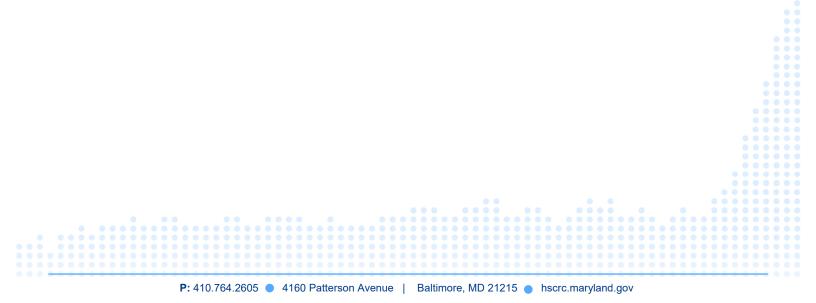


## **Hospital Financial Condition Report**

## Fiscal Year 2020

May 2020





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### Introduction

The Maryland Health Services Cost Review Commission ("HSCRC" or "Commission") has completed the annual hospital financial condition report for Fiscal Year 2020.

In FY 2020, Maryland concluded its second year under the Total Cost of Care agreement. Under the Maryland TCOC Model, the State of Maryland is leading a transformative effort to improve care and lower healthcare spending. The TCOC Model builds on the successes of the All-Payer Model, a 5-year demonstration project with the CMS, which began January 1, 2014 and ended December 31, 2018. The TCOC Model, which began in January 2019, will progressively transform care delivery across the health care system with the objective of controlling total healthcare costs, improving health and quality of care. More information on Maryland's progress under the TCOC Model can be found on the HSCRC website at <a href="https://hscrc.maryland.gov/Pages/legal-reports.aspx">https://hscrc.maryland.gov/Pages/legal-reports.aspx</a>.

Data on the collective financial performance of Maryland acute hospitals are summarized below.

- <u>Gross regulated revenue</u>. Gross patient revenue on regulated services decreased .57 percent from \$17.4 billion in FY 2019 to \$17.3 billion in FY 2020.
- <u>Net regulated patient revenue</u>. Total regulated net patient revenue decreased from \$14.8 billion in FY 2019 to \$14.5 billion in FY 2020, a decrease of 2.03 percent.
- <u>Profits on regulated activities</u>. Profits on regulated activities decreased slightly, from \$1.21 billion (8.09 percent of regulated net operating revenue) in FY 2019 to \$1.17 billion (7.76 percent of regulated net operating revenue) in FY 2020.
- <u>Profits on operations</u>. Profits on operations (which include profits and losses from regulated and unregulated dayto-day activities) decreased from \$354 million in FY 2019 (or 2.10 percent of total net operating revenue) to \$345 million in FY 2020 (or 2.01 percent of total net operating revenue).
- <u>Total excess profit</u>. Total excess profits (which include profits and losses from regulated and unregulated operating and non-operating activities) decreased from \$541 million in FY 2019 (or 3.16 percent of the total revenue) to \$293 million (or 1.70 percent of the total revenue) in FY 2020.

Maryland is the only state in which uncompensated care is financed by all payers, including Medicare and Medicaid. The payment system builds the predicted cost of uncompensated care into the rates, and all payers pay the same rates for hospital care. Because the rates cover predicted uncompensated care amounts, hospitals have no reason to discourage patients who are likely to be without insurance. Thus, Maryland continues to be the only state in the nation that assures its citizens that they can receive care at any hospital, regardless of their ability to pay. As a result, there are no charity hospitals in Maryland; patients who are unable to pay are not transferred into hospitals of last resort.



The second half of FY 2020 saw the beginning of the COVID-19 pandemic. Nationally, not-for-profit hospitals experienced a median operating margin of 0.5 percent<sup>1</sup>, All Hospitals across the U.S., whether for-profit or not, experienced a median operating margin of 0.3 percent in FY 2020<sup>2</sup>. By comparison, Maryland hospitals' median operating margin was 2.19 percent in FY 2020.

Maryland hospital results were supported by rate actions taken by the HSCRC to allow additional revenue during the pandemic. In addition, Maryland hospitals received approximately \$1.2 Billion in funding from the Provider Relief Fund (PRF) which was established under the Federal CARES Act, although a significant portion of that was received after the end of the FY 2020 year end.

## **Contents of Report**

Under its mandate to publicly disclose information about the financial operations of all hospitals, the Maryland Health Services Cost Review Commission (HSCRC or Commission) has prepared this report of comparative financial information from the respective hospitals.

This report combines the financial data of hospitals with a June 30 fiscal year end with the hospitals with a December 31 year end of the previous year, e.g., June 30, 2020 and December 31, 2019, rather than combining together the financial data of hospitals whose fiscal years end in the same calendar year, e.g., June 30, 2020 and December 31, 2020, as was done in the past. All of the financial data in this report have been combined in this fashion.

Gross Patient Revenue, Net Patient Revenue, Other Operating Revenue, Net Operating Revenue, Percentage of Uncollectible Accounts, Total Operating Costs, Operating Profit/Loss, Non-Operating Revenue and Expense, and Total Excess Profit/Loss, as itemized in this report, were derived from the Annual Report of Revenue, Expenses, and Volumes (Annual Report) submitted to the HSCRC. The Annual Report is reconciled with the audited financial statements of the respective institutions.

This year's Disclosure Statement also includes the following three Exhibits:

- Exhibit I Change in Uncompensated Care (Regulated Operations)
- Exhibit II Change in Total Operating Profit/Loss (Regulated and Unregulated Operations)
- Exhibit III Total Excess Profit/Loss (Operating and Non-Operating Activities)

The following explanations are submitted in order to facilitate the reader's understanding of this report:

<sup>&</sup>lt;sup>1</sup> Kacik, A., (2021, March 5). COVID-19 sinks not-for-profit hospitals' operating margins, Modern Healthcare, https://www.modernhealthcare.com/finance/covid-19-sinks-not-profit-hospitals-operaing-margins

<sup>&</sup>lt;sup>2</sup> Paavola,A., (2021,January 25). '*Tumultuous' year for hospitals results in 55% drop in median operating margin, Kaufman Hall finds*. Becker's Hospital Review. https://www.beckershospitalreview.com/finance/tumultuous-year-for-hospitals-results-in-55-drop-in-median-operating-margin-kaufman-hall-finds



<u>Gross Patient Revenue</u> refers to all regulated and unregulated patient care revenue and should be accounted for at established rates, regardless of whether the hospital expects to collect the full amount. Such revenues should also be reported on an accrual basis in the period during which the service is provided; other accounting methods, such as the discharge method, are not acceptable. For historical consistency, uncollectible accounts (bad debts) and charity care are included in gross patient revenue.

<u>Net Patient Revenue</u> means all regulated and unregulated patient care revenue realized by the hospital. Net patient revenue is arrived at by reducing gross patient revenue by contractual allowances, charity care, bad debts, and payer denials. Such revenues should be reported on an accrual basis in the period in which the service is provided.

<u>Other Operating Revenue</u> includes regulated and unregulated revenue associated with normal day-to-day operations from services other than health care provided to patients. These include sales and services to non-patients and revenue from miscellaneous sources, such as rental of hospital space, sale of cafeteria meals, gift shop sales, research, and Medicare Part B physician services. Such revenue is common in the regular operations of a hospital but should be accounted for separately from regulated patient revenue. Additionally, this revenue includes the funds received through the PRF under the Federal CARES Act.

Net Operating Revenue is the total of net patient revenue and other operating revenue.

<u>Uncompensated Care</u> is composed of charity and bad debts. This is the percentage difference between billings at established rates and the amount collected from charity patients and patients who pay less than their total bill, if at all. For historical consistency, uncollectible accounts are treated as a reduction in revenue.

<u>Total Operating Expenses</u> equal the costs of HSCRC-regulated and unregulated inpatient and outpatient care, plus costs associated with Other Operating Revenue. Operating expenses are presented in this report in accordance with generally accepted accounting principles with the exception of bad debts. For historical consistency, bad debts are treated as a reduction in gross patient revenue.

<u>Operating Profit/Loss</u> is the profit or loss from ordinary, normal recurring regulated and unregulated operations of the entity during the period. Operating Profit/Loss also includes restricted donations for specific operating purposes if such funds were expended for the purpose intended by the donor during the fiscal year being reported upon.

<u>Non-Operating Profit/Loss</u> includes realized as well as unrealized investment income, extraordinary gains, and other nonoperating gains and losses.

<u>Total Excess Profit/Loss</u> represents the bottom line figure from the Audited Financial Statement of the institution. It is the total of the Operating Profit/Loss and Non-Operating Profit/Loss. (Provisions for income tax are excluded from the calculation of profit or loss for proprietary hospitals.)

Financial information contained in this report provides only an overview of the total financial status of the institutions. Additional information concerning the hospitals, in the form of Audited Financial Statements and reports filed pursuant to



the regulations of the HSCRC, is available in PDF under Financial Data Reports/Financial Disclosure on the HSCRC website at http://hscrc.maryland.gov/Pages/pdr-annual-reports.aspx.

## Notes to the Financial Data

- 1. Revenues and expenses applicable to physician Medicare Part B professional services are only included in regulated hospital data in hospitals that had HSCRC-approved physician rates on June 30, 1985, and that have not subsequently requested that those rates be removed so that the physicians may bill Medicare FFS.
- 2. The specialty hospitals in this report are Adventist Rehabilitation Hospital of Maryland, Brook Lane Health Services, Mt. Washington Pediatric Hospital, and Sheppard Pratt Hospital.
- 3. Adventist Behavioral Health Care-Rockville Merged with Washington Adventist to become Adventist- White Oak in May of 2018 and is reported as one acute care facility beginning CY 2018.
- 4. In accordance with Health-General Article, Section 19-3A-07, five free-standing medical facilities—Queen Anne's Freestanding Medical Center, Germantown Emergency Center, Bowie Health Center, UM Laurel Medical Center, TidalHealth McCready Pavilion—fall under the rate-setting jurisdiction of the HSCRC. The HSCRC sets rates for all payers for emergency services provided at Queen Anne's Freestanding Medical Center effective October 1, 2010, and at Germantown Emergency Center and Bowie Health Center effective July 1, 2011. TidalHealth McCready Pavilion was granted a waiver from filing the FY 2020 Cost Report due to the timing of the acquisition of McCready by TidalHealth.
- 5. There were three Alternative Care Sites (ACS's) opened by the Maryland Department of Health, to assure the state had adequate hospital capacity. Adventist HealthCare Takoma Park Hospital, the Baltimore Convention Center, and The UM Laurel Medical Center, which transitioned to a free-standing medical facility in FY 2019, was re-opened with inpatient beds in order to treat COVID patients beginning April 2020. The financial information for these sites are not contained in this report.



# Details of the Disclosure of Hospital Financial and Statistical Data: Acute Hospitals

HEALTH SERVICES COST REVIEW COMMISSION

DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA

FISCAL YEAR 2018 TO 2020

Page 1

ACUTE HOSPITAL TOTALS

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	17,260,040,507	17,445,591,502	17,160,518,301
Unregulated Services	1,900,965,434	2,010,931,417	2,099,603,181
TOTAL			
Net Patient Revenue (NPR):	19,161,005,941	19,456,522,918	19,260,121,481
	14 402 050 744	14 012 607 125	14 507 257 740
Regulated Services	14,483,050,744	14,813,607,135	14,587,357,748
Unregulated Services	925,386,627	990,340,162	1,027,889,126
TOTAL	15,408,437,371	15,803,947,297	15,615,246,874
Other Operating Revenue:			
Regulated Services	623,749,694	223,755,526	218,487,665
Unregulated Services	1,087,173,701	792,046,218	723,533,429
TOTAL	1,710,923,395	1,015,801,744	942,021,095
Net Operating Revenue (NOR)			
Regulated Services	15,106,800,439	15,037,362,661	14,805,845,413
Unregulated Services	2,012,560,328	1,782,386,380	1,751,422,556
Total	17,119,360,766	16,819,749,041	16,557,267,969
Total Operating Expenses:			
Regulated Services	13,934,257,470	13,820,531,345	13,480,814,103
Total	16,774,639,872	16,465,895,310	16,002,718,953
Net Operating Profit (Loss):			
Regulated Services	1,172,542,968	1,216,831,316	1,325,031,310
Unregulated Services	-827,822,074	-862,977,586	-770,482,294
Total	344,720,894	353,853,731	554,549,016
Total Non-Operating Profit (Loss):	-52,032,713	187,216,330	342,291,548
Non-Operating Revenue	105,962,824	299,950,703	379,533,088
Non-Operating Expenses	157,995,536	112,734,373	37,241,540
Total Excess Profit (Loss):	292,688,181	541,070,061	896,840,564
% Net Operating Profit of Regulated NOR	7.76	8.09	8.95
% Net Total Operating Profit of Total NOR	2.01	2.10	3.35
% Total Excess Profit of Total Revenue	1.70	3.16	5.30



FISCAL YEAR 2018 TO 2020

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ADVENTIST HEALTHCARE FORT WASHINGTON MEDICAL CENTER

FISCAL YEAR ENDING	December 2019	December 2018	December 2017
Gross Patient Revenue:			
Regulated Services	53,090,934	53,432,546	49,044,647
Unregulated Services	209,919	609,207	575,891
TOTAL	53,300,853	54,041,753	49,620,538
Net Patient Revenue (NPR):			
Regulated Services	45,406,681	44,597,472	41,467,988
Unregulated Services	209,919	609,207	575,891
TOTAL	45,616,600	45,206,679	42,043,879
Other Operating Revenue:			
Regulated Services	1,374,418	524,763	617,739
Unregulated Services	59,152	65,240	60,080
TOTAL	1,433,570	590,003	677,819
Net Operating Revenue (NOR)			
Regulated Services	46,781,099	45,122,235	42,085,727
Unregulated Services	269,071	674,447	635,971
Total	47,050,170	45,796,682	42,721,698
Total Operating Expenses:			
Regulated Services	45,291,527	43,086,297	40,958,068
Total	46,327,606	44,440,719	42,237,447
Net Operating Profit (Loss):			
Regulated Services	1,489,572	2,035,938	1,127,659
Unregulated Services	-767,008	-679,974	-643,408
Total	722,564	1,355,963	484,251
Total Non-Operating Profit (Loss):	7,046,635	34,017	-54,722
Non-Operating Revenue	7,046,635	34,017	11,268
Non-Operating Expenses	0	0	65,990
Total Excess Profit (Loss):	7,769,199	1,389,980	429,529
% Net Operating Profit of Regulated NOR	3.18	4.51	2.68
% Net Total Operating Profit of Total NOR	1.54	2.96	1.13
% Total Excess Profit of Total Revenue	14.36	3.03	1.01



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ADVENTIST WHITE OAK HOSPITAL

FISCAL YEAR ENDING	December 2019	December 2018	December 2017
Gross Patient Revenue:			
Regulated Services	302,988,400	279,406,300	271,147,900
Unregulated Services	36,379,666	37,326,797	38,735,640
TOTAL	339,368,066	316,733,097	309,883,540
Net Patient Revenue (NPR):			
Regulated Services	253,143,919	238,456,548	233,023,360
Unregulated Services	12,722,511	14,195,926	14,955,259
TOTAL	265,866,430	252,652,474	247,978,619
Other Operating Revenue:			
Regulated Services	310,821	240,700	-56,552
Unregulated Services	4,360,108	4,454,523	3,812,319
TOTAL	4,670,929	4,695,223	3,755,767
Net Operating Revenue (NOR)			
Regulated Services	253,454,740	238,697,248	232,966,808
Unregulated Services	17,082,619	18,650,449	18,767,578
Total	270,537,359	257,347,697	251,734,386
Total Operating Expenses:			
Regulated Services	228,558,075	212,891,465	205,395,368
Total	264,753,720	251,638,441	243,708,767
Net Operating Profit (Loss):			
Regulated Services	24,896,665	25,805,783	27,571,440
Unregulated Services	-19,113,026	-20,096,527	-19,545,821
Total	5,783,639	5,709,256	8,025,619
Total Non-Operating Profit (Loss):	664,543	-145,880	-2,205,496
Non-Operating Revenue	664,543	-145,880	-2,205,496
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	6,448,182	5,563,376	5,820,123
% Net Operating Profit of Regulated NOR	9.82	10.81	11.83
% Net Total Operating Profit of Total NOR	2.14	2.22	3.19
% Total Excess Profit of Total Revenue	2.38	2.16	2.33



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ANNE ARUNDEL MEDICAL CENTER

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	640,390,900	639,656,500	632,980,900
Unregulated Services	26,443,873	12,128,204	9,963,590
TOTAL	666,834,773	651,784,704	642,944,490
Net Patient Revenue (NPR):			
Regulated Services	552,362,723	560,834,275	545,511,252
Unregulated Services	10,390,012	4,166,785	3,695,690
TOTAL	562,752,735	565,001,061	549,206,942
Other Operating Revenue:			
Regulated Services	28,855,651	4,560,087	2,847,116
Unregulated Services	7,854,300	8,860,900	8,152,900
TOTAL	36,709,951	13,420,987	11,000,016
Net Operating Revenue (NOR)			
Regulated Services	581,218,374	565,394,363	548,358,368
Unregulated Services	18,244,312	13,027,685	11,848,590
Total	599,462,686	578,422,048	560,206,958
Total Operating Expenses:			
Regulated Services	529,014,082	514,500,698	490,791,240
Total	585,034,000	556,667,994	530,969,000
Net Operating Profit (Loss):			
Regulated Services	52,204,292	50,893,665	57,567,128
Unregulated Services	-37,775,606	-29,139,611	-28,329,170
Total	14,428,686	21,754,054	29,237,958
Total Non-Operating Profit (Loss):	-69,144,000	-4,659,955	28,338,000
Non-Operating Revenue	-69,144,000	-4,659,955	28,338,000
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	-54,715,314	17,094,099	57,575,958
% Net Operating Profit of Regulated NOR	8.98	9.00	10.50
% Net Total Operating Profit of Total NOR	2.41	3.76	5.22
% Total Excess Profit of Total Revenue	-10.32	2.98	9.78



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ATLANTIC GENERAL HOSPITAL

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	107,157,500	110,793,000	110,418,500
Unregulated Services	64,786,113	69,297,328	63,700,385
TOTAL	171,943,613	180,090,328	174,118,885
Net Patient Revenue (NPR):			
Regulated Services	88,963,700	95,745,100	94,882,400
Unregulated Services	27,809,913	28,804,428	26,381,485
TOTAL	116,773,613	124,549,528	121,263,885
Other Operating Revenue:			
Regulated Services	11,603,390	849,528	352,013
Unregulated Services	5,107,554	4,272,712	3,491,800
TOTAL	16,710,944	5,122,240	3,843,813
Net Operating Revenue (NOR)			
Regulated Services	100,567,090	96,594,628	95,234,413
Unregulated Services	32,917,467	33,077,140	29,873,284
Total	133,484,557	129,671,768	125,107,697
Total Operating Expenses:			
Regulated Services	76,699,167	77,085,412	80,337,807
Total	134,966,936	134,838,252	127,458,126
Net Operating Profit (Loss):			
Regulated Services	23,867,924	19,509,216	14,896,606
Unregulated Services	-25,350,303	-24,675,700	-17,247,035
Total	-1,482,379	-5,166,484	-2,350,429
Total Non-Operating Profit (Loss):	-3,002,529	-1,870,477	3,451,583
Non-Operating Revenue	1,332,463	1,421,262	3,451,583
Non-Operating Expenses	4,334,992	3,291,739	0
Total Excess Profit (Loss):	-4,484,908	-7,036,961	1,101,154
% Net Operating Profit of Regulated NOR	23.73	20.20	15.64
% Net Total Operating Profit of Total NOR	-1.11	-3.98	-1.88
% Total Excess Profit of Total Revenue	-3.33	-5.37	0.86



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CALVERT HEALTH MEDICAL CENTER

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	157,018,400	153,315,100	149,987,800
Unregulated Services	4,895,234	9,378,729	14,796,570
TOTAL	161,913,634	162,693,829	164,784,370
Net Patient Revenue (NPR):			
Regulated Services	133,940,920	130,188,438	128,276,045
Unregulated Services	1,724,720	3,873,128	6,277,525
TOTAL	135,665,640	134,061,566	134,553,570
Other Operating Revenue:			
Regulated Services	4,449,600	2,810,090	2,548,470
Unregulated Services	2,341,100	1,205,143	1,429,118
TOTAL	6,790,700	4,015,233	3,977,588
Net Operating Revenue (NOR)			
Regulated Services	138,390,520	132,998,528	130,824,515
Unregulated Services	4,065,820	5,078,271	7,706,644
Total	142,456,340	138,076,799	138,531,158
Total Operating Expenses:			
Regulated Services	124,922,077	122,254,898	115,202,024
Total	137,396,210	136,025,841	132,711,371
Net Operating Profit (Loss):			
Regulated Services	13,468,443	10,743,630	15,622,491
Unregulated Services	-8,408,313	-8,692,672	-9,802,703
Total	5,060,130	2,050,958	5,819,787
Total Non-Operating Profit (Loss):	553,241	-13,086,305	-2,228,454
Non-Operating Revenue	553,241	495,660	720,104
Non-Operating Expenses	0	13,581,965	2,948,558
Total Excess Profit (Loss):	5,613,371	-11,035,347	3,591,333
% Net Operating Profit of Regulated NOR	9.73	8.08	11.94
% Net Total Operating Profit of Total NOR	3.55	1.49	4.20
% Total Excess Profit of Total Revenue	3.93	-7.96	2.58



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CARROLL HOSPITAL CENTER

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	231,744,220	233,903,993	234,993,744
Unregulated Services	77,486,257	84,165,204	141,386,369
TOTAL	309,230,477	318,069,197	376,380,113
Net Patient Revenue (NPR):			
Regulated Services	194,785,453	198,999,270	203,614,042
Unregulated Services	36,838,268	38,616,600	59,847,667
TOTAL	231,623,721	237,615,870	263,461,709
Other Operating Revenue:			
Regulated Services	17,489,370	9,575,821	11,322,281
Unregulated Services	2,228,895	873,017	5,697,718
TOTAL	19,718,265	10,448,838	17,019,999
Net Operating Revenue (NOR)			
Regulated Services	212,274,823	208,575,091	214,936,323
Unregulated Services	39,067,163	39,489,617	65,545,385
Total	251,341,986	248,064,708	280,481,708
Total Operating Expenses:			
Regulated Services	184,970,310	186,491,007	179,887,659
Total	230,586,979	231,731,784	263,906,289
Net Operating Profit (Loss):			
Regulated Services	27,304,513	22,084,084	35,048,664
Unregulated Services	-6,549,506	-5,751,160	-18,473,245
Total	20,755,007	16,332,924	16,575,419
Total Non-Operating Profit (Loss):	6,964,130	12,751,998	13,808,659
Non-Operating Revenue	6,964,130	12,751,998	13,808,659
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	27,719,137	29,084,922	30,384,078
% Net Operating Profit of Regulated NOR	12.86	10.59	16.31
% Net Total Operating Profit of Total NOR	8.26	6.58	5.91
% Total Excess Profit of Total Revenue	10.73	11.15	10.32



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CHRISTIANACARE, UNION HOSPITAL

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	163,369,100	164,257,700	166,233,700
Unregulated Services	36,121,200	36,349,200	35,126,200
TOTAL	199,490,300	200,606,900	201,359,900
Net Patient Revenue (NPR):			
Regulated Services	136,482,071	138,676,380	138,794,480
Unregulated Services	13,375,200	15,042,600	13,211,300
TOTAL	149,857,271	153,718,980	152,005,780
Other Operating Revenue:			
Regulated Services	5,310,000	1,211,400	-2,384,100
Unregulated Services	1,067,100	1,398,200	1,953,100
TOTAL	6,377,100	2,609,600	-431,000
Net Operating Revenue (NOR)			
Regulated Services	141,792,071	139,887,780	136,410,380
Unregulated Services	14,442,300	16,440,800	15,164,400
Total	156,234,371	156,328,580	151,574,780
Total Operating Expenses:			
Regulated Services	124,052,700	126,048,600	127,785,200
Total	159,637,100	161,828,600	164,242,800
Net Operating Profit (Loss):			
Regulated Services	17,739,371	13,839,180	8,625,180
Unregulated Services	-21,142,100	-19,339,200	-21,293,200
Total	-3,402,729	-5,500,020	-12,668,020
Total Non-Operating Profit (Loss):	2,381,500	1,027,100	3,008,800
Non-Operating Revenue	2,766,600	1,719,700	3,627,300
Non-Operating Expenses	385,100	692,600	618,500
Total Excess Profit (Loss):	-1,021,229	-4,472,920	-9,659,220
% Net Operating Profit of Regulated NOR	12.51	9.89	6.32
% Net Total Operating Profit of Total NOR	-2.18	-3.52	-8.36
% Total Excess Profit of Total Revenue	-0.64	-2.83	-6.22



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DOCTORS COMMUNITY MEDICAL CENTER

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	256,642,314	256,445,229	247,708,141
Unregulated Services	72,713,600	79,672,452	83,353,878
TOTAL	329,355,914	336,117,681	331,062,019
Net Patient Revenue (NPR):			
Regulated Services	213,070,608	213,414,812	212,055,111
Unregulated Services	26,057,537	30,084,524	27,662,476
TOTAL	239,128,145	243,499,336	239,717,587
Other Operating Revenue:			
Regulated Services	16,373,916	1,296,517	2,089,521
Unregulated Services	5,504,962	5,337,904	4,220,602
TOTAL	21,878,878	6,634,421	6,310,123
Net Operating Revenue (NOR)			
Regulated Services	229,444,524	214,711,329	214,144,632
Unregulated Services	31,562,499	35,422,428	31,883,078
Total	261,007,023	250,133,757	246,027,710
Total Operating Expenses:			
Regulated Services	204,835,619	190,028,515	185,981,671
Total	256,338,014	240,742,533	242,017,248
Net Operating Profit (Loss):			
Regulated Services	24,608,905	24,682,815	28,162,961
Unregulated Services	-19,939,896	-15,291,591	-24,152,499
Total	4,669,009	9,391,224	4,010,462
Total Non-Operating Profit (Loss):	-208,663	-1,087,698	-412,751
Non-Operating Revenue	714,580	457,065	221,976
Non-Operating Expenses	923,243	1,544,763	634,727
Total Excess Profit (Loss):	4,460,346	8,303,526	3,597,711
% Net Operating Profit of Regulated NOR	10.73	11.50	13.15
% Net Total Operating Profit of Total NOR	1.79	3.75	1.63
% Total Excess Profit of Total Revenue	1.70	3.31	1.46



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FREDERICK HEALTH HOSPITAL, INC

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	358,754,200	354,397,700	355,845,200
Unregulated Services	78,325,505	81,664,012	84,282,720
TOTAL	437,079,705	436,061,712	440,127,920
Net Patient Revenue (NPR):			
Regulated Services	305,515,951	304,187,493	302,004,573
Unregulated Services	51,602,135	54,718,574	55,245,531
TOTAL	357,118,086	358,906,066	357,250,103
Other Operating Revenue:			
Regulated Services	12,635,966	4,925,658	5,348,698
Unregulated Services	7,829,034	4,597,342	4,109,302
TOTAL	20,465,000	9,523,000	9,458,000
Net Operating Revenue (NOR)			
Regulated Services	318,151,917	309,113,151	307,353,271
Unregulated Services	59,431,169	59,315,916	59,354,833
Total	377,583,086	368,429,066	366,708,103
Total Operating Expenses:			
Regulated Services	273,394,436	257,992,144	253,917,293
Total	356,515,010	340,005,580	340,036,000
Net Operating Profit (Loss):			
Regulated Services	44,757,481	51,121,006	53,435,977
Unregulated Services	-23,689,405	-22,697,520	-26,763,874
Total	21,068,076	28,423,486	26,672,103
Total Non-Operating Profit (Loss):	-3,608,000	8,075,000	15,833,000
Non-Operating Revenue	6,607,000	12,167,000	22,284,000
Non-Operating Expenses	10,215,000	4,092,000	6,451,000
Total Excess Profit (Loss):	17,460,076	36,498,486	42,505,103
% Net Operating Profit of Regulated NOR	14.07	16.54	17.39
% Net Total Operating Profit of Total NOR	5.58	7.71	7.27
% Total Excess Profit of Total Revenue	4.54	9.59	10.93



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GARRETT COUNTY MEMORIAL HOSPITAL

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	59,967,874	63,470,103	57,720,023
Unregulated Services	14,293,115	15,563,355	14,633,379
TOTAL	74,260,989	79,033,458	72,353,402
Net Patient Revenue (NPR):			
Regulated Services	49,380,369	52,978,749	48,638,353
Unregulated Services	6,050,410	6,429,833	6,012,792
TOTAL	55,430,779	59,408,582	54,651,145
Other Operating Revenue:			
Regulated Services	6,140,176	235,277	499,709
Unregulated Services	391,048	460,535	505,834
TOTAL	6,531,224	695,812	1,005,543
Net Operating Revenue (NOR)			
Regulated Services	55,520,545	53,214,026	49,138,062
Unregulated Services	6,441,458	6,890,368	6,518,626
Total	61,962,003	60,104,394	55,656,688
Total Operating Expenses:			
Regulated Services	46,922,941	45,380,201	47,330,010
Total	59,288,983	57,420,048	58,741,026
Net Operating Profit (Loss):			
Regulated Services	8,597,604	7,833,825	1,808,052
Unregulated Services	-5,924,584	-5,149,479	-4,892,390
Total	2,673,020	2,684,346	-3,084,338
Total Non-Operating Profit (Loss):	-80,995	122,266	776,533
Non-Operating Revenue	-80,995	122,266	776,533
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	2,592,025	2,806,612	-2,307,805
% Net Operating Profit of Regulated NOR	15.49	14.72	3.68
% Net Total Operating Profit of Total NOR	4.31	4.47	-5.54
% Total Excess Profit of Total Revenue	4.19	4.66	-4.09



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#### GERMANTOWN EMERGENCY CENTER

FISCAL YEAR ENDING	December 2019	December 2018	December 2017
Gross Patient Revenue:			
Regulated Services	14,645,900	14,007,500	14,275,700
Unregulated Services	0	0	0
TOTAL	14,645,900	14,007,500	14,275,700
Net Patient Revenue (NPR):			
Regulated Services	10,559,391	10,574,222	10,248,378
Unregulated Services	0	0	0
TOTAL	10,559,391	10,574,222	10,248,378
Other Operating Revenue:			
Regulated Services	1,723	1,113	3,421
Unregulated Services	15,808	39,475	38,667
TOTAL	17,531	40,588	42,088
Net Operating Revenue (NOR)			
Regulated Services	10,561,114	10,575,335	10,251,799
Unregulated Services	15,808	39,475	38,667
Total	10,576,922	10,614,810	10,290,466
Total Operating Expenses:			
Regulated Services	11,363,251	10,862,246	10,738,456
Total	11,521,151	11,113,046	10,802,256
Net Operating Profit (Loss):			
Regulated Services	-802,137	-286,911	-486,657
Unregulated Services	-142,092	-211,325	-25,133
Total	-944,229	-498,236	-511,790
Total Non-Operating Profit (Loss):	-16,049	-18,980	-33,748
Non-Operating Revenue	-16,049	-18,980	-33,748
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	-960,278	-517,216	-545,538
% Net Operating Profit of Regulated NOR	-7.60	-2.71	-4.75
% Net Total Operating Profit of Total NOR	-8.93	-4.69	-4.97
% Total Excess Profit of Total Revenue	-9.09	-4.88	-5.32



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GRACE MEDICAL CENTER

FISCAL YEAR ENDING	August 2020	August 2019	August 2018
Gross Patient Revenue:			
Regulated Services	39,284,372	111,845,040	110,087,997
Unregulated Services	42,851,134	57,616,492	58,150,432
TOTAL	82,135,506	169,461,532	168,238,430
Net Patient Revenue (NPR):			
Regulated Services	28,122,141	89,147,935	91,522,740
Unregulated Services	11,696,745	16,208,765	16,549,359
TOTAL	39,818,886	105,356,700	108,072,099
Other Operating Revenue:			
Regulated Services	8,912,997	1,268,860	712,869
Unregulated Services	1,221,649	1,663,883	1,740,559
TOTAL	10,134,646	2,932,743	2,453,428
Net Operating Revenue (NOR)			
Regulated Services	37,035,138	90,416,795	92,235,609
Unregulated Services	12,918,394	17,872,648	18,289,918
Total	49,953,532	108,289,443	110,525,527
Total Operating Expenses:			
Regulated Services	42,585,584	74,585,046	73,360,106
Total	66,479,054	114,971,612	111,051,199
Net Operating Profit (Loss):			
Regulated Services	-5,550,446	15,831,749	18,875,503
Unregulated Services	-10,975,075	-22,513,917	-19,401,175
Total	-16,525,522	-6,682,169	-525,673
Total Non-Operating Profit (Loss):	5,118,000	-463,734	56,141
Non-Operating Revenue	5,118,000	185,943	1,002,607
Non-Operating Expenses	0	649,677	946,466
Total Excess Profit (Loss):	-11,407,522	-7,145,903	-469,532
% Net Operating Profit of Regulated NOR	-14.99	17.51	20.46
% Net Total Operating Profit of Total NOR	-33.08	-6.17	-0.48
% Total Excess Profit of Total Revenue	-20.71	-6.59	-0.42



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GREATER BALTIMORE MEDICAL CENTER

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	472,544,399	477,483,471	463,552,941
Unregulated Services	162,694,809	176,043,738	162,629,378
TOTAL	635,239,208	653,527,209	626,182,319
Net Patient Revenue (NPR):			
Regulated Services	403,023,145	410,372,109	394,577,377
Unregulated Services	76,645,063	88,767,640	82,329,769
TOTAL	479,668,208	499,139,749	476,907,146
Other Operating Revenue:			
Regulated Services	17,276,929	7,417,887	6,910,651
Unregulated Services	13,346,071	11,907,413	11,416,923
TOTAL	30,623,000	19,325,300	18,327,574
Net Operating Revenue (NOR)			
Regulated Services	420,300,074	417,789,996	401,488,028
Unregulated Services	89,991,134	100,675,053	93,746,692
Total	510,291,208	518,465,049	495,234,720
Total Operating Expenses:			
Regulated Services	377,518,059	383,350,086	372,374,545
Total	514,005,000	524,072,000	504,346,518
Net Operating Profit (Loss):			
Regulated Services	42,782,016	34,439,910	29,113,483
Unregulated Services	-46,495,808	-40,046,861	-38,225,281
Total	-3,713,792	-5,606,951	-9,111,798
Total Non-Operating Profit (Loss):	4,738,790	16,884,000	18,236,507
Non-Operating Revenue	12,508,790	24,242,000	21,600,906
Non-Operating Expenses	7,770,000	7,358,000	3,364,399
Total Excess Profit (Loss):	1,024,998	11,277,049	9,124,709
% Net Operating Profit of Regulated NOR	10.18	8.24	7.25
% Net Total Operating Profit of Total NOR	-0.73	-1.08	-1.84
% Total Excess Profit of Total Revenue	0.20	2.08	1.77



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HOLY CROSS HOSPITAL

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	512,631,200	518,074,400	515,354,700
Unregulated Services	38,633,840	39,683,184	40,850,370
TOTAL	551,265,040	557,757,584	556,205,070
Net Patient Revenue (NPR):			
Regulated Services	437,412,272	440,682,016	443,927,941
Unregulated Services	15,918,059	16,060,784	17,111,885
TOTAL	453,330,331	456,742,799	461,039,826
Other Operating Revenue:			
Regulated Services	26,105,960	3,035,796	2,104,136
Unregulated Services	16,547,387	15,196,542	14,034,395
TOTAL	42,653,347	18,232,339	16,138,531
Net Operating Revenue (NOR)			
Regulated Services	463,518,232	443,717,812	446,032,077
Unregulated Services	32,465,446	31,257,326	31,146,281
Total	495,983,679	474,975,138	477,178,357
Total Operating Expenses:			
Regulated Services	400,562,971	385,122,739	378,841,380
Total	454,866,398	439,449,407	431,925,000
Net Operating Profit (Loss):			
Regulated Services	62,955,261	58,595,073	67,190,696
Unregulated Services	-21,837,980	-23,069,342	-21,937,339
Total	41,117,281	35,525,731	45,253,357
Total Non-Operating Profit (Loss):	8,799,831	9,594,000	8,033,000
Non-Operating Revenue	8,799,831	9,594,000	8,033,000
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	49,917,112	45,119,731	53,286,357
% Net Operating Profit of Regulated NOR	13.58	13.21	15.06
% Net Total Operating Profit of Total NOR	8.29	7.48	9.48
% Total Excess Profit of Total Revenue	9.89	9.31	10.98



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HOLY CROSS HOSPITAL-GERMANTOWN

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	119,447,100	111,194,100	96,025,200
Unregulated Services	1,756,775	1,668,081	1,515,800
TOTAL	121,203,875	112,862,181	97,541,000
Net Patient Revenue (NPR):			
Regulated Services	100,796,727	95,502,148	81,045,332
Unregulated Services	478,260	503,719	1,379,033
TOTAL	101,274,987	96,005,867	82,424,365
Other Operating Revenue:			
Regulated Services	1,204,727	552,369	875,600
Unregulated Services	770,895	767,631	735,069
TOTAL	1,975,622	1,320,000	1,610,669
Net Operating Revenue (NOR)			
Regulated Services	102,001,454	96,054,517	81,920,932
Unregulated Services	1,249,155	1,271,350	2,114,102
Total	103,250,609	97,325,867	84,035,034
Total Operating Expenses:			
Regulated Services	99,564,175	98,064,456	90,520,932
Total	108,611,288	108,725,994	100,707,482
Net Operating Profit (Loss):			
Regulated Services	2,437,279	-2,009,939	-8,600,000
Unregulated Services	-7,797,958	-9,390,188	-8,072,448
Total	-5,360,679	-11,400,127	-16,672,448
Total Non-Operating Profit (Loss):	-473,244	6,442,236	6,567,398
Non-Operating Revenue	0	6,442,236	6,567,398
Non-Operating Expenses	473,244	0	0
Total Excess Profit (Loss):	-5,833,923	-4,957,891	-10,105,051
% Net Operating Profit of Regulated NOR	2.39	-2.09	-10.50
% Net Total Operating Profit of Total NOR	-5.19	-11.71	-19.84
% Total Excess Profit of Total Revenue	-5.65	-4.78	-11.15



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HOWARD COUNTY GENERAL HOSPITAL

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	300,728,775	307,991,683	313,005,000
Unregulated Services	0	0	0
TOTAL	300,728,775	307,991,683	313,005,000
Net Patient Revenue (NPR):			
Regulated Services	253,702,797	259,721,683	268,126,000
Unregulated Services	0	0	0
TOTAL	253,702,797	259,721,683	268,126,000
Other Operating Revenue:			
Regulated Services	-256,888	6,929	2,176
Unregulated Services	19,404,645	5,656,810	5,071,627
TOTAL	19,147,757	5,663,739	5,073,803
Net Operating Revenue (NOR)			
Regulated Services	253,445,909	259,728,612	268,128,176
Unregulated Services	19,404,645	5,656,810	5,071,627
Total	272,850,554	265,385,422	273,199,803
Total Operating Expenses:			
Regulated Services	251,561,640	252,885,875	249,730,825
Total	266,130,597	266,793,376	265,393,000
Net Operating Profit (Loss):			
Regulated Services	1,884,269	6,842,737	18,397,351
Unregulated Services	4,835,688	-8,250,691	-10,590,548
Total	6,719,957	-1,407,954	7,806,803
Total Non-Operating Profit (Loss):	-6,408,260	19,790,937	10,186,197
Non-Operating Revenue	8,553,143	26,255,561	10,240,197
Non-Operating Expenses	14,961,403	6,464,624	54,000
Total Excess Profit (Loss):	311,697	18,382,983	17,993,000
% Net Operating Profit of Regulated NOR	0.74	2.63	6.86
% Net Total Operating Profit of Total NOR	2.46	-0.53	2.86
% Total Excess Profit of Total Revenue	0.11	6.30	6.35



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JOHNS HOPKINS BAYVIEW MEDICAL CENTER

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	666,316,478	691,568,318	670,224,185
Unregulated Services	5,545,559	5,241,600	5,257,800
TOTAL	671,862,037	696,809,918	675,481,985
Net Patient Revenue (NPR):			
Regulated Services	554,247,032	578,580,718	560,053,114
Unregulated Services	5,334,999	5,042,300	4,857,800
TOTAL	559,582,031	583,623,018	564,910,914
Other Operating Revenue:			
Regulated Services	8,914,127	8,207,813	7,851,427
Unregulated Services	100,553,834	56,269,587	53,219,447
TOTAL	109,467,961	64,477,400	61,070,874
Net Operating Revenue (NOR)			
Regulated Services	563,161,159	586,788,532	567,904,541
Unregulated Services	105,888,833	61,311,887	58,077,247
Total	669,049,993	648,100,418	625,981,788
Total Operating Expenses:			
Regulated Services	597,499,315	582,360,399	565,882,659
Total	671,878,000	652,464,000	632,548,000
Net Operating Profit (Loss):			
Regulated Services	-34,338,156	4,428,133	2,021,881
Unregulated Services	31,510,148	-8,791,715	-8,588,094
Total	-2,828,007	-4,363,582	-6,566,212
Total Non-Operating Profit (Loss):	-6,964,000	3,576,000	7,377,245
Non-Operating Revenue	372,000	3,576,000	7,377,245
Non-Operating Expenses	7,336,000	0	0
Total Excess Profit (Loss):	-9,792,007	-787,582	811,033
% Net Operating Profit of Regulated NOR	-6.10	0.75	0.36
% Net Total Operating Profit of Total NOR	-0.42	-0.67	-1.05
% Total Excess Profit of Total Revenue	-1.46	-0.12	0.13



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JOHNS HOPKINS HOSPITAL

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	2,468,450,148	2,474,648,830	2,409,765,550
Unregulated Services	20,733,152	20,059,500	13,916,400
TOTAL	2,489,183,300	2,494,708,330	2,423,681,950
Net Patient Revenue (NPR):			
Regulated Services	2,037,901,348	2,084,739,830	2,011,390,550
Unregulated Services	20,733,152	20,059,500	13,916,400
TOTAL	2,058,634,500	2,104,799,330	2,025,306,950
Other Operating Revenue:			
Regulated Services	44,621,400	43,274,600	29,236,300
Unregulated Services	514,246,300	379,616,100	352,887,000
TOTAL	558,867,700	422,890,700	382,123,300
Net Operating Revenue (NOR)			
Regulated Services	2,082,522,748	2,128,014,430	2,040,626,850
Unregulated Services	534,979,452	399,675,600	366,803,400
Total	2,617,502,200	2,527,690,030	2,407,430,250
Total Operating Expenses:			
Regulated Services	2,160,287,500	2,094,922,200	2,045,293,000
Total	2,658,945,000	2,476,117,000	2,396,322,000
Net Operating Profit (Loss):			
Regulated Services	-77,764,752	33,092,230	-4,666,150
Unregulated Services	36,321,952	18,480,800	15,774,400
Total	-41,442,800	51,573,030	11,108,250
Total Non-Operating Profit (Loss):	-67,515,000	-5,369,000	74,331,700
Non-Operating Revenue	16,154,000	45,333,000	84,642,700
Non-Operating Expenses	83,669,000	50,702,000	10,311,000
Total Excess Profit (Loss):	-108,957,800	46,204,030	85,439,950
% Net Operating Profit of Regulated NOR	-3.73	1.56	-0.23
% Net Total Operating Profit of Total NOR	-1.58	2.04	0.46
% Total Excess Profit of Total Revenue	-4.14	1.80	3.43



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#### LEVINDALE

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	63,226,315	60,471,262	59,877,227
Unregulated Services	32,331,135	32,979,164	33,942,929
TOTAL	95,557,450	93,450,426	93,820,156
Net Patient Revenue (NPR):			
Regulated Services	51,807,185	50,839,588	50,563,210
Unregulated Services	26,478,506	26,605,259	27,676,490
TOTAL	78,285,691	77,444,847	78,239,700
Other Operating Revenue:			
Regulated Services	6,247,472	1,827,219	2,639,249
Unregulated Services	165,380	191,786	185,487
TOTAL	6,412,852	2,019,005	2,824,736
Net Operating Revenue (NOR)			
Regulated Services	58,054,657	52,666,807	53,202,459
Unregulated Services	26,643,886	26,797,045	27,861,977
Total	84,698,543	79,463,852	81,064,436
Total Operating Expenses:			
Regulated Services	45,914,923	43,558,391	43,648,876
Total	80,836,830	77,813,184	77,725,844
Net Operating Profit (Loss):			
Regulated Services	12,139,734	9,108,416	9,553,584
Unregulated Services	-8,278,021	-7,457,748	-6,214,991
Total	3,861,713	1,650,668	3,338,592
Total Non-Operating Profit (Loss):	971,334	1,379,857	1,951,018
Non-Operating Revenue	971,334	1,379,857	1,951,018
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	4,833,047	3,030,525	5,289,610
% Net Operating Profit of Regulated NOR	20.91	17.29	17.96
% Net Total Operating Profit of Total NOR	4.56	2.08	4.12
% Total Excess Profit of Total Revenue	5.64	3.75	6.37



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MEDSTAR FRANKLIN SQUARE MEDICAL CENTER

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	590,598,154	554,968,578	535,571,836
Unregulated Services	178,756,120	166,026,329	187,893,407
TOTAL	769,354,274	720,994,906	723,465,243
Net Patient Revenue (NPR):			
Regulated Services	500,159,267	477,487,875	458,024,651
Unregulated Services	80,003,397	77,347,381	83,376,578
TOTAL	580,162,665	554,835,256	541,401,229
Other Operating Revenue:			
Regulated Services	2,111,068	1,069,413	3,086,078
Unregulated Services	16,166,903	7,858,087	6,221,893
TOTAL	18,277,971	8,927,500	9,307,971
Net Operating Revenue (NOR)			
Regulated Services	502,270,335	478,557,288	461,110,729
Unregulated Services	96,170,301	85,205,469	89,598,471
Total	598,440,636	563,762,757	550,709,200
Total Operating Expenses:			
Regulated Services	422,780,556	422,701,617	396,609,410
Total	549,838,800	538,458,852	518,888,097
Net Operating Profit (Loss):			
Regulated Services	79,489,779	55,855,671	64,501,319
Unregulated Services	-30,887,943	-30,551,766	-32,680,215
Total	48,601,836	25,303,905	31,821,104
Total Non-Operating Profit (Loss):	-507,611	469,063	575,873
Non-Operating Revenue	538,573	548,468	575,873
Non-Operating Expenses	1,046,184	79,405	0
Total Excess Profit (Loss):	48,094,225	25,772,968	32,396,976
% Net Operating Profit of Regulated NOR	15.83	11.67	13.99
% Net Total Operating Profit of Total NOR	8.12	4.49	5.78
% Total Excess Profit of Total Revenue	8.03	4.57	5.88



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MEDSTAR GOOD SAMARITAN HOSPITAL

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	269,019,867	256,874,421	275,754,352
Unregulated Services	52,857,047	50,277,069	47,818,296
TOTAL	321,876,914	307,151,490	323,572,648
Net Patient Revenue (NPR):			
Regulated Services	218,626,284	212,624,451	236,230,397
Unregulated Services	26,085,669	24,123,429	23,834,435
TOTAL	244,711,953	236,747,880	260,064,832
Other Operating Revenue:			
Regulated Services	9,671,450	2,525,821	4,552,057
Unregulated Services	9,960,931	9,136,200	9,411,357
TOTAL	19,632,382	11,662,021	13,963,414
Net Operating Revenue (NOR)			
Regulated Services	228,297,735	215,150,272	240,782,454
Unregulated Services	36,046,600	33,259,629	33,245,791
Total	264,344,335	248,409,901	274,028,246
Total Operating Expenses:			
Regulated Services	214,016,425	210,199,049	210,839,351
Total	263,976,142	261,186,698	259,072,976
Net Operating Profit (Loss):			
Regulated Services	14,281,310	4,951,222	29,943,103
Unregulated Services	-13,913,117	-17,728,020	-14,987,833
Total	368,193	-12,776,798	14,955,270
Total Non-Operating Profit (Loss):	704,888	1,885,931	2,594,408
Non-Operating Revenue	1,492,331	1,885,931	2,594,408
Non-Operating Expenses	787,443	0	0
Total Excess Profit (Loss):	1,073,080	-10,890,867	17,549,678
% Net Operating Profit of Regulated NOR	6.26	2.30	12.44
% Net Total Operating Profit of Total NOR	0.14	-5.14	5.46
% Total Excess Profit of Total Revenue	0.40	-4.35	6.34



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MEDSTAR HARBOR HOSPITAL CENTER

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	183,866,230	187,755,788	194,521,777
Unregulated Services	42,724,264	48,114,212	48,802,652
TOTAL	226,590,494	235,870,000	243,324,429
Net Patient Revenue (NPR):			
Regulated Services	147,126,115	154,104,141	165,264,021
Unregulated Services	19,168,825	24,018,699	22,562,984
TOTAL	166,294,940	178,122,840	187,827,004
Other Operating Revenue:			
Regulated Services	11,607,187	3,182,716	4,277,651
Unregulated Services	16,138,649	9,200,649	8,591,355
TOTAL	27,745,836	12,383,364	12,869,006
Net Operating Revenue (NOR)			
Regulated Services	158,733,302	157,286,857	169,541,672
Unregulated Services	35,307,474	33,219,347	31,154,338
Total	194,040,776	190,506,204	200,696,010
Total Operating Expenses:			
Regulated Services	145,001,426	146,339,451	142,342,041
Total	191,182,619	190,590,189	183,508,480
Net Operating Profit (Loss):			
Regulated Services	13,731,876	10,947,405	27,199,630
Unregulated Services	-10,873,718	-11,031,390	-10,012,101
Total	2,858,157	-83,985	17,187,530
Total Non-Operating Profit (Loss):	52,069	381,291	528,062
Non-Operating Revenue	492,502	381,291	528,062
Non-Operating Expenses	440,434	0	0
Total Excess Profit (Loss):	2,910,226	297,307	17,715,591
% Net Operating Profit of Regulated NOR	8.65	6.96	16.04
% Net Total Operating Profit of Total NOR	1.47	-0.04	8.56
% Total Excess Profit of Total Revenue	1.50	0.16	8.80



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MEDSTAR MONTGOMERY MEDICAL CENTER

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	183,546,863	180,055,428	182,928,948
Unregulated Services	25,246,384	23,184,760	24,208,328
TOTAL	208,793,247	203,240,188	207,137,276
Net Patient Revenue (NPR):			
Regulated Services	154,762,541	153,634,552	156,545,750
Unregulated Services	12,760,216	12,398,749	12,052,491
TOTAL	167,522,757	166,033,301	168,598,242
Other Operating Revenue:			
Regulated Services	2,099,111	1,864,511	2,683,750
Unregulated Services	5,413,124	1,488,169	1,201,313
TOTAL	7,512,235	3,352,680	3,885,063
Net Operating Revenue (NOR)			
Regulated Services	156,861,652	155,499,062	159,229,500
Unregulated Services	18,173,340	13,886,918	13,253,805
Total	175,034,992	169,385,980	172,483,305
Total Operating Expenses:			
Regulated Services	144,443,758	134,120,313	135,512,712
Total	171,486,283	164,980,014	165,450,371
Net Operating Profit (Loss):			
Regulated Services	12,417,894	21,378,749	23,716,788
Unregulated Services	-8,869,185	-16,972,783	-16,683,855
Total	3,548,709	4,405,966	7,032,933
Total Non-Operating Profit (Loss):	336,414	257,220	106,508
Non-Operating Revenue	405,514	257,220	106,508
Non-Operating Expenses	69,100	0	0
Total Excess Profit (Loss):	3,885,122	4,663,186	7,139,442
% Net Operating Profit of Regulated NOR	7.92	13.75	14.89
% Net Total Operating Profit of Total NOR	2.03	2.60	4.08
% Total Excess Profit of Total Revenue	2.21	2.75	4.14



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MEDSTAR SOUTHERN MARYLAND HOSPITAL CENTER

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	281,382,413	273,965,063	264,243,580
Unregulated Services	24,232,815	23,339,324	24,061,180
TOTAL	305,615,228	297,304,387	288,304,760
Net Patient Revenue (NPR):			
Regulated Services	232,377,115	227,943,143	226,852,359
Unregulated Services	12,552,679	8,915,588	9,173,129
TOTAL	244,929,794	236,858,730	236,025,488
Other Operating Revenue:			
Regulated Services	6,978,296	1,943,221	566,788
Unregulated Services	201,070	480,571	877,558
TOTAL	7,179,366	2,423,791	1,444,346
Net Operating Revenue (NOR)			
Regulated Services	239,355,410	229,886,363	227,419,146
Unregulated Services	12,753,749	9,396,158	10,050,688
Total	252,109,159	239,282,522	237,469,834
Total Operating Expenses:			
Regulated Services	205,766,288	215,090,581	214,662,790
Total	240,415,418	247,304,491	247,677,692
Net Operating Profit (Loss):			
Regulated Services	33,589,123	14,795,783	12,756,356
Unregulated Services	-21,895,382	-22,817,752	-22,964,214
Total	11,693,741	-8,021,970	-10,207,859
Total Non-Operating Profit (Loss):	131,205	7,957	35,871
Non-Operating Revenue	134,405	7,957	35,871
Non-Operating Expenses	3,200	0	0
Total Excess Profit (Loss):	11,824,946	-8,014,013	-10,171,988
% Net Operating Profit of Regulated NOR	14.03	6.44	5.61
% Net Total Operating Profit of Total NOR	4.64	-3.35	-4.30
% Total Excess Profit of Total Revenue	4.69	-3.35	-4.28



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MEDSTAR ST. MARY'S HOSPITAL

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	199,026,195	190,672,185	196,820,500
Unregulated Services	12,933,828	11,806,500	13,325,145
TOTAL	211,960,023	202,478,685	210,145,645
Net Patient Revenue (NPR):			
Regulated Services	169,062,031	162,280,832	168,001,259
Unregulated Services	8,035,571	7,995,800	8,836,635
TOTAL	177,097,602	170,276,632	176,837,894
Other Operating Revenue:			
Regulated Services	440,217	-423,715	1,291,349
Unregulated Services	2,339,804	2,157,036	1,037,530
TOTAL	2,780,021	1,733,321	2,328,879
Net Operating Revenue (NOR)			
Regulated Services	169,502,248	161,857,118	169,292,608
Unregulated Services	10,375,375	10,152,836	9,874,165
Total	179,877,624	172,009,953	179,166,774
Total Operating Expenses:			
Regulated Services	139,857,846	138,596,090	142,378,610
Total	162,834,942	160,019,685	162,218,677
Net Operating Profit (Loss):			
Regulated Services	29,644,403	23,261,027	26,913,998
Unregulated Services	-12,601,721	-11,270,759	-9,965,901
Total	17,042,682	11,990,269	16,948,097
Total Non-Operating Profit (Loss):	1,323,389	285,332	246,817
Non-Operating Revenue	1,325,689	285,332	246,817
Non-Operating Expenses	2,300	0	0
Total Excess Profit (Loss):	18,366,071	12,275,601	17,194,914
% Net Operating Profit of Regulated NOR	17.49	14.37	15.90
% Net Total Operating Profit of Total NOR	9.47	6.97	9.46
% Total Excess Profit of Total Revenue	10.14	7.12	9.58



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MEDSTAR UNION MEMORIAL HOSPITAL

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	431,562,934	420,492,952	440,415,067
Unregulated Services	117,807,797	125,377,749	139,607,734
TOTAL	549,370,732	545,870,701	580,022,801
Net Patient Revenue (NPR):			
Regulated Services	367,931,369	361,643,118	375,131,688
Unregulated Services	52,923,207	62,246,236	65,173,610
TOTAL	420,854,577	423,889,354	440,305,298
Other Operating Revenue:			
Regulated Services	4,625,049	3,616,032	7,381,232
Unregulated Services	17,234,301	8,673,608	9,507,812
TOTAL	21,859,351	12,289,640	16,889,044
Net Operating Revenue (NOR)			
Regulated Services	372,556,419	365,259,150	382,512,921
Unregulated Services	70,157,509	70,919,844	74,681,422
Total	442,713,927	436,178,994	457,194,342
Total Operating Expenses:			
Regulated Services	329,743,972	341,829,682	342,650,432
Total	430,645,261	447,659,408	449,182,066
Net Operating Profit (Loss):			
Regulated Services	42,812,446	23,429,468	39,862,489
Unregulated Services	-30,743,780	-34,909,882	-31,850,213
Total	12,068,667	-11,480,414	8,012,276
Total Non-Operating Profit (Loss):	2,717,353	2,524,331	4,312,432
Non-Operating Revenue	5,302,546	2,524,331	4,312,432
Non-Operating Expenses	2,585,194	0	0
Total Excess Profit (Loss):	14,786,019	-8,956,083	12,324,708
% Net Operating Profit of Regulated NOR	11.49	6.41	10.42
% Net Total Operating Profit of Total NOR	2.73	-2.63	1.75
% Total Excess Profit of Total Revenue	3.30	-2.04	2.67



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MERCY MEDICAL CENTER

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	548,689,700	553,679,500	539,029,100
Unregulated Services	3,940,123	4,993,500	5,232,141
TOTAL	552,629,823	558,673,000	544,261,241
Net Patient Revenue (NPR):			
Regulated Services	467,797,043	477,703,200	466,732,046
Unregulated Services	3,940,123	4,993,500	5,232,141
TOTAL	471,737,166	482,696,700	471,964,187
Other Operating Revenue:			
Regulated Services	18,436,159	11,012,500	13,901,900
Unregulated Services	17,582,372	18,149,300	16,773,801
TOTAL	36,018,531	29,161,800	30,675,701
Net Operating Revenue (NOR)			
Regulated Services	486,233,202	488,715,700	480,633,946
Unregulated Services	21,522,495	23,142,800	22,005,942
Total	507,755,697	511,858,500	502,639,888
Total Operating Expenses:			
Regulated Services	465,261,610	461,409,400	450,635,707
Total	496,612,189	493,862,600	483,817,193
Net Operating Profit (Loss):			
Regulated Services	20,971,592	27,306,300	29,998,239
Unregulated Services	-9,828,084	-9,310,400	-11,175,544
Total	11,143,508	17,995,900	18,822,695
Total Non-Operating Profit (Loss):	-6,139,000	3,363,300	10,506,600
Non-Operating Revenue	6,665,000	3,363,300	10,506,600
Non-Operating Expenses	12,804,000	0	0
Total Excess Profit (Loss):	5,004,508	21,359,200	29,329,295
% Net Operating Profit of Regulated NOR	4.31	5.59	6.24
% Net Total Operating Profit of Total NOR	2.19	3.52	3.74
% Total Excess Profit of Total Revenue	0.97	4.15	5.72



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MERITUS MEDICAL CENTER

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	362,959,000	369,067,100	334,316,871
Unregulated Services	17,357,300	19,425,500	74,958,100
TOTAL	380,316,300	388,492,600	409,274,971
Net Patient Revenue (NPR):			
Regulated Services	304,201,600	310,873,300	278,234,830
Unregulated Services	9,999,100	10,467,100	45,601,070
TOTAL	314,200,700	321,340,400	323,835,900
Other Operating Revenue:			
Regulated Services	17,856,600	4,520,719	7,558,200
Unregulated Services	6,212,600	7,254,681	5,535,800
TOTAL	24,069,200	11,775,400	13,094,000
Net Operating Revenue (NOR)			
Regulated Services	322,058,200	315,394,019	285,793,030
Unregulated Services	16,211,700	17,721,781	51,136,870
Total	338,269,900	333,115,800	336,929,900
Total Operating Expenses:			
Regulated Services	294,409,794	297,295,610	253,102,200
Total	326,392,300	331,754,400	314,735,200
Net Operating Profit (Loss):			
Regulated Services	27,648,406	18,098,409	32,690,830
Unregulated Services	-15,770,806	-16,737,009	-10,496,130
Total	11,877,600	1,361,400	22,194,700
Total Non-Operating Profit (Loss):	6,792,500	11,039,600	7,196,100
Non-Operating Revenue	6,838,200	11,044,200	7,394,000
Non-Operating Expenses	45,700	4,600	197,900
Total Excess Profit (Loss):	18,670,100	12,401,000	29,390,800
% Net Operating Profit of Regulated NOR	8.58	5.74	11.44
% Net Total Operating Profit of Total NOR	3.51	0.41	6.59
% Total Excess Profit of Total Revenue	5.41	3.60	8.54



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NORTHWEST HOSPITAL CENTER

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	268,079,109	271,508,889	266,927,631
Unregulated Services	53,561,426	59,874,625	63,675,741
TOTAL	321,640,535	331,383,514	330,603,372
Net Patient Revenue (NPR):			
Regulated Services	219,172,090	228,719,337	227,262,073
Unregulated Services	30,244,443	31,626,359	35,239,563
TOTAL	249,416,533	260,345,696	262,501,636
Other Operating Revenue:			
Regulated Services	10,986,887	3,172,930	4,036,399
Unregulated Services	4,208,838	4,186,734	3,336,821
TOTAL	15,195,725	7,359,664	7,373,220
Net Operating Revenue (NOR)			
Regulated Services	230,158,977	231,892,267	231,298,472
Unregulated Services	34,453,281	35,813,093	38,576,384
Total	264,612,258	267,705,360	269,874,856
Total Operating Expenses:			
Regulated Services	195,049,069	191,172,135	188,597,856
Total	254,194,725	248,904,219	248,190,447
Net Operating Profit (Loss):			
Regulated Services	35,109,908	40,720,132	42,700,615
Unregulated Services	-24,692,375	-21,918,991	-21,016,207
Total	10,417,533	18,801,141	21,684,409
Total Non-Operating Profit (Loss):	4,551,000	5,254,218	6,622,707
Non-Operating Revenue	4,551,000	5,254,218	6,622,707
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	14,968,533	24,055,359	28,307,116
% Net Operating Profit of Regulated NOR	15.25	17.56	18.46
% Net Total Operating Profit of Total NOR	3.94	7.02	8.03
% Total Excess Profit of Total Revenue	5.56	8.81	10.24



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SHADY GROVE ADVENTIST HOSPITAL

FISCAL YEAR ENDING	December 2019	December 2018	December 2017
Gross Patient Revenue:			
Regulated Services	470,396,800	430,186,900	401,327,600
Unregulated Services	20,590,462	16,845,183	14,382,837
TOTAL	490,987,262	447,032,083	415,710,437
Net Patient Revenue (NPR):			
Regulated Services	399,471,978	362,378,332	346,401,639
Unregulated Services	7,157,567	5,544,684	4,002,324
TOTAL	406,629,545	367,923,016	350,403,963
Other Operating Revenue:			
Regulated Services	721,528	632,304	130,044
Unregulated Services	10,743,880	10,102,779	7,062,190
TOTAL	11,465,408	10,735,083	7,192,234
Net Operating Revenue (NOR)			
Regulated Services	400,193,506	363,010,636	346,531,683
Unregulated Services	17,901,447	15,647,463	11,064,514
Total	418,094,953	378,658,099	357,596,197
Total Operating Expenses:			
Regulated Services	354,233,923	320,390,264	307,385,310
Total	394,319,660	358,719,545	337,019,361
Net Operating Profit (Loss):			
Regulated Services	45,959,583	42,620,372	39,146,373
Unregulated Services	-22,184,290	-22,681,818	-18,569,537
Total	23,775,293	19,938,554	20,576,836
Total Non-Operating Profit (Loss):	6,305,997	819,468	3,576,216
Non-Operating Revenue	6,305,997	819,468	3,576,216
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	30,081,290	20,758,022	24,153,052
% Net Operating Profit of Regulated NOR	11.48	11.74	11.30
% Net Total Operating Profit of Total NOR	5.69	5.27	5.75
% Total Excess Profit of Total Revenue	7.09	5.47	6.69



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SINAI HOSPITAL

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	824,393,685	790,818,977	783,533,500
Unregulated Services	193,350,387	216,517,866	196,848,016
TOTAL	1,017,744,072	1,007,336,843	980,381,516
Net Patient Revenue (NPR):			
Regulated Services	689,783,508	677,107,349	661,090,300
Unregulated Services	82,503,618	88,837,511	93,964,743
TOTAL	772,287,126	765,944,860	755,055,043
Other Operating Revenue:			
Regulated Services	33,572,786	19,520,980	21,927,704
Unregulated Services	34,892,900	28,924,127	22,529,563
TOTAL	68,465,685	48,445,106	44,457,267
Net Operating Revenue (NOR)			
Regulated Services	723,356,293	696,628,329	683,018,004
Unregulated Services	117,396,518	117,761,637	116,494,306
Total	840,752,811	814,389,967	799,512,310
Total Operating Expenses:			
Regulated Services	624,406,041	616,889,933	596,332,210
Total	805,310,745	795,437,546	764,960,267
Net Operating Profit (Loss):			
Regulated Services	98,950,252	79,738,397	86,685,794
Unregulated Services	-63,508,186	-60,785,976	-52,133,751
Total	35,442,066	18,952,421	34,552,043
Total Non-Operating Profit (Loss):	19,821,000	22,186,000	23,993,000
Non-Operating Revenue	19,821,000	22,186,000	23,993,000
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	55,263,066	41,138,421	58,545,043
% Net Operating Profit of Regulated NOR	13.68	11.45	12.69
% Net Total Operating Profit of Total NOR	4.22	2.33	4.32
% Total Excess Profit of Total Revenue	6.42	4.92	7.11



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ST. AGNES HOSPITAL

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	420,145,400	430,110,500	438,695,900
Unregulated Services	163,986,247	181,385,191	178,218,944
TOTAL	584,131,647	611,495,691	616,914,844
Net Patient Revenue (NPR):			
Regulated Services	343,989,149	355,477,189	377,449,830
Unregulated Services	72,767,099	80,308,896	79,582,283
TOTAL	416,756,248	435,786,085	457,032,113
Other Operating Revenue:			
Regulated Services	29,280,925	1,775,776	1,981,300
Unregulated Services	9,875,031	9,361,973	7,397,955
TOTAL	39,155,956	11,137,749	9,379,255
Net Operating Revenue (NOR)			
Regulated Services	373,270,074	357,252,964	379,431,130
Unregulated Services	82,642,130	89,670,869	86,980,239
Total	455,912,204	446,923,834	466,411,369
Total Operating Expenses:			
Regulated Services	323,857,482	309,352,601	318,726,099
Total	460,152,903	448,603,017	452,575,808
Net Operating Profit (Loss):			
Regulated Services	49,412,592	47,900,363	60,705,031
Unregulated Services	-53,653,292	-49,579,546	-46,869,471
Total	-4,240,699	-1,679,183	13,835,561
Total Non-Operating Profit (Loss):	-479,779	5,812,000	-542,000
Non-Operating Revenue	-479,779	5,812,000	1,880,000
Non-Operating Expenses	0	0	2,422,000
Total Excess Profit (Loss):	-4,720,479	4,132,817	13,293,561
% Net Operating Profit of Regulated NOR	13.24	13.41	16.00
% Net Total Operating Profit of Total NOR	-0.93	-0.38	2.97
% Total Excess Profit of Total Revenue	-1.04	0.91	2.84



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SUBURBAN HOSPITAL

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	323,439,291	336,635,122	329,368,123
Unregulated Services	987,026	1,494,898	1,778,628
TOTAL	324,426,317	338,130,019	331,146,751
Net Patient Revenue (NPR):			
Regulated Services	274,215,001	288,495,017	279,840,920
Unregulated Services	987,026	1,484,998	1,719,879
TOTAL	275,202,027	289,980,014	281,560,800
Other Operating Revenue:			
Regulated Services	5,596,924	2,519,283	2,751,160
Unregulated Services	34,378,076	18,187,717	19,400,840
TOTAL	39,975,000	20,707,000	22,152,000
Net Operating Revenue (NOR)			
Regulated Services	279,811,924	291,014,299	282,592,080
Unregulated Services	35,365,102	19,672,715	21,120,720
Total	315,177,027	310,687,014	303,712,800
Total Operating Expenses:			
Regulated Services	270,319,563	263,381,101	261,990,876
Total	310,872,000	300,520,970	295,310,758
Net Operating Profit (Loss):			
Regulated Services	9,492,361	27,633,199	20,601,204
Unregulated Services	-5,187,334	-17,467,155	-12,199,162
Total	4,305,027	10,166,044	8,402,041
Total Non-Operating Profit (Loss):	608,000	9,818,000	20,828,000
Non-Operating Revenue	3,721,000	23,892,000	20,828,000
Non-Operating Expenses	3,113,000	14,074,000	0
Total Excess Profit (Loss):	4,913,027	19,984,044	29,230,041
% Net Operating Profit of Regulated NOR	3.39	9.50	7.29
% Net Total Operating Profit of Total NOR	1.37	3.27	2.77
% Total Excess Profit of Total Revenue	1.54	5.97	9.01



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#### TIDALHEALTH MCCREADY PAVILION

FISCAL YEAR ENDING	June 2019	June 2018
Gross Patient Revenue:		
Regulated Services	16,060,200	17,147,300
Unregulated Services	2,781,973	3,029,778
TOTAL	18,842,173	20,177,078
Net Patient Revenue (NPR):		
Regulated Services	11,564,234	13,913,545
Unregulated Services	2,481,873	2,098,212
TOTAL	14,046,107	16,011,756
Other Operating Revenue:		
Regulated Services	1,701,774	182,889
Unregulated Services	2,551	7,574
TOTAL	1,704,325	190,463
Net Operating Revenue (NOR)		
Regulated Services	13,266,008	14,096,434
Unregulated Services	2,484,424	2,105,785
Total	15,750,432	16,202,219
Total Operating Expenses:		
Regulated Services	13,558,969	15,791,553
Total	16,422,550	16,955,862
Net Operating Profit (Loss):		
Regulated Services	-292,961	-1,695,120
Unregulated Services	-379,157	941,477
Total	-672,118	-753,643
Total Non-Operating Profit (Loss):	282,538	63,615
Non-Operating Revenue	282,538	63,615
Non-Operating Expenses	0	0
Total Excess Profit (Loss):	-389,580	-690,028
% Net Operating Profit of Regulated NOR	-2.21	-12.03
% Net Total Operating Profit of Total NOR	-4.27	-4.65
% Total Excess Profit of Total Revenue	-2.43	-4.24



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TIDALHEALTH PENINSULA REGIONAL, INC.

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	460,021,446	455,207,753	450,336,518
Unregulated Services	137,555,800	113,867,100	91,994,400
TOTAL	597,577,246	569,074,853	542,330,918
Net Patient Revenue (NPR):			
Regulated Services	383,508,046	387,514,253	382,238,418
Unregulated Services	69,250,600	56,335,500	43,015,200
TOTAL	452,758,646	443,849,753	425,253,618
Other Operating Revenue:			
Regulated Services	18,598,100	2,253,400	1,205,700
Unregulated Services	11,043,900	9,892,800	7,799,700
TOTAL	29,642,000	12,146,200	9,005,400
Net Operating Revenue (NOR)			
Regulated Services	402,106,146	389,767,653	383,444,118
Unregulated Services	80,294,500	66,228,300	50,814,900
Total	482,400,646	455,995,953	434,259,018
Total Operating Expenses:			
Regulated Services	355,824,715	335,947,283	336,127,347
Total	488,818,000	451,254,000	427,361,600
Net Operating Profit (Loss):			
Regulated Services	46,281,431	53,820,370	47,316,771
Unregulated Services	-52,698,785	-49,078,417	-40,419,353
Total	-6,417,354	4,741,953	6,897,418
Total Non-Operating Profit (Loss):	35,777,000	37,215,000	38,206,600
Non-Operating Revenue	35,777,000	37,215,000	38,206,600
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	29,359,646	41,956,953	45,104,018
% Net Operating Profit of Regulated NOR	11.51	13.81	12.34
% Net Total Operating Profit of Total NOR	-1.33	1.04	1.59
% Total Excess Profit of Total Revenue	5.67	8.51	9.55



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UM LAUREL MEDICAL CENTER

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	31,679,107	70,705,927	102,996,000
Unregulated Services	0	0	0
TOTAL	31,679,107	70,705,927	102,996,000
Net Patient Revenue (NPR):			
Regulated Services	23,059,190	60,013,408	90,095,000
Unregulated Services	0	0	0
TOTAL	23,059,190	60,013,408	90,095,000
Other Operating Revenue:			
Regulated Services	304,810	9,556,500	9,601,000
Unregulated Services	146,190	0	0
TOTAL	451,000	9,556,500	9,601,000
Net Operating Revenue (NOR)			
Regulated Services	23,364,000	69,569,908	99,696,000
Unregulated Services	146,190	0	0
Total	23,510,190	69,569,908	99,696,000
Total Operating Expenses:			
Regulated Services	38,547,000	57,944,391	82,741,400
Total	44,540,000	67,406,191	91,189,000
Net Operating Profit (Loss):			
Regulated Services	-15,183,000	11,625,517	16,954,600
Unregulated Services	-5,846,810	-9,461,800	-8,447,600
Total	-21,029,810	2,163,717	8,507,000
Total Non-Operating Profit (Loss):	147,000	-221,900	576,000
Non-Operating Revenue	147,000	-221,900	576,000
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	-20,882,810	1,941,817	9,083,000
% Net Operating Profit of Regulated NOR	-64.98	16.71	17.01
% Net Total Operating Profit of Total NOR	-89.45	3.11	8.53
% Total Excess Profit of Total Revenue	-88.27	2.80	9.06



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UM-BALTIMORE WASHINGTON MEDICAL CENTER

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	438,784,135	448,592,881	428,075,148
Unregulated Services	9,091,047	8,951,000	4,950,000
TOTAL	447,875,182	457,543,881	433,025,148
Net Patient Revenue (NPR):			
Regulated Services	375,323,247	386,589,449	364,177,501
Unregulated Services	3,143,800	2,428,551	3,812,499
TOTAL	378,467,047	389,018,000	367,990,000
Other Operating Revenue:			
Regulated Services	26,037,831	2,604,452	3,006,441
Unregulated Services	4,019,169	2,036,548	1,973,559
TOTAL	30,057,000	4,641,000	4,980,000
Net Operating Revenue (NOR)			
Regulated Services	401,361,078	389,193,901	367,183,941
Unregulated Services	7,162,969	4,465,099	5,786,059
Total	408,524,047	393,659,000	372,970,000
Total Operating Expenses:			
Regulated Services	356,523,644	354,689,897	336,518,698
Total	398,520,000	384,744,000	344,997,000
Net Operating Profit (Loss):			
Regulated Services	44,837,434	34,504,004	30,665,244
Unregulated Services	-34,833,387	-25,589,004	-2,692,244
Total	10,004,047	8,915,000	27,973,000
Total Non-Operating Profit (Loss):	-515,000	4,478,000	4,076,000
Non-Operating Revenue	1,842,000	7,166,000	9,033,000
Non-Operating Expenses	2,357,000	2,688,000	4,957,000
Total Excess Profit (Loss):	9,489,047	13,393,000	32,049,000
% Net Operating Profit of Regulated NOR	11.17	8.87	8.35
% Net Total Operating Profit of Total NOR	2.45	2.26	7.50
% Total Excess Profit of Total Revenue	2.31	3.34	8.39



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UM-BOWIE HEALTH CENTER

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	19,451,935	21,263,153	20,771,309
Unregulated Services	0	8,004,072	9,529,424
TOTAL	19,451,935	29,267,225	30,300,732
Net Patient Revenue (NPR):			
Regulated Services	13,903,920	15,979,739	15,464,056
Unregulated Services	0	3,565,013	3,952,676
TOTAL	13,903,920	19,544,752	19,416,731
Other Operating Revenue:			
Regulated Services	0	0	56,852
Unregulated Services	0	32,000	1,178,143
TOTAL	0	32,000	1,234,995
Net Operating Revenue (NOR)			
Regulated Services	13,903,920	15,979,739	15,520,908
Unregulated Services	0	3,597,013	5,130,818
Total	13,903,920	19,576,752	20,651,726
Total Operating Expenses:			
Regulated Services	15,970,300	16,646,719	15,944,244
Total	16,296,000	21,762,000	21,274,995
Net Operating Profit (Loss):			
Regulated Services	-2,066,380	-666,980	-423,336
Unregulated Services	-325,700	-1,518,268	-199,933
Total	-2,392,080	-2,185,248	-623,269
Total Non-Operating Profit (Loss):	67,000	-12,000	104,000
Non-Operating Revenue	67,000	-12,000	104,000
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	-2,325,080	-2,197,248	-519,269
% Net Operating Profit of Regulated NOR	-14.86	-4.17	-2.73
% Net Total Operating Profit of Total NOR	-17.20	-11.16	-3.02
% Total Excess Profit of Total Revenue	-16.64	-11.23	-2.50



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UM-CHARLES REGIONAL MEDICAL CENTER

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	155,189,529	155,775,065	156,420,846
Unregulated Services	1,923,452	2,135,429	2,074,935
TOTAL	157,112,981	157,910,494	158,495,781
Net Patient Revenue (NPR):			
Regulated Services	128,881,555	131,740,776	132,146,931
Unregulated Services	1,078,425	1,191,224	1,095,004
TOTAL	129,959,979	132,932,000	133,241,935
Other Operating Revenue:			
Regulated Services	7,759,295	82,145	117,312
Unregulated Services	849,705	458,855	432,688
TOTAL	8,609,000	541,000	550,000
Net Operating Revenue (NOR)			
Regulated Services	136,640,849	131,822,921	132,264,243
Unregulated Services	1,928,130	1,650,079	1,527,692
Total	138,568,979	133,473,000	133,791,935
Total Operating Expenses:			
Regulated Services	122,176,524	115,439,610	113,933,074
Total	133,537,960	121,280,000	119,860,000
Net Operating Profit (Loss):			
Regulated Services	14,464,325	16,383,311	18,331,170
Unregulated Services	-9,433,306	-4,190,311	-4,399,234
Total	5,031,019	12,193,000	13,931,935
Total Non-Operating Profit (Loss):	-885,000	916,000	1,381,000
Non-Operating Revenue	485,000	1,570,000	2,212,000
Non-Operating Expenses	1,370,000	654,000	831,000
Total Excess Profit (Loss):	4,146,019	13,109,000	15,312,935
% Net Operating Profit of Regulated NOR	10.59	12.43	13.86
% Net Total Operating Profit of Total NOR	3.63	9.14	10.41
% Total Excess Profit of Total Revenue	2.98	9.71	11.26



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UM-HARFORD MEMORIAL HOSPITAL

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	100,311,405	108,110,067	105,943,546
Unregulated Services	605,707	655,681	168,000
TOTAL	100,917,112	108,765,748	106,111,546
Net Patient Revenue (NPR):			
Regulated Services	80,851,293	91,212,233	88,285,000
Unregulated Services	605,707	655,681	168,000
TOTAL	81,457,000	91,867,914	88,453,000
Other Operating Revenue:			
Regulated Services	7,222,000	1,024,200	824,523
Unregulated Services	0	322,800	309,477
TOTAL	7,222,000	1,347,000	1,134,000
Net Operating Revenue (NOR)			
Regulated Services	88,073,293	92,236,433	89,109,523
Unregulated Services	605,707	978,481	477,477
Total	88,679,000	93,214,914	89,587,000
Total Operating Expenses:			
Regulated Services	82,958,600	84,348,600	83,338,100
Total	92,821,000	92,520,000	87,719,000
Net Operating Profit (Loss):			
Regulated Services	5,114,693	7,887,833	5,771,423
Unregulated Services	-9,256,693	-7,192,919	-3,903,423
Total	-4,142,000	694,914	1,868,000
Total Non-Operating Profit (Loss):	1,046,000	4,203,000	4,960,000
Non-Operating Revenue	1,046,000	4,203,000	4,960,000
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	-3,096,000	4,897,914	6,828,000
% Net Operating Profit of Regulated NOR	5.81	8.55	6.48
% Net Total Operating Profit of Total NOR	-4.67	0.75	2.09
% Total Excess Profit of Total Revenue	-3.45	5.03	7.22



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UM-PRINCE GEORGE'S HOSPITAL CENTER

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	339,579,422	327,529,548	293,380,000
Unregulated Services	617,524	468,091	0
TOTAL	340,196,946	327,997,639	293,380,000
Net Patient Revenue (NPR):			
Regulated Services	285,779,824	273,336,306	248,794,046
Unregulated Services	483,523	468,091	0
TOTAL	286,263,347	273,804,398	248,794,046
Other Operating Revenue:			
Regulated Services	38,477,794	33,636,346	32,920,106
Unregulated Services	1,514,206	1,529,654	2,138,894
TOTAL	39,992,000	35,166,000	35,059,000
Net Operating Revenue (NOR)			
Regulated Services	324,257,617	306,972,652	281,714,152
Unregulated Services	1,997,730	1,997,746	2,138,894
Total	326,255,347	308,970,398	283,853,046
Total Operating Expenses:			
Regulated Services	267,430,866	260,939,657	240,414,549
Total	322,177,000	310,215,309	285,839,000
Net Operating Profit (Loss):			
Regulated Services	56,826,751	46,032,995	41,299,602
Unregulated Services	-52,748,404	-47,277,906	-43,285,556
Total	4,078,347	-1,244,911	-1,985,954
Total Non-Operating Profit (Loss):	1,117,000	-472,100	1,437,000
Non-Operating Revenue	1,117,000	-472,100	1,437,000
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	5,195,347	-1,717,011	-548,954
% Net Operating Profit of Regulated NOR	17.53	15.00	14.66
% Net Total Operating Profit of Total NOR	1.25	-0.40	-0.70
% Total Excess Profit of Total Revenue	1.59	-0.56	-0.19



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UM-QUEEN ANNE'S FREESTANDING EMERGENCY CENTER

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	7,448,491	7,158,252	7,034,873
Unregulated Services	0	0	0
TOTAL	7,448,491	7,158,252	7,034,873
Net Patient Revenue (NPR):			
Regulated Services	6,046,317	5,140,248	5,378,088
Unregulated Services	0	0	0
TOTAL	6,046,317	5,140,248	5,378,088
Other Operating Revenue:			
Regulated Services	631,000	112,803	9,077
Unregulated Services	0	0	0
TOTAL	631,000	112,803	9,077
Net Operating Revenue (NOR)			
Regulated Services	6,677,317	5,253,051	5,387,165
Unregulated Services	0	0	0
Total	6,677,317	5,253,051	5,387,165
Total Operating Expenses:			
Regulated Services	4,906,800	6,693,891	6,655,997
Total	6,053,000	6,710,491	6,672,297
Net Operating Profit (Loss):			
Regulated Services	1,770,517	-1,440,841	-1,268,832
Unregulated Services	-1,146,200	-16,600	-16,300
Total	624,317	-1,457,441	-1,285,132
Total Non-Operating Profit (Loss):	0	0	-21,013
Non-Operating Revenue	0	0	-21,013
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	624,317	-1,457,441	-1,306,145
% Net Operating Profit of Regulated NOR	26.52	-27.43	-23.55
% Net Total Operating Profit of Total NOR	9.35	-27.74	-23.86
% Total Excess Profit of Total Revenue	9.35	-27.74	-24.34



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UM-REHABILITATION & ORTHOPAEDIC INSTITUTE

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	114,262,341	124,572,575	124,902,916
Unregulated Services	1,005,300	1,196,099	920,775
TOTAL	115,267,641	125,768,675	125,823,691
Net Patient Revenue (NPR):			
Regulated Services	102,220,208	108,883,741	109,968,315
Unregulated Services	728,967	759,765	501,002
TOTAL	102,949,175	109,643,506	110,469,318
Other Operating Revenue:			
Regulated Services	9,230,257	472,714	924,328
Unregulated Services	1,500,743	1,540,286	1,810,672
TOTAL	10,731,000	2,013,000	2,735,000
Net Operating Revenue (NOR)			
Regulated Services	111,450,466	109,356,455	110,892,643
Unregulated Services	2,229,710	2,300,051	2,311,675
Total	113,680,175	111,656,506	113,204,318
Total Operating Expenses:			
Regulated Services	102,942,041	105,860,423	106,248,833
Total	108,289,000	109,077,000	109,216,000
Net Operating Profit (Loss):			
Regulated Services	8,508,425	3,496,032	4,643,810
Unregulated Services	-3,117,250	-916,526	-655,493
Total	5,391,175	2,579,506	3,988,318
Total Non-Operating Profit (Loss):	201,000	2,108,000	2,052,000
Non-Operating Revenue	201,000	2,108,000	2,346,000
Non-Operating Expenses	0	0	294,000
Total Excess Profit (Loss):	5,592,175	4,687,506	6,040,318
% Net Operating Profit of Regulated NOR	7.63	3.20	4.19
% Net Total Operating Profit of Total NOR	4.74	2.31	3.52
% Total Excess Profit of Total Revenue	4.91	4.12	5.23



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UM-SHOCK TRAUMA

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	220,774,523	223,249,658	215,034,043
Unregulated Services	710,117	656,172	5,825,975
TOTAL	221,484,639	223,905,830	220,860,018
Net Patient Revenue (NPR):			
Regulated Services	183,955,883	192,528,828	179,265,025
Unregulated Services	710,117	656,172	5,825,975
TOTAL	184,666,000	193,185,000	185,091,000
Other Operating Revenue:			
Regulated Services	3,608,000	3,600,000	3,435,000
Unregulated Services	0	0	0
TOTAL	3,608,000	3,600,000	3,435,000
Net Operating Revenue (NOR)			
Regulated Services	187,563,883	196,128,828	182,700,025
Unregulated Services	710,117	656,172	5,825,975
Total	188,274,000	196,785,000	188,526,000
Total Operating Expenses:			
Regulated Services	157,626,900	162,005,100	162,982,400
Total	159,639,000	163,155,000	163,948,000
Net Operating Profit (Loss):			
Regulated Services	29,936,983	34,123,728	19,717,625
Unregulated Services	-1,301,983	-493,728	4,860,375
Total	28,635,000	33,630,000	24,578,000
Total Non-Operating Profit (Loss):	0	0	0
Non-Operating Revenue	0	0	0
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	28,635,000	33,630,000	24,578,000
% Net Operating Profit of Regulated NOR	15.96	17.40	10.79
% Net Total Operating Profit of Total NOR	15.21	17.09	13.04
% Total Excess Profit of Total Revenue	15.21	17.09	13.04



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UM-SHORE REGIONAL HEALTH AT CHESTERTOWN

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	44,652,158	50,208,134	59,412,493
Unregulated Services	2,960,575	3,938,411	4,311,688
TOTAL	47,612,733	54,146,545	63,724,181
Net Patient Revenue (NPR):			
Regulated Services	35,211,673	41,277,938	50,803,189
Unregulated Services	960,110	1,399,432	2,440,411
TOTAL	36,171,783	42,677,370	53,243,600
Other Operating Revenue:			
Regulated Services	5,452,868	764,427	80,940
Unregulated Services	537,883	422,573	429,060
TOTAL	5,990,751	1,187,000	510,000
Net Operating Revenue (NOR)			
Regulated Services	40,664,541	42,042,365	50,884,130
Unregulated Services	1,497,993	1,822,005	2,869,471
Total	42,162,534	43,864,370	53,753,600
Total Operating Expenses:			
Regulated Services	34,381,753	40,809,067	40,471,696
Total	43,821,397	51,275,000	46,259,300
Net Operating Profit (Loss):			
Regulated Services	6,282,788	1,233,298	10,412,434
Unregulated Services	-7,941,651	-8,643,928	-2,918,134
Total	-1,658,863	-7,410,630	7,494,300
Total Non-Operating Profit (Loss):	-45,000	-4,287,000	641,000
Non-Operating Revenue	10,000	307,000	1,084,000
Non-Operating Expenses	55,000	4,594,000	443,000
Total Excess Profit (Loss):	-1,703,863	-11,697,630	8,135,300
% Net Operating Profit of Regulated NOR	15.45	2.93	20.46
% Net Total Operating Profit of Total NOR	-3.93	-16.89	13.94
% Total Excess Profit of Total Revenue	-4.04	-26.48	14.84



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UM-SHORE REGIONAL HEALTH AT DORCHESTER

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	38,594,808	45,196,511	51,060,002
Unregulated Services	2,357,565	2,722,426	2,478,341
TOTAL	40,952,373	47,918,937	53,538,343
Net Patient Revenue (NPR):			
Regulated Services	31,063,967	37,486,519	42,857,327
Unregulated Services	974,544	1,290,978	1,272,086
TOTAL	32,038,511	38,777,497	44,129,413
Other Operating Revenue:			
Regulated Services	3,187,107	723,385	76,008
Unregulated Services	77,893	170,360	211,626
TOTAL	3,265,000	893,746	287,634
Net Operating Revenue (NOR)			
Regulated Services	34,251,074	38,209,904	42,933,336
Unregulated Services	1,052,437	1,461,338	1,483,712
Total	35,303,511	39,671,242	44,417,047
Total Operating Expenses:			
Regulated Services	25,977,130	33,888,382	38,031,023
Total	34,558,000	36,861,891	40,094,943
Net Operating Profit (Loss):			
Regulated Services	8,273,944	4,321,523	4,902,312
Unregulated Services	-7,528,434	-1,512,172	-580,208
Total	745,511	2,809,351	4,322,104
Total Non-Operating Profit (Loss):	0	0	-147,090
Non-Operating Revenue	0	0	-147,090
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	745,511	2,809,351	4,175,014
% Net Operating Profit of Regulated NOR	24.16	11.31	11.42
% Net Total Operating Profit of Total NOR	2.11	7.08	9.73
% Total Excess Profit of Total Revenue	2.11	7.08	9.43



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UM-SHORE REGIONAL HEALTH AT EASTON

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	237,513,527	231,728,135	210,980,106
Unregulated Services	29,182,159	37,678,693	46,626,896
TOTAL	266,695,686	269,406,829	257,607,002
Net Patient Revenue (NPR):			
Regulated Services	197,945,917	196,989,242	178,488,454
Unregulated Services	12,177,364	16,303,180	19,938,692
TOTAL	210,123,280	213,292,422	198,427,146
Other Operating Revenue:			
Regulated Services	12,550,543	3,888,395	470,113
Unregulated Services	7,546,457	4,265,030	3,877,542
TOTAL	20,097,000	8,153,425	4,347,655
Net Operating Revenue (NOR)			
Regulated Services	210,496,459	200,877,637	178,958,567
Unregulated Services	19,723,821	20,568,211	23,816,234
Total	230,220,280	221,445,847	202,774,801
Total Operating Expenses:			
Regulated Services	159,566,268	157,397,558	156,724,781
Total	218,075,000	188,652,733	180,601,289
Net Operating Profit (Loss):			
Regulated Services	50,930,191	43,480,078	22,233,786
Unregulated Services	-38,784,911	-10,686,963	-60,274
Total	12,145,280	32,793,115	22,173,512
Total Non-Operating Profit (Loss):	2,068,000	1,851,000	7,541,234
Non-Operating Revenue	2,699,000	1,851,000	7,541,234
Non-Operating Expenses	631,000	0	0
Total Excess Profit (Loss):	14,213,280	34,644,115	29,714,746
% Net Operating Profit of Regulated NOR	24.20	21.65	12.42
% Net Total Operating Profit of Total NOR	5.28	14.81	10.94
% Total Excess Profit of Total Revenue	6.10	15.51	14.13



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UM-ST. JOSEPH MEDICAL CENTER

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	372,898,286	389,173,561	414,387,182
Unregulated Services	6,631,932	6,151,082	0
TOTAL	379,530,218	395,324,643	414,387,182
Net Patient Revenue (NPR):			
Regulated Services	316,620,539	335,403,596	361,011,915
Unregulated Services	5,902,461	5,862,404	133,085
TOTAL	322,523,000	341,266,000	361,145,000
Other Operating Revenue:			
Regulated Services	20,696,253	1,271,448	450,321
Unregulated Services	5,360,747	2,760,552	2,815,679
TOTAL	26,057,000	4,032,000	3,266,000
Net Operating Revenue (NOR)			
Regulated Services	337,316,792	336,675,045	361,462,235
Unregulated Services	11,263,208	8,622,955	2,948,765
Total	348,580,000	345,298,000	364,411,000
Total Operating Expenses:			
Regulated Services	290,647,657	291,400,740	311,529,009
Total	340,304,000	335,424,000	335,049,000
Net Operating Profit (Loss):			
Regulated Services	46,669,135	45,274,304	49,933,226
Unregulated Services	-38,393,135	-35,400,304	-20,571,226
Total	8,276,000	9,874,000	29,362,000
Total Non-Operating Profit (Loss):	-1,186,000	-1,326,000	-1,861,000
Non-Operating Revenue	-1,186,000	-1,326,000	-1,861,000
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	7,090,000	8,548,000	27,501,000
% Net Operating Profit of Regulated NOR	13.84	13.45	13.81
% Net Total Operating Profit of Total NOR	2.37	2.86	8.06
% Total Excess Profit of Total Revenue	2.04	2.49	7.59



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UM-UPPER CHESAPEAKE MEDICAL CENTER

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	312,240,520	323,916,502	343,214,125
Unregulated Services	2,476,877	1,186,268	1,203,000
TOTAL	314,717,397	325,102,770	344,417,125
Net Patient Revenue (NPR):			
Regulated Services	257,831,953	276,119,372	297,072,704
Unregulated Services	1,947,047	725,628	797,296
TOTAL	259,779,000	276,845,000	297,870,000
Other Operating Revenue:			
Regulated Services	25,256,845	3,437,189	2,626,497
Unregulated Services	1,225,155	1,375,811	1,353,503
TOTAL	26,482,000	4,813,000	3,980,000
Net Operating Revenue (NOR)			
Regulated Services	283,088,797	279,556,560	299,699,201
Unregulated Services	3,172,203	2,101,440	2,150,799
Total	286,261,000	281,658,000	301,850,000
Total Operating Expenses:			
Regulated Services	255,977,292	236,923,709	250,715,131
Total	283,657,000	260,846,000	262,866,000
Net Operating Profit (Loss):			
Regulated Services	27,111,505	42,632,852	48,984,070
Unregulated Services	-24,507,505	-21,820,852	-10,000,070
Total	2,604,000	20,812,000	38,984,000
Total Non-Operating Profit (Loss):	-1,053,000	4,401,000	3,777,000
Non-Operating Revenue	1,565,000	6,664,000	6,479,000
Non-Operating Expenses	2,618,000	2,263,000	2,702,000
Total Excess Profit (Loss):	1,551,000	25,213,000	42,761,000
% Net Operating Profit of Regulated NOR	9.58	15.25	16.34
% Net Total Operating Profit of Total NOR	0.91	7.39	12.92
% Total Excess Profit of Total Revenue	0.54	8.74	13.87



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UMMC MIDTOWN CAMPUS

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	216,538,489	230,207,703	236,967,134
Unregulated Services	4,658,857	6,590,893	6,353,981
TOTAL	221,197,346	236,798,596	243,321,115
Net Patient Revenue (NPR):			
Regulated Services	180,483,143	197,828,239	204,450,456
Unregulated Services	4,658,857	5,820,761	6,073,544
TOTAL	185,142,000	203,649,000	210,524,000
Other Operating Revenue:			
Regulated Services	18,125,403	94,086	149,678
Unregulated Services	22,565,597	19,363,067	18,460,322
TOTAL	40,691,000	19,457,153	18,610,000
Net Operating Revenue (NOR)			
Regulated Services	198,608,546	197,922,326	204,600,134
Unregulated Services	27,224,454	25,183,828	24,533,866
Total	225,833,000	223,106,153	229,134,000
Total Operating Expenses:			
Regulated Services	180,775,342	179,378,271	173,682,412
Total	232,222,652	228,130,000	223,093,000
Net Operating Profit (Loss):			
Regulated Services	17,833,205	18,544,055	30,917,722
Unregulated Services	-24,222,857	-23,567,901	-24,876,722
Total	-6,389,652	-5,023,847	6,041,000
Total Non-Operating Profit (Loss):	-983,000	478,000	-3,463,000
Non-Operating Revenue	-983,000	478,000	-3,463,000
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	-7,372,652	-4,545,847	2,578,000
% Net Operating Profit of Regulated NOR	8.98	9.37	15.11
% Net Total Operating Profit of Total NOR	-2.83	-2.25	2.64
% Total Excess Profit of Total Revenue	-3.28	-2.03	1.14



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UNIVERSITY OF MARYLAND MEDICAL CENTER

FISCAL YEAR ENDING	June 2020	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	1,602,321,913	1,557,658,199	1,478,505,421
Unregulated Services	28,806,711	26,046,874	16,949,007
TOTAL	1,631,128,625	1,583,705,074	1,495,454,428
Net Patient Revenue (NPR):			
Regulated Services	1,372,923,644	1,337,491,092	1,265,042,071
Unregulated Services	28,488,356	25,633,908	16,624,929
TOTAL	1,401,412,000	1,363,125,000	1,281,667,000
Other Operating Revenue:			
Regulated Services	54,892,348	6,865,242	9,366,644
Unregulated Services	140,239,652	106,772,758	87,017,356
TOTAL	195,132,000	113,638,000	96,384,000
Net Operating Revenue (NOR)			
Regulated Services	1,427,815,992	1,344,356,334	1,274,408,715
Unregulated Services	168,728,008	132,406,666	103,642,285
Total	1,596,544,000	1,476,763,000	1,378,051,000
Total Operating Expenses:			
Regulated Services	1,381,323,834	1,350,827,204	1,245,985,149
Total	1,532,540,000	1,476,241,000	1,358,279,000
Net Operating Profit (Loss):			
Regulated Services	46,492,159	-6,470,870	28,423,566
Unregulated Services	17,511,841	6,992,870	-8,651,566
Total	64,004,000	522,000	19,772,000
Total Non-Operating Profit (Loss):	-6,072,000	9,492,000	4,226,000
Non-Operating Revenue	-6,072,000	9,492,000	4,226,000
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	57,932,000	10,014,000	23,998,000
% Net Operating Profit of Regulated NOR	3.26	-0.48	2.23
% Net Total Operating Profit of Total NOR	4.01	0.04	1.43
% Total Excess Profit of Total Revenue	3.64	0.67	1.74



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UPMC - WESTERN MARYLAND

FISCAL YEAR ENDING	JANUARY 2020*	June 2019	June 2018
Gross Patient Revenue:			
Regulated Services	202,274,300	336,123,500	332,245,500
Unregulated Services	47,849,700	79,792,200	79,558,100
TOTAL	250,124,000	415,915,700	411,803,600
Net Patient Revenue (NPR):			
Regulated Services	168,140,900	277,797,300	275,121,700
Unregulated Services	31,082,800	54,663,500	52,102,297
TOTAL	199,223,700	332,460,800	327,223,997
Other Operating Revenue:			
Regulated Services	163,300	2,912,100	3,337,900
Unregulated Services	2,182,700	3,104,200	2,069,900
TOTAL	2,346,000	6,016,300	5,407,800
Net Operating Revenue (NOR)			
Regulated Services	168,304,200	280,709,400	278,459,600
Unregulated Services	33,265,500	57,767,700	54,172,197
Total	201,569,700	338,477,100	332,631,797
Total Operating Expenses:			
Regulated Services	146,034,700	245,593,369	243,235,979
Total	196,419,000	329,057,100	321,986,900
Net Operating Profit (Loss):			
Regulated Services	22,269,500	35,116,031	35,223,621
Unregulated Services	-17,118,800	-25,696,031	-24,578,724
Total	5,150,700	9,420,000	10,644,897
Total Non-Operating Profit (Loss):	2,248,600	11,031,700	11,141,000
Non-Operating Revenue	2,248,600	11,031,700	11,141,000
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	7,399,300	20,451,700	21,785,897
% Net Operating Profit of Regulated NOR	13.23	12.51	12.65
% Net Total Operating Profit of Total NOR	2.56	2.78	3.20
% Total Excess Profit of Total Revenue	3.63	5.85	6.34



## Details of the Disclosure of Hospital Financial and Statistical Data: Specialty Hospitals

### ALL SPECIALTY HOSPITALS

Year Ending Gross Patient Revenue Net Patient Revenue (NPR) Other Operating Revenue Net Operating Revenue (NOR) Operating Expenses Inpatient Admissions (IPAs) Net Operating Profit (Loss) Total Non-Operating Profit (Loss) Total Excess Profits (Loss)	FY 2020 326012229 264509611 92905813 356940224 355776558 11379 1163766 8552537 9716303	FY 2019 331,454,762 270,020,744 100,852,076 370,872,820 365,678,758 12,154 5,193,862 9,700,064 14,893,926	FY 2018 377,869,808 302,998,754 102,898,644 405,897,398 399,724,837 3,762,851 6,172,561 8,007,254 14,179,815
		ged with Washington	
Adventist Behavioral Health-Rockville		Adventist CY 2018	01/ 00/7
FISCAL YEAR ENDING			CY 2017
Gross Patient Revenue Net Patient Revenue (NPR)			52,879,200 40,252,200
Other Operating Revenue			6,313,400
Net Operating Revenue (NOR)			46,565,600
Operating Expenses			49,560,600
Inpatient Admissions (IPAs)			3,750,000
Net Operating Profit (Loss)			(2,995,000)
Total Non-Operating Profit (Loss)			76,900
Total Excess Profits (Loss)			(2,918,100)
Adventist Rehab Hospital of MD.			
FISCAL YEAR ENDING	CY2019	CY 2018	CY 2017
Gross Patient Revenue	76,780,929	72,858,162	72,157,908
Net Patient Revenue (NPR)	50,403,111	46,480,344	44,640,954
Other Operating Revenue	338,013	450,376	732,644
Net Operating Revenue (NOR)	50,741,124	46,930,720	45,373,598
Operating Expenses	43,014,458	43,014,458	41,639,137
Inpatient Admissions (IPAs)	1,948	1,874	1,936
Net Operating Profit (Loss)	7,726,666	3,916,262	3,734,461
Total Non-Operating Profit (Loss)	(3,049,463)	(781,136)	307,354
Total Excess Profits (Loss)	4,677,203	3,135,126	4,041,815
Brook Lane Health Services			
FISCAL YEAR ENDING	FY2020	FY 2019	FY 2018
Gross Patient Revenue	23,974,500	24,457,800	25,083,600
Net Patient Revenue (NPR)	20,769,000	20,397,300	20,646,900
Other Operating Revenue	475,200	569,900	266,000
Net Operating Revenue (NOR)	20,769,000	20,967,200	20,912,900
Operating Expenses	21,687,900	21,739,800	20,796,900
Inpatient Admissions (IPAs)	1,516	1,746	1,973
Net Operating Profit (Loss)	(918,900)	(772,600)	116,000
Total Non-Operating Profit (Loss) Total Excess  Profits (Loss)	2,694,000 1,775,100	221,400 (551,200)	1,001,600 1,117,600
10101 LAGESS 1 101115 (LUSS)	1,775,100	(001,200)	1,117,000



#### Mt. Washington Pediatric Hospital

FISCAL YEAR ENDING	FY 2020	FY 2019	FY 2018
Gross Patient Revenue	71,758,600	74,256,300	71,618,100
Net Patient Revenue (NPR)	60,081,600	64,166,400	61,906,800
Other Operating Revenue	2,378,100	914,700	980,500
Net Operating Revenue (NOR)	62,459,700	65,081,100	62,887,300
Operating Expenses	61,914,500	61,464,900	58,629,400
Inpatient Admissions (IPAs)	577	576	597
Net Operating Profit (Loss)	545,300	3,616,100	4,257,900
Total Non-Operating Profit (Loss)	1,387,100	2,462,000	2,707,700
Total Excess Profits (Loss)	1,932,400	6,078,100	6,965,600
Sheppard Pratt Hospital			
FISCAL YEAR ENDING	FY 2020	FY 2019	FY 2018
Gross Patient Revenue	153,498,200	159,882,500	156,131,000
Net Patient Revenue (NPR)	133,255,900	138,976,700	135,551,900
Other Operating Revenue	89,714,500	98,917,100	94,606,100
Net Operating Revenue (NOR)	222,970,400	237,893,800	230,158,000
Operating Expenses	229,159,700	239,459,600	229,098,800
Inpatient Admissions (IPAs)	7,338	7,958	8,345
Net Operating Profit (Loss)	(6,189,300)	(1,565,900)	1,059,200
Total Non-Operating Profit (Loss)	7,520,900	7,797,800	3,913,700
Total Excess Profits (Loss)	1,331,600	6,231,900	4,972,900



### **Exhibit 1. Change in Uncompensated Care, Regulated Operations**

Listed in Alphabetical Order by Region

		2019		2020				
Hospital Area	Hospital	Gross Revenues	Charity & Bad Debts	UCC %	Gross Revenues	Charity & Bad Debts	UCC %	% Change UCC Amount
METRO	ADVENTIST HEALTHCARE FORT WASHINGTON	53,432,546	5,284,508	9.89	53,090,934	4,412,799	8.31	-16.5
	ADVENTIST WHITE OAK HOSPITAL	279,406,300	19,621,465	7.02	302,988,400	24,827,009	8.19	26.5
	ANNE ARUNDEL MEDICAL CENTER	639,656,500	17,315,700	2.71	640,390,900	20,975,300	3.28	21.1
	DOCTORS COMMUNITY MEDICAL CENTER	256,445,229	18,631,529	7.27	256,642,314	17,602,602	6.86	-5.5
	GERMANTOWN EMERGENCY CENTER	14,007,500	2,559,709	18.27	14,645,900	2,732,288	18.66	6.7
	GRACE MEDICAL CENTER	111,845,040	2,639,609	2.36	39,284,372	1,698,000	4.32	-35.7
	GREATER BALTIMORE MEDICAL CENTER	477,483,471	12,335,159	2.58	472,544,399	13,848,000	2.93	12.3
	HOLY CROSS HOSPITAL	518,074,400	43,290,249	8.36	512,631,200	40,737,615	7.95	-5.9
	HOLY CROSS HOSPITAL-GERMANTOWN	111,194,100	9,406,512	8.46	119,447,100	10,364,717	8.68	10.2
	HOWARD COUNTY GENERAL HOSPITAL	307,991,683	12,581,000	4.08	300,728,775	15,757,000	5.24	25.2
	JOHNS HOPKINS BAYVIEW MEDICAL CENTER	691,568,318	35,977,000	5.20	666,316,478	34,735,000	5.21	-3.5
	JOHNS HOPKINS HOSPITAL	2,474,648,830	63,987,000	2.59	2,468,450,148	75,035,800	3.04	17.3
	LEVINDALE	60,471,262	2,827,458	4.68	63,226,315	3,033,096	4.80	7.3
	MEDSTAR FRANKLIN SQUARE	554,968,578	19,424,561	3.50	590,598,154	21,997,851	3.72	13.2
	MEDSTAR GOOD SAMARITAN	256,874,421	11,460,534	4.46	269,019,867	12,165,266	4.52	6.1
	MEDSTAR HARBOR HOSPITAL CENTER	187,755,788	8,674,213	4.62	183,866,230	9,141,875	4.97	5.4
	MEDSTAR MONTGOMERY MEDICAL CENTER	180,055,428	6,183,736	3.43	183,546,863	6,777,536	3.69	9.6
	MEDSTAR SOUTHERN MARYLAND HOSPITAL	273,965,063	14,332,879	5.23	281,382,413	13,863,056	4.93	-3.3
	MEDSTAR UNION MEMORIAL HOSPITAL	420,492,952	12,518,396	2.98	431,562,934	13,006,571	3.01	3.9



		2019			2020			
Hospital Area	Hospital	Gross Revenues	Charity & Bad Debts	UCC %	Gross Revenues	Charity & Bad Debts	UCC %	% Change UCC Amount
	MERCY MEDICAL CENTER	553,679,500	28,016,800	5.06	548,689,700	28,184,665	5.14	0.6
	NORTHWEST HOSPITAL CENTER	271,508,889	13,725,422	5.06	268,079,109	17,481,976	6.52	27.4
	SHADY GROVE ADVENTIST HOSPITAL	430,186,900	21,556,947	5.01	470,396,800	24,256,978	5.16	12.5
	SINAI HOSPITAL	790,818,977	23,382,900	2.96	824,393,685	33,937,000	4.12	45.1
	ST. AGNES HOSPITAL	430,110,500	21,111,564	4.91	420,145,400	22,656,234	5.39	7.3
	SUBURBAN HOSPITAL	336,635,122	12,104,105	3.60	323,439,291	12,774,990	3.95	5.5
	UM LAUREL MEDICAL CENTER	70,705,927	8,670,104	12.26	31,679,107	3,956,000	12.49	-54.4
	UM-BALTIMORE WASHINGTON MEDICAL CENTER	448,592,881	26,487,000	5.90	438,784,135	25,091,000	5.72	-5.3
	UM-BOWIE HEALTH CENTER	21,263,153	3,280,353	15.43	19,451,935	2,971,000	15.27	-9.4
	UM-PRINCE GEORGE'S HOSPITAL CENTER	327,529,548	28,963,896	8.84	339,579,422	29,832,749	8.79	3.0
	UM-QUEEN ANNE'S FREESTANDING EMERGENCY	7,158,252	1,189,662	16.62	7,448,491	849,207	11.40	-28.6
	UM-REHABILITATION & ORTHOPAEDIC INSTITUTE	124,572,575	5,596,943	4.49	114,262,341	4,517,000	3.95	-19.3
	UM-SHOCK TRAUMA	223,249,658	13,965,000	6.26	220,774,523	13,870,000	6.28	-0.7
	UM-ST. JOSEPH MEDICAL CENTER	389,173,561	15,003,322	3.86	372,898,286	13,787,530	3.70	-8.1
	UM-UPPER CHESAPEAKE MEDICAL CENTER	323,916,502	13,377,151	4.13	312,240,520	18,797,256	6.02	40.5
	UMMC MIDTOWN CAMPUS	230,207,703	11,977,000	5.20	216,538,489	9,633,000	4.45	-19.6
	UNIVERSITY OF MARYLAND MEDICAL CENTER	1,557,658,199	65,394,034	4.20	1,602,321,913	62,721,645	3.91	-4.1
METRO		14,407,305,255	632,853,420	4.39	14,381,486,844	668,029,611	4.65	5.6
RURAL	ATLANTIC GENERAL HOSPITAL	110,793,000	5,252,800	4.74	107,157,500	6,045,700	5.64	15.1
	CALVERT HEALTH MEDICAL CENTER	153,315,100	6,542,200	4.27	157,018,400	4,980,860	3.17	-23.9
	CARROLL HOSPITAL CENTER	233,903,993	5,450,010	2.33	231,744,220	8,070,634	3.48	48.1
	CHRISTIANACARE, UNION HOSPITAL	164,257,700	8,736,120	5.32	163,369,100	9,836,829	6.02	12.6
	FREDERICK HEALTH HOSPITAL, INC	354,397,700	16,473,482	4.65	358,754,200	16,209,194	4.52	-1.6
	GARRETT COUNTY MEMORIAL HOSPITAL	63,470,103	4,421,799	6.97	59,967,874	3,927,510	6.55	-11.2



	2019 2020							
Hospital Area	Hospital	Gross Revenues	Charity & Bad Debts	UCC %	Gross Revenues	Charity & Bad Debts	UCC %	% Change UCC Amount
	MEDSTAR ST. MARY'S HOSPITAL	190,672,185	8,526,906	4.47	199,026,195	6,993,166	3.51	-18.0
	MERITUS MEDICAL CENTER	369,067,100	17,024,400	4.61	362,959,000	18,828,100	5.19	10.6
	TIDALHEALTH PENINSULA REGIONAL, INC.	455,207,753	17,243,900	3.79	460,021,446	18,993,400	4.13	10.1
	UM-CHARLES REGIONAL MEDICAL CENTER	155,775,065	8,188,228	5.26	155,189,529	9,653,000	6.22	17.9
	UM-HARFORD MEMORIAL HOSPITAL	108,110,067	6,971,000	6.45	100,311,405	6,573,000	6.55	-5.7
	UM-SHORE REGIONAL HEALTH AT CHESTERTOWN	50,208,134	2,705,604	5.39	44,652,158	2,744,401	6.15	1.4
	UM-SHORE REGIONAL HEALTH AT DORCHESTER	45,196,511	2,488,269	5.51	38,594,808	2,361,443	6.12	-5.1
	UM-SHORE REGIONAL HEALTH AT EASTON	231,728,135	7,862,659	3.39	237,513,527	8,310,858	3.50	5.7
	UPMC - WESTERN MARYLAND	336,123,500	18,031,200	5.36	202,274,300	9,725,700	4.81	-46.1
RURAL		3,022,226,046	135,918,577	4.50	2,878,553,662	133,253,794	4.63	-2.0
TOTAL		17,429,531,302	768,771,997	4.41	17,260,040,507	801,283,406	4.64	4.2



### Exhibit 2. Change in Total Operating Profit/Loss, Regulated & Unregulated Operations

Listed by Alphabetical Order

	2019				2020			
Hospital	Regulated Operating	Unregulated Operating	Total Operating	Regulated Operating	Unregulated Operating	Total Operating	% Change Reg. Operating	% Change Total Operating
ADVENTIST HEALTHCARE FORT WASHINGTON	2,035,938	-679,974	1,355,963	1,489,572	-767,008	722,564	-26.84	-46.71
ADVENTIST WHITE OAK HOSPITAL	25,805,783	-20,096,527	5,709,256	24,896,665	-19,113,026	5,783,639	-3.52	1.30
ANNE ARUNDEL MEDICAL CENTER	50,893,665	-29,139,611	21,754,054	52,204,292	-37,775,606	14,428,686	2.58	-33.67
ATLANTIC GENERAL HOSPITAL	19,509,216	-24,675,700	-5,166,484	23,867,924	-25,350,303	-1,482,379	22.34	71.31
CALVERT HEALTH MEDICAL CENTER	10,743,630	-8,692,672	2,050,958	13,468,443	-8,408,313	5,060,130	25.36	146.72
CARROLL HOSPITAL CENTER	22,084,084	-5,751,160	16,332,924	27,304,513	-6,549,506	20,755,007	23.64	27.07
CHRISTIANACARE, UNION HOSPITAL	13,839,180	-19,339,200	-5,500,020	17,739,371	-21,142,100	-3,402,729	28.18	38.13
DOCTORS COMMUNITY MEDICAL CENTER	24,682,815	-15,291,591	9,391,224	24,608,905	-19,939,896	4,669,009	-0.30	-50.28
FREDERICK HEALTH HOSPITAL, INC	51,121,006	-22,697,520	28,423,486	44,757,481	-23,689,405	21,068,076	-12.45	-25.88
GARRETT COUNTY MEMORIAL HOSPITAL	7,833,825	-5,149,479	2,684,346	8,597,604	-5,924,584	2,673,020	9.75	-0.42
GERMANTOWN EMERGENCY CENTER	-286,911	-211,325	-498,236	-802,137	-142,092	-944,229	-179.58	-89.51
GRACE MEDICAL CENTER	15,831,749	-22,513,917	-6,682,169	-5,550,446	-10,975,075	-16,525,522	-135.06	-147.31
GREATER BALTIMORE MEDICAL CENTER	34,439,910	-40,046,861	-5,606,951	42,782,016	-46,495,808	-3,713,792	24.22	33.76
HOLY CROSS HOSPITAL	58,595,073	-23,069,342	35,525,731	62,955,261	-21,837,980	41,117,281	7.44	15.74
HOLY CROSS HOSPITAL-GERMANTOWN	-2,009,939	-9,390,188	-11,400,127	2,437,279	-7,797,958	-5,360,679	221.26	52.98
HOWARD COUNTY GENERAL HOSPITAL	6,842,737	-8,250,691	-1,407,954	1,884,269	4,835,688	6,719,957	-72.46	577.29
JOHNS HOPKINS BAYVIEW MEDICAL CENTER	4,428,133	-8,791,715	-4,363,582	-34,338,156	31,510,148	-2,828,007	-875.45	35.19



	2019				2020			
Hospital	Regulated Operating	Unregulated Operating	Total Operating	Regulated Operating	Unregulated Operating	Total Operating	% Change Reg. Operating	% Change Total Operating
JOHNS HOPKINS HOSPITAL	33,092,230	18,480,800	51,573,030	-77,764,752	36,321,952	-41,442,800	-334.99	-180.36
LEVINDALE	9,108,416	-7,457,748	1,650,668	12,139,734	-8,278,021	3,861,713	33.28	133.95
MEDSTAR FRANKLIN SQUARE	55,855,671	-30,551,766	25,303,905	79,489,779	-30,887,943	48,601,836	42.31	92.07
MEDSTAR GOOD SAMARITAN	4,951,222	-17,728,020	-12,776,798	14,281,310	-13,913,117	368,193	188.44	102.88
MEDSTAR HARBOR HOSPITAL CENTER	10,947,405	-11,031,390	-83,985	13,731,876	-10,873,718	2,858,157	25.43	3503.19
MEDSTAR MONTGOMERY MEDICAL CENTER	21,378,749	-16,972,783	4,405,966	12,417,894	-8,869,185	3,548,709	-41.91	-19.46
MEDSTAR SOUTHERN MARYLAND HOSPITAL	14,795,783	-22,817,752	-8,021,970	33,589,123	-21,895,382	11,693,741	127.02	245.77
MEDSTAR ST. MARY'S HOSPITAL	23,261,027	-11,270,759	11,990,269	29,644,403	-12,601,721	17,042,682	27.44	42.14
MEDSTAR UNION MEMORIAL HOSPITAL	23,429,468	-34,909,882	-11,480,414	42,812,446	-30,743,780	12,068,667	82.73	205.12
MERCY MEDICAL CENTER	27,306,300	-9,310,400	17,995,900	20,971,592	-9,828,084	11,143,508	-23.20	-38.08
MERITUS MEDICAL CENTER	18,098,409	-16,737,009	1,361,400	27,648,406	-15,770,806	11,877,600	52.77	772.45
NORTHWEST HOSPITAL CENTER	40,720,132	-21,918,991	18,801,141	35,109,908	-24,692,375	10,417,533	-13.78	-44.59
SHADY GROVE ADVENTIST HOSPITAL	42,620,372	-22,681,818	19,938,554	45,959,583	-22,184,290	23,775,293	7.83	19.24
SINAI HOSPITAL	79,738,397	-60,785,976	18,952,421	98,950,252	-63,508,186	35,442,066	24.09	87.01
ST. AGNES HOSPITAL	47,900,363	-49,579,546	-1,679,183	49,412,592	-53,653,292	-4,240,699	3.16	-152.55
SUBURBAN HOSPITAL	27,633,199	-17,467,155	10,166,044	9,492,361	-5,187,334	4,305,027	-65.65	-57.65
TIDALHEALTH PENINSULA REGIONAL, INC.	53,820,370	-49,078,417	4,741,953	46,281,431	-52,698,785	-6,417,354	-14.01	-235.33
UM LAUREL MEDICAL CENTER	11,625,517	-9,461,800	2,163,717	-15,183,000	-5,846,810	-21,029,810	-230.60	-1071.93
UM-BALTIMORE WASHINGTON MEDICAL CENTER	34,504,004	-25,589,004	8,915,000	44,837,434	-34,833,387	10,004,047	29.95	12.22
UM-BOWIE HEALTH CENTER	-666,980	-1,518,268	-2,185,248	-2,066,380	-325,700	-2,392,080	-209.81	-9.46



	2019				2020			
Hospital	Regulated Operating	Unregulated Operating	Total Operating	Regulated Operating	Unregulated Operating	Total Operating	% Change Reg. Operating	% Change Total Operating
UM-CHARLES REGIONAL MEDICAL CENTER	16,383,311	-4,190,311	12,193,000	14,464,325	-9,433,306	5,031,019	-11.71	-58.74
UM-HARFORD MEMORIAL HOSPITAL	7,887,833	-7,192,919	694,914	5,114,693	-9,256,693	-4,142,000	-35.16	-696.04
UM-PRINCE GEORGE'S HOSPITAL CENTER	46,032,995	-47,277,906	-1,244,911	56,826,751	-52,748,404	4,078,347	23.45	427.60
UM-QUEEN ANNE'S FREESTANDING EMERGENCY	-1,440,841	-16,600	-1,457,441	1,770,517	-1,146,200	624,317	222.88	142.84
UM-REHABILITATION & ORTHOPAEDIC INSTITUTE	3,496,032	-916,526	2,579,506	8,508,425	-3,117,250	5,391,175	143.37	109.00
UM-SHOCK TRAUMA	34,123,728	-493,728	33,630,000	29,936,983	-1,301,983	28,635,000	-12.27	-14.85
UM-SHORE REGIONAL HEALTH AT CHESTERTOW	1,233,298	-8,643,928	-7,410,630	6,282,788	-7,941,651	-1,658,863	409.43	77.62
UM-SHORE REGIONAL HEALTH AT DORCHESTER	4,321,523	-1,512,172	2,809,351	8,273,944	-7,528,434	745,511	91.46	-73.46
UM-SHORE REGIONAL HEALTH AT EASTON	43,480,078	-10,686,963	32,793,115	50,930,191	-38,784,911	12,145,280	17.13	-62.96
UM-ST. JOSEPH MEDICAL CENTER	45,274,304	-35,400,304	9,874,000	46,669,135	-38,393,135	8,276,000	3.08	-16.18
UM-UPPER CHESAPEAKE MEDICAL CENTER	42,632,852	-21,820,852	20,812,000	27,111,505	-24,507,505	2,604,000	-36.41	-87.49
UMMC MIDTOWN CAMPUS	18,544,055	-23,567,901	-5,023,847	17,833,205	-24,222,857	-6,389,652	-3.83	-27.19
UNIVERSITY OF MARYLAND MEDICAL CENTER	-6,470,870	6,992,870	522,000	46,492,159	17,511,841	64,004,000	818.48	12,161.30
UPMC - WESTERN MARYLAND	35,116,031	-25,696,031	9,420,000	22,269,500	-17,118,800	5,150,700	-36.58	-45.32
	1,217,124,277	-862,598,429	354,525,848	1,172,542,968	-827,822,074	344,720,894	-3.66	-2.77



# Exhibit 3. Total Excess Profit/Loss, Operating and Non-Operating Activities

	2019	2020	
Hospital	Excess Profit Loss	Excess Profit Loss	% Change in Excess
ACUTE HOSPITAL TOTALS	541,070,061	292,688,181	-45.91
ADVENTIST HEALTHCARE FORT WASHINGTON	1,389,980	7,769,199	458.94
ADVENTIST WHITE OAK HOSPITAL	5,563,376	6,448,182	15.90
ANNE ARUNDEL MEDICAL CENTER	17,094,099	-54,715,314	-420.08
ATLANTIC GENERAL HOSPITAL	-7,036,961	-4,484,908	36.27
CALVERT HEALTH MEDICAL CENTER	-11,035,347	5,613,371	150.87
CARROLL HOSPITAL CENTER	29,084,922	27,719,137	-4.70
CHRISTIANACARE, UNION HOSPITAL	-4,472,920	-1,021,229	77.17
DOCTORS COMMUNITY MEDICAL CENTER	8,303,526	4,460,346	-46.28
FREDERICK HEALTH HOSPITAL, INC	36,498,486	17,460,076	-52.16
GARRETT COUNTY MEMORIAL HOSPITAL	2,806,612	2,592,025	-7.65
GERMANTOWN EMERGENCY CENTER	-517,216	-960,278	-85.66
GRACE MEDICAL CENTER	-7,145,903	-11,407,522	-59.64
GREATER BALTIMORE MEDICAL CENTER	11,277,049	1,024,998	-90.91
HOLY CROSS HOSPITAL	45,119,731	49,917,112	10.63
HOLY CROSS HOSPITAL-GERMANTOWN	-4,957,891	-5,833,923	-17.67
HOWARD COUNTY GENERAL HOSPITAL	18,382,983	311,697	-98.30
JOHNS HOPKINS BAYVIEW MEDICAL CENTER	-787,582	-9,792,007	-1143.30
JOHNS HOPKINS HOSPITAL	46,204,030	-108,957,800	-335.82
LEVINDALE	3,030,525	4,833,047	59.48
MEDSTAR FRANKLIN SQUARE	25,772,968	48,094,225	86.61
MEDSTAR GOOD SAMARITAN	-10,890,867	1,073,080	109.85
MEDSTAR HARBOR HOSPITAL CENTER	297,307	2,910,226	878.86
MEDSTAR MONTGOMERY MEDICAL CENTER	4,663,186	3,885,122	-16.69
MEDSTAR SOUTHERN MARYLAND HOSPITAL CNT	-8,014,013	11,824,946	247.55
MEDSTAR ST. MARY'S HOSPITAL	12,275,601	18,366,071	49.61
MEDSTAR UNION MEMORIAL HOSPITAL	-8,956,083	14,786,019	265.09
MERCY MEDICAL CENTER	21,359,200	5,004,508	-76.57



	2019	2020	
Hospital	Excess Profit Loss	Excess Profit Loss	% Change in Excess
MERITUS MEDICAL CENTER	12,401,000	18,670,100	50.55
NORTHWEST HOSPITAL CENTER	24,055,359	14,968,533	-37.77
SHADY GROVE ADVENTIST HOSPITAL	20,758,022	30,081,290	44.91
SINAI HOSPITAL	41,138,421	55,263,066	34.33
ST. AGNES HOSPITAL	4,132,817	-4,720,479	-214.22
SUBURBAN HOSPITAL	19,984,044	4,913,027	-75.42
TIDALHEALTH PENINSULA REGIONAL, INC.	41,956,953	29,359,646	-30.02
UM LAUREL MEDICAL CENTER	1,941,817	-20,882,810	-1175.43
UM-BALTIMORE WASHINGTON MEDICAL CENTER	13,393,000	9,489,047	-29.15
UM-BOWIE HEALTH CENTER	-2,197,248	-2,325,080	-5.82
UM-CHARLES REGIONAL MEDICAL CENTER	13,109,000	4,146,019	-68.37
UM-HARFORD MEMORIAL HOSPITAL	4,897,914	-3,096,000	-163.21
UM-PRINCE GEORGE'S HOSPITAL CENTER	-1,717,011	5,195,347	402.58
UM-QUEEN ANNE'S FREESTANDING EMERGENCY	-1,457,441	624,317	142.84
UM-REHABILITATION & ORTHOPAEDIC INSTITUTE	4,687,506	5,592,175	19.30
UM-SHOCK TRAUMA	33,630,000	28,635,000	-14.85
UM-SHORE REGIONAL HEALTH AT CHESTERTOWN	-11,697,630	-1,703,863	85.43
UM-SHORE REGIONAL HEALTH AT DORCHESTER	2,809,351	745,511	-73.46
UM-SHORE REGIONAL HEALTH AT EASTON	34,644,115	14,213,280	-58.97
UM-ST. JOSEPH MEDICAL CENTER	8,548,000	7,090,000	-17.06
UM-UPPER CHESAPEAKE MEDICAL CENTER	25,213,000	1,551,000	-93.85
UMMC MIDTOWN CAMPUS	-4,545,847	-7,372,652	-62.18
UNIVERSITY OF MARYLAND MEDICAL CENTER	10,014,000	57,932,000	478.51
UPMC - WESTERN MARYLAND	20,451,700	7,399,300	-63.82