PUBLIC INSPECTION COPY

Form **990**

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public

A F	or the	2017 calendar year, or tax year beginning 07/01, 2017, and endi				/30, 20 18				
	-	C Name of organization		D Employer ider	ntificat	tion number				
В	heck if ap		- 1	52-0593	1612					
	Addres									
\vdash	chang	Number and street (or P.O. boy if mail is not delivered to street address) Room/suit	te	E Telephone number						
-	-	400 MECH CEVENHU CHDEEH		(240) 566-3000						
	Initial									
_	Final r	ated		G Gross receipts	2 .	403,117,749.				
	Amen	Industrial and the second seco		H(a) Is this a grou						
	Applic pendir	ng		subordinates	?					
		400 W 7TH STREET FREDERICK, MD 21701		H(b) Are all subord						
1		empt status: X 501(c)(3) 501(c) () ◀ (insert no.) 4947(a)(1) or	527			st. (see instructions)				
J	Websi	te: > WWW.FMH.ORG		H(c) Group exem						
K	Form o	of organization: X Corporation Trust Association Other L Year	ar of formati	on: 1897 M	State o	of legal domicile: MD				
District of the last	art I	Summary								
	1	Briefly describe the organization's mission or most significant activities: TO CONTRIBU	TE TO	THE HEALT	H Al	ND ND				
ø.	1	WELL-BEING OF AREA RESIDENTS BY PROVIDING QUALITY HEAL	THCARE	IN A						
Governance		CARING, COST EFFICIENT, SAFE AND CONVENIENT MANNER.								
rns	2	Check this box if the organization discontinued its operations or disposed of more	than 25%	of its net asset	S.					
ove	2	Number of voting members of the governing body (Part VI, line 1a)			3	21.				
<u>ග</u> නේ	3				4	17.				
Se		Number of independent voting members of the governing body (Part VI, line 1b)			5	2,481.				
Activities		Total number of individuals employed in calendar year 2017 (Part V, line 2a)				718.				
cti		Total number of volunteers (estimate if necessary)			6	-100,025.				
Ø		Total unrelated business revenue from Part VIII, column (C), line 12			7a	0.				
	b	Net unrelated business taxable income from Form 990-T, line 34		D 1 1 1 1 1	7b	Current Year				
				Prior Year	_					
Revenue	8	Contributions and grants (Part VIII, line 1h)		3,595,81		4,531,422.				
	9	Program service revenue (Part VIII, line 2g)		60,060,02		361,042,800.				
e v e	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		10,082,60		9,647,166.				
Ř	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		-609,24	13.	404,958.				
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		73,129,19	94.	375,626,346.				
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		50,00	00.	50,000.				
		Benefits paid to or for members (Part IX, column (A), line 4)			0.	0.				
		Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		45,852,06	54.	153,776,754.				
ses	15			54,00		54,000.				
Expenses	16 a	Professional fundraising fees (Part IX, column (A), line 11e)								
O X II	b	Total fundraising expenses (Part IX, column (D), line 25) ▶		03,265,86	57	190,547,838.				
	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		49,221,93		344,428,592.				
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		23,907,26		31,197,754.				
	19	Revenue less expenses. Subtract line 18 from line 12		ning of Current		End of Year				
OF	3			<u> </u>						
sets	20 21 22	Total assets (Part X, line 16)		52,559,55		571,551,539.				
As	21	Total liabilities (Part X, line 26)		90,277,67		267,422,277.				
Net	22	Net assets or fund balances. Subtract line 21 from line 20	2	62,281,87	/8.	304,129,262.				
P	art II	Signature Block								
1.1		and so	tatements, a	and to the best o	of my k	knowledge and belief, it is				
tru	ie, corre	nations of perplay, I declare that I have examined this fectini, including about prepared that an examined this fection of perpared that an examined this fection is based on all information of which prepared that the prepared that it has been also been all information of which prepared that it has been also been al	er rias arry Ki	Towledge.						
		Mulich L Trahe			5 - 1	4.19				
Sig	gn	Signature of officer		Date						
	ere	MICHELLE MAHAN CFO								
		Type or print name and title								
		Prenérer's signature) Date		Check	if F	PTIN				
Pai	id	5.	/14/19	self-employ		P01346034				
	eparer	EDNOTE & VOLING II & TID		Firm's EIN						
	e Only	Firm's name ▶ERNST & YOUNG U.S. LLP			813-	-225-4800				
		Firm's address >201 NORTH FRANKLIN ST, STE 2400 TAMPA, FL 33602		T HOHE HE.						
	•	IRS discuss this return with the preparer shown above? (see instructions)				. X Yes No				
Fo	r Pape	rwork Reduction Act Notice, see the separate instructions.				Form 990 (2017)				

Form 990 (2017) Page 2 Part III **Statement of Program Service Accomplishments** Check if Schedule O contains a response or note to any line in this Part III Briefly describe the organization's mission: ATTACHMENT 1 2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? If "Yes," describe these new services on Schedule O. 3 Did the organization cease conducting, or make significant changes in how it conducts, any program services?..... If "Yes," describe these changes on Schedule O. 4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. 4a (Code:) (Expenses \$ 35,471,478. including grants of \$ 50,000.) (Revenue \$ 68,202,703.) ATTACHMENT 4b (Code:) (Expenses \$ 29,998,530. including grants of \$ ATTACHMENT 4c (Code:) (Expenses \$ 14,699,317. including grants of \$ 0. (Revenue \$ 28,601,222.) ATTACHMENT 4 4d Other program services (Describe in Schedule O.) (Expenses \$ 216,884,740. including grants of \$ o.) (Revenue \$ 205,200,883.) **4e** Total program service expenses ▶ 297,054,065.

JSA 7E1020 1.000

Form **990** (2017)

97970M K182 V 17-7.10

Page 3 Form 990 (2017)

Part	V Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
	candidates for public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,			
	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,			
	Part III.	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			
	complete Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a			
	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or			
	debt negotiation services? If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted		3.7	
	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V.	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
	VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"		37	
	complete Schedule D, Part VI	11a	Х	
b	Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more			v
_	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more		Х	
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c	- 1	
a	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets	444		Х
_	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11d 11e	Х	
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	116		
'	the organization's Separate of Consolidated financial statements for the tax year include a roothole that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	11f		Х
122	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
124	Schedule D, Parts XI and XII.	12a		Х
h	Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If</i>			
~	"Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional.	12b	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	X	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or			
	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other			
	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on			
	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	Х	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			_
	If "Yes," complete Schedule G, Part III	19		X

Form 990 (2017) Page **4**

Part l	V Checklist of Required Schedules (continued)			
			Yes	No
20 a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Х	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Х	
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Х	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25a	24a	Х	
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Х
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			37
_	to defease any tax-exempt bonds?	24c		X
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Х
25 a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	٠		Х
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Λ
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?	25b		Х
26	If "Yes," complete Schedule L, Part I	230		
20	current or former officers, directors, trustees, key employees, highest compensated employees, or			
	disqualified persons? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,	20		
21	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
а		28a		Х
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete			
	Schedule L, Part IV.	28b	Х	
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)			
	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV.	28c	Х	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M.	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,			
	Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			
	complete Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			37
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,		Х	
0.5	or IV, and Part V, line 1	34	X	
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a	25h	х	
36	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable	35b		
36	related organization? If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	30		
J1	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,			
	Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and			
	19? Note. All Form 990 filers are required to complete Schedule O.	38	Х	
	· · · · · · · · · · · · · · · · · · ·		~~~	

Form 990 (2017) Page 5 Part V Statements Regarding Other IRS Filings and Tax Compliance Yes Nο 365 1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 0. b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable........ c Did the organization comply with backup withholding rules for reportable payments to vendors and X reportable gaming (gambling) winnings to prize winners? 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return. . 2a Χ 2b b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) Х 3a Did the organization have unrelated business gross income of \$1,000 or more during the year?...... Χ **b** If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial Χ **b** If "Yes," enter the name of the foreign country: ▶ _ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts Χ **5a** Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?..... Χ b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5c 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the Χ 6a organization solicit any contributions that were not tax deductible as charitable contributions? b If "Yes," did the organization include with every solicitation an express statement that such contributions or 6b Organizations that may receive deductible contributions under section 170(c). a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods Χ 7a **b** If "Yes," did the organization notify the donor of the value of the goods or services provided? c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was Χ 7с Χ e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? Χ 7f f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7g g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?.. Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the 8 sponsoring organization have excess business holdings at any time during the year?........... 9 Sponsoring organizations maintaining donor advised funds. 9a b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?...... 10 Section 501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on Part VIII, line 12 b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities. 10b Section 501(c)(12) organizations. Enter: b Gross income from other sources (Do not net amounts due or paid to other sources 12a 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b Section 501(c)(29) qualified nonprofit health insurance issuers. 13a Note. See the instructions for additional information the organization must report on Schedule O. **b** Enter the amount of reserves the organization is required to maintain by the states in which

JSA 7E1040 1.000

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O Χ

FREDERICK MEMORIAL HOSPITAL, INC Page 6 Form 990 (2017) Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Section A. Governing Body and Management No 21 Enter the number of voting members of the governing body at the end of the tax year . If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. 17 Enter the number of voting members included in line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with Χ 2 3 Did the organization delegate control over management duties customarily performed by or under the direct 3 X supervision of officers, directors, or trustees, or key employees to a management company or other person? . . 4 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 5 5 Did the organization become aware during the year of a significant diversion of the organization's assets? Χ 6 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint X 7a Are any governance decisions of the organization reserved to (or subject to approval by) members, Χ 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 8a Χ 8b Χ Each committee with authority to act on behalf of the governing body?............... Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at X the organization's mailing address? If "Yes," provide the names and addresses in Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) No Yes Χ 10a 10a Did the organization have local chapters, branches, or affiliates? b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, Χ 10b affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Χ 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? . **b** Describe in Schedule O the process, if any, used by the organization to review this Form 990. 12a Χ Were officers, directors, or trustees, and key employees required to disclose annually interests that could give Χ 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," 12c Χ 13 13 X 14 14 Did the organization have a written document retention and destruction policy?............ Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? 15a Х Χ 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement Х 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the Χ organization's exempt status with respect to such arrangements? Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed \triangleright MD, 17 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. X Upon request Other (explain in Schedule O) Another's website Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and 19

financial statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records: ►
MICHELLE K. MAHAN 400 W 7TH STREET FREDERICK, MD 21701
240-566-3350 20

JSA 7E1042 1.000

97970M K182 V 17-7.10 PAGE 8

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII.

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

						•				
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	box, office or direct	unles	Pos neck ss pe	erson	e than control Highest compensated employee	an tee)	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(1)SHAWN WOLF	2.00					_				
DIRECTOR	0.	Х						0.	0.	0.
(2)RAVI YALAMANCHILI	2.00									
DIRECTOR/PHYSICIAN	0.	Х						517,453.	0.	0.
(3)CORNELIUS FAY	2.00							,		
DIRECTOR	0.	Х						0.	0.	0.
(4)TERRENCE MCPHERSON	2.00									
DIRECTOR	0.	Х						0.	0.	0.
(5)LAURA MELIA	2.00									
DIRECTOR	2.00	Х						0.	0.	0.
(6)THOMAS A. KLEINHANZL	32.00									
PRESIDENT AND CEO	8.00	Х		Х				1,226,276.	0.	274,120.
(7)R. CARL BENNA	2.00									
DIRECTOR	0.	Х						0.	0.	0 .
(8)ALLEN D. MAWDSLEY	2.00									
DIRECTOR	2.00	X						0.	0.	0.
(9)ELIZABETH PAKENAS	2.00									
DIRECTOR	0.	Х						0.	0.	0 .
(10)GREGORY P. DORMITZER	2.00									
DIRECTOR	1.00	Х						0.	0.	0.
(11)THEODORE LUCK	2.00									
DIRECTOR	0.	Х						0.	0.	0.
(12)HONORABLE STEPHEN JOHNSON	2.00									
SECRETARY/TREASURER	1.00	Х		Х				0.	0.	0
(13)THOMAS MUNRO, MD	5.00							07.055		
VC OF STAFF/PHYSICIAN	0.	Х						27,996.	0.	0
(14)GERRIT SCHIPPER, MD	10.00									_
CHIEF OF STAFF/PHYSICIAN	0.	X						54,179.	0.	0.

JSA 7E1041 1.000

Form 990 (2017) Page **8**

Part VII Section A. Officers, Directors, 1r	(B)	, <u> </u>			C)		- 5	(D)	(E)		(F)
Name and title	Average hours per week (list any hours for Average Position (do not check more than o box, unless person is both officer and a director/trust		an	Reportable compensation from the	Reportable compensation from related organizations	an	timated nount of other pensation				
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	org and	om the anization d related anizations
15) JOE COLLINS	2.00										
DIRECTOR	0.	Х						0.	0.		0
16) E. JAMES REINSCH DIRECTOR	2.00	Х						0.	0.		C
17) P. GREGORY RAUSCH(END 9/30/17) CHAIR, FMH DEV COUNCIL	4.00	Х						0.	0.		C
18) J. FREDERICK MANNING	4.00										_
VICE CHARMAIN	2.00	Х		Х				0.	0.		C
19) PATRICIA HANBERRY	2.00							_	_		
DIRECTOR	0.	Х						0.	0.		C
20) KARYLYS KLINE	2.00							_	_		
DIRECTOR	0.	Х						0.	0.		C
21) NIKKI MOBERLY	2.00										
DIRECTOR	0.	Х						0.	0.		C
22) REV. ROGER W. WILMER, JR.	2.00										
DIRECTOR (ENDED 9/30/17)	0.	Х						0.	0.		С
23) GERALD WINNAN, MD	2.00										
CHAIRMAN	3.00	Х		Х				0.	0.		C
24) MICHELLE K. MAHAN	39.00										
SR VP AND CFO	6.00			Х				689,814.	0.		60,707
25) JOHN R. VERBUS (ENDED 8/1/17)	20.00										
SR VP AND COO	0.			Х				404,725.	0.		27,712
1b Sub-total							ightharpoons	1,825,904.	0.		74,120
c Total from continuation sheets to Part VII, S	Section A						\triangleright	5,586,457.	0.		20,032
d Total (add lines 1b and 1c)							>	7,412,361.	0.	7	94,152
2 Total number of individuals (including but not reportable compensation from the organization)		hose 103		d al	OOV	e) who	re	eceived more than	\$100,000 of		
											Yes No
3 Did the organization list any former office											X
employee on line 1a? If "Yes," complete Sched										3	X
4 For any individual listed on line 1a, is the organization and related organizations gr											v

for services rendered to the organization? *If "Yes," complete Schedule J for such person*Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual

(A) Name and business address	(B) Description of services	(C) Compensation
ATTACHMENT 5		

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ► 54

Form **990** (2017)

JSA 7E1055 1.000 Form 990 (2017) Page 8

Part VII Section A. Officers, Directors, Tr	ustees, Ke	y Em	plo	ye	es,	and F	lig	hest Compensat	ed Employees (c	ontinue	ed)	
(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	box,	unles	Pos heck ss pe	rson	e that or trust Highest compensated employee	an	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	com fr org an	(F) stimated nount of other pensatio om the anization d related anization	f on n d
(26) MANUEL A. CASIANO	14.00								_			
SVP POPULATION HEALTH	26.00				Х			477,108.	0.		49,4	23.
(27) CHERYL L. CIOFFI	36.00											
SVP COO AND CNO	4.00				Х			389,479.	0.		62,5	34.
(28) HANNAH R. JACOBS	33.00							000 570				
VP FINANCE	7.00				Х			232,678.	0.		11,9	94.
(29) RACHEL I. MANDEL (ENDED 10/10/	40.00											
VP MEDICAL AFFAIRS	0.				Х			272,186.	0.		13,9	98.
(30) CRAIG F. ROSENDALE	24.00											
VP COMPLIANCE	16.00				Х			234,455.	0.		26,9	80.
(31) DONALD R. SCHILLING	6.00							0.51 0.04				
VP AMBULATORY SERVICES	34.00				Х			261,234.	0.		20,2	14.
(32) JENNIFER G. TEETER	16.00											
VP CLINICAL INTEGRATION	24.00				Х			265,918.	0.		28,2	44.
(33) JIM R. WILLIAMS (ENDED 1/2/18)	20.00											
SVP POPULATION HEALTH	20.00				Х			313,452.	0.		29,6	06.
(34) HEATHER R KIRBY	40.00											
VP INTEGRATED CARE DELIVERY	0.				Х			187,426.	0.		22,2	46.
(35) MARY D. BARTON (BEG 7/17/17)	40.00											
VP-BUSINESS DEVELOP. & STRAT.	0.				Х			105,360.	0.		2,9	909.
(36) MICHAEL G MCLANE JR	40.00											
AVP SUPPORT SVCS	0.				Х			186,323.	0.		24,9	03.
to Sub-total c Total from continuation sheets to Part VII, Section (add lines 1b and 1c) Total number of individuals (including but not	<u> </u>						▶ re	eceived more than	\$100,000 of			
reportable compensation from the organizatio						,						
 3 Did the organization list any former office employee on line 1a? If "Yes," complete Sched 4 For any individual listed on line 1a, is the organization and related organizations gr 	<i>lule J for suc</i> sum of rep	ch ind ortab	ividu Ie c	<i>ual</i> com	 pen	sation	 n ai	nd other compens	sation from the	3	Yes	No X
individual								•		4	Х	
										•		

3	Did the organization list any former officer, director, or trustee, key employee, or highest compensated			
	employee on line 1a? If "Yes," complete Schedule J for such individual	3		Х
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	individual	4	Х	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual			
	for services rendered to the organization? If "Yes," complete Schedule J for such person	5		X

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

Form **990** (2017)

JSA 7E1055 1.000

(A)	(B)			(C				(D)	(E)		(F)
Name and title	Average hours per week (list any hours for related organizations below dotted line)	box,	ot ch unles:	Positieck r s per a di	tion more	e than or a both truster is both a bor/truster Highest compensated employee	an	Reportable compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W-2/1099-MISC)	Est amo comp fro orga and	timated count of other censation the anization in related anizations
			W			ted					
7) ROBIN R ROSE	40.00										
VP DEVELOPMENT	0.				Х			170,751.	0.		18,8
8) DIANE M. MCFARLAND	40.00								_		_
VP PT CARE SVCS (BEG 5/30/17)	0.				Х			108,224.	0.		8
9) MARK S. SOBERMAN	40.00							454 050			0.1.1
PHYSICIAN	0.			\perp		Х		451,350.	0.		31,1
0) DUSTIN M. SIMONSON	40.00							015 5-	_		0 T =
ONCOLOGY MEDICAL PHYSICIST	0.			_		Х		210,871.	0.		27,6
1) JAMES BLAKE TRUMBLE	40.00								_		a = -
MEDICAL DIRECTOR	0.					Х		236,646.	0.		27,0
2) EMMANUEL FRU WANKI	60.00							100 016			
RN PER DIEM	0.					Х		189,816.	0.		17,2
3) CARLOS T GRAVERAN DIRECTOR OF HOSPICE	40.00					X		198,641.	0.		15,7
1b Sub-total	Section A						> >				
Total number of individuals (including but not reportable compensation from the organization)	limited to t		isted				re	ceived more than	\$100,000 of		
reperiable compensation from the erganization			·								Yes
3 Did the organization list any former officemployee on line 1a? If "Yes," complete Sched										3	
For any individual listed on line 1a, is the organization and related organizations grandividual	eater than	\$15	0,00	00?	lf	"Yes,	"(complete Schedu	le J for such	4	X
Did any person listed on line 1a receive or for services rendered to the organization? If "	accrue co	mpen	satic	n fi	rom	any	uni	related organization	on or individual	5	
Section B. Independent Contractors											

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ►

Part VIII St	atement o	f Revenue
--------------	-----------	-----------

		Check if Schedule O co	ontains a respor	nse or note to any	/ line in this Part VII	<u> </u>		
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
nts	1a	Federated campaigns	1a					
Contributions, Gifts, Grants and Other Similar Amounts	b	Membership dues						
ts, (С	Fundraising events	1c					
اقاقا	d	Related organizations	1d					
Sir.	е	Government grants (contribu	ıtions) 1e					
e liti	f	All other contributions, gifts,	grants,					
를		and similar amounts not included	d above . 1f	4,531,422.				
and	g	Noncash contributions included		801,985.				
	<u>h</u>	Total. Add lines 1a-1f			4,531,422.			
eun				Business Code	006 607 004	006 607 004		
Rev	2a	INPATIENT REVENUE		624110	206,687,984.	206,687,984.		
9	b	OUTPATIENT REVENUE		621410	150,289,014.	150,289,014.	20 610	
ervi	C	GROUP PURCHASING PREMIER ALL OTHER PROGRAM SERVICE	PEVENITE	525990 900099	93,997.	64,379. 3,971,805.	29,618.	
υS	d	ADD OTHER PROGRAM SERVICE	- VEAENGE	300033	3,9/1,805.	3,311,805.		
grar	e	All -46						
Program Service Revenue	t g	All other program service rev Total. Add lines 2a-2f			361,042,800.			1
_	3		cluding divider		, , , , , , , , , , , , , , , , , , , ,			
	-	and other similar amounts).	ŭ		3,523,432.		-129,643.	3,653,075
	4	Income from investment of		. г	0.			
	5	Royalties			0.			
			(i) Real	(ii) Personal				
	6a	Gross rents	786,492.					
	b	Less: rental expenses						
	С	Rental income or (loss)	786,492.					
	d	Net rental income or (loss).			786,492.			786,492.
	7a	Gross amount from sales of	(i) Securities	(ii) Other				
		assets other than inventory	33,602,800.	12,337.				
	b	Less: cost or other basis						
		and sales expenses	27,491,403.					
	С	Gain or (loss)	6,111,397.	12,337.				
	d	Net gain or (loss)			6,123,734.			6,123,734.
e l	8a	Gross income from fundra	aising					
Other Revenue		events (not including \$						
Re		of contributions reported on						
her		See Part IV, line 18						
ŏ		Less: direct expenses			0			
	С	Net income or (loss) from fu	_		0.			
	9a	Gross income from gaming See Part IV, line 19	а					
	b	Less: direct expenses						
	C	Net income or (loss) from g	_		0.			
	10a	Gross sales of invent returns and allowances	a					
	b c	Less: cost of goods sold Net income or (loss) from sa	les of inventory		0.			
ŀ		Miscellaneous Revenu		Business Code	U.			
	44:	CAFETERIA REVENUE	: -	722511	1,146,289.	1,146,289.		
	11a	MT. AIRY LLC MGMT. FEE		541610	56,402.	56,402.		
	b	LOSSES INTEREST RATE SWAI		900099	-1,584,225.	50,402.		-1,584,225.
	Q C				_,,			
	d e	All other revenue Total. Add lines 11a-11d		_	-381,534.			
	12	Total revenue. See instruction			375,626,346.	362,215,873.	-100,025.	8,979,076.
JSA				· · · · · ·	<u> </u>	<u> </u>		Form 990 (2017)

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

	not include amounts reported on lines 6b, 7b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
	Grants and other assistance to domestic organizations		ps	goneral oxponees	G.,pc.,ioco
-	and domestic governments. See Part IV, line 21	50,000.	50,000.		
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22	0.			
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16	0.			
	Benefits paid to or for members	0.			
5	Compensation of current officers, directors, trustees, and key employees	6,691,228.	599,628.	6,091,600.	
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and	_			
	persons described in section 4958(c)(3)(B)	0.			
7	Other salaries and wages	114,778,181.	106,633,637.	7,950,296.	194,248.
8	Pension plan accruals and contributions (include	10 006 574	0 074 025	005 000	16 425
	section 401(k) and 403(b) employer contributions)	10,086,574.	9,074,235.	995,902.	16,437.
	Other employee benefits	13,515,624.	12,135,827.	1,357,698.	22,099. 13,684.
	Payroll taxes	8,705,147.	7,916,967.	774,496.	13,084.
	Fees for services (non-employees):	1,985,677.		1,958,677.	27,000.
	Management	714,818.		714,818.	27,000.
	Legal	447,316.		447,316.	
	Accounting	25,925.		25,925.	
	Lobbying	54,000.		23,723.	54,000.
	Professional fundraising services. See Part IV, line 17. Investment management fees	358,744.		358,744.	31,0001
		,		,	
9	Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.) ATCH 6	80,239,042.	68,399,882.	11,744,538.	94,622.
12	Advertising and promotion	1,705,228.	18,767.	1,508,331.	178,130.
	Office expenses	6,936,913.	5,048,927.	1,848,634.	39,352.
	Information technology	6,542,034.	6,201,636.	340,398.	
	Royalties	0.			
16	Occupancy	5,344,167.	5,216,706.	127,461.	
	Travel	149,203.	93,287.	51,556.	4,360.
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	0.			
19	Conferences, conventions, and meetings	206,042.	128,825.	71,197.	6,020.
	Interest	5,223,974.	4,894,864.	318,662.	10,448.
	Payments to affiliates	0.	17 100 021	6 022 012	16 610
	Depreciation, depletion, and amortization	24,141,656. 2,641,258.	17,192,031.	6,933,013. 2,625,845.	16,612.
	Insurance	2,041,250.	15,415.	2,025,045.	
24	Other expenses. Itemize expenses not covered				
	above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column				
	(A) amount, list line 24e expenses on Schedule O.)				
_	SUPPLIES AND COGS	53,885,841.	53,433,433.	428,149.	24,259.
		33,003,011.	00,100,100	120,110.	21,237.
	All other expenses				
	Total functional expenses. Add lines 1 through 24e	344,428,592.	297,054,065.	46,673,256.	701,271.
	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and				
	fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)	0.			

JSA 7E1052 1.000

Form 990 (2017) Page **11**

Part X Balance Sheet

	Check if Schedule O contains a response or note to any line in this Part X						
		·		(A)		(B)	
	ı				Beginning of year	_	End of year
	1	Cash - non-interest-bearing			23,522,122.	1	
	2	Savings and temporary cash investments	6,095,227.	2	30,245,309.		
	3	Pledges and grants receivable, net	47,226,337.	3	5,540,611. 45,496,416.		
	4	Accounts receivable, net			47,220,337.	4	45,496,416.
	5	Loans and other receivables from current and to		· · · · · · · · · · · · · · · · · · ·			
		trustees, key employees, and highest co			0.	_	0.
	6	Complete Part II of Schedule L Loans and other receivables from other disqualified pers	one (a	s defined under section	0.	5	0.
	"	4958(f)(1)), persons described in section 4958(c)(3)(B).	, and	contributing employers			
		and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary			0.		0.
ts	_		organizations (see instructions). Complete Part II of Schedule L			6	0.
Assets	7	Notes and loans receivable, net			0. 5,748,998.	7	4,991,906.
Ř	8	Inventories for sale or use			2,778,143.	8	2,345,944.
	9	Prepaid expenses and deferred charges			2,770,143.	9	2,345,944.
	10 a	Land, buildings, and equipment: cost or	40-	549,529,172.			
			10a		239,391,387.	40-	228,553,048.
		Less: accumulated depreciation			137,936,563.		148,266,422.
	11	Investments - publicly traded securities			137,930,303.	11	0.
	12 13	Investments - other securities. See Part IV, line 11			80,583,787.	12 13	94,343,358.
	14	Investments - program-related. See Part IV, line 11		Г	0.	14	0.
	15	Intangible assets Other assets See Part IV line 11	9,276,991.	15	11,768,525.		
	16	Other assets. See Part IV, line 11 Total assets. Add lines 1 through 15 (must equal			552,559,555.	16	571,551,539.
_	17	Accounts payable and accrued expenses			49,129,658.	17	45,919,788.
	18	Grants payable	0.	18	0.		
	19	Deferred revenue			0.	19	0.
	20	Tax-exempt bond liabilities			184,204,092.	20	177,594,683.
	21	Escrow or custodial account liability. Complete Pa	art IV	of Schedule D	0.	21	0.
S	22	Loans and other payables to current and for					
Liabilities		trustees, key employees, highest compen					
abi		disqualified persons. Complete Part II of Schedule	L		0.	22	0.
=	23	Secured mortgages and notes payable to unrelate			0.	23	0.
	24	Unsecured notes and loans payable to unrelated	third p	parties	0.	24	0.
	25	Other liabilities (including federal income tax,	payal	oles to related third			
		parties, and other liabilities not included on lines		· .			
		of Schedule D			56,943,927.	25	43,907,806.
_	26	Total liabilities. Add lines 17 through 25			290,277,677.	26	267,422,277.
es		Organizations that follow SFAS 117 (ASC 958), complete lines 27 through 29, and lines 33 and		k here ► X and			
auc	27	Unrestricted net assets			253,759,101.	27	295,861,898.
3ag	28	Temporarily restricted net assets			7,546,600.	28	7,291,187.
β	29	Permanently restricted net assets			976,177.	29	976,177.
Net Assets or Fund Balances		Organizations that do not follow SFAS 117 (ASC 958) complete lines 30 through 34.	, ched	ck here and			
ts c	30	Capital stock or trust principal, or current funds				30	
se	31	Paid-in or capital surplus, or land, building, or equ				31	
As	32	Retained earnings, endowment, accumulated inco				32	
Net	33	Total net assets or fund balances	-,	• • • •	262,281,878.	33	304,129,262.
_	34	Total liabilities and net assets/fund balances			552,559,555.	34	571,551,539.
							5 000 (224 7)

Form 990 (2017) Page **12**

Part	XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					X
1	Total revenue (must equal Part VIII, column (A), line 12)	1		375,6		
2						
3	Revenue less expenses. Subtract line 2 from line 1	3		31,1		
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	2	262,2		
5	Net unrealized gains (losses) on investments	5		-1,1	04,5	47.
6	Donated services and use of facilities	6				0.
7	Investment expenses	7				0.
8	Prior period adjustments	8				0.
9	Other changes in net assets or fund balances (explain in Schedule O)	9		11,7	54,1	77.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line					
	33, column (B))	10	3	304,1	29,2	62.
Part						
	Check if Schedule O contains a response or note to any line in this Part XII					
					Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," e	xplair	ı in			
	Schedule O.					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?.			2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were com-	piled	or			
	reviewed on a separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audi	ted o	n a			
	separate basis, consolidated basis, or both:					
	Separate basis X Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for or	oversi	ight			
	of the audit, review, or compilation of its financial statements and selection of an independent acc	ounta	ant?	2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, e	xplair	n in			
	Schedule O.					
3 a	As a result of a federal award, was the organization required to undergo an audit or audits as see	t forth	n in			
	the Single Audit Act and OMB Circular A-133?			3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not und	_	the			
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such au	dits.		3b		

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Employer identification number

Department of the Treasury Internal Revenue Service Name of the organization

FRE	DEF	RICK MEMORIAL HOSPIT	AL, INC				52-05916	12
Pa	τl	Reason for Public Cha	rity Status (All o	organizations must o	omplet	e this pa	art.) See instructions	i.
The	orga	anization is not a private fou	ndation because it	is: (For lines 1 through	gh 12, ch	eck only	one box.)	
1	A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).							
2		A school described in secti	on 170(b)(1)(A)(ii)	. (Attach Schedule E	(Form 99	90 or 990)-EZ).)	
3	X	A hospital or a cooperative	hospital service o	rganization described	in sectio	n 170(b)	(1)(A)(iii).	
4		A medical research organiz	ation operated in	conjunction with a hos	spital de	scribed ir	section 170(b)(1)(A)	(iii). Enter the
		hospital's name, city, and st	tate:					
5		An organization operated to	for the benefit of	a college or universit	y owned	d or ope	rated by a governme	ental unit described in
		section 170(b)(1)(A)(iv). (C	Complete Part II.)					
6		A federal, state, or local go	vernment or gove	rnmental unit describe	d in sect	ion 170(b)(1)(A)(v).	
7		An organization that norma	ally receives a sub	ostantial part of its su	pport fro	om a go	vernmental unit or fro	om the general public
	_	described in section 170(b)		-				
8		A community trust describe	ed in section 170(b	o)(1)(A)(vi). (Complete	Part II.)			
9		An agricultural research org	ganization describe	ed in section 170(b)(1)(A)(ix)	operated	I in conjunction with a	land-grant college
		or university or a non-land-	grant college of ag	griculture (see instruct	ions). Ei	nter the i	name, city, and state o	f the college or
		university:						
10		An organization that norma receipts from activities rela support from gross investmacquired by the organization	ted to its exempt f nent income and u n after June 30, 19	functions - subject to on the state of the subject to one of the s	certain e able incc (a)(2). (0	exception ome (less Complete	s, and (2) no more tha s section 511 tax) from Part III.)	n 331/3 %of its
11	Щ	An organization organized	•	•	•		` ' ' '	
12		An organization organized	•	•				
		of one or more publicly su	· ·					
		Check the box in lines 12a t	=			_	•	_
а		☐ Type I. A supporting organization.	•	•	•		• , ,	
		the supported organization	• , •	• • • • • • • • • • • • • • • • • • • •		ajority of	the directors or truste	es of the
_		supporting organization.	•	•				
b		Type II. A supporting org	•					
		control or management of			the sam	e persor	is that control or man	age the supported
		organization(s). You must	•					
С	L	Type III functionally integ	•				•	ily integrated with,
لہ		its supported organization		-				tod organization(s)
d		Type III non-functionally that is not functionally into			-			
		requirement (see instruct						a an alterniveness
е		Check this box if the orga	•	•				II Type III
·	_	functionally integrated, or					• • • • • • • • • • • • • • • • • • • •	ii, Type iii
f	En	ter the number of supported		· ·	porting	organizat		
g		ovide the following information	_					
	(i) N	ame of supported organization	(ii) EIN	(iii) Type of organization	(iv) Is the	organization	(v) Amount of monetary	(vi) Amount of
				(described on lines 1-10 above (see instructions))		ur governing ment?	support (see	other support (see instructions)
				above (see instructions))	Yes	No	instructions)	instructions)
/A\								
(A)								
(B)								
(-)								
(C)								
/								
(D)								
(E)								
Tota	ıl							

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2017

Page 2 Schedule A (Form 990 or 990-EZ) 2017

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning in) (a) 2013 (b) 2014 (c) 2015 (d) 2016 (e) 2017 (f) Total Gifts, contributions, grants. membership fees received. (Do not include any "unusual grants.") Tax revenues levied organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 3 The portion of total contributions by each person (other governmental unit publicly or supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 from line 4 Section B. Total Support Calendar year (or fiscal year beginning in) (a) 2013 (b) 2014 (c) 2015 (d) 2016 (e) 2017 (f) Total Amounts from line 4 Gross income from interest, dividends. payments received on securities loans. royalties, and income from similar sources Net income from unrelated business activities, whether or not the business 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) 11 Total support. Add lines 7 through 10 . . 12 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here..... Section C. Computation of Public Support Percentage % Public support percentage for 2017 (line 6, column (f) divided by line 11, column (f)). % 16a 331/3% support test - 2017. If the organization did not check the box on line 13, and line 14 is 331/3% or more, check this b 331/3% support test - 2016. If the organization did not check a box on line 13 or 16a, and line 15 is 331/3% or more, check 17a 10%-facts-and-circumstances test - 2017. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported b 10%-facts-and-circumstances test - 2016. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here.

97970M K182 V 17-7.10 PAGE 18

Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Schedule A (Form 990 or 990-EZ) 2017 Page 3

Support Schedule for Organizations Described in Section 509(a)(2) Part III

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and 3		1				
. u	received from disqualified persons						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
_	, i						
8 8	Add lines 7a and 7b						
0	line 6.)						
Sec	tion B. Total Support						
	ndar year (or fiscal year beginning in)	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
_		(4) 20:0	(3) 20	(0) 20 10	(4) 20.0	(0) 20	(1) 10101
9 10 a	Amounts from line 6. Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources.						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets						
	(Explain in Part VI.)		1				
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First five years. If the Form 990 is f	_					
	organization, check this box and stop here						
Sec	tion C. Computation of Public Sup						
15	Public support percentage for 2017 (line 8,					15	%_
16	Public support percentage from 2016 Sche					16	%
Sec	tion D. Computation of Investmen						
17	Investment income percentage for 2017 (lin					17	%
18	Investment income percentage from 2016	Schedule A, Part	III, line 17			18	%
19 a	331/3% support tests - 2017. If the org	ganization did n	ot check the box	c on line 14, and	d line 15 is moi	re than 331/3%,	and line
	17 is not more than 331/3%, check th	is box and sto	p here. The org	anization qualifie	s as a publicly	supported organ	ization . >
b	331/3% support tests - 2016. If the orga	inization did not	check a box on	line 14 or line 19	9a, and line 16 i	s more than 331/	3 %, and
	line 18 is not more than 331/3 %, check	this box and s	top here. The or	ganization qualifi	es as a publicly	supported organ	ization >
20	Private foundation. If the organization			-			. —

Schedule A (Form 990 or 990-EZ) 2017 Page **4**

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10 a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
 - Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	NO
g Dy			
	1		
ıs ed			
	2		
er	3a		
id ie			
	3b		
3)	3с		
If	4a		
ın on			
	4b		
n ed 3)			
	4c		
s," N n; on			
•	5a		
ly			
	5b		
	5c		
o d or			
	6		
or h			
_	7		
?	8		
e ed			
	9a		
h	9b		
fit	9c		
n d			
to	10a		
	10b		

Schedule A (Form 990 or 990-EZ) 2017

Schedule A (Form 990 or 990-EZ) 2017 Page **5**

Part	IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
С	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
Secti	on B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
•	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part			
	VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Secti	on C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
<u> </u>	the supported organization(s).	1		
Secti	on D. All Type III Supporting Organizations			
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the		Yes	No
•	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior			
	tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of			
	the organization's governing documents in effect on the date of notification, to the extent not previously provided?			
_		1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).			
_		2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Secti	on E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see ins	tructi	ons)	
a	The organization satisfied the Activities Test. Complete line 2 below.		0110).	
b	The organization is the parent of each of its supported organizations. <i>Complete line 3 below.</i>			
С	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see	instruc	ctions).	
		1	Yes	
2	Activities Test. Answer (a) and (b) below.			
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
h				
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. <i>Answer (a) and (b) below.</i>			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? Provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

Schedule A (Form 990 or 990-EZ) 2017 Page 6

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organ	nization	S	
1 Check here if the organization satisfied the Integral Part Test as a qualifying	g trust or	n Nov. 20, 1970 (expla	in in Part VI). See
instructions. All other Type III non-functionally integrated supporting organization	zations r	nust complete Sectio	ns A through E.
Section A - Adjusted Net Income	(A) Prior Year	(B) Current Year	
		(A) I Hol Teal	(optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3.	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or			
collection of gross income or for management, conservation, or			
maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4).	8		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year
Section B - William Asset Amount		(A) FIIOI Teal	(optional)
1 Aggregate fair market value of all non-exempt-use assets (see			
instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other			
factors (explain in detail in Part VI):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d.	3		
4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by .035.	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1.	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3.	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6		
7 Check here if the current year is the organization's first as a non-functionall		ted Type III cupporting	n organization (coo
instructions).	ymtegra	irea Type iii supportini	y organization (See
instructions).			

Schedule A (Form 990 or 990-EZ) 2017

7E1231 2.000 97970M K182 V 17-7.10

Page 7 Schedule A (Form 990 or 990-EZ) 2017 Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Secti	on D - Distributions	Current Year		
1	Amounts paid to supported organizations to accomplish ex			
2	Amounts paid to perform activity that directly furthers exer	npt purposes of support	ed	
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpo	ses of supported organiz	zations	
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in Part VI). See instructions.			
7	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to which	the organization is resp	onsive	
	(provide details in Part VI). See instructions.			
9	Distributable amount for 2017 from Section C, line 6			
10	Line 8 amount divided by Line 9 amount			
;	Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2017	(iii) Distributable Amount for 2017
1	Distributable amount for 2017 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2017			
	(reasonable cause required-explain in Part VI). See			
	instructions.			
3	Excess distributions carryover, if any, to 2017			
а				
b	From 2013			
С	From 2014			
d	From 2015			
е	From 2016			
f	Total of lines 3a through e			
<u>g</u>	Applied to underdistributions of prior years			
<u>h</u>	Applied to 2017 distributable amount			
<u>i</u>	Carryover from 2012 not applied (see instructions)			
	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2017 from			
	Section D, line 7: \$			
<u>а</u>	Applied to underdistributions of prior years			
b	Applied to 2017 distributable amount			
С	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2017, if any. Subtract lines 3g and 4a from line 2. For result			
6	greater than zero, explain in Part VI . See instructions. Remaining underdistributions for 2017. Subtract lines 3h			
6	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2018. Add lines 3j			
•	and 4c.			
8	Breakdown of line 7:			
a	Excess from 2013			
b	Excess from 2014			
C	Excess from 2015			
d	Excess from 2016			
е	Excess from 2017			

Schedule A (Form 990 or 990-EZ) 2017

7E1232 1.000 97970M K182 V 17-7.10 PAGE 23

Schedule A (Form 990 or 990-EZ) 2017 Page 8

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Schedule A (Form 990 or 990-EZ) 2017

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF. ► Go to www.irs.gov/Form990 for the latest information. OMB No. 1545-0047

2017

Employer identification number Name of the organization FREDERICK MEMORIAL HOSPITAL, INC 52-0591612 Organization type (check one): Filers of: Section: X $501(c)(^3$ Form 990 or 990-EZ) (enter number) organization 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. **Special Rules** For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3 % support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2017)

(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
1 -		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Part I	eded.		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8		\$\$10,025.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
10		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
11		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
12		\$ 7,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copie	s of Part I if additional space is ne	eeded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
13		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
14		\$ 20,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
15		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
16		\$ 904,365.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
17		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
18		\$\$, 5,100.	Person Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copie	-	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
19		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
21		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
22		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
23		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
24		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copie	s of Part I if additional space is ne	eeded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
25		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
26		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
27		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
28		\$ 5,170.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
29		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
30		\$6,500.	Person Payroll Noncash (Complete Part II for noncash contributions.)

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
31		\$ \$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
32		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
33		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
34		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
35		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
36		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies of	of Part I if additional space is ne	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
37		\$5,030.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
38		\$10,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
39		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
40		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
41		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
42		\$5,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copie	s of Part I if additional space is no	eeded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
43		\$ 21,744.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
44		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
45		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
46		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
47		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
48		\$10,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
49		\$ \$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
50		\$\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
51		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
52		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
53		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
54		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copies	of Part I if additional space is ne	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
55		\$12,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
56		\$15,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
57		\$8,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
58		\$6,500.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
59		\$15,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
60		\$ 40,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copie	es of Part I if additional space is ne	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
61		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
62		\$\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
63		\$\$.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
64		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
65		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
66		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copie	es of Part I if additional space is ne	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
67		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
68		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
69		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
70		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
71		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
72		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Part I	Contributors (see instructions). Use duplicate copie	es of Part I if additional space is n	eeded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
73		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization FREDERICK MEMORIAL HOSPITAL, INC

Employer identification number 52-0591612

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
2	120 SHARES MICROSOFT	_	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
7	100 SHARES MC @ \$154.47 150 SHARES NESTLE @ \$87.14 196 SHARES NIKE @ \$60.63	_	
		\$\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
22	66 SHARES PNC FINL SVCS GROUP	_	
			02/28/2018
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
27	750 SHS AT&T 150 SHS APPLE; 500 SHS CVS; 300 SHS CONOCOPHILLOPS; 600 SHS DOMINION ENERGY; 600 SHS WALT DISNEY;	_	
	300 SHS DOW CHEMICAL; VARIOUS OTHER SHS	\$687,524.	07/30/2017
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	50 SHARES STRIKER 100 SHS ROYAL BK CDA MONTEAL QEC	_	
			VAR
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
_54	129 SHARES SUN LIFE	_	
			11/20/2017

97970M K182 V 17-7.10 PAGE 39

Name of organization FREDERICK MEMORIAL HOSPITAL, INC

Employer identification number 52-0591612

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
62	100 SHARES IBM	_	
		\$\$	12/30/2017
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
_73	880 SHARES FIRST UTD CORP		
		\$\$5,198.	12/30/2017
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		_	
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		-	
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		_	
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		-	
		\ \$	

97970M K182

Name of o	organization FREDERICK MEMORIAL HOSP	ITAL, INC		Employer identification number				
				52-0591612				
Part III	Exclusively religious, charitable, etc., (10) that total more than \$1,000 for the following line entry. For organization contributions of \$1,000 or less for the Use duplicate copies of Part III if additional additional contributions.	he year from any ons completing Part year. (Enter this inf	one contributor. Co III, enter the total of formation once. Se	omplete columns (a) through (e) and f exclusively religious, charitable, etc.				
(a) No. from Part I	(b) Purpose of gift	(c) Use		(d) Description of how gift is held				
		(e) Transfe	er of gift					
	Transferee's name, address, and	I ZIP + 4	Relations	ship of transferor to transferee				
(a) No. from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held				
		(e) Transfe	er of aift					
		(1)	3					
	Transferee's name, address, and	I ZIP + 4	Relations	ship of transferor to transferee				
	-							
	-							
(a) No. from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held				
		(e) Transfe	er of gift					
	Transferee's name, address, and	I ZIP + 4	Relationship of transferor to transferee					
(a) No. from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held				
	(e) Transfer of gift							
	Transferee's name, address, and	I ZIP + 4	Relations	ship of transferor to transferee				
		I						

Schedule B (Form 990, 990-EZ, or 990-PF) (2017)

SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Complete if the organization is described below. ► Go to www.irs.gov/Form990 for instructions and the latest information.

► Attach to Form 990 or Form 990-EZ. **Open to Public** Inspection

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.

•	Section 30 f(c)(3) organizations	that have NOT filed Form 3700 (electi	on under section so r(n))). Complete Fart II-b. Do no	n complete ran II-A.
Tax)	(see separate instructions), ther		Tax) (see separate in	nstructions) or Form 990-I	EZ, Part V, line 35c (Prox
	Section 501(c)(4), (5), or (6) orga	anizations: Complete Part III.			
	e of organization			' '	ntification number
	DERICK MEMORIAL HOSP			52-059	
Pai	•	organization is exempt under			
1	•	organization's direct and indirect p	political campaign a	ctivities in Part IV. (see ir	nstructions for
	definition of "political campa				
2		xpenditures (see instructions)			
3	Volunteer hours for political	campaign activities (see instruction	ns)		
Par		organization is exempt under			
1	Enter the amount of any exc	ise tax incurred by the organizatio	n under section 495	5 ▶ \$	
2		ise tax incurred by organization m			
3		a section 4955 tax, did it file Form			
4a	Was a correction made?				Yes No
b	If "Yes," describe in Part IV.				
Par	rt I-C Complete if the c	organization is exempt under	section 501(c), ex	cept section 501(c)(3	3).
1		xpended by the filing organization			
2		ng organization's funds contributedes			
3		enditures. Add lines 1 and 2. En			
4 5	Did the filing organization file Enter the names, addresses organization made payment the amount of political cont	e Form 1120-POL for this year? and employer identification numbs. For each organization listed, enributions received that were promed or a political action committee (per (EIN) of all section ter the amount paid aptly and directly de	on 527 political organized from the filing organized livered to a separate po	ations to which the filing zation's funds. Also ente olitical organization, sucl
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0
(1)					
(2)					
(3)					
(4)			_		
(5)					
(6)					

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2017

P	art II-A	Complete if the org	anizati	on is exen	npt under section	n 501(c)(3) and	filed Form 5768 (ele	ction under		
A	Check ▶ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).									
В	Check ▶	if the filing organiz	ation ch	ecked box A	and "limited contro	ol" provisions app	ly.			
		Limits (The term "expendite		ying Expendence)	(a) Filing organization's totals	(b) Affiliated group totals		
1a Total lobbying expenditures to influence public opinion (grass roots lobbying)										
	If the am	ount on line 1e, column (a	or (b) is:	The lobbying	g nontaxable amount	is:				
		\$500,000			amount on line 1e.					
	Over \$50	0,000 but not over \$1,000	,000	\$100,000 pl	us 15% of the excess	over \$500,000.				
	Over \$1,0	000,000 but not over \$1,50	00,000	\$175,000 pl	us 10% of the excess	over \$1,000,000.				
	Over \$1,5	500,000 but not over \$17,0	000,000	\$225,000 pl	us 5% of the excess of	over \$1,500,000.				
	Over \$17	,000,000		\$1,000,000						
	h Subtract Subtract If there reporting	ots nontaxable amount in line 1g from line 1a. If in line 1f from line 1c. If z is an amount other the greation 4911 tax for the come organizations that	zero or le zero or le an zero nis year?	ess, enter -0 ss, enter -0- on either I	ine 1h or line 1i, o	did the organizar		Yes No		
	()	oo o. gaaooa			te instructions for I					
			Lobb	ying Exper	nditures During 4-Ye	ear Averaging Pe	riod			
		ar year (or fiscal year peginning in)	(a)	2014	(b) 2015	(c) 2016	(d) 2017	(e) Total		
2	a Lobbying	nontaxable amount								
		ceiling amount line 2a, column (e))								
_	Total lobb	oying expenditures								
_	d Grassroo	ts nontaxable amount								
_		ts ceiling amount line 2d, column (e))								
1	Grassroo	ts lobbying expenditures								

Schedule C (Form 990 or 990-EZ) 2017

7E1265 1.000 97970M K182 V 17-7.10 PAGE 43

	FREDERICK MEMORIAL HOSPITAL, INC		52	-0591612		_
	t II-B Complete if the organization is exempt under section 501(c)(3) and has NO (election under section 501(h)).	T filed	d For	m 5768	F	Page 3
	and "Van" represent an lines to through the below provide in Part IV a detailed	(a	1)	(b)	
	each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed cription of the lobbying activity.	Yes	No	Amo	unt	
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:					
а	Volunteers?		Х			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?.		X			
С	Media advertisements?		Х			
d	Mailings to members, legislators, or the public?		Х			
е	Publications, or published or broadcast statements?		Х			
f	Grants to other organizations for lobbying purposes?		Х			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		Х			
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Х			
i	Other activities?	X				,925
j	Total. Add lines 1c through 1i				25,	,925
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		X			
b	If "Yes," enter the amount of any tax incurred under section 4912					
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Pai	**Complete if the organization is exempt under section 501(c)(4), section 501 501(c)(6).	(c)(5)	, or s	ection		
					Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?			1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2		
3	Did the organization agree to carry over lobbying and political campaign activity expenditures fro	m the	prior	year? 3		

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," OR (b) Part III-A, line 3, is answered "Yes."

1	Dues, assessments and similar amounts from members	11	
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of		
	political expenses for which the section 527(f) tax was paid).		
а	Current year	_2a	
	Carryover from last year		
	Total		
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues		
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the		
	excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying		
	· · · · · · · · · · · · · · · · · · ·	4	
	and political expenditure next year?		
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

Supplemental Information Part IV

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions); and Part II-B, line 1. Also, complete this part for any additional information.

SCHEDULE C, PART II-B, LINE 1I

EXPENSE IS A PORTION OF DUES PAID TO THE AMERICAN HOSPITAL ASSOCIATION,

MARYLAND HOSPITAL ASSOCIATION, NATIONAL HOSPICE AND PALLIATIVE CARE

ORGANIZATION AND VISITING NURSES ASSOCIATIONS OF AMERICA.

Schedule C (Form 990 or 990-EZ) 2017

Schedule C (Form 990 or 990-EZ) 2017

Part IV Supplemental Information (continued)

Schedule C (Form 990 or 990-EZ) 2017

JSA

7E1500 1.000 97970M K182 V 17-7.10 PAGE 45

SCHEDULE D (Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury ► Go to www.irs.gov/Form990 for instructions and the latest information. Internal Revenue Service Name of the organization Employer identification number FREDERICK MEMORIAL HOSPITAL, INC 52-0591612 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts 1 2 Aggregate value of contributions to (during year) 3 Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised 5 funds are the organization's property, subject to the organization's exclusive legal control? Yes Nο Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used 6 only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose Yes No **Conservation Easements.** Part II Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation 2 Held at the End of the Tax Year easement on the last day of the tax year. 2a а 2b 2c Number of conservation easements on a certified historic structure included in (a) С Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the 3 Number of states where property subject to conservation easement is located ▶ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of Yes Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 6 7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) 8 and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items. If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2017

▶ \$

following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

Page 2 Schedule D (Form 990) 2017

Par	t III Organizations Maintainir	g Collections of	Art, Historical T	reasures, o	r Other Simila	ar Assets (co	ontinu	ed)
3	Using the organization's acquisition	n, accession, and c	ther records, check	any of the f	following that a	re a significant	use	of its
	collection items (check all that appl	y):						
а	Public exhibition		d Loan o	or exchange p	rograms			
b	Scholarly research		e Other					
С	Preservation for future gener	ations						
4	Provide a description of the organ	nization's collections	and explain how t	hey further th	he organization's	s exempt purp	ose in	Part
	XIII.							
5	During the year, did the organization	n solicit or receive d	onations of art, histo	orical treasure	es, or other simila	ar		
	assets to be sold to raise funds rath	er than to be mainta	nined as part of the o	organization's	collection?	Ye	s	No
Par	t IV Escrow and Custodial Ar	rangements.						
	Complete if the organizat 990, Part X, line 21.	ion answered "Yes	s" on Form 990, Pa	art IV, line 9,	or reported an	amount on F	orm	
12	Is the organization an agent, truste	o custodian or othe	or intermediary for c	ontributions of	r other accete not			
ıa	included on Form 990, Part X?					` \ Ye		No
h	If "Yes," explain the arrangement in	Part XIII and comp	lete the following tak			ie	· _	_ 140
D	ii res, explain the arrangement ii	i i ait Aili ailu comp	nete the following tax	ле. П	Δr	mount		
С	Reginning halance			10	Al	TIOUTIL		
4	Beginning balance Additions during the year							
u	Distributions during the year							
f	Ending balance							
2a	Did the organization include an am				todial account liab	bility? Ye	•	No
	If "Yes," explain the arrangement in							⊣ ''`
Par		TT GIT AIII. OHOOK HE	ore in the explanation	nao been pro-	viada on i are zun			
· ai	Complete if the organizat	ion answered "Yes	" on Form 990. Pa	art IV. line 10).			
	Compress in the organization	(a) Current year	(b) Prior year	(c) Two years		ears back (e) Fo	ur years	back
4 -	Denimina of ween belones	976,177.	976,177.	976,1		5,177.		,177
	Beginning of year balance	7.77	,			,		,
b	Contributions							
С	Net investment earnings, gains,							
اء	and losses							
	Grants or scholarships							
е	Other expenditures for facilities							
	and programs							
	Administrative expenses	976,177.	976,177.	976,1	L77. 976	5,177.	976	,177
g	End of year balance					,		•
2 a	Provide the estimated percentage Board designated or quasi-endowm	ent >		Column (a)) ne	eiu as.			
b	Permanent endowment ▶ 100.0	000_%						
С	Temporarily restricted endowment							
	The percentages on lines 2a, 2b, a							
3a	Are there endowment funds not in	the possession of th	e organization that	are held and	administered for	the		
	organization by:						Yes	No
	(i) unrelated organizations					3a(i)	X
	(ii) related organizations					3a(ii)	X
b	If "Yes" on line 3a(ii), are the relate	ed organizations listed	d as required on Sch	edule R?		3b		
4	Describe in Part XIII the intended u							
Par	t VI Land, Buildings, and Equi Complete if the organiza	pment. tion answered "Ye	s" on Form 990 P	art IV line 1	1a See Form 9	000 Part X liı	ne 10	
	Description of property	(a) Cost or			(c) Accumulated	(d) Book		
		(invest	ment) (o	ther)	depreciation			
1a	Land			93,774.			393,7	
b	Buildings				02,516,292.	153,2		
	Leasehold improvements				14,171,335.		880,6	
d	Equipment				04,288,497.		963,5	
	Other			22,727.			522,7	
Tota	I. Add lines 1a through 1e. (Column	(d) must equal Forn	n 990, Part X, columi	n (B), line 10c.) ▶	228,	553,0)48.

Schedule D (Form 990) 2017

97970M K182 V 17-7.10 PAGE 47

Schedule D (Form 990) 2017			Page 3
Part VII Investments - Other Securities. Complete if the organization answered	l "Ves" on Form 990	Part IV line 11h See Form 990	Part X line 12
(a) Description of security or category	(b) Book value	(c) Method of valua	
(including name of security)	(4) = 55 155	Cost or end-of-year mark	
(1) Financial derivatives			
(2) Closely-held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F) (G)			
(G) (H)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII Investments - Program Related.			
Complete if the organization answered	l "Yes" on Form 990	. Part IV. line 11c. See Form 990	. Part X. line 13.
(a) Description of investment	(b) Book value	(c) Method of valua	
(-)	(0, -00	Cost or end-of-year mark	
(1) INVESTMENTS IN SUBSIDIARIES	23,863,317.	FMV	
(2) ASSETS LIMITED AS TO USE	4,466,741.	FMV	
(3) INTERCOMPANY RECEIVABLES	66,013,300.	FMV	
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.)	94,343,358.		
Part IX Other Assets. Complete if the organization answered	l "Voo" on Form 000	Dort IV line 11d See Form 000	Dort V line 15
	scription	, Fait IV, lille 11d. See Foilil 990	(b) Book value
(1)	SCHPRION		(b) book value
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) la	ine 15.)	<u></u> ▶	
Part X Other Liabilities.			
Complete if the organization answered	I "Yes" on Form 990), Part IV, line 11e or 11f. See For	m 990, Part X,
line 25.			
1. (a) Description of liability	(b) Book valu	le	
(1) Federal income taxes	0.006	5.4.0	
(2) ADVANCES FROM THIRD PARTIES (3) INTEREST RATE SWAP CONTRACT	8,026,6 6,705,5		
(4) PENSION LIABILITY	14,474,6		
(5) MALPRACTICE INSURANCE LIABILITY	3,305,0		
(6) CAPITAL LEASE OBLIGATIONS	1,992,1		
(7) OTHER LIABILITIES	9,403,5		
(8)	2,403,		
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	▶ 43,907,8	306.	

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII 7E1270 1.000 97970M K182

V 17-7.10

PAGE 48

Page 4 Schedule D (Form 990) 2017

1 Total revenue, gains, and other support per audited financial statements	
2 Amounts included on line 1 but not on Form 990, Part VIII, line 12:	
a Net unrealized gains (losses) on investments	
b Donated services and use of facilities	
c Recoveries of prior year grants	
d Other (Describe in Part XIII.)	
e Add lines 2a through 2d	
3 Subtract line 2e from line 1	
4 Amounts included on Form 990, Part VIII, line 12, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b	
a investment expenses not included on Form 550, Fait Vill, line Fb 1 1 1 1 1 1 1	
b Other (Describe in Part XIII.)	
5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	
Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.	
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	
1 Total expenses and losses per audited financial statements	
2 Amounts included on line 1 but not on Form 990, Part IX, line 25:	
a Donated services and use of facilities	
b Prior year adjustments	
c Other losses	
d Other (Describe in Part XIII.)	
e Add lines 2a through 2d	
3 Subtract line 2e from line 1	
4 Amounts included on Form 990, Part IX, line 25, but not on line 1: a Investment expenses not included on Form 990, Part VIII line 7b. 4a	
a investment expenses not included on Ferri 300, Fait Viii, line 70 1 1 1 1 1 1	
b other (Beschbe in Fartxini.)	
c Add lines 4a and 4b	
Part XIII Supplemental Information.	
Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4;	Part X, line
2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.	
INTENDED USE OF ENDOWMENT FUNDS	
SCHEDULE D, PART V, LINE 4	
TANDOLIMENTE BUNDO AND HOLD FOR HEALTH CARD ORDITAGES	
ENDOWMENT FUNDS ARE USED FOR HEALTH CARE SERVICES.	
ENDOWMENT FUNDS ARE USED FOR HEALTH CARE SERVICES.	
ENDOWMENT FUNDS ARE USED FOR HEALTH CARE SERVICES.	
ENDOWMENT FUNDS ARE USED FOR HEALTH CARE SERVICES.	
ENDOWMENT FUNDS ARE USED FOR HEALTH CARE SERVICES.	
ENDOWMENT FUNDS ARE USED FOR HEALTH CARE SERVICES.	
ENDOWMENT FUNDS ARE USED FOR HEALTH CARE SERVICES.	
ENDOWMENT FUNDS ARE USED FOR HEALTH CARE SERVICES.	
ENDOWMENT FUNDS ARE USED FOR HEALTH CARE SERVICES.	
ENDOWMENT FUNDS ARE USED FOR HEALTH CARE SERVICES.	
ENDOWMENT FUNDS ARE USED FOR HEALTH CARE SERVICES.	
ENDOWMENT FUNDS ARE USED FOR HEALTH CARE SERVICES.	
ENDOWMENT FUNDS ARE USED FOR HEALTH CARE SERVICES.	
ENDOWMENT FUNDS ARE USED FOR HEALTH CARE SERVICES.	

Part XIII Supplemental Information (continued)

Schedule D (Form 990) 2017

JSA 7E1226 1.000

97970M K182 V 17-7.10 PAGE 50

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

FREDERICK MEMORIAL HOSPITAL, INC

Employer identification number 52-0591612

Par	t I	General Information o Form 990, Part IV, line 14		Outside the U	nited States. Complete i	f the organization answer	ed "Yes" on
1	assis	rantmakers. Does the orga tance, the grantees' eligibili s or assistance?	ty for the grant	s or assistance	e, and the selection criteri	_	Yes No
2	For g	grantmakers. Describe in tance outside the United Sta	Part V the org			the use of its grants a	and other
3	Activ	ities per Region. (The follow	ving Part I. line	3 table can be	e duplicated if additional sp	ace is needed.)	
		(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of	(f) Total expenditures for and investments in the region
(1)	CENT	RAL AMERICA/CARIBBEAN	1.	0.	INVESTMENTS, PROGRAM-RE		17,431,201.
(2)	CENT	RAL AMERICA/CARIBBEAN	1.	0.	PROGRAM SERVICES	SELF INSURANCE	3,273,203.
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
3a b		o-total al from continuation	2.				20,704,404.
	she	ets to Part I					
С	Tot	als (add lines 3a and 3b)	2.				20,704,404.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

7E1274 1.000 97970M K182 V 17-7.10 PAGE 51

52-0591612

Schedule F (Form 990) 2017

1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)									
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									
(8)									
(9)									
(10)									
(11)									
(12)									
(13)									
(14)									
(15)									
(16)									
by t	the IRS, or for which the gr	nt organizations listed above t cantee or counsel has provide rganizations or entities	d a section 501(c)(3)	equivalency lette	r		.		

Schedule F (Form 990) 2017

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)
_(1)							
_(2)							
_(3)							
_(4)							
_(5)							
_(6)							
_(7)							
_(8)							
_(9)							
(10)							
<u>(11)</u>							
<u>(12)</u>							
<u>(13)</u>							
<u>(14)</u>							
(15)							
(16)							
<u>(17)</u>							
<u>(</u> 18)							

Schedule F (Form 990) 2017

Part IV Foreign Forms Page 4

I alt	1 oreign i orinis				
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	X	Yes		No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)		Yes	X	No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations (see Instructions for Form 5471)	X	Yes		No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)		Yes	X	No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)		Yes	X	No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)		Yes	X	No

Schedule F (Form 990) 2017

7E1277 1.000 97970M K182 V 17-7.10 PAGE 54

Part V

Supplemental Information Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

PROCEDURES FOR MONITORING USE OF GRANTS

PART I, LINE 2

THE HOSPITAL PROVIDES FUNDING TO A LOCAL COMMUNITY COLLEGE 501(C)(3) IN

AN EFFORT TO ENHANCE ITS ALLIED HEALTH PROGRAM. THROUGH THIS PROGRAM A

FORMAL EDUCATION FORUM IS ESTABLISHED RESULTING IN FULLY ACCREDITED

PROGRAMS THAT MEET THE HOSPITAL'S NEEDS.

7E1502 1.000 97970M K182 V 17-7.10 PAGE 55

SCHEDULE G (Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

e X Solicitation of non-government grants

X Solicitation of government grants

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury

Mail solicitations

X Internet and email solicitations

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for the latest instructions. Internal Revenue Service Name of the organization **Employer identification number** FREDERICK MEMORIAL HOSPITAL, INC 52-0591612 Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply.

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	custody	ndraiser have or control of outions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
4	DELL CNOT	Yes	No			
1 PRIDE PHILANTHROPY	DEV CNSL SRVCS		x		54,000.	
2						
3						
4						
5						
6						
7						
8						
9						
10						
10						
otal					54,000.	
3 List all states in which the org registration or licensing.	ganization is registered	or license	d to solicit	contributions or		it is exempt from
ID,						

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990 or 990-EZ) 2017

Schedule G (Form 990 or 990-EZ) 2017 Page 2

Pa	rt I					
		than \$15,000 of fundraising even gross receipts greater than \$5,00		s income on Form 990	-EZ, lines 1 and 6b.	List events with
			(a) Event #1	(b) Event #2	(c) Other events	(d) Total events (add col. (a) through
			(event type)	(event type)	(total number)	col. (c))
une	_	O				
Revenue	1	Gross receipts				
		Less: Contributions				
	3	Gross income (line 1 minus line 2)				
_	_					
	4	Cash prizes				
	5	Noncash prizes				
enses	6	Rent/facility costs				
Direct Expenses	7	Food and beverages				
Direc	8	Entertainment				
	9	Other direct expenses				
	10	Direct expense summary. Add lines 4	through 9 in column (d)			
Pa	11 rt l	Net income summary. Subtract line 19 Gaming. Complete if the organical subtract line 19	0 from line 3, column (d anization answered "Y)	rt IV line 19 or rep	orted more
		than \$15,000 on Form 990-E	Z, line 6a.			
Revenue			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Rev	1	Gross revenue				
ses	2	Cash prizes				
Expenses	3	Noncash prizes				
Direct	4	Rent/facility costs				
	5	Other direct expenses				
	6	Volunteer labor	Yes%	Yes% No	Yes% No	
	7	Direct expense summary. Add lines 2	through 5 in column (d)			
	8	Net gaming income summary. Subtra	ct line 7 from line 1, col	umn (d)	>	
	ıls	nter the state(s) in which the organizati				. Yes No
k) IT	"No," explain:				
		ere any of the organization's gaming li "Yes," explain:	icenses revoked, suspe			. Yes No

Schedule G (Form 990 or 990-EZ) 2017

Sched	Tule G (Form 990 or 990-EZ) 2017
11	Does the organization conduct gaming activities with nonmembers?
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity
	formed to administer charitable gaming?
13	Indicate the percentage of gaming activity conducted in:
а	The organization's facility
b	An outside facility
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:
	Name ▶
	Address ▶
15 a	Does the organization have a contract with a third party from whom the organization receives gaming
	revenue? Yes No
b	
С	amount of gaming revenue retained by the third party ► \$ If "Yes," enter name and address of the third party:
·	in res, enter hame and address of the tillid party.
	Name ▶
	Address ▶
16	Gaming manager information:
	Name ▶
	Gaming manager compensation ► \$
	Description of services provided ▶
	Director/officer
17	Mandatory distributions:
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to
	retain the state gaming license? Yes No
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations
	or spent in the organization's own exempt activities during the tax year \$ \$
Par	Supplemental Information. Provide the explanation required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information (see instructions).

Schedule G (Form 990 or 990-EZ) 2017

SCHEDULE H (Form 990)

Hospitals

▶ Complete if the organization answered "Yes" on Form 990, Part IV, question 20.

Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

FREDERICK MEMORIAL HOSPITAL, INC

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information. Employer identification number

52-0591612

Par	t I Financial Assis	tance and	Certain C	Other Community Bene	fits at Cost				
				•				Yes	No
12	Did the organization has	ve a financ	ial assistar	nce policy during the tax y	ear? If "No " skin to gues	etion 6a	1a	Х	
	-						1b	Х	
2				ilities, indicate which of			1.0		
_				ospital facilities during the		ж арр са с.			
	Applied uniformly				d uniformly to most hos	pital facilities			
	Generally tailored	•		• • • • • • • • • • • • • • • • • • • •	·	•			
3	•		•	l assistance eligibility cri	teria that applied to th	e largest number of			
	the organization's patier	nts during t	he tax year			_			
а				Guidelines (FPG) as a fac				v	
	free care? If "Yes," indi-		of the fol	llowing was the FPG famOther	illy income limit for eli _ %	gibility for free care:	3a	X	
b	Did the organization u	use FPG as	s a factor	in determining eligibilit	y for providing <i>disco</i> u	unted care? If "Yes,"			
				<u>/ in</u> come limit <u>for eligibilit</u>			3b	Х	
	200% 250	0% X	300%	350% 400%	Other	%			
С	If the organization use	d factors o	ther than	FPG in determining eligi	bility, describe in Part	VI the criteria used			
				nted care. Include in the					
	an asset test or other	r threshold	d, regardle	ess of income, as a fa	ctor in determining e	ligibility for free or			
	discounted care.								
4				olicy that applied to the					
	tax year provide for free	or discoun	ted care to	the "medically indigent"?			4	Х	
5a	Did the organization budge	et amounts f	or free or di	scounted care provided und	er its financial assistance po	olicy during the tax year?	5a	Х	
b	If "Yes," did the organiz	ation's fina	ncial assis	tance expenses exceed the	e budgeted amount?		5b	X	
С	If "Yes" to line 5b, as	s a result	of budget	t considerations, was th	e organization unable	to provide free or			
	discounted care to a par	tient who w	as eligible	for free or discounted car	e?		5с		X
6a	Did the organization pre	epare a cor	nmunity be	enefit report during the tax	year?		6a	Х	
b	If "Yes," did the organiz	ation make	e it available	e to the public?			6b	Х	
				orksheets provided in the	e Schedule H instruct	ons. Do not submit			
	these worksheets with t								
7	Financial Assistance an	(a) Number of	(b) Persons	(c) Total community	(d) Direct offsetting	(e) Net community	(f)	Perce	nt
	leans-Tested Government Programs	activities or programs (optional)	served (optional)	benefit expense	revenue	benefit expense	` `	f total	
а	Financial Assistance at cost			5 107 07F		E 107 07F		1	40
	(from Worksheet 1)			5,127,875.		5,127,875.			. 49
b	Medicaid (from Worksheet 3,			16 201 670	16 024 107	E20 400			
^	column a)			46,394,679.	46,934,107.	-539,428.			
C	government programs (from								
d	Worksheet 3, column b) Total Financial Assistance and								
	Means-Tested Government			51,522,554.	46,934,107.	4,588,447.		1	.49
	Programs Other Benefits			31,322,334.	10,004,107.	1,500,447.			• 17
A	Community health improvement								
٠	services and community benefit			3,956,219.	554,252.	3,401,967.			.99
	operations (from Worksheet 4)			3,200,1212.	551,252.	-//>			
Ť	Health professions education			50,000.		50,000.			.01
	(from Worksheet 5)			33,333.		20,000.			
g	Subsidized health services (from			19,361,177.	517,909.	18,843,268.		5	.47
L	Worksheet 6)			490,608.	150,052.	340,556.			.10
n i	Research (from Worksheet 7) Cash and in-kind contributions			,	,	3 - 2 , 2 - 2 .			
ı	for community benefit (from Worksheet 8)								
j	Total. Other Benefits			23,858,004.	1,222,213.	22,635,791.			.57
k	Total Add lines 7d and 7i			75,380,558.	48,156,320.	27,224,238.		8	.06

Sche	dule H (Form 990) 2017				·				F	Page 2
Pa		ng the tax	year, and	omplete this table if d describe in Part VI					ilding	
	nealth of the	(a) Number of activities or programs (optional)		(c) Total community building expense	(d) Direct offsetti revenue	ng	(e) Net community building expense	,	f) Perce otal expe	
1 F	Physical improvements and housing									
	Economic development									
3 (Community support									
4 E	Environmental improvements									
5 L	Leadership development and									
t	raining for community members									
6 (Coalition building									
	Community health improvement advocacy									
8 \	Workforce development									
9 (Other									
10	Total									
Pa	rt III Bad Debt, Me	edicare, &	Collection	n Practices						
Sec	tion A. Bad Debt Expens	se							Yes	No
1	Did the organization rep Statement No. 15?		-		ealthcare Financial	Managei	ment Association	1		x
2	Enter the amount of the	he organiz	ation's bad	debt expense. Expla	in in Part VI the					
	methodology used by th	_				2	8,496,000.			
3	Enter the estimated am	nount of th	e organiza	tion's bad debt expens	se attributable to					
	patients eligible under t									
	the methodology used b	by the orga	nization to	estimate this amount a	and the rationale,					
	if any, for including this I	portion of b	ad debt as	community benefit		3	637,000.			
4	Provide in Part VI the t	text of the	footnote t	o the organization's fir	nancial statements	that de	scribes bad debt			
	expense or the page nur	nber on wh	ich this foc	tnote is contained in th	e attached financia	al stateme	ents.			
	tion B. Medicare					1 1	100 540 560			
5	Enter total revenue rece					5	139,548,562.			
6	Enter Medicare allowable						118,497,600.			
7	Subtract line 6 from line		=			7	21,050,962.			
8	Describe in Part VI the						-			
	benefit. Also describe i		_		ce used to detern	nine the	amount reported			
	on line 6. Check the box	Г			Other					
800	Cost accounting sy	,0.0	Cost t	o charge ratio	Other					
	Did the organization have		dobt collec	ction policy during the to	av voar?			9a	X	
	If "Yes," did the organization's							Ju		
	collection practices to be follow			9		•	•	9b	X	
Pa				int Ventures (owned 10%						s)
	(a) Name of entity			Description of primary	(c) Organ		(d) Officers, directors,) Physic	
				activity of entity	profit % owners		trustees, or key employees' profit % or stock ownership %	. 0	ofit % or wnersh	
_1								\perp		
2								\bot		
_3										
								+		
								+		
6_								+		
7		I			1		1	1		

8 9 10 11 12 13 JSA 7E1285 1.000 97970M K182

Page 3 Schedule H (Form 990) 2017

Part V Facility Information										
Section A. Hospital Facilities	Lic	Ge	오	Te	Ω.	Re	я Я	되		
(list in order of size, from largest to smallest - see instructions)	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	ER-other		
How many hospital facilities did the organization operate during	ed h	a m	s'ne	ng h	acc	r <u>c</u> h	hou	릭		
the tax year?1	osp	edic	hos	dsor	æss	acil	ਲ			
Name, address, primary website address, and state license	ital	<u>a</u> 8	pital	ital	hog	₹				
number (and if a group return, the name and EIN of the		Su	_		spite					Facility
subordinate hospital organization that operates the hospital		rgica			_					reporting
facility)		<u> </u>							Other (describe)	group
1 FREDERICK MEMORIAL HOSPITAL										
400 W 7TH STREET										
FREDERICK MD 21701										
WWW.FMH.ORG										
210005	Х	Х					Х			
2										
3										
4										
5										
6										
7										
8										
9										
	L				L					
10										
	1									
	1									
	1									

Schedule H (Form 990) 2017

JSA 7E1286 1.000 97970M K182

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group FREDERICK MEMORIAL HOSPITAL Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): Yes No **Community Health Needs Assessment** Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year? 1 Χ Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or 2 Χ the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C 3 During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a 3 community health needs assessment (CHNA)? If "No," skip to line 12 If "Yes," indicate what the CHNA report describes (check all that apply): A definition of the community served by the hospital facility Demographics of the community b X Existing health care facilities and resources within the community that are available to respond to the C health needs of the community d How data was obtained The significant health needs of the community X Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups |X| The process for identifying and prioritizing community health needs and services to meet the g community health needs h X The process for consulting with persons representing the community's interests X The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s) i Other (describe in Section C) Indicate the tax year the hospital facility last conducted a CHNA: 20 16 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from Χ 5 persons who represent the community, and identify the persons the hospital facility consulted Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes." list the other Χ hospital facilities in Section C b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes," X 6b Χ Did the hospital facility make its CHNA report widely available to the public? 7 If "Yes," indicate how the CHNA report was made widely available (check all that apply): X Hospital facility's website (list url): SEE PART V, SECTION C а Other website (list url): Made a paper copy available for public inspection without charge at the hospital facility С Other (describe in Section C) d 8 Did the hospital facility adopt an implementation strategy to meet the significant community health needs Χ identified through its most recently conducted CHNA? If "No," skip to line 11 Indicate the tax year the hospital facility last adopted an implementation strategy: 20¹⁶ 9 Is the hospital facility's most recently adopted implementation strategy posted on a website? 10 a If "Yes," (list url): SEE PART V, SECTION C b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed. 12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a Χ CHNA as required by section 501(r)(3)? 12a b If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax? 12b c If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$

Page 5

Facility Information (continued) Part V

Financial Assistance Policy (FAP)

Name of hospital facility or letter of facility reporting group $_\texttt{FREDERICK}_\texttt{MEMORIAL}$ HOSPITAL

				Yes	No
	Did the	e hospital facility have in place during the tax year a written financial assistance policy that:			
13	Explai	ned eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	X	
	If "Yes	," indicate the eligibility criteria explained in the FAP:			
а	X	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 200.0000 %			
		and FPG family income limit for eligibility for discounted care of 300.0000 %			
b	X	Income level other than FPG (describe in Section C)			
С		Asset level			
d	X	Medical indigency			
е		Insurance status			
f		Underinsurance status			
g		Residency			
h	X	Other (describe in Section C)			
14	Explai	ned the basis for calculating amounts charged to patients?	14	X	
15	Explai	ned the method for applying for financial assistance?	15	X	
		s," indicate how the hospital facility's FAP or FAP application form (including accompanying			
	instruc	tions) explained the method for applying for financial assistance (check all that apply):			
а	X	Described the information the hospital facility may require an individual to provide as part of his or her			
		application			
b	X	Described the supporting documentation the hospital facility may require an individual to submit as part			
		of his or her application			
С	X	Provided the contact information of hospital facility staff who can provide an individual with information			
		about the FAP and FAP application process			
d	X	Provided the contact information of nonprofit organizations or government agencies that may be			
		sources of assistance with FAP applications			
е		Other (describe in Section C)			
16		videly publicized within the community served by the hospital facility?	16	Х	
		," indicate how the hospital facility publicized the policy (check all that apply):			
а	X	The FAP was widely available on a website (list url): SEE PART V, SECTION C			
b	X	The FAP application form was widely available on a website (list url): SEE PART V, SECTION C	ONT	,	
С	X	A plain language summary of the FAP was widely available on a website (list url): SEE PART V, SECTI	OIN C	;	
d	X	The FAP was available upon request and without charge (in public locations in the hospital facility and			
	X	by mail)			
е		The FAP application form was available upon request and without charge (in public locations in the			
	X	hospital facility and by mail)			
f	21	A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
	X				
g		Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via			
		conspicuous public displays or other measures reasonably calculated to attract patients' attention			
		conspicuous public displays of other inscisuos reasonably salisated to attract patients attention			
h	X	Notified members of the community who are most likely to require financial assistance about availability			
"	لـــــــ	of the FAP			
·	X	The FAP, FAP application form, and plain language summary of the FAP were translated into the			
•		primary language(s) spoken by LEP populations			
i		Other (describe in Section C)			
	ш	The state of the s			

Schedule H (Form 990) 2017

7E1323 1.000 97970M K182 V 17-7.10

PAGE 63

					_
Part	V	Facility Information (continued)			
		Collections			
Name	of hos	spital facility or letter of facility reporting group FREDERICK MEMORIAL HOSPITAL			
17	Did th	ne hospital facility have in place during the tax year a separate billing and collections policy, or a written		Yes	No
	finan	cial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party			
	may t	ake upon nonpayment?	17	Х	
18	Chec	k all of the following actions against an individual that were permitted under the hospital facility's			
	polici	es during the tax year before making reasonable efforts to determine the individual's eligibility under the			
	facilit	y's FAP:			
а		Reporting to credit agency(ies)			
b	Щ	Selling an individual's debt to another party			
С		Deferring, denying, or requiring a payment before providing medically necessary care due to			
		nonpayment of a previous bill for care covered under the hospital facility's FAP			
d	\square	Actions that require a legal or judicial process			
е		Other similar actions (describe in Section C)			
f	X	None of these actions or other similar actions were permitted			
19		he hospital facility or other authorized party perform any of the following actions during the tax year			
		e making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		X
	If "Ye	s," check all actions in which the hospital facility or a third party engaged:			
а	H	Reporting to credit agency(ies)			
b	H	Selling an individual's debt to another party			
С		Deferring, denying, or requiring a payment before providing medically necessary care due to			
		nonpayment of a previous bill for care covered under the hospital facility's FAP			
d		Actions that require a legal or judicial process			
е		Other similar actions (describe in Section C)			
20		ate which efforts the hospital facility or other authorized party made before initiating any of the actions listed	ed (w	hethe	er or
		hecked) in line 19 (check all that apply):			
а	X	Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language so FAP at least 30 days before initiating those ECAs	umma	ary of	f the
b	X	Made a reasonable effort to orally notify individuals about the FAP and FAP application process			
С	X	Processed incomplete and complete FAP applications			
d	X	Made presumptive eligibility determinations			
е	X	Other (describe in Section C)			
f		None of these efforts were made			
Policy	Relat	ing to Emergency Medical Care			
21		ne hospital facility have in place during the tax year a written policy relating to emergency medical care			
		equired the hospital facility to provide, without discrimination, care for emergency medical conditions to			
		duals regardless of their eligibility under the hospital facility's financial assistance policy?	21	X	
	If "No	o," indicate why:			
а		The hospital facility did not provide care for any emergency medical conditions			
b		The hospital facility's policy was not in writing			
С		The hospital facility limited who was eligible to receive care for emergency medical conditions (describe			
		in Section C)			
d		Other (describe in Section C)			

Schedule H (Form 990) 2017

7E1324 1.000 97970M K182 V 17-7.10

PAGE 64

Page **7** Schedule H (Form 990) 2017

Part	V Facility Information (continued)			
Charg	ges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)			
Name	of hospital facility or letter of facility reporting group FREDERICK MEMORIAL HOSPITAL			
			Yes	No
22	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care.			
а	The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period			
b	The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in			
·	combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period			
d	X The hospital facility used a prospective Medicare or Medicaid method			
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to			
	individuals who had insurance covering such care? If "Yes," explain in Section C.	23		X
24	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	24		Х
	If "Yes." explain in Section C.			

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

INPUT FROM COMMUNITY REPRESENTATIVES

SCHEDULE H, PART V, SECTION B, LINE 5

FREDERICK MEMORIAL HOSPITAL AND FREDERICK COUNTY HEALTH DEPARTMENT

PARTNERED WITH THE GEORGE WASHINGTON UNIVERSITY, MILKEN INSTITUTE SCHOOL

OF PUBLIC HEALTH, TO COLLECT QUALITATIVE DATA. DATA WAS COLLATED USING AN

IN-PERSON SURVEY AND SIX FACILITATED FOCUS GROUPS.

THE SURVEY WAS ADMINISTERED TO A REPRESENTATIVE SAMPLE OF FREDERICK
COUNTY RESIDENTS AND INCLUDED 83 QUESTIONS COVERING DEMOGRAPHICS,
ENVIRONMENTAL INFLUENCERS, HEALTH BEHAVIOR, HEALTH STATUS, HEALTH
PRIORITIES AND PERCEIVED BARRIERS TO CARE. A TOTAL OF 483 SURVEYS WERE
COLLECTED FROM GEOGRAPHIC COMMUNITIES THROUGHOUT FREDERICK COUNTY, AND
SURVEY SITES INCLUDED RETAIL LOCATIONS, HEALTH CARE FACILITIES, RELIGIOUS
ORGANIZATIONS, COMMUNITY CENTERS, SENIOR CENTERS, RECREATION CENTERS AND
A HUMAN SERVICE ORGANIZATION THAT SERVES SPANISH-SPEAKING RESIDENTS.

SIX TARGET POPULATIONS WERE IDENTIFIED FOR THE FOCUS GROUPS - SENIOR

CITIZENS, HEALTH CARE PROVIDERS, COMMUNITY HEALTH EDUCATORS,

SPANISH-SPEAKERS AND HOMELESS. FOCUS GROUP TOPICS EXPLORED THE

ADVANTAGES AND DISADVANTAGES OF LIVING IN FREDERICK COUNTY, AREAS FOR

IMPROVEMENT, BARRIERS TO CARE AND FAMILY HEALTH NEEDS. THE PROVIDER

FOCUS GROUP ALSO EXPLORED THE NEEDS OF THE COMMUNITY THEY CARE FOR, AND

THE AVAILABILITY AND ACCESSIBILITY OF HEALTH AND SUPPORTIVE SERVICES.

ADDITIONAL PUBLIC INPUT WAS RECEIVED UPON PUBLICATION OF THE 2016 CHNA

Part V Facility Information (continued)

SCHEDULE H, PART V, SECTION B, LINE 6B

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

AND HEALTH IMPROVEMENT SUMMIT PRIORITIES REPORTS. WRITTEN REPORTS AND MATERIALS WERE POSTED ON FREDERICK MEMORIAL HOSPITAL AND FREDERICK COUNTY HEALTH DEPARTMENT WEB SITES, AND COMMUNITY FORUMS WERE HELD AT VARIOUS SITES, SUCH AS THE LIBRARY AND SENIOR CENTERS, TO SHARE THE FINDINGS OF THE CHNA PROCESS AND TO RESPOND TO QUESTIONS.

THE 2016 CHNA WAS COMPLETED IN PARTNERSHIP WITH THE FREDERICK COUNTY
HEALTH DEPARTMENT. OTHER COMMUNITY ORGANIZATIONS PARTICIPATED IN THE
CHNA PLANNING PROCESS, INCLUDING DATA REVIEW AND INPUT ON PROCESS STEPS.
THE CHNA PROCESS CONCLUDED WITH A HEALTH IMPROVEMENT PRIORITY SUMMIT OPEN
TO THE PUBLIC. ORGANIZATIONS, OR THEIR REPRESENTATIVES, PARTICIPATING IN

- SENIOR CARE- AMADA SENIOR SERVICES, INDEPENDENT LIVING SERVICES,
- MONTEVUE/CITIZENS AUXILIARY

THE CHNA PROCESS INCLUDE:

- NONPROFIT- THE FREDERICK WOMEN'S CIVIC CLUB, FREDERICK COUNTY HEALTH
 CARE COALITION, FEDERATED CHARITIES, WELLS HOUSE, VOLUNTEER MARYLAND, ON
 OUR OWN, THE CHILD ADVOCACY CENTER, MARYLAND 211, SAFE KIDS FREDERICK
 COUNTY, ASIAN AMERICAN FOUNDATION CENTER, COMMUNITY ACTION AGENCY
- GOVERNMENT- FREDERICK COUNTY GOVERNMENT, CITY OF FREDERICK COUNCIL,
 FREDERICK COUNTY PARKS & RECREATION, CITY OF MYERSVILLE, STATE OF
 MARYLAND PLANNING DIVISION
- PHILANTHROPY- UNITED WAY OF FREDERICK COUNTY, THE COMMUNITY FOUNDATION
 OF FREDERICK

Schedule H (Form 990) 2017

JSA

7E1331 1.000

97970M K182

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

- BUSINESS- FREDERICK CHAMBER OF COMMERCE, BIOMEDICAL RESEARCH
- OTHERS- GRACE EPISCOPAL CHURCH, HOOD COLLEGE, EAST FREDERICK RISING

SCHEDULE H, PART V, SECTION B, LINE 7A

HTTP://WWW.FMH.ORG/DOCUMENTS/PDFS/56183-COMMUNITY-HEALTH REV-829.PDF

SCHEDULE H, PART V, SECTION B, LINE 10A

HTTPS://WWW.FMH.ORG/DOCUMENTS/FMH-COMMUNITY-NEEDS-ASSESSMENT-IMPLEMENTATIO

N-STRATEGY-2016.PDF

SCHEDULE H, PART V, SECTION B, LINE 11

THE 2016 CHNA IDENTIFIED THREE HEALTH IMPROVEMENT PRIORITIES: BEHAVIORAL HEALTH, ELDERLY SUPPORT, AND ADVERSE CHILDHOOD EXPERIENCES. THE DATA IN THE CHNA IDENTIFIED THEMES THAT SHOULD BE CONSIDERED DEVELOPMENT OF FREDERICK MEMORIAL HOSPITALS' IMPLEMENTATION STRATEGIES - ACCESS, SERVICE NAVIGATION, AND HEALTH LITERACY.

FREDERICK MEMORIAL HOSPITAL WAS AN ACTIVE PARTICIPANT IN ALL THREE

COMMUNITY WORKGROUPS CHARGED WITH THE RESPONSIBILITY FOR DEVELOPING AN

ACTION PLAN FOR THE HEALTH IMPROVEMENT PRIORITIES. FREDERICK MEMORIAL

HOSPITAL HAS ADOPTED IMPLEMENTATION STRATEGIES AROUND THE THREE

PRIORITIES.

BEHAVIORAL HEALTH:

- BEHAVIORAL HEALTH SPECIALISTS WERE EMBEDDED WITH HOSPITAL AFFILIATED

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

PRACTICES. THE PRACTICES UTILIZED THE PHQ9 AND OTHER SCREENING TOOLS TO IDENTIFY PATIENTS WITH BEHAVIORAL HEALTH NEEDS. FOR THE REPORT PERIOD, 420 REFERRALS WERE MADE TO BEHAVIORAL HEALTH SPECIALISTS IN THE PRIMARY CARE SETTING.

- THROUGH A PARTNERSHIP WITH POTOMAC CASE MANAGEMENT, COMMUNITY CASE
 MANAGERS PROVIDE INTENSIVE COMMUNITY-BASED MANAGEMENT SERVICES FOR HIGH
 RISK CLIENTS. FOR THE REPORT PERIOD, 736 CLIENTS WERE ENGAGED IN CASE
 MANAGEMENT. ENGAGED CLIENTS HAD A 20% EMERGENCY DEPARTMENT RE-VISIT
 RATE, WHICH IS LOWER THAN HIGH RISK CLIENTS WHO DID NOT RECEIVE CASE
 MANAGEMENT.
- IN PARTNERSHIP WITH THE FREDERICK COUNTY HEALTH DEPARTMENT, PEER
 RECOVERY SUPPORT SPECIALISTS WERE EMBEDDED IN THE EMERGENCY DEPARTMENT TO
 ASSIST CLIENTS WITH SUBSTANCE USE DISORDER. FOR THE REPORT PERIOD, 164
 CLIENTS WERE ENGAGED WITH A PEER RECOVERY SPECIALIST.
- THE HOSPITAL'S BRIDGES PROGRAM TRAINED COMMUNITY HEALTH LAY EDUCATORS
 ABOUT COMMUNITY BASED CRISIS SERVICES.

ELDERLY SUPPORT: ESTABLISHMENT OF AN ALTERNATIVE PUBLIC TRANSPORTATION

SERVICE MODEL FOR SENIOR CITIZENS WAS A PRIMARY GOAL OF THE COMMUNITY

ACTION PLAN. LOCAL NONPROFIT ORGANIZATIONS FORMED A TRANSPORTATION AND

MOBILE CARE TASK FORCE, WHICH SUBSEQUENTLY EXPANDED TO TRANSIT PROVIDERS

AND OTHER AGENCIES INVOLVED IN TRANSPORTATION PLANNING. THIS

COLLABORATION WAS LED BY A SENIOR LEADER AT FREDERICK MEMORIAL HOSPITAL

WHO WAS IDENTIFYING TRANSPORTATION COORDINATION SOLUTIONS FOR PATIENTS

NEEDING NON-EMERGENCY MEDICAL TRANSPORT TO APPOINTMENTS POST HOSPITAL

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

DISCHARGE. THE TASK FORCE HAS EXPLORED TRANSPORTATION GRANTS AND FUNDING OPPORTUNITIES, EVALUATED ALTERNATIVE TRANSPORTATION SOLUTIONS AND COMPLETED AN INVENTORY OF TRANSPORTATION RESOURCES THAT EXIST IN THE COMMUNITY. FREDERICK MEMORIAL HOSPITAL SERVED AS AN ADVOCATE AND PARTICIPANT IN THE TASK FORCE, BUT OTHERS WITH EXPERTISE IN TRANSPORTATION, SUCH AS FREDERICK COUNTY TRANSIT, ARE RESPONSIBLE FOR IMPLEMENTATION STRATEGIES.

ADVERSE CHILDHOOD EVENTS: INCREASING AWARENESS OF ADVERSE CHILDHOOD EVENTS (ACES) WAS THE PRIMARY FOCUS OF THE COMMUNITY ACTION PLAN.

FREDERICK MEMORIAL HOSPITAL PEDIATRIC SERVICES PARTNERED WITH FREDERICK COUNTY HEALTH DEPARTMENT, CHILD ADVOCACY CENTER AND MENTAL HEALTH ASSOCIATION TO DELIVER AN AWARENESS CAMPAIGN FOR PROVIDERS, COMMUNITY ORGANIZATION AND PUBLIC. THE GOAL OF THE CAMPAIGN WAS TO EXPLAIN WHAT ARE ACES AND THE CONDITIONS THAT LEAD TO ACES. AWARENESS IS A NECESSARY STEP TO GETTING ENGAGEMENT ACROSS GOVERNMENT AND PROVIDER ORGANIZATIONS, AS WELL AS TO ACTIVATE CITIZENS AND PARENTS.

SCHEDULE H, PART V, SECTION B, LINE 13H STATE REGULATIONS.

SCHEDULE H, PART V, SECTION B, LINE 16A

HTTP://WWW.FMH.ORG/DOCUMENTS/FINANCIAL-ASSISTANCE-POLICY-FN100.PDF

SCHEDULE H, PART V, SECTION B, LINE 16B

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

HTTP://WWW.FMH.ORG/DOCUMENTS/FA_327A.PDF

SCHEDULE H, PART V, SECTION B, LINE 16C

HTTP://WWW.FMH.ORG/ABOUT/BILLING/FINANCIAL-ASSISTANCE.ASPX

DESCRIPTION OF FINANCIAL ASSISTANCE POLICY

MH REVIEWS THE FINANCIAL ASSISTANCE POLICY (FAP) AND THE COMMUNICATION METHODOLOGY WE EMPLOY ON A REGULAR BASIS TO MAKE SURE OUR PATIENTS HAVE EASY ACCESS TO THIS INFORMATION IN A VARIETY OF FORMATS AND THAT IT IS CULTURALLY AND LINGUISTICALLY SENSITIVE.

WE REVIEW THE FAP TO MAKE SURE THE READING COMPREHENSION LEVEL IS

APPROPRIATE FOR OUR AUDIENCE AND WE PROVIDE ENGLISH AND SPANISH VERSIONS

TO MEET THE NEEDS OF OUR CBSA. WE HAVE SERVICES AVAILABLE TO PROVIDE ANY

OTHER LANGUAGES WHEN NEEDED.

THE FAP IS SHOWN ON OUR WEBSITE

(HTTP://www.fmh.org/about/billing/financial-assistance.aspx) and is offered to patients as part of the intake process at time of registration in the hospital and in the emergency department. Our billing statements reference our financial assistance policy and include the url for the online version. The billing statements are being updated during fy18 to include detailed explanation of the fap.

FMH PROVIDES ASSISTANCE TO OUR PATIENTS WHO NEED TO APPLY FOR GOVERNMENT

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

BENEFITS WHEN APPROPRIATE. MOST COMMON EXAMPLES ARE "SELF-PAY" INPATIENTS WHO ADMIT THROUGH THE EMERGENCY DEPARTMENT AND PATIENTS WHO COME TO OUR PRENATAL CLINIC. WE HAVE A DEPARTMENT OF SOCIAL SERVICES REPRESENTATIVE ONSITE AT OUR PRENATAL CLINIC TO WORK DIRECTLY WITH THE PATIENTS.

ALL PATIENTS RECEIVE THE PATIENT INFORMATION SHEET, AVAILABLE IN ENGLISH AND SPANISH, WHICH INCLUDES INFORMATION ABOUT FINANCIAL ASSISTANCE.

SCHEDULE H, PART V, SECTION B, LINE 20E

PATIENTS WITH BALANCES GREATER THAN \$10,000 RECEIVE A SPECIAL LETTER

STATING THEY MAY QUALIFY FOR CHARITY AND REQUESTS THAT THEY CONTACT THE

HOSPITAL.

Page 9 Schedule H (Form 990) 2017

Part V Facility Information (continued)

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? ____

Name and address	Type of Facility (describe)
1 FMH KLINE HOSPICE HOUSE	INPATIENT HOSPICE PATIENT
7000 KIMMEL ROAD	FACILITY
MT AIRY MD 21771	
2 MT AIRY HEALTH SERVICES	OUTPATIENT HEALTH FACILITY
1502 SOUTH MAIN STREET	
MT AIRY MD 21771	
3 PARKVIEW MEDICAL GROUP MT AIRY	PHYSICIAN PRACTICE
1502 SOUTH MAIN STREET	
MT AIRY MD 21771	
4 PARKVIEW MEDICAL GROUP MYERSVILLE	PHYSICIAN PRACTICE
3000-D VENTRIE COURT	
MYERSVILLE MD 21773	
5 PARKVIEW MEDICAL GROUP FREDERICK	PHYSICIAN PRACTICE
1564 OPPOSSUMTOWN PIKE	
FREDERICK MD 21702	
6 FMH REGIONAL CANCER CARE THERAPY CTR	OUTPATIENT CANCER TREATMENT
501 WEST SEVENTH STREET	CENTER
FREDERICK MD 21701	
7 FMH ROSEHILL	OUTPATIENT HEALTH FACILITY
1562 OPPOSSUMTOWN PIKE	
FREDERICK MD 21701	
8 UNION BRIDGE FAMILY PRACTICE	PHYSICIAN PRACTICE
104 NORTH MAIN STREET	
UNION BRIDGE MD 21701	
9 FMH HOME HEALTH SERVICES	HOME HEALTH NURSING
605 EAST CHURCH STREET	ORGANIZATION
FREDERICK MD 21701	
10 HOSPICE OF FREDERICK COUNTY	HOSPICE CARE ORGANIZATION
516 TRAIL AVENUE	
FREDERICK MD 21701	

Schedule H (Form 990) 2017

7E1325 1.000 97970M K182 V 17-7.10 PAGE 73

Page 9 Schedule H (Form 990) 2017

Part V Facility Information (continued)

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

How many non-hospital health care facility	s did the organization operate during the tax year?	

Name and address	Type of Facility (describe)
1 FMH ROSE HILL REHAB SERVICES	PHYSICAL REHABILITATION CLINIC
1562 OPPOSSUMTOWN PIKE	
FREDERICK MD 2	
2 FMH CRESTWOOD	OUTPATIENT HEALTH FACILITY
7211 BANK COURT	
FREDERICK MD 2	
3 FMH URBANA	OUTPATIENT HEALTH FACILITY
3430 WORTHINGTON BLVD	
FREDERICK MD 2	
4 FMH IMMEDIATE CARE	WALK-IN CLINIC
850 OAK STREET	
FREDERICK MD 2	
5	
6	
7	
8	
9	
10	

Schedule H (Form 990) 2017

7E1325 1.000 97970M K182 V 17-7.10 PAGE 74

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **6** Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

CRITERIA FOR DETERMINING ELIGIBILITY FOR FREE OR DISCOUNTED CARE

SCHEDULE H, PART I, LINE 3C

IF THE PATIENT/GUARANTOR'S MONETARY ASSETS ARE ABOVE \$20,000, LESS THAN

100% FINANCIAL ASSISTANCE MAY BE PROVIDED. THE FINANCIAL ASSISTANCE

COMMITTEE WILL REVIEW THESE CASES AND DETERMINE THE FINANCIAL ASSISTANCE

AMOUNT.

DISCLOSURE IDENTIFYING COSTS

SCHEDULE H, PART I, LINE 6

HOSPITALISTS, OBSTETRICS CALL, EMERGENCY DEPARTMENT CALL, ANESTHESIA

CALL, INTENSIVIST, INTERVENTIONAL CARDIOLOGY, PRENATAL CENTER AND MENTAL

HEALTH SERVICES.

TEXT OF BAD DEBT EXPENSE FOOTNOTE

SCHEDULE H, PART III, LINE 4

BAD DEBT VALUATION WAS CALCULATED USING THE COST-TO-CHARGE RATIO DERIVED

FROM WORKSHEET 2. WE ESTIMATE APPROXIMATELY 7.5% OF BAD DEBT EXPENSE IS

ATTRIBUTABLE TO PATIENTS ELIGIBLE UNDER OUR FINANCIAL ASSISTANCE POLICY.

Schedule H (Form 990) 2017

PAGE 75

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **6** Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

WE CONTINUE OUR EFFORTS TO QUALIFY PATIENTS FOR FREE OR REDUCED CARE.

MEDICARE COSTING METHODOLOGY

SCHEDULE H, PART III, LINE 8

MEDICARE PS&R REPORTS USED AS SOURCE OF COSTS AND PAYMENTS.

APPLICATION OF COLLECTION PRACTICES TO THOSE QUALIFYING FOR FINANCIAL

ASSISTANCE

SCHEDULE H, PART III, LINE 9B

PATIENTS WHO QUALIFY FOR CHARITY CARE OR FINANCIAL ASSISTANCE ARE

SPECIFICALLY EXCLUDED FROM THE COLLECTION PROCESS.

NEEDS ASSESSMENT

SCHEDULE H, PART VI, LINE 2

FREDERICK MEMORIAL HOSPITAL AND THE FREDERICK COUNTY HEALTH DEPARTMENT

COLLABORATED ON THE CHNA PROCESS, BUT IMPLEMENTED THE COMMUNITY PLANNING

PROCESS THROUGH THE FREDERICK COUNTY HEALTH CARE COALITION. THE

COALITION IS A NONPROFIT ORGANIZATION WHOSE MISSION IS TO PROMOTE QUALITY

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

HEALTH CARE IN FREDERICK COUNTY THROUGH COLLECTIVE IMPACT EFFORTS THAT ENGAGE LOCAL ORGANIZATIONS AND CITIZENRY. THE COALITION MEMBERS INCLUDE FREDERICK MEMORIAL HOSPITAL, THE FREDERICK COUNTY HEALTH DEPARTMENT, COMMUNITY ORGANIZATIONS AND WORKGROUP LEADERS FROM THE 2013-2016 HEALTH IMPROVEMENT PRIORITIES.

THE COALITION APPOINTED AN AD-HOC CHNA PLANNING COMMITTEE COMPRISED OF

COALITION BOARD MEMBERS AND INTERESTED COMMUNITY AGENCIES. THIS GROUP HAD

OVERSIGHT RESPONSIBILITY FOR THE CHNA PROCESS STEPS AND REVIEWED THE

COMPONENTS AS THEY WERE ACCOMPLISHED. DATA COLLECTION AND ANALYSIS WERE

CONDUCTED BY STAFF FROM FREDERICK MEMORIAL HOSPITAL AND FREDERICK COUNTY

HEALTH DEPARTMENT, AND UNDER CONTRACT WITH THE GEORGE WASHINGTON

UNIVERSITY, MILKEN INSTITUTE SCHOOL OF PUBLIC HEALTH.

THE CHNA INCLUDED COLLATION OF DATA FROM PRIMARY (QUALITATIVE) AND
SECONDARY (QUANTITATIVE) SOURCES. QUALITATIVE DATA PROVIDES INSIGHT ABOUT
THE PERSPECTIVE AND PRIORITY OF HEALTH ISSUES AND SOCIAL DETERMINANTS BY
THE FREDERICK COUNTY POPULATION. QUANTITATIVE DATA FOCUSES ON HEALTH

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

OUTCOME INDICATORS GATHERED FROM RELIABLE PUBLIC RESOURCES, AND WHERE
POSSIBLE, INCLUDES DATA ON HEALTH DISPARITIES. IN ADDITION TO PUBLIC
DATA SOURCES, FREDERICK MEMORIAL HOSPITAL ALSO PROVIDED AGGREGATE DATA ON
COMMUNITY UTILIZATION OF ACUTE CARE SERVICES BY GEOGRAPHY, DIAGNOSIS AND
PAYER SOURCE.

QUALITATIVE DATA WAS COLLECTED THROUGH FOCUS GROUPS AND IN PERSON

SURVEYS. A TOTAL OF 483 RESIDENTS SUBMITTED SURVEYS AND SIX FOCUS GROUPS

WERE CONDUCTED. SOURCES OF QUANTITATIVE DATA USED IN ASSESSMENT INCLUDE,

BUT WERE NOT LIMITED TO, HEALTHY PEOPLE 2020, MARYLAND BEHAVIORAL RISK

SURVEILLANCE SYSTEM, MARYLAND DEPARTMENT OF HEALTH AND MENTAL HYGIENE

VITAL STATISTIC REPORTS, US CENSUS BUREAU QUICK FACTS AND MARYLAND STATE

HEALTH IMPROVEMENT PLAN. WHERE POSSIBLE, FREDERICK COUNTY DATA WAS

BENCHMARKED AGAINST HEALTH OUTCOME DATA FROM THESE SOURCES.

FOLLOWING THE DATA ANALYSIS COMPONENT OF THE CHNA, A PUBLIC SUMMIT WAS HELD TO REVIEW THE FINDINGS AND TO SEEK INPUT ON ESTABLISHING PRIORITIES. THE SUMMIT WAS OPEN TO THE GENERAL PUBLIC AND ATTENDED BY MORE THAN 100

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **6** Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- **7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PERSONS REPRESENTING COMMUNITY ORGANIZATIONS, ADVOCACY GROUPS AND PROVIDERS. THE PROCESS INCLUDED PRESENTATIONS, DISCUSSION AND A MULTI-VOTING METHOD TO DETERMINE THE TOP THREE PRIORITIES. AT THE CONCLUSION OF THE SUMMIT, INTERESTED PERSONS WERE ASKED TO JOIN A FACILITATED SMALL GROUP MEETING FOR EACH OF THE THREE PRIORITIES TO ESTABLISH WORKGROUP LEADERS AND CONTACT INFO FOR COMMUNITY PARTICIPANTS.

COMMUNITY INFORMATION

SCHEDULE H, PART VI, LINE 4

THE SERVICE AREA FOR FREDERICK MEMORIAL HOSPITAL IS DEFINED BY WRITTEN

AGREEMENT WITH THE MARYLAND HEALTH SERVICES COST REVIEW COMMISSION, THE

DESIGNATED STATE ENTITY CHARGED WITH OVERSIGHT OF COMMUNITY BENEFITS AND

HOSPITAL RATES. THE SERVICE AREA IS DETERMINED BASED ON INPATIENT

UTILIZATION BY ZIP CODE - FREDERICK COUNTY COMPRISES THE HOSPITALS'

PRIMARY AND SECONDARY SERVICE AREAS.

THE MOST VULNERABLE POPULATION IN FREDERICK COUNTY ARE LOCATED IN THE CITY OF FREDERICK, WHICH IS ANCHORED GEOGRAPHICALLY CENTERED IN THE

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

COUNTY AND ACCESS BY MAJOR INTERSTATE ROUTES FROM BALTIMORE, MARYLAND AND

THE DISTRICT OF COLUMBIA. HEALTH DISPARITY POPULATIONS ARE FOUND IN

EMMITSBURG AND THURMONT ZIP CODES IN THE NORTHERN SECTOR OF THE COUNTY,

AND BRUNSWICK TO THE SOUTH. DATA COLLECTED BY THE US CENSUS BUREAU AND

MARYLAND VITAL STATISTICS OFFERS THE FOLLOWING DEMOGRAPHIC PROFILE OF

FREDERICK COUNTY:

- TOTAL POPULATION 252,022
- 50.7% FEMALE
- 81.7% WHITE
- 14.1% ARE PERSONS OVER AGE 65
- AVERAGE HOUSEHOLD INCOME OF \$85,715/YR
- 6.9% OF HOUSEHOLDS BELOW THE FEDERAL POVERTY GUIDELINES
- 6.7% ARE UNINSURED AND 15% ARE MEDICAID RECIPIENTS
- 92.6% GRADUATED FROM HIGH SCHOOL AND 40.5% HAVE BACHELOR'S DEGREES.

PROMOTION OF COMMUNITY HEALTH

SCHEDULE H, PART VI, LINE 5

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

FOR THE REPORT PERIOD, FREDERICK MEMORIAL HOSPITAL PROMOTED COMMUNITY HEALTH THROUGH THE FOLLOWING INITIATIVES:

- CARE TRANSITIONS: THIS PROGRAM PROVIDES INTENSIVE COMMUNITY-BASED CARE MANAGEMENT SERVICES TO INDIVIDUALS WITH CHRONIC CONDITIONS THAT HAVE LIMITED ACCESS TO CARE OR ARE CHALLENGED TO MEET SOCIAL DETERMINANTS OF HEALTH. THE PROGRAM GOAL IS REDUCE UNNECESSARY HOSPITAL UTILIZATION AND IMPROVE INDIVIDUAL HEALTH. HISTORICALLY, THESE PATIENTS RECEIVED LITTLE GUIDANCE RELATIVE TO FOLLOW-UP WITH PHYSICIANS, FILLING AND TAKING THEIR PRESCRIBED MEDICATIONS, AND MAKING APPOINTMENTS FOR OTHER SERVICES. PATIENTS WITH A HIGH EMERGENCY DEPARTMENT VISIT RATE OR THOSE RETURNING TO THE HOSPITAL WITHIN 30 DAYS OF DISCHARGE MEET WITH A CASE MANAGER TO IDENTIFY THE ROOT CAUSES OF WHY THE PATIENT RETURNED TO THE HOSPITAL FOR CARE. AN INDIVIDUALIZED COMPREHENSIVE CARE PLAN IS CREATED TO MEET THE SPECIFIC PATIENT NEEDS, SUCH AS FINANCIAL SUPPORT FOR MEDICATIONS, TRANSPORTATION AND OTHER MEDICAL AND SOCIAL SUPPORT SERVICES IN THE COMMUNITY. DURING THE REPORT PERIOD, 7,445 PATIENTS RECEIVED HOME OR COMMUNITY-BASED INTERVENTIONS FROM THE CARE TRANSITIONS CLINICAL TEAM.

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **6** Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.
- COMMUNITY HEALTH FAIR: FREDERICK MEMORIAL HOSPITAL PARTNERS WITH THE
 ASIAN AMERICAN CENTER OF FREDERICK TO CONDUCT A COMMUNITY HEALTH FAIR
 THAT INCLUDES HEALTH EDUCATION, HEALTH NAVIGATION SERVICES, VACCINATION
 AND SCREENINGS FOR FREDERICK COUNTY RESIDENTS WITH A FOCUS ON UNDERSERVED
 AND UNDERINSURED POPULATIONS WHO MAY NOT HAVE ACCESS TO HEALTH CARE. FLU
 VACCINES, BLOOD GLUCOSE AND CHOLESTEROL SCREENINGS, BONE DENSITY
 SCREENING, WOMEN'S HEALTH EDUCATION, PEDIATRIC ASTHMA EDUCATION, CHRONIC
 DISEASE PREVENTION EDUCATION AND RESULTS COUNSELING WERE PROVIDED BY
 HOSPITAL EMPLOYEES TO APPROXIMATELY 800 ATTENDEES.
- CARE CLINIC: THE CARE CLINIC FOCUSES ON HIGH RISK PATIENTS DIAGNOSED WITH HEART FAILURE, CHRONIC OBSTRUCTIVE PULMONARY DISEASE, DIABETES AND OTHER CHRONIC ILLNESSES THAT NEED TRANSITION ASSISTANCE BETWEEN THEIR HOSPITAL STAY AND FOLLOW-UP WITH THEIR HEALTH CARE PROVIDERS. THE CLINIC OFFERS A MULTI-DISCIPLINARY TEAM APPROACH TO PATIENT CARE WITH A NURSE PRACTITIONER, SOCIAL WORKER, REGISTERED NURSE, MEDICAL ASSISTANT, BEHAVIORAL HEALTH SPECIALIST AND PHARMACIST. THE GOAL OF THE TEAM IS TO

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

HELP PEOPLE BETTER NAVIGATE THEIR COMPLEX HEALTH NEEDS, PROVIDE EDUCATION

AND SUPPORT FOR THEIR MEDICAL TREATMENT PLAN. DURING THE REPORT PERIOD,

606 INDIVIDUALS WERE SEEN BY CLINIC STAFF.

- LAY HEALTH EDUCATORS: THE BRIDGES PROGRAM WAS DEVELOPED IN RESPONSE TO AN IDENTIFIED NEED FOR TRUSTED HEALTH ADVOCATES WHO COULD PROVIDE HEALTH CARE INFORMATION, IMPROVE HEALTH LITERACY, AND FACILITATE ACCESS TO RESOURCES AND CARE. THE LAY EDUCATORS SERVE FREDERICK COUNTY RESIDENTS WHO ARE ETHNIC AND CULTURAL MINORITIES, THOSE WITH LIMITED ENGLISH PROFICIENCY, SENIOR CITIZENS OR PERSONS WHO LIVE IN ISOLATED GEOGRAPHIC AREAS. FOR THE REPORT PERIOD, 77 LAY HEALTH EDUCATORS COMPLETED THE BRIDGES TRAINING PROGRAM. THE EDUCATORS ARE AFFILIATED WITH 32 FAITH AND COMMUNITY ORGANIZATIONS.
- PRENATAL CENTER: THE PRENATAL CENTER CARES FOR WOMEN WITH NO INSURANCE
 OR WHO HAVE MEDICAID BUT ARE NOT ABLE TO OBTAIN CARE FROM PRIVATE
 PRACTICE PROVIDERS. MANY OF THESE WOMEN ARE HIGH RISK PATIENTS, AND
 PRESENT WITH MEDICAL CONDITIONS FOR WHICH THEY MAY BE UNAWARE AND POSE

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

SIGNIFICANT RISK TO FULL TERM HEALTHY FETAL DEVELOPMENT. PATIENTS MAY BE SELF-REFERRED OR REFERRED BY THE FREDERICK COUNTY HEALTH DEPARTMENT, MISSION OF MERCY, PRIVATE PHYSICIANS OR OTHER COMMUNITY GROUPS. DURING THE REPORT PERIOD, THERE WERE 355 NEWLY ENROLLED MATERNITY PATIENTS.

- PHYSICIAN SERVICES: FREDERICK MEMORIAL HOSPITAL CONTRACTS FOR

PROFESSIONAL SERVICES TO CARE FOR ACUTE CARE NEEDS FOR WHICH THERE ARE NO

COMMUNITY PROVIDERS. THESE SERVICES INCLUDE HOSPITALIST CARE, INTENSIVE

CARE, OBSTETRICAL LABORISTS, NEONATOLOGY, NEUROLOGY, INPATIENT

PEDIATRICS, PEDIATRIC OPHTHALMOLOGY, ANESTHESIA, EMERGENCY MEDICINE AND

INTERVENTIONAL CARDIOLOGY.

FREDERICK COUNTY HAS A SHORTAGE OF PRIMARY CARE PROVIDERS. MOST PRIMARY

CARE PHYSICIANS LIMIT PATIENT CARE TO THEIR OFFICES, THEREFORE THEY DO

NOT MAINTAIN HOSPITAL PRIVILEGES TO CARE FOR PATIENTS WHO REQUIRE

EMERGENCY OR INPATIENT SERVICES. IN ORDER TO SUPPORT ADEQUATE SERVICES,

FREDERICK MEMORIAL HOSPITAL CONTRACTS FOR HOSPITALISTS AND INTENSIVISTS

TO PROVIDE NECESSARY CARE COORDINATION FOR COMMUNITY RESIDENTS WHO DO NOT

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **6** Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

HAVE A PRIMARY CARE PHYSICIAN OR HAVE A PHYSICIAN WHO DOES NOT PROVIDE HOSPITAL COVERAGE.

FREDERICK MEMORIAL HOSPITAL ALSO CONTRACTS FOR SPECIALTY COVERAGE TO CARE
FOR PATIENTS PRESENTING TO THE EMERGENCY DEPARTMENT AND FOR THOSE NEEDING
INPATIENT CARE. CONTRACTED SERVICES INCLUDE ANESTHESIOLOGY, BARIATRIC
SURGERY, CARDIOLOGY, OTOLARYNGOLOGY, GASTROENTEROLOGY, GENERAL DENTISTRY,
GENERAL SURGERY, HEMATOLOGY/ONCOLOGY, INTERVENTIONAL CARDIOLOGY,
NEPHROLOGY, NEUROLOGY, OPHTHALMOLOGY, ORAL SURGERY, ORTHOPEDICS,
PEDIATRICS, PLASTIC SURGERY, PULMONARY MEDICINE, UROLOGY, VASCULAR
SURGERY AND NEUROSURGERY. WITHOUT SUBSIDIES TO COMPENSATE PROVIDERS FOR
THIS COVERAGE, COMMUNITY MEDICAL PRACTICES WOULD NOT BE ABLE TO RECRUIT A
SUFFICIENT NUMBER OF PERSONNEL TO PROVIDE 24/7 SERVICES.

AFFILIATED HEALTH CARE SYSTEM

SCHEDULE H, PART VI, LINE 6

FREDERICK MEMORIAL HOSPITAL, INC. ("FMH") IS A PRIVATE, NON-STOCK,

NOT-FOR-PROFIT 501(C)(3) MARYLAND CORPORATION ORGANIZED IN 1897. AS OF

Schedule H (Form 990) 2017

JSA 7E1327 1.000

97970M K182

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

JULY 1, 2011, FREDERICK REGIONAL HEALTH SYSTEM BECAME THE PARENT CORPORATION UNDER WHICH THE ENTITIES DESCRIBED BELOW EXIST AND OPERATE.

FREDERICK REGIONAL HEALTH SYSTEM IS GOVERNED BY A SIXTEEN MEMBER BOARD OF DIRECTORS. THE BOARD MEETS MONTHLY, WITH ELECTION OF OFFICERS AND MEMBERS OCCURRING AT THE SEPTEMBER MEETING. MUCH OF THE BOARD'S WORK IS ACCOMPLISHED THROUGH STANDING COMMITTEES, INCLUDING THE EXECUTIVE, FINANCE, GOVERNANCE, EXECUTIVE COMPENSATION, JOINT CONFERENCE (WITH MEDICAL STAFF), PLANNING, AND HOSPITAL PERFORMANCE REVIEW COMMITTEES.

FREDERICK MEMORIAL HOSPITAL IS A 298-BED ACUTE CARE HOSPITAL LOCATED IN FREDERICK, MARYLAND, APPROXIMATELY 50 MILES WEST OF BALTIMORE AND 45 MILES NORTHWEST OF WASHINGTON D. C. THE HOSPITAL OPENED IN 1902 AND IS CURRENTLY THE ONLY ACUTE CARE HOSPITAL IN FREDERICK COUNTY AND THE ONLY ACUTE CARE HOSPITAL WITHIN A 25-MILE RADIUS OF THE CITY OF FREDERICK.

THE MAIN CAMPUS OF THE HOSPITAL IS LOCATED ON AN APPROXIMATELY 15.85-ACRE SITE IN FREDERICK, MARYLAND. THE TOTAL SQUARE FOOTAGE OF THE HOSPITAL IS

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

APPROXIMATELY 596,000 SQUARE FEET. FMH'S HOSPITAL-BASED AND OFF-SITE

OUTPATIENT SERVICES ACCOUNT FOR OVER 350,000 VISITS ANNUALLY INCLUDING

HOME HEALTH SERVICES, WHICH MAKES APPROXIMATELY 35,000 VISITS PER YEAR.

IN ADDITION, HOSPITAL-BASED HOSPICE SERVICES HANDLE APPROXIMATELY 15,000

VISITS PER YEAR.

FREDERICK REGIONAL HEALTH SYSTEM IS THE PARENT CORPORATION FOR MONOCACY
HEALTH PARTNERS, A PHYSICIAN LED ENTERPRISE COMPOSED OF THE FOLLOWING
HEALTH SYSTEM OWNED PRACTICES FREDERICK REGIONAL HEALTH SYSTEM PROVIDES A
FULL RANGE OF ACUTE CARE SERVICES INCLUDING: MEDICINE, SURGERY,
OBSTETRICS, GYNECOLOGY, PEDIATRICS, INTENSIVE CARE, CORONARY CARE,
INTERVENTIONAL CARDIOLOGY, PRIMARY STROKE PROGRAM, WOUND CARE, JOINT
REPLACEMENT PROGRAM, CYBERKNIFE RADIOSURGERY CENTER, PSYCHIATRIC CARE,
MEDICAL FITNESS, WELLNESS PROGRAM/CENTER AND EMERGENCY SERVICES. IN
ADDITION, THE HEALTH SYSTEM PROVIDES A COMPREHENSIVE RANGE OF OUTPATIENT
SERVICES, INCLUDING: EMERGENCY MEDICINE, OUTPATIENT SURGERY, HOME HEALTH,
RADIATION THERAPY, MRI, PET AND CT SCANNING, MEDICAL ONCOLOGY, AND
COMPREHENSIVE WOMEN'S SERVICES. THROUGH THE SATELLITE LOCATIONS AND

Page **10** Schedule H (Form 990) 2017

Part VI **Supplemental Information**

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

OUTPATIENT CENTERS, THE HEALTH SYSTEM PROVIDES: URGENT CARE, LABORATORY,

DIAGNOSTIC RADIOLOGY, AMBULATORY SURGERY, VASCULAR IMAGING,

REHABILITATION SERVICES, PAIN AND PALLIATIVE CARE.

STATE FILING OF COMMUNITY BENEFIT REPORT

SCHEDULE H, PART VI, LINE 7

MARYLAND.

Schedule H (Form 990) 2017

JSA.

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

OMB No. 1545-0047 2017

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

Department of the Treasury Internal Revenue Service Name of the organization

► Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection

Name of the organization						Employer identific	ation number
FREDERICK MEMORIAL HOSPITAL, INC						52-059161	2
Part I General Information on Grants a	nd Assistanc	е				•	
 Does the organization maintain records to the selection criteria used to award the gra Describe in Part IV the organization's proc 	nts or assistand	e?					X Yes No
Part II Grants and Other Assistance to 990, Part IV, line 21, for any reci		_			ted if additional spac		es" on Form
(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) FREDERICK COMMUNITY COLLEGE							SUPPORT OF ALLIED
7932 OPOSSUMTOWN PIKE FREDERICK, MD 21702	52-0743590	501(C)(3)	50,000.				HEALTH PROGRAM
_(2)							
(3)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
2 Enter total number of section 501(c)(3) and							1.
3 Enter total number of other organizations l For Paperwork Reduction Act Notice, see the Instru					<u> </u>		edule I (Form 990) (2017)

7E1288 1.000

Schedule I (Form 990) (2017)

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
_1					
_2					
_ 3					
4					
5					
6					
7					

Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

PROCEDURES FOR MONITORING THE USE OF GRANTS

FORM 990, SCHEDULE I, PART I, LINE 2

THE HOSPITAL PROVIDES FUNDING TO A LOCAL COMMUNITY COLLEGE 501(C)(3) IN

AN EFFORT TO ENHANCE ITS ALLIED HEALTH PROGRAM. THROUGH THIS PROGRAM A

FORMAL EDUCATION FORUM IS ESTABLISHED RESULTING IN FULLY ACCREDITED

PROGRAMS THAT MEET THE HOSPITAL'S NEEDS.

Schedule I (Form 990) (2017)

JSA

SCHEDULE J (Form 990)

Compensation InformationFor certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

FREDERICK MEMORIAL HOSPITAL, INC

Questions Regarding Compensation

Employer identification number

52-0591612

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form			
	990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as, maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to	415		
2	explain	1b		
2	directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line			
	1a?	2		
•	Indicate which, if any, of the following the filing organization used to establish the compensation of the			
3	organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee X Written employment contract			
	X Independent compensation consultant X Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		Х
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Х	
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the revenues of:			
а	The organization?	5a		X
b	Any related organization?	5b		Х
•	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
_	compensation contingent on the net earnings of:	0-		Х
a	The organization?	6a		X
b	Any related organization?	6b		
_				
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III.	7		Х
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject	•		
•	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			
	in Part III	8		Х
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2017

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
RAVI YALAMANCHILI	(i)	517,453.	0.	0.	0.	0.	517,453.	0.
1 DIRECTOR/PHYSICIAN	(ii)	0.	0.	0.	0.	0.	0.	0.
MANUEL A. CASIANO	(i)	388,309.	84,930.	3,869.	35,546.	13,877.	526,531.	0.
2SVP POPULATION HEALTH	(ii)	0.	0.	0.	0.	0.	0.	0.
CHERYL L. CIOFFI	(i)	290,597.	73,680.	25,202.	44,983.	17,551.	452,013.	0.
3SVP COO AND CNO	(ii)	0.	0.	0.	0.	0.	0.	0.
HANNAH R. JACOBS	(i)	194,680.	37,119.	879.	10,255.	1,739.	244,672.	0.
4 ^{VP} FINANCE	(ii)	0.	0.	0.	0.	0.	0.	0.
THOMAS A. KLEINHANZL	(i)	718,934.	493,013.	14,329.	253,350.	20,770.	1,500,396.	0.
5 PRESIDENT AND CEO	(ii)	0.	0.	0.	0.	0.	0.	0.
MICHELLE K. MAHAN	(i)	466,472.	219,473.	3,869.	43,584.	17,123.	750,521.	0.
6 ^{SR VP AND CFO}	(ii)	0.	0.	0.	0.	0.	0.	0.
RACHEL I. MANDEL (ENDED	(i)	225,952.	45,718.	516.	12,253.	1,745.	286,184.	0.
7 ^{VP} MEDICAL AFFAIRS	(ii)	0.	0.	0.	0.	0.	0.	0.
CRAIG F. ROSENDALE	(i)	188,708.	38,303.	7,444.	12,548.	14,432.	261,435.	0.
8 COMPLIANCE	(ii)	0.	0.	0.	0.	0.	0.	0.
DONALD R. SCHILLING	(i)	217,562.	39,803.	3,869.	5,761.	14,453.	281,448.	0.
9 ^{VP} AMBULATORY SERVICES	(ii)	0.	0.	0.	0.	0.	0.	0.
MARK S. SOBERMAN	(i)	419,146.	31,172.	1,032.	14,725.	16,441.	482,516.	0.
10 ^{PHYSICIAN}	(ii)	0.	0.	0.	0.	0.	0.	0.
JENNIFER G. TEETER	(i)	210,353.	40,718.	14,847.	13,772.	14,472.	294,162.	0.
11 VP CLINICAL INTEGRATION	(ii)	0.	0.	0.	0.	0.	0.	0.
JOHN R. VERBUS (ENDED 8	(i)	324,745.	77,430.	2,550.	12,791.	14,921.	432,437.	0.
12 ^{SR VP AND COO}	(ii)	0.	0.	0.	0.	0.	0.	0.
JIM R. WILLIAMS (ENDED	(i)	247,882.	58,126.	7,444.	15,153.	14,453.	343,058.	0.
13 SVP POPULATION HEALTH	(ii)	0.	0.	0.	0.	0.	0.	0.
DUSTIN M. SIMONSON	(i)	189,764.	9,796.	11,311.	11,374.	16,300.	238,545.	0.
14 ONCOLOGY MEDICAL PHYSICIST	(ii)	0.	0.	0.	0.	0.	0.	0.
JAMES BLAKE TRUMBLE	(i)	236,221.	149.	276.	12,570.	14,466.	263,682.	0.
15 MEDICAL DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.
HEATHER R KIRBY	(i)	154,876.	32,370.	180.	5,313.	16,933.	209,672.	0.
16 VP INTEGRATED CARE DELIVERY	(ii)	0.	0.	0.	0.	0.	0.	0.

Schedule J (Form 990) 2017

Schedule J (Form 990) 2017

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
EMMANUEL FRU WANKI	(i)	189,667.	149.	0.	12,145.	5,105.	207,066.	0.
1 ^{RN} PER DIEM	(ii)	0.	0.	0.	0.	0.	0.	0.
MARY D. BARTON (BEG 7/1	(i)	105,181.	0.	179.	0.	2,909.	108,269.	0.
2 ^{VP-BUSINESS DEVELOP. & STRAT.}	(ii)	0.	0.	0.	0.	0.	0.	0.
CARLOS T GRAVERAN	(i)	171,625.	26,500.	516.	0.	15,741.	214,382.	0.
3DIRECTOR OF HOSPICE	(ii)	0.	0.	0.	0.	0.	0.	0.
MICHAEL G MCLANE JR	(i)	153,387.	32,590.	346.	8,287.	16,616.	211,226.	0.
4AVP SUPPORT SVCS	(ii)	0.	0.	0.	0.	0.	0.	0.
ROBIN R ROSE	(i)	140,445.	28,958.	1,348.	2,046.	16,777.	189,574.	0.
5 ^{VP} DEVELOPMENT	(ii)	0.	0.	0.	0.	0.	0.	0.
DIANE M. MCFARLAND	(i)	107,496.	0.	728.	0.	872.	109,096.	0.
6 PT CARE SVCS (BEG 5/30/17)	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
8	(ii)							
	(i)							
9	(ii)							
	(i)							
10	(ii)							
	(i)							
11	(ii)							
	(i)							
12	(ii)							
	(i)							
13	(ii)							
	(i)							
14	(ii)							
	(i)							
15	(ii)							
	(i)							
16	(ii)							

Schedule J (Form 990) 2017

Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE J, PART I, LINE 3

THE EXECUTIVE COMPENSATION PROGRAM IS DESIGNED TO CARRY OUT THE HEALTH SYSTEM MISSION, TO ACHIEVE THE CHARITABLE PURPOSE, TO ATTRACT, RETAIN, MOTIVATE AND REWARD EXECUTIVE MANAGEMENT, AND TO MAINTAIN A COMPETITIVE POSITION WITH PEER ORGANIZATIONS IN THE REGION. OVERSIGHT OF THE EXECUTIVE COMPENSATION PROGRAM IS PROVIDED BY THE EXECUTIVE COMPENSATION COMMITTEE OF THE BOARD, COMPOSED OF THE BOARD CHAIRMAN, VICE CHAIRMAN, IMMEDIATE PRECEDING CHAIRMAN, CHAIRMAN OF THE FINANCE COMMITTEE AND THE CHAIRMAN OF THE GOVERNANCE COMMITTEE. IN ADDITION TO THE BOARD'S COMPENSATION COMMITTEE, WE UTILIZED AN EXTERNAL INDEPENDENT CONSULTANT AND MARKET SURVEYS FOR ALL EXECUTIVE MANAGEMENT COMPENSATION. THE PRESIDENT AND CEO HAS A WRITTEN EMPLOYMENT CONTRACT.

SCHEDULE J, PART I, LINE 4B

FREDERICK MEMORIAL HOSPITAL HAS ONE 457(F) NON-QUALIFIED DEFERRED

COMPENSATION PLAN FOR CERTAIN MEMBERS OF SENIOR MANAGEMENT. UNDER THE

PLAN, THEY MAY CONTRIBUTE AMOUNTS FROM THEIR COMPENSATION TO THE PLAN AND

MAY RECEIVE A DISCRETIONARY EMPLOYER CONTRIBUTION. EMPLOYEES ARE FULLY

VESTED IN ALL EMPLOYEE CONTRIBUTIONS TO THE PLAN. VESTING IN EMPLOYER

Schedule J (Form 990) 2017

Schedule J (Form 990) 2017

Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

CONTRIBUTIONS OCCURS IN ACCORDANCE WITH THE UNDERLYING PLAN DOCUMENTS.

ALL ASSETS OF THE PLAN ARE HELD IN A SEPARATE TRUST.

TOTAL HOSPITAL CONTRIBUTIONS TO THIS PLAN WERE AS FOLLOWS:

MICHELLE K. MAHAN \$27,509

THOMAS A. KLEINHANZL \$237,235

MANUEL CASIANO \$19,471

CHERYL CIOFFI \$29,559

Schedule J (Form 990) 2017

SCHEDULE K (Form 990)

Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

Internal Revenue Service

Department of the Treasury

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2017

Open to Public Inspection

Name of the organization

FREDERICK MEMORIAL HOSPITAL, INC

52-0591612

Part I Bond Issues (a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issue	d (e)	Issue price	(f) De	escription of pu	pose	(a) De	feased	(h)	On	(i) Po	
(a) looder marrie	(5) 100001 2111	(6) 66611 11	(a) Date locate		locae piloc	(1) 50	occupation of put	pood	(9) 50	loadou	bèha issu		financ	ir
									Yes	No	Yes	No	Yes	1
A MARYLAND HEALTH & HIGHER EDU FACILITIES AUTH 2012A	52-0936091	574218LY7	12/05/201	.2 10	0,229,856.	SEE PART VI				Х		Х		L
B MARYLAND HEALTH & HIGHER EDU FACILITIES AUTH 2017A	52-0936091		06/08/201	.8 2	6,779,579.	SEE PART VI				Х		Х		
C MARYLAND HEALTH & HIGHER EDU FACILITIES AUTH 2017B	52-0936091		06/08/201	.8 5	7,490,000.	SEE PART VI				Х		X		
D														
Part II Proceeds		1		 										
					Α		В	С				D		_
1 Amount of bonds retired				4,	435,000	•								
2 Amount of bonds legally defeased														
3 Total proceeds of issue				100,	229,856	. 26,7	79,579.	57,49	90,00	0.				
4 Gross proceeds in reserve funds														_
5 Capitalized interest from proceeds				1,	287,936									_
6 Proceeds in refunding escrows														
7 Issuance costs from proceeds								4	00,00	0.				
8 Credit enhancement from proceeds														
9 Working capital expenditures from proceeds														
10 Capital expenditures from proceeds				37,	200,000	. 26,7	79,579.							
11 Other spent proceeds								57,49	90,00	0.				
12 Other unspent proceeds														
13 Year of substantial completion				20	14	201	7	201	7					
				Yes	No	Yes	No	Yes	No		Yes		No	
14 Were the bonds issued as part of a current refunding				X			Х	X						
15 Were the bonds issued as part of an advance refund					X		X		Х					
16 Has the final allocation of proceeds been made?					X		Х	X						
17 Does the organization maintain adequate bool														
final allocation of proceeds?				X		X		Х						_
Part III Private Business Use														_
					Α		В	C	;			D		_
1 Was the organization a partner in a partnership				Yes	No X	Yes	No	Yes	No		Yes		No	_
which owned property financed by tax-exempt bond					X		X		X			_		_
2 Are there any lease arrangements that may r bond-financed property?				Х			X	х						

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2017

JSA 7E12951,000 97970M K182

V 17-7.10

Schedule K (Form 990) 2017

Par	t III Private Business Use (Continued)	FREDERIC	K MEMOR	IAI	L HOSPIT	TAL						
	·		Α			В			С		Г)
3a	Are there any management or service contracts that may result in priva	e Yes	No		Yes	No		Yes	No		Yes	No
	business use of bond-financed property?	Х			Х			Х				
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside	de										
	counsel to review any management or service contracts relating to the financed property?	Х			X			X				
С	Are there any research agreements that may result in private business use											
	bond-financed property?	Х			Х			Х				
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or oth											
	outside counsel to review any research agreements relating to the financed property?	Х			X			X				<u></u>
4	Enter the percentage of financed property used in a private business use by entitie											
	other than a section 501(c)(3) organization or a state or local government	>	.6300	%		.1000	%		.2600	%		%
5	Enter the percentage of financed property used in a private business use as	а										
	result of unrelated trade or business activity carried on by your organization											
	another section 501(c)(3) organization, or a state or local government			%			%			%		%
	Total of lines 4 and 5			%			%			%		%
_7	Does the bond issue meet the private security or payment test?		X			X			X			
8a	Has there been a sale or disposition of any of the bond-financed property to a										l	
	nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		X			X			X	+		<u> </u>
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or											
	disposed of			%		1	%			%		%
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations											
	sections 1.141-12 and 1.145-2?									+		
9	Has the organization established written procedures to ensure that all											
	nonqualified bonds of the issue are remediated in accordance with the	X			Х			Х				
Dav	requirements under Regulations sections 1.141-12 and 1.145-2?	Δ			Λ							
Par	t IV Arbitrage		Α			В	-		С	$\overline{}$		
	Here the increase filed Form 2000 T. Ashitsone Debate. Vield Deducation of	nd Yes		_	Yes	-	-	Yes	Ť	+	Yes	No
•	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction at Penalty in Lieu of Arbitrage Rebate?		No X		res	No X		res	No X	+	ies	NO
	If "No" to line 1, did the following apply?		21							+		
					X				Х	+		
	Rebate not due yet?			\dashv			\dashv	X	+	+		
	No rebate due?								+	+		
	If "Yes" to line 2c, provide in Part VI the date the rebate computation wa									+		
	performed											
3	Is the bond issue a variable rate issue?		Х		X		_	X		+		
	Has the organization or the governmental issuer entered into a qualifie			\dashv			\dashv		+	+		
u	hedge with respect to the bond issue?		Х					Х			l	
b	Name of provider			\dashv		1	-	UBS AG		+		
	Term of hedge						\dashv		18.040	\top		
	Was the hedge superintegrated?			\neg		Х	1		X	+		
	Was the hedge terminated?					Х			Х			

JSA 7E1296 1.000

Schedule K (Form 990) 201

52-0591612 FREDERICK MEMORIAL HOSPITAL, INC

Schedule K (Form 990) 2017								Page 3
Part IV Arbitrage (Continued)								
		A		В		С		D
	Yes	No	Yes	No	Yes	No	Yes	No
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х		Х		Х		
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
Was the regulatory safe harbor for establishing the fall market value of the Gro satisfied:		X		X		Х		
7 Has the organization established written procedures to monitor the								
	Х		X		X			
requirements of section 148?			21		21			
Part V Trocedures to office take corrective Action		Α	T	В		<u></u>		
Has the organization established written procedures to ensure that violations	Yes	No	Yes	No	Yes	No	Yes	No
of federal tax requirements are timely identified and corrected through the	162	NO	162	NO	162	NO	162	NO
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation isn't available under applicable regulations?	Х		X		X			
Part VI Supplemental Information. Provide additional information for responses to		an on Cab		:				
Part VI Supplemental Information. Provide additional information for responses to	o questio	is on Sche	edule K. S	ee instruc	uons			

Schedule K (Form 990) 2017

JSA 7E1328 1.000

52-0591612

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions) (Continued)

DESCRIPTION OF PURPOSE

Schedule K (Form 990) 2017

SCHEDULE K, PART I, COLUMN F

MARYLAND HEALTH & HIGHER EDU FACILITIES AUTH 2012A: FINANCE 2012 PROJECT

AND CURRENT REFUND 2002 BONDS WHICH FUNDED THE 2002 PROJECT.

MARYLAND HEALTH & HIGHER EDU FACILITIES AUTH 2017A: COMPLETION OF 2017

PROJECT CONSISTING OF CONSTRUCTION OF CANCER BUILDING, RENOVATIONS TO

BUSINESS CTR AND STERILE PROCESSING DEPARTMENT.

MARYLAND HEALTH & HIGHER EDU FACILITIES AUTH 2017B: PAY FINANCING COSTS

AND FOR THE REFUNDING OF SERIES 2012B BONDS.

SCHEDULE K, PART II, LINE 3

DIFFERENCE BETWEEN ISSUE PRICE AND TOTAL PROCEEDS MARYLAND HEALTH &

HIGHER ED AUTHORITY 2012A: ORIGINAL ISSUE PREMIUM OF \$3,989,854 AND

PREVIOUSLY TRUSTEED HELD FUNDS OF \$8,115,951.

SCHEDULE K, PART III, LINE 9

THE ORGANIZATION HAS WRITTEN POLICIES AND PROCEDURES IN PLACE TO ENSURE

TAX EXEMPT BOND POST ISSUANCE COMPLIANCE.

JSA 7E1511 1.000

Schedule K (Form 990) 2017

Page 4

97970M K182 V 17-7.10 PAGE 99

SCHEDULE L

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Transactions With Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

►Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2017

Open To Public Inspection

Employer identification number Name of the organization FREDERICK MEMORIAL HOSPITAL, INC 52-0591612 Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b. (d) Corrected? (b) Relationship between disqualified person and 1 (a) Name of disqualified person (c) Description of transaction organization Yes No (1) (2) (3)(4)(5)(6)Enter the amount of tax incurred by the organization managers or disqualified persons during the year Enter the amount of tax, if any, on line 2, above, reimbursed by the organization. Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22. (g) In default? (h) Approved (a) Name of interested person (b) Relationship (f) Balance due (i) Written (c) Purpose of (d) Loan to or (e) Original with organization Ioan from the principal amount by board or agreement? organization? committee? From Yes No Yes No Yes No (1) (2) (3)(4)(5)(6) (7) (8)(9)(10)Total Part III Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested person (b) Relationship between interested (c) Amount of assistance (d) Type of assistance (e) Purpose of assistance person and the organization (1)(2)(3)(4)(5) (6) (7) (8) (9)

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2017

(10)

Schedule L (Form 990 or 990-EZ) 2017 Page 2

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	organi	naring of ization's nues?
				Yes	No
(1) DONALD R. SCHILLING	KEY EMPLOYEE	41,907.	SEE PART V		Х
(2) J. FREDERICK MANNING	OFFICER	176,894.	SEE PART V		Х
(3) JOHN R. VERBUS	OFFICER	51,791.	SEE PART V		Х
(4) CHERYL CIOFFI	KEY EMPLOYEE	26,141.	SEE PART V		Х
_ (5)					
(6)					
(7)					
(8)					
(9)					
(10)					

Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions).

SCHEDULE L, PART IV, LINE 1, COLUMN D

FAMILY MEMBER IS EMPLOYED BY MONOCACY HEALTH PARTNERS, INC. AS A

REGISTERED NURSE.

SCHEDULE L, PART IV, LINE 2, COLUMN D

PAYMENTS TO MANNING BROADCASTING, INC. FOR RADIO ADVERTISING. THE

RELATIONSHIP BETWEEN THE HOSPITAL AND RADIO STATION EXISTED PRIOR TO MR.

MANNING OWNING THE RADIO STATION AND PRIOR TO HIM BEING ON THE BOARD OF

FMH.

SCHEDULE L, PART IV, LINE 3, COLUMN D

FAMILY MEMBER IS EMPLOYED BY FREDERICK MEMORIAL HOSPITAL, INC. AS A

REGISTERED NURSE.

SCHEDULE L, PART IV, LINE 4, COLUMN D

FAMILY MEMBER IS EMPLOYED BY FREDERICK MEMORIAL HOSPITAL, INC. AS AN UNIT

SECRETARY.

97970M K182

Schedule L (Form 990 or 990-EZ) 2017 Page 2

Business Transactions Involving Interested Persons. Part IV

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	organi	aring of ization's nues?
				Yes	No
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					

Part V **Supplemental Information**

Provide additional information for responses to questions on Schedule L (see instructions).

SCHEDULE L, PART IV

ALL TRANSACTIONS DISCLOSED ARE MADE AT ARMS-LENGTH AND AT FAIR MARKET

VALUE IN RETURN FOR SERVICES PROVIDED.

JSA 7E1507 1.000 97970M K182

SCHEDULE M (Form 990)

Noncash Contributions

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

FREDERICK MEMORIAL HOSPITAL, INC

52-0591612

Employer identification number

Par	Types of Property							
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	Method of noncash cont			
1	Art - Works of art							
2	Art - Historical treasures							
3	Art - Fractional interests							
4	Books and publications							
5	Clothing and household							
	goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities - Publicly traded	X	29.	801,985.	FAIR MARK	ET V	ALUE	
10	Securities - Closely held stock							
11	Securities - Partnership, LLC,							
	or trust interests							
12	Securities - Miscellaneous							
13	Qualified conservation							
	contribution - Historic							
	structures							
14	Qualified conservation							
	contribution - Other							
15	Real estate - Residential							
16	Real estate - Commercial							
17	Real estate - Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	Other ►()							
26	Other ►()							
27	Other ►()							
28	Other ►()							
29	Number of Forms 8283 received				20			
	which the organization completed I	orm 8283,	Part IV, Donee Acknowledg	ement	29		Yes	No
20-	During the year did the argenizate		hu aantributian anu arana	which was a set and in Down I line.	o 1 through		162	NO
30a	During the year, did the organizat		•		•			
	28, that it must hold for at least the	-				200		X
L	to be used for exempt purposes for		olding period?			30a		
	If "Yes," describe the arrangement in Does the organization have a		tance noticy that require	ne the review of any	nonetandard			
31						31	Х	
320	contributions? Does the organization hire or use					31		
JZd	_	-	-	· · · · · · · · · · · · · · · · · · ·		32a		Х
h	contributions?					JZa		
33	If the organization didn't report an	amount in o	olumn (c) for a type of pro-	nerty for which column (a)	is checked			
	describe in Part II.	amount in C		porty for willou column (a)	io oriconeu,			

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) (2017)

52-0591612

Schedule M (Form 990) (2017) Part II

Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Page 2

Schedule M (Form 990) (2017) JSA

SCHEDULE 0 (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.

OMB No. 1545-0047 **Open to Public** Inspection

52-0591612

Department of the Treasury Internal Revenue Service

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization **Employer identification number**

DESCRIPTION OF OTHER PROGRAM SERVICES

FREDERICK MEMORIAL HOSPITAL, INC

FORM 990, PART III, LINE 4D

OTHER PROGRAM SERVICES INCLUDE BEHAVIORAL HEALTH, CARDIOLOGY, SLEEP,

HOSPICE & HOME CARE, IMAGING, WOMEN & CHILDREN AND WOUND CARE.

MEMBERS OR STOCKHOLDERS

FORM 990, PART VI, LINE 6

THE SOLE MEMBER OF THE ORGANIZATION IS FREDERICK REGIONAL HEALTH SYSTEM.

POWER TO ELECT OR APPOINT MEMBERS

FORM 990, PART VI, LINE 7A

THE SOLE MEMBER, FREDERICK REGIONAL HEALTH SYSTEM, HAS THE POWER TO APPOINT THE PRESIDENT/CEO AND THE DIRECTORS OF FREDERICK MEMORIAL

HOSPITAL.

DECISIONS RESERVED TO MEMBERS OR STOCKHOLDERS

FORM 990, PART VI, LINE 7B

THE MEMBER, FREDERICK REGIONAL HEALTH SYSTEM, MUST APPROVE THE INCURRENCE

OF DEBT IF SUCH DEBT EXCEEDS A CERTAIN AMOUNT TO BE DESIGNATED BY THE

MEMBER, CAPITAL EXPENDITURES EXCEEDING A CERTAIN AMOUNT TO BE DESIGNATED

BY THE MEMBER, THE DECISION TO DISSOLVE OR LIQUIDATE, THE CREATION OF A

SUBSIDIARY, AND AMENDMENTS TO THE BYLAWS.

PROCESS USED TO REVIEW THE FORM 990

FORM 990, PART VI, LINE 11B

Name of the organization

FREDERICK MEMORIAL HOSPITAL, INC

5

Employer identification number 52-0591612

THE 990 IS PREPARED IN CONJUNCTION WITH OUTSIDE TAX ACCOUNTANTS AND REVIEWED BY UPPER MANAGEMENT PRIOR TO PROVIDING A COPY TO THE BOARD. A COPY OF FORM 990 IS PROVIDED TO ALL MEMBERS OF THE BOARD PRIOR TO FILING.

MONITORING AND ENFORCEMENT OF COMPLIANCE WITH CONFLICT OF INTEREST POLICY

FORM 990, PART VI, LINE 12C

THE FREDERICK MEMORIAL HOSPITAL, INC. BOARD OF DIRECTORS IS COMMITTED TO MEETING ITS FIDUCIARY RESPONSIBILITIES AND MAINTAINING ITS DUTY OF LOYALTY TO THE HOSPITAL AND THE COMMUNITY IT SERVES. TO THIS END, THE BOARD WILL EXERCISE VIGILANCE IN IDENTIFYING ANY CONFLICTS OF INTEREST. THE BOARD WILL ALSO MAINTAIN TRANSPARENCY AND OBJECTIVITY IN MAKING DECISIONS ABOUT CONFLICTS OF INTEREST SO THAT THE ORGANIZATION'S MISSION IS ALWAYS THE FIRST PRIORITY. THE CHAIRPERSON (OR VICE CHAIRPERSON IF THE CHAIR IS INVOLVED) WILL NOTIFY ALL DIRECTORS OF A REPORTED CONFLICT OF INTEREST AND DECIDE WHETHER TO TAKE THE MATTER TO THE FULL BOARD TO DECIDE WHETHER A CONFLICT EXISTS AND, IF SO, WHAT ACTION TO TAKE, OR WILL REFER THE MATTER TO THE GOVERNANCE COMMITTEE FOR AN IN-DEPTH EXAMINATION, SUMMARY, AND RECOMMENDATION PRIOR TO A FULL BOARD DISCUSSION AND DECISION. IF TIME IS OF THE ESSENCE, THE CHAIRPERSON OR VICE CHAIRPERSON WILL TAKE THE MATTER TO THE EXECUTIVE COMMITTEE FOR DISCUSSION AND A DECISION, AND WILL THEN NOTIFY THE FULL BOARD. WHERE A CONFLICT OF INTEREST HAS BEEN IDENTIFIED, THE BOARD MEMBER SHALL NOT VOTE OR BE PRESENT FOR THE DISCUSSION OR THE VOTE REGARDING THE TRANSACTION AT THE FULL BOARD, EXECUTIVE COMMITTEE, OR GOVERNANCE COMMITTEE MEETINGS, EXCEPT TO ANSWER QUESTIONS THAT MAY BE ASKED OF HIM OR HER. TO PREVENT ACTUAL OR PERCEIVED INFLUENCE ON THE BOARD'S DECISION, THE CONFLICTED MEMBER IS
PROHIBITED, AFTER INITIAL DISCLOSURE, FROM DISCUSSING THE CONFLICT OF
INTEREST EITHER FORMALLY OR INFORMALLY WITH FELLOW DIRECTORS OR WITH
MEMBERS OF THE MANAGEMENT. THERE WILL BE AN ANNUAL REVIEW OF ALL BOARD
MEMBERS AND OFFICERS TRANSACTIONS PREPARED BY THE ADMINISTRATION AND
REVIEWED BY THE GOVERNANCE COMMITTEE AND THE FULL BOARD OF DIRECTORS. AT
THAT TIME, ALL DIRECTORS WILL BE REMINDED OF THE IRS INTERMEDIATE
SANCTIONS REGULATION THAT ESTABLISHES EXCISE TAXES AS A SANCTION AGAINST
ADMINISTRATORS AND DIRECTORS OF TAX-EXEMPT ORGANIZATIONS WHO PARTICIPATE
IN 'EXCESS BENEFIT TRANSACTIONS' (E.G., UNREASONABLY HIGH EMPLOYMENT
COMPENSATION OR BUSINESS DEALS).

PROCESS FOR DETERMINING COMPENSATION

FORM 990, PART VI, LINE 15

THE EXECUTIVE COMPENSATION PROGRAM IS DESIGNED TO CARRY OUT THE HEALTH SYSTEM MISSION, TO ACHIEVE THE CHARITABLE PURPOSE, TO ATTRACT, RETAIN, MOTIVATE AND REWARD EXECUTIVE MANAGEMENT, AND TO MAINTAIN A COMPETITIVE POSITION WITH PEER ORGANIZATIONS IN THE REGION. OVERSIGHT OF THE EXECUTIVE COMPENSATION PROGRAM IS PROVIDED BY THE EXECUTIVE COMPENSATION COMMITTEE OF THE BOARD, COMPOSED OF THE BOARD CHAIRMAN, VICE CHAIRMAN, IMMEDIATE PRECEDING CHAIRMAN, CHAIRMAN OF THE FINANCE COMMITTEE AND THE CHAIRMAN OF THE GOVERNANCE COMMITTEE. IN ADDITION TO THE BOARD'S COMPENSATION COMMITTEE, WE UTILIZED AN EXTERNAL INDEPENDENT CONSULTANT AND MARKET SURVEYS FOR ALL EXECUTIVE MANAGEMENT THE PRESIDENT AND CEO HAVE A WRITTEN EMPLOYMENT CONTRACT.

Name of the organization

FREDERICK MEMORIAL HOSPITAL, INC

52-0591612

PROCESS FOR MAKING DOCUMENTS AVAILABLE TO THE PUBLIC

FORM 990, PART VI, LINE 19

GOVERNING DOCUMENTS AND THE CONFLICT OF INTEREST POLICY ARE AVAILABLE UPON REQUEST. FREDERICK MEMORIAL HOSPITAL, INC. CONSOLIDATED ANNUAL AUDITED FINANCIAL STATEMENTS ARE AVAILABLE AT WWW.FMH.ORG.

FORM 990, PART VII

DIRECTORS RAVI YALAMANCHILI, GERRIT SCHIPPER AND THOMAS MUNRO RECEIVED COMPENSATION FOR PHYSICIAN SERVICES.

OTHER CHANGES IN NET ASSETS

FORM 990, PART XI, LINE 9

UNREALIZED GAINS - INTEREST RATE SWAP \$ 2,853,124

LOSS ON JOINT VENTURES \$(1,478,106)

MINIMUM PENSION ADJUST \$10,632,456

OTHER CHANGES \$ (253,297)

TOTAL \$11,754,177

ATTACHMENT 1

FORM 990, PART III, LINE 1 - ORGANIZATION'S MISSION

THE MISSION OF FREDERICK MEMORIAL HOSPITAL, INC. IS TO CONTRIBUTE TO THE HEALTH AND WELL-BEING OF AREA RESIDENTS BY PROVIDING QUALITY HEALTH CARE IN A CARING, COST EFFICIENT, SAFE AND CONVENIENT MANNER, THROUGH A COORDINATED PROGRAM OF PREVENTION, DIAGNOSIS AND TREATMENT REHABILITATION, AND SUPPORT.

Name of the organization FREDERICK MEMORIAL HOSPITAL, INC

Employer identification number 52-0591612

ATTACHMENT 2

FORM 990, PART III - PROGRAM SERVICE, LINE 4A

INPATIENT SERVICES

IN FY2018, FREDERICK MEMORIAL HOSPITAL'S INPATIENT MEDICAL-SURGICAL DEPARTMENTS PROVIDED QUALITY, PATIENT-CENTERED CARE, REGARDLESS OF ABILITY TO PAY, TO APPROXIMATELY 23,924 INPATIENTS AND OBSERVATION PATIENTS. MAJOR MEDICAL AND SURGICAL SERVICES INCLUDE CARDIOLOGY, CONGESTIVE HEART FAILURE, POST-CARDIAC CATHETERIZATION, CENTER FOR CHEST PAIN, HEMODIALYSIS, PERITONEAL DIALYSIS, NEUROLOGY, NEUROSURGERY, PULMONOLOGY, ONCOLOGY, ORTHOPEDICS, GENERAL MEDICINE AND SURGICAL CARE. INPATIENT CARE IS SUPPORTED BY A TEAM OF BOARD CERTIFIED PHYSICIAN HOSPITALISTS. IN ADDITION, FMH IS DESIGNATED AS A PRIMARY STROKE CENTER BY THE MARYLAND INSTITUTE OF EMERGENCY MEDICAL SERVICE SYSTEMS (MIEMSS) AND IS RECOGNIZED WITH THE STROKE CENTER GOLD PERFORMANCE AWARD BY THE AMERICAN HEART ASSOCIATION. OUR BARIATRIC SURGICAL PROGRAM IS ACCREDITED BY THE AMERICAN SOCIETY FOR METABOLIC AND BARIATRIC SURGERY AS A BARIATRIC SURGERY CENTER OF EXCELLENCE. IN ADDITION TO THE PROGRAM SERVICES EXPENSE LISTED HERE, FMH INCURRED \$46.7 MILLION OF GENERAL AND ADMINISTRATIVE EXPENSES IN MEETING THE HEALTH NEEDS OF OUR PRIMARY SERVICE AREA.

ATTACHMENT 3

FORM 990, PART III - PROGRAM SERVICE, LINE 4B

PERIOPERATIVE SERVICES

FREDERICK MEMORIAL HOSPITAL'S PERIOPERATIVE SERVICES PROVIDED HIGH

Name of the organization FREDERICK MEMORIAL HOSPITAL, INC

Employer identification number 52-0591612

ATTACHMENT 3 (CONT'D)

QUALITY CARE TO 9,943 SURGICAL AND ENDOSCOPY PATIENTS IN FISCAL YEAR 2018. PROCEDURES WERE PERFORMED IN OUR STATE OF THE ART FACILITY WHICH INCLUDES A DEDICATED IMAGING ROOM FOR VASCULAR AND OTHER PROCEDURES. WE HAVE PARTICIPATED IN THE SCIP QUALITY IMPROVEMENT PROJECT FOR CONTINUAL IMPROVEMENTS IN CARE FOLLOWING EVIDENCE BASED MEDICINE. WE TRACKED OUR PATIENT SATISFACTION THROUGH PRESS GANEY TO BENCHMARK OUR RESULTS TO THE NATIONAL DATA BASE. IN ADDITION TO THE PROGRAM SERVICES EXPENSE LISTED HERE, FMH INCURRED \$46.7 MILLION OF GENERAL AND ADMINISTRATIVE EXPENSES IN MEETING THE HEALTH NEEDS OF OUR PRIMARY SERVICE AREA.

ATTACHMENT 4

FORM 990, PART III - PROGRAM SERVICE, LINE 4C

LABORATORY SERVICES AT FREDERICK MEMORIAL HOSPITAL PROVIDED

APPROXIMATELY 1,350,000 HIGH QUALITY TESTS TO PATIENTS IN FISCAL

YEAR 2018. PROCEDURES WERE PERFORMED IN OUR CAMPUS FACILITY AS

WELL AS OUR AMBULATORY LOCATIONS SERVING FREDERICK COUNTY. IN

ADDITION TO A FOCUS ON QUALITY, LABORATORY SERVICES IS ALSO

FOCUSED ON THE PATIENT EXPERIENCE. IN FY2018, WE LAUNCHED A

DEDICATED LABORATORY CALL CENTER TO ENHANCE THE PATIENT

EXPERIENCE. WE ALSO COMPLETED AN IMPROVEMENT PROJECT THAT REDUCED

PATIENT APPOINTMENT TIMES INCLUDING WAIT TIMES DOWN TO LESS THAN

20 MINUTES. FINALLY, WE LAUNCHED A MOBILE APPLICATION FOR QUICKER

DISSEMINATION OF ROUTINE LAB RESULTS THAT WAS AN ENHANCEMENT TO

ORDERING PHYSICIANS AND PATIENTS.

Name of the organization Employer identification number FREDERICK MEMORIAL HOSPITAL, INC 52-0591612

ATTACHMENT 4 (CONT'D)

IN ADDITION TO THE PROGRAM SERVICES EXPENSE LISTED

HERE, FMH INCURRED \$46.7 MILLION OF GENERAL AND ADMINISTRATIVE

EXPENSES IN MEETING THE HEALTH NEEDS OF OUR PRIMARY SERVICE AREA.

|--|

990,	PART VII-	COMPENSATION	OF	THE	FIVE	HIGHEST	PAID	IND.	CONTRACTORS
------	-----------	--------------	----	-----	------	---------	------	------	-------------

NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
TX:TEAM REHAB INC 9101 WESLEYAN RD SUITE 100 INDIANAPOLIS, IN 46268	REHAB SERVICES	9,003,206.
SOUND PHYSICIANS PO BOX 742936 LOS ANGELES, CA 90074	PHYSICIAN SERVICES	5,124,809.
QUEST DIAGNOSTICS PO BOX 740709 ATLANTA, GA 30374	LABORATORY SERVICES	1,258,156.
CRITICAL CARE ASSOCIATES, LLC 10711 RED RUN BLVD., SUITE 101 OWINGS MILLS, MD 21117	PHYSICIAN SERVICES	1,207,020.
FIRST COLONIES ANESTHESIA PO BOX 841069 DALLAS, TX 75284-1069	PHYSICIAN SERVICES	950,484.

ATTACHMENT 6

FORM 990, PART IX - OTHER FEES

	(A) (B)		(C)	(D)
	TOTAL	PROGRAM	MANAGEMENT	FUNDRAISING
DESCRIPTION	FEES	SERVICE EXP.	AND GENERAL	EXPENSES
CONTRACT LABOR	3,547,394.	3,547,394.	0.	0.
PROFESSIONAL FEES	12,719,997.	12,719,997.	0.	0.

Name of the organization	Employer identification number
FREDERICK MEMORIAL HOSPITAL, INC	52-0591612
	ATTACHMENT 6 (CONT'D)

FORM 990, PART IX - OTHER FEES

DESCRIPTION	(A) TOTAL FEES	(B) PROGRAM SERVICE EXP.	(C) MANAGEMENT AND GENERAL	(D) FUNDRAISING EXPENSES
CONTRACT SERVICES	59,036,088.	47,955,418.	10,986,968.	93,702.
OTHER EXPENSES	4,935,563.	4,177,073.	757,570.	920.
TOTALS	80,239,042.	68,399,882.	11,744,538.	94,622.

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury
Internal Revenue Service

Name of the organization

FREDERICK MEMORIAL HOSPITAL, INC

Employer identification number 52-0591612

Part I	Identification of Disregarded Entities. Complete if the organization	answered "Yes" on	Form 990, Part I	V, line 33.		
	(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1)						
(2)						
(3)						
(4)						
(5)						
(6)						

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5	g) 512(b)(13) rolled iity?
						Yes	No
(1) HOSPICE OF FREDERICK COUNTY, INC 52-1164513							
400 WEST SEVENTH STREET FREDERICK, MD 21701	HOSPICE CARE	MD	501(C)(3)	10	FMH, INC.	X	
(2) FREDERICK REGIONAL HEALTH SYSTEM, INC 45-4133096							
400 WEST SEVENTH STREET FREDERICK, MD 21701	HEALTH SYSTEM	MD	501(C)(3)	12B	N/A		X
(3) MONOCACY HEALTH PARTNERS 45-3007639							
400 WEST SEVENTH STREET FREDERICK, MD 21701	PHYSICIAN ORG	MD	501(C)(3)	10	FRHS, INC.	X	
(4)	_						
(5)							
(6)							
(7)							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

52-0591612

Schedule R (Form 990) 2017

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512 - 514)	(f) Share of total income	(g) Share of end-of- year assets	Disprop	n) portionate ations?	(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man	(j) eral or naging tner?	(k) Percentage ownership
		country)		000000000000000000000000000000000000000			Yes	No		Yes	No	
(1)												
(2)												
(3)												
(4)												
(5)	_											
(6)	_											
(7)	_											

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization		(b) Primary activity	(c) Legal domicile (state or foreign country)		(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	Sec 512(b conti	(i) ction b)(13) rolled tity?
									Yes	No
(1) FREDERICK HEALTH SERVICES CORPORATION	52-1851661									
400 WEST SEVENTH STREET FREDERICK, MD 21701		MGMNT COMPANY	MD	FRHS, INC	C CORP	0.	0.			х
(2) FREDERICK SURGICAL SERVICES CORPORATION	52-1642334									
400 WEST SEVENTH STREET FREDERICK, MD 21701		HOLDING COMPANY	MD	FHSC, INC	C CORP	0.	0.			х
(3) MONOCACY INSURANCE LTD	98-1011570									
PO BOX 1159 GRAND CAYMAN, GRAND CAYMAN CJ KY1-11)2	SELF INSURANCE	CJ	FRHS, INC	C CORP	0.	0.			Х
(4)										
(5)										
(6)										
(7)										
										ı

JSA 7E1308 1.000 Schedule R (Form 990) 2017

Schedule R (Form 990) 2017

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Not	e: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a	Х	
b	Gift, grant, or capital contribution to related organization(s)	1b		Х
С	Gift, grant, or capital contribution from related organization(s)	1c		Х
d	Loans or loan guarantees to or for related organization(s)	1d		Х
	Loans or loan guarantees by related organization(s)	1e		X
f	Dividends from related organization(s).	1f		X
	Sale of assets to related organization(s)	1g		Х
	Purchase of assets from related organization(s)	1h		Х
i	Exchange of assets with related organization(s)	1i		X
j	Lease of facilities, equipment, or other assets to related organization(s)	1j	Х	
-				
k	Lease of facilities, equipment, or other assets from related organization(s)	1k	Х	
	Performance of services or membership or fundraising solicitations for related organization(s)	11		Х
	Performance of services or membership or fundraising solicitations by related organization(s)	1m		Х
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		Х
	Sharing of paid employees with related organization(s)	10	Х	
р	Reimbursement paid to related organization(s) for expenses	1p	Х	
	Reimbursement paid by related organization(s) for expenses	1q	Х	
r	Other transfer of cash or property to related organization(s)	1r		X
s	Other transfer of cash or property from related organization(s)	1s	Х	
	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction three	shold	s.	

	if the answer to any of the above is fires, see the instructions for information on who must complete t	s line, including covered relationships and transaction thresholds						
	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved				
(1)	MONOCACY HEALTH PARTNERS, INC	S	19,400,000.	CASH				
(2)	FREDERICK REGIONAL HEALTH SYSTEM, INC	Q	99,196.	DIRECT COSTING				
(3)	HOSPICE OF FREDERICK COUNTY, INC	0	924,334.	DIRECT COSTING				
(4)	MONOCACY HEALTH PARTNERS, INC	J	849,462.	FMV				
(5)	FREDERICK INTEGRATED HEALTHCARE NETWORK	R	236,616.	CASH				
(6)	FREDERICK INTEGRATED HEALTHCARE NETWORK	0	932,079.	DIRECT COSTING				

JSA 7E1309 2.000 Schedule R (Form 990) 2017

Page 3 Schedule R (Form 990) 2017

Part	Transactions With Related Organizations. Complete if the organization answered "Ye	es" on Form 990, Par	t IV, line 34, 35b, or 36.			
Note	: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.			_	Ye	s No
1	During the tax year, did the organization engage in any of the following transactions with one or more	related organizations lis	ted in Parts II-IV?			
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a	
	Gift, grant, or capital contribution to related organization(s)				1b	
С	Gift, grant, or capital contribution from related organization(s)				1c	
	Loans or loan guarantees to or for related organization(s)				1d	
	Loans or loan guarantees by related organization(s)				1e	
f	Dividends from related organization(s)				1f	
g	Sale of assets to related organization(s)				1g	
h	Purchase of assets from related organization(s)			⊢	1h	
	Exchange of assets with related organization(s)				1i	
j	Lease of facilities, equipment, or other assets to related organization(s)				1j	
k	Lease of facilities, equipment, or other assets from related organization(s)				1k	
	Performance of services or membership or fundraising solicitations for related organization(s)				11	
	Performance of services or membership or fundraising solicitations by related organization(s).				1 m	
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	
	Sharing of paid employees with related organization(s)				10	
р	Reimbursement paid to related organization(s) for expenses				1p	
q	Reimbursement paid by related organization(s) for expenses				1q	
r	Other transfer of cash or property to related organization(s)				1r	
s	Other transfer of cash or property from related organization(s)				1s	
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete	this line, including cove	ered relationships and transa	action threst	nolds.	-
	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	Method of	(d) determi t involve	-
(1)	MONOCACY HEALTH PARTNERS, INC	Q	33,873,235.	DIRECT	DIRECT COST	
(2)	FREDERICK HEALTH SERVICES CORP	A	204,596.	FMV		
(3)	FREDERICK HEALTH SERVICES CORP	K	460,281.	FMV		
(4)	FREDERICK HEALTH SERVICES CORP	0	314,255.	DIRECT	COST	ING

JSA 7E1309 2.000

(6)

FREDERICK INTEGRATED HEALTHCARE NETWORK

Schedule R (Form 990) 2017

CASH

1,020,962.

V 17-7.10 PAGE 116 97970M K182

S

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
				Yes	No			Yes	No		Yes	No	
(2)													
(3)													
(4)													
(5)													
(6)													
(7)													
(8)													
(9)													
(10)													
(11)													
(12)													
(13)													
(14)													
(15)													
(16)													
(10)													

Schedule R (Form 990) 2017

Page 4

7E1310 1.000

JSA

Schedule R (Form 990) 2017

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.