### Form 8879-EO

# IRS e-file Signature Authorization for an Exempt Organization

or calendar year 2017, or fiscal year beginning	TITT.	1	, 2017, and ending	JUIN	3.0	. 2018
or calendar year 2017, or riscal year beginning	001	-	, 2017, and ending			_ , 20 = 0

OMB No. 1545-1878

	For calendar year 2017, or fiscal year beginning	- 500 <del>- 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, </del>		, 20 18	2017
Department of the Treasury	▶ Do not se	end to the IRS. Keep for your r	records.		2017
Internal Revenue Service		gov/Form8879EO for the lates	t information.	Frankrian ida	ntification number
Name of exempt organization	ı			Employer ide	ntification number
HOWARD COUNTY GENER	AL HOSPITAL INC			52-2093	1120
Name and title of officer	in notiting, the:			1 00 0000	
CLARO M. PIO RODA					
VP FINANCE/CFO					
Part I Type of	<b>Return and Return Informat</b>	ion (Whole Dollars Only)			
on line 1a, 2a, 3a, 4a, or	urn for which you are using this Form 5a, below, and the amount on that lin blank (do not enter -0-). But, if you ent	e for the return being filed with	this form was blank, t r -0- on the applicable	then leave line e line below. I	1b, 2b, 3b, 4b, or 5b, Do not complete more
2a Form 990-EZ check h		, if any (Form 990-EZ, line 9)			
3a Form 1120-POL chec		Form 1120-POL, line 22)			
4a Form 990-PF check h		investment income (Form 990			
5a Form 8868 check her		m 8868, line 3c)			
Part II Declara	tion and Signature Authoriza	ation of Officer			
debit) entry to the financia return, and the financial in 1-888-353-4537 no later the processing of the electron payment. I have selected	applicable, I authorize the U.S. Treasial institution account indicated in the institution to debit the entry to this account a business days prior to the payric payment of taxes to receive conficular a personal identification number (PIN electronic funds withdrawal.	tax preparation software for pay count. To revoke a payment, I m ment (settlement) date. I also au dential information necessary to	yment of the organiza nust contact the U.S. thorize the financial ir answer inquiries and	ation's federal Treasury Final nstitutions involves resolve issue	taxes owed on this ncial Agent at olved in the s related to the
I authorize				to enter my F	PIN
	E	RO firm name		to onto my i	Enter five numbers, but do not enter all zeros
is being filed w	e on the organization's tax year 2017 ith a state agency(ies) regulating chain in the return's disclosure consent scre	rities as part of the IRS Fed/Stat			[] [4 - 10 ] [4 ] [4 ] [4 ] [4 ] [4 ] [4 ] [4 ] [
indicated within	f the organization, I will enter my PIN n this return that a copy of the return enter my PIN on the return's disclosu	is being filed with a state agenc			
	ation and Authentication				
	your six-digit electronic filing identifica				
number (EFIN) followed b	by your five-digit self-selected PIN.		27224093120 Do not enter all zeros		
그는 내가 있다는 사람은 바람이로 하다면 되어 하면 되면 없어 하다가 하는데 없다고 하는데 하다면 먹	umeric entry is my PIN, which is my s ting this return in accordance with the ess Returns.	(BCC) (1997년 - 1997년 1일 전 1997년 (1997년 - 1997년 - 1997년 - 1997년 - 1997년 - 1997년 (1997년 - 1997년 - 1997년 - 1997년	ally filed return for the	organization	
ERO's signature >			Date ▶		
·	ERO Must R	etain This Form - See In:	structions		
	Do Not Submit This Fe	orm to the IRS Unless Re	equested To Do	So	

#### EXTENDED TO MAY 15, 2019

Form **990** 

### **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

OMB No. 1545-0047 Open to Public Inspection

	tment of the			ecurity numbers on this for		한테일 : 100 100 - 100 100 100 100 100 100 100 1		Open to Public Inspection
				/Form990 for instructions a JL 1, 2017 ar	CALLS OF STATISTICS OF STATISTICS OF	JN 30, 2018		порессои
7340	heck if	Labourery 0	f organization	, 2017 al	id chaing o	D Employer ic	lentificat	ion number
ar ar	pplicable:	Civalile	organization			D Employer ic	lentineat	ion number
	Address change	HOWARD	COUNTY GENERAL HOSPITAL, I	NC.				
	Name change	5001 5000 500	usiness as			1	52-2093	120
	Initial return		and street (or P.O. box if mail is not de	livered to street address)	E Telephone r	umber		
	Final return/	3910 K	10)740	-7890				
	termin- ated		own, state or province, country, and	ZIP or foreign postal code		G Gross receipts \$		295,080,080.
	Amended return		ORE, MD 21211			H(a) Is this a gr	oup retur	m
	Applica- tion	F Name a	nd address of principal officer: CLAR	M. PIO RODA		for subord		
	pending		C ABOVE			H(b) Are all suboro		
IT	ax-exem	npt status:	X 501(c)(3) 501(c)(		1) or 527	(8. 1)		t. (see instructions)
		▶ WWW.HC				H(c) Group exe		
				ssociation Other >	L Year			tate of legal domicile: MD
		Summary						
	<b>1</b> Br	riefly describ	e the organization's mission or most	significant activities: PROVI	SION OF IN	PATIENT AND		
Governance			HEALTHCARE SERVICES TO IND					
naı	2 C	heck this bo	x if the organization disco	ntinued its operations or disp	osed of more	than 25% of its	net assets	S.
ve	3 No	umber of vo	ting members of the governing body	(Part VI, line 1a)			3	23
	4 Nu	umber of inc	dependent voting members of the go					17
S			of individuals employed in calendary					2354
Activities &	6 To	otal number	of volunteers (estimate if necessary)	***************************************			6	364
cţi	7 a To	otal unrelate	d business revenue from Part VIII, co	lumn (C), line 12			7a	48,424.
⋖			business taxable income from Form				7b	27,991.
						Prior Year		Current Year
Ф	8 C	ontributions	and grants (Part VIII, line 1h)			1,698,	448.	700,953.
ň	9 Pr	rogram serv	ice revenue (Part VIII, line 2g)			259,968,	211.	268,236,731.
Revenue	10 In	vestment in	come (Part VIII, column (A), lines 3, 4	, and 7d)		3,196,	962.	3,308,364.
Œ	11 0	ther revenue	e (Part VIII, column (A), lines 5, 6d, 8d	, 9c, 10c, and 11e)		3,667,	609.	4,004,881.
	<b>12</b> To	otal revenue	- add lines 8 through 11 (must equal	Part VIII, column (A), line 12)		268,531	230.	276,250,929.
	13 G	rants and si	milar amounts paid (Part IX, column (	A), lines 1-3)			0.	86,316.
	14 B	enefits paid	to or for members (Part IX, column (A	A), line 4)			0.	0.
S	15 S	alaries, othe	r compensation, employee benefits (	Part IX, column (A), lines 5-10	)	127,189	240.	129,793,299.
Expenses	<b>16a</b> Pi	rofessional t	fundraising fees (Part IX, column (A),	line 11e)			0.	0.
xbe	b To	otal fundrais	sing expenses (Part IX, column (D), lin	e 25) 🕨	0.			ARREST STREET
Ш	111 0		es (Part IX, column (A), lines 11a-11d			133,196		135,356,198.
	18 To	otal expense	es. Add lines 13-17 (must equal Part l	X, column (A), line 25)		260,385		265,235,813.
_		evenue less	expenses. Subtract line 18 from line	12		8,145	322.	11,015,116.
TO S					Be	ginning of Current		End of Year
Assets	20 To	otal assets (	Part X, line 16)			359,101		366,846,372.
A	21 To					248,587		238,885,043.
			fund balances. Subtract line 21 from	line 20		110,514	286.	127,961,329.
411-78-4		Signatur		2-	V			
			I declare that I have examined this return	·사용 전쟁 (1) 10 10 구입 14 10 12 10 10 10 10 10 10 10 10 10 10 10 10 10				nowledge and belief, it is
true	, correct,	and complete	Declaration of preparer (other than office	er) is based on all information of	which preparer	has any knowledg	e.	
		Cianatu	re of difficer			Date	1811	4
Sig		70				Date		ı
Her	re		M. PIO RODA, VP FINANCE/CF	0				
			The contract of the contract o	T	To	Date	hade	PTIN
<b>.</b> .	es 74 7	Print/Type pro	eparer's name	Preparer's signature		i	Check f	FIIN
Paid	Same and	F: 1				Total Control	self-employed	
	(1990) Box 17	Firm's name		<u> </u>		Firm's	:IN >	
use	Only	Firm's addres	s <b>&gt;</b>			Dhara		
	Abr. JDC	0 41 11-	is return with the preparer shown abo	oug (ogg ingtweetiers)		Phone	110.	Ves No

	1990 (2017) HOWIND COOKIT CHARME HODITIME, INC.		2 2033120	Page 2
Pa	t III Statement of Program Service Accomplishments			
	Check if Schedule O contains a response or note to any line in this Part III			Х
1	Briefly describe the organization's mission:			
	MISSION: HOWARD COUNTY GENERAL HOSPITAL, A MEMBER OF JOHNS HOPKINS			
	MEDICINE, STRIVES TO PROVIDE THE HIGHEST QUALITY CARE TO IMPROVE THE			
	HEALTH OF OUR ENTIRE COMMUNITY THROUGH INNOVATION, COLLABORATION,			
	SERVICE EXCELLENCE, DIVERSITY AND A COMMITMENT TO PATIENT SAFETY. ITS			
2	Did the organization undertake any significant program services during the year which were not list	ed on the		
	prior Form 990 or 990-EZ?		Yes	X No
	If "Yes," describe these new services on Schedule O.			
3	Did the organization cease conducting, or make significant changes in how it conducts, any progra	m services?	Yes	X No
	If "Yes," describe these changes on Schedule O.			
4	Describe the organization's program service accomplishments for each of its three largest program		• •	
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and alloca	tions to others, the	total expenses, a	and
	revenue, if any, for each program service reported.	0 ) (	00 54	50 002
4a	(Code:) (Expenses \$ including grants of \$  DEPARTMENT OF MEDICINE AND SURGERY	0. (Revenue \$	90,50	39,003.
	PURPOSE: HOWARD COUNTY GENERAL HOSPITAL OFFERS A BROAD SPECTRUM OF			
	INPATIENT AND OUTPATIENT SURGICAL SERVICES FOR ADULT AND PEDIATRIC			
	PATIENTS. A LIST OF SOME OF THE MORE COMMON TYPES OF SURGERY PERFORMED AT HCGH INCLUDE: COLORECTAL SURGERY, ENDOSCOPY, GENERAL SURGERY,			
	MINIMALLY INVASIVE SURGERY, NEUROSURGERY, OPHTHALMOLOGY, ORAL SURGERY			
	AND DENTISTRY, ORTHOPEDIC SURGERY, OTOLARYNGOLOGY, PLASTIC SURGERY,			
	PODIATRY, UROLOGY, VASCULAR SURGERY.			
	TODIATRI, OROLOGI, VASCOLAR SORGERI.			
	HOWARD COUNTY GENERAL HOSPITAL'S INTENSIVE CARE UNIT IS A HIGHLY			
	SPECIALIZED 16-BED UNIT DEDICATED TO THE NEEDS OF ADULT PATIENTS			
	REQUIRING INTENSIVE MONITORING AND PATIENT CARE SERVICES INVOLVING			
4b	(Code:) (Expenses \$ 30 ,848 ,733 . including grants of \$	0. (Revenue \$	46 35	50 293
40	EMERGENCY DEPARTMENT	(Revenue \$ _	20,00	, , , , , , , ,
	PURPOSE: OUR 36-BED EMERGENCY DEPARTMENT (ED) IS STAFFED 24-HOURS A			
	DAY, SEVEN DAYS A WEEK BY BOARD-CERTIFIED JOHNS HOPKINS EMERGENCY			
	MEDICINE PHYSICIANS. THE 24,000 SQUARE UNIT EXPANSION PROVIDES			
	STATE-OF-THE-ART COMPREHENSIVE, INDIVIDUALIZED EMERGENCY MEDICAL CARE			
	AND URGENT CARE TO THE CITIZENS OF HOWARD COUNTY AND THE SURROUNDING			
	AREA. UPON ARRIVAL AT THE EMERGENCY DEPARTMENT, A REGISTERED NURSE			
	ASSESSES EVERY PATIENT TO DETERMINE TREATMENT PRIORITY NEEDS.			
	DEPENDING ON THE PATIENT'S NEEDS, TREATMENT WILL BE PROVIDED IN ONE OF			
	THE FOLLOWING UNITS: MAIN EMERGENCY ROOM, URGENT CARE, PEDIATRIC			
	ED/CHILDREN'S CARE CENTER, CHEST PAIN/SHORT STAY UNIT, OR PSYCHIATRIC			
4c	(Code:) (Expenses \$ 27,455,409. including grants of \$	0 . ) (Revenue \$	36,33	39,157.
	LABOR & DELIVERY/NURSERY/NICU			
	PURPOSE: TO ACCOMMODATE THE MORE THAN 3,000 BABIES BORN IN THE			
	HOSPITAL'S LABOR/DELIVERY/RECOVERY (LDR) UNIT EACH YEAR, HOWARD COUNTY			
	GENERAL HOSPITAL OFFERS 12 ATTRACTIVELY DECORATED BIRTHING ROOMS.			
	MOTHER AND BABY CAN REMAIN IN THIS PRIVATE, COMFORTABLE ROOM THROUGHOUT			
	LABOR, DELIVERY AND RECOVERY WITH THE SECURITY OF THE HOSPITAL'S			
	ADVANCED TECHNOLOGY. CERTAIN MEDICAL CONDITIONS MAY REQUIRE A TEMPORARY			
	SEPARATION OF MOTHER AND BABY.			
	WHILE THE MAJORITY OF NEWBORN INFANTS ARE BORN HEALTHY, MORE INTENSE			
	MONITORING AND CARE ARE SOMETIMES NECESSARY. THE HOSPITAL'S 18-BED			
	LEVEL III+ NICU FEATURES HIGHLY SOPHISTICATED EQUIPMENT SPECIALLY			
4d	Other program services (Describe in Schedule O.)			
	(Expenses \$ 65,944,728. including grants of \$ 86,316.) (Revenue \$	94,9	978,278.)	
4e	Total program service expenses ▶ 195,711,192.			

## Form 990 (2017) HOWARD COUNTY GENER Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1_	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			l
	public office? If "Yes," complete Schedule C, Part I	3_		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4	Х	<u> </u>
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		Х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	<u> </u>
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Х	<u> </u>
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Х	<u> </u>
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	<u> </u>
f	3			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		Х
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			1
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	—
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			1
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			۱
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			۱
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			۱
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G. Part III	19		X

# Form 990 (2017) HOWARD COUNTY GENERAL HOSPI Part IV Checklist of Required Schedules (continued)

			Yes	No
<b>20</b> a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Х	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	X	
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Х	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25a	24a		Х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"			
	complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		Х
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			,,
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			.,
	contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations?			,
00	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	00		x
	Schedule N, Part II	32		
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	00	Х	
24	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and	24	Х	
25-	Part V, line 1  Did the organization have a controlled entity within the meaning of section 512(b)(13)?	34		х
35a		35a		
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	35b		
26	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2  Section 501(c)(2) organizations. Did the organization make any transfers to an exempt non charitable related organization?	330		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	26		x
27	If "Yes," complete Schedule R, Part V, line 2  Did the organization conduct more than 5% of its activities through an entity that is not a related organization	36		<del>                                     </del>
37		37		x
38	and that is treated as a partnership for federal income tax purposes? <i>If</i> "Yes," <i>complete Schedule R, Part VI</i> Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	31		<del></del>
30		38	х	
	Note. All Form 990 filers are required to complete Schedule O	1 00		

#### Form 990 (2017) **Part V** Sta Statements Regarding Other IRS Filings and Tax Compliance

	Check it Schedule O contains a response or note to any line in this Part v					
					Yes	No
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	230			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b				
С	Did the organization comply with backup withholding rules for reportable payments to vendors and re		-		v	
٥-	(gambling) winnings to prize winners?	I		1c	Х	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,	_	2354			
	filed for the calendar year ending with or within the year covered by this return			Ola	х	
D	If at least one is reported on line 2a, did the organization file all required federal employment tax return. <b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions			2b	Λ	
22				За	х	
	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule			3b	x	
	At any time during the calendar year, did the organization have an interest in, or a signature or other a			30		
ти	financial account in a foreign country (such as a bank account, securities account, or other financial a		•	4a		х
b	If "Yes," enter the name of the foreign country:	.0000111	9	14		
-	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial A	ccount	s (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		` '	5a		х
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction			5b		х
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			5с		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did th					
	any contributions that were not tax deductible as charitable contributions?			6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contributi					
	were not tax deductible?			6b		
7	Organizations that may receive deductible contributions under section 170(c).					
а	$ Did the organization \ receive \ a \ payment \ in \ excess \ of \$75 \ made \ partly \ as \ a \ contribution \ and \ partly \ for \ goods \ and \ services \ $	vices pr	rovided to the payor?	7a		Х
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was					
	to file Form 8282?	1 1		7с		Х
	If "Yes," indicate the number of Forms 8282 filed during the year	7d	_			
_	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit co		?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contra			7f		Х
g	If the organization received a contribution of qualified intellectual property, did the organization file Fo			7g		
_	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organiza			7h		
8	<b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained sponsoring organization have excess business holdings at any time during the year?	г бу тте	,	8		
9	Sponsoring organizations maintaining donor advised funds.					
	Did the sponsoring organization make any taxable distributions under section 4966?			9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?			9b		
10	Section 501(c)(7) organizations. Enter:			0.0		
	Initiation fees and capital contributions included on Part VIII, line 12	10a				
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	Section 501(c)(12) organizations. Enter:					
а	Gross income from members or shareholders	11a				
b	Gross income from other sources (Do not net amounts due or paid to other sources against					
	amounts due or received from them.)	11b				
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	1041?		12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				
13	Section 501(c)(29) qualified nonprofit health insurance issuers.					
а	Is the organization licensed to issue qualified health plans in more than one state?			13a		
	<b>Note.</b> See the instructions for additional information the organization must report on Schedule O.					
b	Enter the amount of reserves the organization is required to maintain by the states in which the	1				
	organization is licensed to issue qualified health plans	13b				
	Enter the amount of reserves on hand	13c		4.5		v
				14a		X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule	e O		14b	990	/0017

Form 990 (2017) HOWARD COUNTY GENERAL HOSPITAL, INC. 52-2093120 Pag
Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 23			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 15			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
_	officer, director, trustee, or key employee?	2		х
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
_	of officers, directors, or trustees, or key employees to a management company or other person?	3		x
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		х
6	Did the organization have members or stockholders?	6	Х	
_	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a	х	
h	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
-	persons other than the governing body?	7b	х	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:	1.5		
	The governing body?	8a	х	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
·	organization's mailing address?   f "Yes," provide the names and addresses in Schedule O	9		x
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
	(This dection b requests information about policies not required by the internal nevertide dode.)		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		Х
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х	
	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	in Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Х	
	Other officers or key employees of the organization	15b	Х	
_	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).	10.0		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation	100		
_	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure	10.0		
17	List the states with which a copy of this Form 990 is required to be filed ▶MD			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) a	/ailable	9	
	for public inspection. Indicate how you made these available. Check all that apply.			
	Own website Another's website X Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	financ	ial	
	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records:			
	THE CORPORATION - 443-997-5724			
	3010 KESWICK DD SOUTH BLDG ATH FLOOD STE A300A BALTIMODE MD 21211			

### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization no	or any related	orga	niza	tion	con	npen	sate	ed any current officer, d	irector, or trustee.	
(A)	(B)				<b>C</b> )			(D)	(E)	(F)
Name and Title	Average	(do		Pos		<b>)</b> than c	nne	Reportable	Reportable	Estimated
	hours per	box	, unles	ss pei	rson i	s both	an	compensation	compensation	amount of
	week		l an		liecto	i / ii us	(66)	from	from related	other
	(list any hours for	Individual trustee or director						the organization	organizations (W-2/1099-MISC)	compensation from the
	related	e 0 r (	stee			ısatec		(W-2/1099-MISC)	(***-2/1099-141130)	organization
	organizations	truste	Institutional trustee		yee	Highest compensated employee		(** = /* *******************************		and related
	below	idual	tution	ъ	Key employee	est co loyee	Jer.			organizations
	line)	Indiv	Instii	Officer	Key	High emp	Former			
(1) W. BRIAN MCGOWAN	1.00									
TRUSTEE/CHAIRMAN		Х						0.	0.	0.
(2) DENNIS MILLER	1.00									
TRUSTEE		Х						0.	0.	0.
(3) STEVEN C. SNELGROVE	59.00									
PRESIDENT/TRUSTEE	1.00	Х		Х				0.	584,102.	131,738.
(4) MAURA ROSSMAN, M.D.	1.00									
TRUSTEE		Х						0.	0.	0.
(5) DAVID CONDRON	1.00									
TRUSTEE/TREASURER		Х		Х				0.	0.	0.
(6) BILL SAWAY, M.D.	1.00									
TRUSTEE		Х						0.	0.	0.
(7) KATHLEEN MURPHY WHITE, PH.D.	1.00									
TRUSTEE		Х						0.	0.	0.
(8) KAREN BUTLER	1.00									
TRUSTEE		Х						0.	0.	0.
(9) RENEE DEMSKI	1.00									
TRUSTEE		Х						0.	336,619.	80,621.
(10) BRIAN WALTER	1.00									
TRUSTEE/SECRETARY		Х		Х				0.	0.	0.
(11) ELIZABETH RENDON-SHERMAN	1.00									
TRUSTEE		Х						0.	0.	0.
(12) NICHOLAS KOUTRELAKOS, M.D.	1.00									
TRUSTEE		Х						0.	0.	0.
(13) JONATHAN S. FISH, M.D.	1.00									
TRUSTEE		Х						0.	0.	0.
(14) RONALD R. PETERSON	1.00									
TRUSTEE	59.00	Х		Х				0.	3,088,921.	756,784.
(15) KEVIN W. SOWERS, M.S.N, R.N., F	1.00									
CORPORATE VICE CHAIR/TRUSTEE	59.00	Х		Х				0.	367,110.	0.
(16) ALTON J. SCAVO	1.00									
TRUSTEE		Х						0.	0.	0.
(17) MARY A. PIEPRZAK, M.D.	1.00									
TRUSTEE		Х						0.	0.	0.
										Form 990 (2017)

732007 11-28-17 Form **990** (2017)

101111000 (2011)	DNII GENERAL H								32-209312	• Page C
Part VII Section A. Officers, Directors, 1	Trustees, Key Emp	oloy	ees,	and	l Hig	ghes	t Co	ompensated Employee	s (continued)	
(A)	(B)			(C	<b>)</b>			(D)	(E)	(F)
Name and title	Average hours per week	box	not cl , unles cer an	ss per	more son is	than o	an	Reportable compensation from	Reportable compensation from related	Estimated amount of other
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(18) KAYODE A. WILLIAMS, M.D. TRUSTEE	1.00	x						0.	0.	0.
(19) G. DANIEL SHEALER, JR.	1.00									
TRUSTEE	59.00	х						0.	999,567.	350,665.
(20) PAUL SKALNY	1.00									-
TRUSTEE/VICE CHAIRMAN		х						0.	0.	0,
(21) W. GILL WYLIE	1.00									
TRUSTEE	59.00	Х						0.	442,129.	85,284.
(22) DAVID POWELL TRUSTEE	1.00	x						0.	0.	0.
(23) STEPHEN T. VILANYI, M.D.	1.00	Λ	Н					· ·	0.	
TRUSTEE	1.00	х						0.	0.	0.
(24) RYAN BROWN	60.00									
VP OF OPERATIONS				х				0.	272,097.	42,771.
(25) KAREN DAVIS	60.00								•	·
VP OF NURSING & CNO				х				0.	318,776.	93,902.
(26) ELIZABETH EDSALL KROMM	60.00									
VP FOR POPULATION HLTH				Х				0.	219,690.	33,556.
1b Sub-total							<b>▶</b>	0.	6,629,011.	1,575,321.
c Total from continuation sheets to Pa	rt VII, Section A						<b>&gt;</b>	944,344.		
d Total (add lines 1b and 1c)							<u> </u>	944,344.	8,080,975.	1,990,698.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

136

			Yes	No
3	Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on			
	line 1a? If "Yes," complete Schedule J for such individual	3	Х	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization			
	and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	Х	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services			
	rendered to the organization? If "Yes." complete Schedule J for such person	5		Х

#### Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	<b>(C)</b> Compensation
RANDSTAD PROFESSIONAL US LP	Beschption of services	Compensation
3625 CUMBERLAND BLVD SE, ATLANTA, GA 30339	STAFFING	2,923,761.
AMN HEALTHCARE	NURSING AGENCY, TECH PREMIUM	
PO BOX 281939, ATLANTA, GA 30384-1939	FEES	2,268,717.
BROADWAY SERVICES INC	SECURITY, CLEANING & MNGT	
3709 E MONUMENT ST, BALTIMORE, MD 21205	SERVICES	2,098,763.
SHADE CONSTRUCTION CO INC		
1730 E JOPPA RD, PARKVILLE, MD 21234	CONSTRUCTION	1,837,037.
SODEXHO INC		
PO BOX 70060, CHICAGO, IL 60673	DIETARY FEES/MNGT, RENTS	1,357,980.
<ul> <li>Total number of independent contractors (including but not limited to those lis \$100,000 of compensation from the organization</li> </ul>	sted above) who received more than	

Form 990 HOWARD COUNTY	GENERAL H	OSP	T.I.Y	L,	INC				52-20931	L20
Part VII   Section A. Officers, Directors, Tru	ıstees, Key Er	nplo	yee	s, aı	nd H	lighe	est (	Compensated Employe	es (continued)	
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average				ition			Reportable	Estimated	
rtame and the	hours	(cl			that		ly)	compensation		amount of
	per	Ì				Ė	<u> </u>	from	from related	other
	week					yee		the	organizations	compensation
	(list any	ector				old ma		organization	(W-2/1099-MISC)	from the
	hours for	ordir	9			ated e		(W-2/1099-MISC)		organization
	related	ustee	trust		9.0	suedu				and related
	organizations below	ual tri	tional		ploye	tcom				organizations
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(27) MOHAMMED SHAFEEQ AHMED, M.D.	60.00	_	<del>  -</del>		_	<u> </u>				
VP MEDICAL AFFAIRS & CMO				х				0.	417,994.	37,183.
(28) JUDITH MOSS	60.00								,	0.,200
ASSISTANT SECRETARY				х				53,606.	0.	10,509
(29) JAMES E. YOUNG	59.00									
VP FINANCE	1.00			х				0.	362,769.	58,831.
(30) CLARO PIO RODA	59.00								<b>, ,</b>	, , , , , , , , , , , , , , , , , , , ,
VP FINANCE	1.00	1		х				0.	216,979.	74,519
(31) JON ORAVEC	60.00								,	,
VP HUMAN RESOURCES	0.00			х				0.	213,286.	36,329
(32) SHERYL DULSKY	40.00								,	,
REGISTERED NURSE						х		187,762.	0.	20,234
(33) LEENA KADAMATTU JOSEPH	40.00							,		,
REGISTERED NURSE						х		166,246.	0.	28,369
(34) NANCY SMITH	40.00							·		·
SR. DIR OF PATIENT CARE						х		181,593.	0.	33,828.
(35) SALVACION REYES	40.00							·		·
REGISTERED NURSE						х		163,520.	0.	27,359
(36) SHARON ROSSI	40.00							·		·
SR. DIR OF OPERATIONS						х		191,617.	0.	23,664
(37) JAY H. BLACKMAN	0.00							·		·
FORMER OFFICER	60.00						х	0.	240,936.	64,552
			_							
			<u> </u>							
Total to Part VII, Section A, line 1c								944,344.	1,451,964.	415,377

Form 990 (2017) HOWARD COULT Part VIII Statement of Revenue

		Check if Schedule O conta	ains a respon	se or note to any line	e in this Part VIII			
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
हें ह	1 :	Federated campaigns	1a					
an		Membership dues						
2 8		Fundraising events						
ifts ar A		d Related organizations		292,268.				
s, Bik		e Government grants (contribution		89,645.				
Sig		f All other contributions, gifts, grant						
her i		similar amounts not included abov		319,040.				
ĒĞ	,	Noncash contributions included in lines 1						
Contributions, Gifts, Grants and Other Similar Amounts		h Total. Add lines 1a-1f		<b>&gt;</b>	700,953.			
				Business Code				
ø	2 :	a PATIENT SERVICE REVENU		900099	94,867,319.	94,867,319.		
Ş	-	DEPARTMENT OF MEDICINE		621990	90,569,003.	90,569,003.		
Program Service Revenue	(	EMERGENCY DEPARTMENT		621910	46,350,293.	46,350,293.		
an	(	LABOR & DELIVERY/NURSE		621990	36,339,157.	36,339,157.		
og. Be		COMMUNITY EDU.		900099	110,959.	110,959.		
P	1	f All other program service rever	nue					
		g Total. Add lines 2a-2f			268,236,731.			
	3	Investment income (including	dividends, int	terest, and				
		other similar amounts)		<b>&gt;</b>	3,099,381.			3,099,381.
	4	Income from investment of tax						
	5	Royalties		<b>)</b>				
			(i) Real	(ii) Personal				
	6	Gross rents	1,074,92	21.				
	ı	Less: rental expenses		0.				
	(	Rental income or (loss)	1,074,92	21.				
		d Net rental income or (loss)		<b>&gt;</b>	1,074,921.			1,074,921.
	7 :	a Gross amount from sales of	(i) Securitie	es (ii) Other				
		assets other than inventory	18,810,00	15,100.				
	ı	Less: cost or other basis						
		and sales expenses	18,616,11	17. 0.				
		Gain or (loss)	193,88	15,100.				
		d Net gain or (loss)			208,983.			208,983.
nue	8 :	<ul> <li>Gross income from fundraising including \$</li> </ul>	•					
Other Reven		contributions reported on line						
Ř		Part IV, line 18		a				
tþe	-	Less: direct expenses						
Ò		Net income or (loss) from fund						
		a Gross income from gaming ac	-					
		Part IV, line 19		a				
	-	Less: direct expenses						
		Net income or (loss) from gam						
	10	Gross sales of inventory, less i	returns					
		and allowances		a 418,714.				
	ı	b Less: cost of goods sold						
		Net income or (loss) from sales			205,680.			205,680.
ľ		Miscellaneous Revenue		Business Code				
	11 :	OTHER		900099	2,688,655.		48,424.	2,640,231.
		TELE.& VENDING REV.		900099	35,625.			35,625.
		d All other revenue						
		Total. Add lines 11a-11d			2,724,280.			
	12	Total revenue. See instructions.			276,250,929.	268,236,731.	48,424.	7,264,821.

#### Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) Check if Schedule O contains a response or note to any line in this Part IX (D) (A) (B) Do not include amounts reported on lines 6b. Program service expenses Total expenses Management and general expenses Fundraising 7b, 8b, 9b, and 10b of Part VIII. expenses Grants and other assistance to domestic organizations 86,316. 86,316. and domestic governments. See Part IV, line 21 Grants and other assistance to domestic individuals. See Part IV, line 22 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 ....... Benefits paid to or for members ..... Compensation of current officers, directors, trustees, and key employees ..... 64,115. 64,115. Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 102,311,274. 98,080,333. 4,230,941. Other salaries and wages 7 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) 4,753,313 3,784,683. 968,630. 14,651,262, 13,262,702, 1,388,560, Other employee benefits 9 8,013,335 8,013,335 10 Payroll taxes 11 Fees for services (non-employees): Management 55,075. 55,075, Legal Accounting 63,691. 63,691, Lobbying Professional fundraising services. See Part IV, line 17 Investment management fees ..... Other. (If line 11g amount exceeds 10% of line 25, 15,324,216. 13,872,746. 1,451,470. column (A) amount, list line 11g expenses on Sch O.) 161,272, 21,309. 139,963, Advertising and promotion 12 36,634,714. 35,175,596. 1,459,118. Office expenses 13 1,871,116. 1,272,339. 598,777. Information technology 14 15 Royalties 927,845 798,623. 129,222, 16 Occupancy 205,635. 172,911. 32,724. 17 Travel Payments of travel or entertainment expenses 18 for any federal, state, or local public officials 258,702. 258,702. Conferences, conventions, and meetings 19 6,028,335. 6,028,335, 20 Payments to affiliates \_\_\_\_\_ 21 12,711,128 3,629,280, 9,081,848 Depreciation, depletion, and amortization 22 1,846,093 1,846,093 23 Other expenses. Itemize expenses not covered 24 above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) PURCHASED SERVICES 43,411,944. 3,199,313. 40,212,631, LAB SERVICES 9,433,003. 9,433,003. 0. SUPPLIES 4,026,255. 3,740,514. 285,741, С SWAP INTEREST 210,459 1,169,215. 958,756. 1,227,959. 209,433. 1,018,526 е All other expenses 69,524,621 0. 265,235,813, 195,711,192. Total functional expenses. Add lines 1 through 24e 25 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)

Form 990 (2017)
Part X Balance Sheet

Fai		Charle if Cabadula O contains a reconstruction of reconstruction	o to ami 1	ing in this Do-t V			
		Check if Schedule O contains a response or not	e to any l	ine in this Part X	(A) Beginning of year		( <b>B)</b> End of year
	1	Cash - non-interest-bearing			7,445,178.	1	10,413,645.
	2	Savings and temporary cash investments	49,048.	2	48,934.		
	3	Pledges and grants receivable, net	·	3			
	4	Accounts receivable, net			30,675,495.	4	30,409,836.
	5	Loans and other receivables from current and fo					
		trustees, key employees, and highest compensa					
		Part II of Schedule L				5	
	6	Loans and other receivables from other disquali					
	•	section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing					
		employers and sponsoring organizations of sect					
"		employees' beneficiary organizations (see instr).		·		6	
Assets	7	Notes and loans receivable, net				7	
Ass	8	Inventories for sale or use			4,660,500.	8	5,012,290.
	9				2,542,317.	9	2,045,415.
		Land, buildings, and equipment: cost or other			, , ,		, , ,
	104	basis. Complete Part VI of Schedule D	102	285,162,263.			
	h	Less: accumulated depreciation	10h	136,308,944.	144,396,606.	10c	148,853,319.
	11	Investments - publicly traded securities	TOD			11	
	12	Investments - other securities. See Part IV, line 1			136,809,430.	12	144,754,262.
	13	Investments - other securities. See Part IV, line			200,000,100.	13	211,701,202.
	14					14	
	15	Intangible assets Other assets See Port IV line 11			32,523,294.	15	25,308,671.
	16	Other assets. See Part IV, line 11		359,101,868.	16	366,846,372.	
	17	Total assets. Add lines 1 through 15 (must equ Accounts payable and accrued expenses			26,925,477.	17	24,962,261.
	18				20,323,177.	18	21,502,201.
	19	Grants payable			401,471.	19	461,178.
		Deferred revenue			101,171.	20	101,170,
	20	Tax-exempt bond liabilities		0-11-1		21	
	21	Escrow or custodial account liability. Complete				21	
Liabilities	22	Loans and other payables to current and former					
ij		key employees, highest compensated employee				00	
<u>=</u>						22	
	23	Secured mortgages and notes payable to unrela				23	
	24	Unsecured notes and loans payable to unrelated				24	
	25	Other liabilities (including federal income tax, pa parties, and other liabilities not included on lines					
		·	,	·	221,260,634.	25	213,461,604.
	06	Schedule D			248,587,582.	26	238,885,043.
	26	· ·			240,307,302.	26	230,003,043.
		Organizations that follow SFAS 117 (ASC 958		nere 🚩 🔼 and			
Ses	07	complete lines 27 through 29, and lines 33 an			110,068,149.	27	127,202,406.
auc	27	Unrestricted net assets			446,137.		758,923.
Bal	28	Temporarily restricted net assets			440,137,	28	750,525.
2	29					29	
교		Organizations that do not follow SFAS 117 (A	SC 958),	cneck nere			
3 O.		and complete lines 30 through 34.				00	
sets	30	Capital stock or trust principal, or current funds				30	
As	31	Paid-in or capital surplus, or land, building, or ed				31	
Net Assets or Fund Balances	32	Retained earnings, endowment, accumulated in			110 514 206	32	127 061 200
~	33	Total net assets or fund balances			110,514,286.	33	127,961,329.
	34	Total liabilities and net assets/fund balances .			359,101,868.	34	366,846,372.

Form **990** (2017)

Pai	t XI   Reconciliation of Net Assets						
	Check if Schedule O contains a response or note to any line in this Part XI		<u></u>		X		
1	Total revenue (must equal Part VIII, column (A), line 12)	1	276	,250,	929.		
2 Total expenses (must equal Part IX, column (A), line 25)							
3	3 Revenue less expenses. Subtract line 2 from line 1						
4							
5	Net unrealized gains (losses) on investments	5	2	444,	587.		
6	Donated services and use of facilities	6					
7	Investment expenses	7					
8	Prior period adjustments	8					
9	Other changes in net assets or fund balances (explain in Schedule O)	9	3 ,	987,	340.		
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,						
	column (B))	10	127,	961,	329.		
Pai	t XII Financial Statements and Reporting						
	Check if Schedule O contains a response or note to any line in this Part XII						
				Yes	No		
1	Accounting method used to prepare the Form 990:   Cash X Accrual Other						
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Э.					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Х		
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a					
	separate basis, consolidated basis, or both:						
	Separate basis Consolidated basis Both consolidated and separate basis						
b	Were the organization's financial statements audited by an independent accountant?		2b	Х			
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,					
	consolidated basis, or both:						
	Separate basis						
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,					
	review, or compilation of its financial statements and selection of an independent accountant?		2c	Х			
	If the organization changed either its oversight process or selection process during the tax year, explain in Sche	dule O.					
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin	gle Audit					
	Act and OMB Circular A-133?		За	Х			
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required						
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b	Х			
			Form	990	(2017)		

#### **SCHEDULE A**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

#### **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2017

Open to Public Inspection

Name of the organization **Employer identification number** HOWARD COUNTY GENERAL HOSPITAL, INC. 52-2093120 Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) X 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in 5 section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions)) Total

#### Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2013	<b>(b)</b> 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
	Public support. Subtract line 5 from line 4.						
	ction B. Total Support		1	1	T		
	ndar year (or fiscal year beginning in) 🕨	(a) 2013	<b>(b)</b> 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
	Total support. Add lines 7 through 10	. ,	,				
12	Gross receipts from related activities,	· · ·		-l (l) (0)-1		12	
13	First five years. If the Form 990 is for	-			•		. □
Sec	organization, check this box and stop ction C. Computation of Public						··········
	Public support percentage for 2017 (li		<u>-</u>	column (f))		14	%
15	Public support percentage from 2016					15	%
	<b>33 1/3% support test - 2017.</b> If the co						
	stop here. The organization qualifies						. —
b	<b>33 1/3% support test - 2016.</b> If the co		-				
	and <b>stop here.</b> The organization quali					······	
17a	10% -facts-and-circumstances test		•				
	and if the organization meets the "fact	-					
	meets the "facts-and-circumstances"		•	-	·	•	. $\square$
b	10% -facts-and-circumstances test	_	-		-		
	more, and if the organization meets th	_					
	organization meets the "facts-and-circ						<b>&gt;</b>
18	<b>Private foundation.</b> If the organization		· ·	•	,		<b>▶</b> □

#### Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support	elow, please comp	Diete Part II.)				
	ndar year (or fiscal year beginning in)	(a) 2013	<b>(b)</b> 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
	Gifts, grants, contributions, and			,			
	membership fees received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
78	Amounts included on lines 1, 2, and 3 received from disqualified persons						
k	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
(	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from line 6.)						
Cale	ndar year (or fiscal year beginning in)	(a) 2013	<b>(b)</b> 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
	Amounts from line 6				, ,		. ,
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
k	Unrelated business taxable income						
	(less section 511 taxes) from businesses acquired after June 30, 1975						
	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
	First five years. If the Form 990 is for	the organization's	s first, second, thir	d, fourth, or fifth ta	ax year as a sectio	n 501(c)(3) organiza	ation,
	check this box and stop here						
Se	ction C. Computation of Publi						
15	Public support percentage for 2017 (li	ine 8, column (f) di	ivided by line 13, c	olumn (f))		15	%
	Public support percentage from 2016					16	%
	ction D. Computation of Inves						
17	Investment income percentage for 20	117 (line 10c, colu	mn (f) divided by lir	ne 13, column (f))		17	%
	Investment income percentage from 2					18	%
	33 1/3% support tests - 2017. If the						
	more than 33 1/3%, check this box ar						<b>▶</b> □
k	33 1/3% support tests - 2016. If the	organization did r	not check a box on	line 14 or line 19a	a, and line 16 is mo	ore than 33 1/3%, a	
20	line 18 is not more than 33 1/3%, cher Private foundation. If the organizatio						. $\square$
<u>~U</u>	i ilvate loundation. Il the organizatio	TI GIG HOL CHECK A	DOA OH IIIIE 14, 19	a, or 130, crieck if	iio box aliu 500 Ilis		·····

#### Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
2		
3a		
3b		
3с		
- 00		
4a		
4b		
4c		
5a		
5b		
5c		
6		
-		
7		
8		
9a		
- Ju		
9b		
9c		
10a		
100		
10b		
990 or 9	90-EZ)	2017

Sched	chedule A (Form 990 or 990-EZ) 2017 HOWARD COUNTY GENERAL HOSPITAL, INC. 52-2093120		Pa	ge <b>5</b>
Par				
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
<u> </u>	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
Sect	tion B. Type I Supporting Organizations			
			Yes	No
	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported	4		
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.  Did the organization operate for the benefit of any supported organization other than the supported	1		
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes." explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated.			
	supervised, or controlled the supporting organization.	2		
Sect	tion C. Type II Supporting Organizations			
	71 11 0 0		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No." describe in <b>Part VI</b> how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard. tion E. Type III Functionally Integrated Supporting Organizations	3		
	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instrument The organization satisfied the Activities Test. Complete line 2 below.	uctions).		
a b	The organization satisfied the Activities rest. Complete line 2 below.  The organization is the parent of each of its supported organizations. Complete line 3 below.			
c	The organization supported a governmental entity. Describe in Part VI how you supported a government entity	lega instructions	1	
	Activities Test. Answer (a) and (b) below.	(See Instructions	Yes	No
	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of		100	140
	the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify</b>			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
	Parent of Supported Organizations. Answer (a) and (b) below.			
	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? <i>Provide details in</i> <b>Part VI.</b>	3a		
	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.	3b		

Pai	t V Type III Non-Functionally Integrated 509(a)(3) Supporting	g Orga	nizations	
1	Check here if the organization satisfied the Integral Part Test as a qualifying	g trust on	Nov. 20, 1970 (explain in I	Part VI.) See instructions. Al
	other Type III non-functionally integrated supporting organizations must co	mplete S	ections A through E.	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
_3_	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
_5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
_7_	Other expenses (see instructions)	7		
8_	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other			
	factors (explain in detail in <b>Part VI</b> ):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
	see instructions)	4		
_5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
_6	Multiply line 5 by .035	6		
_7_	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions)	6		
7	Check here if the current year is the organization's first as a non-functionall	y integrat	ted Type III supporting orga	anization (see
	instructions).	-		

Schedule A (Form 990 or 990-EZ) 2017

ı aı	Type in Non-Functionally integrated 509(	aj(s) supporting Orga	(continued)	
Secti	on D - Distributions			Current Year
1	Amounts paid to supported organizations to accomplish exer			
2	Amounts paid to perform activity that directly furthers exemp			
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpose	s of supported organizations	3	
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in Part VI). See instructions.			
7	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to which the	ne organization is responsive		
	(provide details in Part VI). See instructions.			
9	Distributable amount for 2017 from Section C, line 6			
10	Line 8 amount divided by line 9 amount			
Secti	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2017	(iii) Distributable Amount for 2017
1	Distributable amount for 2017 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2017 (reason-			
	able cause required- explain in Part VI). See instructions.			
3	Excess distributions carryover, if any, to 2017			
а				
b	From 2013			
С	From 2014			
d	From 2015			
е	From 2016			
f	Total of lines 3a through e			
g	Applied to underdistributions of prior years			
h	Applied to 2017 distributable amount			
i	Carryover from 2012 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2017 from Section D,			
	line 7: \$			
а	Applied to underdistributions of prior years			
b	Applied to 2017 distributable amount			
С	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2017, if			
	any. Subtract lines 3g and 4a from line 2. For result greater			
	than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2017. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2018. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
а	Excess from 2013			
b	Excess from 2014			
С	Excess from 2015			
d	Excess from 2016			
е	Excess from 2017			

Schedule A (Form 990 or 990-EZ) 2017

Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

#### **Schedule of Contributors**

Attach to Form 990, Form 990-EZ, or Form 990-PF.
 Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2017

Name of t	the organization	Employer identification number				
	HOW	ARD COUNTY GENERAL HOSPITAL, INC.	52-2093120			
Organizat	tion type (check or	ne):				
Filers of:		Section:				
Form 990	or 990-EZ					
		4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation				
		527 political organization				
Form 990-	PF	501(c)(3) exempt private foundation				
		4947(a)(1) nonexempt charitable trust treated as a private foundation				
		501(c)(3) taxable private foundation				
•	-	covered by the <b>General Rule</b> or a <b>Special Rule</b> .  7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule	e. See instructions.			
General R	Rule					
	-	filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling one contributor. Complete Parts I and II. See instructions for determining a contributor's				
Special R	ules					
s	ections 509(a)(1) a any one contributor	described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support to 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount line 1. Complete Parts I and II.	or 16b, and that received from			
У	ear, total contribut	described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from a tions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educately to children or animals. Complete Parts I, II, and III.	· · · · · · · · · · · · · · · · · · ·			
y is p	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the <b>General Rule</b> applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year \$					
but it mus	aution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), at it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to ertify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).					

Name of organization Employer identification number

HOWARD COUNTY GENERAL HOSPITAL, INC. 52-2093120

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$57,315.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$19,888.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No. <u>4</u>	Name, address, and ZIP + 4	\$ 32,330.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$\$299,152.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

Employer identification number

HOWARD COUNTY GENERAL HOSPITAL, INC.

52-2093120

Partii	Noticasti Property (see instructions). Use duplicate copies of Part	ii if additional space is needed.	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received

Name of orga	anization			Employer identification numb	er
HOWARD CO	OUNTY GENERAL HOSPITAL, INC.			52-2093120	
Part III		columns (a) through (e) and the , charitable, etc., contributions of \$1,0	following line ent	1(c)(7), (8), or (10) that total more than \$1,000	) for
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held	
			-		
		(e) Transfer of	of gift		
	Transferee's name, address, ar	nd ZIP + 4	Relat	ionship of transferor to transferee	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held	
_		(e) Transfer o	of gift		
	Transferee's name, address, ar	nd ZIP + 4	Relat	ionship of transferor to transferee	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held	
		(e) Transfer o	of gift		
_	Transferee's name, address, ar	nd ZIP + 4	Relat	ionship of transferor to transferee	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held	
_		(e) Transfer o	of gift		
	Transferee's name, address, ar	nd ZIP + 4	Relat	ionship of transferor to transferee	

#### **SCHEDULE C**

(Form 990 or 990-EZ)

#### **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Open to Public

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy

	Costing 501(a)(4) (5) an (6) arranisat	siana. Camplata Dart III			
	Section 501(c)(4), (5), or (6) organizate me of organization	tions: Complete Part III.		Fr	nployer identification number
	· ·	NTY GENERAL HOSPITAL, IN	r	-	52-2093120
Pá		anization is exempt under		or is a section 527	
	Provide a description of the organiz	•	, ,		
	Political campaign activity expendit	·	. •		►\$
3	Volunteer hours for political campai				
Pa	art I-B Complete if the org	janization is exempt unde	er section 501(c)(	3).	
1	Enter the amount of any excise tax	incurred by the organization und	er section 4955	<b>)</b>	<b>\$</b>
2	Enter the amount of any excise tax	incurred by organization manage	ers under section 4955	·	<b>\$</b>
	If the organization incurred a sectio				
48	a Was a correction made?				Yes No
	o If "Yes," describe in Part IV.				(-)(0)
		anization is exempt unde		-	
	Enter the amount directly expended				<b>&gt;</b> \$
2	Enter the amount of the filing organ		-		
	exempt function activities				<b>\$</b>
3	Total exempt function expenditures		•		
	line 17b				*
4					
5	Enter the names, addresses and en	• •	•	•	• •
	made payments. For each organiza	•			·
	contributions received that were propolitical action committee (PAC). If			·	rate segregated fund or a
	. ,	· · · · · · · · · · · · · · · · · · ·		1	
	<b>(a)</b> Name	(b) Address	(c) EIN	(d) Amount paid fror filing organization's funds. If none, enter -	contributions received and

Schedule C	(Form 990	or 990-EZ) 2	2017	HOWARD	COUNTY	GENERAL	HOSPITAL	INC.

Page 2

Part II-A Complete if the org section 501(h)).	anization is exem	npt under section	501(c)(3) and file	d Form 5768 (ele	ction under	
	tion belongs to an affil	iated group (and list in	Part IV each affiliated	group member's name	e, address, EIN,	
expenses, and shar	re of excess lobbying e	xpenditures).				
B Check ▶ ☐ if the filing organiza	tion checked box A an	d "limited control" pro	visions apply.			
	ts on Lobbying Exper ditures" means amou			<b>(a)</b> Filing organization's totals	(b) Affiliated group totals	
1a Total lobbying expenditures to influ	uence public opinion (g	rass roots lobbying)				
<b>b</b> Total lobbying expenditures to influ	uence a legislative bod	y (direct lobbying)		63,691.		
c Total lobbying expenditures (add li				63,691.		
<b>d</b> Other exempt purpose expenditure				265,172,122.		
e Total exempt purpose expenditure	s (add lines 1c and 1d)			265,235,813.		
f Lobbying nontaxable amount. Enter	er the amount from the			1,000,000.		
If the amount on line 1e, column (a) o	r (b) is: The lob!	bying nontaxable amo	ount is:			
Not over \$500,000	20% of t	he amount on line 1e.				
Over \$500,000 but not over \$1,000	0,000 \$100,00	0 plus 15% of the exce	ess over \$500,000.			
Over \$1,000,000 but not over \$1,5	00,000 \$175,00	0 plus 10% of the exce	ess over \$1,000,000.			
Over \$1,500,000 but not over \$17,	000,000 \$225,00	0 plus 5% of the exces	s over \$1,500,000.			
Over \$17,000,000	\$1,000,0	000.				
g Grassroots nontaxable amount (en	g Grassroots nontaxable amount (enter 25% of line 1f)					
h Subtract line 1g from line 1a. If zer	o or less, enter -0			0.		
i Subtract line 1f from line 1c. If zero	o or less, enter -0			0.		
j If there is an amount other than ze	ro on either line 1h or l	ine 1i, did the organiza	tion file Form 4720	_		
reporting section 4911 tax for this	year?				Yes No	
(Some organizations the	hat made a section 50	eraging Period Under 01(h) election do not h ate instructions for lin	nave to complete all o	f the five columns be	low.	
	Lobbying Expen	ditures During 4-Yea	r Averaging Period			
Calendar year (or fiscal year beginning in)	<b>(a)</b> 2014	<b>(b)</b> 2015	<b>(c)</b> 2016	( <b>d)</b> 2017	(e) Total	
2a Lobbying nontaxable amount	1,000,000.	1,000,000.	1,000,000.	1,000,000.	4,000,000.	
<b>b</b> Lobbying ceiling amount (150% of line 2a, column(e))					6,000,000.	
c Total lobbying expenditures	35,511.	48,864.	54,352.	63,691.	202,418.	
d Greenweste nonteveble emeries	250,000.	250,000.	250,000.	250,000.	1,000,000.	
d Grassroots nontaxable amount e Grassroots ceiling amount	250,000.	250,000.	250,000.	250,000.	1,000,000.	
(150% of line 2d, column (e))					1,500,000.	
f Grassroots lobbying expenditures						

Schedule C (Form 990 or 990-EZ) 2017

### Schedule C (Form 990 or 990-EZ) 2017 HOWARD COUNTY GENERAL HOSPITAL, INC. 52-2093120 Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For e	each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed description	(a	)	(k	o)
	e lobbying activity.	Yes No		Amo	ount
1	During the year, did the filing organization attempt to influence foreign, national, state or				
•	local legislation, including any attempt to influence public opinion on a legislative matter				
	or referendum, through the use of:				
а	Volunteers?				
	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?				
	Media advertisements?				
	Mailings to members, legislators, or the public?				
	Publications, or published or broadcast statements?  Grants to other organizations for lobbying purposes?				
g					
_	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?				
	Other activities?				
	Total. Add lines 1c through 1i				
	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?				
	If "Yes," enter the amount of any tax incurred under section 4912				
	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?tIII-A Complete if the organization is exempt under section 501(c)(4), section	n 501(c)(5	), or sec	tion	
	501(c)(6).	00 . (0)(0	,, 0. 000		
	55.(5)(5).			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?		1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?				
3	Did the organization make only infloose lobbying expenditures of \$2,000 of less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from the				
	t III-B Complete if the organization is exempt under section 501(c)(4), section			tion	
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered		•		3, is
	answered "Yes."				
1	Dues, assessments and similar amounts from members		1		
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political				
	expenses for which the section 527(f) tax was paid).				
а	Current year		2a		
	Carryover from last year				
	Total				
3	4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		۔ ا		
	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exc				
	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and po				
	expenditure next year?		4		
5	Taxable amount of lobbying and political expenditures (see instructions)	5			
Par			, -		
Prov	ide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group	list): Part II-A	A. lines 1 a	nd 2 (see	
	uctions); and Part II-B, line 1. Also, complete this part for any additional information.	,,	,	( )	
	1 990 SCH.C PART II-A LINE 1B				
THE	HOWARD COUNTY GENERAL HOSPITAL PAID ITS PARENT CORPORATION, JOHNS				
HOPE	KINS HEALTH SYSTEM CORPORATION \$63,691 DURING FISCAL YEAR ENDED JUNE				
30,	2018 TO SUPPORT THEIR LOBBYING ACTIVITIES. JOHNS HOPKINS OFFICE OF				
GOVE	ERNMENT AND COMMUNITY AFFAIRS (GCA) SERVES JOHNS HOPKINS UNIVERSITY AND				
MEDI	CINE, JOHNS HOPKINS HEALTH SYSTEM AND AFFILIATES. THE PRIMARY PURPOSE				
	,				

Schedule C (Form 990 or 990-EZ) 2017 HOWARD COUNTY GENERAL HOSPITAL, INC.	52-2093120	Page 4
Part IV Supplemental Information (continued)		
F THIS DEPARTMENT IS TO MAINTAIN CONTACT WITH ELECTED AND APPOINTED STATE		
OFFICIALS, AND OCCASIONAL FEDERAL OFFICIALS, REGARDING ISSUES WHICH IMPACT		
OHNS HOPKINS HEALTH SYSTEM AND ITS AFFILIATES AS WELL AS THE HEALTHCARE		
INDUSTRY IN GENERAL.		

#### **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization

HOWARD COUNTY GENERAL HOSPITAL, INC.

**Employer identification number** 

52-2093120

Par	t I Organizations Maintaining Donor Advised	d Funds or Other Similar Funds	or Accounts. Complete if the
	organization answered "Yes" on Form 990, Part IV, line	e 6.	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in v	vriting that the assets held in donor advis	sed funds
	are the organization's property, subject to the organization's e	exclusive legal control?	Yes No
6	Did the organization inform all grantees, donors, and donor ad	dvisors in writing that grant funds can be	used only
	for charitable purposes and not for the benefit of the donor or	donor advisor, or for any other purpose	conferring
Par	t II Conservation Easements. Complete if the org	ganization answered "Yes" on Form 990,	Part IV, line 7.
1	Purpose(s) of conservation easements held by the organization	on (check all that apply).	
	Preservation of land for public use (e.g., recreation or ed	ducation) Preservation of a his	torically important land area
	Protection of natural habitat	Preservation of a cer	tified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualifi	ed conservation contribution in the form	of a conservation easement on the last
	day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		2b
С	Number of conservation easements on a certified historic stru	ucture included in (a)	2c
d	Number of conservation easements included in (c) acquired a	fter 7/25/06, and not on a historic structu	ure
	listed in the National Register		2d
3	Number of conservation easements modified, transferred, rele	eased, extinguished, or terminated by the	e organization during the tax
	year ▶		
4	Number of states where property subject to conservation eas	ement is located	
5	Does the organization have a written policy regarding the peri	odic monitoring, inspection, handling of	
	violations, and enforcement of the conservation easements it		
6	Staff and volunteer hours devoted to monitoring, inspecting, $\boldsymbol{\boldsymbol{\boldsymbol{\boldsymbol{\boldsymbol{H}}}}}$	handling of violations, and enforcing con-	servation easements during the year
	<b>&gt;</b>		
7	Amount of expenses incurred in monitoring, inspecting, hand	ling of violations, and enforcing conserva	tion easements during the year
	<b>&gt;</b> \$		
8	Does each conservation easement reported on line 2(d) above		
	and section 170(h)(4)(B)(ii)?		
9	In Part XIII, describe how the organization reports conservation	·	
	include, if applicable, the text of the footnote to the organization	ion's financial statements that describes	the organization's accounting for
Dat	conservation easements.	Aut Historical Transcurse or Of	they Cimiley Assets
Par			ther Similar Assets.
	Complete if the organization answered "Yes" on Form		
1a	If the organization elected, as permitted under SFAS 116 (AS	,,	•
	historical treasures, or other similar assets held for public exh		ince of public service, provide, in Part XIII,
	the text of the footnote to its financial statements that describ		
b	If the organization elected, as permitted under SFAS 116 (ASI		
	treasures, or other similar assets held for public exhibition, ed	lucation, or research in furtherance of pu	blic service, provide the following amounts
	relating to these items:		
	(i) Revenue included on Form 990, Part VIII, line 1		
_			<u>'</u>
2	If the organization received or held works of art, historical trea		ai gain, provide
	the following amounts required to be reported under SFAS 11	· · · · · · · · · · · · · · · · · · ·	
a	Revenue included on Form 990, Part VIII, line 1		
b	Assets included in Form 990, Part X		🕨 💲

Pai	t III   Organizations Maintaining C	ollections of Ar	t, Histo	orical Tre	asures, o	r Other	Similar As	sets	(continu	ued)	
3	Using the organization's acquisition, accession	on, and other record	s, check	any of the f	following that	t are a sigr	nificant use of	f its col	lection i	tems	
	(check all that apply):										
а	Public exhibition	d	ı 🔲 i	Loan or exc	hange progra	ams					
b	Scholarly research	е		Other							
С	c Preservation for future generations										
4	4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.										
5	5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets										
	to be sold to raise funds rather than to be ma								Yes		No
Par	t IV Escrow and Custodial Arrang	gements. Comple	ete if the	organizatio	n answered '	"Yes" on F	orm 990, Par	rt IV, lin	e 9, or		
	reported an amount on Form 990, Par	t X, line 21.									
1a	Is the organization an agent, trustee, custodic	an or other intermed	iary for c	ontributions	s or other ass	sets not in	cluded				
	on Form 990, Part X?								Yes		No
b	If "Yes," explain the arrangement in Part XIII	and complete the fol	lowing ta	able:							
								-	Amount		
С	Beginning balance						1c				
d	Additions during the year						1d				
е	Distributions during the year						1e				
f	Ending balance						1f				
2a	Did the organization include an amount on Fo	orm 990, Part X, line	21, for e	scrow or cu	ıstodial acco	unt liability	y?	Ш	Yes		No
	If "Yes," explain the arrangement in Part XIII.										
Pai	t V Endowment Funds. Complete i	f the organization an	swered	"Yes" on Fo	rm 990, Part	IV, line 10	).				
		(a) Current year	<b>(b)</b> P	rior year	(c) Two yea	rs back (	d) Three years	back	<b>(e)</b> Four <u>'</u>	years ba	ıck
1a	Beginning of year balance										
b	Contributions										
С	Net investment earnings, gains, and losses										
d	Grants or scholarships										
е	Other expenditures for facilities										
	and programs										
f	Administrative expenses										
g	End of year balance										
2	Provide the estimated percentage of the curr	•	e (line 1g	ı, column (a)	) held as:						
а	Board designated or quasi-endowment		_%								
b	Permanent endowment	%									
С	Temporarily restricted endowment	%									
	The percentages on lines 2a, 2b, and 2c show	•									
За	Are there endowment funds not in the posses	ssion of the organiza	ition that	are held ar	nd administer	red for the	organization		Г.	. T.	
	by:									Yes I	<u>10</u>
	(i) unrelated organizations								3a(i)		—
									3a(ii)		—
	If "Yes" on line 3a(ii), are the related organiza								3b		—
4 Par	Describe in Part XIII the intended uses of the tVI Land, Buildings, and Equipm		wment to	unas.							
ı aı	Complete if the organization answered		) Dort IV	lina 11a C	Farm 000	Dort V III	no 10				
	· · · · · · · · · · · · · · · · · · ·							Τ,	al\ Da ala		—
	Description of property	(a) Cost or o basis (investr		. ,	or other (other)		cumulated reciation	'	<b>d)</b> Book	value	
	Land	<del>-   ` ` '</del>	ilciti)		,977,766.	асрі	Colation		12 (	277 76	
	Land				,706,839.	7	8,611,676,			977,76 095,16	
	Buildings			100	757,671.	,	452,180.	_		305,49	
	Leasehold improvements			76	,735,670.	5	6,564,328,			L71,34	
	Equipment				,984,317.		680,760.			303,5	
	Other Add lines 1a through 1a (Oak are (d) and the		V 1					+		353,31	
rota	. Add lines 1a through 1e. (Column (d) must e	<u>quai Form 990, Part .</u>	x, colum	n (B), line 1	UC.)		<u></u>		± ± 0 , 0	,,,,	•

Part VII Investments - Other Securities.
--

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.						
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value				
(1) Financial derivatives						
(2) Closely-held equity interests						
(3) Other						
(A) U.S. T-BILLS	140,966,104.	END-OF-YEAR MARKET VALUE				
(B) INVESTMENTS CMROC, LLC	607,290.	END-OF-YEAR MARKET VALUE				
(C) INVESTMENTS - MOB	275,193.	END-OF-YEAR MARKET VALUE				
(D) INV IN SUBS/JOINT VE	2,905,675.	END-OF-YEAR MARKET VALUE				
(E)						
(F)						
(G)						
(H)						
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	144,754,262.					

#### Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total (Col (h) must equal Form 990 Part X col (B) line 13.)		

#### Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value	
(1) OTHER RECEIVABLES	850,273.	
(2) OTHER LONG TERM ASSETS	20,178,992.	
(3) OTHER LONG TERM ASSETS	3,015,889.	
(4) DUE FROM AFFILIATES	357,708.	
(5) DUE FROM OTHERS	905,809.	
(6)		
<u>(7)</u>		
(8)		
(9)		
Total, (Column (b) must equal Form 990, Part X, col. (B) line 15.)	25,308,671.	

#### Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description o	f liability	(b) Book value
(1) Federal income taxes		
(2) DUE TO AFFILIATES		9,613,607.
(3) ADVANCES THIRD PARTY PAYOR	S	10,188,588.
(4) ESTIMATED MALPRACTICE COST		5,084,255.
(5) NOTES PAYABLE AFFILIATES		171,416,402.
(6) NET PENSION LIABILITY		1,901,000.
(7) TOTAL OTHER LIABILITIES		15,257,752.
(8)		
(9)		
Total. (Column (b) must equal Form 990, Pa	rt X, col. (B) line 25.)	213,461,604.

<sup>2.</sup> Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Sche	dule D (Form 990) 2017 HOWARD COUNTY GENERAL HOSPITAL, INC.			52-209	3120	Page 4
Par	t XI Reconciliation of Revenue per Audited Financial Stater	nents With Re	evenue per Re	turn.		
	Complete if the organization answered "Yes" on Form 990, Part IV, line 1	12a.				
1	Total revenue, gains, and other support per audited financial statements			1	278,9	09,000.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:					
а	Net unrealized gains (losses) on investments	2a	2,444,587.			
b	Donated services and use of facilities					
С	Recoveries of prior year grants					
d	Other (Describe in Part XIII.)					
е	Add lines 2a through 2d			2e	2,4	44,587.
3	Subtract line 2e from line 1			3	276,4	64,413.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				•	·
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a				
b	Other (Describe in Part XIII.)		-213,484.			
			•	4c	-2	13,484.
5	Add lines <b>4a</b> and <b>4b</b> Total revenue. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990. Part I, line 12.)			5		50,929.
Pai	t XII Reconciliation of Expenses per Audited Financial State	ments With E	xpenses per F	_	2.0,2	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 1					
_				1	263 3	87,000.
1	Total expenses and losses per audited financial statements				203,3	07,000.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	ا ء ا				
a	Donated services and use of facilities	l l		-		
b	Prior year adjustments	1 4 1		-		
С	Other losses			-		
d	Other (Describe in Part XIII.)					
е	Add lines 2a through 2d			2e		0.
3	Subtract line 2e from line 1			3	263,3	87,000.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	1 1				
а	Investment expenses not included on Form 990, Part VIII, line 7b					
b	Other (Describe in Part XIII.)	4b	1,848,813.			
С	Add lines 4a and 4b			4c		48,813.
	Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. line 18.)			5	265,2	35,813.
Pai	t XIII Supplemental Information.					
Provi	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; P	Part IV, lines 1b an	d 2b; Part V, line 4	; Part X, lir	e 2; Part 2	ΧI,
lines	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any a	additional informa	tion.			
PART	X, LINE 2:					
FASE	GUIDANCE ON ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES CLA	RIFIES THE				
ACCC	UNTING FOR UNCERTAINTY OF INCOME TAX POSITIONS. THIS GUIDAN	CE DEFINES				
THE	THRESHOLD FOR RECOGNIZING TAX RETURN POSITIONS IN THE FINAN	CIAL				
STAT	EMENTS AS MORE LIKELY THAN NOT THAT THE POSITION IS SUSTAIN	ABLE, BASED				
ON I	TS TECHNICAL MERITS. THIS GUIDANCE ALSO PROVIDES GUIDANCE O	N THE				
MEAS	UREMENT, CLASSIFICATION AND DISCLOSURE OF TAX RETURN POSITI	ONS IN THE				
FINA	NCIAL STATEMENTS. THERE IS NO IMPACT ON HOWARD COUNTY GENER	AL HOSPITAL				
INC	FINANCIAL STATEMENTS DURING THE YEARS ENDED JUNE 30, 2018 A	ND 2017.				
	,					
PART	XI, LINE 4B - OTHER ADJUSTMENTS:					
	,					
RECL	ASS OF COGS TO REVENUE	-213,034.				

#### SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service Hospitals

➤ Complete if the organization answered "Yes" on Form 990, Part IV, question 20.

➤ Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2017

Open to Public Inspection

Name of the organization

HOWARD COUNTY GENERAL HOSPITAL INC.

Employer identification number 52-2093120

Part I Financial Assistance and Certain Other Community Benefits at Cost Yes No Х 1a Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a 1a If "Yes," was it a written policy?

If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital X 1b 2 facilities during the tax year. X Applied uniformly to all hospital facilities Applied uniformly to most hospital facilities Generally tailored to individual hospital facilities Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year. a Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care: За Х X 200% 150% Other b Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care: X 3b 400% X Other 300% 350% c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care. Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the X Х 5a Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year? 5a **b** If "Yes," did the organization's financial assistance expenses exceed the budgeted amount? Х 5b c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligible for free or discounted care? X Х 6a Did the organization prepare a community benefit report during the tax year? 6a **b** If "Yes," did the organization make it available to the public? х 6b Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H. Financial Assistance and Certain Other Community Benefits at Cost (c) Total community (a) Number of (f) Percent of total expense (d) Direct offsetting (e) Net community (b) Persons **Financial Assistance and** activities or programs (optional) served (optional) **Means-Tested Government Programs** a Financial Assistance at cost (from 1.87% Worksheet 1) 4,957,939 4,957,939 **b** Medicaid (from Worksheet 3, column a) c Costs of other means-tested government programs (from Worksheet 3, column b) d Total Financial Assistance and 1.87% 4,957,939 4,957,939 Means-Tested Government Programs Other Benefits e Community health improvement services and community benefit operations 18,328,586 105,359, 18,223,227. 6.87% (from Worksheet 4) f Health professions education .76% 2,012,524 0. 2,012,524. (from Worksheet 5) g Subsidized health services (from Worksheet 6) 0 0 337,687, 174.059. 163,628 .06% h Research (from Worksheet 7) i Cash and in-kind contributions for community benefit (from 409,618. Worksheet 8) 409,618. 0. .15% 21,088,415 20,808,997. 279,418, 7.84% j Total. Other Benefits

k Total. Add lines 7d and 7j

9.71%

25,766,936.

279,418.

26,046,354

Schedule H (Form 990) 2017 Part II Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

(d) Direct

(a) Number of (b) Persons (c) Total

		(optional)	served (optional)	building expense	onse	tting revent	ue	building expense	to	tal expen	se
1	Physical improvements and housing			855	5.		0.	855		.00	ક
2	Economic development			(	٥.		0.				
3	Community support			461,629	9.		0.	461,629		.17	ક
4	Environmental improvements			<u> </u>	٥.		0.	•	1		
5	Leadership development and								1		
	training for community members				o.		0.				
6	Coalition building			(	o.		0.		$\top$		
7	Community health improvement								$\top$		
	advocacy			(	o.		0.				
8	Workforce development			(	٥.		0.				
9	Other								T		
10	Total			462,484	4.			462,484	. T	.17	ક
Pa	rt III   Bad Debt, Medicare, 8	Collection Pr	actices								
Sect	ion A. Bad Debt Expense									Yes	No
1	Did the organization report bad debt	expense in accord	dance with Healtho	care Financial Ma	anageme	ent Asso	ciatior	1			
	Statement No. 15?								1		X
2	Enter the amount of the organization										
	methodology used by the organization	on to estimate this	amount			2		6,767,645			
3	Enter the estimated amount of the o										
	patients eligible under the organizati	_	· ·		)						
	methodology used by the organization										
	for including this portion of bad debt					3		0			
4	Provide in Part VI the text of the foot	•				bad del	bt		7		
	expense or the page number on whi										
Sect	ion B. Medicare										
5	Enter total revenue received from Me	edicare (including [	OSH and IMF)			5		86,510,802			
6	Enter Medicare allowable costs of ca	•				6		83,009,829	_		
7	Subtract line 6 from line 5. This is th		**			7		3,500,973	_		
8	Describe in Part VI the extent to whi						nefit	, ,	7		
_	Also describe in Part VI the costing i										
	Check the box that describes the me										
	Cost accounting system	X Cost to char	rge ratio	Other							
Sect	ion C. Collection Practices		ge .ae								
	Did the organization have a written of	debt collection polic	cv during the tax v	/ear?					9a	х	
	If "Yes," did the organization's collection										
-	collection practices to be followed for par		-		-	-	-		9b	Х	
Pa	rt IV Management Compan	ies and Joint \	Ventures (owned	d 10% or more by offic	ers, director	rs, trustees,	, key em	ployees, and physic	ians - see	instruction	ns)
	(a) Name of entity		scription of primar		) Organiz			fficers, direct-		hysicia	
	(a) Name of onliny		ctivity of entity		rofit % or		` órs,	trustees, or		ofit % c	
			, ,	'	ownersh	ip %		employees' it % or stock		stock	
		ownership % ownership				ership	%				
							I				

Part V   Facility Information											
Section A. Hospital Facilities			_			ital					
(list in order of size, from largest to smallest)		_	surgical	a	_	ospi					
How many hospital facilities did the organization operate				spit	pita	s hc	Ιŧ				
during the tax year?1		SOL	<u>∞</u>	ho	SOL	ces	faci	rs			
Name, address, primary website address, and state license number		icensed hospital	aen. medical	Children's hospital	eaching hospital	<b>Dritical access hospital</b>	Research facility	ER-24 hours	e		Facility
(and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility)		eus	Ē	ldre	ıchi	ica	sear	24	ER-other		reporting group
		اڭ.	Ger	- Chi	Fea	Crit	Res	Ë	Ë	Other (describe)	9
1 HOWARD COUNTY GENERAL HOSPITAL											
5755 CEDAR LANE											
COLUMBIA, MD 21044											
WWW.HOPKINSMEDICINE.ORG/HOWARD_COUNTY_											
13-004		х									
		$\dashv$									
		$\dashv$									
		$\dashv$									
		$\dashv$									
		$\dashv$									
		_									
		$\dashv$					$\Box$				

## Part V Facility Information (continued)

#### Section B. Facility Policies and Practices

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group HOWARD COUNTY GENERAL HOSPITAL

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): 1

Y						
С	ommunity Health Needs Assessment					
1	Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the					
	current tax year or the immediately preceding tax year?	1		Х		
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or					
	the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2		Х		
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a					
	community health needs assessment (CHNA)? If "No," skip to line 12	3	Х			
	If "Yes," indicate what the CHNA report describes (check all that apply):					
а	A definition of the community served by the hospital facility					
b	Demographics of the community					
C	Existing health care facilities and resources within the community that are available to respond to the health needs					
	of the community					
C						
e	· · · · · · · · · · · · · · · · · · ·					
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority					
	groups					
Ę.						
h						
i						
J	Other (describe in Section C)					
4	Indicate the tax year the hospital facility last conducted a CHNA:  20 15					
5 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad						
interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the						
		5	х			
community, and identify the persons the hospital facility consulted						
00	hospital facilities in Section C	6a		x		
h	was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes,"	- Ju				
_	list the other organizations in Section C	6b		x		
7	Did the hospital facility make its CHNA report widely available to the public?	7	Х			
-	If "Yes," indicate how the CHNA report was made widely available (check all that apply):					
а	THE WAY OF THE WAY OF THE WORK OF THE WAY OF					
b						
c	W					
c						
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs					
	identified through its most recently conducted CHNA? If "No," skip to line 11	8	Х			
9	Indicate the tax year the hospital facility last adopted an implementation strategy: 20 15					
10	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	Х			
a If "Yes," (list url): WWW.HOPKINSMEDICINE.ORG/HOWARD_COUNTY_GENERAL_HOSPITAL/ABOUT/GIVE_COMMUNITY						
b	olf "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b				
11	Describe in Section C how the hospital facility is addressing the significant needs identified in its most					
	recently conducted CHNA and any such needs that are not being addressed together with the reasons why					
	such needs are not being addressed.					
12a	a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a			_		
	CHNA as required by section 501(r)(3)?	12a		Х		
b If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?						
C	: If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720					
	for all of its hospital facilities? \$					

Part V Facility Information (continued	<del>/</del> )
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Financial Assistance Policy (FAP)

		ospital facility or letter of facility reporting group HOWARD COUNTY GENERAL HOSPITAL		Yes	No
	Did the	hospital facility have in place during the tax year a written financial assistance policy that:			
13		ned eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	х	
		" indicate the eligibility criteria explained in the FAP:			
а	77	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 200 %			
		and FPG family income limit for eligibility for discounted care of %			
b		Income level other than FPG (describe in Section C)			
c	X	Asset level			
d	77	Medical indigency			
е		Insurance status			
f	一	Underinsurance status			
g	X	Residency			
h		Other (describe in Section C)			
14	Explair	ned the basis for calculating amounts charged to patients?	14	х	
15		ned the method for applying for financial assistance?	15	Х	
		," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions)			
	explain	ned the method for applying for financial assistance (check all that apply):			
а	X	Described the information the hospital facility may require an individual to provide as part of his or her application			
b	X	Described the supporting documentation the hospital facility may require an individual to submit as part of his			
		or her application			
c	X	Provided the contact information of hospital facility staff who can provide an individual with information			
		about the FAP and FAP application process			
c		Provided the contact information of nonprofit organizations or government agencies that may be sources			
		of assistance with FAP applications			
е		Other (describe in Section C)			
16	Was w	idely publicized within the community served by the hospital facility?	16	Х	
	If "Yes	" indicate how the hospital facility publicized the policy (check all that apply):			
а	X	The FAP was widely available on a website (list url): SEE PART V, PAGE 8	-		
b	X	The FAP application form was widely available on a website (list url): SEE PART V, PAGE 8	-		
C	X	A plain language summary of the FAP was widely available on a website (list url): SEE PART V, PAGE 8	-		
d	X	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
е	X	The FAP application form was available upon request and without charge (in public locations in the hospital			
		facility and by mail)			
f	X	A plain language summary of the FAP was available upon request and without charge (in public locations in			
		the hospital facility and by mail)			
9	X	Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP,			
		by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public			
		displays or other measures reasonably calculated to attract patients' attention			

Notified members of the community who are most likely to require financial assistance about availability of the FAP

The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s)

Schedule H (Form 990) 2017

spoken by LEP populations Other (describe in Section C)

Pa	rt V	Facility Information (continued)			J	
Billi	ng and	Collections				
Nan	lame of hospital facility or letter of facility reporting group HOWARD COUNTY GENERAL HOSPITAL					
				Yes	No	
17	Did the	e hospital facility have in place during the tax year a separate billing and collections policy, or a written financial				
	assista	ance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon				
	nonpa	yment?	17	Х		
18	Check	all of the following actions against an individual that were permitted under the hospital facility's policies during the				
	tax yea	ar before making reasonable efforts to determine the individual's eligibility under the facility's FAP:				
а		Reporting to credit agency(ies)				
b		Selling an individual's debt to another party				
c		Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a				
		previous bill for care covered under the hospital facility's FAP				
d		Actions that require a legal or judicial process				
е		Other similar actions (describe in Section C)				
f	X	None of these actions or other similar actions were permitted				
19	Did the	e hospital facility or other authorized party perform any of the following actions during the tax year before making				
	reason	able efforts to determine the individual's eligibility under the facility's FAP?	19		Х	
	If "Yes	" check all actions in which the hospital facility or a third party engaged:				
а		Reporting to credit agency(ies)				
b		Selling an individual's debt to another party				
C		Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a				
		previous bill for care covered under the hospital facility's FAP				
d	$\sqsubseteq$	Actions that require a legal or judicial process				
е		Other similar actions (describe in Section C)				
20	Indicat	e which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or				
		ecked) in line 19 (check all that apply):				
а	X	Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the				
		FAP at least 30 days before initiating those ECAs				
b	=	Made a reasonable effort to orally notify individuals about the FAP and FAP application process				
C	==	Processed incomplete and complete FAP applications				
C	X	Made presumptive eligibility determinations				
е		Other (describe in Section C)				
f		None of these efforts were made				
		ting to Emergency Medical Care	I			
21		e hospital facility have in place during the tax year a written policy relating to emergency medical care				
		quired the hospital facility to provide, without discrimination, care for emergency medical conditions to		v		
		uals regardless of their eligibility under the hospital facility's financial assistance policy?	21	Х		
	i	" indicate why:				
a	一	The hospital facility did not provide care for any emergency medical conditions				
b	一一	The hospital facility's policy was not in writing				
C	=	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)				
		Other (describe in Section C)				

Schedule H (Form 990) 2017

Sch	edule H (Form 990) 2017	HOWARD COUNTY GENERAL	HOSPITAL, INC.	52-2093	120	Pa	age <b>7</b>
Pa	rt V Facility Informa	ition (continued)					
Cha	rges to Individuals Eligible f	for Assistance Under the FAP (	FAP-Eligible Individuals)				
Name of hospital facility or letter of facility reporting group  HOWARD COUNTY GENERAL HOSPITAL							
						Yes	No
22		cility determined, during the tax to other medically necessary care.		at can be charged to FAP-eligible			
ā	The hospital facility to 12-month period	used a look-back method based	on claims allowed by Medicare	e fee-for-service during a prior			
b The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period							
c	with Medicare fee-fo	used a look-back method based r-service and all private health in	•				
c	12-month period  X The hospital facility u	used a prospective Medicare or	Medicaid method				
23		nospital facility charge any FAP-o ly necessary services more than	•	• • • • • • • • • • • • • • • • • • • •			
	insurance covering such care	e?			23		Х
	If "Yes," explain in Section C	· .					
24	During the tax year, did the harvice provided to that indiv	nospital facility charge any FAP-ovidual?	eligible individual an amount ec	ual to the gross charge for any	24		Х
	If "Yes," explain in Section C	· · · · · · · · · · · · · · · · · · ·					

Schedule H (Form 990) 2017

## Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

HOWARD COUNTY GENERAL HOSPITAL: PART V, SECTION B, LINE 5: HOWARD COUNTY GENERAL HOSPITAL (HCGH) TOOK INTO ACCOUNT INPUT FROM PERSONS WHO REPRESENT THE BROAD INTERESTS OF THE COMMUNITY SERVED BY THE HOSPITAL THROUGH VARIOUS WAYS LISTED BELOW: A) PRIMARY DATA WAS GATHERED FROM MORE THAN 2,000 PARTICIPANTS VIA AN EXTENSIVE PHONE SURVEY IN THE HOWARD COUNTY HEALTH ASSESSMENT SURVEY (HCHAS) BETWEEN JULY 8 AND AUGUST 18, 2014. THE SURVEY WAS JOINTLY COMMISSIONED BY THE HORIZON FOUNDATION. THE HOWARD COUNTY HEALTH DEPARTMENT, HOWARD COUNTY GENERAL HOSPITAL, AND THE COLUMBIA ASSOCIATION. B) THE LOCAL HEALTH IMPROVEMENT COALITION (LHIC), A PART OF THE STATE HEALTH IMPROVEMENT PLAN, SERVED AS THE TASK FORCE FOR IDENTIFYING AND PRIORITIZING THE HIGHEST NEEDS OF THE COMMUNITY IN HOWARD COUNTY IN NOVEMBER 2014. THE TASK FORCE INCLUDED LEADERS OF LOCAL HEALTH AND HUMAN SERVICE ORGANIZATIONS, COUNTY GOVERNMENT LEADERSHIP, LOCAL BUSINESS LEADERS AND HOSPITAL LEADERS WHO PROVIDED INPUT THROUGH THEIR PARTICIPATION IN THIS PROCESS. C) HEALTH EXPERTS FOR THE AUGUST 2014 HEALTH SURVEY WERE MEMBERS OF THE HOWARD COUNTY SURVEY PLANNING COMMITTEE. D) SECONDARY DATA FROM LOCAL. STATE AND FEDERAL SOURCES PROVIDED ESSENTIAL INFORMATION, INSIGHT AND KNOWLEDGE ON A BROAD RANGE OF HEALTH AND SOCIAL ISSUES AND A RESOURCE INVENTORY WAS COMPILED TO ASSESS THE AVAILABILITY OF SERVICES TO RESIDENTS IN HOWARD COUNTY.

HOWARD COUNTY GENERAL HOSPITAL:

## Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

EVERY YEAR IN THE JOHNS HOPKINS MEDICINE FIVE-YEAR STRATEGIC PLAN. IN FY

2018, THESE ACTIVITIES WERE INCLUDED IN BOTH THE "INTEGRATION" AND

"EDUCATION" PILLARS OF THE JHM PLAN, WHERE HCGH SET SPECIFIC GOALS RELATED

TO OUR HEALTH PRIORITIES AS IDENTIFIED IN THE CHNA. THESE HEALTH

PRIORITIES ARE AS FOLLOWS: ACCESS TO AFFORDABLE CARE; BEHAVIORAL HEALTH;

HEALTHY AGING; AND HEALTHY WEIGHT, EXERCISE, AND NUTRITION. THESE

PRIORITIES ARE INTEGRATED INTO HCGH'S ONGOING INITIATIVES. HCGH SET THE

FOLLOWING THREE STRATEGIC OBJECTIVES FOR FY 2018 TO SUPPORT THESE

PRIORITIES:

- STRATEGIC OBJECTIVE 1 ACCESS TO CARE: STAND UP A TELEMEDICINE PROGRAM

FOR OPHTHALMOLOGY. WITH CART OPERATIONALIZED. AND ED-TO-ED TRANSFERS

REDUCED.

PROCESS/OUTCOME METRIC: TELEMEDICINE CARD DEPLOYED AND IN USE IN THE HCGH

ED.

COMPLETION DATE: 06/30/18

FINAL STATUS: CART DEPLOYED AND IN USE; ED USES REGULARLY AND AVERTS

TRANSFERS FOR 1-2 PATIENTS PER MONTH.

- STRATEGIC OBJECTIVE 2 BEHAVIORAL HEALTH: ESTABLISH OUTPATIENT

BEHAVIORAL HEALTH/PSYCHIATRY SERVICES IN CONJUNCTION WITH THE SOM

DEPARTMENT OF PSYCHIATRY.

PROCESS/OUTCOME METRIC: PRACTICE OPERATIONAL; DEVELOP AT LEAST 1 GROUP

THERAPY OPTION TO FURTHER EXPAND TREATMENT OPPORTUNITIES WITHIN THE

COMMUNITY.

COMPLETION DATE: 06/30/18

FINAL STATUS: OUTPATIENT PSYCHIATRIC SERVICES OPENED IN OCTOBER 2017;

GERIATRIC GROUP THERAPY BEGAN IN JUNE 2018.

- STRATEGIC OBJECTIVE 3 BEHAVIORAL HEALTH: PARTNER WITH HOWARD COUNTY

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.
HEALTH DEPARTMENT TO OFFER OPIOID OVERDOSE RESPONSE TRAINING PROGRAMS ON
HCGH CAMPUS.
PROCESS/OUTCOME METRIC: NUMBER OF TRAINING PROGRAMS HELD.
COMPLETION DATE: 06/30/18
FINAL STATUS: PROGRAMS HELD AT LEAST ONCE MONTHLY, EXCEPT FOR DECEMBER (11
TRAINING PROGRAMS HELD TOTAL IN FY18); ENTIRE HCGH POPULATION HEALTH AND
ADVANCEMENT STAFF COMPLETED TRAINING.
HOWARD COUNTY GENERAL HOSPITAL
PART V, LINE 16A, FAP WEBSITE:
WWW.HOPKINSMEDICINE.ORG/PATIENT CARE/PAY BILL/ASSISTANCE POLICIES.HTML
HOWARD COUNTY GENERAL HOSPITAL
PART V, LINE 16B, FAP APPLICATION WEBSITE:
WWW.HOPKINSMEDICINE.ORG/HOWARD COUNTY GENERAL HOSPITAL/PATIENT VISITOR/BILL
HOWARD COUNTY GENERAL HOSPITAL
PART V, LINE 16C, FAP PLAIN LANGUAGE SUMMARY WEBSITE:
WWW.HOPKINSMEDICINE.ORG/HOWARD COUNTY GENERAL HOSPITAL/PATIENT VISITOR/BILL

Schedule H (Form 990) 2017 Howard Court Chin	BRID HODITIME, INC.	52 2055120	raye <b>y</b>
Part V Facility Information (continued)			
Section D. Other Health Care Facilities That Are Not Lic	censed, Registered, or Similarly Recognized as	a Hospital Facility	
(list in order of size, from largest to smallest)			
•			
How many non-hospital health care facilities did the organiz	ration operate during the tax year?	0	
,			
Name and address	Type of Facility (describ	e)	

Schedule H (Form 990) 2017

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PART I, LINE 7:
- A COST-TO-CHARGE RATIO (FROM WORKSHEET 2) IS USED TO CALCULATE THE
AMOUNTS ON LINE 7A 7B (CHARITY CARE AND UNREIMBURSED MEDICAID). THE
AMOUNTS FOR LINES 7E-7I COME FROM OUR HSCRC COMMUNITY BENEFIT REPORT FILED
WITH THE STATE OF MARYLAND AND IS NOT BASED ON A COST-TO CHARGE RATIO.
- LINE 7B - MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR
HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH
SERVICES COST REVIEW COMMISSION, (HSCRC) DETERMINES PAYMENT THROUGH A
RATE-SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY
THE SAME AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL.
MARYLAND'S UNIQUE ALL-PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING
UNCOMPENSATED CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND
HOSPITALS TO BREAKOUT ANY DIRECTED OFFSETTING REVENUE RELATED TO
UNCOMPENSATED CARE. COMMUNITY BENEFIT EXPENSES ARE EQUAL TO MEDICAID
REVENUES IN MARYLAND, AS SUCH, THE NET EFFECT IS ZERO. THE EXCEPTION TO
THIS IS THE IMPACT ON THE HOSPITAL OF ITS SHARE OF THE MEDICAID
ASSESSMENT. IN RECENT YEARS, THE STATE OF MARYLAND HAS CLOSED FISCAL GAPS

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Part VI Supplemental Information (Continuation)	
IN THE STATE MEDICAID BUDGET BY ASSESSING HOSPITALS THROUGH THE	
RATE-SETTING SYSTEM.	
- LINE 7F COLUMN (D) MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE	
PROCESS FOR HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE NATION.	
THE HEALTH SERVICES COST REVIEW COMMISSION, (HSCRC) DETERMINES PAYMENT	
THROUGH A RATE-SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL	
PAYORS, PAY THE SAME AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME	
HOSPITAL. MARYLAND'S UNIQUE ALL-PAYOR SYSTEM INCLUDES A METHOD FOR	
REFERENCING UNCOMPENSATED CARE IN EACH PAYORS' RATES, WHICH DOES NOT	
ENABLE MARYLAND HOSPITALS TO BREAKOUT ANY OFFSETTING REVENUE RELATED TO	
HEALTH PROFESSIONS EDUCATION.	
PART I, LINE 7G:	
HOWARD COUNTY GENERAL HOSPITAL, INC. DOES NOT HAVE ANY SUBSIDIZED HEALTH	
SERVICES.	
PART II, COMMUNITY BUILDING ACTIVITIES:	
HCGH'S COMMUNITY BUILDING ACTIVITIES PROMOTE THE HEALTH OF THE COMMUNITY	
IT SERVES THROUGH A NUMBER OF INITIATIVES THEY HAVE DEVELOPED. HCGH	
PROMOTES THE IMPROVEMENT OF HEALTHY LIVING THROUGH CONSTRUCTION AND	
IMPROVEMENT OF COMMUNITY BASED INFRASTRUCTURES. FOR EXAMPLE, HCGH	
CONTINUES ITS SUPPORT OF THE HEALTHY CHILDRENS PLAY AREA IN THE COLUMBIA	
MALL, A CENTERPIECE OF THE HOWARD COUNTY COMMUNITY, TO PROMOTE HEALTHY	
HABITS IN A FUN EDUCATIONAL MANNER.	
PART III, LINE 2:	
THE PROVISION FOR BAD DEBTS IS BASED UPON A COMBINATION OF THE PAYOR	

Part VI Supplemental Information (Continuation)
SOURCE, THE AGING OF RECEIVABLES AND MANAGEMENT'S ASSESSMENT OF HISTORICAL
AND EXPECTED NET COLLECTIONS, TRENDS IN HEALTH INSURANCE COVERAGE, AND
OTHER COLLECTION INDICATORS.
PART III, LINE 3:
MARYLAND HOSPITALS ARE RATE REGULATED UNDER THE HSCRC, WHICH INCLUDES BAD
DEBT AS PART OF THE REIMBURSEMENT FORMULA FOR EACH HOSPITAL. DUE TO THE
RATE REGULATION, HCGH CANNOT DETERMINE THE AMOUNT THAT REASONABLE COULD BE
ATTRIBUTABLE TO PATIENTS WHO LIKELY WOULD QUALIFY FOR FINANCIAL ASSISTANCE
UNDER THE HOSPITAL'S CHARITY CARE POLICY.
PART III, LINE 4:
THE JOHNS HOPKINS HEALTH SYSTEM CORPORATION AND AFFILIATES AUDITED
FINANCIAL STATEMENTS PAGE 15.
PART III, LINE 8:
THE TRIAL BALANCE EXPENSES ARE ADJUSTED TO ALLOWABLE EXPENSE IN ACCORDANCE
WITH THE MEDICARE COST REPORTING RULES AND REGULATIONS.
PART III, LINE 9B:
THE HOSPITAL CONFORMS TO THE PRINCIPLES AND STANDARDS OF THE MHA HOSPITAL
BILLING AND DEBT COLLECTION PRACTICES PRINCIPLES AS WELL AS THE MHA
MINIMUM STANDARDS FOR FINANCIAL ASSISTANCE IN MARYLAND HOSPITALS.
PART VI, LINE 2:
HCGH UTILIZES THE MARYLAND SHIP METRICS AS WELL AS THE AMERICAN COMMUNITY
SURVEY, COUNTY HEALTH RANKINGS, AND TRUVEN/IBM MARKET EXPERT. HCGH ALSO
USES THE UNITED WAY'S ALICE REPORT TO REVIEW COMMUNITY MEMBERS ABOVE THE

Part VI Symplemental Information
Part VI Supplemental Information (Continuation)
POVERTY LINE BUT WITH FINANCIAL CHALLENGES DUE TO THE HIGH COST OF LIVING
IN THE COUNTY. FINALLY, HCGH PARTNERS WITH THE HOWARD COUNTY HEALTH
DEPARTMENT, THE HORIZON FOUNDATION, THE COLUMBIA ASSOCIATION, AND
OPINIONWORKS TO DESIGN AND ADMINISTER THE HOWARD COUNTY HEALTH ASSESSMENT
SURVEY EVERY TWO YEARS. THIS HOWARD COUNTY-SPECIFIC SURVEY ASKS RESIDENTS
QUESTIONS ABOUT A VARIETY OF HEALTH-RELATED INFORMATION SUCH AS CHRONIC
DISEASE, PHYSICAL ACTIVITY, NUTRITION, AND BEHAVIORAL HEALTH.
DIBENDE, INTERIOR NOTATION, MAD BEHAVIORED HEADIN.
PART VI, LINE 3:
HCGH WILL PUBLISH THE AVAILABILITY OF FINANCIAL ASSISTANCE ON A YEARLY
BASIS IN THEIR LOCAL NEWSPAPERS, AND WILL POST NOTICES OF AVAILABILITY AT
PATIENT REGISTRATION SITES, ADMISSIONS/BUSINESS OFFICE, THE BILLING
OFFICE, AND AT THE EMERGENCY DEPARTMENT WITHIN HCGH. NOTICE OF
AVAILABILITY WILL BE POSTED ON THEIR WEBSITE, WILL BE MENTIONED DURING
ORAL COMMUNICATIONS, AND WILL ALSO BE SENT TO PATIENTS ON PATIENT BILLS.
A PATIENT BILLING AND FINANCIAL ASSISTANCE INFORMATION SHEET WILL BE
PROVIDED TO INPATIENTS BEFORE DISCHARGE AND WILL BE AVAILABLE TO ALL
PATIENTS UPON REQUEST.
JHH HAS STAFF AVAILABLE TO DISCUSS AND ASSIST PATIENTS AND/OR THEIR
FAMILIES WITH THE AVAILABILITY OF VARIOUS GOVERNMENT BENEFITS, SUCH AS
MEDICAID OR STATE PROGRAMS, AND ASSISTS PATIENTS WITH QUALIFICATION FOR
SUCH PROGRAMS, WHERE APPLICABLE.
PART VI, LINE 4:
- HCGH GEOGRAPHIC SERVICE AREA IS SUBURBAN.
- THE HOSPITAL CONSIDERS ITS COMMUNITY BENEFIT SERVICE AREA (CBSA) AS
SPECIFIC POPULATIONS OR COMMUNITIES OF NEED TO WHICH THE HOSPITAL
ALLOCATES RESOURCES THROUGH ITS COMMUNITY BENEFIT PLAN. THE HOSPITAL

Schedule H (Form 990) HOWARD COUNTY GENERAL HOSPITAL, INC.	52-2093120	Page <b>10</b>
Part VI Supplemental Information (Continuation)		
DEFINES ITS CBSA USING THE ZIP CODES CONTAINED WITHIN THE GEOGRAPHICAL		
BOUNDARIES OF THE HOWARD COUNTY JURISDICTION AS SET FORTH BY THE MARYLAND		
DEPARTMENT OF PLANNING AND ZONING.		
- THE GENERAL DATA FOR THIS PRIMARY SERVICE AREA ARE AS FOLLOWS: TOTAL		
POPULATION WAS 426,705 OF WHICH 49.5% WERE MALES AND 50.5% WERE FEMALES,		
AVERAGE HOUSEHOLD INCOME WAS \$147,338, 2.5% OF RESIDENTS ARE UNINSURED,		
19.4% OF RESIDENTS ARE COVERED BY MEDICAID/MEDICARE, AND 3.8% OF RESIDENTS		
HAVE INCOME BELOW THE FEDERAL POVERTY GUIDELINES.		
- NUMBER OF OTHER HOSPITALS SERVING THE COMMUNITY OR COMMUNITIES: 2		
- FEDERALLY-DESIGNATED MEDICALLY UNDERSERVED AREAS OR POPULATIONS ARE NOT		
PRESENT IN THE COMMUNITY.		
PART VI, LINE 5:		
- HCGH IS A MEMBER OF JOHNS HOPKINS MEDICINE IS A PRIVATE, NOT-FOR-PROFIT,		
COMMUNITY HEALTH CARE PROVIDER, GOVERNED BY A COMMUNITY-BASED BOARD OF		
TRUSTEES. OPENED IN 1973, THE ORIGINAL 59-BED, SHORT-STAY HOSPITAL HAS		
GROWN INTO A COMPREHENSIVE ACUTE CARE MEDICAL CENTER WITH 245 LICENSED		
BEDS, SPECIALIZING IN WOMEN'S AND CHILDREN'S SERVICES, SURGERY,		
CARDIOLOGY, ONCOLOGY, ORTHOPEDICS, GERONTOLOGY, PSYCHIATRY, EMERGENCY		
SERVICES AND COMMUNITY HEALTH EDUCATION. IN JUNE 1998, HCGH JOINED JOHNS		
HOPKINS MEDICINE. HCGH CARES FOR ITS COMMUNITY THROUGH THE COLLABORATIVE		
EFFORTS OF A WIDE RANGE OF PEOPLE. HCGH STAFF INCLUDES MORE THAN 1,800		
EMPLOYEES. IT IS THE SECOND LARGEST PRIVATE EMPLOYER IN HOWARD COUNTY AND		
EMPLOYS NEARLY 1,000 HOWARD COUNTY RESIDENTS. A DIVERSE WORKFORCE, 51		
PERCENT OF HOSPITAL STAFF ARE MINORITIES. THE HOSPITAL'S PROFESSIONAL		
STAFF IS COMPRISED OF MORE THAN 1,000 PHYSICIANS AND ALLIED HEALTH		
PROFESSIONALS, REPRESENTING NEARLY 100 SPECIALTIES AND SUBSPECIALTIES.		
NINETY-FIVE PERCENT OF THE PHYSICIANS ARE BOARD-CERTIFIED IN THEIR		

## Part VI | Supplemental Information (Continuation) SPECIALTY. HOSPITAL EXPENDITURES TOTAL APPROXIMATELY \$265 MILLION PER YEAR, MUCH OF WHICH IS SPENT LOCALLY FOR SUPPLIES AND SERVICES. MORE THAN 330 VOLUNTEERS CONTRIBUTED OVER 24,000 HOURS OF SERVICE IN FY2018, WORKING IN ALL AREAS OF THE HOSPITAL AND THE COMMUNITY TO SUPPORT THE HOSPITAL AND ITS SERVICES. IN FY 2018, HCGH PROVIDED SERVICES TO NEARLY 200,000 PEOPLE, INCLUDING EVALUATION AND TREATMENT OF OVER 78,000 PATIENTS IN THE EMERGENCY DEPARTMENT. THERE WERE OVER 21,000 PATIENTS ADMITTED TO OR OBSERVED IN THE HOSPITAL, OVER 10,500 SURGERIES PERFORMED, AND NEARLY 3,400 BABIES DELIVERED. IN ADDITION TO THE MANY HOSPITAL-BASED SERVICES, HCGH ALSO PROVIDED OUTPATIENT SERVICES TO OVER 52,000 PATIENTS, AND REACHED OVER 30,000 PEOPLE IN THE COMMUNITY THROUGH OUTREACH, HEALTH PROMOTION, AND WELLNESS PROGRAMS. IN OUR COMMITMENT TO BE HOWARD COUNTY'S TRUSTED SOURCE OF HEALTH AND WELLNESS, HCGH IS BUILDING PROGRAMS AND WORKING WITH COMMUNITY PARTNERS TO MEET THE HEALTH NEEDS OF OUR COMMUNITY. THESE PARTNERSHIPS ALLOW HCGH AND ITS PARTNERS TO REACH OUT TO HOWARD COUNTY'S MOST VULNERABLE, CHRONICALLY ILL, AND/OR HIGH-UTILIZING COMMUNITY MEMBERS AND PROVIDE CONNECTIONS TO RESOURCES, HOME-BASED CARE, AND COMMUNITY SUPPORT. SOME OF THESE COMMUNITY-BASED SERVICES AND PARTNERSHIPS INCLUDE: SCHOOL-BASED TELEMEDICINE (ON-DEMAND TELEMEDICINE APPOINTMENTS FOR ELEMENTARY STUDENTS IN PARTNERSHIP WITH THE SCHOOL SYSTEM AND COUNTY HEALTH DEPARTMENT), RAPID ACCESS PROGRAM (COORDINATED ACCESS TO OUTPATIENT STABILIZATION FOR URGENT BEHAVIORAL HEALTH ISSUES AND TRANSITION SUPPORT FOR CONTINUED TREATMENT), JOURNEY TO BETTER HEALTH (FAITH-BASED INITIATIVE TO EMPOWER PEOPLE TO MANAGE THEIR HEALTH AND A NETWORK OF TRAINED VOLUNTEERS TO PROVIDE SUPPORT WHEN DEALING WITH A HEALTH ISSUE). COMMUNITY CARE TEAM (WORKS WITH PATIENTS AND FAMILIES TO ENSURE A SMOOTH HOSPITAL-TO-HOME TRANSITION, COORDINATES CLINICAL CARE AND ENSURES COMMUNITY-BASED SUPPORTS ARE IN PLACE TO HELP PATIENTS IMPROVE

Schedule H (Form 990) HOWARD COUNTY GENERAL HOSPITAL, INC.  Part VI Supplemental Information (Continuation)	52-2093120	Page <b>10</b>
Part VI   Supplemental Information (Continuation)		
THEIR HEALTH AND REDUCE THE LIKELIHOOD OF PREVENTABLE HOSPITAL		
READMISSION), AND HEALTH PROMOTION AND EDUCATION (PROGRAMS TO HELP		
RESIDENTS TAKE CHARGE OF THEIR OWN HEALTH AND HELP OTHERS, INCLUDING		
MANAGING CHRONIC DISEASE, MOTHER/BABY EDUCATION, ASSISTING WITH A MENTAL		
HEALTH CRISIS AND MORE).		
- FOR THE LAST 30 YEARS, MARYLAND HOSPITALS HAVE MET THEIR COMMUNITY		
BENEFIT OBLIGATIONS IN A UNIQUE MANNER THAT BUILDS THE COSTS OF		
UNCOMPENSATED CARECHARITY CARE AND PATIENT BAD DEBTAND GRADUATE MEDICAL		
EDUCATION INTO THE RATES THAT HOSPITALS ARE REIMBURSED BY ALL PAYORS. THE		
SYSTEM IS BASED IN FEDERAL AND STATE LAW AND BENEFITS ALL MARYLAND		
RESIDENTS, INCLUDING THOSE IN NEED OF FINANCIAL ASSISTANCE TO PAY THEIR		
HOSPITAL BILLS.		
MARYLAND IS THE ONLY STATE IN WHICH ALL PAYORSGOVERNMENTALLY-INSURED,		
COMMERCIALLYINSURED, OR SELF-PAYARE CHARGED THE SAME PRICE FOR SERVICES AT		
ANY GIVEN HOSPITAL.		
UNDER THIS SYSTEM, MARYLAND HOSPITALS ARE REGULATED BY A STATE AGENCYTHE		
HEALTH SERVICES COST REVIEW COMMISSION (HSCRC)THAT IS REQUIRED TO:		
PUBLICLY DISCLOSE INFORMATION ON THE COST AND FINANCIAL POSITION OF		
HOSPITALS; REVIEW AND APPROVE HOSPITAL RATES; COLLECT INFORMATION		
DETAILING TRANSACTIONS BETWEEN HOSPITALS AND FIRMS WITH WHICH THEIR		
TRUSTEES HAVE A FINANCIAL INTEREST; AND, MAINTAIN THE SOLVENCY OF		
EFFICIENT AND EFFECTIVE HOSPITALS.		
SINCE 2000, THE RATE SETTING COMMISSION HAS HAD ITS OWN FRAMEWORK FOR		
REPORTING HOSPITALS' COMMUNITY BENEFITS AND ISSUING A REPORT ANNUALLY		
REGARDING HOSPITALS' COMMUNITY BENEFIT TOTALS. THAT REPORT IS AVAILABLE		
ON HTTPS://HSCRC.STATE.MD.US/PAGES/INIT_CB.ASPX		
BECAUSE OF THIS UNIQUE STRUCTURE MARYLAND HOSPITALS' COMMUNITY BENEFITS		
NUMBERS WILL NOT COMPARE WITH THE REST OF THE NATION'S HOSPITALS.		

#### SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

# **Grants and Other Assistance to Organizations, Governments, and Individuals in the United States**

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

2017
Open to Public Inspection

Schedule I (Form 990) (2017)

Name of the organization HOWARD COUNTY	GENERAL HOSP	TTAL TNC					Employer identification number 52-2093120
Part I General Information on Grants ar		, Inc.					32 2033120
Does the organization maintain records to criteria used to award the grants or assis     Describe in Part IV the organization's pro     Part II Grants and Other Assistance to I	tance?cedures for monit	toring the use of grant	funds in the United	l States.			X Yes No
recipient that received more than \$						,	
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
AMERICAN HEART ASSOCIATION PO BOX 50045 PRESCOTT, AZ 86304	13-5613797	501(C)(3)	10,000.	0.			TO SUPPORT HEALTH CARE
THE COMMUNITY FOUNDATION OF HOWARD COUNTY - 10630 LITTLE PATUXENT PKWY ST - COLUMBIA, MD 21044	52-0937644	501(C)(3)	5,000.	0.			TO SUPPORT HEALTH CARE PUBLIC CHARITY
GILCHRIST HOSPICE CARE 6545 N CHARLES ST STE 201 BALTIMORE, MD 21204	52-1851251	501(C)(3)	5,000.	0.			TO SUPPORT HEALTH CARE PUBLIC CHARITY
GIRLS ON THE RUN OF CENTRAL MARYLAND - 9150 RUMSEY RD STE A7 - COLUMBIA, MD 21045	27-1151791	501(C)(3)	5,000.	0.			TO SUPPORT HEALTH CARE PUBLIC CHARITY
HOWARD COUNTY ARTS COUNCIL 8510 HIGH RIDGE RD ELLICOTT CITY, MD 21043	52-1219079	501(C)(3)	5,000.	0.			TO SUPPORT HEALTH CARE PUBLIC CHARITY
LEADERSHIP HOWARD COUNTY 6760 ALEXANDER BELL DR STE 260 COLUMBIA, MD 21046	52-1530676	501(C)(3)	10,000.	0.			TO SUPPORT HEALTH CARE PUBLIC CHARITY
<ul><li>2 Enter total number of section 501(c)(3) ar</li><li>3 Enter total number of other organizations</li></ul>	-	<del>-</del>	ne line 1 table				

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part II Continuation of Grants and Other A	Assistance to Gov	vernments and Organ	nizations in the Un	ited States (Scho	edule I (Form 990), Pa	rt II.)	T
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
HE ARC OF HOWARD COUNTY							
220 RUMSEY RD STE 105							TO SUPPORT HEALTH CARE
COLUMBIA, MD 21045	52-0884366	501(C)(3)	5,000.	0.			PUBLIC CHARITY
COLUMBIA 50TH BIRTHDAY CELEBRATION							
310 HILLSIDE CT							TO SUPPORT HEALTH CARE
COLUMBIA, MD 21046	46-2464596	501(C)(3)	10,000.	0.			PUBLIC CHARITY
JNITED WAY OF CENTRAL MARYLAND INC							
1800 WASHINGTON BLVD STE 340							TO SUPPORT HEALTH CARE
BALTIMORE, MD 21230	52-0591543	501(C)(3)	31,316.	0.			PUBLIC CHARITY
,			,				
		l					l

BOARD OF TRUSTEES HAS DELEGATED THE FACILITATION AND ACCOUNTING FOR ALL  OF PROGRAMS ADMINISTERED BY HOWARD COUNTY GENERAL HOSPITAL, INC. TO THE	(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
BOARD OF TRUSTEES HAS DELEGATED THE FACILITATION AND ACCOUNTING FOR ALL  T PROGRAMS ADMINISTERED BY HOWARD COUNTY GENERAL HOSPITAL, INC. TO THE						
BOARD OF TRUSTEES HAS DELEGATED THE FACILITATION AND ACCOUNTING FOR ALL  T PROGRAMS ADMINISTERED BY HOWARD COUNTY GENERAL HOSPITAL, INC. TO THE						
I, LINE 2: BOARD OF TRUSTEES HAS DELEGATED THE FACILITATION AND ACCOUNTING FOR ALL T PROGRAMS ADMINISTERED BY HOWARD COUNTY GENERAL HOSPITAL, INC. TO THE						
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BOARD OF TRUSTEES HAS DELEGATED THE FACILITATION AND ACCOUNTING FOR ALL  NT PROGRAMS ADMINISTERED BY HOWARD COUNTY GENERAL HOSPITAL, INC. TO THE	rt IV Supplemental Information. Provide the information.	tion required in Part I, lin	e 2; Part III, columi	n (b); and any other ad	Iditional information.	
BOARD OF TRUSTEES HAS DELEGATED THE FACILITATION AND ACCOUNTING FOR ALL  NT PROGRAMS ADMINISTERED BY HOWARD COUNTY GENERAL HOSPITAL, INC. TO THE						
·		ITATION AND ACCOUN	TING FOR ALL			
ICERS, DIRECTORS, AND KEY EMPLOYEES OF THE ORGANIZATION.	NT PROGRAMS ADMINISTERED BY HOWARD COUNTY	GENERAL HOSPITAL,	INC. TO THE			
	,					

### SCHEDULE J (Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
 ► Attach to Form 990.
 ► Go to www.irs.gov/Form990 for instructions and the latest information.

**201**/
Open to Public

OMB No. 1545-0047

Inspection

Internal Revenue Service Name of the organization

Department of the Treasury

HOWARD COUNTY GENERAL HOSPITAL, INC.

Employer identification number 52-2093120

Pa	art I Questions Regarding Compensation			
			Yes	No
<b>1</b> a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments  Health or social club dues or initiation fees			
	Discretionary spending account  Personal services (such as, maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee X Written employment contract			
	X Independent compensation consultant X Compensation survey or study			
	X Form 990 of other organizations X Approval by the board or compensation committee			
	, and a second of games and a second of the second o			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
-	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		х
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Х	
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		х
·	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	The second of the equipment of the persons and provide the approache anisother for each from the first inc			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		х
	Any related organization?	5b		х
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		х
	Any related organization?	6b		х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
	not described on lines 5 and 6? If "Yes," describe in Part III	7	х	
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
-	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		х
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
-	Regulations section 53 4958.6(c)?	a		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2017

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	berients	(B)(I)-(D)	reported as deferred on prior Form 990
(1) STEVEN C. SNELGROVE	(i)	0.	0.	0.	0.	0.	0.	0.
PRESIDENT/TRUSTEE	(ii)	419,789.	134,937.	29,376.	109,547.	22,191.	715,840.	0.
(2) RENEE DEMSKI	(i)	0.	0.	0.	0.	0.	0.	0.
TRUSTEE	(ii)	244,725.	70,619.	21,275.	57,828.	22,793.	417,240.	9,216.
(3) RONALD R. PETERSON	(i)	0.	0.	0.	0.	0.	0.	0.
TRUSTEE	(ii)	1,454,645.	806,842.	827,434.	733,738.	23,046.	3,845,705.	34,000.
(4) KEVIN W. SOWERS, M.S.N, R.N., I	(i)	0.	0.	0.	0.	0.	0.	0.
CORPORATE VICE CHAIR/TRUSTEE	(ii)	0.	250,000.	117,110.	0.	0.	367,110.	0.
(5) G. DANIEL SHEALER, JR.	(i)	0.	0.	0.	0.	0.	0.	0.
TRUSTEE	(ii)	619,348.	170,353.	209,866.	337,429.	13,236.	1,350,232.	140,205.
(6) W. GILL WYLIE	(i)	0.	0.	0.	0.	0.	0.	0.
TRUSTEE	(ii)	286,788.	80,391.	74,950.	60,658.	24,626.	527,413.	0.
(7) RYAN BROWN	(i)	0.	0.	0.	0.	0.	0.	0.
VP OF OPERATIONS	(ii)	211,333.	45,118.	15,646.	33,538.	9,233.	314,868.	8,000.
(8) KAREN DAVIS	(i)	0.	0.	0.	0.	0.	0.	0.
VP OF NURSING & CNO	(ii)	203,786.	39,701.	75,289.	77,555.	16,347.	412,678.	20,173.
(9) ELIZABETH EDSALL KROMM	(i)	0.	0.	0.	0.	0.	0.	0.
VP FOR POPULATION HLTH	(ii)	176,614.	42,029.	1,047.	13,729.	19,827.	253,246.	0.
(10) MOHAMMED SHAFEEQ AHMED, M.D.	(i)	0.	0.	0.	0.	0.	0.	0.
VP MEDICAL AFFAIRS & CMO	(ii)	309,297.	72,389.	36,308.	17,129.	20,054.	455,177.	0.
(11) JAMES E. YOUNG	(i)	0.	0.	0.	0.	0.	0.	0.
VP FINANCE	(ii)	251,992.	55,222.	55,555.	36,959.	21,872.	421,600.	0.
(12) CLARO PIO RODA	(i)	0.	0.	0.	0.	0.	0.	0.
VP FINANCE	(ii)	187,058.	28,788.	1,133.	49,470.	25,049.	291,498.	0.
(13) JON ORAVEC	(i)	0.	0.	0.	0.	0.	0.	0.
VP HUMAN RESOURCES	(ii)	175,167.	36,252.	1,867.	17,493.	18,836.	249,615.	0.
(14) SHERYL DULSKY	(i)	187,421.	0.	341.	11,571.	8,663.	207,996.	0.
REGISTERED NURSE	(ii)	0.	0.	0.	0.	0.	0.	0.
(15) LEENA KADAMATTU JOSEPH	(i)	165,908.	0.	338.	7,244.	21,125.	194,615.	0.
REGISTERED NURSE	(ii)	0.	0.	0.	0.	0.	0.	0.
(16) NANCY SMITH	(i)	168,239.	12,436.	918.	16,756.	17,072.	215,421.	0.
SR. DIR OF PATIENT CARE	(ii)	0.	0.	0.	0.	0.	0.	0.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

	(B) Breakdown of W-2 and/or 1099-MISC compensation other deferred		(C) Retirement and	(D) Nontaxable benefits	(E) Total of columns	(F) Compensation in column (B)			
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	perients	(B)(i)-(D)	reported as deferred on prior Form 990	
(17) SALVACION REYES	(i)	163,438.	0.	82.	3,687.	23,672.	190,879.	0.	
REGISTERED NURSE	(ii)	0.	0.	0.	0.	0.	0.	0.	
(18) SHARON ROSSI	(i)	153,386.	15,901.	22,330.	6,637.	17,027.	215,281.	0.	
SR. DIR OF OPERATIONS	(ii)	0.	0.	0.	0.	0.	0.	0.	
(19) JAY H. BLACKMAN	(i)	0.	0.	0.	0.	0.	0.	0.	
FORMER OFFICER	(ii)	209,556.	29,549.	1,831.	45,073.	19,479.	305,488.	0.	
	(i)								
	(ii)								
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Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 4B:

MAKE WHOLE PLAN & SERP I PLAN:

THE MAKE WHOLE AND SERP I PLANS ARE FROZEN, NON-TAX QUALIFIED DEFINED

BENEFIT PLANS. PARTICIPATION IN THE PLANS IS LIMITED TO THE EXISTING PLAN

PARTICIPANTS. THE BENEFITS UNDER THE PLANS ARE BASED UPON THE

PARTICIPANT'S LENGTH OF SERVICE AND COMPENSATION. THE MAKE WHOLE PLAN WAS

DESIGNED TO REPLACE THE BENEFITS THE PARTICIPANTS LOST DUE TO THE

COMPENSATION LIMITS IMPOSED BY LAW UPON OUR QUALIFIED DEFINED BENEFIT PLAN.

IN THE MANNER REQUIRED BY APPLICABLE IRS RULES. THE DESIGN OF EACH OF THESE

ARRANGEMENTS WAS APPROVED AS REASONABLE. IN ADVANCE, BY AN INDEPENDENT

COMPENSATION COMMITTEE, WHICH BASED ITS DECISION ON DATA PROVIDED BY AN

INDEPENDENT COMPENSATION CONSULTANT. PARTICIPANTS' INTERESTS UNDER THESE

ARRANGEMENTS ARE NOT GUARANTEED OR SECURED AT ANY WAY AND AT ALL TIMES ARE

SUBJECT TO CLAIMS OF EMPLOYER'S BANKRUPTCY/INSOLVENCY CREDITORS.

FURTHERMORE IF A PARTICIPANT VOLUNTARILY TERMINATES EMPLOYMENT OR IS

TERMINATED BY THE EMPLOYER FOR CAUSE PRIOR TO THE APPLICABLE VESTING DATE

UNDER THE MAKE WHOLE PLAN THE PARTICIPANT'S ENTIRE MAKE WHOLE PLAN BENEFIT

IS FORFEITED. IF A PARTICIPANT TERMINATES EMPLOYMENT FOR ANY REASON PRIOR

TO THE APPLICABLE VESTING DATE UNDER THE SERP I THE PARTICIPANT'S ENTIRE

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SERP I BENEFIT IS FORFEITED. IN ADDITION, UNDER CURRENT LAW, INTERESTS

UNDER THESE ARRANGEMENTS ARE REPORTABLE AS TAXABLE COMPENSATION WHEN THEY

BECOME VESTED. EVEN IF THOSE AMOUNTS ARE NOT YET PAYABLE TO THE PARTICIPANT

(AND EVEN IF THOSE AMOUNTS ARE NEVER PAID TO THE PARTICIPANT). NO

ROLLOVER OR OTHER TAX-DEFERRAL OPTIONS ARE AVAILABLE TO PARTICIPANTS. NOTE

THAT ANY MAKE WHOLE PLAN OR SERP I VESTED AMOUNT OR PAYMENT BEING REPORTED

AS COMPENSATION MAY ALSO HAVE BEEN REPORTED IN PREVIOUS YEAR(S) WHEN THAT

INTEREST ACCRUED UNDER THE PLAN.

SERP II PLAN & SRP PLAN:

THE SERP II AND SRP PLANS ARE ACTIVE; NON-TAX QUALIFIED DEFINED

CONTRIBUTION TARGET BENEFIT PLANS. THE PLANS ARE DESIGNED TO ACHIEVE A

REASONABLE TARGETED RETIREMENT BENEFIT LEVEL FOR EACH PARTICIPANT (IN

COMBINATION WITH THE OTHER RETIREMENT PROGRAMS OF THE EMPLOYER) BASED UPON

CERTAIN CRITERIA SUCH AS EACH PARTICIPANT'S LENGTH OF SERVICE AND

COMPENSATION. IN THE MANNER REQUIRED BY APPLICABLE IRS RULES. THE DESIGN

OF EACH OF THESE ARRANGEMENTS WAS APPROVED AS REASONABLE, IN ADVANCE, BY AN

INDEPENDENT COMPENSATION COMMITTEE, WHICH BASED ITS DECISION ON DATA

PROVIDED BY AN INDEPENDENT COMPENSATION CONSULTANT. PARTICIPANTS'

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

INTERESTS UNDER THESE ARRANGEMENTS ARE NOT GUARANTEED OR SECURED AT ANY WAY

AND AT ALL TIMES ARE SUBJECT TO CLAIMS OF EMPLOYER'S BANKRUPTCY/INSOLVENCY

CREDITORS. IF A PARTICIPANT VOLUNTARILY TERMINATES EMPLOYMENT OR IS

TERMINATED BY THE EMPLOYER FOR CAUSE PRIOR TO THE APPLICABLE VESTING DATE

UNDER EACH ARRANGEMENT. THE PARTICIPANT'S ACCOUNT IS FORFEITED. IN

ADDITION. UNDER CURRENT LAW. INTERESTS UNDER THESE ARRANGEMENTS ARE

REPORTABLE AS TAXABLE COMPENSATION WHEN THEY BECOME VESTED. EVEN IF THOSE

AMOUNTS ARE NOT YET PAYABLE TO THE PARTICIPANT (AND EVEN IF THOSE AMOUNTS

ARE NEVER PAID TO THE PARTICIPANT). NO ROLLOVER OR OTHER TAX-DEFERRAL

OPTIONS ARE AVAILABLE TO PARTICIPANTS. NOTE THAT ANY SERP II OR SRP PLAN

VESTED AMOUNT OR PAYMENT BEING REPORTED AS COMPENSATION MAY ALSO HAVE BEEN

REPORTED IN PREVIOUS YEAR(S) WHEN THAT INTEREST ACCRUED UNDER THE PLAN.

THE FOLLOWING INDIVIDUALS LISTED ON FORM 990. PART VII. SECTION A. LINE 1A

PARTICIPATED IN A NONQUALIFIED RETIREMENT PLAN AND RECEIVED ACCRUED

DEFERRED COMPENSATION THAT IS REPORTED ON SCHEDULE J, PART II, COLUMN (C):

STEVE SNELGROVE \$70.473.00; ELIZABETH KROMM \$3.635.00; JOHN ORAVEC

\$3,594.00; MOHAMMED AHMED \$17,129.00; AND CLARO PIO RODA \$3,851.00.

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

THE FOLLOWING INDIVIDUALS LISTED ON FORM 990, PART VII, SECTION A, LINE 1A

PARTICIPATED IN A NON QUALIFIED RETIREMENT PLAN AND RECEIVED PAYMENT FROM

THE PLAN. IT IS REPORTED ON SCHEDULE J. PART II. COLUMN (B)(III) AS WELL AS

SCHEDULE J. PART II. COLUMN (F) IF THEY WERE REQUIRED TO BE DISCLOSED ON

PRIOR YEARS FORMS 990:

W. GILL WYLIE \$51,568.00; G. DANIEL SHEALER, JR \$186,505.00; RYAN BROWN

\$14,375.00; KAREN DAVIS \$38,246.79; RON PETERSON \$34,000.00; RENEE DEMSKI

\$16,543.26.

PART I LINE 7:

THE BONUSES ARE ON A WEIGHTED FORMULA BASED ON THE ATTAINMENT OF

QUANTIFIABLE ORGANIZATION OBJECTIVES SET BY THE TRUSTEE COMPENSATION

COMMITTEE EACH YEAR. THEY ARE REVIEWED BY MANAGEMENT

THAT USES DISCRETION TO DETERMINE PAYMENT.

THE DEPENDENT TUITION REIMBURSEMENT PROGRAM REIMBURSE EMPLOYEES FOR THE

MAXIMUM ANNUAL BENEFIT OF 50% OF \$20,000 OR \$10,000 FOR EACH ELIGIBLE

DEPENDENT WITH A MAXIMUM OF TWO DEPENDENT CHILDREN PER EMPLOYEE AT ANY ONE

TIME. THE BENEFIT IS LIMITED TO FOUR YEARS OF FULL-TIME UNDERGRADUATE

Part III   Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
STUDY.
TUITION REIMBURSEMENT IS AVAILABLE TO ELIGIBLE EMPLOYEES THAT HAVE
COMPLETED SIX MONTHS OF SERVICE
AT A MINIMUM OF 40 SCHEDULED HOURS PER PAY. TO RECEIVE REIMBURSEMENT
EMPLOYEES MUST ATTEND ACCREDITED COLLEGES AND UNIVERSITIES FOR
CAREER-RELATED COURSES. THE REIMBURSEMENT IS AS FOLLOWS: IF YOU ARE
SCHEDULED BETWEEN 60-80 HOURS PER PAY PERIOD YOU MAY RECEIVE UP TO \$3,000
PER FISCAL YEAR FOR UNDERGRADUATE COURSES OR \$5,000 PER FISCAL YEAR FOR
GRADUATE COURSES. IF YOU ARE SCHEDULED BETWEEN 40-59 HOURS PER PAY PERIOD
YOU MAY RECEIVE UP TO \$1,500 PER FISCAL YEAR FOR UNDERGRADUATE COURSES OR
\$2,000 PER FISCAL YEAR FOR GRADUATE COURSES.

#### SCHEDULE O

(Form 990 or 990-EZ)

## Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ▶ Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

Inspection

Department of the Treasury ▶ Go to www.irs.gov/Form990 for the latest information. Internal Revenue Service Name of the organization **Employer identification number** HOWARD COUNTY GENERAL HOSPITAL, INC. 52-2093120 PART III LINE 1, DESCRIPTION OF ORGANIZATION MISSION: VISION IS TO BE THE PREMIER COMMUNITY HOSPITAL IN MARYLAND, FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: CARDIAC, MEDICAL AND SURGICAL CARE. STAFFED 24 HOURS A DAY BY HIGHLY QUALIFIED PHYSICIANS, NURSES AND TECHNICIANS, THE UNIT FEATURES

SYSTEM. MEDICATIONS ARE ADMINISTERED USING A COMPUTERIZED MEDICATION

ADMINISTRATION RECORD WITH BARCODE SCANNING FOR PATIENT SAFETY. THE

STATE-OF-THE-ART MEDICAL EQUIPMENT INCLUDING A COMPUTERIZED MONITORING

UNIT IS DESIGNED SO THAT EVERY BED IS CLEARLY VISIBLE FROM THE NURSING

STATION.

HOWARD COUNTY GENERAL HOSPITAL HAS A PROGRAM FOR TOTAL KNEE AND HIP

REPLACEMENT PATIENTS CALLED THE JOINT ACADEMY. IT APPROACHES THE JOINT

REPLACEMENT SURGICAL EXPERIENCE IN A WHOLE NEW WAY. CREATING A

PARTNERSHIP AMONG THE PATIENT, DOCTOR AND HOSPITAL. BECAUSE AN

INFORMED PATIENT CAN MORE FULLY PARTICIPATE IN HIS OR HER OWN CARE AND

RECOVERY, WE FOCUS ON ENGAGING AND EDUCATING OUR PATIENTS THROUGHOUT

THE ENTIRE PROCESS FROM ADMISSION TO POST-DISCHARGE.

THE HEALTH CARE AND SURGERY CENTER (HCSC) IS LOCATED ADJACENT TO THE

THE HCSC IS THE PRIMARY LOCATION FOR OUTPATIENT PROCEDURES

AND ADDITIONAL OUTPATIENT SERVICES, INCLUDING MAGNETIC RESONANCE

IMAGING (MRI). THE HCSC OCCUPIES THE ENTIRE LOWER LEVEL OF THE

ADJACENT BUILDING AND CONSISTS OF SIX OPERATING ROOMS. ONE MINOR

PROCEDURE ROOM, A UROLOGY SUITE, AND A POST-ANESTHESIA CARE UNIT.

Name of the organization  HOWARD COUNTY GENERAL HOSPITAL, INC.	Employer identification number 52-2093120
SPACE AND PROGRAMS HAVE ALSO BEEN DESIGNED TO MEET THE NEEDS OF	
PEDIATRIC SURGERY PATIENTS AND THEIR FAMILIES.	
FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:	
UNIT.	
FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:	
DESIGNED TO CARE FOR CRITICALLY-ILL NEWBORNS IN AN ENVIRONMENT THAT	
FOSTERS HEALTHY DEVELOPMENT. MOST IMPORTANTLY, NICU PATIENTS BENEFIT	
FROM THE CONTINUOUS CARE AND OBSERVATION OF JOHNS HOPKINS'S	
NEONATOLOGISTS AND REGISTERED NURSES WHO ARE EXPERIENCED WITH THE	
SPECIAL NEEDS OF NEWBORN PREMATURE BABIES.	
THE CENTER FOR MATERNAL AND FETAL MEDICINE AT HOWARD COUNTY GENERAL	
HOSPITAL IS EQUIPPED TO MANAGE ANY HIGH-RISK SITUATION THAT MAY ARISE	
DURING YOUR PREGNANCY AND TO PROVIDE YOU WITH COMPREHENSIVE CARE. THE	
CENTER PROVIDES:	
COVERAGE BY BOARD-CERTIFIED MATERNAL FETAL SPECIALISTS	
CONSULTATIVE SERVICES FOR ALL MEDICAL COMPLICATIONS OF PREGNANCY	
CERTIFIED GENETIC COUNSELORS	
FIRST-TRIMESTER SCREENING TO BETTER DELINEATE THE RISKS OF DOWN	
SYNDROME, TRISOMY 13 AND TRISOMY 18	
4D IMAGING TO STUDY YOUR BABY'S ANATOMICAL DEVELOPMENT AND FETAL GROWTH	
FETAL ASSESSMENT CENTER FOR ANTENATAL TESTING PROFILES	
TESTING FOR MATERNAL DIABETES AND HYPERTENSION	
FETAL ECHOCARDIOGRAM PROGRAM	

Name of the organization HOWARD COUNTY GENERAL HOSPITAL, INC.	Employer identification number 52-2093120
DIABETES IN PREGNANCY PROGRAM	
THE GENTER BOD MATERNAL AND BETTAL MEDICINE EMPLOYS SPECIALLY TRAINED	
THE CENTER FOR MATERNAL AND FETAL MEDICINE EMPLOYS SPECIALLY TRAINED	
AND CERTIFIED SONOGRAPHERS TO PERFORM ROUTINE FIRST-TRIMESTER	
SCREENINGS AND 20-WEEK FETAL ANATOMY SCREENINGS THAT ARE MORE DETAILED	
THAN THOSE TYPICALLY OFFERED BY OB/GYN OFFICES. HOWARD COUNTY GENERAL	
HOSPITAL ENCOURAGES ANY PATIENT, HIGH-RISK OR OTHERWISE, WHO IS	
INTERESTED IN HAVING THESE STATE-OF-THE-ART TESTS TO GET A REFERRAL	
FROM HER DOCTOR.	
THE CENTER FOR MATERNAL AND FETAL MEDICINE OFFERS A MULTIDISCIPLINARY	
TEAM APPROACH WORKING WITH THE MOTHER'S OWN OB/GYN, PERINATOLOGIST,	
NEONATOLOGIST, PEDIATRIC SUBSPECIALIST, GENETIC COUNSELORS AND PATIENT	
EDUCATIONS THROUGHOUT THE PREGNANCY AND, IF NEEDED, DURING YOUR	
DELIVERY AT HOWARD COUNTY GENERAL HOSPITAL. HOWARD COUNTY GENERAL	
HOSPITAL'S GOAL IS TO DEVELOP A HEALTH CARE PLAN THAT ADDRESSES THE	
NEEDS OF THE MOTHER AND BABY.	
FORM 990, PART VI, SECTION A, LINE 6:	
JOHNS HOPKINS HEALTH SYSTEM, INC., A IRC 501(C)(3) TAX EXEMPT ORGANIZATION,	
IS THE SOLE CORPORATE MEMBER OF HOWARD COUNTY GENERAL HOSPITAL, INC.	
FORM 990, PART VI, SECTION A, LINE 7A:	
JOHNS HOPKINS HEALTH SYSTEM CORPORATION, A IRC 501(C)(3) TAX EXEMPT PARENT	
ORGANIZATION OF HOWARD COUNTY GENERAL HOSPITAL, INC. ELECTS THE MAJORITY OF	
THE BOARD OF TRUSTEES.	

FORM 990, PART VI, SECTION A, LINE 7B:

Name of the organization  HOWARD COUNTY GENERAL HOSPITAL, INC.	Employer identification number 52-2093120
THE GOVERNING BODY OF HOWARD COUNTY GENERAL HOSPITAL, INC. IS EMPOWERED BY	
ITS BY-LAWS TO MAKE CERTAIN DECISIONS; ALL OTHER DECISIONS ARE SUBJECT TO	
APPROVAL OF THE PARENT ORGANIZATION JOHNS HOPKINS HEALTH SYSTEM	
CORPORATION.	
FORM 990, PART VI, SECTION B, LINE 11B:	
A COPY OF THE FORM 990 IS SENT BY EMAIL TO THE ORGANIZATION'S GOVERNING	
BODY BEFORE IT IS FILED.	
FORM 990, PART VI, SECTION B, LINE 12C:	
THE CONFLICT OF INTEREST POLICY IS A PART OF THE ANNUAL DISCLOSURE	
STATEMENT PROCESS. ALL OFFICERS, DIRECTORS, TRUSTEES, AND KEY EMPLOYEES	
ARE REQUIRED TO REPORT ANY CONFLICTS OF INTEREST AND TO COMPLY WITH THE	
CONFLICT OF INTEREST POLICY ON AN ANNUAL BASIS.	_
FORM 990, PART VI, SECTION B, LINE 15:	
EVERY THREE YEARS AN INDEPENDENT STUDY IS CONDUCTED GATHERING INDUSTRY	
COMPENSATION AVERAGES FROM SELECT PEER INSTITUTIONS. EVERY YEAR THE JOHNS	
HOPKINS BOARD OF TRUSTEES COMPENSATION COMMITTEE REVIEWS COMPENSATION	
AMOUNTS FOR OFFICERS AND ALL EMPLOYEES AT THE DIRECTOR AND HIGHER LEVELS.	
FORM 990, PART VI, SECTION C, LINE 19:	
INTERNAL POLICIES, INCLUDING CONFLICT OF INTERST POLICY, ARE PROVIDED TO	
THE PUBLIC ON THE ORGANIZATION'S WEBSITE, FINANCIAL STATEMENTS ARE	
AVAILABLE UPON REQUEST, THE GOVERNING DOCUMENTS HAVE BEEN MADE AVAILABLE IN	
OUR PUBLIC FILING WITH THE STATE OF MARYLAND AND THE INTERNAL REVENUE	
SERVICE.	

#### SCHEDULE R (Form 990)

## **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

2017

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

HOWARD COUNTY GENERAL HOSPITAL, INC.

Employer identification number
52-2093120

(a)	(b)	(c)	(d)	(e)	(f)
Name, address, and EIN (if applicable) of disregarded entity	Primary activity	Legal domicile (state or foreign country)	Total income	End-of-year assets	Direct controlling entity
HCGH DIAGNOSTIC HEALTH SERVICE - 52-2326835					
5755 CEDAR LANE					HOWARD COUNTY GENERAL
COLUMBIA, MD 21044	HEALTHCARE SERVICES	MARYLAND	0.	0.	HOSPITAL, INC.
CENTRAL MARYLAND MANAGEMENT SERVICES, LLC -					
81-2768743, 10211 WINCOPIN CIRCLE, SUITE					HOWARD COUNTY GENERAL
600, COLUMBIA, MD 21044	MANAGEMENT SERVICES	MARYLAND	0.	0.	HOSPITAL, INC.
	_				
	+				

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a)  Name, address, and EIN  of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity		g) 512(b)(13) rolled tity?
				501(c)(3))		Yes	No
JOHNS HOPKINS HEALTH SYSTEM CORPORATION -					JOHNS HOPKINS		
52-1465301, 3910 KESWICK RD, S BLDG, STE.				LINE 12C,	HEALTH SYSTEM		
4300A, BALTIMORE, MD 21211	SUPPORTING ORGANIZATION	MARYLAND	501(C)(3)	III-FI	CORPORATION		Х
HOWARD HOSPITAL FOUNDATION, INC							
52-1072778, 3910 KESWICK RD, S BLDG, STE.	FUNDRAISING/SUPPORTING			LINE 12C,			
4300A, BALTIMORE, MD 21211	ORGANIZATION	MARYLAND	501(C)(3)	III-FI	N/A		Х
JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC					JOHNS HOPKINS		
52-1341890, 3910 KESWICK RD, S BLDG, STE.					HEALTH SYSTEM		
4300A, BALTIMORE, MD 21211	HOSPITAL	MARYLAND	501(C)(3)	LINE 3	CORPORATION		Х
JOHNS HOPKINS COMMUNITY PHYSICIANS, INC					JOHNS HOPKINS		
52-1467441, 3910 KESWICK RD, S BLDG, STE.				LINE 12C,	HEALTH SYSTEM		
4300A, BALTIMORE, MD 21211	HEALTHCARE SERVICES	MARYLAND	501(C)(3)	III-FI	CORPORATION		Х

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

SEE PART VII FOR CONTINUATIONS

Schedule R (Form 990) 2017

## Part II Continuation of Identification of Related Tax-Exempt Organizations

(a)	(b)	(c)	(d)	(e)	(f)	(9	<b>g)</b> 512(b)(13)
Name, address, and EIN	Primary activity	Legal domicile (state or	Exempt Code	Public charity	Direct controlling		rolled
of related organization		foreign country)	section	status (if section	entity	organiz	zation?
				501(c)(3))		Yes	No
JOHNS HOPKINS MEDICAL SERVICES CORPORATION -					JOHNS HOPKINS		
52-1232569, 3910 KESWICK RD, S BLDG, STE.					HEALTH SYSTEM		
4300A, BALTIMORE, MD 21218	HEALTHCARE SERVICES	MARYLAND	501(C)(3)	LINE 3	CORPORATION		Х
THE JOHNS HOPKINS HOSPITAL - 52-0591656					JOHNS HOPKINS		
3910 KESWICK RD, S BLDG, STE. 4300A					HEALTH SYSTEM		
BALTIMORE, MD 21218	HOSPITAL	MARYLAND	501(C)(3)	LINE 3	CORPORATION		Х
JOHNS HOPKINS HOSPITAL ENDOWMENT FUND, INC.					JOHNS HOPKINS		
- 23-7252596, 3910 KESWICK RD, S BLDG, STE.	1			LINE 12C,	HOSPITAL		
4300A, BALTIMORE, MD 21218	SUPPORTING ORGANIZATION	MARYLAND	501(C)(3)	III-FI	ENDOWMENT FUND,		Х
SUBURBAN HOSPITAL HEALTHCARE SYSTEM, INC					JOHNS HOPKINS		
52-2052354, 8600 OLD GEORGETOWN ROAD,	7			LINE 12C,	HEALTH SYSTEM		
BETHESDA, MD 20814	HEALTHCARE SERVICES	MARYLAND	501(C)(3)	III-FI	CORPORATION		х
HOWARD COUNTY LIQUIDATION CORPORATION -					JOHNS HOPKINS		
52-0892284, 5755 CEDAR LANE, COLUMBIA, MD	INACTIVE TAX-EXEMPT				HEALTH SYSTEM		
21044	ORGANIZATION	MARYLAND	501(C)(3)	LINE 3	CORPORATION		х
SUBURBAN HOSPITAL , INC 52-0610545					JOHNS HOPKINS		
8600 OLD GEORGETOWN ROAD	1				HEALTH SYSTEM		
BETHESDA, MD 20814	HOSPITAL	MARYLAND	501(C)(3)	LINE 3	CORPORATION		х
LUCY WEBB HAYES NATIONAL TRAINING SCHOOL FOR					JOHNS HOPKINS		
DEACONESSES - 53-0196602, 5255 LOUGHBORO RD	7				HEALTH SYSTEM		
NW, WASHINGTON, DC 20016	HEALTHCARE SERVICES	DISTRICT OF COLUMBIA	501(C)(3)	LINE 3	CORPORATION		х
POTOMAC HOME SUPPORT INC 52-1750383							
6001 MONTROSE RD NO 1020	7						
ROCKVILLE, MD 20852	HOME HEALTH CARE	MARYLAND	501(C)(3)	LINE 12B, II	N/A		х
SIBLEY SUBURBAN HOME HEALTH AGENCY -							
52-1450142, 6001 MONTROSE RD NO 1020,	7						
ROCKVILLE, MD 20852	HOME HEALTH CARE	MARYLAND	501(C)(3)	LINE 10	N/A		х
PEDIATRIC PHYSICIAN SERVICES, INC					ALL CHILDREN'S		
59-3425191, 3910 KESWICK RD, S BLDG, STE.	1				HEALTH SYSTEM,		
4300A, BALTIMORE, MD 21211	PEDIATRIC MEDICAL SERVICES	MARYLAND	501(C)(3)	LINE 10	INC.		х
JOHNS HOPKINS ALL CHILDREN'S FOUNDATION INC.					ALL CHILDREN'S		
- 59-2481738, 3910 KESWICK RD, S BLDG, STE.	1				HEALTH SYSTEM,		1
4300A, BALTIMORE, MD 21211	FOUNDATION	FLORIDA	501(C)(3)	LINE 7	INC.		х
JOHNS HOPKINS ALL CHILDREN'S HOSPITAL INC					JOHNS HOPKINS		
59-0683252, 3910 KESWICK RD, S BLDG, STE.	1				HEALTH SYSTEM		1
4300A, BALTIMORE, MD 21211	HOSPITAL	FLORIDA	501(C)(3)	LINE 3	CORPORATION		х

Part II Continuation of Identification of Related Tax-Exempt Organizations

(a)	(b)	(c)	(d)	(e)	(f)	Soatiar (	<b>g)</b> 512(b)(13)
Name, address, and EIN	Primary activity	Legal domicile (state or	Exempt Code	Public charity	Direct controlling		512(b)(13) rolled
of related organization		foreign country)	section	status (if section	entity	organi	zation?
				501(c)(3))		Yes	No
ALL CHILDREN'S RESEARCH INSTITUTE INC					ALL CHILDREN'S		
59-2481742, 3910 KESWICK RD, S BLDG, STE.					HEALTH SYSTEM,		
4300A, BALTIMORE, MD 21211	RESEARCH	FLORIDA	501(C)(3)	LINE 4	INC.		Х
SURGIKID OF FLORIDA, INC 59-3441883					ALL CHILDREN'S		
3910 KESWICK RD, S BLDG, STE. 4300A					HEALTH SYSTEM,		
BALTIMORE, MD 21211	MEDICAL SERVICES	FLORIDA	501(C)(3)	LINE 10	INC.		Х
KIDS HOME CARE, INC 59-3476049					ALL CHILDREN'S		
3910 KESWICK RD, S BLDG, STE. 4300A					HEALTH SYSTEM,		
BALTIMORE, MD 21211	HOME HEALTH CARE	FLORIDA	501(C)(3)	LINE 10	INC.		Х
WEST COAST NEONATOLOGY, INC 59-3398308					ALL CHILDREN'S		
3910 KESWICK RD, S BLDG, STE. 4300A					HEALTH SYSTEM,		
BALTIMORE, MD 21211	NEONATAL CARE	FLORIDA	501(C)(3)	LINE 10	INC.		х
ALL CHILDREN'S HEALTH SYSTEM, INC					JOHNS HOPKINS		
59-2481740, 3910 KESWICK RD, S BLDG, STE.				LINE 12C,	HEALTH SYSTEM		
4300A, BALTIMORE, MD 21211	MANAGEMENT SERVICES	FLORIDA	501(C)(3)	III-FI	CORPORATION		х
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Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(I	n)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under	Share of total income	Share of end-of-year assets	Disprop alloca	ortionate tions?	Code V-UBI amount in box 20 of Schedule	managi partner	_
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes N	<u> </u>
OPHTHALMOLOGY ASSOCIATES, LLC											
- 52-1890957, 3910 KESWICK											
RD, S BLDG, STE. 4300A,	OPHTHALMOLOGY										
BALTIMORE, MD 21211	SERVICES	MD	N/A	N/A	N/A	N/A	N/A		N/A	N/A	N/A
SUBURBAN WELLNESS CENTER, LLC											
- 56-2296930, 20500 GOLDENROD											
LANE, GERMANTOWN, MD 20874	REAL ESTATE	MD	N/A	N/A	N/A	N/A	N/A		N/A	N/A	N/A
GCM SUBURBAN IMAGING, LLC -											
52-2326237, 1201 SEVEN LOCKS											
ROAD, STE. 200, ROCKVILLE, MD	OUTPATIENT										
20854	RADIOLOGY	MD	N/A	N/A	N/A	N/A	N/A		N/A	N/A	N/A
HEALTHCARE SUPPLY CHAIN											
INNOVATIONS, LLC -	]										
47-2509307, 3910 KESWICK RD,	GROUP										
S BLDG, 4TH FL, STE 4300A,	PURCHASING	MD	N/A	N/A	N/A	N/A	N/A		N/A	N/A	N/A

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i Sec	i)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership	512(b	o)(13) olled
		country)		ŕ				Yes	No
HCP VENTURE ONE CORPORATION - 52-1558858			HOWARD COUNTY						ĺ
3910 KESWICK RD, S BLDG, STE. 4300A			GENERAL						ĺ
BALTIMORE, MD 21211	MEDICAL SERVICES	MD	HOSPITAL, INC.	C CORP	0.	0.	100%		Х
HSI MEDICAL SERVICES CORPORATION -									1
52-1847705, 3910 KESWICK RD, S BLDG, STE.	HEALTHCARE-SLEEP								ĺ
4300A, BALTIMORE, MD 21211	DIAGNOSTICS	MD	N/A	C CORP	N/A	N/A	N/A		Х
HOWARD COUNTY HEALTH SERVICES, INC									1
52-1434783, 3910 KESWICK RD, S BLDG, STE.									ĺ
4300A, BALTIMORE, MD 21211	HEALTHCARE MANAGEMENT	MD	N/A	C CORP	N/A	N/A	N/A		Х
JOHNS HOPKINS MEDICAL MANAGEMENT CORPORATION									1
- 52-1250028, 3910 KESWICK RD, S BLDG, STE.									ĺ
4300A, BALTIMORE, MD 21211	NURSING SERVICES	MD	N/A	C CORP	N/A	N/A	N/A		Х
JOHNS HOPKINS EMPLOYER HEALTH PROGRAMS INC.									1
- 52-1947678, 3910 KESWICK RD, S BLDG, STE.									ĺ
4300A, BALTIMORE, MD 21211	BENEFIT PLANS	MD	N/A	C CORP	N/A	N/A	N/A		Х

Part III Continuation of Identification of Related Organizations Taxable as a Partnership

Column   C	(2)	(1-)	(-)	(-1)	(-)	(5)	(-)		-1	(:)	/:\	(14)
S BLDG, 4TH FL, STE 4300A, PURCHASING MD N/A	(a)	(b)	(c) Legal	(d)	(e)	(f)	(g)			(i)	(j)	(k)
Country   Sections 512-514   Yes   No   K-1 (Form 1005)   Yes   No	of related organization	Primary activity	domicile	entity	(related, unrelated,	income	end-of-year	1		amount in box	managing	lownershin
JOHNS HOPKINS REGIONAL SUPPLY CHAIN NETWORK, LLC - 47-2912848, 3910 KESWICK RD, S BLDG, 4TH FL, STE 4300A, PURCHASING MD N/A N/A N/A N/A N/A N/A N/A COLUMBIA INVESTMENT HOLDINGS, LLC - 81-2791588, 10211 WINCOPIN CIRCLE, SUITE 600, HOWARD COUNTY GENERAL	Ç		foreign	,	excluded from tax under		assets			20 of Schedule	partifici :	4
CHAIN NETWORK, LLC -  47-2912848, 3910 KESWICK RD, GROUP  S BLDG, 4TH FL, STE 4300A, PURCHASING MD N/A N/A N/A N/A N/A N/A N/A N/A  COLUMBIA INVESTMENT HOLDINGS, LLC - 81-2791588, 10211  WINCOPIN CIRCLE, SUITE 600,  GENERAL	JOHNS HOPKINS REGIONAL SUPPLY		country)		300010113 0 12 0 1 1)			162	INO	10 1 (1 01111 1000)	resino	<u>'</u>
47-2912848, 3910 KESWICK RD, GROUP  S BLDG, 4TH FL, STE 4300A, PURCHASING MD N/A		1										
S BLDG, 4TH FL, STE 4300A, PURCHASING MD N/A		GROUP										
COLUMBIA INVESTMENT HOLDINGS, LLC - 81-2791588, 10211 WINCOPIN CIRCLE, SUITE 600, GENERAL		4	MD	N/A	N/A	N/A	N/A	N/A		N/A	N/A	N/A
LLC - 81-2791588, 10211 WINCOPIN CIRCLE, SUITE 600, GENERAL				,	2.7.22	,	-1, -1	F		21, 22	<del>[                                    </del>	1 .,
WINCOPIN CIRCLE, SUITE 600,	·	1		HOWARD COUNTY								
		1										
		HOLDING COMPANY	MD		INVESTMENT	101,284.	2.841.230.		X	N/A	x	100%
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Part IV Continuation of Identification of Related Organizations Taxable as a Corporation or Trust

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	Sec 512(l contr	tion b)(13) rolled tity?
		country)		or trusty		400010		Yes	
TCAS, INC 52-1979344									
5759 CEDAR LANE									
COLUMBIA, MD 21044	NURSING SERVICES	MD	N/A	C CORP	N/A	N/A	N/A		Х
SUBURBAN HEALTH ENTERPRISES, INC									
52-2052352, 8600 OLD GEORGETOWN ROAD,	MEDICAL OFFICE								
BETHESDA, MD 20814	LEASING AND RELEASING	MD	N/A	C CORP	N/A	N/A	N/A		Х
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Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Yes No

Х

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

b	Gift, grant, or capital contribution to related organization(s)				1b	Х	
С	Gift, grant, or capital contribution from related organization(s)				1c	X	
d	Loans or loan guarantees to or for related organization(s)				1d		Х
е	Loans or loan guarantees by related organization(s)				1e		Х
f	Dividends from related organization(s)				1f		х
	Sale of assets to related organization(s)				1g		Х
9 h	Purchase of assets from related organization(s)				1h		Х
i	Exchange of assets with related organization(s)				1i		Х
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		Х
					41.		x
	Lease of facilities, equipment, or other assets from related organization(s)				1k 1l		X
	Performance of services or membership or fundraising solicitations for related organization	( )			1m	Х	
	Performance of services or membership or fundraising solicitations by related organization.					X	
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)  Sharing of paid employees with related organization(s)				1n	Λ	x
O	Sharing of paid employees with related organization(s)				10		21
р	Reimbursement paid to related organization(s) for expenses				1p	Х	
q	Reimbursement paid by related organization(s) for expenses				1q		Х
r	Other transfer of cash or property to related organization(s)				1r	Х	
s	Other transfer of cash or property from related organization(s)				1s		X
	If the answer to any of the above is "Yes," see the instructions for information on who mus						
		(b) ansaction /pe (a-s)	(c) Amount involved	(d)  Method of determining amount inv	olved		
1)							
2)							
3)							
4)							
5)							
6)							
		I					
3216	33 09-11-17			Schedule I	R (Forn	n 990)	2017

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec 501(c)(3) orgs.?	(g) Share of end-of-year assets	Dispretion allocat	opor- late tions?	General manage partne	(k) Percentage ownership
	-								
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									-
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JOHNS HOPKINS REGIONAL SUPPLY CHAIN NETWORK, LLC

EIN: 47-2912848

3910 KESWICK RD, S BLDG, 4TH FL, STE 4300A

BALTIMORE, MD 21211