

Hospital Financial Condition Report

Fiscal Year 2021

May 2022



Table of Contents

Introduction	1
Contents of Report	2
Notes to the Financial Data	3
Details of the Disclosure of Hospital Financial and Statistical Data: Acute Hospitals	5
Details of the Disclosure of Hospital Financial and Statistical Data: Specialty Hospitals	58
Exhibit 1. Change in Uncompensated Care, Regulated Operations	60
Exhibit 2. Change in Total Operating Profit/Loss, Regulated and Unregulated Operations	63
Exhibit 3A. Total Excess Profit/Loss, Operating and Non-Operating Activities	66



Introduction

The Maryland Health Services Cost Review Commission ("HSCRC" or "Commission") has completed the annual hospital financial condition report for Fiscal Year 2021.

In FY 2021, Maryland concluded its third year under the Total Cost of Care agreement. Under the Maryland TCOC Model, the State of Maryland is leading a transformative effort to improve care and lower healthcare spending. The TCOC Model builds on the successes of the All-Payer Model, a 5-year demonstration project with the CMS, which began January 1, 2014 and ended December 31, 2018. The TCOC Model, which began in January 2019, will progressively transform care delivery across the health care system with the objective of controlling total healthcare costs, improving health and quality of care. More information on Maryland's progress under the TCOC Model can be found on the HSCRC website at https://hscrc.maryland.gov/Pages/legal-reports.aspx.

Data on the collective financial performance of Maryland acute hospitals are summarized below.

- <u>Gross regulated revenue</u>. Gross patient revenue on regulated services increased 8.67 percent from \$17.3 billion in FY 2020 to \$18.8 billion in FY 2021.
- Net regulated patient revenue. Total regulated net patient revenue increased from \$14.5 billion in FY 2020 to \$15.9 billion in FY 2021, an increase of 9.66 percent.
- Profits on regulated activities. Profits on regulated activities increased, from \$1.17 billion (7.76 percent of regulated net operating revenue) in FY 2020 to \$1.60 billion (9.70 percent of regulated net operating revenue) in FY 2021.
- <u>Profits on operations</u>. Profits on operations (which include profits and losses from regulated and unregulated day-to-day activities) increased from \$345 million in FY 2020 (or 2.01 percent of total net operating revenue) to \$748 million in FY 2021 (or 4.01 percent of total net operating revenue).
- <u>Total excess profit</u>. Total excess profits (which include profits and losses from regulated and unregulated operating and non-operating activities) increased from \$293 million in FY 2019 (or 1.70 percent of the total revenue) to \$2.2 billion (or 10.83 percent of the total revenue) in FY 2021. This increase is due, in part, to returns on investments in the favorable market during FY 2021.

Maryland is the only state in which uncompensated care is financed by all payers, including Medicare and Medicaid. The payment system builds the predicted cost of uncompensated care into the rates, and all payers pay the same rates for hospital care. Because the rates cover predicted uncompensated care amounts, hospitals have no reason to discourage patients who are likely to be without insurance. Thus, Maryland continues to be the only state in the nation that assures its citizens that they can receive care at any hospital, regardless of their ability to pay. As a result, there are no charity hospitals in Maryland; patients who are unable to pay are not transferred into hospitals of last resort.

The COVID-19 pandemic continued to be a factor in hospital operations during FY 2021, however the fall in infections during the fourth quarter of FY2021 led to a slight recovery of hospital revenues. Maryland hospital results were also supported by rate actions taken by the HSCRC to allow for loss of usual outpatient volume during the pandemic. In addition, Maryland hospitals received approximately \$1.2 Billion in funding from the Provider Relief Fund (PRF) which was established under the Federal CARES Act, a significant portion of that was recorded during FY 2021.



Contents of Report

Under its mandate to publicly disclose information about the financial operations of all hospitals, the Maryland Health Services Cost Review Commission (HSCRC or Commission) has prepared this report of comparative financial information from the respective hospitals.

This report combines the financial data of hospitals with a June 30 fiscal year end with the hospitals with a December 31 year end of the previous year, e.g., June 30, 2021 and December 31, 2020, rather than combining together the financial data of hospitals whose fiscal years end in the same calendar year, e.g., June 30, 2021 and December 31, 2021, as was done in the past. All of the financial data in this report have been combined in this fashion.

Gross Patient Revenue, Net Patient Revenue, Other Operating Revenue, Net Operating Revenue, Percentage of Uncollectible Accounts, Total Operating Costs, Operating Profit/Loss, Non-Operating Revenue and Expense, and Total Excess Profit/Loss, as itemized in this report, were derived from the Annual Report of Revenue, Expenses, and Volumes (Annual Report) submitted to the HSCRC. The Annual Report is reconciled with the audited financial statements of the respective institutions.

This year's Disclosure Statement also includes the following three Exhibits:

- Exhibit I Change in Uncompensated Care (Regulated Operations)
- Exhibit II Change in Total Operating Profit/Loss (Regulated and Unregulated Operations)
- Exhibit III Total Excess Profit/Loss (Operating and Non-Operating Activities)

The following explanations are submitted in order to facilitate the reader's understanding of this report:

<u>Gross Patient Revenue</u> refers to all regulated and unregulated patient care revenue and should be accounted for at established rates, regardless of whether the hospital expects to collect the full amount. Such revenues should also be reported on an accrual basis in the period during which the service is provided; other accounting methods, such as the discharge method, are not acceptable. For historical consistency, uncollectible accounts (bad debts) and charity care are included in gross patient revenue.

<u>Net Patient Revenue</u> means all regulated and unregulated patient care revenue realized by the hospital. Net patient revenue is arrived at by reducing gross patient revenue by contractual allowances, charity care, bad debts, and payer denials. Such revenues should be reported on an accrual basis in the period in which the service is provided.

Other Operating Revenue includes regulated and unregulated revenue associated with normal day-to-day operations from services other than health care provided to patients. These include sales and services to non-patients and revenue from miscellaneous sources, such as rental of hospital space, sale of cafeteria meals, gift shop sales, research, and Medicare Part B physician services. Such revenue is common in the regular operations of a hospital but should be accounted for separately from regulated patient revenue. Additionally, this revenue includes the funds received through the PRF under the Federal CARES Act.

Net Operating Revenue is the total of net patient revenue and other operating revenue.



<u>Uncompensated Care</u> is composed of charity and bad debts. This is the percentage difference between billings at established rates and the amount collected from charity patients and patients who pay less than their total bill, if at all. For historical consistency, uncollectible accounts are treated as a reduction in revenue.

<u>Total Operating Expenses</u> equal the costs of HSCRC-regulated and unregulated inpatient and outpatient care, plus costs associated with Other Operating Revenue. Operating expenses are presented in this report in accordance with generally accepted accounting principles with the exception of bad debts. For historical consistency, bad debts are treated as a reduction in gross patient revenue.

<u>Operating Profit/Loss</u> is the profit or loss from ordinary, normal recurring regulated and unregulated operations of the entity during the period. Operating Profit/Loss also includes restricted donations for specific operating purposes if such funds were expended for the purpose intended by the donor during the fiscal year being reported upon.

<u>Non-Operating Profit/Loss</u> includes realized as well as unrealized investment income, extraordinary gains, and other non-operating gains and losses.

<u>Total Excess Profit/Loss</u> represents the bottom line figure from the Annual Cost Report of the institution. It is the total of the Operating Profit/Loss and Non-Operating Profit/Loss.

Financial information contained in this report provides only an overview of the total financial status of the institutions. Additional information concerning the hospitals, in the form of Audited Financial Statements and reports filed pursuant to the regulations of the HSCRC, is available in PDF under Financial Data Reports/Financial Disclosure on the HSCRC website at http://hscrc.maryland.gov/Pages/pdr-annual-reports.aspx.

Notes to the Financial Data

- Revenues and expenses applicable to physician Medicare Part B professional services are only included in regulated hospital data in hospitals that had HSCRC-approved physician rates on June 30, 1985, and that have not subsequently requested that those rates be removed so that the physicians may bill Medicare FFS.
- 2. The specialty hospitals in this report are Adventist Rehabilitation Hospital of Maryland; Takoma Park and Rockville, Brook Lane Health Services, Mt. Washington Pediatric Hospital, and Sheppard Pratt Hospital.
- Adventist Behavioral Health Care-Rockville Merged with Washington Adventist to become Adventist- White Oak
 in May of 2018 and is reported as one acute care facility beginning CY 2018.
- 4. In accordance with Health-General Article, Section 19-3A-07, five free-standing medical facilities—Queen Anne's Freestanding Medical Center, Germantown Emergency Center, Bowie Health Center, UM Laurel Medical Center, TidalHealth McCready Pavilion—fall under the rate-setting jurisdiction of the HSCRC. The HSCRC sets rates for all payers for emergency services provided at Queen Anne's Freestanding Medical Center effective October 1, 2010, and at Germantown Emergency Center and Bowie Health Center effective July 1, 2011. TidalHealth McCready Pavilion was granted a waiver from filing the FY 2020 Cost Report due to the timing of the acquisition of McCready by TidalHealth.
- 5. There remained three Alternative Care Sites (ACS's), originally opened in FY 2020 by the Maryland Department of Health, to assure the state continued to have adequate hospital capacity during the COVID crisis. These



ACS's are not subject to the methodologies of the HSCRC and therefore were not subject to filing the Annual Cost Report. Adventist HealthCare Takoma Park Hospital, the Baltimore Convention Center, and The UM Laurel Medical Center (which transitioned to a free-standing medical facility in FY 2019 but was re-opened with inpatient beds in order to treat COVID patients beginning April 2020) collectively totaling \$108M.



Details of the Disclosure of Hospital Financial and Statistical Data: Acute Hospitals

HEALTH SERVICES COST REVIEW COMMISSION DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA FISCAL YEAR 2019 TO 2021

FISCAL YEAR ENDING	June 2021	June 2020	June 2019
FISCAL TEAK ENDING			
Gross Patient Revenue:			
Regulated Services	18,821,795,017	17,260,040,507	17,445,591,502
Unregulated Services	1,961,447,115	1,900,965,434	2,010,931,417
TOTAL	20,783,242,132	19,161,005,941	19,456,522,918
Net Patient Revenue (NPR):			
Regulated Services	15,878,368,394	14,483,050,744	14,813,607,135
Unregulated Services	1,010,121,664	925,386,627	990,340,162
TOTAL	16,888,490,058	15,408,437,371	15,803,947,297
Other Operating Revenue:			
Regulated Services	648,573,834	623,749,694	223,755,526
Unregulated Services	1,104,655,556	1,087,173,701	792,046,218
TOTAL	1,753,229,390	1,710,923,395	1,015,801,744
Net Operating Revenue (NOR)			
Regulated Services	16,526,942,229	15,106,800,439	15,037,362,661
Unregulated Services	2,114,777,220	2,012,560,328	1,782,386,380
Total	18,641,719,449	17,119,360,766	16,819,749,041
Total Operating Expenses:			
Regulated Services	14,924,312,186	13,934,257,470	13,820,531,345
Total	17,893,602,513	16,774,639,872	16,465,895,310
Net Operating Profit (Loss):			
Regulated Services	1,602,630,043	1,172,542,968	1,216,831,316
Unregulated Services	-854,513,107	-827,822,074	-862,977,586
Total	748,116,936	344,720,894	353,853,731
Total Non-Operating Profit (Loss):	1,427,811,761	-52,032,713	187,216,330
Non-Operating Revenue	1,443,195,785	105,962,824	299,950,703
Non-Operating Expenses	15,384,024	157,995,536	112,734,373
Total Excess Profit (Loss):	2,175,928,697	292,688,181	541,070,061
% Net Operating Profit of Regulated NOR	9.70	7.76	8.09
% Net Total Operating Profit of Total NOR	4.01	2.01	2.10
% Total Excess Profit of Total Revenue	10.83	1.70	3.16



ADVENTIST HEALTHCARE FORT WASHINGTON

FISCAL YEAR ENDING	December 2020	December 2019	December 2018
Gross Patient Revenue:			
Regulated Services	53,626,500	53,090,934	53,432,546
Unregulated Services	362,430	209,919	609,207
TOTAL	53,988,930	53,300,853	54,041,753
Net Patient Revenue (NPR):			
Regulated Services	47,004,241	45,406,681	44,597,472
Unregulated Services	122,030	209,919	609,207
TOTAL	47,126,271	45,616,600	45,206,679
Other Operating Revenue:			
Regulated Services	3,965,123	1,374,418	524,763
Unregulated Services	241,215	59,152	65,240
TOTAL	4,206,338	1,433,570	590,003
Net Operating Revenue (NOR)			
Regulated Services	50,969,364	46,781,099	45,122,235
Unregulated Services	363,245	269,071	674,447
Total	51,332,609	47,050,170	45,796,682
Total Operating Expenses:			
Regulated Services	47,726,565	45,291,527	43,086,297
Total	51,160,793	46,327,606	44,440,719
Net Operating Profit (Loss):			
Regulated Services	3,242,799	1,489,572	2,035,938
Unregulated Services	-3,070,983	-767,008	-679,974
Total	171,816	722,564	1,355,963
Total Non-Operating Profit (Loss):	0	7,046,635	34,017
Non-Operating Revenue	0	7,046,635	34,017
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	171,816	7,769,199	1,389,980
% Net Operating Profit of Regulated NOR	6.36	3.18	4.51
% Net Total Operating Profit of Total NOR	0.33	1.54	2.96
% Total Excess Profit of Total Revenue	0.33	14.36	3.03



ADVENTIST WHITE OAK HOSPITAL

FISCAL YEAR ENDING	December 2020	December 2019	December 2018
Gross Patient Revenue:			
Regulated Services	328,724,800	302,988,400	279,406,300
Unregulated Services	29,200,792	36,379,666	37,326,797
TOTAL	357,925,592	339,368,066	316,733,097
Net Patient Revenue (NPR):	, ,	, ,	
Regulated Services	269,701,271	253,143,919	238,456,548
Unregulated Services	10,097,079	12,722,511	14,195,926
TOTAL	279,798,350	265,866,430	252,652,474
Other Operating Revenue:			
Regulated Services	16,521,043	310,821	240,700
Unregulated Services	3,834,861	4,360,108	4,454,523
TOTAL	20,355,904	4,670,929	4,695,223
Net Operating Revenue (NOR)			
Regulated Services	286,222,314	253,454,740	238,697,248
Unregulated Services	13,931,940	17,082,619	18,650,449
Total	300,154,254	270,537,359	257,347,697
Total Operating Expenses:			
Regulated Services	264,790,806	228,558,075	212,891,465
Total	297,656,922	264,753,720	251,638,441
Net Operating Profit (Loss):			
Regulated Services	21,431,508	24,896,665	25,805,783
Unregulated Services	-18,934,177	-19,113,026	-20,096,527
Total	2,497,331	5,783,639	5,709,256
Total Non-Operating Profit (Loss):	349,855	664,543	-145,880
Non-Operating Revenue	349,855	664,543	-145,880
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	2,847,186	6,448,182	5,563,376
% Net Operating Profit of Regulated NOR	7.49	9.82	10.81
% Net Total Operating Profit of Total NOR	0.83	2.14	2.22
% Total Excess Profit of Total Revenue	0.95	2.38	2.16



FISCAL YEAR 2019 TO 2021 Page 4

ANNE ARUNDEL MEDICAL CENTER

FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	699,721,900	640,390,900	639,656,500
Unregulated Services	31,113,386	26,443,873	12,128,204
TOTAL	730,835,286	666,834,773	651,784,704
Net Patient Revenue (NPR):			
Regulated Services	603,920,699	552,362,723	560,834,275
Unregulated Services	12,029,599	10,390,012	4,166,785
TOTAL	615,950,298	562,752,735	565,001,061
Other Operating Revenue:			
Regulated Services	25,348,394	28,855,651	4,560,087
Unregulated Services	5,421,693	7,854,300	8,860,900
TOTAL	30,770,087	36,709,951	13,420,987
Net Operating Revenue (NOR)			
Regulated Services	629,269,094	581,218,374	565,394,363
Unregulated Services	17,451,292	18,244,312	13,027,685
Total	646,720,385	599,462,686	578,422,048
Total Operating Expenses:			
Regulated Services	539,122,954	529,014,082	514,500,698
Total	595,861,458	585,034,000	556,667,994
Net Operating Profit (Loss):			
Regulated Services	90,146,140	52,204,292	50,893,665
Unregulated Services	-39,287,212	-37,775,606	-29,139,611
Total	50,858,928	14,428,686	21,754,054
Total Non-Operating Profit (Loss):	122,405,738	-69,144,000	-4,659,955
Non-Operating Revenue	122,405,738	-69,144,000	-4,659,955
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	173,264,665	-54,715,314	17,094,099
% Net Operating Profit of Regulated NOR	14.33	8.98	9.00
% Net Total Operating Profit of Total NOR	7.86	2.41	3.76
% Total Excess Profit of Total Revenue	22.53	-10.32	2.98



FISCAL YEAR 2019 TO 2021 Page 5

ASCENSION SAINT AGNES HOSPITAL

FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	434,079,800	420,145,400	430,110,500
Unregulated Services	172,611,861	163,986,247	181,385,191
TOTAL	606,691,661	584,131,647	611,495,691
Net Patient Revenue (NPR):			
Regulated Services	370,028,271	343,989,149	355,477,189
Unregulated Services	80,213,822	72,767,099	80,308,896
TOTAL	450,242,093	416,756,248	435,786,085
Other Operating Revenue:			
Regulated Services	31,083,000	29,280,925	1,775,776
Unregulated Services	14,081,350	9,875,031	9,361,973
TOTAL	45,164,350	39,155,956	11,137,749
Net Operating Revenue (NOR)			
Regulated Services	401,111,272	373,270,074	357,252,964
Unregulated Services	94,295,171	82,642,130	89,670,869
Total	495,406,443	455,912,204	446,923,834
Total Operating Expenses:			
Regulated Services	319,302,548	323,857,482	309,352,601
Total	462,155,267	460,152,903	448,603,017
Net Operating Profit (Loss):			
Regulated Services	81,808,723	49,412,592	47,900,363
Unregulated Services	-48,557,548	-53,653,292	-49,579,546
Total	33,251,175	-4,240,699	-1,679,183
Total Non-Operating Profit (Loss):	3,435,404	-479,779	5,812,000
Non-Operating Revenue	4,224,667	-479,779	5,812,000
Non-Operating Expenses	789,263	0	0
Total Excess Profit (Loss):	36,686,580	-4,720,479	4,132,817
% Net Operating Profit of Regulated NOR	20.40	13.24	13.41
% Net Total Operating Profit of Total NOR	6.71	-0.93	-0.38
% Total Excess Profit of Total Revenue	7.34	-1.04	0.91



ATLANTIC GENERAL HOSPITAL

FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	122,134,900	107,157,500	110,793,000
Unregulated Services	70,112,174	64,786,113	69,297,328
TOTAL	192,247,074	171,943,613	180,090,328
Net Patient Revenue (NPR):			
Regulated Services	105,106,300	88,963,700	95,745,100
Unregulated Services	31,478,374	27,809,913	28,804,428
TOTAL	136,584,674	116,773,613	124,549,528
Other Operating Revenue:			
Regulated Services	3,637,569	11,603,390	849,528
Unregulated Services	4,716,103	5,107,554	4,272,712
TOTAL	8,353,672	16,710,944	5,122,240
Net Operating Revenue (NOR)			
Regulated Services	108,743,869	100,567,090	96,594,628
Unregulated Services	36,194,478	32,917,467	33,077,140
Total	144,938,346	133,484,557	129,671,768
Total Operating Expenses:			
Regulated Services	84,975,462	76,699,167	77,085,412
Total	146,641,206	134,966,936	134,838,252
Net Operating Profit (Loss):			
Regulated Services	23,768,407	23,867,924	19,509,216
Unregulated Services	-25,471,266	-25,350,303	-24,675,700
Total	-1,702,859	-1,482,379	-5,166,484
Metal Man Operating Drofit (Lega)	0 450 570	2 002 520	1 070 477
Total Non-Operating Profit (Loss):	8,458,572 5,629,207	-3,002,529 1,332,463	-1,870,477 1,421,262
Non-Operating Revenue	-2,829,365	4,334,992	3,291,739
Non-Operating Expenses	-2,029,303	4,334,992	3,291,739
Total Excess Profit (Loss):	6,755,713	-4,484,908	-7,036,961
% Net Operating Profit of Regulated NOR	21.86	23.73	20.20
% Net Total Operating Profit of Total NOR	-1.17	-1.11	-3.98
% Total Excess Profit of Total Revenue	4.49	-3.33	-5.37



CALVERT HEALTH MEDICAL CENTER

FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	163,995,400	157,018,400	153,315,100
Unregulated Services	5,404,697	4,895,234	9,378,729
TOTAL	169,400,097	161,913,634	162,693,829
Net Patient Revenue (NPR):			
Regulated Services	141,727,742	133,940,920	130,188,438
Unregulated Services	2,346,744	1,724,720	3,873,128
TOTAL	144,074,486	135,665,640	134,061,566
Other Operating Revenue:			
Regulated Services	3,043,555	4,449,600	2,810,090
Unregulated Services	624,062	2,341,100	1,205,143
TOTAL	3,667,617	6,790,700	4,015,233
Net Operating Revenue (NOR)			
Regulated Services	144,771,297	138,390,520	132,998,528
Unregulated Services	2,970,806	4,065,820	5,078,271
Total	147,742,103	142,456,340	138,076,799
Total Operating Expenses:			
Regulated Services	131,597,332	124,922,077	122,254,898
Total	143,031,019	137,396,210	136,025,841
Net Operating Profit (Loss):			
Regulated Services	13,173,965	13,468,443	10,743,630
Unregulated Services	-8,462,881	-8,408,313	-8,692,672
Total	4,711,084	5,060,130	2,050,958
Total Non-Operating Profit (Loss):	-3,822,891	553,241	-13,086,305
Non-Operating Revenue	251,886	553,241	495,660
Non-Operating Expenses	4,074,777	0	13,581,965
Total Excess Profit (Loss):	888,193	5,613,371	-11,035,347
% Net Operating Profit of Regulated NOR	9.10	9.73	8.08
% Net Total Operating Profit of Total NOR	3.19	3.55	1.49
% Total Excess Profit of Total Revenue	0.60	3.93	-7.96



CARROLL HOSPITAL CENTER

FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	251,514,387	231,744,220	233,903,993
Unregulated Services	84,446,579	77,486,257	84,165,204
TOTAL	335,960,966	309,230,477	318,069,197
Net Patient Revenue (NPR):			
Regulated Services	215,045,488	194,785,453	198,999,270
Unregulated Services	39,474,700	36,838,268	38,616,600
TOTAL	254,520,188	231,623,721	237,615,870
Other Operating Revenue:			
Regulated Services	17,053,263	17,489,370	9,575,821
Unregulated Services	1,779,799	2,228,895	873,017
TOTAL	18,833,062	19,718,265	10,448,838
Net Operating Revenue (NOR)			
Regulated Services	232,098,751	212,274,823	208,575,091
Unregulated Services	41,254,499	39,067,163	39,489,617
Total	273,353,250	251,341,986	248,064,708
Total Operating Expenses:			
Regulated Services	202,086,532	184,970,310	186,491,007
Total	252,737,396	230,586,979	231,731,784
Net Operating Profit (Loss):			
Regulated Services	30,012,219	27,304,513	22,084,084
Unregulated Services	-9,396,365	-6,549,506	-5,751,160
Total	20,615,854	20,755,007	16,332,924
Total Non-Operating Profit (Loss):	50,835,177	6,964,130	12,751,998
Non-Operating Revenue	50,835,177	6,964,130	12,751,998
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	71,451,031	27,719,137	29,084,922
% Net Operating Profit of Regulated NOR	12.93	12.86	10.59
% Net Total Operating Profit of Total NOR	7.54	8.26	6.58
% Total Excess Profit of Total Revenue	22.04	10.73	11.15



CHRISTIANACARE, UNION HOSPITAL

FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	180,732,852	163,369,100	164,257,700
Unregulated Services	34,611,220	36,121,200	36,349,200
TOTAL	215,344,072	199,490,300	200,606,900
Net Patient Revenue (NPR):			
Regulated Services	132,226,594	136,482,071	138,676,380
Unregulated Services	34,611,220	13,375,200	15,042,600
TOTAL	166,837,814	149,857,271	153,718,980
Other Operating Revenue:			
Regulated Services	5,282,326	5,310,000	1,211,400
Unregulated Services	0	1,067,100	1,398,200
TOTAL	5,282,326	6,377,100	2,609,600
Net Operating Revenue (NOR)			
Regulated Services	137,508,920	141,792,071	139,887,780
Unregulated Services	34,611,220	14,442,300	16,440,800
Total	172,120,140	156,234,371	156,328,580
Total Operating Expenses:			
Regulated Services	129,107,892	124,052,700	126,048,600
Total	167,269,068	159,637,100	161,828,600
Net Operating Profit (Loss):			
Regulated Services	8,401,028	17,739,371	13,839,180
Unregulated Services	-3,549,956	-21,142,100	-19,339,200
Total	4,851,072	-3,402,729	-5,500,020
Total Non-Operating Profit (Loss):	10,628,192	2,381,500	1,027,100
Non-Operating Revenue	10,628,192	2,766,600	1,719,700
Non-Operating Expenses	0	385,100	692,600
Total Excess Profit (Loss):	15,479,263	-1,021,229	-4,472,920
% Net Operating Profit of Regulated NOR	6.11	12.51	9.89
% Net Total Operating Profit of Total NOR	2.82	-2.18	-3.52
% Total Excess Profit of Total Revenue	8.47	-0.64	-2.83



DOCTORS COMMUNITY MEDICAL CENTER

FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	253,008,900	256,642,314	256,445,229
Unregulated Services	8,828,800	72,713,600	79,672,452
TOTAL	261,837,700	329,355,914	336,117,681
Net Patient Revenue (NPR):			
Regulated Services	210,295,400	213,070,608	213,414,812
Unregulated Services	8,483,600	26,057,537	30,084,524
TOTAL	218,779,000	239,128,145	243,499,336
Other Operating Revenue:			
Regulated Services	17,702,500	16,373,916	1,296,517
Unregulated Services	2,486,500	5,504,962	5,337,904
TOTAL	20,189,000	21,878,878	6,634,421
Net Operating Revenue (NOR)			
Regulated Services	227,997,900	229,444,524	214,711,329
Unregulated Services	10,970,100	31,562,499	35,422,428
Total	238,968,000	261,007,023	250,133,757
Total Operating Expenses:			
Regulated Services	216,637,693	204,835,619	190,028,515
Total	240,162,000	256,338,014	240,742,533
Net Operating Profit (Loss):			
Regulated Services	11,360,207	24,608,905	24,682,815
Unregulated Services	-12,554,207	-19,939,896	-15,291,591
Total	-1,194,000	4,669,009	9,391,224
The last of the control of the contr	F 000	200 662	1 007 600
Total Non-Operating Profit (Loss):	5,000	-208 , 663	-1,087,698
Non-Operating Revenue	5,000	714,580	457,065
Non-Operating Expenses	0	923,243	1,544,763
Total Excess Profit (Loss):	-1,189,000	4,460,346	8,303,526
% Net Operating Profit of Regulated NOR	4.98	10.73	11.50
% Net Total Operating Profit of Total NOR	-0.50	1.79	3.75
% Total Excess Profit of Total Revenue	-0.50	1.70	3.31



FREDERICK HEALTH HOSPITAL, INC

FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	388,587,600	358,754,200	354,397,700
Unregulated Services	104,059,000	78,325,505	81,664,012
TOTAL	492,646,600	437,079,705	436,061,712
Net Patient Revenue (NPR):			
Regulated Services	334,941,500	305,515,951	304,187,493
Unregulated Services	63,490,470	51,602,135	54,718,574
TOTAL	398,431,970	357,118,086	358,906,066
Other Operating Revenue:			
Regulated Services	15,398,700	12,635,966	4,925,658
Unregulated Services	6,467,300	7,829,034	4,597,342
TOTAL	21,866,000	20,465,000	9,523,000
Net Operating Revenue (NOR)			
Regulated Services	350,340,200	318,151,917	309,113,151
Unregulated Services	69,957,770	59,431,169	59,315,916
Total	420,297,970	377,583,086	368,429,066
Total Operating Expenses:			
Regulated Services	293,126,995	273,394,436	257,992,144
Total	383,617,000	356,515,010	340,005,580
Net Operating Profit (Loss):			
Regulated Services	57,213,205	44,757,481	51,121,006
Unregulated Services	-20,532,235	-23,689,405	-22,697,520
Total	36,680,970	21,068,076	28,423,486
Total Non-Operating Profit (Loss):	47,232,000	-3,608,000	8,075,000
Non-Operating Revenue	47,232,000	6,607,000	12,167,000
Non-Operating Expenses	0	10,215,000	4,092,000
Total Excess Profit (Loss):	83,912,970	17,460,076	36,498,486
% Net Operating Profit of Regulated NOR	16.33	14.07	16.54
% Net Total Operating Profit of Total NOR	8.73	5.58	7.71
% Total Excess Profit of Total Revenue	17.95	4.54	9.59



GARRETT COUNTY MEMORIAL HOSPITAL

FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	66,256,459	59,967,874	63,470,103
Unregulated Services	16,219,936	14,293,115	15,563,355
TOTAL	82,476,395	74,260,989	79,033,458
Net Patient Revenue (NPR):			
Regulated Services	54,684,757	49,380,369	52,978,749
Unregulated Services	7,175,512	6,050,410	6,429,833
TOTAL	61,860,269	55,430,779	59,408,582
Other Operating Revenue:			
Regulated Services	6,010,323	6,140,176	235,277
Unregulated Services	383,277	391,048	460,535
TOTAL	6,393,600	6,531,224	695,812
Net Operating Revenue (NOR)			
Regulated Services	60,695,080	55,520,545	53,214,026
Unregulated Services	7,558,789	6,441,458	6,890,368
Total	68,253,869	61,962,003	60,104,394
Total Operating Expenses:			
Regulated Services	50,344,837	46,922,941	45,380,201
Total	67,104,325	59,288,983	57,420,048
Net Operating Profit (Loss):			
Regulated Services	10,350,242	8,597,604	7,833,825
Unregulated Services	-9,200,699	-5,924,584	-5,149,479
Total	1,149,544	2,673,020	2,684,346
Total Non-Operating Profit (Loss):	987,206	-80,995	122,266
Non-Operating Revenue	2,008,475	-80,995	122,266
Non-Operating Expenses	1,021,269	-80 , 993	122,200
Non-Operating Expenses	1,021,209	Ü	Ü
Total Excess Profit (Loss):	2,136,750	2,592,025	2,806,612
% Net Operating Profit of Regulated NOR	17.05	15.49	14.72
% Net Total Operating Profit of Total NOR	1.68	4.31	4.47
% Total Excess Profit of Total Revenue	3.04	4.19	4.66



GERMANTOWN EMERGENCY CENTER

FISCAL YEAR ENDING	December 2020	December 2019	December 2018
Gross Patient Revenue:			
Regulated Services	12,504,400	14,645,900	14,007,500
Unregulated Services	0	0	0
TOTAL	12,504,400	14,645,900	14,007,500
Net Patient Revenue (NPR):			
Regulated Services	8,289,659	10,559,391	10,574,222
Unregulated Services	0	0	0
TOTAL	8,289,659	10,559,391	10,574,222
Other Operating Revenue:			
Regulated Services	-19,506	1,723	1,113
Unregulated Services	3,884	15,808	39,475
TOTAL	-15,622	17,531	40,588
Net Operating Revenue (NOR)			
Regulated Services	8,270,153	10,561,114	10,575,335
Unregulated Services	3,884	15,808	39,475
Total	8,274,037	10,576,922	10,614,810
Total Operating Expenses:			
Regulated Services	11,435,906	11,363,251	10,862,246
Total	11,581,306	11,521,151	11,113,046
Net Operating Profit (Loss):			
Regulated Services	-3,165,753	-802,137	-286,911
Unregulated Services	-141,516	-142,092	-211,325
Total	-3,307,269	-944,229	-498,236
Total Non-Operating Profit (Loss):	-10,320	-16,049	-18,980
Non-Operating Revenue	-10,320	-16,049	-18,980
Non-Operating Expenses	0	0	0
Non operating Emperiods	G	Ç	Ŭ
Total Excess Profit (Loss):	-3,317,589	-960,278	-517,216
% Net Operating Profit of Regulated NOR	-38.28	-7.60	-2.71
% Net Total Operating Profit of Total NOR	-39.97	-8.93	-4.69
% Total Excess Profit of Total Revenue	-40.15	-9.09	-4.88



GRACE MEDICAL CENTER

FISCAL YEAR ENDING	August 2021	August 2020	August 2019
Gross Patient Revenue:			
Regulated Services	34,045,881	39,284,372	111,845,040
Unregulated Services	42,633,738	42,851,134	57,616,492
TOTAL	76,679,619	82,135,506	169,461,532
Net Patient Revenue (NPR):			
Regulated Services	22,492,841	28,122,141	89,147,935
Unregulated Services	11,425,213	11,696,745	16,208,765
TOTAL	33,918,054	39,818,886	105,356,700
Other Operating Revenue:			
Regulated Services	7,333,304	8,912,997	1,268,860
Unregulated Services	803,799	1,221,649	1,663,883
TOTAL	8,137,103	10,134,646	2,932,743
Net Operating Revenue (NOR)			
Regulated Services	29,826,145	37,035,138	90,416,795
Unregulated Services	12,229,012	12,918,394	17,872,648
Total	42,055,157	49,953,532	108,289,443
Total Operating Expenses:			
Regulated Services	46,572,230	42,585,584	74,585,046
Total	66,426,533	66,479,054	114,971,612
Net Operating Profit (Loss):			
Regulated Services	-16,746,085	-5,550,446	15,831,749
Unregulated Services	-7,625,291	-10,975,075	-22,513,917
Total	-24,371,376	-16,525,522	-6,682,169
Total Non-Operating Profit (Loss):	-77,940	5,118,000	-463,734
Non-Operating Revenue	-77,940	5,118,000	185,943
Non-Operating Expenses	0	0	649,677
Total Excess Profit (Loss):	-24,449,316	-11,407,522	-7,145,903
% Net Operating Profit of Regulated NOR	-56.15	-14.99	17.51
% Net Total Operating Profit of Total NOR	-57.95	-33.08	-6.17
% Total Excess Profit of Total Revenue	-58.24	-20.71	-6.59



GREATER BALTIMORE MEDICAL CENTER

Gross Patient Revenue: Regulated Services 526,375,702 472,544,399 477,483,471 Unregulated Services 189,577,500 162,694,809 176,043,738 TOTAL 715,953,202 635,239,208 653,527,209 Net Patient Revenue (NFR): Regulated Services 452,306,666 403,023,145 410,372,109 Unregulated Services 90,522,334 76,645,063 88,767,640 TOTAL 542,829,000 479,668,208 499,139,749 Other Operating Revenue: Regulated Services 18,939,193 17,276,929 7,417,887 Unregulated Services 10,370,807 13,346,071 11,907,413 TOTAL 29,310,000 30,623,000 19,325,300 Net Operating Revenue (NOR) Regulated Services 471,245,859 420,300,074 417,789,996 Unregulated Services 100,893,141 89,991,134 100,675,053 Total 572,139,000 510,291,208 518,465,049 Total Operating Expenses: Regulated Services 398,388,943 377,518,059 383,350,086 Total 557,120,000 514,005,000 524,072,000 Net Operating Profit (Loss): Regulated Services 72,856,916 42,782,016 34,439,910 Unregulated Services 57,837,916 -46,495,808 -40,046,861 Total Non-Operating Profit (Loss): 11,021,000 4,738,790 16,884,000 Non-Operating Expenses 43,402,000 7,770,000 7,358,000 Total Excess Profit (Loss): 26,040,000 12,508,790 24,222,000 Non-Operating Expenses 43,402,000 7,770,000 7,358,000 Total Excess Profit (Loss): 26,040,000 1,024,998 11,277,049	FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Regulated Services 526,375,702 472,544,399 477,483,471 Unregulated Services 189,577,500 162,694,809 176,043,738 TOTAL 715,953,202 635,239,208 653,527,209 Net Patient Revenue (NPR): TURE TURE 452,306,666 403,023,145 410,372,109 Unregulated Services 90,522,334 76,645,063 88,767,640 TOTAL 542,829,000 479,668,208 499,139,749 Other Operating Revenue: 88,939,193 17,276,929 7,417,887 Unregulated Services 10,370,807 13,346,071 11,907,413 TOTAL 29,310,000 30,623,000 19,325,300 Net Operating Revenue (NOR) 88,943 420,300,074 417,789,996 Unregulated Services 100,893,141 89,991,134 100,675,053 Total 572,139,000 510,291,208 518,465,049 Total Operating Expenses: 88,943 377,518,059 383,350,086 Total Operating Frofit (Loss): 72,856,916 42,782,016 34,439,910 Unregulated Services				
Unregulated Services 189,577,500 162,694,809 176,043,738 TOTAL 715,953,202 635,239,208 653,527,209 Net Patient Revenue (NPR): Regulated Services 452,306,666 403,023,145 410,372,109 Unregulated Services 90,522,334 76,645,063 88,767,640 TOTAL 542,829,000 479,668,208 499,139,749 Other Operating Revenue: Regulated Services 18,939,193 17,276,929 7,417,887 Unregulated Services 10,370,807 13,346,071 11,907,413 TOTAL 29,310,000 30,623,000 19,325,300 Net Operating Revenue (NOR) Regulated Services 471,245,859 420,300,074 417,789,996 Unregulated Services 100,893,141 89,991,134 100,675,053 Total 572,139,000 510,291,208 518,465,049 Total Operating Expenses: Regulated Services 398,388,943 377,518,059 383,350,086 Total Operating Profit (Loss): Regulated Services 72,856,916 42,782,016 34,439,910 Unregulated Services 72,856,916 42,782,016 34,439,910 4,738,790 16,884,000 Non-Operating Profit (Loss): 11,021,000 4,738,790 16,884,000 Non-Operating Expenses 43,402,000 7,770,000 7,358,000 Total Non-Operating Expenses 43,402,000 7,770,000 7,358,000 Total Excess Profit (Loss): 26,040,000 1,024,998 11,277,049 Revenue 54,423,000 1,024,998 11,277,049 Revenue 54,423,000 1,024,998 11,277,049 Revenue 54,423,000 1,024,998 1,277,049 Rev				
TOTAL 715,953,202 635,239,208 653,527,209 Net Patient Revenue (NPR): Regulated Services 452,306,666 403,023,145 410,372,109 Unregulated Services 90,522,334 76,645,063 88,767,640 TOTAL 542,829,000 479,668,208 499,139,749 Other Operating Revenue: Regulated Services 18,939,193 17,276,929 7,417,887 Unregulated Services 10,370,807 13,346,071 11,907,413 TOTAL 29,310,000 30,623,000 19,325,300 Net Operating Revenue (NOR) Regulated Services 471,245,859 420,300,074 417,789,996 Unregulated Services 100,893,141 89,991,134 100,675,053 Total 572,139,000 510,291,208 518,465,049 Total Operating Expenses: Regulated Services 398,388,943 377,518,059 383,350,086 70 Total Operating Profit (Loss): 72,856,916 42,782,016 34,439,910 43,432,000 514,005,000 524,072,000 Non-Operating Profit (Loss): 11,021,000 4,738,790 -5,606,951 Total Non-Operatin				
Net Patient Revenue (NPR): Regulated Services 452,306,666 403,023,145 410,372,109 Unregulated Services 90,522,334 76,645,063 88,767,640 TOTAL 542,829,000 479,668,208 499,139,749 Other Operating Revenue: Regulated Services 18,939,193 17,276,929 7,417,887 Unregulated Services 10,370,807 13,346,071 11,907,413 TOTAL 29,310,000 30,623,000 19,325,300 Net Operating Revenue (NOR) Regulated Services 471,245,859 420,300,074 417,789,996 Unregulated Services 471,245,859 420,300,074 417,789,996 Unregulated Services 100,893,141 89,991,134 100,675,053 Total 572,139,000 510,291,208 518,465,049 Total Operating Expenses: Regulated Services 398,388,943 377,518,059 383,350,086 Total Operating Profit (Loss): 72,856,916 42,782,016 34,439,910 Unregulated Services 72,856,916 42,782,016 34,439,910	Unregulated Services	189,577,500	162,694,809	176,043,738
Regulated Services 452,306,666 403,023,145 410,372,109 Unregulated Services 90,522,334 76,645,063 88,767,640 TOTAL 542,829,000 479,668,208 499,139,749 Other Operating Revenue: Regulated Services 18,939,193 17,276,929 7,417,887 Unregulated Services 10,370,807 13,346,071 11,907,413 TOTAL 29,310,000 30,623,000 19,325,300 Net Operating Revenue (NOR) Regulated Services 471,245,859 420,300,074 417,789,996 Unregulated Services 100,893,141 89,991,134 100,675,053 Total 572,139,000 510,291,208 518,465,049 Total Operating Expenses: Regulated Services 398,388,943 377,518,059 383,350,086 Total 557,120,000 514,005,000 524,072,000 Net Operating Profit (Loss): Regulated Services 72,856,916 42,782,016 34,439,910 Unregulated Services -57,837,916 -46,495,808 -40,046,861 Total 15,019,000 -3,713,792 -5,606,951 Total Non-Operating Profit (Loss): 11,021,000 4,738,790 16,884,000 Non-Operating Revenue 54,423,000 12,508,790 24,242,000 Non-Operating Expenses 43,402,000 7,770,000 7,358,000 Total Excess Profit (Loss): 26,040,000 1,024,998 11,277,049 Non-Operating Profit of Regulated NOR 15.46 10.18 8.24 Net Total Operating Profit of Total NOR 2.63 -0.73 -1.08	TOTAL	715,953,202	635,239,208	653,527,209
Unregulated Services 90,522,334 76,645,063 88,767,640 TOTAL 542,829,000 479,668,208 499,139,749 Other Operating Revenue: Regulated Services 18,939,193 17,276,929 7,417,887 Unregulated Services 10,370,807 13,346,071 11,907,413 TOTAL 29,310,000 30,623,000 19,325,300 Net Operating Revenue (NOR) Regulated Services 471,245,859 420,300,074 417,789,996 Unregulated Services 100,893,141 89,991,134 100,675,053 Total 572,139,000 510,291,208 518,465,049 Total Operating Expenses: Regulated Services 398,388,943 377,518,059 383,350,086 Total 557,120,000 514,005,000 524,072,000 Net Operating Profit (Loss): Regulated Services 72,856,916 42,782,016 34,439,910 Unregulated Services -57,837,916 -46,495,808 -40,046,861 Total 15,019,000 -3,713,792 -5,606,951 Total Non-Operating Profit (Loss): 11,021,000 4,738,790 16,884,000 Non-Operating Revenue 54,423,000 12,508,790 24,242,000 Non-Operating Expenses 43,402,000 7,770,000 7,358,000 Total Excess Profit (Loss): 26,040,000 1,024,998 11,277,049 8 Net Operating Profit of Regulated NOR 15.46 10.18 8.24 8 Net Total Operating Profit of Total NOR 2.63 -0.73 -1.08	Net Patient Revenue (NPR):			
TOTAL 542,829,000 479,668,208 499,139,749 Other Operating Revenue: Regulated Services 18,939,193 17,276,929 7,417,887 Unregulated Services 10,370,807 13,346,071 11,907,413 TOTAL 29,310,000 30,623,000 19,325,300 Net Operating Revenue (NOR) Regulated Services 471,245,859 420,300,074 417,789,996 Unregulated Services 100,893,141 89,991,134 100,675,053 Total 572,139,000 510,291,208 518,465,049 Total Operating Expenses: Regulated Services 398,388,943 377,518,059 383,350,086 Total 557,120,000 514,005,000 524,072,000 Net Operating Profit (Loss): Regulated Services 72,856,916 42,782,016 34,439,910 Unregulated Services -57,837,916 -46,495,808 -40,046,861 Total 15,019,000 -3,713,792 -5,606,951 Total Non-Operating Profit (Loss): 11,021,000 4,738,790 24,242,000 Non-Operating Revenue 54,423,000 12,508,790 24,242,000 Non-Operating Expenses 43,402,000 7,770,000 7,358,000 Total Excess Profit (Loss): 26,040,000 1,024,998 11,277,049 % Net Operating Profit of Regulated NOR 15.46 10.18 8.24 % Net Total Operating Profit of Total NOR 2.63 -0.73 -1.08	Regulated Services	452,306,666	403,023,145	410,372,109
Other Operating Revenue: Regulated Services 18,939,193 17,276,929 7,417,887 Unregulated Services 10,370,807 13,346,071 11,907,413 TOTAL 29,310,000 30,623,000 19,325,300 Net Operating Revenue (NOR) Regulated Services 471,245,859 420,300,074 417,789,996 Unregulated Services 100,893,141 89,991,134 100,675,053 Total 572,139,000 510,291,208 518,465,049 Total Operating Expenses: Regulated Services 398,388,943 377,518,059 383,350,086 Total 557,120,000 514,005,000 524,072,000 Net Operating Profit (Loss): Regulated Services 72,856,916 42,782,016 34,439,910 Unregulated Services -57,837,916 -46,495,808 -40,046,861 Total 15,019,000 -3,713,792 -5,606,951 Total Non-Operating Profit (Loss): 11,021,000 4,738,790 16,884,000 Non-Operating Revenue 54,423,000 12,508,790 24,242,000 Non-Operating Expenses 43,402,000 7,770,000 7,358,000 Total Excess Profit (Loss): 26,040,000 1,024,998 11,277,049 % Net Operating Profit of Regulated NOR 15.46 10.18 8.24 % Net Total Operating Profit of Total NOR 2.63 -0.73 -1.08	Unregulated Services	90,522,334	76,645,063	88,767,640
Regulated Services 18,939,193 17,276,929 7,417,887 Unregulated Services 10,370,807 13,346,071 11,907,413 TOTAL 29,310,000 30,623,000 19,325,300 Net Operating Revenue (NOR) Regulated Services 471,245,859 420,300,074 417,789,996 Unregulated Services 100,893,141 89,991,134 100,675,053 Total 572,139,000 510,291,208 518,465,049 Total Operating Expenses: Regulated Services 398,388,943 377,518,059 383,350,086 Total 557,120,000 514,005,000 524,072,000 Net Operating Profit (Loss): Regulated Services 72,856,916 42,782,016 34,439,910 Unregulated Services -57,837,916 -46,495,808 -40,046,861 Total 15,019,000 -3,713,792 -5,606,951 Total Non-Operating Profit (Loss): 11,021,000 4,738,790 16,884,000 Non-Operating Expenses 43,402,000 7,770,000 7,358,000 Total Excess Profit (Loss): 26,040,000 1,024,998 11,277,049 % Net Operating Profit of Regulated NOR 15.46 10.18 8.24 % Net Total Operating Profit of Total NOR 2.63 -0.73 -1.08	TOTAL	542,829,000	479,668,208	499,139,749
Unregulated Services 10,370,807 13,346,071 11,907,413 TOTAL 29,310,000 30,623,000 19,325,300 Net Operating Revenue (NOR) Regulated Services 471,245,859 420,300,074 417,789,996 Unregulated Services 100,893,141 89,991,134 100,675,053 Total 572,139,000 510,291,208 518,465,049 Total Operating Expenses: Regulated Services 398,388,943 377,518,059 383,350,086 Total 557,120,000 514,005,000 524,072,000 Net Operating Profit (Loss): Regulated Services 72,856,916 42,782,016 34,439,910 Unregulated Services -57,837,916 -46,495,808 -40,046,861 Total 15,019,000 -3,713,792 -5,606,951 Total Non-Operating Profit (Loss): 11,021,000 4,738,790 16,884,000 Non-Operating Revenue 54,423,000 12,508,790 24,242,000 Non-Operating Expenses 43,402,000 7,770,000 7,358,000 Total Excess Profit (Loss): 26,040,000 1,024,998 11,277,049 % Net Operating Profit of Regulated NOR 15.46 10.18 8.24 % Net Total Operating Profit of Total NOR 2.63 -0.73 -1.08	Other Operating Revenue:			
TOTAL 29,310,000 30,623,000 19,325,300 Net Operating Revenue (NOR) Regulated Services 471,245,859 420,300,074 417,789,996 Unregulated Services 100,893,141 89,991,134 100,675,053 Total 572,139,000 510,291,208 518,465,049 Total Operating Expenses: Regulated Services 398,388,943 377,518,059 383,350,086 Total 557,120,000 514,005,000 524,072,000 Net Operating Profit (Loss): Regulated Services 72,856,916 42,782,016 34,439,910 Unregulated Services -57,837,916 -46,495,808 -40,046,861 Total 15,019,000 -3,713,792 -5,606,951 Total Non-Operating Profit (Loss): 11,021,000 4,738,790 16,884,000 Non-Operating Revenue 54,423,000 12,508,790 24,242,000 Non-Operating Expenses 43,402,000 7,770,000 7,358,000 Total Excess Profit (Loss): 26,040,000 1,024,998 11,277,049 % Net Operating Profit of Regulated NOR 15.46 10.18 8.24 % Net Total Operating Profit of Total NOR 2.63 -0.73 -1.08	Regulated Services	18,939,193	17,276,929	7,417,887
Net Operating Revenue (NOR) Regulated Services 471,245,859 420,300,074 417,789,996 Unregulated Services 100,893,141 89,991,134 100,675,053 Total 572,139,000 510,291,208 518,465,049 Total Operating Expenses: Regulated Services 398,388,943 377,518,059 383,350,086 Total 557,120,000 514,005,000 524,072,000 Net Operating Profit (Loss): 72,856,916 42,782,016 34,439,910 Unregulated Services -57,837,916 -46,495,808 -40,046,861 Total 15,019,000 -3,713,792 -5,606,951 Total Non-Operating Profit (Loss): 11,021,000 4,738,790 16,884,000 Non-Operating Revenue 54,423,000 12,508,790 24,242,000 Non-Operating Expenses 43,402,000 7,770,000 7,358,000 Total Excess Profit (Loss): 26,040,000 1,024,998 11,277,049 % Net Operating Profit of Regulated NOR 15.46 10.18 8.24 % Net Total Operating Profit of Total NOR 2.63 -0.73 -1.08 <td>Unregulated Services</td> <td>10,370,807</td> <td>13,346,071</td> <td>11,907,413</td>	Unregulated Services	10,370,807	13,346,071	11,907,413
Regulated Services 471,245,859 420,300,074 417,789,996 Unregulated Services 100,893,141 89,991,134 100,675,053 Total 572,139,000 510,291,208 518,465,049 Total Operating Expenses: Regulated Services 398,388,943 377,518,059 383,350,086 Total 557,120,000 514,005,000 524,072,000 Net Operating Profit (Loss): Regulated Services 72,856,916 42,782,016 34,439,910 Unregulated Services -57,837,916 -46,495,808 -40,046,861 Total 15,019,000 -3,713,792 -5,606,951 Total Non-Operating Profit (Loss): 11,021,000 4,738,790 16,884,000 Non-Operating Revenue 54,423,000 12,508,790 24,242,000 Non-Operating Expenses 43,402,000 7,770,000 7,358,000 Total Excess Profit (Loss): 26,040,000 1,024,998 11,277,049 % Net Operating Profit of Regulated NOR 15.46 10.18 8.24 % Net Total Operating Profit of Total NOR 2.63 -0.73 -1.08	TOTAL	29,310,000	30,623,000	19,325,300
Unregulated Services 100,893,141 89,991,134 100,675,053 Total 572,139,000 510,291,208 518,465,049 Total Operating Expenses: Regulated Services 398,388,943 377,518,059 383,350,086 Total 557,120,000 514,005,000 524,072,000 Net Operating Profit (Loss): Regulated Services 72,856,916 42,782,016 34,439,910 Unregulated Services -57,837,916 -46,495,808 -40,046,861 Total 15,019,000 -3,713,792 -5,606,951 Total Non-Operating Profit (Loss): 11,021,000 4,738,790 16,884,000 Non-Operating Expenses 43,402,000 7,770,000 7,358,000 Total Excess Profit (Loss): 26,040,000 1,024,998 11,277,049 % Net Operating Profit of Regulated NOR 15.46 10.18 8.24 % Net Total Operating Profit of Total NOR 2.63 -0.73 -1.08	Net Operating Revenue (NOR)			
Total 572,139,000 510,291,208 518,465,049 Total Operating Expenses: Regulated Services 398,388,943 377,518,059 383,350,086 Total 557,120,000 514,005,000 524,072,000 Net Operating Profit (Loss): Regulated Services 72,856,916 42,782,016 34,439,910 Unregulated Services -57,837,916 -46,495,808 -40,046,861 Total 15,019,000 -3,713,792 -5,606,951 Total Non-Operating Profit (Loss): 11,021,000 4,738,790 16,884,000 Non-Operating Revenue 54,423,000 12,508,790 24,242,000 Non-Operating Expenses 43,402,000 7,770,000 7,358,000 Total Excess Profit (Loss): 26,040,000 1,024,998 11,277,049 % Net Operating Profit of Regulated NOR 15.46 10.18 8.24 % Net Total Operating Profit of Total NOR 2.63 -0.73 -1.08	Regulated Services	471,245,859	420,300,074	417,789,996
Total Operating Expenses: Regulated Services 398,388,943 377,518,059 383,350,086 Total 557,120,000 514,005,000 524,072,000 Net Operating Profit (Loss): Regulated Services 72,856,916 42,782,016 34,439,910 Unregulated Services -57,837,916 -46,495,808 -40,046,861 Total 15,019,000 -3,713,792 -5,606,951 Total Non-Operating Profit (Loss): 11,021,000 4,738,790 16,884,000 Non-Operating Revenue 54,423,000 12,508,790 24,242,000 Non-Operating Expenses 43,402,000 7,770,000 7,358,000 Total Excess Profit (Loss): 26,040,000 1,024,998 11,277,049 % Net Operating Profit of Regulated NOR 15.46 10.18 8.24 % Net Total Operating Profit of Total NOR 2.63 -0.73 -1.08	Unregulated Services	100,893,141	89,991,134	100,675,053
Regulated Services 398,388,943 377,518,059 383,350,086 Total 557,120,000 514,005,000 524,072,000 Net Operating Profit (Loss): 72,856,916 42,782,016 34,439,910 Unregulated Services -57,837,916 -46,495,808 -40,046,861 Total 15,019,000 -3,713,792 -5,606,951 Total Non-Operating Profit (Loss): 11,021,000 4,738,790 16,884,000 Non-Operating Revenue 54,423,000 12,508,790 24,242,000 Non-Operating Expenses 43,402,000 7,770,000 7,358,000 Total Excess Profit (Loss): 26,040,000 1,024,998 11,277,049 % Net Operating Profit of Regulated NOR 15.46 10.18 8.24 % Net Total Operating Profit of Total NOR 2.63 -0.73 -1.08	Total	572,139,000	510,291,208	518,465,049
Total Non-Operating Profit (Loss): Total Non-Operating Revenue 54,423,000 Non-Operating Expenses 43,402,000 Total Excess Profit (Loss): Net Operating Profit of Regulated NOR 15.46 Not Operating Profit of Total NOR 2.63 Total Operating Profit of Regulated NOR 15.46 Not Operating Profit of Total NOR 2.63 Total Operating Profit of Regulated NOR 15.46 Total Operating Profit of Total NOR 2.63 Total Operating Profit of Regulated NOR 2.63 Total Operating Profit of Total NOR 2.63	Total Operating Expenses:			
Net Operating Profit (Loss): Regulated Services 72,856,916 42,782,016 34,439,910 Unregulated Services -57,837,916 -46,495,808 -40,046,861 Total 15,019,000 -3,713,792 -5,606,951 Total Non-Operating Profit (Loss): 11,021,000 4,738,790 16,884,000 Non-Operating Revenue 54,423,000 12,508,790 24,242,000 Non-Operating Expenses 43,402,000 7,770,000 7,358,000 Total Excess Profit (Loss): 26,040,000 1,024,998 11,277,049 % Net Operating Profit of Regulated NOR 15.46 10.18 8.24 % Net Total Operating Profit of Total NOR 2.63 -0.73 -1.08	Regulated Services	398,388,943	377,518,059	383,350,086
Regulated Services 72,856,916 42,782,016 34,439,910 Unregulated Services -57,837,916 -46,495,808 -40,046,861 Total 15,019,000 -3,713,792 -5,606,951 Total Non-Operating Profit (Loss): 11,021,000 4,738,790 16,884,000 Non-Operating Revenue 54,423,000 12,508,790 24,242,000 Non-Operating Expenses 43,402,000 7,770,000 7,358,000 Total Excess Profit (Loss): 26,040,000 1,024,998 11,277,049 % Net Operating Profit of Regulated NOR 15.46 10.18 8.24 % Net Total Operating Profit of Total NOR 2.63 -0.73 -1.08	Total	557,120,000	514,005,000	524,072,000
Unregulated Services -57,837,916 -46,495,808 -40,046,861 Total 15,019,000 -3,713,792 -5,606,951 Total Non-Operating Profit (Loss): 11,021,000 4,738,790 16,884,000 Non-Operating Revenue 54,423,000 12,508,790 24,242,000 Non-Operating Expenses 43,402,000 7,770,000 7,358,000 Total Excess Profit (Loss): 26,040,000 1,024,998 11,277,049 % Net Operating Profit of Regulated NOR 15.46 10.18 8.24 % Net Total Operating Profit of Total NOR 2.63 -0.73 -1.08	Net Operating Profit (Loss):			
Total Non-Operating Profit (Loss): 11,021,000 4,738,790 16,884,000 Non-Operating Revenue 54,423,000 12,508,790 24,242,000 Non-Operating Expenses 43,402,000 7,770,000 7,358,000 Total Excess Profit (Loss): 26,040,000 1,024,998 11,277,049 % Net Operating Profit of Regulated NOR 15.46 10.18 8.24 % Net Total Operating Profit of Total NOR 2.63 -0.73 -1.08	Regulated Services	72,856,916	42,782,016	34,439,910
Total Non-Operating Profit (Loss): 11,021,000 4,738,790 16,884,000 Non-Operating Revenue 54,423,000 12,508,790 24,242,000 Non-Operating Expenses 43,402,000 7,770,000 7,358,000 Total Excess Profit (Loss): 26,040,000 1,024,998 11,277,049 % Net Operating Profit of Regulated NOR 15.46 10.18 8.24 % Net Total Operating Profit of Total NOR 2.63 -0.73 -1.08	Unregulated Services	-57,837,916	-46,495,808	-40,046,861
Non-Operating Revenue 54,423,000 12,508,790 24,242,000 Non-Operating Expenses 43,402,000 7,770,000 7,358,000 Total Excess Profit (Loss): 26,040,000 1,024,998 11,277,049 % Net Operating Profit of Regulated NOR 15.46 10.18 8.24 % Net Total Operating Profit of Total NOR 2.63 -0.73 -1.08	Total	15,019,000	-3,713,792	-5,606,951
Non-Operating Revenue 54,423,000 12,508,790 24,242,000 Non-Operating Expenses 43,402,000 7,770,000 7,358,000 Total Excess Profit (Loss): 26,040,000 1,024,998 11,277,049 % Net Operating Profit of Regulated NOR 15.46 10.18 8.24 % Net Total Operating Profit of Total NOR 2.63 -0.73 -1.08				
Non-Operating Expenses 43,402,000 7,770,000 7,358,000 Total Excess Profit (Loss): 26,040,000 1,024,998 11,277,049 % Net Operating Profit of Regulated NOR 15.46 10.18 8.24 % Net Total Operating Profit of Total NOR 2.63 -0.73 -1.08	Total Non-Operating Profit (Loss):	11,021,000	4,738,790	16,884,000
Total Excess Profit (Loss): 26,040,000 1,024,998 11,277,049 % Net Operating Profit of Regulated NOR 15.46 10.18 8.24 % Net Total Operating Profit of Total NOR 2.63 -0.73 -1.08	Non-Operating Revenue	54,423,000	12,508,790	24,242,000
% Net Operating Profit of Regulated NOR 15.46 10.18 8.24 % Net Total Operating Profit of Total NOR 2.63 -0.73 -1.08	Non-Operating Expenses	43,402,000	7,770,000	7,358,000
% Net Operating Profit of Regulated NOR 15.46 10.18 8.24 % Net Total Operating Profit of Total NOR 2.63 -0.73 -1.08				
% Net Total Operating Profit of Total NOR 2.63 -0.73 -1.08	Total Excess Profit (Loss):	26,040,000	1,024,998	11,277,049
% Net Total Operating Profit of Total NOR 2.63 -0.73 -1.08	% Net Operating Profit of Regulated NOR	15.46	10.18	8.24
		2.63	-0.73	-1.08
		4.16		



HOLY CROSS HOSPITAL

FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	554,474,700	512,631,200	518,074,400
Unregulated Services	37,873,569	38,633,840	39,683,184
TOTAL	592,348,269	551,265,040	557,757,584
Net Patient Revenue (NPR):			
Regulated Services	480,661,258	437,412,272	440,682,016
Unregulated Services	14,156,837	15,918,059	16,060,784
TOTAL	494,818,095	453,330,331	456,742,799
Other Operating Revenue:			
Regulated Services	17,880,918	26,105,960	3,035,796
Unregulated Services	21,033,176	16,547,387	15,196,542
TOTAL	38,914,094	42,653,347	18,232,339
Net Operating Revenue (NOR)			
Regulated Services	498,542,176	463,518,232	443,717,812
Unregulated Services	35,190,013	32,465,446	31,257,326
Total	533,732,189	495,983,679	474,975,138
Total Operating Expenses:			
Regulated Services	422,978,849	400,562,971	385,122,739
Total	483,109,666	454,866,398	439,449,407
Net Operating Profit (Loss):			
Regulated Services	75,563,327	62,955,261	58,595,073
Unregulated Services	-24,940,803	-21,837,980	-23,069,342
Total	50,622,523	41,117,281	35,525,731
Total Non-Operating Profit (Loss):	96,177,110	8,799,831	9,594,000
Non-Operating Revenue	90,523,792	8,799,831	9,594,000
	-5,653,318	0,799,031	9,394,000
Non-Operating Expenses	-3,633,318	O	Ü
Total Excess Profit (Loss):	146,799,633	49,917,112	45,119,731
% Net Operating Profit of Regulated NOR	15.16	13.58	13.21
% Net Total Operating Profit of Total NOR	9.48	8.29	7.48
% Total Excess Profit of Total Revenue	23.52	9.89	9.31



HOLY CROSS HOSPITAL-GERMANTOWN

FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	131,583,100	119,447,100	111,194,100
Unregulated Services	2,077,878	1,756,775	1,668,081
TOTAL	133,660,978	121,203,875	
Net Patient Revenue (NPR):			
Regulated Services	116,907,566	100,796,727	95,502,148
Unregulated Services	634,979	478,260	503,719
TOTAL	117,542,545	101,274,987	96,005,867
Other Operating Revenue:			
Regulated Services	3,953,743	1,204,727	552 , 369
Unregulated Services	617,352	770,895	767,631
TOTAL	4,571,095	1,975,622	1,320,000
Net Operating Revenue (NOR)			
Regulated Services	120,861,308	102,001,454	96,054,517
Unregulated Services	1,252,331	1,249,155	1,271,350
Total	122,113,640	103,250,609	97,325,867
Total Operating Expenses:			
Regulated Services	113,817,014	99,564,175	98,064,456
Total	123,537,343	108,611,288	108,725,994
Net Operating Profit (Loss):			
Regulated Services	7,044,294	2,437,279	-2,009,939
Unregulated Services	-8,467,997	-7,797,958	-9,390,188
Total	-1,423,703	-5,360,679	-11,400,127
Total Non-Operating Profit (Loss):	-471,497	-473 , 244	6,442,236
Non-Operating Revenue	-471,497	0	6,442,236
Non-Operating Expenses	0	473,244	0
Total Excess Profit (Loss):	-1,895,200	-5,833,923	-4,957,891
% Net Operating Profit of Regulated NOR	5.83	2.39	-2.09
% Net Total Operating Profit of Total NOR	-1.17	-5.19	-11.71
% Total Excess Profit of Total Revenue	-1.56	-5.65	-4.78



HOWARD COUNTY GENERAL HOSPITAL

FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	320,587,891	300,728,775	307,991,683
Unregulated Services	0	0	0
TOTAL	320,587,891	300,728,775	307,991,683
Net Patient Revenue (NPR):	,	, ,	,
Regulated Services	277,687,901	253,702,797	259,721,683
Unregulated Services	0	0	0
TOTAL	277,687,901	253,702,797	259,721,683
Other Operating Revenue:	, ,		
Regulated Services	4,759	-256,888	6 , 929
Unregulated Services	19,445,784	19,404,645	5,656,810
TOTAL	19,450,543	19,147,757	5,663,739
Net Operating Revenue (NOR)	,,		-,,
Regulated Services	277,692,660	253,445,909	259,728,612
Unregulated Services	19,445,784		5,656,810
Total	297,138,444	272,850,554	265,385,422
Total Operating Expenses:	,,	, ,	, ,
Regulated Services	269,575,308	251,561,640	252,885,875
Total	284,351,000	266,130,597	266,793,376
Net Operating Profit (Loss):	, ,	, ,	. ,
Regulated Services	8,117,352	1,884,269	6,842,737
Unregulated Services	4,670,092	4,835,688	
Total	12,787,444	6,719,957	-1,407,954
Total Non-Operating Profit (Loss):	42,029,443	-6,408,260	19,790,937
Non-Operating Revenue	42,235,443	8,553,143	26,255,561
Non-Operating Expenses	206,000	14,961,403	6,464,624
Total Excess Profit (Loss):	54,816,887	311,697	18,382,983
% Net Operating Profit of Regulated NOR	2.92	0.74	2.63
% Net Total Operating Profit of Total NOR	4.30	2.46	-0.53
% Total Excess Profit of Total Revenue	16.15	0.11	6.30



JOHNS HOPKINS BAYVIEW MEDICAL CENTER

FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	754,928,731	666,316,478	691,568,318
Unregulated Services	5,463,777	5,545,559	5,241,600
TOTAL	760,392,508	671,862,037	696,809,918
Net Patient Revenue (NPR):			
Regulated Services	626,485,979	554,247,032	578,580,718
Unregulated Services	5,256,287	5,334,999	5,042,300
TOTAL	631,742,266	559,582,031	583,623,018
Other Operating Revenue:			
Regulated Services	6,771,398	8,914,127	8,207,813
Unregulated Services	78,337,748	100,553,834	56,269,587
TOTAL	85,109,146	109,467,961	64,477,400
Net Operating Revenue (NOR)			
Regulated Services	633,257,377	563,161,159	586,788,532
Unregulated Services	83,594,035	105,888,833	61,311,887
Total	716,851,412	669,049,993	648,100,418
Total Operating Expenses:			
Regulated Services	637,179,346	597,499,315	582,360,399
Total	714,247,000	671,878,000	652,464,000
Net Operating Profit (Loss):			
Regulated Services	-3,921,970	-34,338,156	4,428,133
Unregulated Services	6,526,382	31,510,148	-8,791,715
Total	2,604,412	-2,828,007	-4,363,582
Total Non-Operating Profit (Loss):	25,378,000	-6,964,000	3,576,000
Non-Operating Revenue	25,378,000	372,000	3,576,000
Non-Operating Expenses	0	7,336,000	0
Total Excess Profit (Loss):	27,982,412	-9,792,007	-787,582
% Net Operating Profit of Regulated NOR	-0.62	-6.10	0.75
% Net Total Operating Profit of Total NOR	0.36	-0.42	-0.67
% Total Excess Profit of Total Revenue	3.77	-1.46	-0.12



FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	2,759,868,230	2,468,450,148	2,474,648,830
Unregulated Services	21,761,200	20,733,152	20,059,500
TOTAL	2,781,629,430	2,489,183,300	2,494,708,330
Net Patient Revenue (NPR):			
Regulated Services	2,314,133,230	2,037,901,348	2,084,739,830
Unregulated Services	21,761,200	20,733,152	20,059,500
TOTAL	2,335,894,430	2,058,634,500	2,104,799,330
Other Operating Revenue:			
Regulated Services	43,887,873	44,621,400	43,274,600
Unregulated Services	573,364,700	514,246,300	379,616,100
TOTAL	617,252,573	558,867,700	422,890,700
Net Operating Revenue (NOR)			
Regulated Services	2,358,021,103	2,082,522,748	2,128,014,430
Unregulated Services	595,125,900	534,979,452	399,675,600
Total	2,953,147,003	2,617,502,200	2,527,690,030
Total Operating Expenses:			
Regulated Services	2,262,771,100	2,160,287,500	2,094,922,200
Total	2,809,105,000	2,658,945,000	2,476,117,000
Net Operating Profit (Loss):			
Regulated Services	95,250,003	-77,764,752	33,092,230
Unregulated Services	48,792,000	36,321,952	18,480,800
Total	144,042,003	-41,442,800	51,573,030
Total Non-Operating Profit (Loss):	280,684,400	-67,515,000	-5,369,000
Non-Operating Revenue	239,133,900	16,154,000	45,333,000
Non-Operating Expenses	-41,550,500	83,669,000	50,702,000
Total Excess Profit (Loss):	424,726,403	-108,957,800	46,204,030
% Net Operating Profit of Regulated NOR	4.04	-3.73	1.56
% Net Total Operating Profit of Total NOR	4.88	-1.58	2.04
% Total Excess Profit of Total Revenue	13.30	-4.14	1.80



LEVINDALE

FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	55,385,277	63,226,315	60,471,262
Unregulated Services	33,152,355	32,331,135	32,979,164
TOTAL	88,537,632	95,557,450	93,450,426
Net Patient Revenue (NPR):			
Regulated Services	45,873,438	51,807,185	50,839,588
Unregulated Services	26,985,489	26,478,506	26,605,259
TOTAL	72,858,927	78,285,691	77,444,847
Other Operating Revenue:			
Regulated Services	1,782,259	6,247,472	1,827,219
Unregulated Services	132,713	165,380	191,786
TOTAL	1,914,972	6,412,852	2,019,005
Net Operating Revenue (NOR)			
Regulated Services	47,655,697	58,054,657	52,666,807
Unregulated Services	27,118,202	26,643,886	26,797,045
Total	74,773,899	84,698,543	79,463,852
Total Operating Expenses:			
Regulated Services	45,060,792	45,914,923	43,558,391
Total	83,730,282	80,836,830	77,813,184
Net Operating Profit (Loss):			
Regulated Services	2,594,905	12,139,734	9,108,416
Unregulated Services	-11,551,288	-8,278,021	-7,457,748
Total	-8,956,383	3,861,713	1,650,668
Total Non-Operating Profit (Loss):	4,556,655	971,334	1,379,857
Non-Operating Revenue	4,556,655	971,334	1,379,857
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	-4,399,728	4,833,047	3,030,525
% Net Operating Profit of Regulated NOR	5.45	20.91	17.29
% Net Total Operating Profit of Total NOR	-11.98	4.56	2.08
% Total Excess Profit of Total Revenue	-5.55	5.64	3.75



MEDSTAR FF	ANKLIN	SQUARE
------------	--------	--------

FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	604,526,007	590,598,154	554,968,578
Unregulated Services	202,760,555	178,756,120	166,026,329
TOTAL	807,286,563	769,354,274	720,994,906
Net Patient Revenue (NPR):			
Regulated Services	491,064,953	500,159,267	477,487,875
Unregulated Services	92,300,047	80,003,397	77,347,381
TOTAL	583,365,001	580,162,665	554,835,256
Other Operating Revenue:			
Regulated Services	23,408,091	2,111,068	1,069,413
Unregulated Services	10,917,462	16,166,903	7,858,087
TOTAL	34,325,554	18,277,971	8,927,500
Net Operating Revenue (NOR)			
Regulated Services	514,473,045	502,270,335	478,557,288
Unregulated Services	103,217,510	96,170,301	85,205,469
Total	617,690,554	598,440,636	563,762,757
Total Operating Expenses:			
Regulated Services	468,815,665	422,780,556	422,701,617
Total	613,396,845	549,838,800	538,458,852
Net Operating Profit (Loss):			
Regulated Services	45,657,380	79,489,779	55,855,671
Unregulated Services	-41,363,670	-30,887,943	-30,551,766
Total	4,293,709	48,601,836	25,303,905
Total Non-Operating Profit (Loss):	1,241,350	-507,611	469,063
Non-Operating Revenue	1,570,650	538,573	548,468
Non-Operating Expenses	329,300	1,046,184	79,405
Total Excess Profit (Loss):	5,535,059	48,094,225	25,772,968
% Net Operating Profit of Regulated NOR	8.87	15.83	11.67
% Net Total Operating Profit of Total NOR	0.70	8.12	4.49
% Total Excess Profit of Total Revenue	0.89	8.03	4.57



MEDSTAR GOOD SAMARITAN

FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	287,494,143	269,019,867	256,874,421
Unregulated Services	60,836,288	52,857,047	50,277,069
TOTAL	348,330,431	321,876,914	307,151,490
Net Patient Revenue (NPR):			
Regulated Services	229,502,213	218,626,284	212,624,451
Unregulated Services	30,547,195	26,085,669	24,123,429
TOTAL	260,049,408	244,711,953	236,747,880
Other Operating Revenue:			
Regulated Services	9,000,121	9,671,450	2,525,821
Unregulated Services	11,468,477	9,960,931	9,136,200
TOTAL	20,468,599	19,632,382	11,662,021
Net Operating Revenue (NOR)			
Regulated Services	238,502,334	228,297,735	215,150,272
Unregulated Services	42,015,673	36,046,600	33,259,629
Total	280,518,007	264,344,335	248,409,901
Total Operating Expenses:			
Regulated Services	226,292,444	214,016,425	210,199,049
Total	292,805,277	263,976,142	261,186,698
Net Operating Profit (Loss):			
Regulated Services	12,209,891	14,281,310	4,951,222
Unregulated Services	-24,497,161	-13,913,117	-17,728,020
Total	-12,287,270	368,193	-12,776,798
Total Non-Operating Profit (Loss):	3,755,666	704,888	1,885,931
Non-Operating Revenue	3,966,729	1,492,331	1,885,931
Non-Operating Expenses	211,063	787,443	0
Non operating Impended	211,000	7077113	Ŭ
Total Excess Profit (Loss):	-8,531,604	1,073,080	-10,890,867
% Net Operating Profit of Regulated NOR	5.12	6.26	2.30
% Net Total Operating Profit of Total NOR	-4.38	0.14	-5.14
% Total Excess Profit of Total Revenue	-3.00	0.40	-4.35



MEDSTAR HARBOR HOSPITAL CENTER

FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	199,007,063	183,866,230	187,755,788
Unregulated Services	42,848,490	42,724,264	48,114,212
TOTAL	241,855,554	226,590,494	235,870,000
Net Patient Revenue (NPR):			
Regulated Services	160,174,428	147,126,115	154,104,141
Unregulated Services	19,544,906	19,168,825	24,018,699
TOTAL	179,719,334	166,294,940	178,122,840
Other Operating Revenue:			
Regulated Services	2,774,095	11,607,187	3,182,716
Unregulated Services	17,475,160	16,138,649	9,200,649
TOTAL	20,249,255	27,745,836	12,383,364
Net Operating Revenue (NOR)			
Regulated Services	162,948,523	158,733,302	157,286,857
Unregulated Services	37,020,066	35,307,474	33,219,347
Total	199,968,589	194,040,776	190,506,204
Total Operating Expenses:			
Regulated Services	157,385,194	145,001,426	146,339,451
Total	207,141,258	191,182,619	190,590,189
Net Operating Profit (Loss):			
Regulated Services	5,563,329	13,731,876	10,947,405
Unregulated Services	-12,735,998	-10,873,718	-11,031,390
Total	-7,172,669	2,858,157	-83,985
Total Non-Operating Profit (Loss):	718 , 976	52,069	381,291
Non-Operating Revenue	857 , 936	492,502	381,291
Non-Operating Expenses	138 , 959	440,434	0
Total Excess Profit (Loss):	-6,453,692	2,910,226	297,307
% Net Operating Profit of Regulated NOR	3.41	8.65	6.96
% Net Total Operating Profit of Total NOR	-3.59	1.47	-0.04
% Total Excess Profit of Total Revenue	-3.21	1.50	0.16



MEDSTAR MONTGOMERY MEDICAL CENTER

FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	189,414,285	183,546,863	180,055,428
Unregulated Services	38,713,783	25,246,384	23,184,760
TOTAL	228,128,069	208,793,247	203,240,188
Net Patient Revenue (NPR):			
Regulated Services	157,541,746	154,762,541	153,634,552
Unregulated Services	19,413,546	12,760,216	12,398,749
TOTAL	176,955,292	167,522,757	166,033,301
Other Operating Revenue:			
Regulated Services	5,042,430	2,099,111	1,864,511
Unregulated Services	1,939,829	5,413,124	1,488,169
TOTAL	6,982,259	7,512,235	3,352,680
Net Operating Revenue (NOR)			
Regulated Services	162,584,176	156,861,652	155,499,062
Unregulated Services	21,353,375	18,173,340	13,886,918
Total	183,937,551	175,034,992	169,385,980
Total Operating Expenses:			
Regulated Services	150,594,525	144,443,758	134,120,313
Total	184,307,676	171,486,283	164,980,014
Net Operating Profit (Loss):			
Regulated Services	11,989,651	12,417,894	21,378,749
Unregulated Services	-12,359,776	-8,869,185	-16,972,783
Total	-370,125	3,548,709	4,405,966
Total Non-Operating Profit (Loss):	1,170,710	336,414	257 , 220
Non-Operating Revenue	1,083,370	405,514	257,220
Non-Operating Expenses	-87,340	69,100	0
Non Operating Expenses	07,340	05,100	Ü
Total Excess Profit (Loss):	800,585	3,885,122	4,663,186
% Net Operating Profit of Regulated NOR	7.37	7.92	13.75
% Net Total Operating Profit of Total NOR	-0.20	2.03	2.60
% Total Excess Profit of Total Revenue	0.43	2.21	2.75



MEDSTAR SOUTHERN MARYLAND HOSPITAL CENTER

FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	296,310,185	281,382,413	273,965,063
Unregulated Services	31,395,101	24,232,815	23,339,324
TOTAL	327,705,286	305,615,228	297,304,387
Net Patient Revenue (NPR):			
Regulated Services	240,212,058	232,377,115	227,943,143
Unregulated Services	15,050,182	12,552,679	8,915,588
TOTAL	255,262,240	244,929,794	236,858,730
Other Operating Revenue:			
Regulated Services	7,228,499	6,978,296	1,943,221
Unregulated Services	-249,789	201,070	480,571
TOTAL	6,978,709	7,179,366	2,423,791
Net Operating Revenue (NOR)			
Regulated Services	247,440,556	239,355,410	229,886,363
Unregulated Services	14,800,393	12,753,749	9,396,158
Total	262,240,949	252,109,159	239,282,522
Total Operating Expenses:			
Regulated Services	226,206,866	205,766,288	215,090,581
Total	266,837,862	240,415,418	247,304,491
Net Operating Profit (Loss):			
Regulated Services	21,233,690	33,589,123	14,795,783
Unregulated Services	-25,830,603	-21,895,382	-22,817,752
Total	-4,596,913	11,693,741	-8,021,970
Total Non-Operating Profit (Loss):	135,185	131,205	7,957
Non-Operating Revenue	135,185	134,405	7,957
Non-Operating Expenses	0	3,200	0
Total Excess Profit (Loss):	-4,461,728	11,824,946	-8,014,013
% Net Operating Profit of Regulated NOR	8.58	14.03	6.44
% Net Total Operating Profit of Total NOR	-1.75	4.64	-3.35
% Total Excess Profit of Total Revenue	-1.70	4.69	-3.35



FISCAL YEAR 2019 TO 2021 Page 27

MEDSTAR ST. MARY'S HOSPITAL

FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	206,507,408	199,026,195	190,672,185
Unregulated Services	29,169,003	12,933,828	11,806,500
TOTAL	235,676,410	211,960,023	202,478,685
Net Patient Revenue (NPR):			
Regulated Services	171,434,271	169,062,031	162,280,832
Unregulated Services	17,608,465	8,035,571	7,995,800
TOTAL	189,042,735	177,097,602	170,276,632
Other Operating Revenue:			
Regulated Services	5,775,954	440,217	-423,715
Unregulated Services	2,146,895	2,339,804	2,157,036
TOTAL	7,922,849	2,780,021	1,733,321
Net Operating Revenue (NOR)			
Regulated Services	177,210,224	169,502,248	161,857,118
Unregulated Services	19,755,360	10,375,375	10,152,836
Total	196,965,584	179,877,624	172,009,953
Total Operating Expenses:			
Regulated Services	143,704,997	139,857,846	138,596,090
Total	176,289,631	162,834,942	160,019,685
Net Operating Profit (Loss):			
Regulated Services	33,505,228	29,644,403	23,261,027
Unregulated Services	-12,829,274	-12,601,721	-11,270,759
Total	20,675,953	17,042,682	11,990,269
Total Non-Operating Profit (Loss):	793 , 465	1,323,389	285,332
Non-Operating Revenue	110,190	1,325,689	285,332
Non-Operating Expenses	-683,275	2,300	0
Total Excess Profit (Loss):	21,469,418	18,366,071	12,275,601
% Net Operating Profit of Regulated NOR	18.91	17.49	14.37
% Net Total Operating Profit of Total NOR	10.50	9.47	6.97
% Total Excess Profit of Total Revenue	10.89	10.14	7.12



MEDSTAR UNION MEMORIAL HOSPITAL

FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	453,671,280	431,562,934	420,492,952
Unregulated Services	133,532,659	117,807,797	125,377,749
TOTAL	587,203,939	549,370,732	545,870,701
Net Patient Revenue (NPR):			
Regulated Services	367,149,854	367,931,369	361,643,118
Unregulated Services	60,444,204	52,923,207	62,246,236
TOTAL	427,594,057	420,854,577	423,889,354
Other Operating Revenue:			
Regulated Services	22,680,301	4,625,049	3,616,032
Unregulated Services	8,435,540	17,234,301	8,673,608
TOTAL	31,115,841	21,859,351	12,289,640
Net Operating Revenue (NOR)			
Regulated Services	389,830,154	372,556,419	365,259,150
Unregulated Services	68,879,744	70,157,509	70,919,844
Total	458,709,898	442,713,927	436,178,994
Total Operating Expenses:			
Regulated Services	364,574,112	329,743,972	341,829,682
Total	469,421,642	430,645,261	447,659,408
Net Operating Profit (Loss):			
Regulated Services	25,256,042	42,812,446	23,429,468
Unregulated Services	-35,967,787	-30,743,780	-34,909,882
Total	-10,711,744	12,068,667	-11,480,414
Total Non-Operating Profit (Loss):	14,921,399	2 717 353	2,524,331
	15,236,590	2,717,353 5,302,546	2,524,331
Non-Operating Revenue	315,191	2,585,194	2,324,331
Non-Operating Expenses	313,191	2,303,194	Ü
Total Excess Profit (Loss):	4,209,655	14,786,019	-8,956,083
% Net Operating Profit of Regulated NOR	6.48	11.49	6.41
% Net Total Operating Profit of Total NOR	-2.34	2.73	-2.63
% Total Excess Profit of Total Revenue	0.89	3.30	-2.04



MEDICAL	

FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	619,894,600	548,689,700	553,679,500
Unregulated Services	4,514,993	3,940,123	4,993,500
TOTAL	624,409,593	552,629,823	558,673,000
Net Patient Revenue (NPR):			
Regulated Services	533,017,150	467,797,043	477,703,200
Unregulated Services	4,514,993	3,940,123	4,993,500
TOTAL	537,532,143	471,737,166	482,696,700
Other Operating Revenue:			
Regulated Services	13,504,173	18,436,159	11,012,500
Unregulated Services	17,824,492	17,582,372	18,149,300
TOTAL	31,328,664	36,018,531	29,161,800
Net Operating Revenue (NOR)			
Regulated Services	546,521,323	486,233,202	488,715,700
Unregulated Services	22,339,485	21,522,495	23,142,800
Total	568,860,807	507,755,697	511,858,500
Total Operating Expenses:			
Regulated Services	497,407,597	465,261,610	461,409,400
Total	531,525,246	496,612,189	493,862,600
Net Operating Profit (Loss):			
Regulated Services	49,113,726	20,971,592	27,306,300
Unregulated Services	-11,778,164	-9,828,084	-9,310,400
Total	37,335,562	11,143,508	17,995,900
Total Non-Operating Profit (Loss):	51,905,000	-6,139,000	3,363,300
Non-Operating Revenue	53,565,000	6,665,000	3,363,300
Non-Operating Expenses	1,660,000	12,804,000	0
Total Excess Profit (Loss):	89,240,562	5,004,508	21,359,200
% Net Operating Profit of Regulated NOR	8.99	4.31	5.59
% Net Total Operating Profit of Total NOR	6.56	2.19	3.52
% Total Excess Profit of Total Revenue	14.34	0.97	4.15



MERITUS MEDICAL CENTER

FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	429,740,600	362,959,000	369,067,100
Unregulated Services	19,209,171	17,357,300	19,425,500
TOTAL	448,949,771	380,316,300	388,492,600
Net Patient Revenue (NPR):			
Regulated Services	369,962,704	304,201,600	310,873,300
Unregulated Services	11,643,286	9,999,100	10,467,100
TOTAL	381,605,991	314,200,700	321,340,400
Other Operating Revenue:			
Regulated Services	21,994,029	17,856,600	4,520,719
Unregulated Services	7,815,171	6,212,600	7,254,681
TOTAL	29,809,200	24,069,200	11,775,400
Net Operating Revenue (NOR)			
Regulated Services	391,956,733	322,058,200	315,394,019
Unregulated Services	19,458,457	16,211,700	17,721,781
Total	411,415,191	338,269,900	333,115,800
Total Operating Expenses:			
Regulated Services	306,473,359	294,409,794	297,295,610
Total	340,027,894	326,392,300	331,754,400
Net Operating Profit (Loss):			
Regulated Services	85,483,374	27,648,406	18,098,409
Unregulated Services	-14,096,078	-15,770,806	-16,737,009
Total	71,387,297	11,877,600	1,361,400
Total Non-Operating Profit (Loss):	42,270,000	6,792,500	11,039,600
Non-Operating Revenue	42,298,000	6,838,200	11,044,200
Non-Operating Expenses	28,000	45,700	4,600
Total Excess Profit (Loss):	113,657,297	18,670,100	12,401,000
% Net Operating Profit of Regulated NOR	21.81	8.58	5.74
% Net Total Operating Profit of Total NOR	17.35	3.51	0.41
% Total Excess Profit of Total Revenue	25.05	5.41	3.60



NORTHWEST HOSPITAL CENTER

FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	274,312,444	268,079,109	271,508,889
Unregulated Services	51,317,095	53,561,426	59,874,625
TOTAL	325,629,539	321,640,535	331,383,514
Net Patient Revenue (NPR):			
Regulated Services	230,429,054	219,172,090	228,719,337
Unregulated Services	29,288,011	30,244,443	31,626,359
TOTAL	259,717,065	249,416,533	260,345,696
Other Operating Revenue:			
Regulated Services	19,021,128	10,986,887	3,172,930
Unregulated Services	3,548,853	4,208,838	4,186,734
TOTAL	22,569,981	15,195,725	7,359,664
Net Operating Revenue (NOR)			
Regulated Services	249,450,182	230,158,977	231,892,267
Unregulated Services	32,836,864	34,453,281	35,813,093
Total	282,287,046	264,612,258	267,705,360
Total Operating Expenses:			
Regulated Services	222,822,392	195,049,069	191,172,135
Total	280,157,635	254,194,725	248,904,219
Net Operating Profit (Loss):			
Regulated Services	26,627,791	35,109,908	40,720,132
Unregulated Services	-24,498,379	-24,692,375	-21,918,991
Total	2,129,412	10,417,533	18,801,141
Total Non-Operating Profit (Loss):	20,351,000	4,551,000	5,254,218
Non-Operating Revenue	20,351,000	4,551,000	5,254,218
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	22,480,412	14,968,533	24,055,359
% Net Operating Profit of Regulated NOR	10.67	15.25	17.56
% Net Total Operating Profit of Total NOR	0.75	3.94	7.02
% Total Excess Profit of Total Revenue	7.43	5.56	8.81



SHADY GROVE ADVENTIST HOSPITAL

FISCAL YEAR ENDING	December 2020	December 2019	December 2018
Gross Patient Revenue:			
Regulated Services	474,518,900	470,396,800	430,186,900
Unregulated Services	17,310,402	20,590,462	16,845,183
TOTAL	491,829,302	490,987,262	447,032,083
Net Patient Revenue (NPR):			
Regulated Services	404,941,617	399,471,978	362,378,332
Unregulated Services	6,378,261	7,157,567	5,544,684
TOTAL	411,319,878	406,629,545	367,923,016
Other Operating Revenue:			
Regulated Services	19,157,253	721,528	632,304
Unregulated Services	9,871,817	10,743,880	10,102,779
TOTAL	29,029,070	11,465,408	10,735,083
Net Operating Revenue (NOR)			
Regulated Services	424,098,870	400,193,506	363,010,636
Unregulated Services	16,250,078	17,901,447	15,647,463
Total	440,348,948	418,094,953	378,658,099
Total Operating Expenses:			
Regulated Services	372,035,949	354,233,923	320,390,264
Total	408,607,541	394,319,660	358,719,545
Net Operating Profit (Loss):			
Regulated Services	52,062,921	45,959,583	42,620,372
Unregulated Services	-20,321,514	-22,184,290	-22,681,818
Total	31,741,407	23,775,293	19,938,554
Total Non-Operating Profit (Loss):	5,154,362	6,305,997	819,468
Non-Operating Revenue	5,154,362	6,305,997	819,468
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	36,895,769	30,081,290	20,758,022
% Net Operating Profit of Regulated NOR	12.28	11.48	11.74
% Net Total Operating Profit of Total NOR	7.21	5.69	5.27
% Total Excess Profit of Total Revenue	8.28	7.09	5.47



FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	897,075,345	824,393,685	790,818,977
Unregulated Services	218,426,690	193,350,387	216,517,866
TOTAL	1,115,502,035	1,017,744,072	1,007,336,843
Net Patient Revenue (NPR):			
Regulated Services	758,440,984	689,783,508	677,107,349
Unregulated Services	96,548,793	82,503,618	88,837,511
TOTAL	854,989,777	772,287,126	765,944,860
Other Operating Revenue:			
Regulated Services	24,371,972	33,572,786	19,520,980
Unregulated Services	33,632,000	34,892,900	28,924,127
TOTAL	58,003,972	68,465,685	48,445,106
Net Operating Revenue (NOR)			
Regulated Services	782,812,956	723,356,293	696,628,329
Unregulated Services	130,180,793	117,396,518	117,761,637
Total	912,993,749	840,752,811	814,389,967
Total Operating Expenses:			
Regulated Services	672,695,291	624,406,041	616,889,933
Total	863,315,001	805,310,745	795,437,546
Net Operating Profit (Loss):			
Regulated Services	110,117,665	98,950,252	79,738,397
Unregulated Services	-60,438,917	-63,508,186	-60,785,976
Total	49,678,748	35,442,066	18,952,421
Total Non-Operating Profit (Loss):	91,437,000	19,821,000	22,186,000
Non-Operating Revenue	91,437,000	19,821,000	22,186,000
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	141,115,748	55,263,066	41,138,421
% Net Operating Profit of Regulated NOR	14.07	13.68	11.45
% Net Total Operating Profit of Total NOR	5.44	4.22	2.33
% Total Excess Profit of Total Revenue	14.05	6.42	4.92



SUBURBAN HOSPITAL

FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	370,254,626	323,439,291	336,635,122
Unregulated Services	821,189	987,026	1,494,898
TOTAL	371,075,815	324,426,317	338,130,019
Net Patient Revenue (NPR):			
Regulated Services	318,252,329	274,215,001	288,495,017
Unregulated Services	821,189	987,026	1,484,998
TOTAL	319,073,518	275,202,027	289,980,014
Other Operating Revenue:			
Regulated Services	3,079,371	5,596,924	2,519,283
Unregulated Services	29,702,007	34,378,076	18,187,717
TOTAL	32,781,377	39,975,000	20,707,000
Net Operating Revenue (NOR)			
Regulated Services	321,331,699	279,811,924	291,014,299
Unregulated Services	30,523,196	35,365,102	19,672,715
Total	351,854,895	315,177,027	310,687,014
Total Operating Expenses:			
Regulated Services	297,164,021	270,319,563	263,381,101
Total	335,864,721	310,872,000	300,520,970
Net Operating Profit (Loss):			
Regulated Services	24,167,678	9,492,361	27,633,199
Unregulated Services	-8,177,504	-5,187,334	-17,467,155
Total	15,990,174	4,305,027	10,166,044
Total Non-Operating Profit (Loss):	60,489,545	608,000	9,818,000
Non-Operating Revenue	60,489,545	3,721,000	23,892,000
Non-Operating Expenses	0	3,113,000	14,074,000
Total Excess Profit (Loss):	76,479,719	4,913,027	19,984,044
% Net Operating Profit of Regulated NOR	7.52	3.39	9.50
% Net Total Operating Profit of Total NOR	4.54	1.37	3.27
% Total Excess Profit of Total Revenue	18.55	1.54	5.97



TIDALHEALTH MCCREADY PAVILION

FISCAL YEAR ENDING	June 2021		June 2019
Gross Patient Revenue:			
Regulated Services	5,296,499	0	16,060,200
Unregulated Services	262,900	0	2,781,973
TOTAL	5,559,399	0	18,842,173
Net Patient Revenue (NPR):			
Regulated Services	4,415,599	0	11,564,234
Unregulated Services	145,300	0	2,481,873
TOTAL	4,560,899	0	14,046,107
Other Operating Revenue:			
Regulated Services	0	0	1,701,774
Unregulated Services	0	0	2,551
TOTAL	0	0	1,704,325
Net Operating Revenue (NOR)			
Regulated Services	4,415,599	0	13,266,008
Unregulated Services	145,300	0	2,484,424
Total	4,560,899	0	15,750,432
Total Operating Expenses:			
Regulated Services	6,906,000	0	13,558,969
Total	9,152,200	0	16,422,550
Net Operating Profit (Loss):			
Regulated Services	-2,490,401	0	-292,961
Unregulated Services	-2,100,900	0	-379,157
Total	-4,591,301	0	-672,118
Total Non-Operating Profit (Loss):	0	0	282,538
Non-Operating Revenue	0	0	282,538
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	-4,591,301	0	-389,580
% Net Operating Profit of Regulated NOR	-56.40	0.00	-2.21
% Net Total Operating Profit of Total NOR	-100.67	0.00	-4.27
% Total Excess Profit of Total Revenue	-100.67	0.00	-2.43



TIDALHEALTH PENINSULA REGIONAL, INC.

FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	508,153,000	460,021,446	455,207,753
Unregulated Services	41,705,300	137,555,800	113,867,100
TOTAL	549,858,300	597,577,246	569,074,853
Net Patient Revenue (NPR):			
Regulated Services	432,966,328	383,508,046	387,514,253
Unregulated Services	23,379,000	69,250,600	56,335,500
TOTAL	456,345,328	452,758,646	443,849,753
Other Operating Revenue:			
Regulated Services	19,367,700	18,598,100	2,253,400
Unregulated Services	11,952,200	11,043,900	9,892,800
TOTAL	31,319,900	29,642,000	12,146,200
Net Operating Revenue (NOR)			
Regulated Services	452,334,028	402,106,146	389,767,653
Unregulated Services	35,331,200	80,294,500	66,228,300
Total	487,665,228	482,400,646	455,995,953
Total Operating Expenses:			
Regulated Services	363,703,291	355,824,715	335,947,283
Total	423,886,000	488,818,000	451,254,000
Net Operating Profit (Loss):			
Regulated Services	88,630,737	46,281,431	53,820,370
Unregulated Services	-24,851,509	-52,698,785	-49,078,417
Total	63,779,228	-6,417,354	4,741,953
Total Non-Operating Profit (Loss):	90,351,000	35,777,000	37,215,000
Non-Operating Revenue	94,011,000	35,777,000	37,215,000
Non-Operating Expenses	3,660,000	0	0
Non operating hapeneds	3,000,000	O O	Ŭ
Total Excess Profit (Loss):	154,130,228	29,359,646	41,956,953
% Net Operating Profit of Regulated NOR	19.59	11.51	13.81
% Net Total Operating Profit of Total NOR	13.08	-1.33	1.04
% Total Excess Profit of Total Revenue	26.50	5.67	8.51



UM CAPITAL REGION MEDICAL CENTER

FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	349,896,130	339,579,422	327,529,548
Unregulated Services	744,110	617,524	468,091
TOTAL	350,640,239	340,196,946	327,997,639
Net Patient Revenue (NPR):			
Regulated Services	269,214,902	285,779,824	273,336,306
Unregulated Services	538,079	483,523	468,091
TOTAL	269,752,981	286,263,347	273,804,398
Other Operating Revenue:			
Regulated Services	64,093,153	38,477,794	33,636,346
Unregulated Services	1,609,847	1,514,206	1,529,654
TOTAL	65,703,000	39,992,000	35,166,000
Net Operating Revenue (NOR)			
Regulated Services	333,308,056	324,257,617	306,972,652
Unregulated Services	2,147,925	1,997,730	1,997,746
Total	335,455,981	326,255,347	308,970,398
Total Operating Expenses:			
Regulated Services	293,646,698	267,430,866	260,939,657
Total	348,046,769	322,177,000	310,215,309
Net Operating Profit (Loss):			
Regulated Services	39,661,358	56,826,751	46,032,995
Unregulated Services	-52,252,146	-52,748,404	-47,277,906
Total	-12,590,788	4,078,347	-1,244,911
Total Non-Operating Profit (Loss):	-615,000	1,117,000	-472,100
Non-Operating Revenue	15,000	1,117,000	-472,100
Non-Operating Expenses	630,000	0	0
Total Excess Profit (Loss):	-13,205,788	5,195,347	-1,717,011
% Net Operating Profit of Regulated NOR	11.90	17.53	15.00
% Net Total Operating Profit of Total NOR	-3.75	1.25	-0.40
% Total Excess Profit of Total Revenue	-3.94	1.59	-0.56



UM LAUREL MEDICAL CENTER

FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	26,333,899	31,679,107	70,705,927
Unregulated Services	0	0	0
TOTAL	26,333,899	31,679,107	70,705,927
Net Patient Revenue (NPR):			
Regulated Services	22,001,031	23,059,190	60,013,408
Unregulated Services	0	0	0
TOTAL	22,001,031	23,059,190	60,013,408
Other Operating Revenue:			
Regulated Services	0	304,810	9,556,500
Unregulated Services	0	146,190	0
TOTAL	0	451,000	9,556,500
Net Operating Revenue (NOR)			
Regulated Services	22,001,031	23,364,000	69,569,908
Unregulated Services	0	146,190	0
Total	22,001,031	23,510,190	69,569,908
Total Operating Expenses:			
Regulated Services	33,033,306	38,547,000	57,944,391
Total	37,387,257	44,540,000	67,406,191
Net Operating Profit (Loss):			
Regulated Services	-11,032,275	-15,183,000	11,625,517
Unregulated Services	-4,353,951	-5,846,810	-9,461,800
Total	-15,386,226	-21,029,810	2,163,717
Total Non-Operating Profit (Loss):	-61,000	147,000	-221,900
Non-Operating Revenue	0	147,000	-221,900
Non-Operating Expenses	61,000	0	0
Total Excess Profit (Loss):	-15,447,226	-20,882,810	1,941,817
% Net Operating Profit of Regulated NOR	-50.14	-64.98	16.71
% Net Total Operating Profit of Total NOR	-69.93	-89.45	3.11
% Total Excess Profit of Total Revenue	-70.21	-88.27	2.80



UM-BALTIMORE WASHINGTON MEDICAL CENTER

FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	475,475,060	438,784,135	448,592,881
Unregulated Services	8,830,000	9,091,047	8,951,000
TOTAL	484,305,060	447,875,182	457,543,881
Net Patient Revenue (NPR):			
Regulated Services	414,315,577	375,323,247	386,589,449
Unregulated Services	3,068,423	3,143,800	2,428,551
TOTAL	417,384,000	378,467,047	389,018,000
Other Operating Revenue:			
Regulated Services	24,282,791	26,037,831	2,604,452
Unregulated Services	2,428,209	4,019,169	2,036,548
TOTAL	26,711,000	30,057,000	4,641,000
Net Operating Revenue (NOR)			
Regulated Services	438,598,368	401,361,078	389,193,901
Unregulated Services	5,496,632	7,162,969	4,465,099
Total	444,095,000	408,524,047	393,659,000
Total Operating Expenses:			
Regulated Services	392,614,049	356,523,644	354,689,897
Total	434,108,000	398,520,000	384,744,000
Net Operating Profit (Loss):			
Regulated Services	45,984,319	44,837,434	34,504,004
Unregulated Services	-35,997,319	-34,833,387	-25,589,004
Total	9,987,000	10,004,047	8,915,000
Total Non-Operating Profit (Loss):	30,198,000	-515,000	4,478,000
Non-Operating Revenue	34,240,000	1,842,000	7,166,000
Non-Operating Expenses	4,042,000	2,357,000	2,688,000
Total Excess Profit (Loss):	40,185,000	9,489,047	13,393,000
% Net Operating Profit of Regulated NOR	10.48	11.17	8.87
% Net Total Operating Profit of Total NOR	2.25	2.45	2.26
% Total Excess Profit of Total Revenue	8.40	2.31	3.34



UM-BOWIE HEALTH CENTER

FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	18,240,271	19,451,935	21,263,153
Unregulated Services	4,830,000	0	8,004,072
TOTAL	23,070,271	19,451,935	29,267,225
Net Patient Revenue (NPR):			
Regulated Services	13,099,000	13,903,920	15,979,739
Unregulated Services	2,221,000	0	3,565,013
TOTAL	15,320,000	13,903,920	19,544,752
Other Operating Revenue:			
Regulated Services	0	0	0
Unregulated Services	0	0	32,000
TOTAL	0	0	32,000
Net Operating Revenue (NOR)			
Regulated Services	13,099,000	13,903,920	15,979,739
Unregulated Services	2,221,000	0	3,597,013
Total	15,320,000	13,903,920	19,576,752
Total Operating Expenses:			
Regulated Services	14,104,374	15,970,300	16,646,719
Total	20,010,374	16,296,000	21,762,000
Net Operating Profit (Loss):			
Regulated Services	-1,005,375	-2,066,380	-666,980
Unregulated Services	-3,685,000	-325,700	-1,518,268
Total	-4,690,375	-2,392,080	-2,185,248
Total Non-Operating Profit (Loss):	-41,000	67,000	-12,000
Non-Operating Revenue	0	67,000	-12,000
Non-Operating Expenses	41,000	0	0
Total Excess Profit (Loss):	-4,731,375	-2,325,080	-2,197,248
% Net Operating Profit of Regulated NOR	-7.68	-14.86	-4.17
% Net Total Operating Profit of Total NOR	-30.62	-17.20	-11.16
% Total Excess Profit of Total Revenue	-30.88	-16.64	-11.23



UM-CHARLES REGIONAL MEDICAL CENTER

FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	169,385,146	155,189,529	155,775,065
Unregulated Services	1,952,354	1,923,452	2,135,429
TOTAL	171,337,500	157,112,981	157,910,494
Net Patient Revenue (NPR):			
Regulated Services	144,395,398	128,881,555	131,740,776
Unregulated Services	1,170,956	1,078,425	1,191,224
TOTAL	145,566,354	129,959,979	132,932,000
Other Operating Revenue:			
Regulated Services	7,326,059	7,759,295	82,145
Unregulated Services	494,941	849,705	458,855
TOTAL	7,821,000	8,609,000	541,000
Net Operating Revenue (NOR)			
Regulated Services	151,721,456	136,640,849	131,822,921
Unregulated Services	1,665,898	1,928,130	1,650,079
Total	153,387,354	138,568,979	133,473,000
Total Operating Expenses:			
Regulated Services	126,657,282	122,176,524	115,439,610
Total	139,549,000	133,537,960	121,280,000
Net Operating Profit (Loss):			
Regulated Services	25,064,174	14,464,325	16,383,311
Unregulated Services	-11,225,820	-9,433,306	-4,190,311
Total	13,838,354	5,031,019	12,193,000
Total Non-Operating Profit (Loss):	3,316,000	-885,000	916,000
Non-Operating Revenue	4,796,000	485,000	1,570,000
Non-Operating Expenses	1,480,000	1,370,000	654,000
Non operating Empended	1,100,000	1,0,0,000	001,000
Total Excess Profit (Loss):	17,154,354	4,146,019	13,109,000
% Net Operating Profit of Regulated NOR	16.52	10.59	12.43
% Net Total Operating Profit of Total NOR	9.02	3.63	9.14
% Total Excess Profit of Total Revenue	10.84	2.98	9.71



UM-HARFORD MEMORIAL HOSPITAL

FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	109,164,111	100,311,405	108,110,067
Unregulated Services	528,654	605,707	655,681
TOTAL	109,692,766	100,917,112	108,765,748
Net Patient Revenue (NPR):			
Regulated Services	90,511,346	80,851,293	91,212,233
Unregulated Services	528,654	605 , 707	655 , 681
TOTAL	91,040,000	81,457,000	91,867,914
Other Operating Revenue:			
Regulated Services	6,358,151	7,222,000	1,024,200
Unregulated Services	9,849	0	322,800
TOTAL	6,368,000	7,222,000	1,347,000
Net Operating Revenue (NOR)			
Regulated Services	96,869,496	88,073,293	92,236,433
Unregulated Services	538,504	605 , 707	978,481
Total	97,408,000	88,679,000	93,214,914
Total Operating Expenses:			
Regulated Services	88,026,000	82,958,600	84,348,600
Total	98,858,000	92,821,000	92,520,000
Net Operating Profit (Loss):			
Regulated Services	8,843,496	5,114,693	7,887,833
Unregulated Services	-10,293,496	-9,256,693	-7,192,919
Total	-1,450,000	-4,142,000	694,914
Total Non-Operating Profit (Loss):	21,001,000	1,046,000	4,203,000
Non-Operating Revenue	21,001,000	1,046,000	4,203,000
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	19,551,000	-3,096,000	4,897,914
% Net Operating Profit of Regulated NOR	9.13	5.81	8.55
% Net Total Operating Profit of Total NOR	-1.49	-4.67	0.75
% Total Excess Profit of Total Revenue	16.51	-3.45	5.03



UM-QUEEN ANNE'S FREESTANDING EMERGENCY

FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	8,274,204	7,448,491	7,158,252
Unregulated Services	0	0	0
TOTAL	8,274,204	7,448,491	7,158,252
Net Patient Revenue (NPR):			
Regulated Services	6,678,546	6,046,317	5,140,248
Unregulated Services	0	0	0
TOTAL	6,678,546	6,046,317	5,140,248
Other Operating Revenue:			
Regulated Services	203,000	631,000	112,803
Unregulated Services	0	0	0
TOTAL	203,000	631,000	112,803
Net Operating Revenue (NOR)			
Regulated Services	6,881,546	6,677,317	5,253,051
Unregulated Services	0	0	0
Total	6,881,546	6,677,317	5,253,051
Total Operating Expenses:			
Regulated Services	5,762,200	4,906,800	6,693,891
Total	6,053,000	6,053,000	6,710,491
Net Operating Profit (Loss):			
Regulated Services	1,119,346	1,770,517	-1,440,841
Unregulated Services	-290,800	-1,146,200	-16,600
Total	828,546	624,317	-1,457,441
Total Non-Operating Profit (Loss):	0	0	0
Non-Operating Revenue	0	0	0
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	828 , 546	624,317	-1,457,441
% Net Operating Profit of Regulated NOR	16.27	26.52	-27.43
% Net Total Operating Profit of Total NOR	12.04	9.35	-27.74
% Total Excess Profit of Total Revenue	12.04	9.35	-27.74



UM-REHABILITATION & ORTHOPAEDIC INSTITUTE

FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	128,090,957	114,262,341	124,572,575
Unregulated Services	1,604,052	1,005,300	1,196,099
TOTAL	129,695,008	115,267,641	125,768,675
Net Patient Revenue (NPR):			
Regulated Services	112,396,821	102,220,208	108,883,741
Unregulated Services	637,179	728,967	759 , 765
TOTAL	113,034,000	102,949,175	109,643,506
Other Operating Revenue:			
Regulated Services	5,623,712	9,230,257	472,714
Unregulated Services	1,559,288	1,500,743	1,540,286
TOTAL	7,183,000	10,731,000	2,013,000
Net Operating Revenue (NOR)			
Regulated Services	118,020,533	111,450,466	109,356,455
Unregulated Services	2,196,467	2,229,710	2,300,051
Total	120,217,000	113,680,175	111,656,506
Total Operating Expenses:			
Regulated Services	106,775,081	102,942,041	105,860,423
Total	111,255,000	108,289,000	109,077,000
Net Operating Profit (Loss):			
Regulated Services	11,245,452	8,508,425	3,496,032
Unregulated Services	-2,283,452	-3,117,250	-916,526
Total	8,962,000	5,391,175	2,579,506
Total Non-Operating Profit (Loss):	8,447,000	201,000	2,108,000
Non-Operating Revenue	8,816,000	201,000	2,108,000
Non-Operating Expenses	369,000	0	0
Total Excess Profit (Loss):	17,409,000	5,592,175	4,687,506
% Net Operating Profit of Regulated NOR	9.53	7.63	3.20
% Net Total Operating Profit of Total NOR	7.45	4.74	2.31
% Total Excess Profit of Total Revenue	13.49	4.91	4.12



UM-SHOCK S	TRAUMA
------------	--------

FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	244,113,394	220,774,523	223,249,658
Unregulated Services	899,071	710,117	656,172
TOTAL	245,012,465	221,484,639	223,905,830
Net Patient Revenue (NPR):			
Regulated Services	209,225,929	183,955,883	192,528,828
Unregulated Services	899,071	710,117	656,172
TOTAL	210,125,000	184,666,000	193,185,000
Other Operating Revenue:			
Regulated Services	3,546,000	3,608,000	3,600,000
Unregulated Services	0	0	0
TOTAL	3,546,000	3,608,000	3,600,000
Net Operating Revenue (NOR)			
Regulated Services	212,771,929	187,563,883	196,128,828
Unregulated Services	899,071	710,117	656 , 172
Total	213,671,000	188,274,000	196,785,000
Total Operating Expenses:			
Regulated Services	174,012,800	157,626,900	162,005,100
Total	176,398,000	159,639,000	163,155,000
Net Operating Profit (Loss):			
Regulated Services	38,759,129	29,936,983	34,123,728
Unregulated Services	-1,486,129	-1,301,983	-493,728
Total	37,273,000	28,635,000	33,630,000
Total Non-Operating Profit (Loss):	0	0	0
Non-Operating Revenue	0	0	0
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	37,273,000	28,635,000	33,630,000
% Net Operating Profit of Regulated NOR	18.22	15.96	17.40
% Net Total Operating Profit of Total NOR	17.44	15.21	17.09
% Total Excess Profit of Total Revenue	17.44	15.21	17.09



UM-SHORE MEDICAL CENTER - CAMBRIDGE

FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	36,868,084	38,594,808	45,196,511
Unregulated Services	2,782,208	2,357,565	2,722,426
TOTAL	39,650,292	40,952,373	47,918,937
Net Patient Revenue (NPR):			
Regulated Services	33,971,039	31,063,967	37,486,519
Unregulated Services	1,395,241	974,544	1,290,978
TOTAL	35,366,280	32,038,511	38,777,497
Other Operating Revenue:			
Regulated Services	1,078,346	3,187,107	723,385
Unregulated Services	8,654	77,893	170,360
TOTAL	1,087,000	3,265,000	893,746
Net Operating Revenue (NOR)			
Regulated Services	35,049,385	34,251,074	38,209,904
Unregulated Services	1,403,895	1,052,437	1,461,338
Total	36,453,280	35,303,511	39,671,242
Total Operating Expenses:			
Regulated Services	28,082,509	25,977,130	33,888,382
Total	34,558,000	34,558,000	36,861,891
Net Operating Profit (Loss):			
Regulated Services	6,966,876	8,273,944	4,321,523
Unregulated Services	-5,071,596	-7,528,434	-1,512,172
Total	1,895,280	745,511	2,809,351
Total Non-Operating Profit (Loss):	0	0	0
Non-Operating Revenue	0	0	0
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	1,895,280	745,511	2,809,351
% Net Operating Profit of Regulated NOR	19.88	24.16	11.31
% Net Total Operating Profit of Total NOR	5.20	2.11	7.08
% Total Excess Profit of Total Revenue	5.20	2.11	7.08



UM-SHORE REGIONAL HEALTH - CHESTERTOWN

FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	44,183,000	44,652,158	50,208,134
Unregulated Services	3,065,025	2,960,575	3,938,411
TOTAL	47,248,025	47,612,733	54,146,545
Net Patient Revenue (NPR):			
Regulated Services	35,679,039	35,211,673	41,277,938
Unregulated Services	1,293,014	960,110	1,399,432
TOTAL	36,972,053	36,171,783	42,677,370
Other Operating Revenue:			
Regulated Services	1,123,407	5,452,868	764,427
Unregulated Services	457,593	537,883	422,573
TOTAL	1,581,000	5,990,751	1,187,000
Net Operating Revenue (NOR)			
Regulated Services	36,802,445	40,664,541	42,042,365
Unregulated Services	1,750,607	1,497,993	1,822,005
Total	38,553,053	42,162,534	43,864,370
Total Operating Expenses:			
Regulated Services	37,841,701	34,381,753	40,809,067
Total	46,947,000	43,821,397	51,275,000
Net Operating Profit (Loss):			
Regulated Services	-1,039,256	6,282,788	1,233,298
Unregulated Services	-7,354,691	-7,941,651	-8,643,928
Total	-8,393,947	-1,658,863	-7,410,630
Total Non-Operating Profit (Loss):	634,000	-45,000	-4,287,000
Non-Operating Revenue	705,000	10,000	307,000
Non-Operating Expenses	71,000	55,000	4,594,000
Total Excess Profit (Loss):	-7,759,947	-1,703,863	-11,697,630
% Net Operating Profit of Regulated NOR	-2.82	15.45	2.93
% Net Total Operating Profit of Total NOR	-21.77	-3.93	-16.89
% Total Excess Profit of Total Revenue	-19.77	-4.04	-26.48



UM-SHORE REGIONAL HEALTH - EASTON

FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	247,289,146	237,513,527	231,728,135
Unregulated Services	33,497,000	29,182,159	37,678,693
TOTAL	280,786,146	266,695,686	269,406,829
Net Patient Revenue (NPR):			
Regulated Services	209,291,732	197,945,917	196,989,242
Unregulated Services	15,663,926	12,177,364	16,303,180
TOTAL	224,955,658	210,123,280	213,292,422
Other Operating Revenue:			
Regulated Services	10,020,389	12,550,543	3,888,395
Unregulated Services	1,151,611	7,546,457	4,265,030
TOTAL	11,172,000	20,097,000	8,153,425
Net Operating Revenue (NOR)			
Regulated Services	219,312,121	210,496,459	200,877,637
Unregulated Services	16,815,537	19,723,821	20,568,211
Total	236,127,658	230,220,280	221,445,847
Total Operating Expenses:			
Regulated Services	160,589,613	159,566,268	157,397,558
Total	213,761,000	218,075,000	188,652,733
Net Operating Profit (Loss):			
Regulated Services	58,722,509	50,930,191	43,480,078
Unregulated Services	-36,355,851	-38,784,911	-10,686,963
Total	22,366,658	12,145,280	32,793,115
Total Non-Operating Profit (Loss):	28,052,000	2,068,000	1,851,000
Non-Operating Revenue	28,052,000	2,699,000	1,851,000
Non-Operating Expenses	0	631,000	0
Total Excess Profit (Loss):	50,418,658	14,213,280	34,644,115
	•		
% Net Operating Profit of Regulated NOR	26.78	24.20	21.65
% Net Total Operating Profit of Total NOR	9.47	5.28	14.81
% Total Excess Profit of Total Revenue	19.08	6.10	15.51



UM-ST. JOSEPH MEDICAL CENTER

FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	416,739,095	372,898,286	389,173,561
Unregulated Services	7,461,810	6,631,932	6,151,082
TOTAL	424,200,905	379,530,218	395,324,643
Net Patient Revenue (NPR):			
Regulated Services	357,801,028	316,620,539	335,403,596
Unregulated Services	6,640,972	5,902,461	5,862,404
TOTAL	364,442,000	322,523,000	341,266,000
Other Operating Revenue:			
Regulated Services	11,271,322	20,696,253	1,271,448
Unregulated Services	3,792,678	5,360,747	2,760,552
TOTAL	15,064,000	26,057,000	4,032,000
Net Operating Revenue (NOR)			
Regulated Services	369,072,350	337,316,792	336,675,045
Unregulated Services	10,433,650	11,263,208	8,622,955
Total	379,506,000	348,580,000	345,298,000
Total Operating Expenses:			
Regulated Services	305,618,333	290,647,657	291,400,740
Total	353,751,000	340,304,000	335,424,000
Net Operating Profit (Loss):			
Regulated Services	63,454,017	46,669,135	45,274,304
Unregulated Services	-37,699,017	-38,393,135	-35,400,304
Total	25,755,000	8,276,000	9,874,000
Total Non-Operating Profit (Loss):	-1,774,000	-1,186,000	-1,326,000
Non-Operating Revenue	-1,774,000	-1,186,000	-1,326,000
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	23,981,000	7,090,000	8,548,000
% Net Operating Profit of Regulated NOR	17.19	13.84	13.45
% Net Total Operating Profit of Total NOR	6.79	2.37	2.86
% Total Excess Profit of Total Revenue	6.35	2.04	2.49



UM-UPPER CHESAPEAKE MEDICAL CENTER

FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	347,850,019	312,240,520	323,916,502
Unregulated Services	3,278,603	2,476,877	1,186,268
TOTAL	351,128,622	314,717,397	325,102,770
Net Patient Revenue (NPR):			
Regulated Services	294,951,397	257,831,953	276,119,372
Unregulated Services	3,278,603	1,947,047	725,628
TOTAL	298,230,000	259,779,000	276,845,000
Other Operating Revenue:			
Regulated Services	20,824,074	25,256,845	3,437,189
Unregulated Services	4,369,926	1,225,155	1,375,811
TOTAL	25,194,000	26,482,000	4,813,000
Net Operating Revenue (NOR)			
Regulated Services	315,775,471	283,088,797	279,556,560
Unregulated Services	7,648,529	3,172,203	2,101,440
Total	323,424,000	286,261,000	281,658,000
Total Operating Expenses:			
Regulated Services	261,461,782	255,977,292	236,923,709
Total	294,766,000	283,657,000	260,846,000
Net Operating Profit (Loss):			
Regulated Services	54,313,689	27,111,505	42,632,852
Unregulated Services	-25,655,689	-24,507,505	-21,820,852
Total	28,658,000	2,604,000	20,812,000
Total Non-Operating Profit (Loss):	30,356,000	-1,053,000	4,401,000
Non-Operating Revenue	34,014,000	1,565,000	6,664,000
Non-Operating Expenses	3,658,000	2,618,000	2,263,000
Non operating Impended	3,030,000	2,010,000	2,203,000
Total Excess Profit (Loss):	59,014,000	1,551,000	25,213,000
% Net Operating Profit of Regulated NOR	17.20	9.58	15.25
% Net Total Operating Profit of Total NOR	8.86	0.91	7.39
% Total Excess Profit of Total Revenue	16.51	0.54	8.74



UMMC MIDTOWN CAMPUS

FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	238,162,665	216,538,489	230,207,703
Unregulated Services	3,714,655	4,658,857	6,590,893
TOTAL	241,877,319	221,197,346	236,798,596
Net Patient Revenue (NPR):			
Regulated Services	194,556,345	180,483,143	197,828,239
Unregulated Services	3,714,655	4,658,857	5,820,761
TOTAL	198,271,000	185,142,000	203,649,000
Other Operating Revenue:			
Regulated Services	848,026	18,125,403	94,086
Unregulated Services	23,865,974	22,565,597	19,363,067
TOTAL	24,714,000	40,691,000	19,457,153
Net Operating Revenue (NOR)			
Regulated Services	195,404,372	198,608,546	197,922,326
Unregulated Services	27,580,628	27,224,454	25,183,828
Total	222,985,000	225,833,000	223,106,153
Total Operating Expenses:			
Regulated Services	188,617,781	180,775,342	179,378,271
Total	245,964,000	232,222,652	228,130,000
Net Operating Profit (Loss):			
Regulated Services	6,786,591	17,833,205	18,544,055
Unregulated Services	-29,765,591	-24,222,857	-23,567,901
Total	-22,979,000	-6,389,652	-5,023,847
Total Non-Operating Profit (Loss):	-1,286,000	-983,000	478,000
Non-Operating Revenue	-1,286,000	-983 , 000	478,000
Non-Operating Expenses	1,200,000	0	4,0,000
Non Operating Expenses	Ü	0	Ü
Total Excess Profit (Loss):	-24,265,000	- 7,372,652	-4,545,847
% Net Operating Profit of Regulated NOR	3.47	8.98	9.37
% Net Total Operating Profit of Total NOR	-10.31	-2.83	-2.25
% Total Excess Profit of Total Revenue	-10.95	-3.28	-2.03



UNIVERSITY OF MARYLAND MEDICAL CENTER

FISCAL YEAR ENDING	June 2021	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	1,736,124,541	1,602,321,913	1,557,658,199
Unregulated Services	37,084,360	28,806,711	26,046,874
TOTAL	1,773,208,902	1,631,128,625	1,583,705,074
Net Patient Revenue (NPR):			
Regulated Services	1,508,103,277	1,372,923,644	1,337,491,092
Unregulated Services	36,667,723	28,488,356	25,633,908
TOTAL	1,544,771,000	1,401,412,000	1,363,125,000
Other Operating Revenue:			
Regulated Services	49,627,450	54,892,348	6,865,242
Unregulated Services	151,254,550	140,239,652	106,772,758
TOTAL	200,882,000	195,132,000	113,638,000
Net Operating Revenue (NOR)			
Regulated Services	1,557,730,727	1,427,815,992	1,344,356,334
Unregulated Services	187,922,273	168,728,008	132,406,666
Total	1,745,653,000	1,596,544,000	1,476,763,000
Total Operating Expenses:			
Regulated Services	1,524,984,774	1,381,323,834	1,350,827,204
Total	1,690,962,000	1,532,540,000	1,476,241,000
Net Operating Profit (Loss):			
Regulated Services	32,745,954	46,492,159	-6,470,870
Unregulated Services	21,945,046	17,511,841	6,992,870
Total	54,691,000	64,004,000	522,000
Total Non-Operating Profit (Loss):	48,828,000	-6,072,000	9,492,000
Non-Operating Revenue	48,828,000	-6,072,000	9,492,000
Non-Operating Expenses	0	0	0
J			
Total Excess Profit (Loss):	103,519,000	57,932,000	10,014,000
% Net Operating Profit of Regulated NOR	2.10	3.26	-0.48
% Net Total Operating Profit of Total NOR	3.13	4.01	0.04
% Total Excess Profit of Total Revenue	5.77	3.64	0.67



FISCAL YEAR ENDING	December 2020	June 2020	June 2019
Gross Patient Revenue:			
Regulated Services	317,291,500	202,274,300	336,123,500
Unregulated Services	68,840,700	47,849,700	79,792,200
TOTAL	386,132,200	250,124,000	415,915,700
Net Patient Revenue (NPR):			
Regulated Services	263,149,900	168,140,900	277,797,300
Unregulated Services	44,511,300	31,082,800	54,663,500
TOTAL	307,661,200	199,223,700	332,460,800
Other Operating Revenue:			
Regulated Services	363,100	163,300	2,912,100
Unregulated Services	3,026,200	2,182,700	3,104,200
TOTAL	3,389,300	2,346,000	6,016,300
Net Operating Revenue (NOR)			
Regulated Services	263,513,000	168,304,200	280,709,400
Unregulated Services	47,537,500	33,265,500	57,767,700
Total	311,050,500	201,569,700	338,477,100
Total Operating Expenses:			
Regulated Services	219,103,095	146,034,700	245,593,369
Total	297,887,100	196,419,000	329,057,100
Net Operating Profit (Loss):			
Regulated Services	44,409,905	22,269,500	35,116,031
Unregulated Services	-31,246,505	-17,118,800	-25,696,031
Total	13,163,400	5,150,700	9,420,000
Total Non-Operating Profit (Loss):	176,261,000	2,248,600	11,031,700
Non-Operating Revenue	176,261,000	2,248,600	11,031,700
Non-Operating Expenses	0	0	0
Total Excess Profit (Loss):	189,424,400	7,399,300	20,451,700
% Net Operating Profit of Regulated NOR	16.85	13.23	12.51
% Net Total Operating Profit of Total NOR	4.23	2.56	2.78
% Total Excess Profit of Total Revenue	38.87	3.63	5.85



Details of the Disclosure of Hospital Financial and Statistical Data: Specialty Hospitals

Data. Opeciaity Hospitals	•		
ALL SPECIALTY HOSPITALS			
Year Ending	FY 2021	FY 2020	FY 2019
Gross Patient Revenue	41,537,844	326,012,229	331,454,762
Net Patient Revenue (NPR)	28,603,097	264,509,611	270,020,744
Other Operating Revenue	2,644,809	92,905,813	100,852,076
Net Operating Revenue (NOR)	31,247,906	356,940,224	370,872,820
Operating Expenses	29,471,256	355,776,558	365,678,758
Inpatient Admissions (IPAs)	997	11,379	12,154
Net Operating Profit (Loss)	1,776,650	1,163,766	5,193,862
Total Non-Operating Profit (Loss)	(705,461)	8,552,537	9,700,064
Total Excess Profits (Loss)	1,071,189	9,716,303	14,893,926
Adventist Rehab Hospital of MD Takoma Park			
FISCAL YEAR ENDING	CY2020		
Gross Patient Revenue	24,991,074		
Net Patient Revenue (NPR)	17,343,123		
Other Operating Revenue	1,152,154		
Net Operating Revenue (NOR)	18,495,277		
Operating Expenses	16,140,906		
Inpatient Admissions (IPAs)	724		
Net Operating Profit (Loss)	2,354,371		
Total Non-Operating Profit (Loss)	(288,898)		
Total Excess Profits (Loss)	2,065,473		
Adventist Rehab Hospital of MD Rockville FISCAL YEAR ENDING	CY2020	CY2019	CY 2018
Gross Patient Revenue	41,537,844	76,780,929	72,858,162
Net Patient Revenue (NPR)	28,603,097	50,403,111	46,480,344
, ,	2,644,809	338,013	450,376
Other Operating Revenue	31,247,906	50,741,124	46,930,720
Net Operating Revenue (NOR)		43,014,458	
Operating Expenses Inpatient Admissions (IPAs)	29,471,256 997	1,948	43,014,458 1,874
· , , ,	1,776,650	7,726,666	
Net Operating Profit (Loss)	(705,461)		3,916,262
Total Non-Operating Profit (Loss) Total Excess Profits (Loss)	1,071,189	(3,049,463) 4,677,203	(781,136) 3,135,126
Total Excess Floilis (Loss)	1,071,169	4,077,203	3,133,120
Brook Lane Health Services			
FISCAL YEAR ENDING	FY2021	FY2020	FY 2019
Gross Patient Revenue		23,974,500	24,457,800
Net Patient Revenue (NPR)		20,769,000	20,397,300
Other Operating Revenue		475,200	569,900
Net Operating Revenue (NOR)		20,769,000	20,967,200
Operating Expenses		21,687,900	21,739,800
Inpatient Admissions (IPAs)		1,516	1,746
Net Operating Profit (Loss)		(918,900)	(772,600)
Total Non-Operating Profit (Loss)	0	2,694,000	221,400
Total Excess Profits (Loss)		1,775,100	(551,200)



Mt. Washington Pediatric Hospital			
FISCAL YEAR ENDING	FY2021	FY 2020	FY 2019
Gross Patient Revenue		71,758,600	74,256,300
Net Patient Revenue (NPR)		60,081,600	64,166,400
Other Operating Revenue		2,378,100	914,700
Net Operating Revenue (NOR)		62,459,700	65,081,100
Operating Expenses		61,914,500	61,464,900
Inpatient Admissions (IPAs)		577	576
Net Operating Profit (Loss)		545,300	3,616,100
Total Non-Operating Profit (Loss)		1,387,100	2,462,000
Total Excess Profits (Loss)		1,932,400	6,078,100
Sheppard Pratt Hospital			
FISCAL YEAR ENDING	FY2021	FY 2020	FY 2019
Gross Patient Revenue		153,498,200	159,882,500
Net Patient Revenue (NPR)		133,255,900	138,976,700
Other Operating Revenue		89,714,500	98,917,100
Net Operating Revenue (NOR)		222,970,400	237,893,800
Operating Expenses		229,159,700	239,459,600
Inpatient Admissions (IPAs)		7,338	7,958



Exhibit 1. Change in Uncompensated Care, Regulated Operations

Listed in Alphabetical Order by Region

			2020		:			
Hospital Area	Hospital	Gross Revenues	Charity & Bad Debts	UCC %	Gross Revenues	Charity & Bad Debts	UCC %	% Change UCC Amount
METRO	ADVENTIST HEALTHCARE FORT WASHINGTON M	53,090,934	4,412,799	8.31	53,626,500	3,916,368	7.30	-11.2
	ADVENTIST WHITE OAK HOSPITAL	302,988,400	24,827,009	8.19	328,724,800	22,062,518	6.71	-11.1
	ANNE ARUNDEL MEDICAL CENTER	640,390,900	20,975,300	3.28	699,721,900	17,892,986	2.56	-14.7
	ASCENSION SAINT AGNES HOSPITAL	420,145,400	22,656,234	5.39	434,079,800	19,090,341	4.40	-15.7
	DOCTORS COMMUNITY MEDICAL CENTER	256,642,314	17,602,602	6.86	253,008,900	11,928,000	4.71	-32.2
	GERMANTOWN EMERGENCY CENTER	14,645,900	2,732,288	18.66	12,504,400	3,377,173	27.01	23.6
	GRACE MEDICAL CENTER	39,284,372	1,698,000	4.32	34,045,881	3,711,610	10.90	118.6
	GREATER BALTIMORE MEDICAL CENTER	472,544,399	13,848,000	2.93	526,375,702	17,074,000	3.24	23.3
	HOLY CROSS HOSPITAL	512,631,200	40,737,615	7.95	554,474,700	38,658,610	6.97	-5.1
	HOLY CROSS HOSPITAL-GERMANTOWN	119,447,100	10,364,717	8.68	131,583,100	8,808,610	6.69	-15.0
	HOWARD COUNTY GENERAL HOSPITAL	300,728,775	15,757,000	5.24	320,587,891	14,161,000	4.42	-10.1
	JOHNS HOPKINS BAYVIEW MEDICAL CENTER	666,316,478	34,735,000	5.21	754,928,731	33,895,000	4.49	-2.4
	JOHNS HOPKINS HOSPITAL	2,468,450,148	75,035,800	3.04	2,759,868,230	64,329,000	2.33	-14.3
	LEVINDALE	63,226,315	3,033,096	4.80	55,385,277	3,380,097	6.10	11.4
	MEDSTAR FRANKLIN SQUARE	590,598,154	21,997,851	3.72	604,526,007	19,886,997	3.29	-9.6
	MEDSTAR GOOD SAMARITAN	269,019,867	12,165,266	4.52	287,494,143	11,191,435	3.89	-8.0
	MEDSTAR HARBOR HOSPITAL CENTER	183,866,230	9,141,875	4.97	199,007,063	7,815,595	3.93	-14.5
	MEDSTAR MONTGOMERY MEDICAL CENTER	183,546,863	6,777,536	3.69	189,414,285	7,457,371	3.94	10.0
	MEDSTAR SOUTHERN MARYLAND HOSPITAL CEN	281,382,413	13,863,056	4.93	296,310,185	13,369,801	4.51	-3.6



		2	2020		2021			
Hospital Area	Hospital	Gross Revenues	Charity & Bad Debts	UCC %	Gross Revenues	Charity & Bad Debts	UCC %	% Change UCC Amount
	MEDSTAR UNION MEMORIAL HOSPITAL	431,562,934	13,006,571	3.01	453,671,280	13,662,870	3.01	5.0
	MERCY MEDICAL CENTER	548,689,700	28,184,665	5.14	619,894,600	29,004,554	4.68	2.9
	NORTHWEST HOSPITAL CENTER	268,079,109	17,481,976	6.52	274,312,444	14,087,445	5.14	-19.4
	SHADY GROVE ADVENTIST HOSPITAL	470,396,800	24,256,978	5.16	474,518,900	30,685,072	6.47	26.5
	SINAI HOSPITAL	824,393,685	33,937,000	4.12	897,075,345	29,600,258	3.30	-12.8
	SUBURBAN HOSPITAL	323,439,291	12,774,990	3.95	370,254,626	14,076,852	3.80	10.2
	UM CAPITAL REGION MEDICAL CENTER	339,579,422	29,832,749	8.79	349,896,130	36,770,801	10.51	23.3
	UM LAUREL MEDICAL CENTER	31,679,107	3,956,000	12.49	26,333,899	3,915,000	14.87	-1.0
	UM-BALTIMORE WASHINGTON MEDICAL CENTER	438,784,135	25,091,000	5.72	475,475,060	26,032,000	5.47	3.8
	UM-BOWIE HEALTH CENTER	19,451,935	2,971,000	15.27	18,240,271	3,028,000	16.60	1.9
	UM-QUEEN ANNE'S FREESTANDING EMERGENCY	7,448,491	849,207	11.40	8,274,204	962,018	11.63	13.3
	UM-REHABILITATION & ORTHOPAEDIC INSTIT	114,262,341	4,517,000	3.95	128,090,957	4,741,937	3.70	5.0
	UM-SHOCK TRAUMA	220,774,523	13,870,000	6.28	244,113,394	15,138,000	6.20	9.1
	UM-ST. JOSEPH MEDICAL CENTER	372,898,286	13,787,530	3.70	416,739,095	15,407,162	3.70	11.7
	UM-UPPER CHESAPEAKE MEDICAL CENTER	312,240,520	18,797,256	6.02	347,850,019	19,655,000	5.65	4.6
	UMMC MIDTOWN CAMPUS	216,538,489	9,633,000	4.45	238,162,665	12,028,000	5.05	24.9
	UNIVERSITY OF MARYLAND MEDICAL CENTER	1,602,321,913	62,721,645	3.91	1,736,124,541	66,859,362	3.85	6.6
METRO		14,381,486,844	668,029,611	4.65	15,574,694,924	657,660,846	4.22	-1.6



			2020		2021			
Hospital Area	Hospital	Gross Revenues	Charity & Bad Debts	UCC %	Gross Revenues	Charity & Bad Debts	UCC %	% Change UCC Amount
RURAL	ATLANTIC GENERAL HOSPITAL	107,157,500	6,045,700	5.64	122,134,900	4,576,900	3.75	-24.3
	CALVERT HEALTH MEDICAL CENTER	157,018,400	4,980,860	3.17	163,995,400	4,121,538	2.51	-17.3
	CARROLL HOSPITAL CENTER	231,744,220	8,070,634	3.48	251,514,387	8,038,400	3.20	-0.4
	CHRISTIANACARE, UNION HOSPITAL	163,369,100	9,836,829	6.02	180,732,852	11,792,462	6.52	19.9
	FREDERICK HEALTH HOSPITAL, INC	358,754,200	16,209,194	4.52	388,587,600	16,385,800	4.22	1.1
	GARRETT COUNTY MEMORIAL HOSPITAL	59,967,874	3,927,510	6.55	66,256,459	4,058,455	6.13	3.3
	MEDSTAR ST. MARY'S HOSPITAL	199,026,195	6,993,166	3.51	206,507,408	6,102,272	2.95	-12.7
	MERITUS MEDICAL CENTER	362,959,000	18,828,100	5.19	429,740,600	21,399,877	4.98	13.7
	TIDALHEALTH PENINSULA REGIONAL, INC.	460,021,446	18,993,400	4.13	508,153,000	18,301,272	3.60	-3.6
	UM-CHARLES REGIONAL MEDICAL CENTER	155,189,529	9,653,000	6.22	169,385,146	10,272,000	6.06	6.4
	UM-HARFORD MEMORIAL HOSPITAL	100,311,405	6,573,000	6.55	109,164,111	7,017,000	6.43	6.8
	UM-SHORE MEDICAL CENTER AT CAMBRIDGE	38,594,808	2,361,443	6.12	36,868,084	2,625,505	7.12	11.2
	UM-SHORE REGIONAL HEALTH AT CHESTERTOW	44,652,158	2,744,401	6.15	44,183,000	2,609,436	5.91	-4.9
	UM-SHORE REGIONAL HEALTH AT EASTON	237,513,527	8,310,858	3.50	247,289,146	9,254,344	3.74	11.4
	UPMC - WESTERN MARYLAND	202,274,300	9,725,700	4.81	317,291,500	15,205,800	4.79	56.3
RURAL		2,878,553,662	133,253,794	4.63	3,241,803,593	141,761,060	4.37	6.4
	ALL ACUTE HOSPITALS	17,260,040,507	801,283,406	4.64	18,816,498,518	799,421,906	4.25	-0.2



Exhibit 2. Change in Total Operating Profit/Loss, Regulated and Unregulated Operations

Listed by Alphabetical Order

		2020		2021				
Hospital	Regulated Operating	Unregulated Operating	Total Operating	Regulated Operating	Unregulated Operating	Total Operating	% Change Reg. Operating	% Change Total Operating
ADVENTIST HEALTHCARE FORT WASHINGTON	1,489,572	-767,008	722,564	3,242,799	-3,070,983	171,816	117.70	-76.22
ADVENTIST WHITE OAK HOSPITAL	24,896,665	-19,113,026	5,783,639	21,431,508	-18,934,177	2,497,331	-13.92	-56.82
ANNE ARUNDEL MEDICAL CENTER	52,204,292	-37,775,606	14,428,686	90,146,140	-39,287,212	50,858,928	72.68	252.48
ASCENSION SAINT AGNES HOSPITAL	49,412,592	-53,653,292	-4,240,699	81,808,723	-48,557,548	33,251,175	65.56	884.10
ATLANTIC GENERAL HOSPITAL	23,867,924	-25,350,303	-1,482,379	23,768,407	-25,471,266	-1,702,859	-0.42	-14.87
CALVERT HEALTH MEDICAL CENTER	13,468,443	-8,408,313	5,060,130	13,173,965	-8,462,881	4,711,084	-2.19	-6.90
CARROLL HOSPITAL CENTER	27,304,513	-6,549,506	20,755,007	30,012,219	-9,396,365	20,615,854	9.92	-0.67
CHRISTIANACARE, UNION HOSPITAL	17,739,371	-21,142,100	-3,402,729	8,401,028	-3,549,956	4,851,072	-52.64	242.56
DOCTORS COMMUNITY MEDICAL CENTER	24,608,905	-19,939,896	4,669,009	11,360,207	-12,554,207	-1,194,000	-53.84	-125.57
FREDERICK HEALTH HOSPITAL, INC	44,757,481	-23,689,405	21,068,076	57,213,205	-20,532,235	36,680,970	27.83	74.11
GARRETT COUNTY MEMORIAL HOSPITAL	8,597,604	-5,924,584	2,673,020	10,350,242	-9,200,699	1,149,544	20.39	-56.99
GERMANTOWN EMERGENCY CENTER	-802,137	-142,092	-944,229	-3,165,753	-141,516	-3,307,269	-294.66	-250.26
GRACE MEDICAL CENTER	-5,550,446	-10,975,075	-16,525,522	-16,746,085	-7,625,291	-24,371,376	-201.71	-47.48
GREATER BALTIMORE MEDICAL CENTER	42,782,016	-46,495,808	-3,713,792	72,856,916	-57,837,916	15,019,000	70.30	504.41
HOLY CROSS HOSPITAL	62,955,261	-21,837,980	41,117,281	75,563,327	-24,940,803	50,622,523	20.03	23.12
HOLY CROSS HOSPITAL-GERMANTOWN	2,437,279	-7,797,958	-5,360,679	7,044,294	-8,467,997	-1,423,703	189.02	73.44
HOWARD COUNTY GENERAL HOSPITAL	1,884,269	4,835,688	6,719,957	8,117,352	4,670,092	12,787,444	330.80	90.29
JOHNS HOPKINS BAYVIEW MEDICAL CENTER	-34,338,156	31,510,148	-2,828,007	-3,921,970	6,526,382	2,604,412	88.58	192.09



		2020		2021				
Hospital	Regulated Operating	Unregulated Operating	Total Operating	Regulated Operating	Unregulated Operating	Total Operating	% Change Reg. Operating	% Change Total Operating
JOHNS HOPKINS HOSPITAL	-77,764,752	36,321,952	-41,442,800	95,250,003	48,792,000	144,042,003	222.48	447.57
LEVINDALE	12,139,734	-8,278,021	3,861,713	2,594,905	-11,551,288	-8,956,383	-78.62	-331.93
MEDSTAR FRANKLIN SQUARE	79,489,779	-30,887,943	48,601,836	45,657,380	-41,363,670	4,293,709	-42.56	-91.17
MEDSTAR GOOD SAMARITAN	14,281,310	-13,913,117	368,193	12,209,891	-24,497,161	-12,287,270	-14.50	-3437.19
MEDSTAR HARBOR HOSPITAL CENTER	13,731,876	-10,873,718	2,858,157	5,563,329	-12,735,998	-7,172,669	-59.49	-350.95
MEDSTAR MONTGOMERY MEDICAL CENTER	12,417,894	-8,869,185	3,548,709	11,989,651	-12,359,776	-370,125	-3.45	-110.43
MEDSTAR SOUTHERN MARYLAND HOSPITAL CEN	33,589,123	-21,895,382	11,693,741	21,233,690	-25,830,603	-4,596,913	-36.78	-139.31
MEDSTAR ST. MARY'S HOSPITAL	29,644,403	-12,601,721	17,042,682	33,505,228	-12,829,274	20,675,953	13.02	21.32
MEDSTAR UNION MEMORIAL HOSPITAL	42,812,446	-30,743,780	12,068,667	25,256,042	-35,967,787	-10,711,744	-41.01	-188.76
MERCY MEDICAL CENTER	20,971,592	-9,828,084	11,143,508	49,113,726	-11,778,164	37,335,562	134.19	235.04
MERITUS MEDICAL CENTER	27,648,406	-15,770,806	11,877,600	85,483,374	-14,096,078	71,387,297	209.18	501.02
NORTHWEST HOSPITAL CENTER	35,109,908	-24,692,375	10,417,533	26,627,791	-24,498,379	2,129,412	-24.16	-79.56
SHADY GROVE ADVENTIST HOSPITAL	45,959,583	-22,184,290	23,775,293	52,062,921	-20,321,514	31,741,407	13.28	33.51
SINAI HOSPITAL	98,950,252	-63,508,186	35,442,066	110,117,665	-60,438,917	49,678,748	11.29	40.17
SUBURBAN HOSPITAL	9,492,361	-5,187,334	4,305,027	24,167,678	-8,177,504	15,990,174	154.60	271.43
TIDALHEALTH PENINSULA REGIONAL, INC.	46,281,431	-52,698,785	-6,417,354	88,630,737	-24,851,509	63,779,228	91.50	1093.86
UM CAPITAL REGION MEDICAL CENTER	56,826,751	-52,748,404	4,078,347	39,661,358	-52,252,146	-12,590,788	-30.21	-408.72
UM LAUREL MEDICAL CENTER	-15,183,000	-5,846,810	-21,029,810	-11,032,275	-4,353,951	-15,386,226	27.34	26.84
UM-BALTIMORE WASHINGTON MEDICAL CENTER	44,837,434	-34,833,387	10,004,047	45,984,319	-35,997,319	9,987,000	2.56	-0.17
UM-BOWIE HEALTH CENTER	-2,066,380	-325,700	-2,392,080	-1,005,375	-3,685,000	-4,690,375	51.35	-96.08
UM-CHARLES REGIONAL MEDICAL CENTER	14,464,325	-9,433,306	5,031,019	25,064,174	-11,225,820	13,838,354	73.28	175.06
UM-HARFORD MEMORIAL HOSPITAL	5,114,693	-9,256,693	-4,142,000	8,843,496	-10,293,496	-1,450,000	72.90	64.99



		2020			2021			2021			
Hospital	Regulated Operating	Unregulated Operating	Total Operating	Regulated Operating	Unregulated Operating	Total Operating	% Change Reg. Operating	% Change Total Operating			
UM-QUEEN ANNE'S FREESTANDING EMERGENCY	1,770,517	-1,146,200	624,317	1,119,346	-290,800	828,546	-36.78	32.71			
UM-REHABILITATION & ORTHOPAEDIC INSTITUTE	8,508,425	-3,117,250	5,391,175	11,245,452	-2,283,452	8,962,000	32.17	66.23			
UM-SHOCK TRAUMA	29,936,983	-1,301,983	28,635,000	38,759,129	-1,486,129	37,273,000	29.47	30.17			
UM-SHORE MEDICAL CENTER AT CAMBRIDGE	8,273,944	-7,528,434	745,511	6,966,876	-5,071,596	1,895,280	-15.80	154.23			
UM-SHORE REGIONAL HEALTH AT CHESTERTOWN	6,282,788	-7,941,651	-1,658,863	-1,039,256	-7,354,691	-8,393,947	-116.54	-406.01			
UM-SHORE REGIONAL HEALTH AT EASTON	50,930,191	-38,784,911	12,145,280	58,722,509	-36,355,851	22,366,658	15.30	84.16			
UM-ST. JOSEPH MEDICAL CENTER	46,669,135	-38,393,135	8,276,000	63,454,017	-37,699,017	25,755,000	35.97	211.20			
UM-UPPER CHESAPEAKE MEDICAL CENTER	27,111,505	-24,507,505	2,604,000	54,313,689	-25,655,689	28,658,000	100.33	1000.54			
UMMC MIDTOWN CAMPUS	17,833,205	-24,222,857	-6,389,652	6,786,591	-29,765,591	-22,979,000	-61.94	-259.63			
UNIVERSITY OF MARYLAND MEDICAL CENTER	46,492,159	17,511,841	64,004,000	32,745,954	21,945,046	54,691,000	-29.57	-14.55			
UPMC - WESTERN MARYLAND	22,269,500	-17,118,800	5,150,700	44,409,905	-31,246,505	13,163,400	99.42	155.57			
ALL ACUTE HOSPITALS	1,172,542,968	-827,822,074	344,720,894	1,605,120,444	-852,412,207	752,708,237	36.89	118.35			



Exhibit 3A. Total Excess Profit/Loss, Operating and Non-Operating Activities

Listed by Alphabetical Order

	2020	2021	
Hospital	Excess Profit Loss	Excess Profit Loss	% Change in Excess
ACUTE HOSPITAL TOTALS	292,688,181	2,175,928,697	643.43
ADVENTIST HEALTHCARE FORT WASHINGTON	7,769,199	171,816	-97.79
ADVENTIST WHITE OAK HOSPITAL	6,448,182	2,847,186	-55.85
ANNE ARUNDEL MEDICAL CENTER	-54,715,314	173,264,665	416.67
ASCENSION SAINT AGNES HOSPITAL	-4,720,479	36,686,580	877.18
ATLANTIC GENERAL HOSPITAL	-4,484,908	6,755,713	250.63
CALVERT HEALTH MEDICAL CENTER	5,613,371	888,193	-84.18
CARROLL HOSPITAL CENTER	27,719,137	71,451,031	157.77
CHRISTIANACARE, UNION HOSPITAL	-1,021,229	15,479,263	1615.75
DOCTORS COMMUNITY MEDICAL CENTER	4,460,346	-1,189,000	-126.66
FREDERICK HEALTH HOSPITAL, INC	17,460,076	83,912,970	380.60
GARRETT COUNTY MEMORIAL HOSPITAL	2,592,025	2,136,750	-17.56
GERMANTOWN EMERGENCY CENTER	-960,278	-3,317,589	-245.48
GRACE MEDICAL CENTER	-11,407,522	-24,449,316	-114.33
GREATER BALTIMORE MEDICAL CENTER	1,024,998	26,040,000	2440.49
HOLY CROSS HOSPITAL	49,917,112	146,799,633	194.09
HOLY CROSS HOSPITAL-GERMANTOWN	-5,833,923	-1,895,200	67.51
HOWARD COUNTY GENERAL HOSPITAL	311,697	54,816,887	17486.61
JOHNS HOPKINS BAYVIEW MEDICAL CENTER	-9,792,007	27,982,412	385.77
JOHNS HOPKINS HOSPITAL	-108,957,800	424,726,403	489.81
LEVINDALE	4,833,047	-4,399,728	-191.03
MEDSTAR FRANKLIN SQUARE	48,094,225	5,535,059	-88.49
MEDSTAR GOOD SAMARITAN	1,073,080	-8,531,604	-895.06
MEDSTAR HARBOR HOSPITAL CENTER	2,910,226	-6,453,692	-321.76
MEDSTAR MONTGOMERY MEDICAL CENTER	3,885,122	800,585	-79.39
MEDSTAR SOUTHERN MARYLAND HOSPITAL CENTER	11,824,946	-4,461,728	-137.73
MEDSTAR ST. MARY'S HOSPITAL	18,366,071	21,469,418	16.90
MEDSTAR UNION MEMORIAL HOSPITAL	14,786,019	4,209,655	-71.53



	2020	2021	
Hospital	Excess Profit Loss	Excess Profit Loss	% Change in Excess
MERCY MEDICAL CENTER	5,004,508	89,240,562	1683.20
MERITUS MEDICAL CENTER	18,670,100	113,657,297	508.77
NORTHWEST HOSPITAL CENTER	14,968,533	22,480,412	50.18
SHADY GROVE ADVENTIST HOSPITAL	30,081,290	36,895,769	22.65
SINAI HOSPITAL	55,263,066	141,115,748	155.35
SUBURBAN HOSPITAL	4,913,027	76,479,719	1456.67
TIDALHEALTH PENINSULA REGIONAL, INC.	29,359,646	154,130,228	424.97
UM CAPITAL REGION MEDICAL CENTER	5,195,347	-13,205,788	-354.18
UM LAUREL MEDICAL CENTER	-20,882,810	-15,447,226	26.03
UM-BALTIMORE WASHINGTON MEDICAL CENTER	9,489,047	40,185,000	323.49
UM-BOWIE HEALTH CENTER	-2,325,080	-4,731,375	-103.49
UM-CHARLES REGIONAL MEDICAL CENTER	4,146,019	17,154,354	313.75
UM-HARFORD MEMORIAL HOSPITAL	-3,096,000	19,551,000	731.49
UM-QUEEN ANNE'S FREESTANDING EMERGENCY	624,317	828,546	32.71
UM-REHABILITATION & ORTHOPAEDIC INSTITUTE	5,592,175	17,409,000	211.31
UM-SHOCK TRAUMA	28,635,000	37,273,000	30.17
UM-SHORE MEDICAL CENTER AT CAMBRIDGE	745,511	1,895,280	154.23
UM-SHORE REGIONAL HEALTH AT CHESTERTOWN	-1,703,863	-7,759,947	-355.43
UM-SHORE REGIONAL HEALTH AT EASTON	14,213,280	50,418,658	254.73
UM-ST. JOSEPH MEDICAL CENTER	7,090,000	23,981,000	238.24
UM-UPPER CHESAPEAKE MEDICAL CENTER	1,551,000	59,014,000	3704.90
UMMC MIDTOWN CAMPUS	-7,372,652	-24,265,000	-229.12
UNIVERSITY OF MARYLAND MEDICAL CENTER	57,932,000	103,519,000	78.69
UPMC - WESTERN MARYLAND	7,399,300	189,424,400	2460.03