained, expirations of donor restrictions are reported when the donated or acquired long-lived assets are placed in service.

Deferred Financing Costs

Costs incurred related to the issuance of long-term debt, which are included in long-term debt, are deferred and are amortized over the life of the related debt agreements or the related letter of credit agreements using the effective-interest method.

Impairment of Long-Lived Assets

Long-lived assets, such as property, plant, and equipment, and purchased intangibles subject to amortization, are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by comparing the carrying amount of an asset to estimated undiscounted future cash flows expected to be generated by the asset. If the carrying amount of an asset exceeds its estimated future cash flows, an impairment charge is recognized in the amount by which the carrying amount of the asset exceeds the fair value of the asset. Assets to be disposed of would be separately presented in the consolidated balance sheets and reported at the lower of the carrying amount or fair value less costs to sell, and are no longer depreciated. The assets and liabilities of a disposed group classified as held for sale would be presented separately in the appropriate asset and liability sections of the consolidated balance sheets.

Impairment losses of \$2,900 and \$0 were recorded for the years ended June 30, 2021 and 2020, respectively.

Investments in Joint Ventures

When the Corporation does not have a controlling interest in an entity where less than 50% of the voting common stock is owned or does not exert a significant influence over the entity, the Corporation applies the equity method of accounting.

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Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

Self-Insurance

Under the Corporation's self-insurance programs (general and professional liability, workers' compensation, and employee health and long-term disability benefits), incurred claims are estimated primarily based upon actuarial methods which include incurred but not reported claims analysis and reported claims the severity of incidents and the expected timing of claim payments. These estimates are continually reviewed and adjusted as necessary based on experience. These adjustments are recorded within the current period operating income.

Net Assets

The Corporation classifies net assets based on the existence or absence of donor-imposed restrictions. Net assets without donor restrictions represent contributions, gifts, and grants, which have no donor-imposed restrictions or which arise as a result of operations. Net assets with donor restrictions are subject to donor-imposed restrictions that must or will be met either by satisfying a specific purpose and/or passage of time. Generally, the donors of these assets permit the use of all or part of the income earned on related investments for specific purposes. The restrictions associated with these net assets generally pertain to patient care, specific capital projects, and funding of specific hospital operations and community outreach programs.

Net Patient Service Revenue and Patient Accounts Receivable

In accordance with ASC 606, *Revenue from Contracts with Customers*, net patient service revenue, which includes hospital inpatient services, hospital outpatient services, physician services, and other patient services revenue, is recorded at the transaction price estimated by the Corporation to reflect the total consideration due from patients and third-party payors (including commercial payers and government programs) and others. Revenue is recognized over time as performance obligations are satisfied in exchange for providing goods and services in patient care. Revenue is recorded as these goods and services are provided. The services provided to a patient during an inpatient stay or outpatient visit represent a bundle of goods and services that are distinct and accounted for as a single performance obligation.

Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

The Corporation's estimate of the transaction price includes the Corporation's standard charges for the goods and services provided with a reduction recorded related to explicit price concessions for such items as contractual allowances, charity care, potential adjustments that may arise from payment and other reviews, and implicit price concessions such as uncollectible amounts. The price concessions are determined using the portfolio approach as a practical expedient to account for patient contracts as collective groups rather than individually. Based on historical experience, a significant portion of the self-pay population will be unable or unwilling to pay for services and only the amount anticipated to be collected is recognized the transactions price. Subsequent changes to the estimate of the transaction price are generally recorded as adjustment to net patient service revenue in the period of change. Subsequent changes that are determined to be the result of an adverse change in the payor's or patient's ability to pay are considered bad debt expense and recorded within operating expenses. Estimates for uncollectible amounts are based on the historical collections experience for similar payors and patients, current market conditions, and other relevant factors. The Corporation recognizes a significant amount of patient service revenue even though they do not assess the patient's ability to pay.

The standard charges for goods and services for the Medical Center, ROI, Midtown, Baltimore Washington, Shore Regional, Charles Regional, St. Joseph, Upper Chesapeake, and Capital Region reflects actual charges to patients based on rates established by the State of Maryland Health Services Cost Review Commission (HSCRC) in effect during the period in which the services are rendered. See Note 20 for further discussion on the HSCRC and regulated rates.

Patient accounts are recorded at the net realizable value based on certain assumptions determined by each payor. For third-party payors including Medicare, Medicaid, and commercial insurance, the net realizable value is based on the estimated contractual adjustments which is based on approved discounts on charges as permitted by the HSCRC. For self-pay accounts, which includes patients who are uninsured and the patient responsibility portion for patients with insurance, the net realizable value is determined using estimates of historical collection experience.

The Corporation has elected to apply the optional exemption in ASC 606-10-50-14a as all performance obligations relate to contracts with duration of less than one year. Under this exemption, the Corporation was not required to disclose the aggregate amount of the transaction price allocated to performance obligations that are unsatisfied or partially unsatisfied at the end of the reporting period. Any unsatisfied or partially unsatisfied performance obligations at the end of the year are completed within days or weeks of the end of the year.

Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

Net patient service revenue by line of business are as follows:

| | Year Ended June 30 | | | | | |
|--|--------------------|--------------|--|--|--|--|
| | 2021 | 2020 | | | | |
| Hospital inpatient and outpatient services | \$ 4,013,287 | \$ 3,658,694 | | | | |
| Physician services | 267,800 | 238,498 | | | | |
| Other | 7,755 | 18,739 | | | | |
| Net patient service revenue | \$ 4,288,842 | \$ 3,915,931 | | | | |

Charity Care

The Corporation is committed to providing quality healthcare to all, regardless of one's ability to pay. Patients who meet the criteria of its charity care policy receive services without charge or at amounts less than its established rates. The criteria for charity care consider the household income in relation to the federal poverty guidelines. The Corporation provides services at no charge for patients with adjusted gross income equal to or less than 200% of the federal poverty guidelines. For uninsured patients with adjusted gross income greater than 200% of the federal poverty guidelines, a sliding scale discount is applied. Income and asset information obtained from patient credit reporting data are used to determine patients' ability to pay. The Corporation maintains records to identify and monitor the level of charity care it furnished under its charity care policy.

Due to the complexity of the eligibility process, the Corporation provides eligibility services to patients free of charge to assist in the qualification process. These eligibility services include, but are not limited to, the following:

- Financial assistance brochures and other information are posted at each point of service. When patients have questions or concerns, they are encouraged to call a toll-free number to reach customer service representatives during the business day. Financial assistance programs are published on the Corporation's Web site and included on the statements provided to patients.
- The Corporation offers assistance to patients in completing the applications for Medicaid or other government payment assistance programs, or applying for care under the Corporation's charity care policy, if applicable. The Corporation also employs an external firm to assist in the eligibility process.

Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

• Any patient, whether covered by insurance or not, may meet with a UMMS representative and receive financial counseling from UMMS' dedicated financial assistance unit.

The Corporation recognizes that a large number of uninsured and insured patients meet the charity care guidelines but do not respond to the Corporation's attempts to obtain necessary financial information. In these instances, the Corporation uses credit reporting data to properly classify these unpaid balances as charity care as opposed to bad debt expense. Utilization of income and asset information and credit reporting data indicate the vast majority of amounts reported as uncollectible (implicit price concessions) represent amounts due from patients that would otherwise qualify for charity benefits but do not respond to the Corporation's attempts to obtain the necessary financial information. In these cases, reasonable collection efforts are pursued, but yield few collections. Amounts determined to meet the criteria under the charity care policy or determined to be uncollectible from patients are reported as reductions to net patient service revenue.

The amounts reported as charity care represent the cost of rendering such services. Costs incurred are estimated based on the cost to charge ratio for each hospital and applied to charity care charges. The Corporation estimates the total direct and indirect costs to provide charity care were approximately \$48,257 and \$48,254 for the years ended June 30, 2021 and 2020, respectively.

Nonoperating Income and Expenses, Net

Other activities that are only indirectly related to the Corporation's primary business of delivering healthcare services are recorded as nonoperating income and expenses, and include investment income, equity in the net income of joint ventures, general donations and fund-raising activities, inherent contributions, changes in fair value of investments, changes in fair value of undesignated interest rate swaps, and settlement payments on interest rate swaps that do not qualify for hedge accounting treatment. Settlement payments on interest rate swaps were approximately \$24,527 and \$18,444 for the years ended June 30, 2021 and 2020, respectively, and are reported within other nonoperating losses, net.

Derivative Financial Instruments

The Corporation records derivative and hedging activities on the consolidated balance sheets at their respective fair values.

Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

The Corporation utilizes derivative financial instruments to manage its interest rate risks associated with long-term tax-exempt debt. The Corporation does not hold or issue derivative financial instruments for trading purposes.

The Corporation's specific goals are to (a) manage interest rate sensitivity by modifying the reprising or maturity characteristics of some of its tax-exempt debt, and (b) lower unrealized appreciation or depreciation in the market value of the Corporation's fixed-rate tax-exempt debt when that market value is compared with the cost of the borrowed funds. The effect of this unrealized appreciation or depreciation in market value; however, will generally be offset by the income or loss on the derivative instruments that are linked to the debt.

All derivative instruments are reported as other assets or interest rate swap liabilities in the consolidated balance sheets and measured at fair value. Currently, the Corporation is accounting for its interest rate swaps as economic hedges at fair value with changes in the fair value recognized in other nonoperating income and expenses.

Excess of Revenue over Expenses from Continuing Operations

The accompanying consolidated statements of operations and changes in net assets includes a performance indicator, excess of revenues over expenses from continuing operations. Changes in net assets without donor restrictions that are excluded from the performance indicator, consistent with industry practice, include contributions of long-lived assets (including assets acquired using contributions, which, by donor restrictions, were to be used for the purpose of acquiring such assets), changes in the funded status of defined benefit pension plans, and other items that are required by generally accepted accounting principles to be reported separately.

Income Taxes

The Corporation and most of its subsidiaries are not-for-profit corporations formed under the laws of the State of Maryland, organized for charitable purposes and recognized by the Internal Revenue Service as tax-exempt organizations under Section 501(c)(3) of the Internal Revenue Code (the Code) pursuant to Section 501(a) of the Code. The effect of the taxable status of its for-profit subsidiaries is not material to the consolidated financial statements.

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Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

The Corporation follows a threshold of more likely than not for recognition and derecognition of tax positions taken or expected to be taken in a tax return. Management does not believe that there are any unrecognized tax liabilities or benefits that should be recognized.

Donor-Restricted Gifts

Unconditional promises to give cash and other assets to the Corporation are reported at fair value at the date the promise is received. Conditional promises to give and indications of intentions to give are reported at fair value at the date the promise becomes unconditional. Contributions are reported as net assets with donor restrictions if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction is satisfied, net assets with donor restrictions are reclassified as net assets without donor restrictions and reported in the consolidated statements of operations and changes in net assets as net assets released from restrictions. Such amounts are classified as other revenue or transfers and additions to property and equipment. Donor-restricted contributions whose restrictions are met within the same year as received are reported as unrestricted contributions on the accompanying consolidated statements of operations.

Contributions to be received after one year are discounted at a fixed discount rate commensurate with the risks involved. An allowance for uncollectible contributions receivable is provided based upon management's judgment including such factors as prior collection history, type of contributions, and nature of fund-raising activity.

Fair Value Measurements

The following methods and assumptions were used by the Corporation in estimating the fair value of its financial instruments:

Cash and cash equivalents, accounts receivable, assets limited as to use, investments, trade accounts payable, accrued payroll and benefits, other accrued expenses, and advances from third-party payors – The carrying amounts reported in the consolidated balance sheets approximate the related fair values.

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Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

Pension plan assets – The Corporation applies Accounting Standards Update (ASU) 2009-12, *Fair Value Measurements and Disclosures (Topic 820): Investments in Certain Entities That Calculate Net Asset per Share (or Its Equivalent)*, to its pension plan assets. The guidance permits, as a practical expedient, fair value of investments within its scope to be estimated using the net asset value (NAV) or its equivalent. The alternative investments classified within the fair value hierarchy have been recorded using the NAV.

The Corporation discloses its financial assets, financial liabilities, and fair value measurements of nonfinancial items according to the fair value hierarchy required by generally accepted accounting principles that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted market prices in active markets for identical assets or liabilities (Level 1 measurement) and the lowest priority to measurements involving significant unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy are as follows:

- Level 1 inputs are quoted market prices (unadjusted) in active markets for identical assets or liabilities that the Corporation has the ability to access at the measurement date.
- Level 2 inputs are inputs other than quoted market prices including within Level 1 that are observable for the asset or liability, either directly or indirectly. If the asset or liability has a specified (contractual) term, a Level 2 input must be observable for substantially the full term of the asset or liability.
- Level 3 inputs are unobservable inputs for the asset or liability.

Assets and liabilities classified as Level 1 are valued using unadjusted quoted market prices for identical assets or liabilities in active markets. The Corporation uses techniques consistent with the market approach and the income approach for measuring fair value of its Level 2 and Level 3 assets and liabilities. The market approach is a valuation technique that uses prices and other relevant information generated by market transactions involving identical or comparable assets or liabilities. The income approach generally converts future amounts (cash flows or earnings) to a single present value amount (discounted).

The level in the fair value hierarchy within which a fair value measurement in its entirety falls is based on the lowest level input that is significant to the fair value measurement in its entirety.

Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

As of June 30, 2021 and 2020, the Level 2 assets and liabilities listed in the fair value hierarchy tables presented in Notes 3 and 11 utilize the following valuation techniques and inputs:

Cash Equivalents

The fair value of investments in cash equivalent securities, with maturities within three months of the date of purchase, is determined using techniques that are consistent with the market approach. Significant observable inputs include reported trades and observable broker-dealer quotes.

U.S. Government and Agency Securities

The fair value of investments in U.S. Government, state, and municipal obligations is primarily determined using techniques consistent with the income approach. Significant observable inputs to the income approach include data points for benchmark constant maturity curves and spreads.

Corporate Obligations

The fair value of investments in U.S. and international corporate bonds, including commingled funds that invest primarily in such bonds and foreign government bonds, is primarily determined using techniques that are consistent with the market approach. Significant observable inputs include benchmark yields, reported trades, observable broker-dealer quotes, issuer spreads, and security specific characteristics, such as early redemption options. The fair value of collateralized corporate obligations is primarily determined using techniques consistent with the income approach, such as a discounted cash flow model. Significant observable inputs include prepayment speeds and spreads, benchmark yield curves, volatility measures, and quotes.

Derivative Liabilities

The fair value of derivative contracts is primarily determined using techniques consistent with the market approach. Derivative contracts include interest rate, credit default, and total return swaps. Significant observable inputs to valuation models include interest rates, treasury yields, volatilities, credit spreads, maturity, and recovery rates.

Notes to Consolidated Financial Statements (continued) (In Thousands)

1. Organization and Summary of Significant Accounting Policies (continued)

Alternative Investments

Alternative investments measured at fair value represent funds included on the consolidated balance sheet that are reported using net asset value (NAV) as a practical expedient. These amounts are not required to be categorized in the fair value hierarchy. The fair value of these investments is based on the net asset value information provided by the general partners. Fair value is based on the proportionate share of the NAV based on the most recent partners' capital statements received from the general partners. Certain alternative investments are utilizing NAV to calculate fair value and are included in alternative investments in the fair value hierarchy tables presented in Notes 3.

Commitments and Contingencies

Liabilities for loss contingencies arising from claims, assessments, litigation, fines, penalties, and other sources are recorded when it is probable that a liability has been incurred and the amount can be reasonably estimated. Legal costs incurred in connection with loss contingencies are expensed as incurred.

Going Concern

Management evaluates whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Corporation's ability to continue as a going concern within one year after the date the financial statements are issued. As of the date of this report, there are no conditions or events that raise substantial doubt about the Corporation's ability to continue as a going concern.

Use of Estimates

The preparation of consolidated financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Notes to Consolidated Financial Statements (continued) (In Thousands)

2. COVID-19 Pandemic and the Coronavirus Aid, Relief, and Economic Security (CARES) Act of 2020

In response to COVID-19, the Coronavirus Aid, Relief and Economic Security (CARES) Act, was signed into law on March 27, 2020. The CARES Act authorizes funding to hospitals and other healthcare providers to be distributed through the Public Health and Social Services Emergency Fund (Relief Fund). Payments from the Relief Fund are to be used to prevent, prepare for, and respond to coronavirus, and shall reimburse the recipient for health care related expenses or lost revenues attributable to coronavirus and not required to be repaid, provided the recipients attest to and comply with the terms and conditions.

The U.S. Department of Health and Human Services' distributions from the Relief Fund include general distribution and targeted distributions to support hospitals in high impact areas and rural providers. For the years ended June 30, 2021 and 2020, the Corporation received and recognized as other operating revenue approximately \$155,700 and \$199,600, respectively, in relief funding.

In April 2020, the Corporation requested Medicare advanced payments under the Centers for Medicare and Medicaid Services' Accelerated and Advanced Payment Program designed to increase cash flow to Medicare providers and suppliers impacted by COVID-19. The Medicare advanced payment program allows eligible health care facilities to request up to six months of advance Medicare payments for acute care hospitals or up to three months of advance Medicare payments for other health care providers. The Corporation received approximately \$641,300 of advanced payments with repayment to occur based upon the terms and conditions of the program. The remaining balance of \$569,651 represent contract liabilities under Topic 606, the current portion of \$419,651 is recorded in advances from third-party payors and the long-term portion of \$150,000 is recorded in other liabilities within the accompanying consolidated balance sheet as of June 30, 2021.

The CARES Act provided for deferred payment of the employer portion of social security taxes through December 31, 2020, with 50% of the deferred amount to December 31, 2021, and the remaining 50% due December 31, 2022. At June 30, 2021, the Corporation deferred \$76,662, which is recorded in accrued payroll and benefits and other long-term liabilities in the accompanying consolidated balance sheets.

Notes to Consolidated Financial Statements (continued) (In Thousands)

3. Investments and Assets Limited as to Use

The carrying values of assets limited as to use were as follows:

| | June | 30 |
|--|--------------------|-------------|
| | 2021 | 2020 |
| Investments held for collateral | \$ 117,474 \$ | 166,507 |
| Debt service and reserve funds | 56,384 | 37,696 |
| Construction funds – held by trustee | 496,355 | 204,366 |
| Construction funds – held by the Corporation | 128,756 | 174,675 |
| Board designated funds | 137,528 | 116,811 |
| Self-insurance trust funds | 277,274 | 215,162 |
| Funds restricted by donors | 115,853 | 91,975 |
| Economic and beneficial interests in the net assets of | | |
| related organizations (Note 13) | 63,095 | 170,820 |
| Total assets limited as to use | 1,392,719 | 1,178,012 |
| Less amounts available for current liabilities | (54,457) | (64,026) |
| Total assets limited as to use, less current portion | \$ 1,338,262 \$ | 5 1,113,986 |

Notes to Consolidated Financial Statements (continued) (In Thousands)

3. Investments and Assets Limited as to Use (continued)

The carrying values of assets limited as to use were as follows:

| |] | vestments Held for Collateral | ł | Debt rvice and Reserve Funds | | onstruction Funds | | Board esignated Funds | | Self- nsurance Trust Funds | R | Funds estricted y Donors | В | conomic and eneficial nterests | | Total |
|---|----------|-------------------------------------|----|---------------------------------------|----|----------------------|----------|-----------------------------|---------|-------------------------------------|---------|--------------------------------|----|---|-------------|-----------------------------|
| June 30, 2021 Cash and cash equivalents Corporate obligations Fixed income funds | \$ | 72,439 _ _ | \$ | 17,856 _ _ | \$ | 285,949 _ _ | \$ | 62,057 3,206 10,127 | \$ | 2,133 6,653 – | \$ | 19,393 17,063 | \$ | - - | \$ | 459,827 9,859 27,190 |
| U.S. Government and agency securities Common stocks, including mutual funds | | 45,035 | | 38,528 | | 339,162 | | 927 40,923 | | 7,667 8,975 | | 1,208 50,069 | | - | | 432,527 99,967 |
| Alternative investments Assets held by other organizations | _ | - | | - | | - | | 20,288 | | 7,787 244,059 | | 28,120 | | 63,095 | | 56,195 307,154 |
| Total assets limited as to use | \$ | 117,474 | \$ | 56,384 | \$ | 625,111 | \$ | 137,528 | \$ | 277,274 | \$ | 115,853 | \$ | 63,095 | \$ 1 | 1,392,719 |
| June 30, 2020 Cash and cash equivalents Corporate obligations Fixed income funds U.S. Government and agency | \$ | 136,101 | \$ | 15,851 _ _ | \$ | 260,606 | \$ | 37,409 365 18,350 | \$ | 591 12,381 394 | \$ | 13,093 974 16,106 | \$ | - - - | \$ | 463,651 13,720 34,850 |
| securities Common stocks, including | | 30,406 | | 21,845 | | 118,435 | | 169 | | 2,782 | | 449 | | - | | 174,086 |
| mutual funds Alternative investments Assets held by other organizations | <u>_</u> | | • | | ¢ | | ^ | 43,630 16,888 - | | 5,799 10,830 182,385 | | 29,569 31,784 | • | 170,820 | A 1 | 78,998 59,502 353,205 |
| Total assets limited as to use | \$ | 166,507 | \$ | 37,696 | \$ | 379,041 | \$ | 116,811 | \$ | 215,162 | \$ | 91,975 | \$ | 170,820 | \$1 | 1,178,012 |

Self-insurance trust funds include amounts held by the Maryland Medicine Comprehensive Insurance Program (MMCIP) for payment of malpractice claims. These assets consist primarily of cash, stocks and fixed-income and corporate obligations. MMCIP is a funding mechanism for the Corporation's malpractice insurance program. As MMCIP is not an insurance provider, transactions with MMCIP are recorded under the deposit method of accounting. Accordingly, the Corporation accounts for its participation in MMCIP by carrying limited-use assets representing the amount of funds contributed to MMCIP and recording a liability for claims, which is included in other current and other long-term liabilities in the accompanying consolidated balance sheets. These assets include the Corporation's portion of the investment pool shared with University of Maryland Faculty Physician, Inc., which is part of the University of Maryland School of Medicine.

Notes to Consolidated Financial Statements (continued) (In Thousands)

3. Investments and Assets Limited as to Use (continued)

The related restricted cash and cash equivalents included in investments held for collateral, debt service and reserve funds, construction funds (held by trustee), and funds restricted by donors are included in the accompanying consolidated statements of cash flows for the years ended June 30, 2021 and 2020.

The carrying values of investments were as follows:

| | June 3 | 0 |
|---------------------------------------|--------------------|---------|
| | 2021 | 2020 |
| Cash and cash equivalents | \$ 229,597 \$ | 54,553 |
| Corporate obligations | 18,569 | 56,424 |
| Fixed income funds | 86,415 | 91,095 |
| U.S. Government and agency securities | 36,013 | 26,062 |
| Common stocks | 304,043 | 235,673 |
| Alternative investments: | | |
| Hedge funds/private equity | 222,861 | 193,250 |
| Commingled funds | 457,659 | 270,309 |
| | \$ 1,355,157 \$ | 927,366 |

Alternative investments include hedge fund, private equity, and commingled investment funds, which are valued using the equity method of accounting. As of June 30, 2021, the majority of these alternative investments are subject to 30 day or less notice requirements and are available to be redeemed on at least a monthly basis. Approximately \$139,600 of the alternative investments were subject to 31–60-day notice requirements and can only be redeemed monthly, quarterly, or annually. Other funds, totaling approximately \$78,000, are subject to over 60-day notice requirements and can only be redeemed monthly, quarterly, or annually. Other funds, totaling approximately \$17,800 are subject to lockup restrictions and are not available to be redeemed until certain time restrictions are met, which range from one to three years. In addition, there are approximately \$8,200 of other funds that are subject to lockup restrictions and are not available to be redeemed until certain time restrictions are met, which range from one to three years. The Corporation had approximately \$5,006 of unfunded commitments in alternative investments as of June 30, 2021.

Notes to Consolidated Financial Statements (continued) (In Thousands)

3. Investments and Assets Limited as to Use (continued)

The following table presents investments and assets limited as to use that are measured at fair value on a recurring basis at June 30, 2021:

| | Level 1 | Level 2 | Level 3 | Total |
|--|-----------------|--------------|------------|-----------|
| Assets | | | | |
| Investments: | | | | |
| Cash and cash equivalents | \$ 229,597 | \$ - | \$ - \$ | 229,597 |
| Corporate obligations | - | 18,569 | _ | 18,569 |
| Fixed income funds | 86,415 | - | - | 86,415 |
| U.S. Government and agency securities | 22,643 | 13,370 | _ | 36,013 |
| Common stocks, including mutual funds | 304,043 | — | — | 304,043 |
| | 642,698 | 31,939 | _ | 674,637 |
| Alternative investments, reported using NAV: | | | | |
| Hedge funds/private equity | | | | 222,861 |
| Commingled funds | | | | 457,659 |
| Total Investments | | | | 1,355,157 |
| Assets limited as to use: | | | | |
| Cash and cash equivalents | 459,827 | - | _ | 459,827 |
| Corporate obligations | _ | 9,859 | _ | 9,859 |
| Fixed income funds | 27,190 | - | _ | 27,190 |
| U.S. Government and agency securities | 421,558 | 10,969 | _ | 432,527 |
| Common stocks, including mutual funds | 99,967 | _ | _ | 99,967 |
| Investments held by other organizations | _ | 63,095 | _ | 63,095 |
| | \$ 1,008,542 | \$ 83,923 | \$ _ | 1,092,465 |
| Alternative investments, reported using NAV: Investments held by other | | | | |
| organizations* | | | | 244,059 |
| Hedge funds/private equity | | | | 20,058 |
| Commingled funds | | | | 36,137 |
| | | | \$ | 1,392,719 |

*"Investments held by other organizations" recorded using the NAV as a practical expedient includes assets of the MMCIP Self-insurance Trust, which holds Level 1, Level 2 and alternative investments within its portfolios. Alternative investments include hedge fund, private equity, and commingled investment funds, which are valued using the equity method of accounting. As of June 30, 2021, the majority of these alternative investments are subject to 30 day or less notice requirements and are available to be redeemed on at least a monthly basis.

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Notes to Consolidated Financial Statements (continued) (In Thousands)

3. Investments and Assets Limited as to Use (continued)

The following table presents investments and assets limited as to use that are measured at fair value on a recurring basis at June 30, 2020:

| AssetsInvestments: Cash and cash equivalents\$ 54,553 \$ - \$ - \$ 54,553 Corporate obligations Fixed income funds $- 56,424$ - 56,424 91,095 91,095U.S. Government and agency securities Common stocks, including mutual funds $7,586$ $18,476$ - 26,062 235,673 235,673Alternative investments, reported at NAV: Hedge funds/private equity Commingled funds $270,309$ 193,250Assets limited as to use: Cash and cash equivalents L.S. Government and agency securities Cash and cash equivalents L.S. Government and agency securities Comporate obligations Fixed income funds $- 270,309$ 193,250 927,366Assets limited as to use: Cash and cash equivalents Fixed income funds $- 13,720$ 34,850 $ 34,850$ $ 34,850$ $ 78,998$ $ 78,998$ $ 78,998$ $ 78,998$ $ 78,998$ $ 78,998$ $ 78,998$ $- 170,820$ $- 170,820$ $- 170,820$ $- 170,820$ $- 170,820$ $- 170,820$ $- 170,820$ Alternative investments, reported using NAV: Investments held by other organizations* Hedge funds/private equity Commingled trusts $- 182,385$ $- 748,294$ $- 170,820$ Otal assets limited as to use $- 1182,385$ $- 27,930$ Total assets limited as to use $- 117,8,012$ | | Level 1 | Level 2 | Level 3 | | Total |
|---|---|---------------|---------------|---------|----|-----------|
| Cash and cash equivalents \$ 54,553 $ 56,424$ $ 26,602$ Common stocks, including mutual funds $235,673$ $ 235,673$ $ 270,309$ $193,250$ $927,366$ $927,366$ $927,366$ $927,366$ $927,366$ $927,366$ $927,366$ $928,920$ $ 13,720$ $ 13,720$ $ 13,720$ $ 78,998$ $ 78,998$ <td>Assets</td> <td></td> <td></td> <td></td> <td></td> <td></td> | Assets | | | | | |
| Corporate obligations $ 56,424$ $ 56,424$ Fixed income funds $91,095$ $ 91,095$ U.S. Government and agency securities $7,586$ $18,476$ $ 26,062$ Common stocks, including mutual funds $235,673$ $ 235,673$ Alternative investments, reported at NAV:Hedge funds/private equity $270,309$ $-$ Corporate obligations $ 13,720$ $ 13,720$ Assets limited as to use: $ 34,850$ $ -$ Corporate obligations $ 13,720$ $ 13,720$ Fixed income funds $34,850$ $ 78,998$ U.S. Government and agency securities $170,795$ $3,291$ $ 174,086$ Common stocks, including mutual funds $748,294$ 8 $187,831$ 8 $-$ Nestments held by other organizations* $ 182,385$ $31,572$ $31,572$ Alternative investments, reported using $31,572$ $31,572$ $31,572$ Alternative investments held by other $31,572$ $31,572$ Commingled trusts $27,930$ $31,572$ $31,572$ | Investments: | | | | | |
| Fixed income funds $91,095$ $ 91,095$ U.S. Government and agency securities $7,586$ $18,476$ $ 26,062$ Common stocks, including mutual funds $235,673$ $ 235,673$ Alternative investments, reported at NAV:Hedge funds/private equity $270,309$ $193,250$ Commingled funds $ 463,651$ $-$ Assets limited as to use: $ 463,651$ $-$ Cash and cash equivalents $463,651$ $ 463,651$ Corporate obligations $ 34,850$ $-$ J.S. Government and agency securities $170,795$ $3,291$ $ 174,086$ Common stocks, including mutual funds $78,998$ $ 78,998$ Investments held by other organizations $ 170,820$ $ 170,820$ Alternative investments, reported using NAV:Investments held by other organizations* $182,385$ $182,385$ Hedge funds/private equity Commingled trusts $31,572$ $27,930$ | Cash and cash equivalents | \$ 54,553 | \$ _ | \$ – | \$ | 54,553 |
| U.S. Government and agency securities Common stocks, including mutual funds7,586 $18,476$ $ 26,062$ 235,673 $ 235,673$ $ 235,673$ Alternative investments, reported at NAV: Hedge funds/private equity Commingled funds $270,309$ $193,250$ Assets limited as to use: Cash and cash equivalents Corporate obligations Fixed income funds $463,651$ $ -$ Assets limited as to use: | Corporate obligations | — | 56,424 | - | | 56,424 |
| Common stocks, including mutual funds $235,673$ 235,673Alternative investments, reported at NAV: Hedge funds/private equity Commingled funds270,309193,250Assets limited as to use: Cash and cash equivalents Corporate obligations463,651Assets limited as to use: Cash and cash equivalents Fixed income funds463,651463,6510.S. Government and agency securities Common stocks, including mutual funds Investments held by other organizations-13,720-13,72074,900-13,720-13,720-13,720927,36634,85034,850U.S. Government and agency securities Common stocks, including mutual funds Investments held by other organizations78,998170,82070,820-170,820S748,294\$187,831-936,125Alternative investments, reported using NAV: Investments held by other organizations* Hedge funds/private equity Commingled trusts182,38531,57227,930235,385 | | | — | - | | |
| Alternative investments, reported at NAV: Hedge funds/private equity Commingled funds $388,907$ $74,900$ $ 463,807$ Alternative investments, reported at NAV: Hedge funds/private equity Commingled funds $270,309$ 193,250 927,366Assets limited as to use: Cash and cash equivalents Corporate obligations Fixed income funds $463,651$ $-$ $ 463,651$ $-$ $-$ N.S. Government and agency securities Common stocks, including mutual funds Investments held by other organizations $-$ $-$ $ 78,998$ $-$ $-$ $ -$ $78,998$ $-$ $-$ $ 78,998$ $-$ $-$ $-$ $-$ $78,998$ $-$ $-$ $-$ $-$ $-$ $78,998$ $-$ | | | 18,476 | - | | · · · |
| Alternative investments, reported at NAV: Hedge funds/private equity Commingled funds $270,309$ 193,250 927,366Assets limited as to use: Cash and cash equivalents Corporate obligations Fixed income funds $463,651$ $-$ $-$ $13,720$ $-$ $-$ $13,720$ $-$ $-$ $-$ $-$ $34,850$ $170,795$ $3,291$ $-$ $-$ $-$ $-$ $78,998$ $-$ $-$ $-$ $-$ $78,998$ $-$ $-$ $-$ $-$ $78,998$ $-$ $-$ $-$ $-$ $78,998$ $-$ $-$ $-$ $-$ $78,998$ $-$ $-$ $-$ $-$ $78,998$ $-$ $-$ $-$ $-$ $78,998$ $-$ $-$ $-$ $-$ $78,998$ $-$ $-$ $-$ $-$ $78,998$ $-$ $-$ $-$ $-$ <td>Common stocks, including mutual funds</td> <td> 235,673</td> <td>_</td> <td>-</td> <td></td> <td>235,673</td> | Common stocks, including mutual funds | 235,673 | _ | - | | 235,673 |
| Hedge funds/private equity Commingled funds $270,309$ 193,250 927,366Assets limited as to use: Cash and cash equivalents Corporate obligations Fixed income funds $463,651$ | | 388,907 | 74,900 | | | 463,807 |
| Hedge funds/private equity Commingled funds $270,309$ 193,250 927,366Assets limited as to use: | Alternative investments, reported at NAV: | | | | | |
| Commingled funds193,250Assets limited as to use: Cash and cash equivalents $463,651$ $-$ Corporate obligations $ 13,720$ $-$ Fixed income funds $34,850$ $ -$ U.S. Government and agency securities $170,795$ $3,291$ $-$ Common stocks, including mutual funds $78,998$ $ -$ Investments held by other organizations $ 170,820$ $-$ Alternative investments, reported using NAV: Investments held by other organizations* $182,385$ $187,831$ $\$$ Hedge funds/private equity Commingled trusts $182,385$ $31,572$ | · 1 | | | | | 270,309 |
| Assets limited as to use: Cash and cash equivalents $463,651$ $ 463,651$ Corporate obligations $ 13,720$ $ 13,720$ Fixed income funds $34,850$ $ 34,850$ U.S. Government and agency securities $170,795$ $3,291$ $ 174,086$ Common stocks, including mutual funds $78,998$ $ 78,998$ Investments held by other organizations $ 170,820$ $ 170,820$ Alternative investments, reported using NAV: Investments held by other organizations* $ 182,385$ $187,831$ $ 936,125$ Alternative studies $31,572$ $27,930$ $ 182,385$ $31,572$ $27,930$ | | | | | | |
| Cash and cash equivalents $463,651$ $ 463,651$ Corporate obligations $ 13,720$ $ 13,720$ Fixed income funds $34,850$ $ 34,850$ U.S. Government and agency securities $170,795$ $3,291$ $ 174,086$ Common stocks, including mutual funds $78,998$ $ 78,998$ Investments held by other organizations $ 170,820$ $ 170,820$ Alternative investments, reported using NAV: $\sqrt{8},748,294$ $8,187,831$ $ 936,125$ Alternative investments held by other organizations* $182,385$ $31,572$ $31,572$ Commingled trusts $27,930$ $27,930$ | 5 | | | | | |
| Corporate obligations $-$ 13,720 $-$ 13,720Fixed income funds34,850 $ -$ 34,850U.S. Government and agency securities170,7953,291 $-$ 174,086Common stocks, including mutual funds78,998 $ -$ 78,998Investments held by other organizations $-$ 170,820 $-$ 170,820Alternative investments, reported using NAV: $-$ 187,831 $-$ 936,125Alternative investments held by other organizations* $-$ 182,385187,231 $-$ Hedge funds/private equity Commingled trusts $ -$ | Assets limited as to use: | | | | | |
| Corporate obligations $-$ 13,720 $-$ 13,720Fixed income funds34,850 $ -$ 34,850U.S. Government and agency securities170,7953,291 $-$ 174,086Common stocks, including mutual funds78,998 $ -$ 78,998Investments held by other organizations $-$ 170,820 $-$ 170,820Alternative investments, reported using NAV: $-$ 187,831 $-$ 936,125Alternative investments held by other organizations* $-$ 182,385187,231 $-$ Hedge funds/private equity Commingled trusts $ -$ | Cash and cash equivalents | 463,651 | _ | _ | | 463,651 |
| Fixed income funds $34,850$ 34,850U.S. Government and agency securities $170,795$ $3,291$ - $174,086$ Common stocks, including mutual funds $78,998$ 78,998Investments held by other organizations- $170,820$ - $170,820$ Alternative investments, reported using NAV:- $936,125$ Alternative investments held by other organizations*- $182,385$ Hedge funds/private equity Commingled trusts $31,572$ $27,930$ | | ý — | 13,720 | _ | | |
| Common stocks, including mutual funds Investments held by other organizations78,99878,998Investments held by other organizations-170,820-170,820\$ 748,294 \$ 187,831 \$-936,125Alternative investments, reported using NAV: Investments held by other organizations* Hedge funds/private equity Commingled trusts182,385182,385187,930 | | 34,850 | - | _ | | |
| Investments held by other organizations – 170,820 – 170,820 \$ 748,294 \$ 187,831 \$ – 936,125 Alternative investments, reported using NAV: Investments held by other organizations* 182,385 Hedge funds/private equity Commingled trusts 182,385 187,930 | U.S. Government and agency securities | 170,795 | 3,291 | - | | 174,086 |
| Investments held by other organizations – 170,820 – 170,820 \$ 748,294 \$ 187,831 \$ – 936,125 Alternative investments, reported using NAV: Investments held by other organizations* 182,385 Hedge funds/private equity Commingled trusts 182,385 187,930 | Common stocks, including mutual funds | 78,998 | _ | - | | 78,998 |
| Alternative investments, reported using NAV: Investments held by other organizations* Hedge funds/private equity Commingled trusts 27,930 | Investments held by other organizations | _ | 170,820 | _ | | 170,820 |
| NAV:Investments held by otherorganizations*Hedge funds/private equityCommingled trusts27,930 | | \$ 748,294 | \$ 187,831 | \$ – | = | 936,125 |
| organizations*182,385Hedge funds/private equity31,572Commingled trusts27,930 | NAV: | | | | | |
| Commingled trusts 27,930 | | | | | | 182,385 |
| Commingled trusts 27,930 | | | | | | |
| Total assets limited as to use \$ 1,178,012 | | | | | | 27,930 |
| | Total assets limited as to use | | | | \$ | 1,178,012 |

*"Investments held by other organizations" recorded using the NAV as a practical expedient includes assets of the MMCIP Self-insurance Trust, which holds Level 1, Level 2 and alternative investments within its portfolios. Alternative investments include hedge fund, private equity, and commingled investment funds, which are valued using the equity method of accounting. As of June 30, 2020, the majority of these alternative investments are subject to 30 day or less notice requirements and are available to be redeemed on at least a monthly basis.

Notes to Consolidated Financial Statements (continued) (In Thousands)

3. Investments and Assets Limited as to Use (continued)

Changes to Level 1 and Level 2 securities between June 30, 2021 and 2020, were the result of strategic investments and reinvestments, interest income earnings, and changes in the fair value of investments.

The Corporation's total return on its investments and assets limited as to use was as follows:

| | Year Ended | l June 30 |
|--|------------------|-----------|
| | 2021 | 2020 |
| Dividends and interest, net of fees | \$ 12,011 \$ | 5 17,775 |
| Net realized gains | 31,395 | 7,551 |
| Change in fair value of trading securities and alternative | | |
| investments | 198,221 | (4,368) |
| Total investment return | \$ 241,627 \$ | 5 20,958 |

Total investment return is classified in the accompanying consolidated statements of operations as follows:

| | Year Ended June 30 | | | | |
|--|--------------------|----|---------|--|--|
| | 2021 | | 2020 | | |
| Nonoperating investment income, net | \$ 41,377 | \$ | 24,635 | | |
| Change in fair value of unrestricted investments | 184,661 | | (4,884) | | |
| Investment gains on net assets with donor restrictions | 15,589 | | 1,207 | | |
| Total investment return | \$ 241,627 | \$ | 20,958 | | |

Investment return does not include the returns on the economic interests in the net assets of related organizations, the returns on the self-insurance trust funds, returns on undesignated interest rates swaps, or the returns on certain construction funds where amounts have been capitalized.

Notes to Consolidated Financial Statements (continued) (In Thousands)

4. Property and Equipment

The following is a summary of property and equipment:

| | June | e 30 |
|--|--------------|--------------|
| | 2021 | 2020 |
| Land | \$ 182,586 | \$ 203,544 |
| Buildings | 1,833,517 | 1,495,471 |
| Building and leasehold improvements | 1,118,868 | 1,080,875 |
| Equipment | 2,182,368 | 1,986,526 |
| Construction in progress | 500,982 | 635,895 |
| | 5,818,321 | 5,402,311 |
| Less accumulated depreciation and amortization | (3,065,261) | (2,845,763) |
| | \$ 2,753,060 | \$ 2,556,548 |

Remaining contractual commitments on construction projects were approximately \$128,500 at June 30, 2021, of which approximately \$28,800 relates to Capital Region.

Construction in progress includes building and renovation costs for assets that have not yet been placed into service. These costs relate to major construction projects as well as routine renovations under way at the Corporation's facilities.

5. Investments in Joint Ventures

The Corporation has equity method investments of approximately \$103,098 and \$92,485 at June 30, 2021 and 2020, respectively, in the following unconsolidated joint ventures:

| | Ownership % | 2021 | 2020 |
|---|-------------|------------------|--------|
| Mt. Washington Pediatric Hospital, Inc. | | | |
| (Mt. Washington) | 50% | \$ 78,478 \$ | 69,025 |
| Terrapin Insurance | 50% | 975 | 975 |
| Other investments | 10%-51% | 23,645 | 22,485 |
| | | \$ 103.098 \$ | 92,485 |

Notes to Consolidated Financial Statements (continued) (In Thousands)

5. Investments in Joint Ventures (continued)

The Corporation recorded equity in net income of \$11,230 and \$3,536 related to these joint ventures for the years ended June 30, 2021 and 2020, respectively.

The following is a summary of the Corporation's joint ventures' combined unaudited condensed financial information as of and for the years ended June 30:

| | | | | 202 | 21 | | |
|--|----------|---------------------------------------|----------|------------------------------|----------|---|---|
| | W | Mt. ashington | | Terrapin | | Others | Total |
| Current assets Noncurrent assets | \$ | 38,597 133,176 | \$ | 27,718 347,714 | \$ | 42,638 \$ 57,369 | 108,953 538,259 |
| Total assets | \$ | 171,773 | \$ | 375,432 | \$ | 100,007 \$ | 647,212 |
| Current liabilities Noncurrent liabilities Net assets Total liabilities and net assets | \$ \$ | 20,715 7,018 144,040 171,773 | \$ \$ | 372,337 1,950 | \$ \$ | 22,819 \$ 13,592 63,596 100,007 \$ | 44,679 392,947 209,586 647,212 |
| Total operating revenue Total operating expenses Total nonoperating gains (losses), net | \$ | 65,855 (61,478) 10,579 | \$ | 18,318 (40,848) 22,530 | \$ | 94,130 \$ (77,157) 493 | 178,303 (179,483) 33,602 |
| Contributions from (to) owners | | 6 957 | | _ | | (10,797) | (10,797) |
| Other changes in net assets, net Increase (decrease) in net assets | \$ | 6,852 21,808 | \$ | | \$ | (2,288) 4,381 \$ | 4,564 26,189 |

Notes to Consolidated Financial Statements (continued) (In Thousands)

5. Investments in Joint Ventures (continued)

| | 2020 | | | | | | | |
|---|----------|--------------------|----|--------------------|---------|---------------------|----------|----------------------|
| | | Mt. | | | | | | |
| | W | ashington | r | Ferrapin | | Others | | Total |
| Current assets | \$ | 36,255 | \$ | 23,194 | \$ |) | \$ | 96,442 |
| Noncurrent assets | <u>_</u> | 107,664 | Φ. | 294,881 | <u></u> | 46,096 | <u>ф</u> | 448,641 |
| Total assets | \$ | 143,919 | \$ | 318,075 | \$ | 83,089 | \$ | 545,083 |
| Current liabilities Noncurrent liabilities | \$ | 13,560 7,746 | \$ | 705 315,420 | \$ | 18,914 12,979 | \$ | 33,179 336,145 |
| Net assets | | 122,613 | | 1,950 | | 51,196 | | 175,759 |
| Total liabilities and net assets | \$ | 143,919 | \$ | 318,075 | \$ | 83,089 | \$ | 545,083 |
| Total operating revenue Total operating expenses Total nonoperating gains (losses), | \$ | 61,670 (61,533) | | 36,445 (38,494) | | 102,477 (87,599) | \$ | 200,592 (187,626) |
| net | | 2,320 | | 2,049 | | (80) | | 4,289 |
| Contributions from (to) owners | | _ | | _ | | (10,400) | | (10,400) |
| Other changes in net assets, net | | 3,780 | | _ | | (288) | | 3,492 |
| Increase (decrease) in net assets | \$ | 6,237 | \$ | _ | \$ | 4,110 | \$ | 10,347 |

6. Leases

The Corporation determines if an arrangement is a lease at inception. Operating leases are included in other assets, other current liabilities, and other long-term liabilities on the consolidated balance sheet. Finance leases are included in property, plant and equipment, other current liabilities, and other long-term liabilities on the accompanying consolidated balance sheet.

The Corporation's leases primarily consist of real estate leases for medical and administrative office buildings and the Corporation determines if an arrangement is a lease at inception of the contract. Operating leases are included in other assets, other current liabilities, and other long-term liabilities on the consolidated balance sheet. Finance leases are included in property, plant and equipment, other current liabilities, and other long-term liabilities on the accompanying consolidated balance sheet.

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Notes to Consolidated Financial Statements (continued) (In Thousands)

6. Leases (continued)

Lease liabilities are recognized based on the present value, net of the future minimum lease payments over the lease term using the Corporation's incremental borrowing rate based on the information available at commencement. The ROU asset is derived from the lease liability and also includes any lease payments made and excludes lease incentives and initial direct costs incurred. Certain lease agreements for real estate include payments based on actual common area maintenance expenses and others include rental payments adjusted periodically for inflation. These variable lease payments are recognized in purchased services, net, but are not included in the ROU asset or liability balances. Lease agreements may include one or more renewal options which are at the Corporation's sole discretion. The Corporation does not consider the renewal options to be reasonably likely to be exercised, therefore they are not included in ROU assets and lease liabilities. Lease expense for minimum lease payments is recognized on a straight-line basis over the lease term for operating leases.

In accordance with ASC 842, the Corporation has elected to not recognize ROU assets and lease liabilities for short-term leases with a lease term of 12 months or less. The Corporation recognizes the lease payments associated with its short-term leases as an expense on a straight-line basis over the lease term. Variable lease payments associated with these leases are recognized and presented in the same manner as all other leases.

The following table summarizes the components of operating and finance lease assets and liabilities classified as current and noncurrent on the accompanying consolidated balance sheets:

| | | June 3 | 0 |
|-------------------------------------|-------------------------------------|------------------------|----------|
| | Balance Sheet Classification | 2021 | 2020 |
| Operating leases | | | |
| Operating lease ROU asset | Other assets | \$ 98,378 \$ | 92,333 |
| Operating lease obligation – | | | |
| current | Other current liabilities | (14,551) | (12,724) |
| Operating lease obligation – | | | |
| long-term | Other long-term liabilities | (87,039) | (81,951) |
| | | | |
| Finance leases | | | |
| Finance lease ROU asset | Property and equipment, net | \$ 38,144 \$ | 47,598 |
| Current finance lease liabilities | Other current liabilities | (433) | (760) |
| Long-term finance lease liabilities | Other long-term liabilities | (44,370) | (55,310) |

Notes to Consolidated Financial Statements (continued) (In Thousands)

6. Leases (continued)

The components of lease expense were as follows:

| | Year Ended June 30 | | | | |
|-----------------------------------|--------------------|--------|------|--------|--|
| | | 2021 | 2020 | | |
| Finance lease expense: | | | | | |
| Amortization of ROU assets | \$ | 3,819 | \$ | 1,518 | |
| Interest on lease liabilities | | 2,519 | | 1,992 | |
| Total finance lease expense | | 6,338 | | 3,510 | |
| Operating lease expense | | 20,765 | | 16,159 | |
| Short-term/variable lease expense | | 14,713 | | 12,848 | |
| Total lease expense | \$ | 41,816 | \$ | 32,517 | |

Commitments related to noncancelable operating and finance leases for each of the next five years and thereafter as of June 30, 2021, are as follows:

| | 0 | perating | Finance |
|------------------------------|----|------------|----------|
| 2022 | \$ | 15,249 \$ | 2,006 |
| 2023 | | 14,463 | 2,006 |
| 2024 | | 15,069 | 2,006 |
| 2025 | | 14,861 | 2,006 |
| 2026 | | 12,594 | 2,006 |
| Thereafter | | 48,980 | 49,055 |
| Total | | 121,216 | 59,085 |
| Less: Present value discount | _ | (19,626) | (14,282) |
| Lease liabilities | \$ | 101,590 \$ | 44,803 |

Other information is as follows:

| | Year Ended June 30 | | |
|--|--------------------|-------|--|
| | 2021 | 2020 | |
| Weighted average remaining lease terms (in years): | | | |
| Finance leases | 9.52 | 11.17 | |
| Operating leases | 9.44 | 10.25 | |
| Weighted average discount rate: | | | |
| Finance leases | 3.53% | 3.72% | |
| Operating leases | 3.25% | 3.58% | |

Notes to Consolidated Financial Statements (continued) (In Thousands)

7. Line of Credit

For the years ended June 30, 2021 and 2020, the Corporation had a \$250,000 revolving line of credit outstanding with a syndicate of banking partners. The line of credit is annually renewing and the current expiration date is August 25, 2022. Interest is calculated based on an optional base rate or percentage of 1-month LIBOR plus a credit spread. As of June 30, 2021 and 2020, the amount outstanding on the line of credit was \$113,000 and \$193,500, respectively. The calculated interest rates as of June 30, 2021 and 2020, was a range from 0.89% to 3.25%.

For the year ended June 30, 2020, the Corporation had \$225,000 in additional lines of credit consisting of separate agreements with three banking partners. The borrowing facilities were put in place to provide additional access to liquidity in the event it would be needed during the COVID-19 pandemic, and each of the facilities expired no later than May 2021. As of June 30, 2020, there were \$0 outstanding on these lines of credit, and the lines of credit expired as of June 30, 2021.

Notes to Consolidated Financial Statements (continued) (In Thousands)

8. Long-Term Debt and Other Borrowings

Long-term debt consists of the following:

| Interest Rate Fiscal Year(s) 2021 2020 MHHEFA project revenue bonds: Corporation issue, payments due annually UCHS Term Loan: 5 5 5 5 752,680 5 - Series 2020B/D Bonds 3.05%-5.00% 2045-2049 752,680 5 - Series 2017D/E Bonds 4.00%-4.17% 2045-2049 189,965 189,965 Series 2017B/C Bonds 2.23%-5.00% 2018-2040 250,150 256,455 Series 2017A Bonds Variable rate 2017-2043 ⁽¹⁾ 41,635 42,840 Series 2016A-F Bonds Variable rate 2017-2042 ⁽¹⁾ 304,565 309,500 Series 2015 Bonds 3.63%-5.00% 2016-2042 72,140 73,630 Series 2013 Bonds 4.00%-5.00% 2014-2044 115,055 335,545 Series 2010 Bonds 4.75%-5.25% 2011-2032 - 41,510 Series 2008D/E Bonds 4.50%-5.25% 2009-2024 - 20,630 Series 2008F Bonds 4.50%-5.25% 2009-2024 - 20,630 <td< th=""></td<> |
|---|
| Corporation issue, payments due annually UCHS Term Loan: Series 2020B/D Bonds 3.05%-5.00% 2045-2049 \$ 752,680 \$ - Series 2017D/E Bonds 4.00%-4.17% 2045-2049 \$ 89,965 189,965 Series 2017D/E Bonds 2.23%-5.00% 2018-2040 250,150 256,455 Series 2017A Bonds Variable rate 2017-2043 ⁽¹⁾ 41,635 42,840 Series 2016A-F Bonds Variable rate 2017-2042 ⁽¹⁾ 304,565 309,500 Series 2015 Bonds 3.63%-5.00% 2016-2042 72,140 73,630 Series 2013 Bonds 4.00%-5.00% 2014-2044 115,055 335,545 Series 2010 Bonds 4.75%-5.25% 2011-2032 - 41,510 Series 2008D/E Bonds Variable rate 2025-2042 105,000 105,000 Series 2008F Bonds 4.50%-5.25% 2009-2024 - 20,630 |
| annually UCHS Term Loan:Series 2020B/D Bonds3.05%-5.00%2045-2049\$ 752,680\$ -Series 2017D/E Bonds4.00%-4.17%2045-2049189,965189,965Series 2017B/C Bonds2.23%-5.00%2018-2040250,150256,455Series 2017A BondsVariable rate2017-2043 ⁽¹⁾ 41,63542,840Series 2016A-F BondsVariable rate2017-2042 ⁽¹⁾ 304,565309,500Series 2015 Bonds3.63%-5.00%2016-204272,14073,630Series 2013 Bonds4.00%-5.00%2014-2044115,055335,545Series 2010 Bonds4.75%-5.25%2011-2032-41,510Series 2008D/E Bonds4.50%-5.25%2009-2024-20,630 |
| Series 2020B/D Bonds 3.05%-5.00% 2045-2049 \$ 752,680 \$ - Series 2017D/E Bonds 4.00%-4.17% 2045-2049 189,965 189,965 Series 2017B/C Bonds 2.23%-5.00% 2018-2040 250,150 256,455 Series 2017A Bonds Variable rate 2017-2043 ⁽¹⁾ 41,635 42,840 Series 2016A-F Bonds Variable rate 2017-2042 ⁽¹⁾ 304,565 309,500 Series 2015 Bonds 3.63%-5.00% 2014-2044 115,055 335,545 Series 2010 Bonds 4.75%-5.25% 2011-2032 - 41,510 Series 2008D/E Bonds Variable rate 2025-2042 105,000 105,000 Series 2008F Bonds 4.50%-5.25% 2009-2024 - 20,630 |
| Series 2017D/E Bonds 4.00%-4.17% 2045-2049 189,965 189,965 Series 2017B/C Bonds 2.23%-5.00% 2018-2040 250,150 256,455 Series 2017A Bonds Variable rate 2017-2043 ⁽¹⁾ 41,635 42,840 Series 2016A-F Bonds Variable rate 2017-2042 ⁽¹⁾ 304,565 309,500 Series 2015 Bonds 3.63%-5.00% 2016-2042 72,140 73,630 Series 2013 Bonds 4.00%-5.00% 2014-2044 115,055 335,545 Series 2010 Bonds 4.75%-5.25% 2011-2032 - 41,510 Series 2008D/E Bonds Variable rate 2025-2042 105,000 105,000 Series 2008F Bonds 4.50%-5.25% 2009-2024 - 20,630 |
| Series 2017B/C Bonds 2.23%-5.00% 2018-2040 250,150 256,455 Series 2017A Bonds Variable rate 2017-2043 ⁽¹⁾ 41,635 42,840 Series 2016A-F Bonds Variable rate 2017-2042 ⁽¹⁾ 304,565 309,500 Series 2015 Bonds 3.63%-5.00% 2016-2042 72,140 73,630 Series 2013 Bonds 4.00%-5.00% 2014-2044 115,055 335,545 Series 2010 Bonds 4.75%-5.25% 2011-2032 - 41,510 Series 2008D/E Bonds Variable rate 2025-2042 105,000 105,000 Series 2008F Bonds 4.50%-5.25% 2009-2024 - 20,630 |
| Series 2017A Bonds Variable rate 2017–2043 ⁽¹⁾ 41,635 42,840 Series 2016A–F Bonds Variable rate 2017–2042 ⁽¹⁾ 304,565 309,500 Series 2015 Bonds 3.63%–5.00% 2016–2042 72,140 73,630 Series 2013 Bonds 4.00%–5.00% 2014–2044 115,055 335,545 Series 2010 Bonds 4.75%–5.25% 2011–2032 – 41,510 Series 2008D/E Bonds Variable rate 2025–2042 105,000 105,000 Series 2008F Bonds 4.50%–5.25% 2009–2024 – 20,630 |
| Series 2016A–F BondsVariable rate2017–2042 ⁽¹⁾ 304,565 309,500Series 2015 Bonds3.63%–5.00%2016–2042 72,140 73,630Series 2013 Bonds4.00%–5.00%2014–2044 115,055 335,545Series 2010 Bonds4.75%–5.25%2011–2032–41,510Series 2008D/E BondsVariable rate2025–2042 105,000 105,000Series 2008F Bonds4.50%–5.25%2009–2024–20,630 |
| Series 2015 Bonds3.63%-5.00%2016-204272,14073,630Series 2013 Bonds4.00%-5.00%2014-2044115,055335,545Series 2010 Bonds4.75%-5.25%2011-2032-41,510Series 2008D/E BondsVariable rate2025-2042105,000105,000Series 2008F Bonds4.50%-5.25%2009-2024-20,630 |
| Series 2013 Bonds4.00%-5.00%2014-2044 115,055 335,545Series 2010 Bonds4.75%-5.25%2011-2032-41,510Series 2008D/E BondsVariable rate2025-2042 105,000 105,000Series 2008F Bonds4.50%-5.25%2009-2024-20,630 |
| Series 2010 Bonds4.75%-5.25%2011-2032-41,510Series 2008D/E BondsVariable rate2025-2042105,000105,000Series 2008F Bonds4.50%-5.25%2009-2024-20,630 |
| Series 2008D/E BondsVariable rate2025–2042105,000105,000Series 2008F Bonds4.50%–5.25%2009–2024–20,630 |
| Series 2008F Bonds4.50%-5.25%2009-2024-20,630 |
| |
| Series 2007A Bonds Variable rate 2008–2035 73,280 76,425 |
| |
| MHHEFA Pooled Loan ProgramVariable rate2017–203515,20016,149 |
| Other long-term debt: |
| UCHS Term Loan Variable rate 2021 – 150,000 |
| Term loans1.86%-4.44%2009-20226,3317,356 |
| Other loans, mortgages and notes Monthly, |
| payable 3.25%-6.50% 2001-2035 12,678 12,678 |
| Total debt 1,938,679 1,637,683 |
| Less current portion of long-term debt29,75140,468 |
| Less short-term financing – 150,000 |
| Less long-term debt subject to short-term |
| remarketing agreements 153,510 ⁽¹⁾ 28,794 |
| 1,755,418 1,418,421 |
| Plus unamortized premiums and |
| discounts, net 44,215 28,713 |
| Plus unamortized deferred financing |
| costs (11,573) (8,877) |
| \$ 1,788,060 \$ 1,438,257 |

⁽¹⁾Mandatory purchase options are due in the following (fiscal years), unless the bondholding bank and the Obligated Group agree to an extension: Series 2016A (2024), 2016B (2022), 2016C&D (2024), 2016E&F (2027, and 2017A (2022). As of the date of issuance, the obligated group is in the process of extending or replacing the agreements with mandatory purchase options due in 2022.

Notes to Consolidated Financial Statements (continued) (In Thousands)

8. Long-Term Debt and Other Borrowings (continued)

Pursuant to an Amended and Restated Master Loan Agreement dated December 1, 2017 (UMMS Master Loan Agreement), the Corporation and several of its subsidiaries have issued debt through Maryland Health and Higher Educational Facilities Authority (MHHEFA or the Authority). As security for the performance of the bond obligation under the Master Loan Agreement, the Authority maintains a security interest in the revenue of the obligors. The UMMS Master Loan Agreement contains certain restrictive covenants. These covenants require that rates and charges be set at certain levels, limit incurrence of additional debt, require compliance with certain operating ratios and restrict the disposition of assets.

The Obligated Group under the UMMS Master Loan Agreement includes the Medical Center, ROI, UM Midtown, UM Baltimore Washington, Shore Health (UM Memorial and UM Dorchester), UM Chester River, UM Charles Regional, UM St. Joseph, UM Upper Chesapeake, UM Harford Memorial, UM Laurel, UM Prince George's, Bowie Health Center (Bowie), and the UMMS Foundation. Each member of the Obligated Group is jointly and severally liable for the repayment of the obligations under the UMMS Master Loan Agreement.

Under the terms of the UMMS Master Loan Agreement and other loan agreements, certain funds are required to be maintained on deposit with the Master Trustee to provide for repayment of the obligations of the Obligated Group (Note 3).

The Corporation had a term loan in the amount of \$150,000 related to the acquisition of Upper Chesapeake, which the Corporation obtained long term financing during fiscal year 2021 to repay the term loan prior to its maturity date, and has classified this obligation as a short-term financing at June 30, 2020, in the consolidated balance sheet. See further discussion below in Series 2020B and 2020E issuance.

In December 2018, MHHEFA issued \$145,265 of tax-exempt Revenue Bonds, Series 2017D, and \$44,700 taxable Revenue Bonds, Series 2017E. These proceeds are to be used for the purpose of financing a portion of the costs of acquisition, construction and equipping of certain capital projects related to Capital Region, including (a) construction of a new regional medical center and an adjacent new ambulatory care center and (b) construction of a new freestanding medical facility.

Notes to Consolidated Financial Statements (continued) (In Thousands)

8. Long-Term Debt and Other Borrowings (continued)

On July 2, 2020, MHHEFA issued \$152,680 of tax-exempt Revenue Bonds, Series 2020B, and \$600,000 taxable Revenue Bonds, Series 2020D. The proceeds were used for the purpose of refinancing existing debt, including the repayment of the Upper Chesapeake term loan (see above) and the redemption of the Series 2008F, 2010, and 2013A Bonds. The remaining proceeds are to be used for the purpose of financing a portion of the costs of construction and equipping of certain capital projects related to Medical Center, Baltimore Washington, Shore Regional, Upper Chesapeake and Capital Region.

The aggregate annual future maturities of long-term debt according to the original terms of the Master Loan Agreement and all other loan agreements are as follows for the years ending June 30:

| 2022 | \$ 183,261 |
|------------|--------------|
| 2023 | 101,857 |
| 2024 | 182,547 |
| 2025 | 40,037 |
| 2026 | 36,707 |
| Thereafter | 1,394,270 |
| | \$ 1,938,679 |

The Corporation's Series 2007A and 2008D-E Bonds are variable rate demand bonds requiring remarketing agents to purchase and remarket any bonds tendered before the stated maturity date. The reimbursement obligations with respect to the letters of credit are evidenced and secured by the respective bonds. To provide liquidity support for the timely payment of any bonds that are not successfully remarketed, the Corporation has entered into letter-of-credit agreements with three banking institutions. These agreements have terms that expire in 2022 through 2026. If the bonds are not successfully remarketed, the Corporation is required to pay an interest rate specified in the letter-of-credit agreement, and the principal repayment of bonds may be accelerated to require repayment in periods ranging from 20 to 60 months from the date of the failed remarketing. The Corporation has reflected the amount of its long-term debt that is subject to these short-term remarketing arrangements as a separate component of current liabilities in its consolidated balance sheets. In the event that bonds are not remarketed, the Corporation maintains available letters of credit and has the ability to access other sources to obtain the necessary liquidity to comply with accelerated repayment terms. All variable rate demand bonds were successfully remarketed as of June 30, 2021 and 2020.

Notes to Consolidated Financial Statements (continued) (In Thousands)

8. Long-Term Debt and Other Borrowings (continued)

The approximate interest rates on outstanding debt bearing interest at variable rates were as follows:

| | June 30 | | |
|--|---------|-------|--|
| | 2021 | 2020 | |
| Series 2008D Bonds | 0.02% | 0.11% | |
| Series 2008E Bonds | 0.01 | 0.12 | |
| Series 2007A Bonds | 0.02 | 0.09 | |
| Series 2016A Bonds | 1.07 | 1.13 | |
| Series 2016B Bonds | 0.95 | 1.01 | |
| Series 2016C Bonds | 0.68 | 0.75 | |
| Series 2016D Bonds | 0.91 | 0.98 | |
| Series 2016E Bonds | 0.80 | 0.87 | |
| Series 2016F Bonds | 0.78 | 0.84 | |
| Series 2017A Bonds | 0.60 | 0.67 | |
| Series 1985 Pooled Loan Program (MHHEFA) | 0.50 | 1.00 | |
| UCHS Term Loan | _ | 0.89 | |

9. Interest Rate Risk Management

The Corporation uses a combination of fixed and variable rate debt to finance capital needs. The Corporation maintains an interest rate risk-management strategy that uses interest rate swaps to minimize significant, unanticipated earnings fluctuations that may arise from volatility in interest rates.

Notes to Consolidated Financial Statements (continued) (In Thousands)

9. Interest Rate Risk Management (continued)

At June 30, 2021 and 2020, the Corporation's notional values of outstanding interest rate swaps were \$723,266 and \$735,015, respectively, the details of which were as follows:

| | Notional Amount | Pay Rate | Receive Rate | Maturity Date | Mark to Market |
|-----------------------|--------------------|----------|-----------------------------|------------------|-------------------|
| June 30, 2021 | | | | | |
| Swap #1 | \$ 78,551 | 3.59% | 70% 1-month LIBOR | 7/1/2031 | \$ (10,785) |
| Swap #2 | 84,000 | 3.93 | 68% 1-month LIBOR | 7/1/2041 | (33,829) |
| Swap #3 | 21,000 | 4.24 | 68% 1-month LIBOR | 7/1/2041 | (9,346) |
| Swap #4 | 30,800 | 3.99 | 67% 1-month LIBOR | 7/1/2034 | (6,709) |
| Swap #5 | 24,380 | 3.54 | 70% 1-month LIBOR | 7/1/2031 | (3,297) |
| Swap #6 | 196,000 | 3.93 | 68% 1-month LIBOR | 7/1/2041 | (78,952) |
| Swap #7 | 49,000 | 4.24 | 68% 1-month LIBOR | 7/1/2041 | (22,021) |
| Swap #8 | 71,825 | 4.00 | 67% 1-month LIBOR | 7/1/2034 | (15,698) |
| Swap #9 | 2,075 | 3.63 | 67% 1-month LIBOR | 7/1/2032 | (209) |
| Swap #10 | 92,475 | 3.92 | 67% 1-month LIBOR | 1/1/2043 | (28,611) |
| Swap #11 | 73,160 | 0.51 | 67% 1-month LIBOR + 0.5133% | 1/1/2038 | 1,887 |
| | 723,266 | | | | (207,660) |
| Valuation adjustments | · – | | | | 4,051 |
| Total | \$ 723,266 | | | | \$ (203,609) |
| | | | | | |
| June 30, 2020 | | | | | |
| Swap #1 | \$ 79,800 | 3.59% | 70% 1-month LIBOR | 7/1/2031 | \$ (15,036) |
| Swap #2 | 84,000 | 3.93 | 68% 1-month LIBOR | 7/1/2041 | (45,040) |
| Swap #3 | 21,000 | 4.24 | 68% 1-month LIBOR | 7/1/2041 | (12,364) |
| Swap #4 | 32,025 | 3.99 | 67% 1-month LIBOR | 7/1/2034 | (8,987) |
| Swap #5 | 24,770 | 3.54 | 70% 1-month LIBOR | 7/1/2031 | (4,606) |
| Swap #6 | 196,000 | 3.93 | 68% 1-month LIBOR | 7/1/2041 | (105,113) |
| Swap #7 | 49,000 | 4.24 | 68% 1-month LIBOR | 7/1/2041 | (28,855) |
| Swap #8 | 74,700 | 4.00 | 67% 1-month LIBOR | 7/1/2034 | (21,020) |
| Swap #9 | 2,465 | 3.63 | 67% 1-month LIBOR | 7/1/2032 | (307) |
| Swap #10 | 95,475 | 3.92 | 67% 1-month LIBOR | 1/1/2043 | (38,240) |
| Swap #11 | 75,780 | 0.51 | 67% 1-month LIBOR + 0.5133% | 1/1/2038 | 2,351 |
| * | 735,015 | | | | (277,217) |
| Valuation adjustments | _ | | | | 6,787 |
| Total | \$ 735,015 | | | | \$ (270,430) |
| | | | | | |

The mark-to-market values of the Corporation's interest rate swaps include a valuation adjustment representing the creditworthiness of the counterparties to the swaps.

Notes to Consolidated Financial Statements (continued) (In Thousands)

9. Interest Rate Risk Management (continued)

The Corporation recorded a net nonoperating gain (loss) on changes in the fair value of nonqualifying interest rate swaps of \$65,325 and \$(75,811) for the years ended June 30, 2021 and 2020, respectively.

The swap agreements are included in the consolidated balance sheets at their fair value of \$203,609 and \$270,430 as of June 30, 2021 and 2020, respectively, an amount that is based on observable inputs other than quoted market prices in active markets for identical liabilities (Level 2 in the fair value hierarchy).

The Corporation is subject to a collateral posting requirement with two of its swap counterparties. Collateral posting requirements are based on the Corporation's long-term debt credit ratings, as well as the net liability position of total interest rate swap agreements outstanding with that counterparty. The amount of such posted collateral was \$117,600 and \$165,848 at June 30, 2021 and 2020, respectively. As of June 30, 2021 and 2020, the Corporation met its collateral posting requirement through the use of collateralized investments and cash equivalents, which were selected and purchased by the Corporation and subsequently transferred to the custody of the swap counterparty. The amount of posted investments that is required to meet the collateral requirement is computed daily and is accounted for as a component of the Corporation's assets limited as to use on the accompanying consolidated balance sheets as of that date. Any excess investment value is considered a component of the Corporation's unrestricted investment portfolio and is included in investments on the accompanying consolidated balance sheets as of that date.

Notes to Consolidated Financial Statements (continued) (In Thousands)

10. Other Liabilities

Other liabilities consist of the following:

| | June 30 | | | |
|--|---------|------------|-----------|--|
| | | 2021 | 2020 | |
| Professional and general malpractice liabilities | \$ | 380,715 \$ | 351,441 | |
| Advances from third party payors | | 150,000 | _ | |
| Accrued pension obligations | | 66,011 | 130,903 | |
| Lease obligations – operating | | 101,590 | 94,675 | |
| Lease obligations – finance | | 44,803 | 56,070 | |
| Deferred payroll taxes | | 38,331 | 26,971 | |
| Accrued interest payable | | 27,883 | 22,200 | |
| Other miscellaneous | | 81,924 | 100,941 | |
| Total other liabilities | | 891,257 | 783,201 | |
| Less current portion | | (133,624) | (129,813) | |
| Other long-term liabilities | \$ | 757,633 \$ | 653,388 | |

11. Retirement Plans

Employees of the Corporation are included in various retirement plans established by the Corporation, the Medical Center, ROI, Midtown, Baltimore Washington, Shore Regional, Charles Regional, St. Joseph, Upper Chesapeake, and Capital Region. Participation by employees in their specific plan(s) has evolved based upon the organization by which they were first employed and the elections that they made at the times when their original employers became part of the Corporation. The following is a brief description of each of the retirement plans in which employees of the Corporation participate:

Defined Benefit Plans

University of Maryland Medical Center Midtown Campus Retirement Plan for Non-Union Employees (Midtown Plan) – A noncontributory defined benefit plan covering substantially all nonunion employees. The benefits are based on years of service and compensation. Contributions to this plan are made to satisfy the minimum funding requirements of ERISA. In 2006, Midtown froze the defined benefit pension plan.

Notes to Consolidated Financial Statements (continued) (In Thousands)

11. Retirement Plans (continued)

Baltimore Washington Medical Center Pension Plan (Baltimore Washington Plan) – A noncontributory defined benefit pension plan covering full-time employees who have been employed for at least one year and have reached 21 years of age. In 2018, Baltimore Washington closed the defined benefit pension plan to new hires.

On June 30, 2015, the Corporation amended the Baltimore Washington Medical Center Pension Plan to provide for the merger of the Midtown Plan and the Charles Regional Plan into the Baltimore Washington Plan and to change the name of the newly consolidated plan to the University of Maryland Medical System Corporate Pension Plan (the Corporate Plan). All provisions of the respective previous plans shall continue to apply to the respective applicable participants. All of the assets of the three formerly separate plans are now available to pay benefits for all participants under the newly consolidated Corporate Plan.

Civista Health Inc. Retirement Plan and Trust (Charles Regional Plan) – A noncontributory defined benefit pension plan covering employees that have worked at least one thousand hours per year during three or more plan years. Plan benefits are accumulated based upon a combination of years of service and percent of annual compensation. Charles Regional makes annual contributions to the plan based upon amounts required to be funded under provisions of ERISA.

Dimensions Health Corporation Pension Plan (Capital Region Pension Plan) – A noncontributory defined benefit pension plan covering substantially all employees. For employees not covered under collective-bargaining agreements and employees who are represented by the 1199 SEIU Health Care Workers East – Health Care Workers union (formerly District 1199E-DC, SEIU union and formerly Local No. 63 union), the Plan operates as a cash balance plan. The annual contribution by the Corporation is allocated to individual employee accounts based on years of service and the individual's retirement account. For employees represented by the 1199 SEIU Health Care Workers East – Registered Nurses Chapter union (formerly Professional Staff Nurses Association union), benefits are based on years of service and average final compensation. On December 31, 2007, the Capital Region Pension Plan was frozen. No further benefit accruals will be made to the Plan. The Plan freeze substantially reduces annual funding obligations beginning with Plan year 2008. The Corporation's funding policy is to contribute such actuarially determined amounts as necessary to provide assets sufficient to meet the benefits to be paid to the Plan participants and to meet the funding requirements of the Employees Retirement Income Security Act of 1974 (ERISA).

Notes to Consolidated Financial Statements (continued) (In Thousands)

11. Retirement Plans (continued)

Dimensions Health Corporation Post Retirement Benefit Plans (Capital Region Post Retirement Benefit Plans) – A postretirement health care plan is provided to both salaried and non-salaried employees who have retired and certain other employees who were eligible to retire prior to July 1, 1995. The plan is contributory for those who retired prior to July 1, 1995, with retiree contributions adjusted annually. Employees who retired on July 1, 1995, and later are eligible to participate in the plan by paying 100% of the premiums without corporate contributions. The Corporation's policy has been to fund this plan on an as needed basis.

A defined postretirement life insurance plan is a noncontributory plan for all eligible retirees prior to July 1, 2001. For employees represented by the 1199 SEIU Health Care Workers East – Registered Nurses Chapter union, the plan was no longer offered to new retirees as of July 1, 1999. Effective July 1, 2001, the plan was modified to become contributory for the nonunion employees and employees represented by the 1199 SEIU Health Care Workers East – Health Care Workers union who retired prior to July 1, 2001 and for the employees represented by the 1199 SEIU Health Care Workers East – Health Care Workers East – Registered Nurses Chapter union who retired prior to July 1, 2001 and for the employees represented by the 1199 SEIU Health Care Workers East – Registered Nurses Chapter union who retired prior to July 1, 1999. The Corporation's policy has been to fund its share of these benefits as they are incurred.

The Corporation recognizes the funded status (i.e., the difference between the fair value of plan assets and projected benefit obligations) of its defined benefit pension plans as an asset or liability in its consolidated balance sheets. The Corporation recognizes changes in the funded status in the year in which the changes occur as changes in unrestricted net assets. All defined benefit pension plans use a June 30 measurement date.

Notes to Consolidated Financial Statements (continued) (In Thousands)

11. Retirement Plans (continued)

The following tables set forth the combined benefit obligations and assets of the defined benefit plans:

| | June 30 | | | | |
|--|---------|-------------------|----------|--|--|
| | _ | 2021 | 2020 | | |
| Change in projected benefit obligations: | | | | | |
| Benefit obligations at beginning of year | \$ | 448,997 \$ | 425,709 | | |
| Settlements | | (18,623) | — | | |
| Service cost | | 3,378 | 3,337 | | |
| Interest cost | | 13,168 | 15,299 | | |
| Actuarial loss and other | | 4,973 | 30,743 | | |
| Benefit payments | | (16,826) | (26,091) | | |
| Projected benefit obligations at end of year | \$ | 435,067 \$ | 448,997 | | |
| Change in plan assets: | | | | | |
| Fair value of plan assets at beginning of year | \$ | 318,094 \$ | 317,176 | | |
| Actual return on plan assets | | 63,831 | 9,529 | | |
| Settlements | | (18,623) | _ | | |
| Employer contributions | | 22,580 | 17,480 | | |
| Benefit payments | | (16,826) | (26,091) | | |
| Fair value of plan assets at end of year | \$ | 369,056 \$ | 318,094 | | |

Notes to Consolidated Financial Statements (continued) (In Thousands)

11. Retirement Plans (continued)

The funded status of the plans and amounts recognized as accrued payroll and benefits and other long-term liabilities in the accompanying consolidated balance sheets are as follows:

| | June 30 | | | |
|---|---------|-------------|-----------|--|
| | | 2021 | 2020 | |
| Funded status, end of period: | | | | |
| Fair value of plan assets | \$ | 369,056 \$ | 318,094 | |
| Projected benefit obligations | | 435,067 | 448,997 | |
| Net funded status | | (66,011) | (130,903) | |
| Accumulated benefit obligation at end of year | | 433,076 | 446,100 | |
| Amounts recognized in consolidated balance sheets at June 30: | | | | |
| Accrued pension obligation | | (66,011) | (130,903) | |
| | | (66,011) | (130,903) | |
| Amounts recognized in net assets without donor | | | | |
| restrictions at June 30: | | | | |
| Net actuarial loss | | (54,745) | (108,221) | |
| Prior service cost | | (990) | (86) | |
| | \$ | (55,735) \$ | (108,307) | |

The accrued pension obligation includes \$62,717 and \$98,365 as of June 30, 2021 and 2020, respectively, related to the Capital Region Pension Plan described above.

The estimated amounts that will be amortized from net assets without donor restrictions into net periodic pension cost in fiscal year 2022 are as follows:

| Net actuarial loss | \$ 3,038 |
|--------------------|-------------|
| Prior service cost | 149 |
| | \$ 3,187 |

Notes to Consolidated Financial Statements (continued) (In Thousands)

11. Retirement Plans (continued)

The components of net periodic pension cost are as follows:

| | Year Ended 3 2021 | June 30 2020 |
|--------------------------------|--------------------------|-----------------|
| Service cost | \$ 3,378 \$ | 3,337 |
| Interest cost | 13,168 | 15,299 |
| Expected return on plan assets | (18,275) | (19,782) |
| Prior service cost recognized | 72 | 72 |
| Recognized losses | 11,918 | 3,953 |
| Net periodic pension cost | \$ 10,261 \$ | 2,879 |

Components of net benefit cost other than the service cost of \$3,378 and \$3,337 in 2021 and 2020, respectively, were recorded in other nonoperating losses, net in the accompanying consolidated statements of operations and changes in net assets for the years ended June 30, 2021 and 2020. Service cost is included as a component of fringe benefits, which is recorded as salaries, wages, and benefits in the accompanying consolidated statements of operations.

The following table presents the weighted average assumptions used to determine benefit obligations for the plans:

| | June 30 | | | | |
|---|---------------------|---------------------|--|--|--|
| | 2021 | 2020 | | | |
| Discount rate Rate of compensation increase (for nonfrozen plan) | 2.34%-3.02% 3.00 | 2.34%-3.03% 3.00 | | | |

Notes to Consolidated Financial Statements (continued) (In Thousands)

11. Retirement Plans (continued)

The following table presents the weighted average assumptions used to determine net periodic benefit cost for the plans:

| | Year Ended June 30 | | | |
|--|--------------------|-------------|--|--|
| | 2021 | 2020 | | |
| | | | | |
| Discount rate | 2.35%-3.05% | 3.25%-3.70% | | |
| Expected long-term return on plan assets | 5.50-6.00 | 6.00-6.50 | | |
| Rate of compensation increase (for nonfrozen plan) | 3.00 | 3.00 | | |

The investment policies of the Corporation's pension plans incorporate asset allocation and investment strategies designed to earn superior returns on plan assets consistent with reasonable and prudent levels of risk. Investments are diversified across classes, sectors, and manager style to minimize the risk of loss. The Corporation uses investment managers specializing in each asset category, and regularly monitors performance and compliance with investment guidelines. In developing the expected long-term rate of return on assets assumption, the Corporation considers the current level of expected returns on risk-free investments, the historical level of the risk premium associated with the other asset classes in which the portfolio is invested, and the expectations for future returns of each asset class. The expected return for each asset class is then weighted based on the target allocation to develop the expected long-term rate of return on assets assumption for the portfolio.

The Corporation's pension plans' target allocation and weighted average asset allocations at the measurement date of June 30, 2021 and 2020, by asset category, are as follows:

| | Target | Percentage of Plan Assets as of June 30 | | | | |
|----------------------------|---------|--|------|--|--|--|
| Asset Category | 6 | | 2020 | | | |
| Cash and cash equivalents | 0%-10% | 5% | 8% | | | |
| Fixed income securities | 20%-40% | 35 | 29 | | | |
| Equity securities | 30%-50% | 41 | 38 | | | |
| Global assets allocation | 10%-20% | 11 | 16 | | | |
| Hedge funds/private equity | 5%-15% | 8 | 9 | | | |
| | | 100% | 100% | | | |

Notes to Consolidated Financial Statements (continued) (In Thousands)

11. Retirement Plans (continued)

Equity and fixed income securities include investments in hedge fund of funds that are categorized in accordance with each fund's respective investment holdings.

The table below presents the Corporation's combined investable assets of the defined benefit pension plans aggregated by the fair value hierarchy as described in Note 1(u):

| | | Level 1 | | Level 2 | | Level 3 |] | vestments Reported at NAV* | | Total |
|---|----|---------|----|---------|----|---------|----|----------------------------------|----|---------|
| June 30, 2021 | | | | | | | | | | |
| Cash and cash equivalents | \$ | 19,803 | \$ | _ | \$ | _ | \$ | _ | \$ | 19,803 |
| Corporate obligations | | | | 12,798 | | _ | | — | | 12,798 |
| Government and agency bonds | | 12,869 | | 18,366 | | _ | | _ | | 31,235 |
| Fixed income funds | | 29,002 | | _ | | - | | _ | | 29,002 |
| Common stocks | | 34,419 | | _ | | - | | _ | | 34,419 |
| Equity mutual funds | | 89,229 | | - | | _ | | _ | | 89,229 |
| Alternative investments: | | | | | | | | | | |
| Hedge funds/private equity | | - | | _ | | - | | 30,149 | | 30,149 |
| Commingled funds | | _ | | _ | | _ | | 122,421 | | 122,421 |
| | \$ | 185,322 | \$ | 31,164 | \$ | _ | \$ | 152,570 | \$ | 369,056 |
| June 30, 2020 Cash and cash equivalents | \$ | 13,728 | \$ | 11,120 | \$ | _ | \$ | _ | \$ | 24,848 |
| Corporate obligations | Ψ | 15,720 | Ψ | 21,447 | Ψ | _ | Ψ | _ | Ψ | 21,810 |
| Government and agency bonds | | 7,565 | | 9,993 | | _ | | _ | | 17,558 |
| Fixed income funds | | | | | | _ | | 12,639 | | 12,639 |
| Common stocks | | 25,047 | | _ | | _ | | | | 25,047 |
| Equity mutual funds | | 36,973 | | 12,749 | | _ | | 10,084 | | 59,806 |
| Other mutual funds | | 22,405 | | | | _ | | | | 22,405 |
| Alternative investments: | | 22,100 | | | | | | | | 22,103 |
| Hedge funds/private equity | | _ | | _ | | _ | | 28,397 | | 28,397 |
| Commingled funds | | _ | | _ | | _ | | 105,947 | | 105,947 |
| | \$ | 105,718 | \$ | 55,309 | \$ | _ | \$ | | \$ | 318,094 |

*Fund investments reported at NAV as practical expedient.

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Notes to Consolidated Financial Statements (continued) (In Thousands)

11. Retirement Plans (continued)

Alternative investments include hedge funds and commingled investment funds. The majority of these alternative investments held as of June 30, 2021, are subject to notice requirements of 30 days or less and are available to be redeemed on at least a monthly basis. There are funds, totaling \$32,800, which are subject to notice requirements of 30-60 days and are available to be redeemed on a monthly or quarterly basis. Funds totaling \$11,200 are subject to notice requirements of 90 days and can be redeemed monthly or quarterly. Of these funds, one fund totaling \$1,200 is subject to a lock-up restriction of three years. The Corporation had no unfunded commitments as of June 30, 2021.

The Corporation expects to contribute \$19,725 to its defined benefit pension plans for the fiscal year ended June 30, 2022.

The following benefit payments, which reflect expected future employee service, as appropriate, are expected to be paid from plan assets in the following years ending June 30:

| 2022 | \$ 23,433 |
|-----------|--------------|
| 2023 | 24,394 |
| 2024 | 24,143 |
| 2025 | 24,518 |
| 2026 | 24,734 |
| 2027–2031 | 122,055 |

The expected benefits to be paid are based on the same assumptions used to measure the Corporation's benefit obligation at June 30, 2021.

Defined Contribution Plans

The Corporation offers a number of defined contribution benefits through 403(b) and 401(k) programs that were established by its affiliate hospitals. These plans allow for deferral of compensation or employer matching of compensation subject to vesting requirements.

Total annual retirement costs incurred by the Corporation for the previously discussed defined contribution plans were \$51,023 and \$50,456 for the years ended June 30, 2021 and 2020, respectively. Such amounts are included in salaries, wages and benefits in the accompanying consolidated statements of operations.

Notes to Consolidated Financial Statements (continued) (In Thousands)

12. Net Assets with Donor Restrictions

Net assets are restricted primarily for the following purposes:

| | June 30 | | | |
|---|---------|---------|----|---------|
| | | 2021 | | 2020 |
| Facility construction and renovations, research, | | | | |
| education, and other: | | | | |
| Capital Region | \$ | 42,851 | \$ | 424,034 |
| All others | | 196,794 | | 161,110 |
| Economic and beneficial interests in the net assets | | | | |
| of related organizations | | 63,095 | | 170,820 |
| | \$ | 302,740 | \$ | 755,964 |

Net assets were released from donor restrictions by expending funds satisfying the restricted purposes or by occurrence of other events specified by donors as follows:

| | Year Ended June 30 | | | | | |
|---|--------------------|------------------|----|-----------------|--|--|
| | | 2021 | | 2020 | | |
| Purchases of equipment and construction costs Research, education, uncompensated care, and other | \$ | 386,238 7,597 | \$ | 18,791 6,307 | | |
| | \$ | 393,835 | \$ | 25,098 | | |

The Corporation's endowments consist of donor-restricted funds established for a variety of purposes. Net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

Interpretation of Relevant Law

The Corporation has interpreted the Maryland Uniform Prudent Management of Institutional Funds Act (MUPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Corporation classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the

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Notes to Consolidated Financial Statements (continued) (In Thousands)

12. Net Assets with Donor Restrictions (continued)

accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund are classified in net assets with donor restrictions until those amounts are appropriated for expenditure by the organization in a manner consistent with the standard of prudence prescribed by MUPMIFA. In accordance with MUPMIFA, the Corporation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- 1. The duration and preservation of the fund
- 2. The purposes of the Corporation and the donor-restricted endowment fund
- 3. General economic conditions
- 4. The possible effect of inflation and deflation
- 5. The expected total return from income and the appreciation of investments
- 6. Other resources of the Corporation
- 7. The investment policies of the Corporation.

Endowment net assets are as follows:

| | Without With Donor Donor Restrictions Restrictions | | Total | | | |
|---|--|-----|--------------|--------------|--|--|
| June 30, 2021 Donor-restricted endowment funds | \$ | 126 | \$ 60,287 | \$ 60,413 | | |
| June 30, 2020 Donor-restricted endowment funds | \$ | 43 | \$ 67,165 | \$ 67,208 | | |

Donor restricted endowment funds within net assets with donor restrictions whose use is restricted in perpetuity were \$57,271 and \$50,243 as of June 30, 2021 and 2020, respectively.

Notes to Consolidated Financial Statements (continued) (In Thousands)

12. Net Assets with Donor Restrictions (continued)

Funds with Deficiencies

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or MUPMIFA requires the Corporation to retain as a fund of perpetual duration. The Corporation does not have any donor-restricted endowment funds that are below the level that the donor or MUPMIFA requires.

Investment Strategies

The Corporation has adopted policies for corporate investments, including endowment assets that seek to maximize risk-adjusted returns with preservation of principal. Endowment assets include those assets of donor-restricted funds that the Corporation must hold in perpetuity or for a donor-specified period(s). The endowment assets are invested in a manner that is intended to hold a mix of investment assets designed to meet the objectives of the account. The Corporation expects its endowment funds, over time, to provide an average rate of return that generates earnings to achieve the endowment purpose.

To satisfy its long-term rate-of-return objectives, the Corporation relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Corporation employs a diversified asset allocation structure to achieve its long-term return objectives within prudent risk constraints.

The Corporation monitors the endowment funds' returns and appropriates average returns for use. In establishing this practice, the Corporation considered the long-term expected return on its endowment. This is consistent with the Corporation's objective to maintain the purchasing power of the endowment assets held in perpetuity or for a specified term, as well as to provide additional real growth through new gifts and investment return.

Notes to Consolidated Financial Statements (continued) (In Thousands)

13. Economic and Beneficial Interests in the Net Assets of Related Organizations

The Corporation is supported by several related organizations that were formed to raise funds on behalf of the Corporation and certain of its subsidiaries. These interests are accounted for as either economic or beneficial interests in the net assets of such organizations.

The following is a summary of economic and beneficial interests in the net assets of financially interrelated organizations:

| | June 30 | | |
|--|-----------------|---------|--|
| | 2021 | 2020 | |
| Economic interests in: | | | |
| UCH Legacy Funding Corporation | \$ - \$ | 122,430 | |
| The James Lawrence Kernan Hospital Endowment | | | |
| Fund, Incorporated | 46,297 | 34,766 | |
| Baltimore Washington Medical Center Foundation, Inc. | 12,297 | 9,213 | |
| Total economic interests | 58,594 | 166,409 | |
| Beneficial interest in the net assets of: | | | |
| Dorchester General Hospital Foundation, Inc. | 3,172 | 3,082 | |
| Prince George's Hospital Center Foundation, Inc. | 1,267 | 1,267 | |
| Laurel Regional Hospital Auxiliary, Inc. | 62 | 62 | |
| | \$ 63,095 \$ | 170,820 | |

The UCH Legacy Funding Corporation was formed in December 2013 to hold funds restricted for capital improvements at Upper Chesapeake. As a part of the July 2020 debt issuance, the Corporation obtained permanent financing for the capital projects and the funds are included in assets limited as to use (construction funds) in the June 30, 2021 balance sheet. The Corporation subsequently dissolved the UCH Legacy Funding Corporation effective December 2020.

At the discretion of its board of trustees, the Kernan Endowment Fund may pledge securities to satisfy various collateral requirements on behalf of ROI and may provide funding to ROI to support various clinical programs or capital needs.

BWMC Foundation was formed in July 2000 and supports the activities of UM Baltimore Washington by soliciting charitable contributions on its behalf.

Notes to Consolidated Financial Statements (continued) (In Thousands)

13. Economic and Beneficial Interests in the Net Assets of Related Organizations (continued)

Shore Regional maintains a beneficial interest in the net assets of Dorchester Foundation, a nonprofit corporation organized to raise funds on behalf of Dorchester Hospital. Shore Regional does not have control over the policies or decisions of the Dorchester Foundation.

The Prince George's Hospital Center Foundation, Inc. the Laurel Regional Hospital Auxiliary, Inc. and the Laurel Regional Hospital Foundation, Inc. were established to solicit contributions from the general public solely for the funding of capital acquisitions and operations of the associated Capital Region hospitals. Capital Region does not have control over the policies or decisions of these entities. In the current year the Prince George's Hospital Center Foundation, Inc. changed its name to University of Maryland Capital Region Health Foundation, Inc. and the Laurel Regional Hospital Foundation, Inc. was closed, and its assets were transferred into the new University of Maryland Capital Region Health Foundation, Inc.

A summary of the combined unaudited condensed financial information of the financially interrelated organizations in which the Corporation holds an economic or beneficial interest is as follows:

| | June 30 | | | |
|----------------------------------|---------|-----------|----|----------|
| | | 2021 | | 2020 |
| Current assets | \$ | 5,461 | \$ | 4,086 |
| Noncurrent assets | | 57,735 | | 166,835 |
| Total assets | \$ | 63,196 | \$ | 170,921 |
| | | | | |
| Current liabilities | \$ | 101 | \$ | 101 |
| Net assets | | 63,095 | | 170,820 |
| Total liabilities and net assets | \$ | 63,196 | \$ | 170,921 |
| | | | | |
| Total operating revenue | \$ | 6,179 | \$ | 1,897 |
| Total operating expense | | 2,117 | | (1,380) |
| Other changes in net assets | | (116,021) | | (27,800) |
| Total decrease in net assets | \$ | (107,725) | \$ | (27,283) |

Notes to Consolidated Financial Statements (continued) (In Thousands)

14. State and County Support

The Corporation received \$3,500 and \$3,400 in support for the Shock Trauma Center operations from the State of Maryland for the years ended June 30, 2021 and 2020, respectively.

In support of Capital Region operations, the Corporation received the following:

| | Year Ended June 30 | | | |
|-----------------------------------|--------------------|----|--------|--|
| | 2021 | | 2020 | |
| State of Maryland | \$ 15,000 | \$ | 15,000 | |
| Prince George's County government | 483 | | 295 | |
| Magruder Memorial Hospital Trust | 1,042 | | 1,042 | |
| | \$ 16,525 | \$ | 16,337 | |

The State of Maryland appropriates funds for construction costs incurred, equipment purchases made, and other capital support. The Corporation recognizes this support as the funds are expended for the intended projects. The Corporation expended and recorded \$15,189 and \$20,803 during the years ended June 30, 2021 and 2020, respectively.

Notes to Consolidated Financial Statements (continued) (In Thousands)

15. Functional Expenses

The Corporation provides healthcare services to residents within its geographic location. Expenses related to providing these services, based on management's estimates of expense allocations, are as follows:

| | Hospital & Ambulatory | P | <u>Healthca</u> Retail harmacy | I | Service Physician Practices | | Risk Taking | - 0 | Corporate Services, Other, and iminations | Total |
|--------------------------|--------------------------|----|--------------------------------------|----|-----------------------------------|----|----------------|-----|--|--------------|
| Year ended June 30, 2021 | v | | · · · | | | | | | | |
| Operating expenses: | | | | | | | | | | |
| Salaries, wages, and | ¢ 1 000 505 | Φ | = 1 (= | đ | 202 100 | • | 2.050 | đ | 21 (000 | ¢ 2 429 (00 |
| benefits | \$ 1,808,585 | \$ | 7,167 | \$ | 292,180 | \$ | 3,950 | \$ | 316,808 | \$ 2,428,690 |
| Expendable supplies | 727,209 | | 98,385 | | 39,515 | | 31 | | 17,826 | 882,966 |
| Purchased services: | | | | | | | | | | |
| Purchased services | 940,438 | | 13,611 | | 70,092 | | 1,673 | | (319,967) | 705,847 |
| Contracted services | 311,675 | | - | | 36,209 | | - | | (42,611) | 305,273 |
| Depreciation and | | | | | | | | | | |
| amortization | 234,050 | | - | | 2,268 | | - | | 7,959 | 244,277 |
| Interest expense | 41,429 | | - | | - | | - | | (8,962) | 32,467 |
| Total operating expenses | \$ 4,063,386 | \$ | 119,163 | \$ | 440,264 | \$ | 5,654 | \$ | (28,947) | \$ 4,599,520 |
| Year ended June 30, 2020 | | | | | | | | | | |
| Operating expenses: | | | | | | | | | | |
| Salaries, wages, and | | | | | | | | | | |
| benefits | \$ 1,682,480 | \$ | 5,928 | \$ | 272,804 | \$ | 4,887 | \$ | 264,385 | \$ 2,230,484 |
| Expendable supplies | 626,029 | * | 90,169 | + | 34,401 | * | 16 | + | 9,498 | 760,113 |
| Purchased services: | | | | | | | | | | |
| Purchased services | 884,976 | | 14,488 | | 70,665 | | 2,978 | | (277,079) | 696,028 |
| Contracted services | 291,951 | | - | | 28,243 | | | | (43,235) | 276,959 |
| Depreciation and | , - | | | | , - | | | | () -) | |
| amortization | 236,360 | | _ | | 2,022 | | _ | | (2,491) | 235,891 |
| Interest expense | 47,426 | | _ | | | | 696 | | (1,561) | 46,561 |
| Total operating expenses | \$ 3,769,222 | \$ | 110,585 | \$ | 408,135 | \$ | 8,577 | \$ | (50,483) | \$ 4,246,036 |

Corporate services are allocated primarily using percentage of net patient service revenue.

Notes to Consolidated Financial Statements (continued) (In Thousands)

16. Liquidity and Availability of Resources

The Corporation had financial assets available to management for general expenditure within one year of the financial reporting date, or June 30, 2021 and 2020, as follows:

| | 2021 | 2020 |
|--|-----------------|-----------------|
| Cash and cash equivalents | \$ 858,543 | \$ 961,647 |
| Receivables, net | 753,374 | 590,579 |
| Assets limited as to use – Board designated | 137,528 | 116,811 |
| Investments | 1,355,157 | 927,366 |
| Total financial assets available within one year | 3,104,602 | 2,596,403 |
| Less: | | |
| Amounts unavailable for general expenditures | | |
| within one year due to: | | |
| Alternative investments subject to lockup | | |
| restrictions | 26,000 | 19,900 |
| Total financial assets available to management | | |
| for general expenditure within one year | \$ 3,078,602 | \$ 2,576,503 |
| | | |

17. Insurance

The Corporation maintains self-insurance programs for professional and general liability risks, employee health, employee long-term disability, and workers' compensation. The accrued liabilities for these programs were as follows:

| | June 30 | | | |
|--|---------|------------|----------|--|
| | | 2021 | 2020 | |
| Professional and general malpractice liabilities | \$ | 380,715 \$ | 351,441 | |
| Employee health | | 23,358 | 27,201 | |
| Employee long-term disability | | 3,792 | 4,751 | |
| Workers' compensation | | 25,627 | 23,430 | |
| Total self-insured liabilities | | 433,493 | 406,823 | |
| Less current portion | | (64,189) | (64,550) | |
| - | \$ | 369,305 \$ | 342,273 | |

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Notes to Consolidated Financial Statements (continued) (In Thousands)

17. Insurance (continued)

The Corporation provides for and funds the present value of the costs for professional and general liability claims and insurance coverage related to the projected liability from asserted and unasserted incidents, which the Corporation believes may ultimately result in a loss. In management's opinion, these accruals provide an adequate and appropriate loss reserve. The professional and general malpractice liabilities presented above include \$253,670 and \$243,143 as of June 30, 2021 and 2020, respectively, for which related insurance receivables have been recorded within other assets on the accompanying consolidated balance sheets.

The Corporation and each of its affiliates are self-insured for professional and general liability claims up to the limits of \$1,000 on individual claims and \$3,000 in the aggregate on an annual basis. For amounts in excess of these limits, the risk of loss has been transferred to Terrapin, an unconsolidated joint venture. Terrapin provides insurance for claims in excess of \$1,000 individually and \$3,000 in the aggregate up to \$150,000 individually and \$175,000 in the aggregate under claims made policies between the Corporation and Terrapin. For claims in excess of Terrapin's coverage limits, if any, the Corporation retains the risk of loss.

As discussed in Note 5, Terrapin is a joint venture corporation in which a 50% equity interest is owned by the Corporation and a 50% equity interest is owned by Faculty Physicians, Inc.

Total malpractice insurance expense for the Corporation, net of investment earnings on the MMCIP self-insurance trust assets, during the years ended June 30, 2021 and 2020, was approximately \$29,661 and \$69,374, respectively.

18. Business and Credit Concentrations

The Corporation provides healthcare services through its inpatient and outpatient care facilities located in the State of Maryland. The Corporation generally does not require collateral or other security in extending credit; however, it routinely obtains assignment of (or is otherwise entitled to receive) patients' benefits receivable under their health insurance programs, plans, or policies (e.g., Medicare, Medicaid, Blue Cross, workers' compensation, health maintenance organizations (HMOs), and commercial insurance policies).

The Corporation maintains cash accounts with highly rated financial institutions, which generally exceed federally insured limits. The Corporation has not experienced any losses from maintaining cash accounts in excess of federally insured limits, and as such, management does not believe the Corporation is subject to any significant credit risks related to this practice.

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Notes to Consolidated Financial Statements (continued) (In Thousands)

18. Business and Credit Concentrations (continued)

The Corporation had receivables from patients and third-party payors as follows:

| | June 30 | | |
|-------------------------------|---------|------|--|
| | 2021 | 2020 | |
| Medicare | 31% | 27% | |
| Medicaid | 29 | 32 | |
| Commercial insurance and HMOs | 20 | 20 | |
| Blue Cross | 13 | 14 | |
| Self-pay and others | 7 | 7 | |
| | 100% | 100% | |

The Corporation recorded net patient service revenues from patients and third-party payors as follows:

| | Year Ende 2021 | d June 30 2020 |
|-------------------------------|-------------------|-------------------|
| Medicare | 41% | 37% |
| Medicaid | 24 | 24 |
| Commercial insurance and HMOs | 20 | 24 |
| Blue Cross | 11 | 10 |
| Self-pay and others | 4 | 5 |
| | 100% | 100% |

19. Certain Significant Risks and Uncertainties

The Corporation provides general acute healthcare services in the State of Maryland. The Corporation and other healthcare providers in Maryland are subject to certain inherent risks, including the following:

- Dependence on revenues derived from reimbursement by the federal Medicare and state Medicaid programs;
- Regulation of hospital rates by the State of Maryland Health Services Cost Review Commission;

Notes to Consolidated Financial Statements (continued) (In Thousands)

19. Certain Significant Risks and Uncertainties (continued)

- Government regulation, government budgetary constraints, and proposed legislative and regulatory changes; and
- Lawsuits alleging malpractice and related claims.

Such inherent risks require the use of certain management estimates in the preparation of the Corporation's consolidated financial statements, and it is reasonably possible that a change in such estimates may occur.

The Medicare and state Medicaid reimbursement programs represent a substantial portion of the Corporation's revenues, and the Corporation's operations are subject to a variety of other federal, state, and local regulatory requirements. Failure to maintain required regulatory approvals and licenses and/or changes in such regulatory requirements could have a significant adverse effect on the Corporation.

Changes in federal and state reimbursement funding mechanisms and related government budgetary constraints could have a significant adverse effect on the Corporation.

The healthcare industry is subject to numerous laws and regulations from federal, state, and local governments. The Corporation's compliance with these laws and regulations can be subject to periodic governmental review and interpretation, which can result in regulatory action unknown or unasserted at this time. Management is aware of certain asserted and unasserted legal claims and regulatory matters arising in the ordinary course of business, none of which, in the opinion of management, are expected to result in losses in excess of insurance limits or have a materially adverse effect on the Corporation's financial position.

The federal government and many states have aggressively increased enforcement under Medicare and Medicaid antifraud and abuse laws and physician self-referral laws (STARK law and regulation). Recent federal initiatives have prompted a national review of federally funded healthcare programs. In addition, the federal government and many states have implemented programs to audit and recover potential overpayments to providers from the Medicare and Medicaid programs. The Corporation has implemented a compliance program to monitor conformance with applicable laws and regulations, but the possibility of future government review and enforcement action exists.

Notes to Consolidated Financial Statements (continued) (In Thousands)

20. Maryland Health Services Cost Review Commission

Effective July 1, 2013, the Health System and the Health Services Cost Review Commission (HSCRC) agreed to implement the Global Budget Revenue (GBR) methodology for the following hospitals: Medical Center, ROI, UM Midtown, UM Baltimore Washington, UM Charles Regional, UM St. Joseph, UM Memorial, UM Dorchester, UM Chester River, Shore Emergency Center, UM Upper Chesapeake, UM Harford Memorial, UM Prince George's, and UM Laurel. The agreements will continue each year and on July 1 of each year thereafter; the agreements will renew for a one-year period unless it is canceled by the HSCRC or by the Corporation. The agreements were in place for the years ended June 30, 2021 and 2020. The GBR model is a revenue constraint and quality improvement system designed by the HSCRC to provide hospitals with strong financial incentives to manage their resources efficiently and effectively in order to slow the rate of increase in healthcare costs and improve healthcare delivery processes and outcomes. The GBR model is consistent with the Corporation's mission to provide the highest value of care possible to its patients and the communities it serves.

The GBR agreements establish a prospective, fixed revenue base "GBR cap" for the upcoming year. This includes both inpatient and outpatient regulated services. Under GBR, a hospital's revenue for all HSCRC regulated services is predetermined for the upcoming year, regardless of changes in volume, service mix intensity, or mix of inpatient or outpatient services that occurred during the year. The GBR agreement allows the Corporation to adjust unit rates, within certain limits, to achieve the overall revenue base for the Corporation at yearend. Any overcharge or undercharge versus the GBR cap is prospectively subtracted from the subsequent year's GBR cap. Although the GBR cap is fixed each year, it does not adjust for changes in volume or service mix. The GBR cap is also adjusted annually for inflation, and for changes in payor mix and uncompensated care. The Corporation will receive an annual adjustment to its cap for the change in population in the Corporation's service areas. GBR is designed to encourage hospitals to operate efficiently by reducing excess utilization and managing patients in the appropriate care delivery setting. The HSCRC also may impose various other revenue adjustments, which could be significant in the future.

21. Subsequent Events

The Corporation evaluated all events and transactions that occurred after June 30, 2021 and through October 28, 2021, the date the consolidated financial statements were issued. Other than described below, the Corporation did not have any material subsequent events during the period.

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