Form 8879-EO

IRS e-file Signature Authorization for an Exempt Organization

| OMB No. 1 | 1545-1878 |
|-----------|-----------|
|-----------|-----------|

For calendar year 2018, or fiscal year beginning 07/01

, 2018, and ending 06/30

Department of the Treasury Internal Revenue Service

Do not send to the IRS. Keep for your records.

► Go to www.irs.gov/Form8879EO for the latest information.

Employer identification number 52-0591685

THE UNION MEMORIAL HOSPITAL

Name and title of officer

Name of exempt organization

JOEL BRYAN, VP/TREASURER

Part 1 Type of Return and Return Information (Whole Dollars Only)

Check the box for the return for which you are using this Form 8879-EO and enter the applicable amount, if any, from the return. If you check the box on line 1a, 2a, 3a, 4a, or 5a, below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, or 5b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than one line in Part I.

| 1a | Form 990 check here X b Total revenue, if any (Form 990, Part VIII, column (A), line 12) | 1b | 440152905. |
|----|--|----|------------|
| 2a | Form 990-EZ check here b Total revenue, if any (Form 990-EZ, line 9) | 2b | |
| 3a | Form 1120-POL check here b Total tax (Form 1120-POL, line 22) | 3b | |
| 4a | Form 990-PF check here b Tax based on investment income (Form 990-PF, Part VI, line 5). | 4b | |
| 5a | Form 8868 check here ▶ b Balance Due (Form 8868, line 3c) | 5b | |

Declaration and Signature Authorization of Officer

Under penalties of perjury, I declare that I am an officer of the above organization and that I have examined a copy of the organization's 2018 electronic return and accompanying schedules and statements and to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the organization's electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the organization's return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the organization's federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the organization's electronic return and, if applicable, the organization's consent to electronic funds withdrawal.

| | | k one box on | | | | | | | | | | | | | | | | _ | | _ | _ | _ | 1 | | | | |
|-----------|---------------|---|------|-------|-------|---------|--------|-------|---------|-------|--------|-------------|-------------|---------------|---------------|----------------|--------------|-------------|----------------|---------------|-------------|-----------------|---------------|----------------|--------------|------------------|----------------|
| X | I authorize | KPMG LI | P | | | | | | | | | | to | ente | r my | PIN | l | 2 | 1 | 2 | _1 | 8 | as | m | y sig | natu | re |
| | , 441.101.120 | | | | ERO | firm na | ame | | | | | | | | | | | | | | | ers, b zeros | ut | | | | |
| | being filed | nization's tax with a state a er my PIN or | gen | cy(ie | s) re | gulati | ing cl | harit | ities a | as pa | art of | have the | e in IRS | dicat S Fe | ed w d/Sta | ithin ite p | this rogi | re am | turn ı, I a | tha Iso a | t a auth | cop horiz | y of e the | the e afe | retu orem | irn is ientic | oned |
| | If I have inc | er of the orga licated within d/State progr | this | retu | rn th | at a c | сору с | of th | he ret | turn | is be | eing | file | d witl | a st | tate | age | ta nc | x ye y(ies | ar 2 s) re | :01 gu | 8 el | ectro g ch | onica ariti | ally f | iled r s par | eturn rt of |
| Officer's | signature > | Upo | 1 | K | 7 | _ | _ | | | | | | | | | D | ate | > | 07 | /10 | 5 / | /2c | 20 | | | | |
| Part II | Certifi | cation and | Auth | nenti | icati | on | | | | | | | | | | | | | | | | | | | | | |
| ERO's I | | nter your six- | | | | | | | cation | n | | | | | | | 5 | 1 | 0 | 2 | ρ | 2 0 | 1 | 3 | 5 | 5 | 6 |

number (EFIN) followed by your five-digit self-selected PIN.

I certify that the above numeric entry is my PIN, which is my signature on the 2018 electronically filed return for the organization indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns.

6/15/2020 Date >

ERO Must Retain This Form - See Instructions Do Not Submit This Form To the IRS Unless Requested To Do So

For Paperwork Reduction Act Notice, see back of form.

Form 8879-EO (2018)

Cumulative e-File History 2018

Federal

Tax Return Return Type

32068H 990

Taxpayer

The Union Memorial Hospital

| Submitted Date | 2020-07-10 19:29:30 |
|----------------------|----------------------|
| Acknowledgement Date | 2020-07-10 19:56:23 |
| Status | Accepted |
| Submission ID | 54028020201925000034 |

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter Social Security numbers on this form as it may be made public.

▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 Inspection

| A F | or th | e 201 | 8 calenda | r year, or tax year begin | ning 07/ | 01 ,2018 | 3, and endi | ng | | 06 | /30 ,20 | 19 | |
|--------------------------------|------------------|-----------|----------------------------|--|---------------------------------|-----------------|-----------------|------------|---|-------------|----------------|---------|--------------|
| _ | | | C Name of | organization | | | | | D Employer ide | entific | ation numb | oer | |
| B c | heck if ap | plicable: | THE U | NION MEMORIAL HOS | SPITAL | | | | | | | | |
| | Addre | | Doing Bus | siness As MEDSTAR UNI | ON MEMORIAL HOS | PITAL | | | 52-0591 | 685 | | | |
| | 7 | change | | and street (or P.O. box if mail is | | | Room/suite | | E Telephone no | umber | | | |
| | Initial | - | 201 E | AST UNIVERSITY PA | ARKWAY | | | | (410) 77 | 2 – 6 | 721 | | |
| | Termi | | | wn, state or province, country, a | | | | | , , | | | | |
| | Amen | ded | BALTI | MORE, MD 21218 | | | | | G Gross receipt | ts \$ | 440, | 152, | 905. |
| | return Applic | ation | | d address of principal officer: | BRADLEY CHAME | BERS | | | H(a) Is this a grou | | | | X No |
| | _ pendi | ng | | AST UNIVERSITY PA | | | 21218 | | subordinates H(b) Are all subord | | \vdash | Yes | No |
| | Tay-ey | empt st | 1 | 501(c)(3) 501(c) (|) | 4947(a)(1) | | | | | (see instruct | | |
| | | | | IONMEMORIAL.ORG |) (IIISeIT IIO.) | 4947 (a)(1) | 01 32 | | H(c) Group exemp | | | .00, | |
| | | | | | Association Other | | 1 Voor o | | on: 1854 M | | | | MD |
| | | | | Corporation Trust | Association Other | • | L Year C | or rormati | on: 1034 W | State | or regar don | nicile: | |
| | art I | | mmary | | | T∩ DE | 7 COMDE | O TUTING | CTITE HOCD | | עידדע | | |
| _ | 1 | | | he organization's mission of | | | | | | | | | |
| ng P | | | | PECIALTY SERVICES | | | | | | | | | |
| Governance | _ | | . – – – – . – . | ALL ENHANCED BY C | | | | | | | | | |
| ove. | | | | if the organization di | • | • | | | | 1 1 | | | 0.0 |
| | | | | members of the governing | | | | | | 3 | | | 22. |
| Š | | | | endent voting members of t | | | | | | 4 | | | 14. |
| Activities | 5 | Total | number of i | ndividuals employed in cale | ndar year 2018 (Part V, lir | ne 2a) | | | | 5 | | 2, | 402. |
| 妄 | | | | volunteers (estimate if necess | ** | | | | | 6 | | | 52. |
| ď | 7a | Total | unrelated b | usiness revenue from Part V | II, column (C), line 12 | | | | | 7a | | 441 | <u>,</u> 879 |
| | b | Net u | related bus | siness taxable income from I | orm 990-T, line 34 | | | | | 7b | | | 0 |
| | | | | | | | | | Prior Year | | Curre | ent Ye | ar |
| Φ | 8 | Contri | butions and | grants (Part VIII, line 1h) | | | | 1 | 3,816,08 | 0. | 2, | , 650 | ,542 |
| 'n | | | | revenue (Part VIII, line 2g) | | | Y FOR | 4 | 48,816,40 | 7. | 431, | 281 | ,657 |
| Revenue | | | | ne (Part VIII, column (A), line | | PUBLIC II | NSPECTION | | 2,170,68 | 1. | 1, | 704 | ,120 |
| œ | | | | Part VIII, column (A), lines 5, | | | | | 7,317,26 | 0. | 4, | 516 | ,586 |
| | | | | dd lines 8 through 11 (must | | | | | 62,120,42 | 8. | 440, | 152 | ,905 |
| | | | | ar amounts paid (Part IX, colu | | | | _ | | 0. | | 35 | ,000 |
| | | | | or for members (Part IX, colu | | | | | | 0. | | | |
| | | | | ompensation, employee bene | | | | | 28,733,13 | 8. | 229, | 139 | ,288 |
| Expenses | | | | draising fees (Part IX, column | | | | | | 0. | | | |
| þer | 1 | | | expenses (Part IX, column (I | | | o | | | | | | |
| ы | | | _ | Part IX, column (A), lines 11 | | | | 2 | 21,306,39 | 4. | 219. | 180 | ,133 |
| | | | | Add lines 13-17 (must equal | | | | _ | 50,039,53 | | | | ,421 |
| | | | | | | | | | 12,080,89 | - | | | ,516 |
| - s | | Kevei | iue iess ex | penses. Subtract line 18 from | Tillle 12 | <u></u> | | | ning of Current Y | | | of Year | |
| Net Assets or Fund Balances | 20 | T-4-1 | (D | V 15 40) | | | | | 12,486,37 | _ | | | ,566 |
| SSE | 20 | | • | | | | | | 57,921,88 | _ | | | ,682 |
| ₽₽ | 21 | | ` | art X, line 26) | | | | | 54,564,48 | | | | ,884 |
| | | | | d balances. Subtract line 21 | from line 20 | | | 1 - | 34,304,40 | 9. | 109, | 970 | ,004 |
| | rt II | | gnature Bl | | | | | | | 1. | | | 11-6-16-1- |
| true | e, corre | ct, and | complete. De | leclare that I have examined thi eclaration of preparer (other than | officer) is based on all inforr | mation of wh | ich preparer ha | as any kn | owledge. | шу к | nowleage a | and bei | iei, it is |
| | | | | | | | | | | | | | |
| Sig | ın | | Signature of | officer | | | | | Doto | | | | |
| He | | ' | J | | | / | | | Date | | | | |
| | . • | | JOEL BR | | | VP/TR | EASURER | | | | | | |
| | | | ,, , | t name and title | | | 1 | | | | TIM | | |
| Paid | 1 | | Type prepare | ers name | Preparer's signature | | Date | | Check | " | TIN | | |
| | parer | JG | WHITE | | J. H. With | t e | 6/15/20 | 20 | self-employe | | P01498 | | |
| | Only | | , maimo | KPMG LLP | \supset | | | | 2 = , | | 556520 | | |
| _ | | Firm's | address > | 8350 BROAD STREE | T, SUITE 900 MC | LEAN, V | VA 22102 | | Phone no. | 703 | -286-8 | 000 | |
| May | the II | RS dis | cuss this re | eturn with the preparer show | above? (see instructions |) | | | | | . X Ye | s | No |
| For | Paper | work | Reduction | Act Notice, see the separat | e instructions. | | | | | | Form | 990 | (2018) |

Form **8868**

(Rev. January 2019)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

► File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-1709

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

| 9 | , | | | | | |
|-----------------------------|---|-----------------|------------------------------|----------------------------|-----------------|------------------|
| Automatic | 6-Month Extension of Time. Only subm | it original | (no copies needed). | | | |
| All corporat | ions required to file an income tax return other | er than For | m 990-T (including 1120- | C filers), partnerships, | REMICs | , and trusts |
| must use Fo | orm 7004 to request an extension of time to f | file income | tax returns. | | | |
| | | | | Enter filer's identifying | g number, | see instructions |
| Type or | Name of exempt organization or other filer, see in | nstructions. | E | Employer identification nu | mber (EIN | l) or |
| Type or | | | | | | |
| print | THE UNION MEMORIAL HOSPITAL | | | 52-0591685 | 5 | |
| File by the due date for | Number, street, and room or suite no. If a P.O. bo | x, see instru | ctions. | Social security number (SS | SN) | |
| iling your | 201 EAST UNIVERSITY PARKWAY | | | | | |
| eturn. See nstructions. | City, town or post office, state, and ZIP code. For | r a foreign ad | dress, see instructions. | | | |
| | BALTIMORE, MD 21218 | | | | | |
| Enter the R | eturn Code for the return that this application | is for (file | a separate application for | each return) | | 0 1 |
| | | | | | | |
| Application | l e e e e e e e e e e e e e e e e e e e | Return | Application | | | Return |
| s For | | Code | Is For | | | Code |
| Form 990 o | r Form 990-EZ | 01 | Form 990-T (corporatio | n) | | 07 |
| Form 990-B | L | 02 | Form 1041-A | | | 08 |
| Form 4720 | (individual) | 03 | Form 4720 (other than | individual) | | 09 |
| Form 990-P | F | 04 | Form 5227 | | | 10 |
| Form 990-T | (sec. 401(a) or 408(a) trust) | 05 | Form 6069 | | | 11 |
| Form 990-T | (trust other than above) | 06 | Form 8870 | | | 12 |
| | JOEL BRYAN | | | | | |
| The book | s are in the care of ▶ 10980 GRANTCHES | TER WAY | COLUMBIA MD 2104 | 4 | | |
| | | | | | | |
| Telephor | ne No. ▶ 410 772-6721 | | Fax No. ▶ | | | |
| If the org | anization does not have an office or place of | business ir | the United States, check | this box | | ▶ 🔲 |
| If this is f | or a Group Return, enter the organization's fo | ur digit Gro | oup Exemption Number (G | EN) | . If | this is |
| or the who | le group, check this box ▶ 🗌 . I | f it is for pa | art of the group, check thi | s box ▶ □ | and a | attach |
| a list with th | e names and EINs of all members the extens | ion is for. | | | | |
| 1 I reque | est an automatic 6-month extension of time u | ntil | 05/15 , 20 20 | , to file the exempt | organiza | ation return |
| for the | e organization named above. The extension is | for the org | ganization's return for: | | | |
| | | | | | | |
| • | calendar year 20 or | | | | | |
| ▶ X | tax year beginning07/0 | 01 , 20 1 | B, and ending | 06/30 , 2 | 20 19 | |
| | | | | | | |
| 2 If the t | ax year entered in line 1 is for less than 12 m | nonths, che | ck reason: 🔲 Initial ret | urn Final return | ı | |
| | Change in accounting period | | | | | |
| 3a If this | application is for Forms 990-BL, 990-PF, 9 | 90-T, 4720 |), or 6069, enter the te | entative tax, less any | | |
| nonref | fundable credits. See instructions. | | | | 3a \$ | 0. |
| b If this | application is for Forms 990-PF, 990-T, | 4720, o | r 6069, enter any ref | undable credits and | | |
| estima | ated tax payments made. Include any prior yea | ar overpayn | nent allowed as a credit. | | 3b \$ | 0. |
| c Balan | ce due. Subtract line 3b from line 3a. Include | your paym | ent with this form, if requ | uired, by using EFTPS | | |
| (Electi | ronic Federal Tax Payment System). See instru | ictions. | | | 3c \$ | 0. |
| Caution: If yo | ou are going to make an electronic funds withdrawa | al (direct deb | it) with this Form 8868, see | Form 8453-EO and Form | 8879-EO | for payment |
| nstructions. | | | | | | |
| or Privacy | Act and Paperwork Reduction Act Notice, see inst | ructions. | | | Form 886 | 8 (Rev. 1-2019) |

THE UNION MEMORIAL HOSPITAL 52-0591685 Form 990 (2018) Page 2 Part III Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III Briefly describe the organization's mission: ATTACHMENT 1 2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? If "Yes," describe these new services on Schedule O. 3 Did the organization cease conducting, or make significant changes in how it conducts, any program X No services?..... If "Yes," describe these changes on Schedule O. 4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. 4a (Code:) (Expenses \$ 337,574,328. including grants of \$ 35,000.) (Revenue \$ ATTACHMENT) (Expenses \$ 4b (Code: 22,299,324. including grants of \$ o.) (Revenue \$ MEDSTAR UNION MEMORIAL PROVIDED \$22.3M IN HEALTH PROFESSIONS EDUCATION IN FISCAL YEAR 2019. THIS CATEGORY INCLUDES TRAINING IN GRADUATE MEDICAL EDUCATION, EDUCATION FOR PHYSICIANS, MEDICAL STUDENTS, NURSES, AND OTHER HEALTH PROFESSIONS. 7,236,329. including grants of \$ o.) (Revenue \$ 4c (Code:) (Expenses \$ MEDSTAR UNION MEMORIAL PROVIDED \$7.2M IN CHARITY CARE IN FISCAL YEAR 2019. CHARITY CARE IS PROVIDED PURSUANT TO MEDSTAR HEALTH'S FINANCIAL ASSISTANCE POLICY TO MEMBERS OF THE COMMUNITY WHOSE INCOME IS BELOW CERTAIN THRESHOLDS AND FOR WHICH THE HOSPITAL IS NOT COMPENSATED. UNDER MARYLAND'S UNIQUE PAYER SYSTEM, THE AMOUNT REPORTED REPRESENTS MEDSTAR UNION MEMORIAL'S CHARITY CARE EXPENSE. OTHER CHARITY CARE EXPENSES ARE INDIRECTLY REIMBURSED VIA THE STATE OF MARYLAND'S PAYMENT SYSTEM.

4d Other program services (Describe in Schedule O.)

(Expenses \$ including grants of \$) (Revenue \$

4e Total program service expenses ► 367,109,981.

JSA 8E1020 1.000 32068H 2502 V 18-8.6F 1793311

Form **990** (2018) PAGE 4

Page 3 Form 990 (2018)

| Part | V Checklist of Required Schedules | | | |
|------|--|-----|-----|------|
| | | | Yes | No |
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," | | | |
| | complete Schedule A | 1 | X | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? | 2 | Х | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to | | | Х |
| | candidates for public office? If "Yes," complete Schedule C, Part I | 3 | | Λ |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) | , | | Х |
| 5 | election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i> | 4 | | - 71 |
| 5 | assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III. | 5 | | Х |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors | 3 | | 21 |
| U | have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If | | | |
| | "Yes," complete Schedule D, Part I | 6 | | Х |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, | | | |
| • | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | Х |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," | _ | | |
| | complete Schedule D, Part III | 8 | | Х |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a | | | |
| | custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or | | | |
| | debt negotiation services? If "Yes," complete Schedule D, Part IV | 9 | | X |
| 10 | Did the organization, directly or through a related organization, hold assets in temporarily restricted | | | |
| | endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V | 10 | | X |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, | | | |
| | VII, VIII, IX, or X as applicable. | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," | | | |
| | complete Schedule D, Part VI | 11a | Х | |
| b | Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more | | 3.7 | |
| | of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | X | |
| С | Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more | | | Х |
| اہ | of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | | - 71 |
| u | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | | Х |
| | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | Х | - 21 |
| | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses | 116 | | |
| • | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i> | 11f | Х | |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete | | | |
| | Schedule D, Parts XI and XII. | 12a | | Х |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? If | | | |
| | "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | Х | |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E. | 13 | | Х |
| 14 a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | X |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, | | | |
| | fundraising, business, investment, and program service activities outside the United States, or aggregate | | | |
| | foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV | 14b | | X |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or | | | |
| | for any foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | | X |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other | . | | v |
| 47 | assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | | X |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on | , , | | Х |
| 10 | Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) | 17 | | Δ. |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on | 18 | | Х |
| 19 | Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? | 10 | | -25 |
| 13 | If "Yes," complete Schedule G, Part III | 19 | | Х |
| 20 a | Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i> | 20a | Х | |
| | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | Х | |
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or | | | |
| | domestic government on Part IX. column (A). line 1? If "Yes." complete Schedule I. Parts I and II | 21 | Х | |

Form **990** (2018) PAGE 5

JSA 8E1021 1.000 32068H 2502 V 18-8.6F 1793311 Form 990 (2018) Page 4

| Part | Checklist of Required Schedules (continued) | | | |
|------|---|------------|-----|--------|
| | | | Yes | No |
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on | | | 37 |
| | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | X |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the | | | |
| | organization's current and former officers, directors, trustees, key employees, and highest compensated | | Х | |
| 04- | employees? If "Yes," complete Schedule J | 23 | | |
| 24 a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than | | | |
| | \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a | 24a | | Х |
| h | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24a | | |
| | Did the organization maintain an escrow account other than a refunding escrow at any time during the year | 240 | | |
| · | to defease any tax-exempt bonds? | 24c | | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit | | | |
| | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | X |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior | | | |
| | year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? | | | |
| | If "Yes," complete Schedule L, Part I | 25b | | X |
| 26 | Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any | | | |
| | current or former officers, directors, trustees, key employees, highest compensated employees, or | | | |
| | disqualified persons? If "Yes," complete Schedule L, Part II | 26 | | X |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, | | | |
| | substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled | | | |
| | entity or family member of any of these persons? If "Yes," complete Schedule L, Part III | 27 | | X |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, | | | |
| | Part IV instructions for applicable filing thresholds, conditions, and exceptions): | | | |
| | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28a | | X |
| b | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete | | | |
| | Schedule L, Part IV | 28b | | X |
| С | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) | . | v | |
| 00 | was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i> | 28c | X | |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> | 29 | | |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If</i> "Yes," complete Schedule M | 30 | | Х |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> | 31 | | X |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes,"</i> | 31 | | |
| 32 | complete Schedule N, Part II | 32 | | Х |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations | 32 | | |
| | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I. | 33 | Х | |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, | | | |
| | or IV, and Part V, line 1 | 34 | Х | |
| 35 a | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | Х | |
| b | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a | | | |
| | controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | X | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable | | | |
| | related organization? If "Yes," complete Schedule R, Part V, line 2 | 36 | | X |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization | | | |
| | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | X |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and | | 37 | |
| | 19? Note. All Form 990 filers are required to complete Schedule O. | 38 | X | |
| Part | | | | |
| | Check if Schedule O contains a response or note to any line in this Part V | | | - |
| _ | 5 · · · · · · · · · · · · · · · · · · · | | Yes | No |
| | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable | | | |
| | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable | | | |
| С | Did the organization comply with backup withholding rules for reportable payments to vendors and | 1. | Х | |
| | reportable gaming (gambling) winnings to prize winners? | 1c Form | | (2018) |
| JSA | | OIIII | 550 | (2010) |

Form 990 (2018) Page 5

| Par | Statements Regarding Other IRS Filings and Tax Compliance (continued) | | | |
|-----|--|----------|-----|----|
| | | | Yes | No |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax | | | |
| | Statements, filed for the calendar year ending with or within the year covered by this return $2a$ 2, 402 | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | 2b | Х | |
| | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) | | | |
| 3a | Did the organization have unrelated business gross income of \$1,000 or more during the year? | 3a | Х | |
| b | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O | 3b | X | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, | | | |
| | a financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a | | X |
| b | If "Yes," enter the name of the foreign country: ▶ | | | |
| | $See \ instructions \ for \ filling \ requirements \ for \ FinCEN \ Form \ 114, \ Report \ of \ Foreign \ Bank \ and \ Financial \ Accounts \ (FBAR).$ | | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | X |
| | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5b | | X |
| | If "Yes" to line 5a or 5b, did the organization file Form 8886-T? | 5c | | |
| 6a | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization | _ | | 37 |
| | solicit any contributions that were not tax deductible as charitable contributions? | 6a | | X |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or | | | |
| | gifts were not tax deductible? | 6b | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | |
| а | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods | | | v |
| _ | and services provided to the payor? | 7a | | X |
| | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | | |
| С | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was | 70 | | Х |
| | required to file Form 8282? | 7c | | 21 |
| | If "Yes," indicate the number of Forms 8282 filed during the year | 7e | | Х |
| _ | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7 f | | X |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | 7g | | |
| g | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | 79 7h | | |
| _ | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?. • Spansaring organizations maintaining depart advised funds. Did a depart advised fund maintaining depart advised funds. | 7 11 | | |
| 8 | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? | 8 | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | |
| | Did the sponsoring organization make any taxable distributions under section 4966? | 9a | | |
| | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? | 9b | | |
| 10 | Section 501(c)(7) organizations. Enter: | | | |
| | Initiation fees and capital contributions included on Part VIII, line 12 | | | |
| | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | | | |
| | Section 501(c)(12) organizations. Enter: | | | |
| а | Gross income from members or shareholders | | | |
| b | Gross income from other sources (Do not net amounts due or paid to other sources | | | |
| | against amounts due or received from them.) | | | |
| | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | |
| | If "Yes," enter the amount of tax-exempt interest received or accrued during the year | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | |
| а | Is the organization licensed to issue qualified health plans in more than one state? | 13a | | |
| | Note. See the instructions for additional information the organization must report on Schedule O. | | | |
| b | Enter the amount of reserves the organization is required to maintain by the states in which | | | |
| | the organization is licensed to issue qualified health plans | | | |
| | Enter the amount of reserves on hand | 1.4- | | X |
| | Did the organization receive any payments for indoor tanning services during the tax year? | 14a | | Λ |
| | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O | 14b | | |
| 15 | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or | 15 | | Х |
| | excess parachute payment(s) during the year? | 15 | | 21 |
| 16 | If "Yes," see instructions and file Form 4720, Schedule N. | 16 | | Х |
| 16 | Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O. | 10 | | |
| | ii 166, complete i dilli 1 720, conecule O. | | | |

Page 6 Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI

| The composition of officers, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee have a family relationship or of the organization delegated control over management duties customarily performed by or under the direct supervision of officers, director, or trustees, or key employees to a management company or other person? . 1 | Sect | ion A. Governing Body and Management | | | |
|--|------------|---|-------|--------|--------|
| if there are material differences in voting lights landing year the process of the governing body, or if the governing body of delegated broad authority to an executive committee or similar committee, explain in Schedule 0. b Enter the number of voting members included in line 1a, above, who are independent | 3601 | Ton A. Governing body and management | | Yes | No |
| if there are material differences in voting lights landing year the process of the governing body, or if the governing body of delegated broad authority to an executive committee or similar committee, explain in Schedule 0. b Enter the number of voting members included in line 1a, above, who are independent | 4. | Fortantha must be of until a manch and of the manch in body at the and of the towns and | 2 | | |
| if the governing body delegated broad authority to an executive committee or similar committee, explain in Shoedule O. b Enter the number of voting members included in line 1a, above, who are independent | та | Enter the number of voting members of the governing body at the end of the tax year | 1 | | |
| b Enter the number of voting members included in line 1a, above, who are independent | | if the governing body delegated broad authority to an executive committee or similar | | | |
| 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person? 4 Did the organization become aware during the year of a significant diversion of the organization's assets? 5 Did the organization become aware during the year of a significant diversion of the organization's assets? 6 Did the organization have members or stockholders? 7 Did the organization have members stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? 5 Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body? b Each committee with authority to act on behalf of the governing body? b If Yes, any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If Yes, provide the names and addresses in Schedule O. 10a Did the organization have local chapters, branches, or affiliates? 1 b If Yes, did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 1 b Use organization and explain the process if any, used by the organization to review this Form 990. 1 b Did the organization have a written conflict of interest policy? If 'No,' go to line 13 2 Did the organization have a written obcument retention and destruction policy? 1 Did the organization have a written obcument retention and destruction | L | | 1 | | |
| any other officer, director, furstee, or key employee?. 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person? 4 Did the organization become aware during the year of a significant diversion of the organization's assets? 5 Did the organization have members or stockholders? 7 Did the organization have members or stockholders? 7 Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? 5 Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? 6 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 7 The governing body? 8 Each committee with authority to act on behalf of the governing body? 9 Is there any officer, director, trustee, or key employee listed in Part VIII, Section A, who cannot be reached at the organization's maining address? "Yexe," provide the names and addresses in Schedule O. 5 Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) 10a Did the organization have local chapters, branches, or affiliates? 10b If Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b If Yes, did the organization have written policies and procedures governing body before filing the form? 10c Did the organization have a written conflict of interest policy? If "No," go to line 13 10c the organization have a written conflict of interest policy? If "No," go to line 15 10c Did the organization have a written organization of the following persons include a review and approv | | Enter the number of voting members included in line 1a, above, who are independent | 1 | | |
| 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person? . 4 X X 5 Did the organization have members or stockholders? . 5 Did the organization have members or stockholders. 6 Did the organization have members stockholders. 7 Did the organization have members stockholders. 7 Or other persons who had the power to elect or appoint one or more members of the governing body? . 5 Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? . 7 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body? . 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body? . 8 Section B. Policies (This Section B. Policies (This Section B. Policies (This Section B. requests information about policies not required by the Internal Revenue Code.) Yes Mo Did the organization have local chapters, branches, or affiliates? . 9 Did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? . 10 Did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? . 10 Did the organization have a written policies and procedures governing body before filing the form? . 11 A X Did the organization have a written policies and procedure governing body before filing the form? . 11 A X Did the organization have a written with a respect to such are procedure for procedure and approval by independent persons. Comparability data, and | 2 | | 2 | | x |
| supervision of officers, directors, or trustees, or key employees to a management company or other person? . 4 1 bid the organization make any significant changes to its governing documents since the prior Form 990 was filled? . 5 1 bid the organization have members or stockholders? . 6 2 bid the organization have members or stockholders? . 6 3 bid the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? . 5 4 b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? . 5 8 bid the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body? . 8 9 ls there any officer, director, trustee, or key employee listed in Part VIII, Section A, who cannot be reached at the organization frailing address? If "Yes," provide the names and addresses in Schedule O . 9 10a bid the organization have local chapters, branches, or affiliates? . 5 b Poscribe in Schedule O the process, if any, used by the organization in review this Form 990. 10 the organization have a written conflict of interest policy? If "No," go to line 13 . 12a | • | | | | |
| 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?. 5 Did the organization become aware during the year of a significant diversion of the organization's assets?. 6 Did the organization have members or stockholders? 7a Did the organization have members or stockholders? 7b Did the organization have members or stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 9 The governing body? 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 9 The governing body? 10 Each committee with authority to act on behalf of the governing body? 11 Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) 12 Did the organization have local chapters, branches, or affiliates? 13 Did the organization have a written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 13 Did the organization have a written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 14 Did the organization have a written conflict of interest policy? If "No," go to line 13 15 Did the organization have a written whistleblower policy? 16 Did the organization have a written whistleblower policy? 17 Did the organization have a written whistleblower policy? 18 Did the organization have a written whistleblower policy? 19 Did the organization have a written whistleblower policy? 19 Did the organization have a written whistleblower policy? 20 Did the organization have a written whistleblower policy? 21 Did the organization | 3 | | 3 | | X |
| 5 Did the organization become aware during the year of a significant diversion of the organization's assets? . 6 Did the organization have members or stockholders? 7a Did the organization have members or stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? | 4 | | | | Х |
| 6 Did the organization have members or stockholders? 7a Did the organization have members or stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body? 5 Each committee with authority to act on behalf of the governing body? 8 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O. Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) 10a Did the organization have local chapters, branches, or affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization have written policies and procedures governing body before filing the form? b Describe in Schedule O the process, if any, used by the organization's exempt purposes? 12b Did the organization have a written conflict of interest policy? If "No," go to line 13 b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? c Did the organization have a written whistleblower policy? 12b Did the organization have a written observable by the organization to review this Form 990. 13 Did the organization have a written whistleblower policy? 14 Did the organization have a written observable by the organization of the deliberation and decision? a The organization have a written observable by the organization of the deliberation and decision? a The organization's exempt purposes of the organization. If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxa | | | | | |
| Ta Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body? b Each committee with authority to act on behalf of the governing body? s Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization shave local chapters, branches, or affiliates? b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10a Did the organization have a written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11b Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? b Describe in Schedule O the process, if any, used by the organization to review this Form 990. 11a Did the organization have a written conflict of interest policy? If "No," go to line 13 b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? c Did the organization have a written document retention and destruction policy? 11b Did the organization have a written document retention and destruction policy? 12a X 13 X 14 X 15b X 16b X 17a X 7b X 7b X 7b X 7b X 7b X 8b X 8certion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code. 10b Verse, "did he organ | | | | X | |
| one or more members of the governing body? b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body? b Each committee with authority to act on behalf of the governing body? g Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O. Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) 10a Did the organization have local chapters, branches, or affiliates? b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filling the form? b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? c Did the organization have a written whistleblower policy? If "No," go to line 13 Did the organization have a written document retention and destruction policy? 12b If veg to line 15a or 15b, describe the process in Schedule O (see instructions). 15b If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization have a written policy a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization is exempt status with respect to such arrangements? 15a X 16b X | | · · | | | |
| b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body? b Each committee with authority to act on behalf of the governing body? l sthere any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O. Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Cood.) Yes No 10a Did the organization have local chapters, affiliates? b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization bave a written policies in terest policy? If "No." go to line 13 b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? c Did the organization have a written whisteblower policy? 12b Did the organization have a written whisteblower policy? 13 Did the organization have a written whisteblower policy? 14 Did the organization have a written document retention and destruction policy? 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization have a written policy or promedure requiring the organization to evaluate its of the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? b If "Yes," did the organization invest in, contribute assets to, or participate in a joint | <i>r</i> a | | 7a | Х | |
| stockholders, or persons other than the governing body? 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body? b Each committee with authority to act on behalf of the governing body? ls there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O. Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Ves No 10a Did the organization have local chapters, branches, or affiliates? b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filling the form? b Describe in Schedule O the process, if any, used by the organization to review this Form 990. 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done 12b X 13 Did the organization have a written whistleblower policy? 14 Did the organization have a written whistleblower policy? 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official b Other officers or key employees of the organization If "Yes," did the organization invest in, contribute | | | | | |
| Stockinduse, or persons other trian the governing body? 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body? b Each committee with authority to act on behalf of the governing body? ls there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O. Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code. Ves No 10a Did the organization have local chapters, branches, or affiliates? b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? b Describe in Schedule O the process, if any, used by the organization to review this Form 990. 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done 12b X 12c X 13 X 14 Did the organization have a written whistleblower policy? 15 Did the organization have a written whistleblower policy? a The organization have a written document retention and destruction policy? b If "Yes," did the organization to reverse and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during | D | | 7h | Х | |
| the year by the following: a The governing body?. b Each committee with authority to act on behalf of the governing body?. 8 | | | 7.5 | | |
| a The governing body? b Each committee with authority to act on behalf of the governing body? 9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O. Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code. 10a Did the organization have local chapters, branches, or affiliates? b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? b Describe in Schedule O the process, if any, used by the organization to review this Form 990. 12a Did the organization have a written conflict of interest policy? If "No," go to line 13. b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? c Did the organization have a written whistleblower policy? c Did the organization have a written whistleblower policy? Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? The organization have a written document retention and destruction policy? The organization's CEO, Executive Director, or top management official Did the organization have a written document retention and destructions). 15a X The organization's CEO, Executive Director, or top management official Fyes," did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under | 8 | | | | |
| b Each committee with authority to act on behalf of the governing body? 9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O. Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) 10a Did the organization have local chapters, branches, or affiliates? b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? b Describe in Schedule O the process, if any, used by the organization to review this Form 990. 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done 12b X 12c X 13 Did the organization have a written whistleblower policy? 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official b Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? b If "Yes," did the organization follow a written policy or procedure requiring the org | | · · · | 82 | Х | |
| 9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O | _ | | | | - |
| the organization's mailing address? If "Yes," provide the names and addresses in Schedule O | | | 00 | | - |
| Did the organization have local chapters, branches, or affiliates? | 9 | | 9 | | Х |
| Did the organization have local chapters, branches, or affiliates? b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? b Describe in Schedule O the process, if any, used by the organization to review this Form 990. 12a Did the organization have a written conflict of interest policy? If "No," go to line 13. b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done 13 Did the organization have a written whistleblower policy? 14 Did the organization have a written document retention and destruction policy? 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official b Other officers or key employees of the organization If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? | Secti | ion B. Policies (This Section B requests information about policies not required by the Internal Revenue | Code | .) | |
| b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? | | | | Yes | No |
| b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? | 10a | Did the organization have local chapters, branches, or affiliates? | 10a | | Х |
| affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? | | | | | |
| Has the organization provided a complete copy of this Form 990 to all members of its governing body before filling the form? b Describe in Schedule O the process, if any, used by the organization to review this Form 990. 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 | | | 10b | | |
| b Describe in Schedule O the process, if any, used by the organization to review this Form 990. 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done 13 Did the organization have a written whistleblower policy? 14 Did the organization have a written document retention and destruction policy? 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? 15 The organization's CEO, Executive Director, or top management official 15 Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? 16 Did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? | 11a | | 11a | Х | |
| 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done 13 Did the organization have a written whistleblower policy? 14 Did the organization have a written document retention and destruction policy? 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official b Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? 16a X 17b X 17c X 17c X 18 X 19 X 19 X 19 X 10 X 11 X 11 X 11 X 11 X 12 X 13 X 14 X 15 X 15 X 15 X 15 X 15 X 15 X 16 X 17 Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 18 Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? | b | | | | |
| b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done 13 Did the organization have a written whistleblower policy? 14 Did the organization have a written document retention and destruction policy? 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official b Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 12b X 12c X 13 X 14 X 15b X 15a X 15b X 15a X 15b X | 12a | | 12a | Х | |
| rise to conflicts? c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done 13 Did the organization have a written whistleblower policy? 14 Did the organization have a written document retention and destruction policy? 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official b Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 12b X 13 X 14 X 15b X 15a X 15b X 16a X | b | | | | |
| c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done | | | 12b | Х | |
| describe in Schedule O how this was done 13 Did the organization have a written whistleblower policy? 14 Did the organization have a written document retention and destruction policy? 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? 16 The organization's CEO, Executive Director, or top management official 18 Tyes" to line 15a or 15b, describe the process in Schedule O (see instructions). 19 Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? 19 Did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? | С | | | | |
| Did the organization have a written whistleblower policy? | | | 12c | X | |
| Did the organization have a written document retention and destruction policy? | 13 | | 13 | X | |
| Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official | | | 14 | X | |
| independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official | 15 | | | | |
| a The organization's CEO, Executive Director, or top management official b Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 15a X 15b X 16a X 16a X 16a X | | | | | |
| b Other officers or key employees of the organization | а | | 15a | Х | |
| If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? 16a X 16a X 16b X 16b X | b | | 15b | Х | |
| Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? | - | | | | |
| with a taxable entity during the year? | 16a | | | | |
| b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? | | | 16a | Х | |
| participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? | b | · · · · · · · · · · · · · · · · · · · | | | |
| | - | participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the | | | 37 |
| Section 6. Disclosure | Ca-11 | | 16b | | _^ |
| MD | | | | | |
| List the states with which a copy of this Form 990 is required to be filed ► MD, | | | | | |
| Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, and 990-T (Section 501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply. Own website Another's website X Upon request Other (explain in Schedule O) | 18 | (3)s only) available for public inspection. Indicate how you made these available. Check all that apply. | 「(Sec | tion 5 | i01(c) |
| Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, an | 19 | | erest | policy | , and |
| financial statements available to the public during the tax year. 20 State the name, address, and telephone number of the person who possesses the organization's books and records ▶ JOEL BRYAN 10980 GRANTCHESTER WAY COLUMBIA, MD 21044 | 20 | | ds ▶ | | |

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JSA

8E1042 1.000 32068H 2502 V 18-8.6F 1793311 PAGE 8

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, **Independent Contractors**

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

| (A) Name and Title | (B) Average hours per week (list any hours for related organizations below dotted line) | box, office or direct | unle er an | Pos heck ss pe | erson | e than of is both or/trust employee | an | (D) Reportable compensation from the organization (W-2/1099-MISC) | (E) Reportable compensation from related organizations (W-2/1099-MISC) | (F) Estimated amount of other compensation from the organization and related organizations |
|---------------------------------|---|-----------------------------|---------------|----------------------|-------|-------------------------------------|----|--|--|--|
| | | | ee | | | ated | | | | |
| | | | | | | | | | | |
| (1)PETER J. SLOANE, M.D. | 20.00 | | | | | | | | | |
| DIRECTOR | 20.00 | X | | | | | | 75,890. | 75,889. | 9,742. |
| (2)MICHAEL FIOCCO, M.D. | 40.00 | | | | | | | | | |
| DIRECTOR | 0. | X | | | | | | 702,922. | 0. | 21,751. |
| (3)CHRISTOPHER D. KEARNEY, M.D. | 1.00 | | | | | | | | | |
| DIRECTOR | 39.00 | X | | | | | | 0. | 303,411. | 13,549. |
| (4)MICHAEL RANDOLPH, M.D. | 1.00 | | | | | | | | | |
| DIRECTOR | 0. | X | | | | | | 0. | 0. | 0. |
| (5)KENNETH A. SAMET | 1.00 | | | | | | | | | |
| DIRECTOR | 39.00 | X | | | | | | 0. | 6,910,499. | 87,839. |
| (6)BRADLEY S. CHAMBERS | 20.00 | | | | | | | | | |
| PRESIDENT/DIRECTOR | 20.00 | X | | X | | | | 594,727. | 594,727. | 53,584. |
| (7)DAVID NORRIS WILLIS | 1.00 | | | | | | | | | |
| DIRECTOR | 0. | X | | | | | | 0. | 0. | 0. |
| (8)DERRICK A. ADAMS | 1.00 | | | | | | | | | |
| DIRECTOR (UNTIL 10/18) | 0. | X | | | | | | 0. | 0. | 0. |
| (9)EILEEN AUEN | 1.00 | | | | | | | | | |
| DIRECTOR | 0. | Х | | | | | | 0. | 0. | 0. |
| (10)NATHAN J. BIEL | 1.00 | | | | | | | | | |
| DIRECTOR | 0. | Х | | | | | | 0. | 0. | 0. |
| (11)SAVAS J. KARAS | 1.00 | | | | | | | | | |
| CHAIR | 0. | Х | | | | | | 0. | 0. | 0. |
| (12)NANCY PERRY | 1.00 | | | | | | | | | |
| DIRECTOR | 0. | Х | | | | | | 0. | 0. | 0. |
| (13)JOHN A. WOLF | 1.00 | | | | | | | | | |
| DIRECTOR | 0. | Х | | L | | | | 0. | 0. | 0. |
| (14)CHRISTOPHER G. WUNDER | 1.00 | | | | | | | | | |
| DIRECTOR (UNTIL 10/18) | 0. | Х | | | L | | | 0. | 0. | 0. |
| | | | | | | | | | | Form QQ0 (2018) |

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| Part VII Section A. Officers, Directors (A) | (B) | <u> </u> | | (C | | | | (D) | (E) | | (F) | |
|--|--|------------|--------|------------------------|---------------|--|-------------|---|--|--------------------|--|----------------|
| Name and title | Average hours per week (list any hours for related organizations below dotted line) | box, | unles | Posi heck ss per | ition more | e than or than the state of the | an | Reportable compensation from the organization (W-2/1099-MISC) | Reportable compensation from related organizations (W-2/1099-MISC) | com fro orga | etimated nount of other pensation the anization d related anization | ion on d |
| 15) WILLIAM F. RIENHOFF, IV | 1.00 | | | | | ğ | | | | | | |
| DIRECTOR (UNTIL 9/18) | | X | | | | | | 0. | 0. | | | 0 |
| 16) PETER R. FENWICK | 1.00 | | | | | | | | | | | <u> </u> |
| DIRECTOR | | Х | | | | | | 0. | 0. | | | 0 |
| 17) DAWN M. MOTOVIDLAK | 1.00 | | | | | | | | | | | |
| VICE CHAIR | | Х | | | | | | 0. | 0. | | | 0 |
| 18) JAMES R. PAQUETTE | 1.00 | | | | | | | | | | | |
| DIRECTOR | 0. | Х | | | | | | 0. | 0. | | | 0 |
| 19) CHRISTOPHER P. GIBSON | 1.00 | | | | | | | | | | | |
| DIRECTOR | 0. | Х | | | | | | 0. | 0. | | | 0 |
| 20) JEFFREY R. ELKIN | 1.00 | | | | | | | | | | | |
| DIRECTOR | 0. | X | | | | | | 0. | 0. | | | 0 |
| 21) GEORGE D. BITTAR | 20.00 | | | | | | | | | | | |
| DIRECTOR | 20.00 | X | | | | | | 326,598. | 326,597. | | 16,8 | 346 |
| 22) ZEENA DORAI, M.D. | 40.00 | | | | | | | | | | | |
| DIRECTOR | 0. | Х | | | | | | 1,227,765. | 0. | | 17,6 | 581 |
| 23) ESKANDAR ALEX YAZAJI | 40.00 | | | | | | | | | | | |
| DIRECTOR | 0. | Х | | | | | | 306,117. | 0. | | 29,2 | <u> </u> |
| 24) KATHLEEN DYER | 1.00 | | | | | | | | | | | _ |
| DIRECTOR (AS OF 9/18) | 0. | Х | | | | | | 0. | 0. | | | 0 |
| 25) ELLEN R. FISH | 1.00 | 3.7 | | | | | | | | | | ^ |
| DIRECTOR (AS OF 9/18) | 0. | X | | | | | <u> </u> | 0. 1,373,539. | 0. 7,884,526. | 1 | 86,4 | 0 |
| 1b Sub-total | | | | | | | > | 8,786,463. | · | | 36,1 | |
| c Total from continuation sheets to Part V | | | | | | | | 10,160,002. | | | $\frac{30,1}{22,5}$ | |
| d Total (add lines 1b and 1c) | | | | | | | | L | | | 44,5 | |
| 2 Total number of individuals (including but reportable compensation from the organiz | | 500 500 | | u at | JOVE | e) Wiid | o ie | ceived more than | \$100,000 01 | | | |
| | | | | | | | | | | | Yes | No |
| 3 Did the organization list any former | | | | | | | | | | | | 110 |
| employee on line 1a? If "Yes," complete So | chedule J for suc | ch ind | lividu | ual . | | | | | | 3 | X | |
| 4 For any individual listed on line 1a, is to organization and related organizations | greater than | \$15 | 50,0 | 00? | If | "Yes | s," | complete Schedu | le J for such | | | |
| individual | | | | | | | | | | 4 | X | |
| 5 Did any person listed on line 1a receive | | | | | | | | | | | | |
| for services rendered to the organization? | If "Yes," comple | te Sch | nedu | ıle J | for | such | per | son | | 5 | | Х |
| Section B. Independent Contractors | | | | | | | | | | | | |
| 1 Complete this table for your five highest | compensated in | ndepe | ende | ent c | con | tracto | rs t | hat received more | than \$100,000 o | f | | |

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A) Name and business address | (B) Description of services | (C) Compensation |
|-------------------------------|-----------------------------|---------------------|
| ATTACHMENT 3 | | |
| | | |
| | | |
| | | |
| | | |

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ► 39

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JSA 8E1055 1.000

| CHIE 27) STUA VP, 28) NEIL VP C 29) FRAN PHYS 30) HENR PHYS 31) ANAN MEDI 32) JOHN CHIE 33) RICH PHYS 34) JOSE FORM | (A) Name and title NA STOUT EF FINANCIAL OFFICER ART BELL MEDICAL AFFAIRS L MACDONALD OPERATIONS NK EBERT, M.D. SICIAN RY BOUCHER, M.D. | Average hours per week (list any hours for related organizations below dotted line) 20.00 20.00 20.00 20.00 | box, | unles | Pos heck ss pe d a d Officer | rson | e than or the highest compensated employee | an | (D) Reportable compensation from the organization (W-2/1099-MISC) | (E) Reportable compensation from related organizations (W-2/1099-MISC) | Esti amo or comp fror organ and | (F) imated bunt of ther ensatio m the nizatior related nization |
|--|--|--|-----------------------------------|-------|--|------|--|----------|---|--|---|---|
| CHIE 27) STUA VP, 28) NEIL VP C 29) FRAN PHYS 30) HENR PHYS 31) ANAN MEDI 32) JOHN CHIE 33) RICH PHYS 34) JOSE FORM 1b Sub-to c Total f d Total (| EF FINANCIAL OFFICER ART BELL MEDICAL AFFAIRS L MACDONALD DPERATIONS NK EBERT, M.D. SICIAN | related organizations below dotted line) 20.00 20.00 20.00 20.00 20.00 | Individual trustee or director | | Officer | | | _ | organization | | from organ and | m the nizatior related |
| CHIE (7) STUA VP, (8) NEIL VP C (9) FRAN PHYS (1) ANAN MEDI (2) JOHN CHIE (3) RICH PHYS (4) JOSE FORM 1b Sub-to c Total f d Total (| EF FINANCIAL OFFICER ART BELL MEDICAL AFFAIRS L MACDONALD DPERATIONS NK EBERT, M.D. SICIAN | 20.00 20.00 20.00 20.00 | | | | | | | | | | |
| 7) STUA VP, 8) NEIL VP C 9) FRAN PHYS 0) HENR PHYS 1) ANAN MEDI 2) JOHN CHIE 3) RICH PHYS 4) JOSE FORM 1b Sub-to c Total f d Total (| ART BELL MEDICAL AFFAIRS L MACDONALD DPERATIONS NK EBERT, M.D. SICIAN | 20.00 20.00 20.00 | | | | 1 | | | | | | |
| VP, 8) NEIL VP C 9) FRAN PHYS 0) HENR PHYS 1) ANAN MEDI 2) JOHN CHIE 3) RICH PHYS 4) JOSE FORM 1b Sub-to c Total f d Total (| MEDICAL AFFAIRS L MACDONALD DPERATIONS NK EBERT, M.D. SICIAN | 20.00 | | | Х | | | | 231,137. | 231,137. | | 47,9 |
| 8) NEIL VP C 9) FRAN PHYS 0) HENR PHYS 1) ANAN MEDI 2) JOHN CHIE 3) RICH PHYS 4) JOSE FORM 1b Sub-to c Total f d Total (| L MACDONALD OPERATIONS NK EBERT, M.D. SICIAN | 20.00 | | | | | | | | | | |
| VP C 9) FRAN PHYS 0) HENR PHYS 1) ANAN MEDI 2) JOHN CHIE 3) RICH PHYS 4) JOSE FORM 1b Sub-to c Total f d Total (| OPERATIONS NK EBERT, M.D. SICIAN | + | | | | Х | | | 402,510. | 402,510. | 2 | 28,1 |
| 9) FRAN PHYS 0) HENR PHYS 1) ANAN MEDI 2) JOHN CHIE 3) RICH PHYS 4) JOSE FORM 1b Sub-to c Total f d Total (| NK_EBERT, M.D. SICIAN | 20.00 | | | | | | | | | _ | |
| PHYS O) HENR PHYS 1) ANAN MEDI 2) JOHN CHIE 3) RICH PHYS 4) JOSE FORM Ib Sub-to c Total f d Total (| SICIAN | 1 | | | | Х | | | 194,849. | 194,849. | | 57,5 |
| 0) HENR PHYS 1) ANAN MEDI 2) JOHN CHIE 3) RICH PHYS 4) JOSE FORM 1b Sub-to c Total f d Total (| | 40.00 | | | | | | | 1 210 500 | | _ | |
| PHYS 1) ANAM MEDI 2) JOHN CHIE 3) RICH PHYS 4) JOSE FORM 1b Sub-to c Total f d Total (| RY BOUCHER, M D | 0. | | | | | Х | | 1,312,590. | 0. | | 37,8 |
| 1) ANAN MEDI 2) JOHN CHIE 3) RICH PHYS 4) JOSE FORM 1b Sub-to c Total f d Total (| | 40.00 | - | | | | 37 | | 1 166 601 | | _ | 20 0 |
| MEDI 2) JOHN CHIE 3) RICH PHYS 4) JOSE FORM 1b Sub-to c Total f d Total (| | 40.00 | | | | | X | | 1,166,691. | 0. | | 30,9 |
| 2) JOHN CHIE 3) RICH PHYS 4) JOSE FORM 1b Sub-to c Total f d Total (| ND MURTHI, M.D. ICAL DIRECTOR | $-1 - \frac{40.00}{0}$ | - | | | | Х | | 1,172,268. | 0. | | 9,7 |
| CHIE 3) RICH PHYS 4) JOSE FORM 1b Sub-to c Total f | | 40.00 | | | | | Λ | | 1,1/2,200. | 0. | | <i>-</i> , <i>i</i> |
| 3) RICH PHYS 4) JOSE FORM 1b Sub-to c Total f d Total (| EF OF CARDIAC CATH LAB | | | | | | х | | 1,153,674. | 0. | - | 30,2 |
| PHYS 4) JOSE FORM 1b Sub-to c Total f d Total (| HARD LEVINE | 40.00 | | | | | 21 | | 1,133,074. | 0. | | 70,2 |
| 4) JOSE FORM TOTAL The Sub-total of Total of T | SICIAN | | | | | | X | | 1,144,400. | 0. | 5 | 29,6 |
| FORM 1b Sub-to c Total f | EPH SMITH | 0. | | | | | | | | | | |
| c Total f d Total (| MER OFFICER | | | | | | | Х | 147,864. | 0. | | |
| c Total f d Total (| | | - | | | | | | | | | |
| c Total f d Total (| otal | | | | | | | — | | | | |
| d Total (| from continuation sheets to Part VII | , Section A | | | | | | • | | | | |
| | (add lines 1b and 1c) | | | | | | | ▶ | | | | |
| | number of individuals (including but nable compensation from the organization | | hose 500 | | d al | bove | e) who | re | ceived more than | \$100,000 of | | |
| . 5 | | | | | | | | | | | , | Yes |
| | he organization list any former of eyee on line 1a? <i>If "Yes," complete Sch</i> | | | | | | | | | | 3 | Х |
| organi | ny individual listed on line 1a, is the ization and related organizations | greater than | \$15 | 0,0 | 00? | ' If | "Yes | ," (| complete Schedu | sation from the le J for such | 4 | X |
| | dual | | | | | | | | | on or individual | | |
| | dual | | | | | | | | son | | 5 | |

year.

| (A) Name and business address | (B) Description of services | (C) Compensation |
|-------------------------------|-----------------------------|---------------------|
| | | |
| | | |
| | | |

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ►

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JSA 8E1055 1.000

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Part VIII Statement of Revenue

| | | | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512-514 |
|---|---------------------|--|---------------------------|---------------|-----------------------------|--|---|--|
| 왕 1a | a Feder | ated campaigns | 1a | | | | | |
| and Other Similar Amounts | b Memb | pership dues | 1b | | | | | |
| . \ <u>۸</u> | c Fund | raising events | 1c | | | | | |
| اق ا | d Relat | ed organizations | 1d | | | | | |
| Sin | e Gove | rnment grants (contribu | itions) 1e | 295,449. | | | | |
| je f | f All ot | her contributions, gifts, | - | | | | | |
| ŏ | | milar amounts not included | | 2,355,093. | | | | |
| and | • | sh contributions included i Add lines 1a-1f | • | | 2,650,542. | | | |
| | ii i Otai. | Add lilles la-II | <u> </u> | Business Code | 2,030,342. | | | |
| Program Service Revenue | NET P | ATIENT SERVICE REVEN | IUE | 621400 | 423,749,309. | 423,406,950. | 342,359. | |
| à 2a | 2 | | | 900099 | 7,527,577. | 7,527,577. | , | |
| e }e | | NGFUL USE INCOME | | 900099 | 4,771. | 4,771. | | |
| Se C | d | | | | | | | |
| ֟֞֞֝֟֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓ | e | | | | | | | |
| g f | f All otl | ner program service rev | enue | | | | | |
| ב <u></u> ל | g Total. | Add lines 2a-2f | <u> </u> | ▶ | 431,281,657. | | | |
| 3 | Inves | tment income (inc | cluding dividen | ds, interest, | | | | |
| | and o | ther similar amounts). | | | 775,906. | | | 775,906 |
| 4 | | ne from investment of | | | 0. | | | |
| 5 | Royal | ties | | | 0. | | | |
| | | | (i) Real | (ii) Personal | | | | |
| 6a | | rents | 682,738. | | | | | |
| t | | rental expenses | 682,738. | | | | | |
| | | al income or (loss) ental income or (loss) | | | 682,738. | | | 682,738 |
| 7a | | s amount from sales of | (i) Securities | (ii) Other | 002,730. | | | 002,730 |
| ' | | s other than inventory | 676,214. | 252,000. | | | | |
| , | | cost or other basis | | | | | | |
| ` | | ales expenses | | | | | | |
| | | or (loss) | 676,214. | 252,000. | | | | |
| | | ain or (loss) | | | 928,214. | | | 928,214 |
| ω 8a | a Gross | income from fundra | nising | | | | | |
| e l | event | s (not including \$ | | | | | | |
| Other Revenue | of cor | ntributions reported on | line 1c). | | | | | |
| je | | Part IV, line 18 | | 0. | | | | |
| _ | | direct expenses | | | | | | |
| | | come or (loss) from fu | _ | | 0. | | | |
| 9a | See P | income from gaming art IV, line 19 | а | 0. | | | | |
| | | direct expenses | | | 0. | | | |
| 10a | | sales of inventors and allowances | | 0. | | | | |
| | b Less: c Net in | cost of goods sold | b les of inventory | | 0. | | | |
| | | Miscellaneous Revenu | | Business Code | | | | |
| 11a | REBAT | E INCOME | | 900099 | 1,363,883. | | | 1,363,883 |
| k | דעתגת | NG LOT REVENUE | | 900099 | 552,968. | | 99,520. | 453,448 |
| 0 | c EXPEN | SE RECOVERY | | 900099 | 369,702. | | | 369,702 |
| c | | ner revenue | | | 1,547,295. | | | 1,547,295 |
| 6 | e Total. | Add lines 11a-11d | | ▶ ↓ | 3,833,848. | | | |
| 12 | Total | revenue. See instruction | ns | | 440,152,905. | 430,939,298. | 441,879. | 6,121,18 |

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52-0591685

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

| Check if Schedule O contains a response or note to any line in this Part IX | | | | | | | | |
|---|--|------------------------|--------------------------|-------------------------------------|---------------------------------|--|--|--|
| D- | | | (B) | | | | | |
| | not include amounts reported on lines 6b, 7b, 9b, and 10b of Part VIII. | (A) Total expenses | Program service expenses | (C) Management and general expenses | (D) Fundraising expenses | | | |
| 1 | Grants and other assistance to domestic organizations | | | | | | | |
| | and domestic governments. See Part IV, line 21 | 35,000. | 35,000. | | | | | |
| 2 | Grants and other assistance to domestic | | | | | | | |
| | individuals. See Part IV, line 22 | 0. | | | | | | |
| 3 | Grants and other assistance to foreign | | | | | | | |
| | organizations, foreign governments, and foreign | 0. | | | | | | |
| | individuals. See Part IV, lines 15 and 16 | 0. | | | | | | |
| 4 | Benefits paid to or for members | 0. | | | | | | |
| 5 | Compensation of current officers, directors, | 4,242,667. | 4,018,467. | 224,200. | | | | |
| • | trustees, and key employees | 1/212/00/1 | 1701071071 | 221/2001 | | | | |
| ь | Compensation not included above, to disqualified | | | | | | | |
| | persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) | 147,863. | 140,172. | 7,691. | | | | |
| 7 | Other salaries and wages | 189,894,648. | 180,017,704. | 9,876,944. | | | | |
| | Pension plan accruals and contributions (include | , , | , , , , , , , , , , , , | , , • | | | | |
| 0 | section 401(k) and 403(b) employer contributions | 2,536,178. | 2,404,269. | 131,909. | | | | |
| 9 | Other employee benefits | 22,052,699. | 20,473,871. | 1,578,828. | | | | |
| 10 | Payroll taxes | 10,265,233. | 9,609,522. | 655,711. | | | | |
| | Fees for services (non-employees): | | | | | | | |
| | Management | 45,073,061. | 891,032. | 44,182,029. | | | | |
| | Legal | 13,923. | | 13,923. | | | | |
| | Accounting | 0. | | | | | | |
| | Lobbying | 0. | | | | | | |
| | Professional fundraising services. See Part IV, line 17. | 0. | | | | | | |
| 1 | Investment management fees | 0. | | | | | | |
| g | Other. (If line 11g amount exceeds 10% of line 25, column | | | | | | | |
| | (A) amount, list line 11g expenses on Schedule O.) | 33,626,122. | 31,088,659. | 2,537,463. | | | | |
| 12 | Advertising and promotion | 366,930. | 30,248. | 336,682. | | | | |
| 13 | Office expenses | 3,357,858. | 3,327,191. | 30,667. | | | | |
| 14 | Information technology | 0. | | | | | | |
| 15 | Royalties | 0. | 2 227 467 | 222 512 | | | | |
| 16 | Occupancy | 2,470,980. 676,330. | 2,237,467. 584,520. | 233,513. | | | | |
| 17 | Travel | 070,330. | 364,320. | 91,010. | | | | |
| 18 | Payments of travel or entertainment expenses | 0. | | | | | | |
| 40 | for any federal, state, or local public officials | 218,168. | 197,023. | 21,145. | | | | |
| 19 | Conferences, conventions, and meetings | 2,773,573. | 17,7023. | 2,773,573. | | | | |
| 20 21 | Interest Payments to affiliates | 0. | | , , , , , , , , | | | | |
| 22 | Depreciation, depletion, and amortization | 16,954,043. | 8,150,987. | 8,803,056. | | | | |
| 23 | Insurance | 5,316,072. | 2,360,445. | 2,955,627. | | | | |
| 24 | Other expenses. Itemize expenses not covered | | | | | | | |
| | above (List miscellaneous expenses in line 24e. If | | | | | | | |
| | line 24e amount exceeds 10% of line 25, column | | | | | | | |
| | (A) amount, list line 24e expenses on Schedule O.) | | | | | | | |
| а | MEDICAL / SURGICAL SUPPLIES | 51,661,505. | 52,049,887. | -388,382. | | | | |
| b | IMPLANTS/PROSTHESES | 32,213,836. | 32,212,091. | 1,745. | | | | |
| • | MAINTENANCE | 7,692,405. | 7,285,214. | 407,191. | | | | |
| d | UTILITIES | 4,377,739. | 3,949,311. | 428,428. | | | | |
| | All other expenses | 12,387,588. | 6,046,901. | 6,340,687. | | | | |
| | Total functional expenses. Add lines 1 through 24e | 448,354,421. | 367,109,981. | 81,244,440. | | | | |
| 26 | Joint costs. Complete this line only if the organization reported in column (B) joint costs | | | | | | | |
| | from a combined educational campaign and | | | | | | | |
| | fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720) if | 0. | | | | | | |
| | 10.10Willing 001 00-2 (A00 930-120) | 0. | | | Form 990 (2018) | | | |

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Form 990 (2018) Page **11**

Part X Balance Sheet

| | וונא | | | | |
|---------------|------|---|-------------------|--------|-------------------------|
| | | Check if Schedule O contains a response or note to any line in this | Part X | | <u> </u> |
| | | | (A) | | (B) |
| | 1 | | Beginning of year | _ | End of year |
| | 1 | Cash - non-interest-bearing | 4,119. | 1 | 11,414. |
| | 2 | Savings and temporary cash investments | | 2 | 0. |
| | 3 | Pledges and grants receivable, net | 2,390,413. | 3 | 2,762,547. |
| | 4 | Accounts receivable, net | 49,535,198. | 4 | 45,059,634. |
| | 5 | Loans and other receivables from current and former officers, directors, | | | |
| | | trustees, key employees, and highest compensated employees. | | _ | 0 |
| | 6 | Complete Part II of Schedule L Loans and other receivables from other disqualified persons (as defined under section | 0. | 5 | 0. |
| | " | 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers | | | |
| | | and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary | 0. | | 0. |
| ts | l _ | organizations (see instructions). Complete Part II of Schedule L | | 6 7 | 0. |
| Assets | 7 | Notes and loans receivable, net | • | 8 | 6,739,762. |
| ä | 8 | Inventories for sale or use | • | 9 | 699,918. |
| | 9 | Prepaid expenses and deferred charges | 020,043. | 9 | 0,0,010. |
| | IUa | Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D 10a 385,484,859 | | | |
| | h | Less: accumulated depreciation | | 100 | 95,927,291. |
| | 11 | | | | 0. |
| | 12 | Investments - publicly traded securities Investments - other securities. See Part IV, line 11 | • | 12 | 68,977,606. |
| | 13 | Investments - program-related. See Part IV, line 11 | | | 0. |
| | 14 | Intangible assets | | 14 | 0. |
| | 15 | Other assets. See Part IV, line 11 | 1,796,559. | 15 | 3,813,394. |
| | 16 | Total assets. Add lines 1 through 15 (must equal line 34) | • | 16 | 223,991,566. |
| _ | 17 | Accounts payable and accrued expenses | | 17 | 32,170,444. |
| | 18 | Grants payable | | | 0. |
| | 19 | Deferred revenue | | 19 | 3,393,476. |
| | 20 | Tax-exempt bond liabilities | | 20 | 0. |
| | 21 | Escrow or custodial account liability. Complete Part IV of Schedule D | 0. | 21 | 0. |
| es | 22 | Loans and other payables to current and former officers, directors, | | | |
| Liabilities | | trustees, key employees, highest compensated employees, and | | | |
| abi | | disqualified persons. Complete Part II of Schedule L | | | 0. |
| | 23 | Secured mortgages and notes payable to unrelated third parties | | | 0. |
| | 24 | Unsecured notes and loans payable to unrelated third parties | | 24 | 0. |
| | 25 | Other liabilities (including federal income tax, payables to related third | | | |
| | | parties, and other liabilities not included on lines 17-24). Complete Part X | | | 10 450 560 |
| | | of Schedule D | 22,746,180. | 25 | 18,450,762. |
| _ | 26 | Total liabilities. Add lines 17 through 25. | | 26 | 54,014,682. |
| Se | | Organizations that follow SFAS 117 (ASC 958), check here \blacktriangleright X and complete lines 27 through 29, and lines 33 and 34. | | | |
| Fund Balances | 27 | Unrestricted net assets | 117,523,212. | 27 | 132,973,095. |
| 3al | 28 | Temporarily restricted net assets | 10,675,300. | 28 | 10,585,443. |
| 둳 | 29 | Permanently restricted net assets | 26,365,977. | 29 | 26,418,346. |
| or Fu | | Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 30 through 34. | | | |
| | 30 | Capital stock or trust principal, or current funds | | 30 | |
| Assets | 31 | Paid-in or capital surplus, or land, building, or equipment fund | | 31 | |
| ţ | 32 | Retained earnings, endowment, accumulated income, or other funds | | 32 | |
| Net | 33 | Total net assets or fund balances | 154,564,489. | 33 | 169,976,884. |
| | 34 | Total liabilities and net assets/fund balances | 212,486,372. | 34 | 223,991,566. |
| | | | | | Form QQ ((2019) |

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| 011111 00 | 0 (2010) | | | | · u | 90 | |
|-----------|--|---------|------|--------------|------------------------|------|--|
| Part | | | | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XI | | | | | X | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | | 40,1 | | | |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | | 48,3 | | | |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | | -8,2 54,5 | -8,201,516. | | |
| 4 | 4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) 4 | | | | | | |
| 5 | Net unrealized gains (losses) on investments | 5 | | 3 | 33,2 | 263. | |
| 6 | Donated services and use of facilities | 6 | | | | 0. | |
| 7 | | | | | | 0. | |
| 8 | Prior period adjustments | 8 | | 0 | | | |
| 9 | Other changes in net assets or fund balances (explain in Schedule O) | 9 | | 23,2 | 80,6 | 548. | |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line | | | | | | |
| | 33, column (B)) | 10 | 1 | 69,9 | 76,8 | 884. | |
| Part | | | | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XII | | | | | | |
| | | | | | Yes | No | |
| 1 | Accounting method used to prepare the Form 990: CashX Accrual Other | | | | | | |
| | If the organization changed its method of accounting from a prior year or checked "Other," e | xplain | in | | | | |
| | Schedule O. | | | | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant?. | | | 2a | | X | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were con | piled | or | | | | |
| | reviewed on a separate basis, consolidated basis, or both: | | | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | | | |
| b | Were the organization's financial statements audited by an independent accountant? | | | 2b | X | | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were audi | ted o | n a | | | | |
| | separate basis, consolidated basis, or both: | | | | | | |
| | Separate basis X Consolidated basis Both consolidated and separate basis | | | | | | |
| С | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for | oversi | ght | | | | |
| | of the audit, review, or compilation of its financial statements and selection of an independent acc | ounta | int? | 2c | X | | |
| | If the organization changed either its oversight process or selection process during the tax year, e | xplair | n in | | | | |
| | Schedule O. | • | | | | | |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as se | t forth | n in | | | | |
| | the Single Audit Act and OMB Circular A-133? | | | 3a | | X | |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not und | ergo | the | | | | |
| | required audit or audits, explain why in Schedule O and describe any steps taken to undergo such au | dits. | | 3b | | | |
| | | | | | $\alpha \alpha \alpha$ | | |

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SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

THE UNION MEMORIAL HOSPITAL

Employer identification number 52-0591685

| Pa | rt I | Reason for Public Cha | rity Status (All o | organizations must c | omplet | e this pa | art.) See instructions | | | |
|-------|------|--|--|--|--|------------------------------------|--|----------------------------------|--|--|
| The | orga | anization is not a private fou | ndation because it | is: (For lines 1 through | gh 12, ch | eck only | one box.) | | | |
| 1 | | A church, convention of chu | urches, or associa | tion of churches desc | ribed in s | ection 1 | 70(b)(1)(A)(i). | | | |
| 2 | | A school described in secti | on 170(b)(1)(A)(ii) | . (Attach Schedule E | (Form 99 | 90 or 990 |)-EZ).) | | | |
| 3 | Х | A hospital or a cooperative | hospital service o | rganization described | n sectio | n 170(b) | (1)(A)(iii). | | | |
| 4 | | A medical research organiz | ation operated in | conjunction with a hos | spital de | scribed ir | n section 170(b)(1)(A) | (iii). Enter the | | |
| | | hospital's name, city, and st | ate: | | | | | | | |
| 5 | | An organization operated f | for the benefit of | a college or universit | y owne | d or ope | rated by a governme | ntal unit described in | | |
| | | section 170(b)(1)(A)(iv). (C | (1)(A)(iv). (Complete Part II.) | | | | | | | |
| 6 | | | local government or governmental unit described in section 170(b)(1)(A)(v). | | | | | | | |
| 7 | | An organization that norma | that normally receives a substantial part of its support from a governmental unit or from the general public | | | | | | | |
| | | described in section 170(b) | (b)(1)(A)(vi). (Complete Part II.) | | | | | | | |
| 8 | | A community trust describe | - | | - | | | | | |
| 9 | | An agricultural research org | = | | | - | = | | | |
| | | or university or a non-land- | grant college of ag | griculture (see instruct | ions). E | nter the i | name, city, and state of | f the college or | | |
| | | university: | | | | | | | | |
| 10 | | An organization that norma receipts from activities rela support from gross investmacquired by the organizatio | ted to its exempt f nent income and u n after June 30, 1 | unctions - subject to on the subject to one of the subject to subj | certain e able inco (a)(2). (0 | exception ome (less Complete | s, and (2) no more that s section 511 tax) from Part III.) | n 331/3 % of its | | |
| 11 | | An organization organized | | • | • | | , ,, , | | | |
| 12 | | An organization organized | • | • | | | | | | |
| | | of one or more publicly su | | | | | | , , , , | | |
| | | Check the box in lines 12a t | = | | | | · | _ | | |
| а | | | | | | | | | | |
| | | the supported organization | | | | ajority of | the directors or truste | es of the | | |
| _ | | supporting organization. | - | | | | | | | |
| b | | Type II. A supporting org | • | | | | | | | |
| | | control or management of | | = | tne sam | e persor | is that control or man | age the supported | | |
| _ | Г | organization(s). You must | • | | ! | | | lee independent of exists | | |
| С | _ | ☐ Type III functionally integ | - : : | | | | | iy integrated with, | | |
| | Г | its supported organization | . , . | • | | | | tad arganization(a) | | |
| d | _ | Type III non-functionally that is not functionally interest. | | | - | | | | | |
| | | requirement (see instruct | • | • | - | | • | an allenliveness | | |
| е | Г | Check this box if the orga | • | - | | | | I Type III | | |
| · | | functionally integrated, or | | | | | | i, rypc iii | | |
| f | En | ter the number of supported | • • | | porting | organizat | | | | |
| q | | ovide the following information | • | | | | | | | |
| | | ame of supported organization | (ii) EIN | (iii) Type of organization | (iv) Is the | organization | (v) Amount of monetary | (vi) Amount of | | |
| | | | | (described on lines 1-10 above (see instructions)) | , | ur governing ment? | support (see instructions) | other support (see instructions) | | |
| | | | | above (see instructions)) | Yes | No | instructions) | mstructions) | | |
| / A \ | | | | | | | | | | |
| (A) | | | | | | | | | | |
| (B) | | | | | | | | | | |
| (C) | | | | | | | | | | |
| (D) | | | | | | | | | | |
| (E) | | | | | | | | | | |
| Tota | al | | | | | | | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

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Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) **Section A. Public Support** (a) 2014 Calendar year (or fiscal year beginning in) (b) 2015 (c) 2016 (d) 2017 (e) 2018 (f) Total Gifts, contributions, grants. membership fees received. (Do not include any "unusual grants.") Tax revenues levied organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 3 The portion of total contributions by each person (other governmental unit publicly or supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 from line 4 Section B. Total Support Calendar year (or fiscal year beginning in) (a) 2014 (b) 2015 (c) 2016 (d) 2017 (e) 2018 (f) Total Amounts from line 4 Gross income from interest, dividends. payments received on securities loans. rents, royalties, and income from similar sources Net income from unrelated business activities, whether or not the business 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) 11 Total support. Add lines 7 through 10 . . 12 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here..... Section C. Computation of Public Support Percentage % Public support percentage for 2018 (line 6, column (f) divided by line 11, column (f)). % 16a 331/3% support test - 2018. If the organization did not check the box on line 13, and line 14 is 331/3% or more, check this b 331/3% support test - 2017. If the organization did not check a box on line 13 or 16a, and line 15 is 331/3% or more, check 17a 10%-facts-and-circumstances test - 2018. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported b 10%-facts-and-circumstances test - 2017. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

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Part III

Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Sec | tion A. Public Support | , | | , μ | | , | |
|------|--|----------------------|----------------------|-------------------|-------------------|-----------------|--------------|
| | ndar year (or fiscal year beginning in) | (a) 2014 | (b) 2015 | (c) 2016 | (d) 2017 | (e) 2018 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees | (-, - | (1) | (2, | (4) | | (, |
| • | received. (Do not include any "unusual grants.") | | | | | | |
| 2 | Gross receipts from admissions, merchandise | | | | | | |
| _ | sold or services performed, or facilities | | | | | | |
| | furnished in any activity that is related to the | | | | | | |
| | organization's tax-exempt purpose | | | | | | |
| • | | | | | | | |
| 3 | Gross receipts from activities that are not an | | | | | | |
| _ | unrelated trade or business under section 513 | | | | | | |
| 4 | Tax revenues levied for the | | | | | | |
| | organization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| 5 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to the | | | | | | |
| | organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | | | |
| 7 a | Amounts included on lines 1, 2, and 3 | | | | | | |
| | received from disqualified persons | | | | | | |
| b | Amounts included on lines 2 and 3 | | | | | | |
| | received from other than disqualified persons that exceed the greater of \$5,000 | | | | | | |
| | or 1% of the amount on line 13 for the year | | | | | | |
| С | Add lines 7a and 7b | | | | | | |
| 8 | Public support. (Subtract line 7c from | | | | | | |
| | line 6.) | | | | | | |
| Sec | tion B. Total Support | | • | • | | • | |
| | ndar year (or fiscal year beginning in) | (a) 2014 | (b) 2015 | (c) 2016 | (d) 2017 | (e) 2018 | (f) Total |
| 9 | Amounts from line 6 | | | | | | |
| | Gross income from interest, dividends, | | | | | | |
| | payments received on securities loans, | | | | | | |
| | rents, royalties, and income from similar sources | | | | | | |
| h | Unrelated business taxable income (less | | | | | | |
| | section 511 taxes) from businesses | | | | | | |
| | acquired after June 30, 1975 | | | | | | |
| _ | _ | | | | | | |
| | Add lines 10a and 10b | | | | | | |
| 11 | Net income from unrelated business activities not included in line 10b, | | | | | | |
| | whether or not the business is regularly | | | | | | |
| | carried on | | | | | | |
| 12 | Other income. Do not include gain or | | | | | | |
| | loss from the sale of capital assets | | | | | | |
| | (Explain in Part VI.) | | | | | | |
| 13 | Total support. (Add lines 9, 10c, 11, | | | | | | |
| | and 12.) | | | | | | |
| 14 | First five years. If the Form 990 is for | or the organiza | ation's first, seco | nd, third, fourth | i, or fifth tax y | year as a secti | on 501(c)(3) |
| | organization, check this box and stop here. | | | | | | <u></u> |
| Sec | tion C. Computation of Public Supp | | | | | | |
| 15 | Public support percentage for 2018 (line 8, | | | | | | % |
| 16 | Public support percentage from 2017 Schee | dule A, Part III, li | ne 15 | | | 16 | % |
| Sec | tion D. Computation of Investment | Income Per | centage | | | | |
| 17 | Investment income percentage for 2018 (lin | ie 10c, column | (f), divided by line | 13, column (f)) | | 17 | % |
| 18 | Investment income percentage from 2017 S | Schedule A, Part | III, line 17 | | | 18 | % |
| 19 a | 331/3% support tests - 2018. If the org | | | | | | , and line |
| | 17 is not more than 331/3%, check this | | | | | | |
| b | 331/3% support tests - 2017. If the organ | | | • | • • | | |
| - | line 18 is not more than 331/3 %, check | | | | | | |
| 20 | Private foundation If the organization of | | | | | | |

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Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in **Part VI.**
- 10 a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
 - b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

| | | Yes | NO |
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| Part | Supporting Organizations (continued) | | | |
|------|---|---------|---------|-----|
| | | | Yes | No |
| 11 | Has the organization accepted a gift or contribution from any of the following persons? | | | |
| а | A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) | | | |
| | below, the governing body of a supported organization? | 11a | | |
| b | A family member of a person described in (a) above? | 11b | | |
| С | A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI. | 11c | | |
| Sect | ion B. Type I Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Did the directors, trustees, or membership of one or more supported organizations have the power to | | | |
| • | regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the | | | |
| | tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or | | | |
| | controlled the organization's activities. If the organization had more than one supported organization, | | | |
| | describe how the powers to appoint and/or remove directors or trustees were allocated among the supported | | | |
| | organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1 | | |
| 2 | Did the organization operate for the benefit of any supported organization other than the supported | | | |
| | organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part | | | |
| | VI how providing such benefit carried out the purposes of the supported organization(s) that operated, | | | |
| | supervised, or controlled the supporting organization. | 2 | | |
| Sect | ion C. Type II Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors | | | |
| | or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control | | | |
| | or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s). | _ | | |
| | | 1 | | |
| Sect | ion D. All Type III Supporting Organizations | | V | NI. |
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the | | Yes | No |
| | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior | | | |
| | tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of | | | |
| | the organization's governing documents in effect on the date of notification, to the extent not previously provided? | 1 | | |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported | • | | |
| 2 | organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how | | | |
| | the organization maintained a close and continuous working relationship with the supported organization(s). | 2 | | |
| 3 | By reason of the relationship described in (2), did the organization's supported organizations have a | _ | | |
| Ū | significant voice in the organization's investment policies and in directing the use of the organization's | | | |
| | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's | | | |
| | supported organizations played in this regard. | 3 | | |
| Sect | ion E. Type III Functionally Integrated Supporting Organizations | | | |
| 1 | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see ins | structi | ons). | |
| а | The organization satisfied the Activities Test. Complete line 2 below. | | | |
| b | The organization is the parent of each of its supported organizations. Complete line 3 below. | | | |
| С | The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see | instru | ctions) | |
| 2 | Activities Test. Answer (a) and (b) below. | | Yes | No |
| a | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of | | | |
| u | the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify | | | |
| | those supported organizations and explain how these activities directly furthered their exempt purposes, | | | |
| | how the organization was responsive to those supported organizations, and how the organization determined | | | |
| | that these activities constituted substantially all of its activities. | 2a | | |
| b | Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more | | | |
| | of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the | | | |
| | reasons for the organization's position that its supported organization(s) would have engaged in these | | | |
| | activities but for the organization's involvement. | 2b | | |
| 3 | Parent of Supported Organizations. Answer (a) and (b) below. | | | |
| а | Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or | | | |
| | trustees of each of the supported organizations? Provide details in Part VI. | 3a | | |
| b | 5 1 1 0 1 | ۵. | | |
| | of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard. | 3b | | |

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| Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organ | nization | S | |
|--|------------|--------------------------|-----------------------------|
| 1 Check here if the organization satisfied the Integral Part Test as a qualifying | g trust or | n Nov. 20, 1970 (expla | in in Part VI). See |
| instructions. All other Type III non-functionally integrated supporting organization | zations r | nust complete Sectio | ns A through E. |
| Section A - Adjusted Net Income | | (A) Prior Year | (B) Current Year |
| | | (7.) 7.1101 7.001 | (optional) |
| 1 Net short-term capital gain | 1 | | |
| 2 Recoveries of prior-year distributions | 2 | | |
| 3 Other gross income (see instructions) | 3 | | |
| 4 Add lines 1 through 3. | 4 | | |
| 5 Depreciation and depletion | 5 | | |
| 6 Portion of operating expenses paid or incurred for production or | | | |
| collection of gross income or for management, conservation, or | | | |
| maintenance of property held for production of income (see instructions) | 6 | | |
| 7 Other expenses (see instructions) | 7 | | |
| 8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) | 8 | | |
| Section B - Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) |
| 1 Aggregate fair market value of all non-exempt-use assets (see | | | |
| instructions for short tax year or assets held for part of year): | | | |
| a Average monthly value of securities | 1a | | |
| b Average monthly cash balances | 1b | | |
| c Fair market value of other non-exempt-use assets | 1c | | |
| d Total (add lines 1a, 1b, and 1c) | 1d | | |
| e Discount claimed for blockage or other | | | |
| factors (explain in detail in Part VI): | | | |
| 2 Acquisition indebtedness applicable to non-exempt-use assets | 2 | | |
| 3 Subtract line 2 from line 1d. | 3 | | |
| 4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, | | | |
| see instructions). | 4 | | |
| 5 Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| 6 Multiply line 5 by .035. | 6 | | |
| 7 Recoveries of prior-year distributions | 7 | | |
| 8 Minimum Asset Amount (add line 7 to line 6) | 8 | | |
| Section C - Distributable Amount | | | Current Year |
| 1 Adjusted net income for prior year (from Section A, line 8, Column A) | 1 | | |
| 2 Enter 85% of line 1. | 2 | | |
| 3 Minimum asset amount for prior year (from Section B, line 8, Column A) | 3 | | |
| 4 Enter greater of line 2 or line 3. | 4 | | |
| 5 Income tax imposed in prior year | 5 | | |
| 6 Distributable Amount. Subtract line 5 from line 4, unless subject to | | | |
| emergency temporary reduction (see instructions). | 6 | | |
| 7 Check here if the current year is the organization's first as a non-functionall | y integra | ited Type III supporting | g organization (see |
| instructions). | | | · · · |

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Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

| Secti | on D - Distributions | Current Year | | |
|----------|--|-----------------------------|--|---|
| 1 | Amounts paid to supported organizations to accomplish ex | | | |
| 2 | Amounts paid to perform activity that directly furthers exer | npt purposes of support | ed | |
| | organizations, in excess of income from activity | | | |
| 3 | Administrative expenses paid to accomplish exempt purpo | ses of supported organiz | zations | |
| 4 | Amounts paid to acquire exempt-use assets | | | |
| 5 | Qualified set-aside amounts (prior IRS approval required) | | | |
| 6 | Other distributions (describe in Part VI). See instructions. | | | |
| 7 | Total annual distributions. Add lines 1 through 6. | | | |
| 8 | Distributions to attentive supported organizations to which | the organization is resp | onsive | |
| | (provide details in Part VI). See instructions. | | | |
| 9 | Distributable amount for 2018 from Section C, line 6 | | | |
| 10 | Line 8 amount divided by line 9 amount | | | |
| | Section E - Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistributions Pre-2018 | (iii) Distributable Amount for 2018 |
| 1 | Distributable amount for 2018 from Section C, line 6 | | | |
| 2 | Underdistributions, if any, for years prior to 2018 | | | |
| | (reasonable cause required - explain in Part VI). See | | | |
| | instructions. | | | |
| 3 | Excess distributions carryover, if any, to 2018 | | | |
| а | From 2013 | | | |
| b | From 2014 | | | |
| С | From 2015 | | | |
| d | From 2016 | | | |
| е | From 2017 | | | |
| f | Total of lines 3a through e | | | |
| g | Applied to underdistributions of prior years | | | |
| h | Applied to 2018 distributable amount | | | |
| <u>i</u> | Carryover from 2013 not applied (see instructions) | | | |
| j | Remainder. Subtract lines 3g, 3h, and 3i from 3f. | | | |
| 4 | Distributions for 2018 from | | | |
| | Section D, line 7: \$ | | | |
| а | Applied to underdistributions of prior years | | | |
| b | Applied to 2018 distributable amount | | | |
| C | Remainder. Subtract lines 4a and 4b from 4. | | | |
| 5 | Remaining underdistributions for years prior to 2018, if | | | |
| | any. Subtract lines 3g and 4a from line 2. For result | | | |
| | greater than zero, explain in Part VI . See instructions. | | | |
| 6 | Remaining underdistributions for 2018. Subtract lines 3h | | | |
| | and 4b from line 1. For result greater than zero, explain in | | | |
| | Part VI. See instructions. | | | |
| 7 | Excess distributions carryover to 2019. Add lines 3j and 4c. | | | |
| 0 | Breakdown of line 7: | | | |
| 8 a | Excess from 2014 | | | |
| a b | Excess from 2015 | | | |
| C | Excess from 2016 | | | |
| d | Excess from 2017 | | | |
| e | | | | |

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Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

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Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury
Internal Revenue Service
Name of the organization

Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF. ► Go to www.irs.gov/Form990 for the latest information. OMB No. 1545-0047

2018

Employer identification number

THE UNION MEMORIAL HOSPITAL 52-0591685 Organization type (check one): Filers of: Section: X Form 990 or 990-EZ 501(c)(3) (enter number) organization 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** $\lfloor exttt{X}
floor$ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. **Special Rules** For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its

Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2018)

Employer identification number

| | | | 52-0591685 |
|------------|--|--|---|
| Part I | Contributors (see instructions). Use duplicate copie | es of Part I if additional space is ne | eded. |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 1_ | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 2 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 3 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 4 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 5 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 6_ | | \$ \$100,000. | Person X Payroll Noncash |

(Complete Part II for noncash contributions.)

Employer identification number 52-0591685

| Part I | Contributors (see instructions). Use duplicate copies of | of Part I if additional space is ne | eeded. |
|------------|--|-------------------------------------|---|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 7 | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 8 | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 9 | | \$65,600. | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 10 | | \$50,000. | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 11 | | \$50,000. | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 12 | | \$50,000. | Person Payroll Noncash (Complete Part II for noncash contributions.) |

Employer identification number

| | | | 52-0591685 |
|------------|---|---|---|
| Part I | Contributors (see instructions). Use duplicate copi | ies of Part I if additional space is ne | eeded. |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 13 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 14 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 15 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 16 | | \$\$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 17 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 18 | | \$\$ | Person X Payroll Noncash (Complete Part II for noncash contributions.) |

Employer identification number 52-0591685

| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
|------------|-----------------------------------|----------------------------|---|
| 19 | | \$\$ | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 20 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 21 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 22 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 23 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |

Employer identification number 52-0591685

| | | | 52-0591065 |
|------------|---|---------------------------------------|---|
| Part I | Contributors (see instructions). Use duplicate copies | s of Part I if additional space is ne | eded. |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 25 | | \$ 15,000. | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 26 | | \$ 15,000. | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 28 | | \$\$. | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 30 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |

Employer identification number 52-0591685

| Part I Contr | ributors (see instructions). Use duplicate cop | ies of Part Lif additional space is ne | 22-0391083 |
|--------------|--|--|---|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 31 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 32 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 33 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 34 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 35 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 36 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |

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Employer identification number

| | | | 52-0591685 |
|------------|---|---------------------------------------|--|
| Part I | Contributors (see instructions). Use duplicate copies | s of Part I if additional space is ne | eded. |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 37 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 38 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 39_ | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 40 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 41 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 42 | | \$10,000. | Person X Payroll Noncash |

(Complete Part II for noncash contributions.)

Employer identification number

| | | | 52-0591685 |
|------------|--|--|---|
| Part I | Contributors (see instructions). Use duplicate copie | es of Part I if additional space is ne | eeded. |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 43 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 44 | | \$\$. | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 45_ | | \$ 7,500. | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 46 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 47 | | \$\$ | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 48 | | \$\$ 9,583. | Person Payroll Noncash (Complete Part II for noncash contributions.) |

Employer identification number 52-0591685

| | | | 32 0371003 |
|------------|---|-------------------------------------|---|
| Part I | Contributors (see instructions). Use duplicate copies | of Part I if additional space is ne | eded. |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 49 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 50 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 51 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 52 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 53 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 54 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |

Employer identification number

| | | | 52-0591685 |
|------------|---|--|--|
| Part I | Contributors (see instructions). Use duplicate copi | es of Part I if additional space is no | eeded. |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 55 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 56 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 57 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 58 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 59 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 60 | | \$\$ | Person Payroll Noncash (Complete Part II for |

Schedule B (Form 990, 990-EZ, or 990-PF) (2018)

noncash contributions.)

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Employer identification number 52-0591685

| (a) | (b) | (c) Total contributions | (d) |
|-----|----------------------------|-------------------------|---|
| No. | Name, address, and ZIP + 4 | | Type of contribution |
| 61 | Name, address, and 2n +4 | \$\$ 5,250. | Person X Payroll |
| (a) | (b) | (c) | (d) |
| No. | Name, address, and ZIP + 4 | Total contributions | Type of contribution |
| 62 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) | (b) | (c) | (d) |
| No. | Name, address, and ZIP + 4 | Total contributions | Type of contribution |
| 63 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) | (b) | (c) | (d) Type of contribution |
| No. | Name, address, and ZIP + 4 | Total contributions | |
| 64 | | \$\$. | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) | (b) | (c) | (d) Type of contribution |
| No. | Name, address, and ZIP + 4 | Total contributions | |
| 65 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) | (b) | (c) | (d) Type of contribution |
| No. | Name, address, and ZIP + 4 | Total contributions | |
| 66 | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |

Schedule B (Form 990, 990-EZ, or 990-PF) (2018)

Name of organization THE UNION MEMORIAL HOSPITAL

Employer identification number 52-0591685

| | | | 52-0591065 |
|------------|--|---------------------------------------|--|
| Part I | Contributors (see instructions). Use duplicate copie | s of Part I if additional space is ne | eeded. |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 67 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 68 | | \$\$ | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 69 | | \$\$ | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 70 | | \$ 5,225. | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 71 | | \$\$ | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |

Name of organization THE UNION MEMORIAL HOSPITAL

Employer identification number 52-0591685

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
|---------------------------|--|---|----------------------|
| | SECURITIES | | |
| 63 | - | | |
| | | \$7,514. | VAR |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| 64 | SECURITIES | | |
| | - | | |
| | | \$ | VAR |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | | |
| | | | |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | | |
| | <u> </u> | | |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | | |
| | | | |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | | |
| | | | |
| | | \$ | |

Page 4 Schedule B (Form 990, 990-EZ, or 990-PF) (2018) Name of organization THE UNION MEMORIAL HOSPITAL **Employer identification number** 52-0591685 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.) ▶\$ Use duplicate copies of Part III if additional space is needed. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. (b) Purpose of gift (c) Use of gift (d) Description of how gift is held from Part I (e) Transfer of gift

Schedule B (Form 990, 990-EZ, or 990-PF) (2018)

Relationship of transferor to transferee

Transferee's name, address, and ZIP + 4

SCHEDULE D (Form 990)

Supplemental Financial Statements ► Complete if the organization answered "Yes" on Form 990,

Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service ▶ Go to www.irs.gov/Form990 for instructions and the latest information. Name of the organization

Employer identification number 52-0591685

| THE | UNION MEMORIAL HOSPITAL | 52-0591685 |
|--------------|---|--|
| Pa | organizations Maintaining Donor Advised Funds or Other Similar Funds or Funds or Other Funds | Accounts. |
| | Complete if the organization answered "Yes" on Form 990, Part IV, line 6. | |
| | (a) Donor advised funds | (b) Funds and other accounts |
| 1 | Total number at end of year | |
| 2 | Aggregate value of contributions to (during year) | |
| 3 | Aggregate value of grants from (during year) | |
| 4 | Aggregate value at end of year | |
| 5 | Did the organization inform all donors and donor advisors in writing that the assets held in | n donor advised |
| | funds are the organization's property, subject to the organization's exclusive legal control? | |
| 6 | Did the organization inform all grantees, donors, and donor advisors in writing that grant fur | nds can be used |
| | only for charitable purposes and not for the benefit of the donor or donor advisor, or for an | y other purpose |
| | conferring impermissible private benefit? | Yes No |
| Pa | rt II Conservation Easements. | |
| | Complete if the organization answered "Yes" on Form 990, Part IV, line 7. | |
| 1 | Purpose(s) of conservation easements held by the organization (check all that apply). | |
| | Preservation of land for public use (e.g., recreation or education) | f a historically important land area |
| | Protection of natural habitat Preservation o | f a certified historic structure |
| | Preservation of open space | |
| 2 | Complete lines 2a through 2d if the organization held a qualified conservation contribution in t | |
| | easement on the last day of the tax year. | Held at the End of the Tax Year |
| а | Total number of conservation easements | 2a |
| b | Total acreage restricted by conservation easements | 2b |
| С | Number of conservation easements on a certified historic structure included in (a) | 2c |
| d | Number of conservation easements included in (c) acquired after 7/25/06, and not on a | |
| | | 2d |
| 3 | Number of conservation easements modified, transferred, released, extinguished, or terminal | ted by the organization during the |
| | tax year | |
| 4 | Number of states where property subject to conservation easement is located ▶ | |
| 5 | Does the organization have a written policy regarding the periodic monitoring, inspection | - |
| | violations, and enforcement of the conservation easements it holds? | |
| 6 | Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conse | ervation easements during the year |
| | > | |
| 7 | $Amount\ of\ expenses\ incurred\ in\ monitoring,\ inspecting,\ handling\ of\ violations,\ and\ enforcing\ constraints$ | nservation easements during the year |
| | > \$ | |
| 8 | Does each conservation easement reported on line 2(d) above satisfy the requirements of section | |
| | and section 170(h)(4)(B)(ii)? | |
| 9 | In Part XIII, describe how the organization reports conservation easements in its revenue and | |
| | balance sheet, and include, if applicable, the text of the footnote to the organization's financia | Il statements that describes the |
| Da | organization's accounting for conservation easements. rt III Organizations Maintaining Collections of Art, Historical Treasures, or Other | Similar Assots |
| Га | Complete if the organization answered "Yes" on Form 990, Part IV, line 8. | Sillilai Assets. |
| | · • | |
| 1a | If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its reworks of art, historical treasures, or other similar assets held for public exhibition, educations and the similar assets held for public exhibition, educations are similar assets. | evenue statement and balance sneet ation, or research in furtherance of |
| | public service, provide, in Part XIII, the text of the footnote to its financial statements that desc | ribes these items. |
| b | If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its rev | |
| | works of art, historical treasures, or other similar assets held for public exhibition, education and the following amounts relating to those items. | ation, or research in furtherance of |
| | public service, provide the following amounts relating to these items: | > • |
| | (i) Revenue included on Form 990, Part VIII, line 1 | |
| • | (ii) Assets included in Form 990, Part X | • |
| 2 | If the organization received or held works of art, historical treasures, or other similar as | |
| 2 | following amounts required to be reported under SFAS 116 (ASC 958) relating to these items: Revenue included on Form 990, Part VIII, line 1 | |
| a b | Assets included in Form 990. Part X | > \$ |
| ~ | Assets included in Form 990, Part X | οι ΙΙΒ (Ε |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Page 2 Schedule D (Form 990) 2018

| Pa | rt III Organizations Maintaini | ng Collections of | Art, Histo | rical Tre | asures | or Other | Similar Assets (c | continued) | rage = |
|---------------|--|------------------------|-----------------------|-------------|-----------------------|--------------|----------------------|---------------|---------|
| 3 | Using the organization's acquisition | | | | | | | | of its |
| | collection items (check all that app | ly): | | | | | | | |
| а | Public exhibition | | d | Loan c | or exchai | nge progra | ms | | |
| b | Scholarly research | | е | Other | | | | | |
| С | Preservation for future gene | rations | | | | | | | |
| 4 | Provide a description of the organ | nization's collections | and expla | ain how t | hey furt | her the or | ganization's exemp | t purpose i | n Part |
| | XIII. | | | | | | | | |
| 5 | During the year, did the organization | | | | | | | | |
| | assets to be sold to raise funds rath | | ained as pa | rt of the c | organiza | tion's colle | ction? | Yes | No |
| Pa | rt IV Escrow and Custodial A | | | | | | | _ | |
| | Complete if the organiza | ition answered "Ye | es" on For | m 990, P | art IV, I | ine 9, or r | eported an amoui | nt on Form | |
| | 990, Part X, line 21. | | | | | | | | |
| 1a | Is the organization an agent, truste | | | | | | | - ,, | ¬ |
| | included on Form 990, Part X? | D (200 | | | | | | Yes | No |
| b | If "Yes," explain the arrangement i | n Part XIII and comp | plete the to | lowing tab | ole: | | A | | |
| _ | Decimales halance | | | | | | Amount | | |
| C C | Beginning balance | | | | | 1c | | | |
| d e | Additions during the year | | | | | 1d | | | |
| f | Distributions during the year Ending balance | | | | | 1e 1f | | | |
| | Did the organization include an am | | | | | | account liability? | Yes | No |
| | If "Yes," explain the arrangement i | | | | | | | | ⊣ |
| | rt V Endowment Funds. | | 0.00 | | | p. o | | | |
| | Complete if the organiza | ation answered "Ye | es" on For | m 990, F | Part IV, I | ine 10. | | | |
| | · | (a) Current year | (b) Pric | | | years back | (d) Three years back | (e) Four year | rs back |
| 1a | Beginning of year balance | | | | | | | | |
| b | Contributions | | | | | | | | |
| c | Net investment earnings, gains, | | | | | | | | |
| | and losses | | | | | | | | |
| d | Grants or scholarships | | | | | | | | |
| е | Other expenditures for facilities | | | | | | | | |
| | and programs | | | | | | | | |
| f | Administrative expenses | | | | | | | | |
| g | End of year balance | | | | | | | | |
| 2 | Provide the estimated percentage | | end balanc | e (line 1g, | column | (a)) held as | : | | |
| а | Board designated or quasi-endown | | _% | | | | | | |
| b | Permanent endowment > | % | | | | | | | |
| С | Temporarily restricted endowment | | 4000/ | | | | | | |
| 0 - | The percentages on lines 2a, 2b, a | | | 4: 414 | | | .: | | |
| 3a | Are there endowment funds not in organization by: | the possession of the | ne organiza | ition that | are neid | and admir | istered for the | Yes | No |
| | (i) unrelated organizations | | | | | | | 3a(i) | + 110 |
| | (ii) related organizations | | | | | | | 3a(ii) | +- |
| h | If "Yes" on line 3a(ii), are the relate | | | | | | | 3b | + |
| 4 | Describe in Part XIII the intended u | J | • | | | | | | |
| $\overline{}$ | rt VI Land, Buildings, and Equ Complete if the organization | | | | | | | | |
| | Complete if the organiza | | | | | | | | 0 |
| | Description of property | | other basis tment) | (b) Cost o | or other bas ther) | | cumulated (c |) Book value | |
| 1a | Land | , | , | | 25,81 | | | 1,925, | 817. |
| b | Buildings | | | 136,1 | 83,919 | 9. 112,5 | 17,179. | 23,666, | 740. |
| С | Leasehold improvements | | | | 17,97 | | 28,018. | 389, | 959. |
| d | Equipment | | | 219,6 | 06,752 | 2. 173,7 | | 45,862, | |
| e | Other | | | 25,5 | 50,394 | 1,4 | 68,106. | 24,082, | |
| Tota | I. Add lines 1a through 1e. (Column | (d) must equal Form | n 990. Part | X. column | n (B). line | 2 10c.) | • | 95,927, | 291. |

| Schedule D (Form 990) 2018 | | | Page 3 |
|---|-------------------|---|--------------------|
| Part VII Investments - Other Securities. | | | |
| Complete if the organization answered | "Yes" on Form 990 | , Part IV, line 11b. See Form 990 | , Part X, line 12. |
| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuat Cost or end-of-year mark | |
| (1) Financial derivatives | | | |
| (2) Closely-held equity interests | | | |
| (3) Other | | | |
| (A) RESTRICTED INVESTMENT FUNDS | 34,851,736. | FMV | |
| (B) BOARD DESIGNATED | 34,125,870. | FMV | |
| (C) | | | |
| (D) | | | |
| (E) | | | |
| (F) | | | |
| (G) | | | |
| (H) | | | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) ▶ | 68,977,606. | | |
| Part VIII Investments - Program Related. Complete if the organization answered | "Yes" on Form 990 | , Part IV, line 11c. See Form 990, | , Part X, line 13. |
| (a) Description of investment | (b) Book value | (c) Method of valua Cost or end-of-year mark | |
| (1) | | | |
| (2) | | | |
| (3) | | | |
| (4) | | | |
| (5) | | | |
| (6) | | | |
| (7) | | | |
| (8) | | | |
| (9) | | | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) ▶ | | | |
| Part IX Other Assets. | | | |
| Complete if the organization answered | "Yes" on Form 990 | , Part IV, line 11d. See Form 990 | |
| (a) Des | cription | | (b) Book value |
| (1) | | | |
| (2) | | | |
| (3) | | | |
| (4) | | | |
| (5) | | | |
| (6) | | | |
| (7) | | | |
| (8) | | | |
| (9) Total (Column (b) must equal Form 000, Port V, eq. (P) list | 20.15 | | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities. | ie 15.) | | |
| Part X Other Liabilities. Complete if the organization answered | "Yes" on Form 990 | Part IV line 11e or 11f See For | m 000 Part X |
| line 25. | 103 011 0111 000 | , raitiv, line the or thi. Geet of | 111 330, 1 art X, |
| 1. (a) Description of liability | (b) Book valu | e | |
| (1) Federal income taxes | | | |
| (2) ADVANCES FROM 3RD PARTY PAYORS | 10,304,6 | | |
| (3) CREDIT BALANCE PATIENT A/R | 2,198,3 | | |
| (4) DEFERRED INCOME | 1,336,9 | | |
| (5) WORKERS COMPENSATION | 1,753,2 | | |
| (6) UCC POOL LIABILITY | 549, | | |
| (7) PENDING PFS REFUNDS | 648,8 | | |
| (8) STOCK OPTION PLAN | 175,9 | | |
| (9) OTHER LIABILITIES | 1,482,9 | 951. | |

18,450,762. Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶ 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

| Part | Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. | n. | |
|---------|--|----------|---------------------|
| 1 | Total revenue, gains, and other support per audited financial statements | 1 | |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | | |
| a | Net unrealized gains (losses) on investments | | |
| b | Donated services and use of facilities | | |
| C | Recoveries of prior year grants | | |
| d | Other (Describe in Part XIII.) | | |
| e | Add lines 2a through 2d | 2e | |
| 3 | Subtract line 2e from line 1 | 3 | |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1: | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b 4a | | |
| b | Other (Describe in Part XIII.) | | |
| С | Add lines 4a and 4b | 4c | |
| 5 | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) | 5 | |
| Part | Reconciliation of Expenses per Audited Financial Statements With Expenses per Retu Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. | ırn. | |
| | | 1 | |
| 1 | Total expenses and losses per audited financial statements | - | |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities | | |
| a | Defiated services and use of identities 1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1. | - | |
| b | Thor year adjustments | - | |
| C . | Other losses in the first in th | | |
| d | Carlot (Boothio arr arryana) | 2e | |
| e | Add lines 2a through 2d | 3 | |
| 3 | Subtract line 2e from line 1 | | |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII line 7h | | |
| a | investment expenses not included on Form 550, Fait Vin, inte 75 1 1 1 1 1 1 | - | |
| b | Other (Describe in Late Ann.) | 4c | |
| С 5 | Add lines 4a and 4b | 5 | |
| | XIII Supplemental Information. | | <u> </u> |
| | e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Pa | art V, I | ine 4; Part X, line |
| 2; Part | t XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional inform | nation | • |
| SEE | PAGE 5 | | |
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Schedule D (Form 990) 2018

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Part XIII Supplemental Information (continued)

FIN 48 FOOTNOTE

SCHEDULE D, PART X

INCOME TAXES ARE ACCOUNTED FOR UNDER THE ASSET AND LIABILITY METHOD. DEFERRED TAX ASSETS AND LIABILITIES ARE RECOGNIZED FOR THE FUTURE TAX CONSEQUENCES ATTRIBUTABLE TO DIFFERENCES BETWEEN THE FINANCIAL STATEMENT CARRYING AMOUNTS OF EXISTING ASSETS AND LIABILITIES AND THEIR RESPECTIVE TAX BASES AND OPERATING LOSS AND TAX CREDIT CARRYFORWARDS. DEFERRED TAX ASSETS AND LIABILITIES ARE MEASURED USING ENACTED TAX RATES EXPECTED TO APPLY TO TAXABLE INCOME IN THE YEARS IN WHICH THOSE TEMPORARY DIFFERENCES ARE EXPECTED TO BE RECOVERED OR SETTLED. THE EFFECT ON DEFERRED TAX ASSETS AND LIABILITIES OF A CHANGE IN TAX RATES IS RECOGNIZED IN THE PERIOD THAT INCLUDES THE ENACTMENT DATE. ANY CHANGES TO THE VALUATION ALLOWANCE ON THE DEFERRED TAX ASSET ARE REFLECTED IN THE YEAR OF CHANGE. THE CORPORATION ACCOUNTS FOR UNCERTAIN TAX POSITIONS IN ACCORDANCE WITH THE FASB ACCOUNTING STANDARDS CODIFICATION (ASC) TOPIC 740, INCOME TAXES. THERE WAS NO LIABILITY RECORDED FOR UNCERTAIN TAX POSITIONS AS OF JUNE 30, 2019.

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SCHEDULE H (Form 990)

Hospitals

Open to Public

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" on Form 990, Part IV, question 20. Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

Name of the organization Employer identification number THE UNION MEMORIAL HOSPITAL 52-0591685 Financial Assistance and Certain Other Community Benefits at Cost Yes No Χ 1a Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a 1a Χ 1b **b** If "Yes," was it a written policy?........ If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year. Applied uniformly to all hospital facilities Applied uniformly to most hospital facilities Generally tailored to individual hospital facilities Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year. a Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing Χ free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care: 3a X | 200% 150% Other Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," Χ indicate which of the following was the family income limit for eligibility for discounted care: 3b 250% 300% 350% X 400% Other c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care. Did the organization's financial assistance policy that applied to the largest number of its patients during the X 4 Χ 5a 5a Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year? 5b c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or Χ 5c X 6a Χ 6b Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H. Financial Assistance and Certain Other Community Benefits at Cost (a) Number of activities or programs (optional) (c) Total community (f) Percent (b) Persons (d) Direct offsetting (e) Net community Financial Assistance and benefit expense revenue benefit expense of total Means-Tested Government (optional) expense **Programs** a Financial Assistance at cost 7,236,329. 7,236,329. 1.61 (from Worksheet 1) Medicaid (from Worksheet 3, column a) Costs of other means-tested government programs (from Worksheet 3, column b) Total. Financial Assistance and Means-Tested 7,236,329. 7,236,329. 1.61 Government Programs Other Benefits Community health improvement services and community benefit 1,668,225. 200,885. 1,467,340. .33 operations (from Worksheet 4) Health professions education 4.97 22,299,324. 22,299,324. (from Worksheet 5) Subsidized health services (from 6,449,568. 4,025,030. 2,424,538. .54 Worksheet 6) 2,203,362. 53,986. 2,149,376. .48 Research (from Worksheet 7) Cash and in-kind contributions for community benefit (from Worksheet 8) 109,897 109,897. .02

28,450,475.

35,686,804.

Total. Other Benefits

Total. Add lines 7d and 7j

32,730,376.

39,966,705.

4,279,901.

4,279,901.

6.34

7.95

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Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves. Part II

| | | (a) Number of activities or programs (optional) | (b) Persons served (optional) | (c) Total community building expense | (d) Direct offsetting revenue | (e) Net community building expense | (f) Percent of total expense | | | | | |
|----|---|---|-------------------------------------|--------------------------------------|-------------------------------|------------------------------------|------------------------------|--|--|--|--|--|
| 1 | Physical improvements and housing | | | 13,050. | | 13,050. | | | | | | |
| 2 | Economic development | | | | | | | | | | | |
| 3 | Community support | | | 35,720. | | 35,720. | .01 | | | | | |
| 4 | Environmental improvements | | | | | | | | | | | |
| 5 | Leadership development and | | | | | | | | | | | |
| | training for community members | | | | | | | | | | | |
| 6 | Coalition building | | | | | | | | | | | |
| 7 | Community health improvement | | | | | | | | | | | |
| | advocacy | | | 26,386. | | 26,386. | .01 | | | | | |
| 8 | Workforce development | | | 9,279. | | 9,279. | | | | | | |
| 9 | Other | | | | | | | | | | | |
| 10 | Total | | | 84,435. | | 84,435. | .02 | | | | | |
| Pa | Part III Bad Debt, Medicare, & Collection Practices | | | | | | | | | | | |

| Section A. Bad Debt Expense | | | | | |
|-----------------------------|---|----------------|-----|--|--|
| 1 | Did the organization report bad debt expense in accordance with Healthcare Financial Management Association Statement No. 15? | 1 | Х | | |
| 2 | Enter the amount of the organization's bad debt expense. Explain in Part VI the methodology used by the organization to estimate this amount | | | | |
| 3 | Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy. Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, for including this portion of bad debt as community benefit 3 | | | | |
| 4 | Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements. | | | | |
| Sec | ction B. Medicare | | | | |
| 5 | Enter total revenue received from Medicare (including DSH and IME) | | | | |
| 6 | Enter Medicare allowable costs of care relating to payments on line 5 6 | | | | |
| 7 | Subtract line 6 from line 5. This is the surplus (or shortfall) | | | | |
| 8 | benefit. Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6. Check the box that describes the method used: Cost accounting system Cost to charge ratio Other | | | | |
| | ction C. Collection Practices | | 3.5 | | |
| | Did the organization have a written debt collection policy during the tax year? | 9a | X | | |
| b | If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the | g _h | x | | |

| activity of entity profit % or stock ownership % trustees, or key employees' profit % or stock ownership % 1 2 3 4 5 6 7 8 9 10 11 | | patients who are known to quality for illiancial assistance: Di | | | | | | | | | |
|---|--|---|-------------------|---|---|--|--|--|--|--|--|
| activity of entity profit % or stock ownership % trustees, or key employees' profit % or stock or stock ownership % trustees, or key employees' profit % or key employees' profit | Management Companies and Joint Ventures (owned 10% or more by officers, directors, trustees, key employees, and physicians - see instructions) | | | | | | | | | | |
| 3 4 5 6 7 8 9 10 11 | (a) Name of entity | | profit % or stock | trustees, or key employees' profit % | (e) Physicians' profit % or stock ownership % | | | | | | |
| 3 4 5 6 7 8 9 10 11 | 1 | | | | | | | | | | |
| 4 5 5 6 7 8 9 9 10 11 | _ 2 | | | | | | | | | | |
| 5 6 6 7 8 9 10 11 | 3 | | | | | | | | | | |
| 6 7 8 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 | 4 | | | | | | | | | | |
| 7 8 9 10 11 | 5 | | | | | | | | | | |
| 9 10 11 | 6 | | | | | | | | | | |
| 9 10 11 | 7 | | | | | | | | | | |
| 10 11 | 8 | | | | | | | | | | |
| 11 | 9 | | | | | | | | | | |
| | 10 | | | | | | | | | | |
| 12 | 11 | | | | | | | | | | |
| 12 | 12 | | | | | | | | | | |
| 13 | 13 | | | | | | | | | | |

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| Part V Facility Information | | | | | | | | | | |
|--|-------------------|----------------------------|---------------------|-------------------|--------------------------|-------------------|-------------|----------|------------------|-----------|
| Section A. Hospital Facilities | Ŀ | Ge | 오 | Te | <u>Ω</u> . | Re | 贸 | 뫄 | | |
| (list in order of size, from largest to smallest - see instructions) | Licensed hospital | ner | Children's hospital | Teaching hospital | tical | Research facility | ER-24 hours | ER-other | | |
| How many hospital facilities did the organization operate during | ed h | al m | s'ne | ng t | acc | rch : | hou | 욕 | | |
| the tax year?1 | osp | edic | hos | nosp | æss | acili | ਲ | | | |
| Name, address, primary website address, and state license | tal | <u>a</u> ∞ | oital | ital | hos | ₹ | | | | |
| number (and if a group return, the name and EIN of the | | General medical & surgical | | | Critical access hospital | | | | | Facility |
| subordinate hospital organization that operates the hospital | | gical | | | | | | | | reporting |
| facility) | | | | | | | | | Other (describe) | group |
| 1 UNION MEMORIAL HOSPITAL | | | | | | | | | | |
| 201 EAST UNIVERSITY PARKWAY | | | | | | | | | | |
| BALTIMORE MD 21218 | | | | | | | | | | |
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Schedule H (Form 990) 2018

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Part V Facility Information (continued)

Section B. Facility Policies and Practices

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

| Name | of hospital facility or letter of facility reporting group UNION MEMORIAL HOSPITAL | | | |
|----------|---|-----|-----|-----|
| | umber of hospital facility, or line numbers of hospital | | | |
| faciliti | es in a facility reporting group (from Part V, Section A): | | Yes | No |
| Comm | nunity Health Needs Assessment | | 163 | 140 |
| 1 | Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the | | | |
| • | current tax year or the immediately preceding tax year? | 1 | | Х |
| 2 | Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or | | | |
| _ | the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C | 2 | | Х |
| 3 | During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a | | | |
| | community health needs assessment (CHNA)? If "No," skip to line 12 | 3 | Х | |
| | If "Yes," indicate what the CHNA report describes (check all that apply): | | | |
| а | X A definition of the community served by the hospital facility | | | |
| b | X Demographics of the community | | | |
| С | X Existing health care facilities and resources within the community that are available to respond to the | | | |
| | health needs of the community | | | |
| d | X How data was obtained | | | |
| е | The significant health needs of the community | | | |
| f | X Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, | | | |
| | and minority groups | | | |
| g | The process for identifying and prioritizing community health needs and services to meet the | | | |
| | community health needs X The process for consulting with persons representing the community's interests | | | |
| h : | The process for consuming with personne representing the community of microsic | | | |
| ı | The impact of any actions taken to address the digital floater floater floater floater | | | |
| | facility's prior CHNA(s) Other (describe in Section C) | | | |
| j 4 | Indicate the tax year the hospital facility last conducted a CHNA: 20 _17_ | | | |
| 5 | In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent | | | |
| | the broad interests of the community served by the hospital facility, including those with special knowledge of or | | | |
| | expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from | | | |
| | persons who represent the community, and identify the persons the hospital facility consulted | 5 | Х | |
| 6a | Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other | | | |
| | hospital facilities in Section C | 6a | | X |
| b | Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes," | | | |
| | list the other organizations in Section C | 6b | | X |
| 7 | Did the hospital facility make its CHNA report widely available to the public? | 7 | Х | |
| | If "Yes," indicate how the CHNA report was made widely available (check all that apply): | | | |
| а | Hospital facility's website (list url):WWW.MEDSTARUNIONMEMORIAL.ORG | | | |
| b | Other website (list url): | | | |
| С | Made a paper copy available for public inspection without charge at the hospital facility | | | |
| d | Other (describe in Section C) | | | |
| 8 | Did the hospital facility adopt an implementation strategy to meet the significant community health needs | 8 | X | |
| 9 | identified through its most recently conducted CHNA? If "No," skip to line 11. Indicate the tax year the hospital facility last adopted an implementation strategy: 20 ¹⁷ | J | | |
| 10 | Is the hospital facility's most recently adopted implementation strategy posted on a website? | 10 | Х | |
| а | If "Yes," (list url): WWW. MEDSTARUNIONMEMORIAL. ORG | 10 | | |
| a b | If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? | 10b | | |
| 11 | Describe in Section C how the hospital facility is addressing the significant needs identified in its most | | | |
| | recently conducted CHNA and any such needs that are not being addressed together with the reasons why | | | |
| | such needs are not being addressed. | | | |
| 12a | Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a | | | |
| | CHNA as required by section 501(r)(3)? | 12a | | Х |
| b | If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax? | 12b | | |
| С | If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form | | | |
| | 4720 for all of its hospital facilities? \$ | | | |

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Page 5

Facility Information (continued) Part V

Financial Assistance Policy (FAP)

Name of hospital facility or letter of facility reporting group ${\tt UNION}$ ${\tt MEMORIAL}$ ${\tt HOSPITAL}$

THE UNION MEMORIAL HOSPITAL

| Did the hospital facility have in place during the tax year a written financial assistance policy that: Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care? If "Yes," indicate the eligibility criteria explained in the FAP: Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 200,0000 % and FPG family income limit for eligibility for free care of 200,0000 % with PPG family income limit for eligibility for free care of 200,0000 % with PPG family income limit for eligibility for free care of 200,0000 % with PPG family income limit for eligibility for free care of 200,0000 % with PPG family income limit for eligibility for free care of 200,0000 % with PPG family income limit for eligibility for free care of 200,0000 % with PPG family income limit for eligibility for free care of 200,0000 % with PPG family income limit for eligibility for free care of 200,0000 % with PPG family income limit for eligibility for free care of 200,0000 % with PPG family income limit for eligibility for free care of 200,0000 % with PPG family income limit for eligibility for free care of 200,0000 % with PPG family income limit for eligibility for free care of 200,0000 % with PPG family income limit for eligibility for free care of 200,0000 % with PPG family income limit for eligibility for free care of 200,0000 % with PPG family income limit for eligibility for free care of 200,0000 % with PPG family income limit for eligibility for free care of 200,0000 % with PPG family income limit for eligibility for free care of 200,0000 % with PPG family for free care of 200,0000 % with PPG family for free care of 200,0000 % with PPG family for free care of 200,0000 % with PPG family for free care of 200,0000 % with PPG family for free care of 200,0000 free dasport for free care of 2 | | | | | Yes | No |
|---|----|----------|---|------|------|------|
| If "Yes," indicate the eligibility criteria explained in the FAP: | | Did the | e hospital facility have in place during the tax year a written financial assistance policy that: | | | |
| and FPG family income limit for eligibility for discounted care of \$\frac{409,0000}{2}\%\$ Income level other than FPG (describe in Section C) c \(\times \) Asset level d \(\times \) Medical indigency e \(\times \) Insurance status f \(\times \) Underinsurance status g \(\times \) Residency h \(\times \) Other (describe in Section C) 14 Explained the basis for calculating amounts charged to patients?, | 13 | • | | 13 | X | |
| b | а | X | Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of200.0000 % | | | |
| c | | | and FPG family income limit for eligibility for discounted care of 400.0000 % | | | |
| Medical indigency Insurance status Medical indigency Medical i | b | \vdash | Income level other than FPG (describe in Section C) | | | |
| Insurance status Insurance status Insurance status | С | \vdash | Asset level | | | |
| f | d | | Medical indigency | | | |
| Residency Other (describe in Section C) Resplained the basis for calculating amounts charged to patients? If "Yes," indicate how the hospital facility FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply): Residency Residency If "Yes," indicate how the hospital facility FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply): Described the information the hospital facility may require an individual to provide as part of his or her application Provided the contact information of hospital facility may require an individual with information about the FAP and FAP application process Residency Residency The FAP was widely available on a more into provide an individual with information about the FAP application form was widely available on a website (list url): Residency Resi | е | \vdash | Insurance status | | | |
| h | f | | Underinsurance status | | | |
| Explained the basis for calculating amounts charged to patients?. 15 Explained the method for applying for financial assistance? 16 "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply): a X Described the information the hospital facility may require an individual to provide as part of his or her application b X Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application c X Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process d X Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications e Other (describe in Section C) Was widely publicized within the community served by the hospital facility? If "Yes," indicate how the hospital facility publicized the policy (check all that apply): a X The FAP was widely available on a website (list url): \(\frac{\text{WW}}{\text{WW}} \) \(\text{MEDSTARUNIONMEMORIAL} \) \(\text{ORS} \) c X A plain language summary of the FAP was widely available on a website (list url): \(\frac{\text{WW}}{\text{WW}} \) \(\text{MEDSTARUNIONMEMORIAL} \) \(\text{ORS} \) d X The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail) f X A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail) f X A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail) f X A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail) f X A plain language summary of the FAP was available upon request an | g | X | Residency | | | |
| If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance? Far | h | | Other (describe in Section C) | | | |
| If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply): a | 14 | | | 14 | | |
| instructions) explained the method for applying for financial assistance (check all that apply): a | 15 | | | 15 | Х | |
| application Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application C | | | | | | |
| of his or her application c | а | X | | | | |
| c X Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process d X Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications e Other (describe in Section C) 16 Was widely publicized within the community served by the hospital facility? | b | X | | | | |
| sources of assistance with FAP applications Other (describe in Section C) Was widely publicized within the community served by the hospital facility? | С | X | · · · · · · · · · · · · · · · · · · · | | | |
| Pother (describe in Section C) Was widely publicized within the community served by the hospital facility? If "Yes," indicate how the hospital facility publicized the policy (check all that apply): A | d | X | | | | |
| 16 Was widely publicized within the community served by the hospital facility? | е | | | | | |
| If "Yes," indicate how the hospital facility publicized the policy (check all that apply): The FAP was widely available on a website (list url): WWW. MEDSTARUNIONMEMORIAL.ORG The FAP application form was widely available on a website (list url): WWW. MEDSTARUNIONMEMORIAL.ORG A plain language summary of the FAP was widely available on a website (list url): WWW.MEDSTARUNIONMEMORIAL.ORG A plain language summary of the FAP was widely available on a website (list url): WWW.MEDSTARUNIONMEMORIAL.ORG The FAP was available upon request and without charge (in public locations in the hospital facility and by mail) The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail) A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail) Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention Notified members of the community who are most likely to require financial assistance about availability of the FAP Notified members of the community who are most likely to require financial assistance about availability of the FAP The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by Limited English Proficiency (LEP) populations | 16 | Was v | · · | 16 | Х | |
| The FAP application form was widely available on a website (list url): <a href="https://www.medstarunionmemorial.com/memorial.com/www.medstarunionmemorial.com/ www.medstarunionmemorial.com/www.medstarunionmemorial.com/memorial.com/ www.medstarunionmemorial.com/memorial.com/ www.medstarunionmemorial.com/www.medstarunionmemorial.com/ www.medstarunionmemorial.com/www.medstarunionmemorial.com/ www.medstarunionmemorial.com/www.medstarunionmemorial.com/ www.medstarunionmemorial.com/ www.medstarunionmemorial.com/www.medstarunionmemorial.com/ www.medstarunionmemorial.com/ www.medstarunionmemorial.com/www.medstarunionmemorial.com/ www.medstarunionmemorial.com/ www.medst</th><td></td><td></td><td></td><td></td><td></td><td></td></tr><tr><th>The FAP application form was widely available on a website (list url): <a href=" https:="" memorial.com="" th="" www.medst<="" www.medstarunionmemorial.com=""><td>а</td><td>X</td><td>The FAP was widely available on a website (list url): WWW. MEDSTARUNIONMEMORIAL.ORG</td><td></td><td></td><td></td> | а | X | The FAP was widely available on a website (list url): WWW. MEDSTARUNIONMEMORIAL.ORG | | | |
| A plain language summary of the FAP was widely available on a website (list url): www.medstarunion.com/memorial . ORC The FAP was available upon request and without charge (in public locations in the hospital facility and by mail) The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail) A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail) Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention Notified members of the community who are most likely to require financial assistance about availability of the FAP The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by Limited English Proficiency (LEP) populations | | X | The FAP application form was widely available on a website (list url): WWW. MEDSTARUNIONMEMORIA | OR | G | |
| d X The FAP was available upon request and without charge (in public locations in the hospital facility and by mail) e X The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail) f X A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail) g X Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention h X Notified members of the community who are most likely to require financial assistance about availability of the FAP i X The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by Limited English Proficiency (LEP) populations | С | X | A plain language summary of the FAP was widely available on a website (list url): WWW.MEDSTARUNION. | MEMO | RIAI | .ORG |
| hospital facility and by mail) A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail) Jindividuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention Notified members of the community who are most likely to require financial assistance about availability of the FAP The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by Limited English Proficiency (LEP) populations | d | X | The FAP was available upon request and without charge (in public locations in the hospital facility and | | | |
| f X A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail) g X Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention h X Notified members of the community who are most likely to require financial assistance about availability of the FAP i X The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by Limited English Proficiency (LEP) populations | е | X | | | | |
| Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention Notified members of the community who are most likely to require financial assistance about availability of the FAP The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by Limited English Proficiency (LEP) populations | f | X | A plain language summary of the FAP was available upon request and without charge (in public | | | |
| the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention h | a | X | · | | | |
| h X Notified members of the community who are most likely to require financial assistance about availability of the FAP i X The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by Limited English Proficiency (LEP) populations | 9 | | | | | |
| of the FAP i X The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by Limited English Proficiency (LEP) populations | | | conspicuous public displays or other measures reasonably calculated to attract patients' attention | | | |
| primary language(s) spoken by Limited English Proficiency (LEP) populations | h | X | | | | |
| | i | X | | | | |
| | j | | | | | |

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| | • | , | | | |
|--------|-----------|--|---------|--------|--------|
| Part | ٧ | Facility Information (continued) | | | |
| | | Collections | | | |
| Name | of hos | spital facility or letter of facility reporting groupUNION MEMORIAL HOSPITAL | | | |
| 17 | Did t | he hospital facility have in place during the tax year a separate billing and collections policy, or a written | | Yes | No |
| | finan | cial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party | | | |
| | may | take upon nonpayment? | 17 | X | |
| 18 | | k all of the following actions against an individual that were permitted under the hospital facility's | | | |
| | • | es during the tax year before making reasonable efforts to determine the individual's eligibility under the | | | |
| | facilit | y's FAP: | | | |
| а | \square | Reporting to credit agency(ies) | | | |
| b | \square | Selling an individual's debt to another party | | | |
| С | | Deferring, denying, or requiring a payment before providing medically necessary care due to | | | |
| | | nonpayment of a previous bill for care covered under the hospital facility's FAP | | | |
| d | \vdash | Actions that require a legal or judicial process | | | |
| е | 177 | Other similar actions (describe in Section C) | | | |
| f | X | None of these actions or other similar actions were permitted | | | |
| 19 | | he hospital facility or other authorized party perform any of the following actions during the tax year | | | Х |
| | | re making reasonable efforts to determine the individual's eligibility under the facility's FAP? | 19 | | Λ |
| _ | | es," check all actions in which the hospital facility or a third party engaged: | | | |
| a | H | Reporting to credit agency(ies) | | | |
| b | H | Selling an individual's debt to another party | | | |
| С | | Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP | | | |
| لہ | | Actions that require a legal or judicial process | | | |
| d e | H | Other similar actions (describe in Section C) | | | |
| 20 | Indic | ate which efforts the hospital facility or other authorized party made before initiating any of the actions liste | | aothc | or or |
| 20 | | hecked) in line 19 (check all that apply): | ou (W | ictric | 51 01 |
| а | X | Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language so | ımms | rv of | f the |
| u | | FAP at least 30 days before initiating those ECAs (if not, describe in Section C) | a | y O. | |
| b | X | Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describ | ne in S | ectio | on C) |
| C | X | Processed incomplete and complete FAP applications (if not, describe in Section C) |) | ,001,0 | J., O, |
| d | X | Made presumptive eligibility determinations (if not, describe in Section C) | | | |
| е | П | Other (describe in Section C) | | | |
| f | | None of these efforts were made | | | |
| Policy | Relat | ing to Emergency Medical Care | | | |
| 21 | Did t | he hospital facility have in place during the tax year a written policy relating to emergency medical care | | | |
| | that r | required the hospital facility to provide, without discrimination, care for emergency medical conditions to | | | |
| | | duals regardless of their eligibility under the hospital facility's financial assistance policy? | 21 | Х | |
| | If "No | p," indicate why: | | | |
| а | Щ | The hospital facility did not provide care for any emergency medical conditions | | | |
| b | Щ | The hospital facility's policy was not in writing | | | |
| С | | The hospital facility limited who was eligible to receive care for emergency medical conditions (describe | | | |
| | | in Section C) | | | |
| d | | Other (describe in Section C) | | | |

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| Part | V Facility Information (continued) | | | |
|------|---|----|-----|----|
| | ges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals) | | | |
| Name | of hospital facility or letter of facility reporting groupUNION MEMORIAL HOSPITAL | | | |
| | | | Yes | No |
| 22 | Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care. | | | |
| а | The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period | | | |
| b | The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period | | | |
| С | The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period | | | |
| d | X The hospital facility used a prospective Medicare or Medicaid method | | | |
| 23 | During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to | | | X |
| | individuals who had insurance covering such care? If "Yes," explain in Section C. | 23 | | |
| 24 | During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual? | 24 | | Х |
| | If "Yes," explain in Section C. | | | |

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

CHNA INPUT

PART V, SECTION B, LINE 5

HOSPITAL LEAD

ROLE DESCRIPTION

THE COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) HOSPITAL LEAD SERVES AS THE COORDINATOR OF ALL ASPECTS OF THE COMMUNITY HEALTH ASSESSMENT PROCESS.

HE/SHE HELPS ESTABLISH AND COORDINATE THE ACTIVITIES OF THE ADVISORY TASK FORCE. THE LEAD ALSO HELPS PRODUCE THE HOSPITAL'S COMMUNITY HEALTH NEEDS ASSESSMENT AND IMPLEMENTATION STRATEGY. HE/SHE WORKS COLLABORATIVELY WITH REPRESENTATIVES FROM THE CORPORATE COMMUNITY HEALTH DEPARTMENT AND GEORGETOWN UNIVERSITY. THE LEAD ALSO WORKS CLOSELY WITH THE WRITER.

HE/SHE REVIEWS ALL NARRATIVES PRIOR TO PUBLICATION.

NAME OF HOSPITAL LEAD: RYAN MORGAN

EXECUTIVE SPONSOR

ROLE DESCRIPTION

THE EXECUTIVE SPONSOR SERVES AS THE CONDUIT BETWEEN THE ADVISORY TASK
FORCE AND THE SENIOR MANAGEMENT TEAM. THE SPONSOR IS AN ACTIVE
PARTICIPANT OF THE ADVISORY TASK FORCE AND HE/SHE COMMUNICATES THE
HOSPITAL'S CLINICAL STRENGTHS AND PROGRAM PRIORITIES TO DIVERSE
AUDIENCES.

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

NAME OF EXECUTIVE SPONSOR: BRADLEY CHAMBERS AND STUART BELL, M.D.

ADVISORY TASK FORCE

ROLE DESCRIPTION

THE ADVISORY TASK FORCE (ATF) REVIEWS PRIMARY/SECONDARY DATA AND LOCAL/STATE/FEDERAL COMMUNITY HEALTH GOALS. BASED ON FINDINGS, THE ATF PROVIDES INPUT INTO THE HOSPITAL'S THREE-YEAR IMPLEMENTATION STRATEGY.

AS AMBASSADORS FOR THE CHNA PROCESS, THE ATF MEMBERS SUPPORT EFFORTS TO OPTIMIZE COMMUNITY PARTICIPATION.

NOTE:

THE ATF SHOULD BE A COMBINATION OF COMMUNITY REPRESENTATIVES AND STAFF.

COMMUNITY REPRESENTATIVES SHOULD MAKEUP AT LEAST 50% OF TOTAL

PARTICIPANTS.

NAME TITLE/AFFILIATION WITH NAME OF ORGANIZATION

HOSPITAL

AARON KAUFMAN COMMUNITY LEADER CENTRAL BALTIMORE

PARTNERSHIP

ALLAN NOONAN,MD BOARD MEMBER MGSH

BERNIE PHYSICIAN ADVISOR MGSH

RAVITZ,MD

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Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

BRAD CHAMBERS EXECUTIVE SPONSOR MGSH, MUMH

PRESIDENT

CARMEL ROQUES CEO KESWICK - MARYLAND

DANA FRANK, MD CHAIRMAN, MEDICINE MGSH, MUMH

DAWN MOTOVIDLAK BOARD MEMBER MUMH

DEBORAH DIRECTOR, MARKETING AND MGSH

BANGLEDORF COMMUNICATIONS

DEBORAH BENA COMMUNITY HEALTH AND MGSH, MUMH

MINISTRY COORDINATOR

EMILIE GILDE FORMER DIRECTOR, TOBACCO BALTIMORE CITY HEALTH

USE/CVD/DIABETES/CANCER DEPARTMENT

PREVENTION

EVANGELINE COMMUNITY REPRESENTATIVE ST. MATTHEW'S CHURCH

WAIHENYA

GEORGE FARLEY AVP, MISSION INTEGRATION MGSH

KEN WALSCH ASSISTANT VICE PRESIDENT, MGSH

QUALITY, SAFETY,

RISK MANAGEMENT

KERRY MARTINEZ DIRECTOR SHEPHERD'S JOY WELLNESS

KIM SYDNOR, PHD DEAN MORGAN STATE UNIVERSITY

KIMBERLY MAYS SR. DIRECTOR, MULTICULTURAL AMERICAN HEART

AFFAIRS ASSOCIATION

LISA GHINGER EXECUTIVE DIRECTOR HAMPDEN FAMILY CENTER

MARK FLETCHER COMMUNITY LEADER BALTIMORE CITY EMS

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JSA

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Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

MARTIN VICE PRESIDENT, MEDICAL MGSH

BINSTOCK, MD AFFAIRS

MELVIN WILSON EXECUTIVE DIRECTOR TURNAROUND TUESDAY

NICHOLE BATTLE CEO GEDCO

NILESH CHIEF HEALTH OFFICER HEALTHCARE FOR HOMELESS

KALYANARAMAN

PAT JONES DIRECTOR, IMMIGRATION ST. MATTHEW'S CHURCH

OUTREACH SERVICE CENTER

PEGGY THOMAS COMMUNITY REPRESENTATIVE COMMUNITY RESIDENT

RANDOLPH ROWEL ASSOCIATE PROFESSOR, MORGAN STATE UNIVERSITY

CHAIR OF DEPARTMENT OF

BEHAVIORAL HEALTH SCIENCES

RITU PRASAD,MD PHYSICIAN ADVISOR MUMH

RYAN MORAN DIRECTOR, COMMUNITY HEALTH MGSH, MHH, MUMH

SAVAS KARAS BOARD MEMBER MUMH

SHEILA WILLIAMS COMMUNITY REPRESENTATIVE HUBER MEMORIAL CHURCH

SHELY CHOO SENIOR MEDICAL ADVISOR BALTIMORE CITY HEALTH

DEPARTMENT

SONIA FIERRO- COMMUNITY LEADER SPANISH SPEAKING HEALTH

LUPERINI LEADERS OF MARYLAND

SONYA GRAY BOARD MEMBER MGSH

STUART BELL, MD EXECUTIVE SPONSOR MUMH

VP MEDICAL AFFAIRS

TRACY HOLCOMB RN, CDE SHEPHERD'S CLINIC

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

IMPLEMENTATION STRATEGIES

PART V, SECTION B, LINE 11

THE IMPLEMENTATION STRATEGIES SERVE AS A ROADMAP FOR HOW COMMUNITY
BENEFIT RESOURCES WILL BE ALLOCATED AND DEPLOYED. MEDSTAR'S HOSPITAL WILL
BE ABLE TO MEASURE OUR CONTRIBUTION TO IMPROVING THE HEALTH OF
UNDERSERVED AND VULNERABLE POPULATIONS IN THE REGIONS WE SERVE.
THREE-YEAR IMPLEMENTATION STRATEGIES WITH MEASURABLE OBJECTIVES WERE
DEVELOPED FOR EACH HOSPITAL'S COMMUNITY BENEFIT SERVICE AREA - A SPECIFIC
COMMUNITY OR TARGET POPULATION OF FOCUS. PRIORITIES WERE BASED ON
COMMUNITY NEED AS DETERMINED BY QUANTITATIVE DATA AND COMMUNITY INPUT, AS
WELL AS ON HOSPITAL EXPERTISE, RESOURCES, STRENGTHS OF EXISTING
PROGRAMMING AND PARTNERSHIPS, AND ALIGNMENT WITH NATIONAL, STATE, AND
LOCAL HEALTH GOALS. THE MEDSTAR HEALTH CORPORATE COMMUNITY HEALTH
DEPARTMENT WILL PROVIDE SYSTEM-WIDE COORDINATION AND OVERSIGHT OF
COMMUNITY BENEFIT PROGRAMMING.

HOSPITAL ADVISORY TASK FORCES CONVENE AT LEAST ANNUALLY TO MONITOR

PROGRESS OF STRATEGY EXECUTION AND TO PROVIDE ONGOING RECOMMENDATIONS

RELATED TO OUTCOMES ACHIEVEMENT, PROGRAM DEVELOPMENT, PARTNERSHIP

APPROACHES, AND OVERALL IMPLEMENTATION IMPROVEMENT.

FOR SIGNIFICANT NEEDS IDENTIFIED IN THE CHNA THAT THE HOSPITAL HAS NOT PRIORITIZED AS FOCUS AREAS THROUGH ITS IMPLEMENTATION STRATEGY, THESE NEEDS WILL BE ADDRESSED BY COLLABORATING WITH OTHER LEADING

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

ORGANIZATIONS, AND BY TAKING A SUPPORTER ROLE ON IDENTIFIED NEEDS THAT

ARE BEYOND THE SCOPE OF THE HOSPITAL'S STRENGTHS.

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Part V Facility Information (continued)

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? Type of Facility (describe) Name and address 1 5 6 7 8 9 10

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
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- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

CHARITY CARE AT COST

PART I, LINE 7A

MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL

PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH SERVICES

COST REVIEW COMMISSION (HSCRC), DETERMINES PAYMENT THROUGH A RATE-SETTING

PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME

AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL. MARYLAND'S

UNIQUE ALL-PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED

CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO

BREAKOUT ANY OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE.

UNREIMBURSED MEDICAID

PART I, LINE 7B

MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL

PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH SERVICES

COST REVIEW COMMISSION (HSCRC), DETERMINES PAYMENT THROUGH A RATE-SETTING

PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME

AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL. MARYLAND'S

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Supplemental Information Part VI

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UNIQUE ALL-PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO BREAKOUT ANY OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE. COMMUNITY BENEFIT EXPENSES ARE EQUAL TO MEDICAID REVENUES IN MARYLAND, AS SUCH, THE NET EFFECT IS ZERO. THE EXCEPTION TO THIS IS THE IMPACT ON THE HOSPITAL OF ITS SHARE OF THE MEDICAID ASSESSMENT. IN RECENT YEARS, THE STATE OF MARYLAND HAS CLOSED FISCAL GAPS IN THE STATE MEDICAID BUDGET BY ASSESSING HOSPITALS THROUGH THE RATE-SETTING SYSTEM.

BAD DEBT

PART III, LINES 2 & 4

MEDSTAR HEALTH AND ITS AFFILIATED ORGANIZATIONS REPORT BAD DEBT EXPENSE IN ACCORDANCE WITH ASU 2011-07, WHICH REQUIRES CERTAIN HEALTHCARE ENTITIES TO CHANGE THE PRESENTATION OF THEIR STATEMENT OF OPERATIONS BY RECLASSIFYING THE PROVISION FOR BAD DEBTS ASSOCIATED WITH PATIENT SERVICE REVENUE FROM AN OPERATING EXPENSE TO A DEDUCTION FROM PATIENT SERVICE REVENUE (NET OF CONTRACTUAL ALLOWANCES AND DISCOUNTS). HOWEVER, MEDSTAR AND ITS AFFILIATED ENTITIES DO NOT MAKE A DETERMINATION AS TO WHETHER

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Part VI Supplemental Information

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SELF PAY AMOUNTS ARE COLLECTIBLE IN DETERMINING REVENUE RECOGNITION.

RESERVE MODELS, WHICH HAVE BEEN DEVELOPED BASED ON HISTORICAL COLLECTION

RESULTS AND WHICH ARE ADJUSTED PERIODICALLY BASED ON ACTUAL COLLECTIONS

EXPERIENCE, ARE USED TO ESTIMATE UNCOLLECTIBLE AMOUNTS ACROSS ALL PAYORS

INCLUDING SELF PAY. BAD DEBT DETERMINATIONS ARE MADE ONLY AFTER

SUFFICIENT EVIDENCE IS OBTAINED TO SUPPORT THAT AN AMOUNT IS NOT

COLLECTIBLE.

MEDICARE

PART III, LINE 8

MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL

PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH SERVICES

COST REVIEW COMMISSION (HSCRC) DETERMINES PAYMENT THROUGH A RATE-SETTING

PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME

AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL. MARYLAND'S

UNIQUE ALL-PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED

CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO

BREAKOUT ANY OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE. AS SUCH,

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Supplemental Information Part VI

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THE NET EFFECT FOR MEDICARE EXPENSES AND REVENUES IN MARYLAND IS ZERO.

PART III, LINE 9B

IF IT IS DETERMINED THAT A PATIENT MAY POTENTIALLY QUALIFY FOR A CHARITABLE/FINANCIAL PROGRAM, A HOLD IS PLACED ON THE ACCOUNT TO PREVENT IT FROM BEING REPORTED AS BAD DEBT UNTIL PROGRAM APPROVALS HAVE BEEN OBTAINED. IF IT IS APPROVED, THE ACCOUNT IS DOCUMENTED AND THE NECESSARY ADJUSTMENTS ARE MADE TO CLOSE THE ACCOUNT.

NEEDS ASSESSMENT

PART VI, LINE 2

IN FY18, MEDSTAR UNION MEMORIAL HOSPITAL (MUMH) CONDUCTED A COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) IN ACCORDANCE WITH THE GUIDELINES ESTABLISHED BY THE PATIENT PROTECTION AND AFFORDABLE CARE ACT AND THE INTERNAL REVENUE SERVICE. THE HOSPITAL'S FY18 CHNA AND THREE-YEAR IMPLEMENTATION STRATEGIES WERE ENDORSED BY MUMH'S BOARD OF DIRECTORS AND APPROVED BY THE MEDSTAR HEALTH BOARD OF DIRECTORS. THE DOCUMENT BECAME AVAILABLE ON THE HOSPITAL'S WEBSITE ON JUNE 30, 2018.

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Part VI Supplemental Information

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DURING FY19, KEY REVISIONS WERE MADE ACROSS MEDSTAR HEALTH TO MORE EFFECTIVELY IMPACT THE COMMUNITIES SERVED THROUGHOUT MARYLAND AND WASHINGTON, DC. SEVERAL INTERNAL MEETINGS WERE CONVENED WITH LEADERSHIP FROM EACH MEDSTAR HEALTH HOSPITAL TO REVIEW CURRENT PRACTICES AND STRATEGIES. AS A RESULT OF THESE MEETINGS, THE APPROACH TO THE CURRENT CHNA FOR THE REMAINDER OF THE THREE-YEAR CYCLE (FY19-FY21) WAS REVISED.

A KEY REVISION TO THE CHNA IS A GREATER FOCUS ON HOSPITAL AREA STRATEGIES
THAT ARE MOST APPROPRIATE FOR THE LOCAL COMMUNITIES SERVED. THE NUMBER OF
STRATEGIES EACH HOSPITAL IS ACCOUNTABLE FOR EXECUTING WAS REDUCED TO
ENCOURAGE MORE MEANINGFUL REACH WITHIN KEY AREAS CONTRASTED WITH BROADER
REACH WITH REDUCED IMPACT.

USING THE STANDARD CATEGORIES, HEALTH AND WELLNESS, ACCESS TO CARE AND SOCIAL DETERMINANTS OF HEALTH TO DETERMINE WHAT TO PRIORITIZE FOR THE CHNA IRS REQUIREMENTS, EACH HOSPITAL AGREED TO SELECT TWO TO THREE STRATEGIES AS PRIORITIES THAT HAVE SIZE AND SCALE IMPACT AND MEASURABLE

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Supplemental Information Part VI

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OUTCOMES. ALL OTHER PROGRAMMING WAS INTEGRATED AS PART OF THE HOSPITAL'S OVERALL COMMUNITY HEALTH PORTFOLIO. THESE ADDITIONAL PROGRAMS WERE CAPTURED IN THE INVENTORY FOR THE WHOLE PICTURE OF CONTRIBUTING TO THE HEALTH OF THE COMMUNITIES SERVED AS WELL AS SORTED FOR WHAT COUNTS AS COMMUNITY BENEFIT FOR REGULATORY REPORTING.

THE HOSPITAL'S COMMUNITY BENEFIT SERVICE AREA (CBSA) REMAINS THE SAME, BASED ON THE ADVISORY TASK FORCE (ATF) RECOMMENDATION. THE HOSPITAL IDENTIFIED NORTH CENTRAL BALTIMORE CITY AS ITS CBSA, WHICH INCLUDES ALL RESIDENTS LIVING IN ZIP CODES 21211, 21213 AND 21218. THE HOSPITAL SELECTED THIS GEOGRAPHIC AREA BASED ON HOSPITAL UTILIZATION DATA AND SECONDARY PUBLIC HEALTH DATA AS WELL AS ITS PROXIMITY TO THE HOSPITAL. THE ATF INCLUDED A DIVERSE GROUP OF INDIVIDUALS, INCLUDING HOSPITAL LEADERS, GRASSROOTS ACTIVISTS, COMMUNITY RESIDENTS, FAITH-BASED LEADERS, HOSPITAL REPRESENTATIVES, PUBLIC HEALTH LEADERS AND OTHER STAKEHOLDER ORGANIZATIONS, SUCH AS REPRESENTATIVES FROM LOCAL HEALTH DEPARTMENTS.

MUMH'S HEALTH PRIORITIES FOR THE CBSA INCLUDE HEALTH AND WELLNESS

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Part VI Supplemental Information

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(CHRONIC DISEASE PREVENTION AND MANAGEMENT, BEHAVIORAL HEALTH) AND SOCIAL DETERMINANTS OF HEALTH (SOCIAL NEEDS SCREENINGS, BALTIMORE JOBS).

AS A PROUD MEMBER OF MEDSTAR HEALTH, REPRESENTATIVES FROM MUMH ROUTINELY PARTICIPATE IN THE MEDSTAR HEALTH COMMUNITY HEALTH WORKGROUP. THE WORKGROUP IS COMPRISED OF COMMUNITY HEALTH PROFESSIONALS WHO REPRESENT ALL TEN MEDSTAR HOSPITALS. THE TEAM ANALYZES LOCAL AND REGIONAL COMMUNITY HEALTH DATA, ESTABLISHES SYSTEM-WIDE COMMUNITY HEALTH PROGRAMMING PERFORMANCE AND EVALUATION MEASURES AND SHARES BEST PRACTICES.

PATIENT EDUCATION OF ELIGIBILITY FOR ASSISTANCE

PART VI, LINE 3

AS ONE OF THE REGION'S LEADING NOT-FOR-PROFIT HEALTHCARE SYSTEMS, MEDSTAR HEALTH IS COMMITTED TO ENSURING THAT UNINSURED PATIENTS AND UNDERINSURED PATIENTS MEETING MEDICAL HARDSHIP CRITERIA WITHIN THE COMMUNITIES WE SERVE WHO LACK FINANCIAL RESOURCES HAVE ACCESS TO EMERGENCY AND MEDICALLY NECESSARY HOSPITAL SERVICES. MEDSTAR HEALTH AND ITS HEALTHCARE FACILITIES WILL:

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Supplemental Information Part VI

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- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.
- TREAT ALL PATIENTS EQUITABLY, WITH DIGNITY, RESPECT, AND COMPASSION;
- SERVE THE EMERGENCY HEALTH CARE NEEDS OF EVERYONE WHO PRESENTS TO OUR FACILITIES REGARDLESS OF A PATIENT'S ABILITY TO PAY FOR CARE;
- ASSIST THOSE PATIENTS WHO ARE ADMITTED THROUGH OUR ADMISSION PROCESS FOR NON-URGENT, MEDICALLY NECESSARY CARE WHO CANNOT PAY FOR THE CARE THEY RECEIVE;
- . BALANCE NEEDED FINANCIAL ASSISTANCE FOR SOME PATIENTS WITH BROADER FISCAL RESPONSIBILITIES IN ORDER TO KEEP ITS HOSPITALS' DOORS OPEN FOR ALL WHO MAY NEED CARE IN THE COMMUNITY.

IN MEETING ITS COMMITMENTS, MEDSTAR HEALTH'S FACILITIES WILL WORK WITH THEIR UNINSURED PATIENTS SEEKING EMERGENCY AND MEDICALLY NECESSARY CARE TO GAIN AN UNDERSTANDING OF EACH PATIENT'S FINANCIAL RESOURCES. BASED ON THIS INFORMATION AND ELIGIBILITY DETERMINATION, MEDSTAR HEALTH FACILITIES WILL PROVIDE FINANCIAL ASSISTANCE TO UNINSURED PATIENTS WHO RESIDE WITHIN THE COMMUNITIES WE SERVE IN ONE OR MORE OF THE FOLLOWING WAYS:

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- . ASSIST WITH ENROLLMENT IN PUBLICLY-FUNDED ENTITLEMENT PROGRAMS (E.G.,

MEDICAID);

. REFER PATIENTS TO STATE OR FEDERAL INSURANCE EXCHANGE NAVIGATOR

RESOURCES;

ASSIST WITH CONSIDERATION OF FUNDING THAT MAY BE AVAILABLE FROM OTHER

CHARITABLE ORGANIZATIONS;

. PROVIDE FINANCIAL ASSISTANCE ACCORDING TO APPLICABLE POLICY

GUIDELINES;

PROVIDE FINANCIAL ASSISTANCE FOR PAYMENT OF FACILITY CHARGES USING A

SLIDING-SCALE BASED ON THE PATIENT'S HOUSEHOLD INCOME AND FINANCIAL

RESOURCES;

. OFFER PERIODIC PAYMENT PLANS TO ASSIST PATIENTS WITH FINANCING THEIR

HEALTHCARE SERVICES.

EACH FACILITY PUBLICIZES THE MEDSTAR FINANCIAL ASSISTANCE POLICY BY:

.PROVIDING ACCESS TO THE MEDSTAR FINANCIAL ASSISTANCE POLICY, FINANCIAL

ASSISTANCE APPLICATIONS, AND MEDSTAR PATIENT INFORMATION SHEET ON ALL

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HOSPITAL WEBSITES AND PATIENT PORTALS;

. PROVIDING HARD COPIES OF THE MEDSTAR FINANCIAL ASSISTANCE POLICY,

MEDSTAR UNIFORM FINANCIAL ASSISTANCE APPLICATION, AND MEDSTAR PATIENT

INFORMATION SHEET TO PATIENTS UPON REQUEST;

. PROVIDING NOTIFICATION AND INFORMATION ABOUT THE MEDSTAR FINANCIAL

ASSISTANCE POLICY BY OFFERING COPIES AS PART OF ALL REGISTRATION OR

DISCHARGES PROCESSES, AND ANSWERING QUESTIONS ON HOW TO APPLY FOR

ASSISTANCE;

- . PROVIDING WRITTEN NOTICES ON BILLING STATEMENTS;
- . DISPLAYING MEDSTAR FINANCIAL ASSISTANCE POLICY INFORMATION AT ALL

HOSPITAL REGISTRATION POINTS;

. TRANSLATING THE MEDSTAR FINANCIAL ASSISTANCE POLICY, MEDSTAR UNIFORM

FINANCIAL ASSISTANCE APPLICATION, AND THE MEDSTAR PATIENT INFORMATION

SHEET INTO PRIMARY LANGUAGES OF ALL SIGNIFICANT POPULATIONS WITH LIMITED

ENGLISH PROFICIENCY.

MEDSTAR HEALTH PROVIDES A FINANCIAL ASSISTANCE PROBABLE AND LIKELY

ELIGIBILITY DETERMINATION TO THE PATIENT WITHIN TWO BUSINESS DAYS FROM

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- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

RECEIPT OF THE INITIAL FINANCIAL ASSISTANCE APPLICATION. FINAL ELIGIBILITY DETERMINATIONS ARE MADE AND COMMUNICATED TO THE PATIENT BASED ON RECEIPT AND REVIEW OF A COMPLETED APPLICATION.

MEDSTAR HEALTH BELIEVES THAT ITS PATIENTS HAVE PERSONAL RESPONSIBILITIES
RELATED TO THE FINANCIAL ASPECTS OF THEIR HEALTHCARE NEEDS. FINANCIAL
ASSISTANCE AND PERIODIC PAYMENT PLANS AVAILABLE UNDER THIS POLICY WILL
NOT BE AVAILABLE TO THOSE PATIENTS WHO FAIL TO FULFILL THEIR
RESPONSIBILITIES. FOR PURPOSES OF THIS POLICY, PATIENT RESPONSIBILITIES
INCLUDE:

- . COMPLYING WITH PROVIDING THE NECESSARY FINANCIAL DISCLOSURE FORMS TO

 EVALUATE THEIR ELIGIBILITY FOR PUBLICLY-FUNDED HEALTHCARE PROGRAMS,

 CHARITY CARE PROGRAMS, AND OTHER FORMS OF FINANCIAL ASSISTANCE (THESE

 DISCLOSURE FORMS MUST BE COMPLETED ACCURATELY, TRUTHFULLY, AND TIMELY TO

 ALLOW MEDSTAR HEALTH'S FACILITIES TO PROPERLY COUNSEL PATIENTS CONCERNING

 THE AVAILABILITY OF FINANCIAL ASSISTANCE);
- . WORKING WITH THE FACILITY'S PATIENT ADVOCATES AND PATIENT FINANCIAL

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
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- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

SERVICES STAFF TO ENSURE THERE IS A COMPLETE UNDERSTANDING OF THE PATIENT'S FINANCIAL SITUATION AND CONSTRAINTS;

- . MAKING APPLICABLE PAYMENTS FOR SERVICES IN A TIMELY FASHION, INCLUDING ANY PAYMENTS MADE PURSUANT TO DEFERRED AND PERIODIC PAYMENT SCHEDULES;
- . PROVIDING UPDATED FINANCIAL INFORMATION TO THE FACILITY'S PATIENT ADVOCATES OR CUSTOMER SERVICE REPRESENTATIVES ON A TIMELY BASIS AS THE PATIENT'S FINANCIAL CIRCUMSTANCES MAY CHANGE.
- . IT IS THE RESPONSIBILITY OF THE PATIENT TO INFORM THE MEDSTAR HOSPITAL OF THEIR EXISTING ELIGIBILITY UNDER A MEDICAL HARDSHIP DURING THE 12-MONTH PERIOD.
- . IN THE EVENT A PATIENT FAILS TO MEET THESE RESPONSIBILITIES, MEDSTAR RESERVES THE RIGHT TO PURSUE ADDITIONAL BILLING AND COLLECTION EFFORTS.

 IN THE EVENT OF NON-PAYMENT BILLING, AND COLLECTION EFFORTS ARE DEFINED

 IN THE MEDSTAR BILLING AND COLLECTION POLICY. A FREE COPY IS AVAILABLE ON ALL HOSPITAL WEBSITES AND PATIENT PORTALS OR BY CALLING CUSTOMER SERVICE AT 1-800-280-9006.

UNINSURED PATIENTS OF MEDSTAR HEALTH'S FACILITIES MAY BE ELIGIBLE FOR

Page **10** Schedule H (Form 990) 2018

Supplemental Information Part VI

Provide the following information.

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FULL FINANCIAL ASSISTANCE OR PARTIAL SLIDING-SCALE FINANCIAL ASSISTANCE UNDER THIS POLICY. THE PATIENT ADVOCATE AND PATIENT FINANCIAL SERVICES STAFF WILL DETERMINE ELIGIBILITY FOR FULL FINANCIAL ASSISTANCE AND PARTIAL SLIDING-SCALE FINANCIAL ASSISTANCE BASED ON REVIEW OF INCOME FOR THE PATIENT AND THEIR FAMILY (HOUSEHOLD), OTHER FINANCIAL RESOURCES AVAILABLE TO THE PATIENT'S FAMILY, FAMILY SIZE, AND THE EXTENT OF THE MEDICAL COSTS TO BE INCURRED BY THE PATIENT.

COMMUNITY INFORMATION

PART VI, LINE 4

GEOGRAPHIC:

MUMH'S CBSA INCLUDES RESIDENTS IN THE ZIP CODES OF 21211, 21213 AND 21218.

21211 INCLUDES THE NEIGHBORHOODS OF MEDFIELD, HAMPDEN, WOODBERRY AND REMINGTON, ALL FOUR LOCATED IN THE NORTHWEST SECTION OF BALTIMORE CITY. HAMPDEN WAS ORIGINALLY SETTLED AS A RESIDENTIAL COMMUNITY FOR WORKERS AT THE MILLS THAT HAD SPRUNG UP ALONG THE JONES FALLS. MANY OF THE WORKERS

Schedule H (Form 990) 2018

JSA

Part VI Supplemental Information

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CAME FROM KENTUCKY, WEST VIRGINIA, AND WESTERN PENNSYLVANIA, DUE TO THE ABUNDANCE OF JOBS THE MILLS PROVIDED. THIS INFLUX CEMENTED THE IMAGE OF THE NEIGHBORHOOD FOR THE DECADES THAT FOLLOWED AS WORKING-CLASS.

21213 IS THE BELAIR EDISON NEIGHBORHOOD, LOCATED ALONG HARFORD AND BEL AIR ROADS, ABOVE SINCLAIR LANE, BOUNDED ON ITS EASTERN AND NORTHERN SIDE BY HERRING RUN PARK. IT IS A PREDOMINANTLY RESIDENTIAL NEIGHBORHOOD WITH HOUSES THAT RANGE FROM LOWER INCOME TO MIDDLE CLASS.

WAVERLY, WITHIN 21218, IS A NEIGHBORHOOD IN THE NORTH CENTRAL AREA OF BALTIMORE CITY LOCATED TO THE NORTH OF THE ADJACENT SAME NEIGHBORHOOD CALLED BETTER WAVERLY AND WEST OF EDNOR GARDENS-LAKESIDE, NORTH AND EAST OF CHARLES VILLAGE.

THIS GEOGRAPHIC AREA WAS SELECTED BASED ON HOSPITAL UTILIZATION AND SECONDARY DATA, AS WELL AS ITS CLOSE PROXIMITY TO THE HOSPITAL AND OPPORTUNITIES TO BUILD ON PRE-EXISTING PROGRAMS, SERVICES AND PARTNERSHIPS.

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Supplemental Information Part VI

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DEMOGRAPHICS:

THE TOTAL POPULATION OF 21211 IS 16,859 WITH 77% OF ITS RESIDENTS WHITE. THE MEDIAN HOUSEHOLD INCOME IS 58,210, POVERTY RATE IS 10.1%, UNINSURED OVER THE AGE OF 18 IS 7%, AND SINGLE PARENT HOUSEHOLDS ARE 32.1%. ACCORDING THE 2017 BALTIMORE CITY NEIGHBORHOOD HEALTH PROFILE REPORT, THE LIFE EXPECTANCY IS 75.5, WITH HEART DISEASE AND CANCER BEING THE LEADING CAUSES OF DEATH.

THE TOTAL POPULATION OF 21213 IS 30,200 WITH 88.8% OF ITS RESIDENTS AFRICAN AMERICAN. THE MEDIAN HOUSEHOLD INCOME IS 38,906, POVERTY RATE IS 29.1%, UNINSURED OVER THE AGE OF 18 IS 13.9% AND SINGLE PARENT HOUSEHOLDS ARE 73.2%. ACCORDING THE 2017 BALTIMORE CITY NEIGHBORHOOD HEALTH PROFILE REPORT, THE LIFE EXPECTANCY IS 72, COMPARED TO THE AVERAGE OF 73.6 FOR BALTIMORE CITY, WITH HEART DISEASE AND CANCER BEING THE LEADING CAUSES OF DEATH.

THE TOTAL POPULATION OF WAVERLY LOCATED IN 21218 IS 7,796 WITH 76% OF ITS

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Supplemental Information Part VI

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RESIDENTS BEING AFRICAN AMERICAN. THE MEDIAN HOUSEHOLD INCOME IS 32,625, POVERTY RATE IS 23%, UNINSURED OVER THE AGE OF 18 IS 14%, AND SINGLE PARENT HOUSEHOLDS ARE 63%. ACCORDING THE 2017 BALTIMORE CITY NEIGHBORHOOD HEALTH PROFILE REPORT, THE LIFE EXPECTANCY IS 72, COMPARED TO THE AVERAGE OF 73.6 FOR BALTIMORE CITY, WITH HEART DISEASE AND CANCER BEING THE LEADING CAUSES OF DEATH.

PROMOTION OF COMMUNITY HEALTH

PART VI, LINE 5

AS A COMMUNITY PARTNER, MUMH ENGAGES IN SEVERAL COMMUNITY BENEFIT ACTIVITIES TO IMPROVE AND PROMOTE THE HEALTH AND WELLBEING OF THE COMMUNITY. PRIORITY AREAS OF FOCUS, AS DETERMINED BY THE 2018 CHNA, ARE HEALTH AND WELLNESS (CHRONIC DISEASE PREVENTION AND MANAGEMENT, BEHAVIORAL HEALTH) AND SOCIAL DETERMINANTS OF HEALTH.

IN FY19, MUMH ADDRESSED HEALTH AND WELLNESS BY CONDUCTING A VARIETY OF NO COST PROGRAMS IN PARTNERSHIP WITH LOCAL COMMUNITY CENTERS AND CHURCHES THAT SUPPORT HEALTHY LIFESTYLE CHANGE FOR COMMUNITY MEMBERS. PROGRAMS

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Part VI Supplemental Information

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INCLUDE COMMUNITY-BASED DIABETES PREVENTION PROGRAM, LIVING WELL CHRONIC DISEASE SELF-MANAGEMENT PROGRAM, FITNESS PROGRAMS, SMOKING CESSATION, AND INDIVIDUAL DIABETES SELF-MANAGEMENT EDUCATION. THE HOSPITAL ALSO PARTNERS CLOSELY WITH A FREE CLINIC FOR UNINSURED PATIENTS KNOWN AS SHEPHERD'S CLINIC. THE PARTNERSHIP INCLUDES THE HOSPITAL PROVIDING A NURSE EDUCATOR AND MEDICAL PROVIDER TO TREAT THE MOST VULNERABLE OF COMMUNITY RESIDENTS.

IN ADDRESSING BEHAVIORAL HEALTH, MUMH SCREENED 46,949 PATIENTS FOR

SUBSTANCE USE IN THE EMERGENCY DEPARTMENT THROUGH MEDSTAR'S SBIRT PROGRAM

(SCREENING, BRIEF INTERVENTION AND REFERRAL TO TREATMENT). PEER RECOVERY

COACHES ARE INTEGRAL TO HOSPITAL CARE TEAMS TO ASSIST WITH IMPROVING

ACCESS TO SUBSTANCE USE TREATMENT AND SOCIAL SERVICE LINKAGE AND SUPPORT

COMMUNITY EDUCATION EFFORTS.. THE OPIOID OVERDOSE SURVIVORS OUTREACH

PROGRAM (OSOP), SENDS PEER RECOVERY COACHES IN THE FIELD TO SEE RECENT

OVERDOSE SURVIVORS AND LINK THEM TO TREATMENT SERVICES, NALOXONE

TRAININGS AND PROVIDE CONSISTENT POINT OF CONTACT SHOULD SOMEONE WISH TO

ENTER CARE.

Schedule H (Form 990) 2018

Schedule H (Form 990) 2018 Page 10

Part VI Supplemental Information

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MUMH ADDRESSES SOCIAL DETERMINANTS OF HEALTH WITH THE BALTIMORE JOBS
PROGRAM. MUMH HIRES AND TRAINS COMMUNITY HEALTH ADVOCATES AND PEER
RECOVERY COACHES AS PART OF THE POPULATION HEALTH WORKFORCE DEVELOPMENT
PROGRAM. THESE POSITIONS SERVE TO EMPOWER INDIVIDUALS AND THEIR FAMILIES
INTO BETTER ECONOMIC CONDITIONS. AS PART OF THE COMMUNITY HEALTH
ADVOCATES RESPONSIBILITIES, SOCIAL NEEDS SCREENINGS AND SUPPORT LINKAGES
TO SOCIAL NEED SERVICES ARE DONE AS PART OF CARE DELIVERY AND CHRONIC
DISEASE SELF-MANAGEMENT PROGRAMMING. 657 SOCIAL NEEDS SCREENS WERE
COMPLETED IN FY19, WITH A CONFIRMED 657 CONNECTED TO SOCIAL
SERVICES/RESOURCES WITHIN THE COMMUNITY.

AFFILIATED HEALTH CARE SYSTEM

PART VI, LINE 6

AS A PROUD MEMBER OF MEDSTAR HEALTH, MUMH IS ABLE TO EXPAND ITS CAPACITY

TO MEET THE NEEDS OF THE COMMUNITY BY PARTNERING WITH OTHER MEDSTAR

HOSPITALS AND ASSOCIATED ENTITIES. MEDSTAR HEALTH RESOURCES ASSIST THE

HOSPITAL IN COMMUNITY HEALTH PLANNING TO MEET THE NEEDS OF THE UNINSURED

Schedule H (Form 990) 2018

JSA.

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Supplemental Information Part VI

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AND OTHER VULNERABLE POPULATIONS. THROUGH ITS COMMUNITY HEALTH FUNCTION, MEDSTAR HEALTH PROVIDES MUMH WITH TECHNICAL SUPPORT TO ENHANCE COMMUNITY HEALTH PROGRAMMING AND EVALUATION. MEDSTAR'S CORPORATE PHILANTHROPY DEPARTMENT IDENTIFIES AND SEEKS PUBLIC AND PRIVATE FUNDING SOURCES TO ENSURE THE AVAILABILITY OF HIGH QUALITY HEALTH SERVICES, REGARDLESS OF ABILITY TO PAY.

STATE FILING OF COMMUNITY BENEFIT REPORT

PART VI, LINE 7

THE COMMUNITY BENEFIT REPORT FOR MUMH IS FILED IN THE STATE OF MARYLAND.

Schedule H (Form 990) 2018

JSA

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

2018

OMB No. 1545-0047

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection

Schedule I (Form 990) (2018)

| Name of the organization | | | | | | | ion number | | |
|---|------------------|------------------------------------|--------------------------|---------------------------------------|---|---------------------------------------|------------------------------------|--|--|
| THE UNION MEMORIAL HOSPITAL | | | | | | 52-0591685 | | | |
| Part I General Information on Grants a | nd Assistanc | е | | | | <u>'</u> | | | |
| Does the organization maintain records to the selection criteria used to award the gra Describe in Part IV the organization's proc | nts or assistand | e? | | | | | X Yes No | | |
| Part IV, line 21, for any recipient | | - | | | | | es" on Form 990, | | |
| 1 (a) Name and address of organization or government | (b) EIN | (c) IRC section (if applicable) | (d) Amount of cash grant | (e) Amount of non- cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of noncash assistance | (h) Purpose of grant or assistance | | |
| (1) WAVERLY MAIN STREET INC. | | | | | | | | | |
| 3302-B GREENMOUNT AVE BALTIMORE, MD 21218 | 80-0562379 | 501(C)(3) | 35,000. | | | | CHARITABLE SUPPORT | | |
| _(2) | | | | | | | | | |
| (3) | | | | | | | | | |
| (4) | | | | | | | | | |
| <u>(5)</u> | | | | | | | | | |
| (6) | | | | | | | | | |
| (7) | | | | | | | | | |
| (8) | | | | | | | | | |
| (9) | | | | | | | | | |
| (10) | | | | | | | | | |
| (11) | | | | | | | | | |
| (12) | | | | | | | | | |
| 2 Enter total number of section 501(c)(3) and3 Enter total number of other organizations I | • | • | | | | | 1. | | |

JSA

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

THE UNION MEMORIAL HOSPITAL 52-0591685

Schedule I (Form 990) (2018) Page 2

Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III Part III can be duplicated if additional space is needed.

| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non-cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of non-cash assistance |
|---------------------------------|--------------------------|--------------------------|-----------------------------------|---|--|
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Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

SCHEDULE I, PART I, LINE 2

OUR GRANT MONITORING PROCEDURE BRINGS TOGETHER ALL KEY PERSONNEL INVOLVED

IN THE GRANT AT THE ONSET OF THE AWARD TO DISCUSS MANAGEMENT,

RESPONSIBILITIES, BUDGETS, AND REPORTING. THIS INITIAL MEETING IS

DOCUMENTED AND DISBURSED TO ALL INVOLVED.

THE ACTUAL GRANT MONITORING IS DONE BY THE HOSPITAL DEPARTMENT

IMPLEMENTING THE GRANT. MEDSTAR CORPORATE'S GRANTS AND PHILANTHROPY

DEPARTMENT ENSURES THAT EACH GRANT HAS A COST CENTER AND/OR GRANT ACCOUNT

SET UP BASED ON THE TERMS OF THE GRANT AWARD. MEDSTAR CORPORATE'S GRANTS

Schedule I (Form 990) (2018)

THE UNION MEMORIAL HOSPITAL 52-0591685

Schedule I (Form 990) (2018) Page 2

| Part III | Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. | |
|----------|---|--|
| | Part III can be duplicated if additional space is needed. | |

| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non-cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of non-cash assistance |
|---------------------------------|---------------------------------|--------------------------|-----------------------------------|---|--|
| 1 | | | | | |
| 2 | | | | | |
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| 4 | | | | | |
| 5 | | | | | |
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| 7 | | | | | |

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

AND PHILANTHROPY DEPARTMENT ALSO TRACKS AND REMINDS HOSPITAL DEPARTMENTS

WHEN PROGRESS REPORTS ARE DUE THROUGOUT THE LIFE OF THE GRANT.

32068H 2502 V 18-8.6F 1793311

Compensation InformationFor certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990. ► Go to www.irs.gov/Form990 for instructions and the latest information. OMB No. 1545-0047 Open to Public

Department of the Treasury Internal Revenue Service Name of the organization

THE UNION MEMORIAL HOSPITAL

Part I Questions Regarding Compensation

Inspection Employer identification number

52-0591685

| | | | Yes | No |
|----|--|----------|-----|----|
| 1a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form | | | |
| | 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. | | | |
| | First-class or charter travel Housing allowance or residence for personal use | | | |
| | Travel for companions Payments for business use of personal residence | | | |
| | Tax indemnification and gross-up payments X Health or social club dues or initiation fees | | | |
| | Discretionary spending account Personal services (such as maid, chauffeur, chef) | | | |
| | If any of the house on line 40 are cheefeed did the consciention follows a written relies according to many | | | |
| D | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to | | | |
| | explain | 1b | X | |
| 2 | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all | | | |
| | directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line | | | |
| | 1a? | 2 | X | |
| 3 | Indicate which, if any, of the following the filing organization used to establish the compensation of the | | | |
| | organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a | | | |
| | related organization to establish compensation of the CEO/Executive Director, but explain in Part III. | | | |
| | X Compensation committee X Written employment contract | | | |
| | X Independent compensation consultant X Compensation survey or study | | | |
| | X Form 990 of other organizations X Approval by the board or compensation committee | | | |
| 4 | During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing | | | |
| _ | organization or a related organization: | 4. | | X |
| a | Receive a severance payment or change-of-control payment? | 4a | | X |
| b | Participate in, or receive payment from, a supplemental nonqualified retirement plan? | 4b 4c | | X |
| C | Participate in, or receive payment from, an equity-based compensation arrangement? | 40 | | 71 |
| | if tes to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. | | | |
| | Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. | | | |
| 5 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any | | | |
| • | compensation contingent on the revenues of: | | | |
| а | The organization? | 5a | | Х |
| b | Any related organization? | 5b | | Х |
| | If "Yes" on line 5a or 5b, describe in Part III. | | | |
| 6 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any | | | |
| | compensation contingent on the net earnings of: | | | |
| а | The organization? | 6a | | Х |
| b | Any related organization? | 6b | | Х |
| | If "Yes" on line 6a or 6b, describe in Part III. | | | |
| 7 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed | | | |
| | payments not described on lines 5 and 6? If "Yes," describe in Part III. | 7 | | X |
| 8 | Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject | | | |
| | to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe | | | |
| | in Part III | 8 | | X |
| 9 | If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in | | | |
| | Regulations section 53.4958-6(c)? | 9 | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2018

THE UNION MEMORIAL HOSPITAL 52-0591685

Schedule J (Form 990) 2018

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| | | (B) Breakdown of | f W-2 and/or 1099-MIS | C compensation | (C) Retirement and | (D) Nontaxable | (E) Total of columns | (F) Compensation |
|---|------|--------------------------|-------------------------------------|-------------------------------------|-----------------------------|----------------|----------------------|--|
| (A) Name and Title | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | other deferred compensation | benefits | (B)(i)-(D) | in column (B) reported as deferred on prior Form 990 |
| PETER J. SLOANE, M.D. | (i) | 75,890. | 0. | 0. | 4,653. | 435. | 80,978. | 0. |
| 1 ^{DIRECTOR} | (ii) | 75,889. | 0. | 0. | 4,654. | 434. | 80,977. | 0. |
| MICHAEL FIOCCO, M.D. | (i) | 702,922. | 0. | 0. | 0. | 21,751. | 724,673. | 0. |
| 2 DIRECTOR | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| CHRISTOPHER D. KEARNEY, | (i) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| 3DIRECTOR | (ii) | 278,451. | 24,960. | 0. | 12,602. | 947. | 316,960. | 0. |
| FRANK EBERT, M.D. | (i) | 1,312,590. | 0. | 0. | 15,757. | 22,120. | 1,350,467. | 0. |
| 4 ^{PHYSICIAN} | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| HENRY BOUCHER, M.D. | (i) | 1,082,044. | 84,647. | 0. | 9,022. | 21,970. | 1,197,683. | 0. |
| 5 ^{PHYSICIAN} | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| ANAND MURTHI, M.D. | (i) | 1,028,051. | 144,217. | 0. | 8,250. | 1,531. | 1,182,049. | 0. |
| 6 ^{MEDICAL} DIRECTOR | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| KENNETH A. SAMET | (i) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| 7 DIRECTOR | (ii) | 1,887,489. | 5,002,733. | 20,277. | 52,149. | 35,690. | 6,998,338. | 0. |
| BRADLEY S. CHAMBERS | (i) | 309,102. | 285,625. | 0. | 10,355. | 16,437. | 621,519. | 0. |
| 8 PRESIDENT/DIRECTOR | (ii) | 309,102. | 285,625. | 0. | 10,355. | 16,437. | 621,519. | 0. |
| JOSEPH SMITH | (i) | 0. | 0. | 147,864. | 0. | 0. | 147,864. | 0. |
| 9 ^{FORMER OFFICER} | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| STUART BELL | (i) | 247,441. | 155,069. | 0. | 4,125. | 9,970. | 416,605. | 0. |
| 10 VP, MEDICAL AFFAIRS | (ii) | 247,440. | 155,070. | 0. | 4,125. | 9,969. | 416,604. | 0. |
| DEANA STOUT | (i) | 151,774. | 70,875. | 8,488. | 13,061. | 10,896. | 255,094. | 0. |
| 11 ^{CHIEF} FINANCIAL OFFICER | (ii) | 151,774. | 70,875. | 8,488. | 13,061. | 10,896. | 255,094. | 0. |
| JOHN WANG | (i) | 1,082,424. | 71,250. | 0. | 8,250. | 22,049. | 1,183,973. | 0. |
| 12 ^{CHIEF} OF CARDIAC CATH LAB | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| RICHARD LEVINE | (i) | 959,483. | 184,917. | 0. | 8,250. | 21,438. | 1,174,088. | 0. |
| 13 ^{PHYSICIAN} | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| GEORGE D. BITTAR | (i) | 242,116. | 84,482. | 0. | 4,125. | 8,596. | 339,319. | 0. |
| 14 ^{DIRECTOR} | (ii) | 242,116. | 84,481. | 0. | 4,125. | 8,596. | 339,318. | 0. |
| ZEENA DORAI, M.D. | (i) | 809,337. | 380,175. | 38,253. | 8,250. | 9,431. | 1,245,446. | 0. |
| 15 ^{DIRECTOR} | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| ESKANDAR ALEX YAZAJI | (i) | 294,817. | 11,300. | 0. | 8,250. | 21,033. | 335,400. | 0. |
| 16 ^{DIRECTOR} | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |

Schedule J (Form 990) 2018

THE UNION MEMORIAL HOSPITAL 52-0591685

Schedule J (Form 990) 2018 Page 2

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| | | (B) Breakdown o | f W-2 and/or 1099-MI | SC compensation | (C) Retirement and | (D) Nontaxable | (E) Total of columns | (F) Compensation |
|--------------------|------|-----------------------|-------------------------------------|---|-----------------------------|----------------|----------------------|--|
| (A) Name and Title | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | other deferred compensation | benefits | (B)(i)-(D) | in column (B) reported as deferred on prior Form 990 |
| NEIL MACDONALD | (i) | 153,431. | 41,418. | 0. | 19,247. | 9,537. | 223,633. | 0. |
| 1 VP OPERATIONS | (ii) | 153,431. | 41,418. | 0. | 19,246. | 9,538. | 223,633. | 0. |
| | (i) | | | | | | | |
| 2 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 3 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 4 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 5 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 6 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 7 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 8 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 9 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 10 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 11 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 12 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 13 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 14 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 15 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 16 | (ii) | | | | | | | |

THE UNION MEMORIAL HOSPITAL 52-0591685

Schedule J (Form 990) 2018

Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SOCIAL CLUB DUES

SCHEDULE J, PART I, LINE 1

THE ORGANIZATION PAID BUSINESS CLUB DUES FOR ONE OF ITS OFFICERS DURING THIS YEAR. PARTICIPATION IN THESE ACTIVITIES BY THE OFFICER WAS FOR BUSINESS PURPOSES, AND HELPED THE ORGANIZATION FURTHER ITS EXEMPT PURPOSES.

SUPPLEMENTAL RETIREMENT PLAN

SCHEDULE J, PART III

MR. SAMET'S COMPENSATION IN PART II, COLUMN (B) INCLUDES \$1,950,307

REPRESENTING BENEFITS RECEIVED FROM EXECUTIVE RETIREMENT PLANS THAT ARE

COMPRISED OF TARGET BENEFITS DETERMINED ANNUALLY BASED ON COMPENSATION

AND YEARS OF SERVICE AND LONG-TERM RETENTION ARRANGEMENTS.

BRADLEY CHAMBERS' COMPENSATION IS FOR SERVICES PROVIDED AS PRESIDENT TO
BOTH MEDSTAR GOOD SAMARITAN HOSPITAL AND MEDSTAR UNION MEMORIAL
HOSPITAL.

DEANA STOUT'S COMPENSATION IS FOR SERVICES PROVIDED AS CFO TO BOTH

Schedule J (Form 990) 2018

JSA 8E1505 1.000 THE UNION MEMORIAL HOSPITAL 52-0591685

Schedule J (Form 990) 2018 Page 3

Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

MEDSTAR GOOD SAMARITAN HOSPITAL AND MEDSTAR UNION MEMORIAL HOSPITAL.

Schedule J (Form 990) 2018

JSA 8E1505 1.000

SCHEDULE L

Transactions With Interested Persons

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

Attach to Form 990 or Form 990-EZ.

▶Go to www.irs.gov/Form990 for instructions and the latest information.

Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only).

OMB No. 1545-0047

2018

Open To Public Inspection

Name of the organization
THE UNION MEMORIAL HOSPITAL

Employer identification number 52-0591685

| | Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b. | | | | | | | | |
|-----|--|--|--------------------------------|---------|----------|--|--|--|--|
| 4 | (a) Name of disqualified person | (b) Relationship between disqualified person and | (c) Description of transaction | (d) Cor | rrected? | | | | |
| | (a) Name of disqualified person | organization | (c) Description of transaction | Yes | No | | | | |
| (1) | | | | | | | | | |
| (2) | | | | | | | | | |
| (3) | | | | | | | | | |
| (4) | | | | | | | | | |
| (5) | | | | | | | | | |
| (6) | | | | | | | | | |
| 2 | Enter the amount of tax incurred by | the organization managers or disqualified | persons during the year | | | | | | |
| | under section 4958 | | ▶ \$ | | | | | | |
| 3 | | e 2, above, reimbursed by the organization. | | | | | | | |
| | • | , , | | | | | | | |

Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22.

| (a) Name of interested person | (b) Relationship with organization | (c) Purpose of loan | fron | an to or n the zation? | (e) Original principal amount | (f) Balance due | (g) In o | lefault? | (h) Ap by bo comm | ard or | (i) W agreer | |
|-------------------------------|------------------------------------|------------------------|------|------------------------------|--------------------------------------|-----------------|-----------------|----------|-------------------------|--------|-----------------|----|
| | | | То | From | | | Yes | No | Yes | No | Yes | No |
| (1) | | | | | | | | | | | | |
| (2) | | | | | | | | | | | | |
| (3) | | | | | | | | | | | | |
| (4) | | | | | | | | | | | | |
| (5) | | | | | | | | | | | | |
| (6) | | | | | | | | | | | | |
| (7) | | | | | | | | | | | | |
| (8) | | | | | | | | | | | | |
| (9) | | | | | | | | | | | | |
| (10) | | | | | | | | | | | | |
| Total | | | | | | \$ | | | | | | |

Part III Grants or Assistance Benefiting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of assistance | (d) Type of assistance | (e) Purpose of assistance |
|-------------------------------|--|--------------------------|------------------------|---------------------------|
| (1) | | | | |
| (2) | | | | |
| (3) | | | | |
| (4) | | | | |
| (5) | | | | |
| (6) | | | | |
| (7) | | | | |
| (8) | | | | |
| (9) | | | | |
| (10) | | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2018

Schedule L (Form 990 or 990-EZ) 2018

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

| | (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of transaction | (d) Description of transaction | organi | aring of zation's nues? |
|------|------------------------------------|---|---------------------------|--------------------------------|--------|-------------------------------|
| | | | | | Yes | No |
| (1) | WHITING-TURNER CONTRACTING COMPANY | SEE PART V | 6,281,295. | CONSTRUCTION | | Х |
| (2) | ACME PAPER & SUPPLY CO. | SEE PART V | 605,313. | PACKAGING SUPPLIES VENDOR | | Х |
| (3) | BIOVENTUS | SEE PART V | 106,765. | ORTHOBIOLOGIC SERVICES | | Х |
| (4) | SUBSTANTIAL CONTRIBUTOR | SEE PART V | 355,982. | EMPLOYMENT SERVICES | | Х |
| (5) | | | | | | |
| (6) | | | | | | |
| (7) | | | | | | |
| (8) | | | | | | |
| (9) | | | | | | |
| (10) | | | | | | |

Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions).

BUSINESS TRANSACTION INVOLVING INTERESTED PERSONS

SCHEDULE L, PART IV

THE FOLLOWING IS A SUBSTANTIAL CONTRIBUTOR (IN EXCESS OF \$5,000) THAT ALSO PROVIDED SERVICES TO MEDSTAR UNION MEMORIAL HOSPITAL VALUED IN EXCESS OF \$100,000: WHITING-TURNER CONTRACTING COMPANY, ACME PAPER & SUPPLY CO., BIOVENTUS, AND A SUBSTANTIAL CONTRIBUTOR WHO IS ALSO AN EMPLOYEE WHO WAS COMPENSATED IN EXCESS OF \$100K. PER MEDSTAR'S CONFLICT OF INTEREST POLICY, THESE TRANSACTIONS ARE AT ARMS-LENGTH FOR FAIR MARKET VALUE.

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2018

Open to Public Inspection

Department of the Treasury Internal Revenue Service

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

gov/form990. Inspection

Name of the organization
THE UNION MEMORIAL HOSPITAL

52-0591685

ORGANIZATION MEMBERS

PART VI, LINE 6

THE ORGANIZATION IS AN AFFILIATE AND SUBSIDIARY OF MEDSTAR HEALTH, INC.

MEDSTAR HEALTH, INC., OR ONE OF ITS AFFILIATES AND SUBSIDIARIES, IS THE
SOLE MEMBER OF THE ORGANIZATION.

DESCRIPTION OF MEMBERS

PART VI, LINE 7A

AS AN AFFILIATE AND SUBSIDIARY OF MEDSTAR HEALTH, INC, THE ORGANIZATION MAY RECOMMEND PERSON(S) FOR MEMBERSHIP ON THE ORGANIZATION'S GOVERNING BODY. ANY SUCH RECOMMENDATION BY THE ORGANIZATION IS SUBJECT TO APPROVAL BY THE GOVERNANCE COMMITTEE OF THE BOARD OF DIRECTORS OF MEDSTAR HEALTH, INC. THE BOARD OF MEDSTAR HEALTH, INC. HAS DELEGATED CERTAIN APPROVAL AUTHORITY TO THE GOVERNANCE COMMITTEE AND THE PRESIDENT & CEO OF MEDSTAR HEALTH, INC.

DECISIONS OF GOVERNING BODY

PART VII, LINE 7B

AS AN AFFILIATE AND SUBSIDIARY OF MEDSTAR HEALTH, INC., THE BYLAWS OF THE ORGANIZATION ARE SUBJECT TO CERTAIN RESERVED POWERS, WHICH PROVIDE THAT THE SOLE MEMBER OF THE ORGANIZATION MUST APPROVE CERTAIN DECISIONS, INCLUDING BUT NOT LIMITED TO MATTERS CONCERNING THE SALE OR PURCHASE OF REAL OR PERSONAL PROPERTY, CAPITAL BUDGETS, STRATEGIC PLANNING, INVESTMENTS, AND CORPORATE GOVERNANCE.

Name of the organization

THE UNION MEMORIAL HOSPITAL

52-0591685

PROCESS FOR REVIEWING FORM 990

PART VI, LINE 11B

THE PROCESS FOR REVIEWING THE FORM 990 INCLUDED EDUCATION AND

TRANSPARENCY. SENIOR FINANCIAL EXECUTIVES, WORKING WITH INDEPENDENT

OUTSIDE EXPERTS, THOROUGHLY REVIEWED FORM 990 AND ACCOMPANYING

INSTRUCTIONS. IN ADDITION, SENIOR EXECUTIVES REVIEWED THE RELEVANT

SECTIONS OF THE FORM 990 WITH THE FOLLOWING COMMITTEES OF THE

ORGANIZATION'S GOVERNING BODY: FINANCE, AUDIT, GOVERNANCE, STRATEGIC

PLANNING, AND EXECUTIVE COMPENSATION. FOLLOWING THESE MEETINGS, THE

GOVERNING BODY WAS PROVIDED A COPY OF THE FORM 990 IN ITS FINAL FORM AND

GIVEN AN OPPORTUNITY TO PROVIDE ANY INPUT OR COMMENTS RELATING TO THE

FORM 990 PRIOR TO ITS FILING.

CONFLICT OF INTEREST POLICY

PART VI, LINE 12C

APPOINTMENT OF BOARDS OF DIRECTORS MEDSTAR HEALTH (AND ITS SUBSIDIARIES)
REQUIRE ALL NOMINATED DIRECTORS, PRIOR TO THEIR APPOINTMENT OR ELECTION,
TO DISCLOSE THE EXISTENCE OF (OR POTENTIAL EXISTENCE OF) ANY TRANSACTION
WITH MEDSTAR THAT WOULD RESULT IN A CONFLICT OF INTEREST. SUCH
DISCLOSURES (IF ANY) ARE REVIEWED BY THE GOVERNANCE COMMITTEE OF THE
MEDSTAR HEALTH BOARD OF DIRECTORS WHICH DETERMINES HOW THE MATTER SHOULD
BE RESOLVED.

ANNUAL DISCLOSURES - ALL OFFICERS, DIRECTORS, AND SENIOR MANAGERS ALL OFFICERS, DIRECTORS AND SENIOR MANAGERS ARE REQUIRED, NOT LESS THAN ANNUALLY, TO COMPLETE A SURVEY OF QUESTIONS CONCERNING ANY TRANSACTIONS

Name of the organization
THE UNION MEMORIAL HOSPITAL

Employer identification number 52-0591685

OR RELATIONSHIPS WHICH WOULD OR COULD REPRESENT A CONFLICT OF INTEREST.

SUCH DISCLOSURES (IF ANY) ARE REVIEWED BY THE GOVERNANCE COMMITTEE OF THE MEDSTAR HEALTH BOARD OF DIRECTORS WHICH DETERMINES HOW THE MATTER SHOULD BE RESOLVED.

EXECUTIVE COMPENSATION PROCESS

PART VI, LINE 15

THE EXECUTIVE COMPENSATION COMMITTEE OF THE BOARD OF DIRECTORS OF MEDSTAR HEALTH, INC. (THE "COMMITTEE") HAS OVERSIGHT OVER THE EXECUTIVE COMPENSATION PROGRAM (THE "PROGRAM") OF MEDSTAR HEALTH, INC. AND ITS AFFILIATES. TOTAL COMPENSATION FOR THE TOP MANAGEMENT OFFICIALS, OFFICERS AND KEY EMPLOYEES OF MEDSTAR HEALTH, INC. AND ITS AFFILIATES ARE REVIEWED AND APPROVED BY THE COMMITTEE WITH ASSISTANCE AND GUIDANCE FROM AN INDEPENDENT THIRD PARTY ADVISOR. THE MEMBERS OF THE COMMITTEE ARE INDEPENDENT FROM ALL OF THE PARTICIPANTS IN THE PROGRAM.

THE MAIN OBJECTIVE OF THE PROGRAM IS TO PROVIDE MARKET COMPETITIVE TOTAL COMPENSATION THAT IS INTERNALLY EQUITABLE AND HAS A STRONG PAY-FOR-PERFORMANCE LINKAGE. PERFORMANCE IS EVALUATED AT THE SYSTEM, OPERATING UNIT, AND INDIVIDUAL LEVELS. THE OVERALL TOTAL COMPENSATION PHILOSOPHY IS MANAGED AT THE 75TH PERCENTILE OF THE COMPETITIVE MARKET FOR COMPARABLE SIZE (NET REVENUE) AND TYPE ("TAX-EXEMPT HEALTHCARE ORGANIZATIONS"). WHERE APPROPRIATE, ADDITIONAL INDUSTRY DATA IS CONSIDERED (GENERAL BUSINESS AND/OR TAXABLE HEALTHCARE) FOR SELECTED POSITIONS THAT CAN BE RECRUITED FROM OR POTENTIALLY LOST TO THESE INDUSTRIES (E.G., INFORMATION TECHNOLOGY, FINANCE, ETC.).

THE COMMITTEE HAS ENGAGED ERNST & YOUNG LLP ("E&Y") TO SERVE AS AN ADVISOR ON THE REASONABLENESS AND COMPETITIVENESS OF THE PROGRAM. IN DETERMINING REASONABLENESS AND COMPETITIVENESS, E&Y REVIEWS MARKET PRACTICES AND TRENDS, AND MAKES RECOMMENDATIONS RELATED TO THE PROGRAM. E&Y UTILIZES INFORMATION FROM CUSTOM SURVEYS, NATIONAL COMPENSATION SURVEYS, PROPRIETARY DATABASES, AND CLIENT EXPERIENCES TO DETERMINE ITS FINAL RECOMMENDATIONS. E&Y PRESENTS THEIR FINDINGS AND RECOMMENDATIONS TO THE COMMITTEE. THE COMMITTEE MAKES THE FINAL DECISIONS ON ALL OF THE COMPENSATION DETERMINATIONS OF THE PROGRAM. ALL DECISIONS MADE BY THE COMMITTEE ARE CONTEMPORANEOUSLY DOCUMENTED.

FINANCIAL STATEMENTS AVAILABILITY

PART VI, LINE 19

MEDSTAR HEALTH POSTS ITS ANNUAL FINANCIAL AUDIT AND QUARTERLY FINANCIAL REPORTS TO THE ELECTRONIC MUNICIPAL MARKET ACCESS (EMMA) SYSTEM. THE ORGANIZATION ALSO E-MAILS ITS ANNUAL AND QUARTERLY DISCLOSURES TO HOLDERS OF THE COMPANY'S PUBLICLY TRADED DEBT. THE COMPANY'S GOVERNANCE DOCUMENTS AND CONFLICTS OF INTEREST POLICIES ARE AVAILABLE UPON REQUEST THROUGH ITS CORPORATE (OR AS APPLICABLE ENTITY) PUBLIC INFORMATION OFFICES.

FINANCIAL STATEMENTS AND REPORTING

PART XII, LINE 2C

THE UNION MEMORIAL HOSPITAL IS PART OF THE MEDSTAR HEALTH, INC. AUDIT AND SUBJECT TO OVERSIGHT BY THE AUDIT COMMITTEE OF THE MEDSTAR BOARD.

Schedule O (Form 990 or 990-EZ) 2018 Page 2

Name of the organization

THE UNION MEMORIAL HOSPITAL

52-0591685

OTHER CHANGES IN NET ASSETS

PART XI, LINE 9

EQUITY TRANSFERS - NET ASSETS..... \$23,299,848

ACCUMULATED NET ASSETS.....\$(19,200)

TOTAL.....\$ 23,280,648

ATTACHMENT 1

FORM 990, PART III, LINE 1 - ORGANIZATION'S MISSION

AS A PROUD MEMBER OF MEDSTAR HEALTH, MEDSTAR UNION MEMORIAL
HOSPITAL'S (MEDSTAR UNION MEMORIAL) MISSION IS TO BE A COMPREHENSIVE
HOSPITAL WITH REGIONAL SPECIALTY SERVICES OF DISTINCTION AND QUALITY
COMMUNITY SERVICES, ALL ENHANCED BY CLINICAL EDUCATION AND RESEARCH.
MEDSTAR UNION MEMORIAL IS AN ACUTE CARE HOSPITAL LOCATED IN THE
NORTH-CENTRAL SECTION OF BALTIMORE CITY, MARYLAND. IN FISCAL YEAR
2019, MEDSTAR UNION MEMORIAL HAD APPROXIMATELY 10,726 INPATIENT
ADMISSIONS AND APPROXIMATELY 298,210 OUTPATIENT VISITS INCLUDING
51,743 EMERGENCY VISITS.

ATTACHMENT 2

FORM 990, PART III - PROGRAM SERVICE, LINE 4A

MEDSTAR UNION MEMORIAL'S LARGEST PROGRAM IS ACCESS TO AND THE
PROVISION OF ACUTE HOSPITAL SERVICES TO THE COMMUNITIES OF
NORTHERN BALTIMORE CITY, MARYLAND AND THE SURROUNDING AREAS. IN
ADDITION TO THE PROGRAM SERVICE EXPENSES LISTED ABOVE, MEDSTAR
UNION MEMORIAL INCURRED \$81.2M OF MANAGEMENT AND GENERAL EXPENSES
IN PROVIDING SERVICES TO ITS COMMUNITIES. MEDSTAR UNION MEMORIAL

32068H 2502

Name of the organization
THE UNION MEMORIAL HOSPITAL

Employer identification number 52-0591685

ATTACHMENT 2 (CONT'D)

IS A CARDIAC REGIONAL TREATMENT CENTER AND IS ALIGNED WITH THE CLEVELAND CLINIC THROUGH MEDSTAR HEART & VASCULAR INSTITUTE TO SHARE BEST PRACTICES AND IMPROVE CARE FOR HEART PATIENTS. MEDSTAR UNION MEMORIAL'S CURTIS NATIONAL HAND CENTER IS DESIGNATED AS THE HAND AND UPPER EXTREMITY TRAUMA CENTER FOR THE STATE OF MARYLAND BY THE MARYLAND INSTITUTE OF EMERGENCY MEDICAL SYSTEMS - THE ONLY SUCH CENTER IN THE U.S. TO EARN THIS DISTINCTION. MEDSTAR UNION MEMORIAL HAS ONE OF THE MOST COMPREHENSIVE ORTHOPAEDIC AND SPORTS MEDICINE PROGRAMS IN THE REGION. ITS PROGRAM IS JOINT COMMISSION (TJC) CERTIFIED IN HIP AND KNEE REPLACEMENT SURGERY AND WAS THE FIRST PROGRAM IN THE REGION TO BE TJC CERTIFIED IN SHOULDER REPLACEMENT SURGERY, SPINE SURGERY AND PALLIATIVE CARE. MEDSTAR UNION MEMORIAL RECEIVED HEALTHGRADES 2019 AMERICA'S 100 BEST HOSPITALS FOR ORTHOPEDIC SURGERY AWARD FOR SUPERIOR CLINICAL OUTCOMES IN BACK AND NECK SURGERY, SPINAL FUSION, HIP FRACTURE TREATMENT, HIP REPLACEMENT, AND TOTAL KNEE REPLACEMENT AND THE 2019 AMERICA'S 100 BEST HOSPITALS FOR SPINE SURGERY AWARD FOR SUPERIOR CLINICAL OUTCOMES IN BACK AND NECK SURGERIES AND SPINAL FUSION PROCEDURES. MEDSTAR UNION MEMORIAL HAS BEEN RECOGNIZED BY U.S. NEWS & WORLD REPORT AS ONE OF THE BEST HOSPITALS IN THE BALTIMORE REGION FOR HEART BYPASS, KNEE REPLACEMENT, AND ORTHOPAEDICS. MEDSTAR UNION MEMORIAL HAS THE UNIQUE DISTINCTION OF HAVING ITS OWN BIOMECHANICS RESEARCH FACILITY AND SURGICAL SKILLS TRAINING LAB. IN ADDITION, THE HOSPITAL IS RECOGNIZED BY TJC AS AN ADVANCED PRIMARY STROKE CENTER. MEDSTAR UNION MEMORIAL

Name of the organization

THE UNION MEMORIAL HOSPITAL

52-0591685

ATTACHMENT 2 (CONT'D)

WAS ALSO RECOGNIZED BY PRACTICE GREENHEALTH ENVIRONMENTAL

EXCELLENCE IN 2019 FOR ITS ONGOING COMMITMENT TO IMPROVING ITS

ENVIRONMENTAL PERFORMANCE AND PRIDE IN REALIZING A TOP STANDARD OF

EXCELLENCE IN SUSTAINABILITY.

ATTACHMENT 3

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

| NAME AND ADDRESS | DESCRIPTION OF SERVICES | COMPENSATION |
|--|-------------------------|--------------|
| AMN HEALTHCARE INC 2735 COLLECTION CENTER DR. CHICAGO, IL 60693 | STAFFING SERVICES | 9,534,332. |
| MORRISON MANAGEMENT SPECIALIST 4721 MORRISON DRIVE MOBILE, AL 36609 | FOOD SERVICES | 3,667,591. |
| CT ASSIST LLC PO BOX 524 PHILIPPI, WV 26416 | STAFFING SERVICES | 1,827,565. |
| STANDARD PARKING CORP 900 NORTH MICHIGAN AVENUE SUITE 1600 CHICAGO, IL 60611 | PARKING SERVICES | 1,077,781. |
| ROLYN COMPANIES INC 5706 FREDERICK AVE. ROCKVILLE, MD 20852 | MEDICAL SERVICES | 776,530. |

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

Department of the Treasury

Internal Revenue Service

THE UNION MEMORIAL HOSPITAL

Employer identification number 52-0591685

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33. Part I

| (a) Name, address, and EIN (if applicable) of disregarded entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Total income | (e) End-of-year assets | (f) Direct controlling entity |
|--|--------------------------------|---|---------------------|---------------------------|-------------------------------|
| (1) MEDSTAR HEALTH ANESTHESIA SERVICES D LLC 20-5909921 | | | | | |
| 201 EAST UNIVERSITY PARKWAY BALTIMORE, MD 21218 | HEALTH SVCS | MS | 0. | 0. | N/A |
| (2) BALTIMORE/WASHINGTON PATHOLOGY GROUP LLC 52-2242146 | | | | | |
| 201 EAST UNIVERSITY PARKWAY BALTIMORE, MD 21218 | HEALTH SVCS | MD | 0. | 0. | N/A |
| (3) UNION MEMORIAL IMAGING, LLC 27-2549579 | | | | | |
| 201 EAST UNIVERSITY PARKWAY BALTIMORE, MD 21218 | HEALTH SVCS | MD | 0. | 0. | N/A |
| (4) | | | | | |
| | | | | | |
| _(5) | | | | | |
| | | | | | |
| (6) | | | | | |
| | | | | | |

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had Part II one or more related tax-exempt organizations during the tax year.

| (a) Name, address, and EIN of related organiz | ation | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity | Section 5 | g) 512(b)(13) rolled tity? |
|---|---------------|--------------------------------|---|----------------------------|--|-------------------------------|-----------|-------------------------------------|
| | | | | | | | Yes | No |
| (1) CHURCH HOME CORPORATION | 23-7374724 | | | | | | | |
| | A, MD 21044 | MEDICAL FUND | MD | 501(C)(3) | PF | N/A | X | |
| (2) FRANKLIN SQUARE HOSPITAL CENTER, INC. | 52-0608007 | | | | | | | |
| | DRE, MD 21237 | HOSPITAL | MD | 501(C)(3) | 3 | N/A | X | |
| (3) HARBOR HOSPITAL, INC. | 52-0491660 | | | | | | | |
| | RE, MD 21225 | HOSPITAL | MD | 501(C)(3) | 3 | N/A | X | |
| (4) MEDSTAR HEALTH, INC. | 52-2087445 | | | | | | | |
| | A, MD 21044 | MEDICAL SVCS | MD | 501(C)(3) | 12C III | N/A | | X |
| (5) MONTGOMERY GENERAL HOSPITAL | 52-0646893 | | | | | | | |
| | MD 20832 | HOSPITAL | MD | 501(C)(3) | 3 | N/A | X | |
| (6) THE GOOD SAMARITAN HOSPITAL OF MARYLAND, | 52-0591607 | | | | | | | |
| | DRE, MD 21239 | HOSPITAL | MD | 501(C)(3) | 3 | N/A | Х | |
| (7) MEDSTAR HEALTH RESEARCH INSTITUTE | 52-6056274 | | | | | | | |
| 108 IRVING STREET NW WASHING | TON, DC 20010 | HOSPITAL | DC | 501(C)(3) | 4 | N/A | X | |

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Department of the Treasury

Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047
2018
Open to Public
Inspection

Name of the organization
THE UNION MEMORIAL HOSPITAL

Employer identification number 52-0591685

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

| (a) Name, address, and EIN (if applicable) of disregarded entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Total income | (e) End-of-year assets | (f) Direct controlling entity |
|--|--------------------------------|---|---------------------|---------------------------|-------------------------------|
| (1) | | | | | |
| (2) | | | | | |
| | | | | | |
| (4) | | | | | |
| (5) | | | | | |
| <u>(6)</u> | | | | | |

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity | Section 5 | g) 512(b)(13) rolled tity? |
|---|-------------------------|---|----------------------------|--|-------------------------------|-----------|-------------------------------------|
| | | | | | | Yes | No |
| (1) THE MEDSTAR-GEORGETOWN MEDICAL CENTER, I 52-2218584 | | | | | | | |
| HOPSITAL ADMIN, 1 MAIN BLDG WASHINGTON, DC 20007 | HOSPITAL | DC | 501(C)(3) | 3 | N/A | X | |
| (2) WASHINGTON HOSPITAL CENTER CORPORATION 52-1272129 | | | | | | | |
| 110 IRVING STREET NW WASHINGTON, DC 20010 | HOSPITAL | DC | 501(C)(3) | 3 | N/A | X | |
| (3) HH MEDSTAR HEALTH, INC. 52-1542230 | | | | | | | |
| 10980 GRANTCHESTER WAY COLUMBIA, MD 21044 | MEDICAL SVCS | MD | 501(C)(3) | 12C III | N/A | X | |
| (4) MEDSTAR AMBULATORY SERVICES, INC. 52-1132992 | | | | | | | |
| 10980 GRANTCHESTER WAY COLUMBIA, MD 21044 | ADMIN SVCS | MD | 501(C)(3) | 12C III | N/A | X | |
| (5) BAY LIFE SERVICES, INC. 52-1496539 | | | | | | | |
| 10980 GRANTCHESTER WAY COLUMBIA, MD 21044 | MENTAL HEALTH | MD | 501(C)(3) | 10 | N/A | X | |
| (6) MEDSTAR SURGERY CENTER, INC. 52-1061679 | | | | | | | |
| 4061 POWDERMILL ROAD, SUITE 21 CALVERTON, MD 20705 | MEDICAL SVCS | MD | 501(C)(3) | 10 | N/A | X | |
| (7) CHURCH HOME AND HOSPITAL OF THE CITY OF 52-0591600 | | | | | | | |
| 10980 GRANTCHESTER WAY COLUMBIA, MD 21044 | MEDICAL FUND | MD | 501(C)(3) | 12A I | N/A | X | |

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Department of the Treasury

Internal Revenue Service

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047
2018
Open to Public Inspection

Name of the organization
THE UNION MEMORIAL HOSPITAL

Employer identification number 52-0591685

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

| (a) Name, address, and EIN (if applicable) of disregarded entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Total income | (e) End-of-year assets | (f) Direct controlling entity |
|--|--------------------------------|---|---------------------|---------------------------|-------------------------------|
| (1) | | | | | |
| (2) | | | | | |
| | | | | | |
| (4) | | | | | |
| (5) | | | | | |
| <u>(6)</u> | | | | | |

Part II Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

| (a) Name, address, and EIN of related of | organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity | Section 5 contr | 12(b)(13) rolled |
|--|-------------------|--------------------------------|---|----------------------------|--|-------------------------------|--------------------|---------------------|
| | | | | | | | Yes | No |
| (1) GOOD SAMARITAN NURSING CENTER, INC. | 52-1672866 | | | | | | | |
| 5601 LOCH RAVEN BLVD BA | LTIMORE, MD 21239 | MEDICAL SVCS | MD | 501(C)(3) | 10 | N/A | X | |
| (2) GS HOUSING, INC. | 52-1481656 | | | | | | | |
| | LTIMORE, MD 21239 | ELDER HOUSING | MD | 501(C)(3) | 10 | N/A | X | |
| (3) GS PROPERTIES, INC. | 52-1429853 | | | | | | | |
| | LTIMORE, MD 21239 | ADMIN SVCS | MD | 501(C)(3) | 12A I | N/A | X | |
| (4) MEDSTAR HEALTH INFUSION, INC. | 52-1980510 | | | | | | | |
| | LVERTON, MD 20705 | MEDICAL SVCS | MD | 501(C)(3) | 10 | N/A | X | |
| (5) MEDSTAR HEALTH VISITING NURSES ASSOCIATE | 53-0196597 | | | | | | | |
| 4061 POWDERMILL ROAD CA | LVERTON, MD 20705 | MEDICAL SVCS | MD | 501(C)(3) | 10 | N/A | X | |
| (6) MEDSTAR VNA HEALTHCARE | 52-1458516 | | | | | | | |
| | LVERTON, MD 20705 | MEDICAL SVCS | MD | 501(C)(3) | 10 | N/A | X | |
| (7) MGH COMMUNITY HEALTH, INC. | 52-1372467 | | | | | | | |
| 18101 PRINCE PHILIP DRIVE OI | NEY, MD 20832 | MEDICAL SVCS | MD | 501(C)(3) | 10 | N/A | X | |

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Department of the Treasury

Internal Revenue Service

(5)

(6)

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization THE UNION MEMORIAL HOSPITAL **Employer identification number** 52-0591685

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33. Part I (c) Legal domicile (state (e) End-of-year assets Direct controlling Name, address, and EIN (if applicable) of disregarded entity Primary activity Total income or foreign country) entity (1) (2) (3) (4)

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had Part II one or more related tax-exempt organizations during the tax year.

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity | contr | g) 512(b)(13) rolled ity? |
|---|-------------------------|---|----------------------------|--|-------------------------------|-------|------------------------------------|
| | | | | | | Yes | No |
| (1) MGH HEALTH SERVICES, INC. 52-1366812 | | | | | | | |
| 18101 PRINCE PHILIP DRIVE OLNEY, MD 20832 | FOUNDATION | MD | 501(C)(3) | 12B II | N/A | X | |
| (2) MGH WOMEN'S BOARD 52-6039600 | | | | | | | |
| 18101 PRINCE PHILIP DRIVE OLNEY, MD 20832 | FOUNDATION | MD | 501(C)(3) | 12C III | N/A | X | |
| (3) NATIONAL REHABILITATION HOSPITAL 52-1369749 | | | | | | | |
| 102 IRVING STREET NW WASHINGTON, DC 20010 | HOSPITAL | DC | 501(C)(3) | 3 | N/A | X | |
| (4) NRH REGIONAL REHAB AT OLNEY, INC. 52-2310902 | | | | | | | |
| 18101 PRINCE PHILIP DRIVE OLNEY, MD 20832 | MEDICAL SVCS | MD | 501(C)(3) | 3 | N/A | X | |
| (5) SUBURBAN / NRH MEDICAL REHABILITATION, I 52-1931151 | | | | | | | |
| 102 IRVING STREET NW WASHINGTON, DC 20010 | MEDICAL SVCS | DC | 501(C)(3) | 3 | N/A | X | |
| (6) THE THOMAS O'NEIL CATHOLIC HEALTH CARE F 52-1104382 | | | | | | | |
| 5601 LOCH RAVEN BLVD BALTIMORE, MD 21239 | FOUNDATION | MD | 501(C)(3) | 12D IIII | N/A | X | |
| (7) VNA, INC. 52-1332411 | | | | | | | |
| 4061 POWDERMILL ROAD, SUITE 21 CALVERTON, MD 20705 | ADMIN SVCS | MD | 501(C)(3) | 12A I | N/A | X | |

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Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Name of the organization

Internal Revenue Service

THE UNION MEMORIAL HOSPITAL

Employer identification number 52-0591685

| Part I | Identification of Disregarded Entities. Complete if the organization | answered "Yes" on | Form 990, Part I | V, line 33. | | |
|--------|--|--------------------------------|---|---------------------|---------------------------|-------------------------------|
| | (a) Name, address, and EIN (if applicable) of disregarded entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Total income | (e) End-of-year assets | (f) Direct controlling entity |
| (1) | | | | | | |
| (2) | | | | | | |
| (3) | | | | | | |
| (4) | | | | | | |
| (5) | | | | | | |
| (6) | | | | | | |

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had Part II one or more related tax-exempt organizations during the tax year.

| (a) Name, address, and EIN of related organization | n | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity | | 12(b)(13) rolled |
|--|-------------|--------------------------------|---|----------------------------|--|-------------------------------|-----|---------------------|
| | | | | | | | Yes | No |
| (1) WOODBOURNE WOODS, INC. | 52-2299070 | | | | | | | |
| 5601 LOCH RAVEN BLVD BALTIMORE, | MD 21239 | ELDER HOUSING | MD | 501(C)(3) | 10 | N/A | X | |
| (2) HOSPICE OF ST. MARY'S, INC. | 52-2153926 | | | | | | | |
| PO BOX 527 LEONARDTOW | N, MD 20650 | SUPPORT ORG | MD | 501(C)(3) | 12A I | N/A | X | |
| (3) ST. MARY'S HOSPITAL OF ST. MARY'S COUNTY | 52-0619006 | | | | | | | |
| | N, MD 20650 | HOSPITAL | MD | 501(C)(3) | 3 | N/A | X | |
| (4) MEDSTAR SOUTHERN MD HOSPITAL CENTER | 46-0726303 | | | | | | | |
| 7503 SURRATTS ROAD CLINTON, N | ID 20735 | HOSPITAL | MD | 501(C)(3) | 3 | N/A | X | |
| (5) MEDSTAR HEALTH INC AND AFFILIATES MASTER | 46-7454613 | | | | | | | |
| 10980 GRANTCHESTER WAY COLUMBIA, | MD 21044 | RET. TRUST | MD | 501(A) | N/A | N/A | X | |
| (6) | | | | | | | | |
| | | | | | | | | |
| (7) | | | | | | | | |
| | | | | | | | | |

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Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Predominant income (related, unrelated, excluded from tax under sections 512 - 514) | (f) Share of total income | (g) Share of end-of- year assets | | n) nortionate ations? | (i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065) | Gene | (j) eral or aging tner? | (k) Percentage ownership |
|--|--------------------------------|---|-------------------------------|---|---------------------------------|--|-----|-----------------------------|---|------|----------------------------------|--------------------------------|
| | | , , | | , | | | Yes | No | | Yes | No | |
| (1) MEDSTAR SHAH MSO, LLC 46-27005 | | | | | | | | | | | | |
| 10980 GRANTCHESTER WAY COLUMBI | MGMT SVCS | MD | N/A | N/A | | | | | | | | |
| (2) 22590 SHADY COURT, LLC | | | | | | | | | | | | |
| 22590 SHADY COURT CALIFORNIA, | REAL ESTATE | MD | N/A | N/A | | | | | | | | |
| (3) 24035 THREE NOTCH ROAD, LLC | | | | | | | | | | | | |
| 24035 THREE NOTCH ROAD, LLC HO | REAL ESTATE | MD | N/A | N/A | | | | | | | | |
| (4) 37767 MARKET DRIVE, LLC | | | | | | | | | | | | |
| 37767 MARKET DRIVE, LLC CHARLO | REAL ESTATE | MD | N/A | N/A | | | | | | | | |
| (5) 26840 POINT LOOKOUT ROAD, LLC | | | | | | | | | | | | |
| 26840 POINT LOOKOUT ROAD LEONA | REAL ESTATE | MD | N/A | N/A | | | | | | | | |
| (6) 10 ST. PATRICK'S DRIVE, LLC 83 | | | | | | | | | | | | |
| 10 ST. PATRICKS DR WALDORF, MD | REAL ESTATE | MD | N/A | N/A | | | | | | | | |
| (7) MONTGOMERY COMMUNITY MAGNETIC | | | | | | | | | | | | |
| 4110 ASPEN HILL ROAD, SUITE 20 | MRI SCREENING | MD | N/A | N/A | | | | | | | | |

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

| (a) Name, address, and EIN of related organizatio | า | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Type of entity (C corp, S corp, or trust) | (f) Share of total income | (g) Share of end-of-year assets | (h) Percentage ownership | [[4 O / L) / |
|---|------------|--------------------------------|---|-------------------------------|---|---------------------------------|---------------------------------------|--------------------------------|-----------------|
| | | | | | | | | | Yes N |
| (1) MEDSTAR PHARMACIES, INC. | 52-1513056 | | | | | | | | |
| 10980 GRANTCHESTER WAY COLUMBIA, MD 21044 | | DRUG SALES | MD | N/A | C CORP | | | | |
| (2) EXTENCARE, INC. | 52-1556228 | | | | | | | | |
| 10980 GRANTCHESTER WAY COLUMBIA, MD 21044 | | MEDICAL SVCS | MD | N/A | C CORP | | | | |
| (3) HELIX RESOURCES MANAGEMENT, INC. | 52-1913070 | | | | | | | | |
| 10980 GRANTCHESTER WAY COLUMBIA, MD 21044 | | ADMIN SVCS | MD | N/A | C CORP | | | | |
| (4) HELIXCARE MEDICAL GROUP, LLC | 52-1955580 | | | | | | | | |
| 10980 GRANTCHESTER WAY COLUMBIA, MD 21044 | | MEDICAL SVCS | MD | N/A | C CORP | | | | |
| (5) HELIXCARE PROPERTIES, LLC | 52-1966695 | | | | | | | | |
| 10980 GRANTCHESTER WAY COLUMBIA, MD 21044 | | MEDICAL SVCS | MD | N/A | C CORP | | | | |
| (6) PARKWAY VENTURES, INC. | 52-1893569 | | | | | | | | |
| 10980 GRANTCHESTER WAY COLUMBIA, MD 21044 | | HOLDING CO. | MD | N/A | C CORP | | | | |
| (7) PHYSICIANS ADMINISTRATIVE SERVICES, INC. | 23-7042074 | | | | | | | | |
| 10980 GRANTCHESTER WAY COLUMBIA, MD 21044 | | BILLING SVCS | MD | N/A | C CORP | | | | |

Schedule R (Form 990) 2018

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Predominant income (related, unrelated, excluded from tax under sections 512 - 514) | (f) Share of total income | (g) Share of end-of- year assets | Disprop | h) portionate ations? | (i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065) | Gene man | j) eral or aging ner? | (k) Percentage ownership |
|--|--------------------------------|---|-------------------------------------|---|---------------------------------|--|---------|-----------------------------|---|-------------|--------------------------------|--------------------------------|
| | | , | | , | | | Yes | No | | Yes | No | |
| (1) PHYSIOTHERAPY ASSOCIATES NRH R | | | | | | | | | | | | |
| 4714 GETTYSBURG ROAD MECHANICS | PHYSIOTHERAPY | PA | N/A | N/A | | | | | | | | |
| (2) FRANKLIN SQUARE MEDICAL CENTER | | | | | | | | | | | | |
| 101 EAST STATE STREET KENNETT | NURSING HOME | PA | N/A | N/A | | | | | | | | |
| (3) PHYSICIAN IMAGING OF WASHINGTO | | | | | | | | | | | | |
| 840 CRESCENT CENTRE DR, STE 20 | RADIOLOGY SVC | TN | N/A | N/A | | | | | | | | |
| (4) FRANKLIN IMAGING, LLC 52-15886 | | | | | | | | | | | | |
| 7253 AMBASSADOR RD. BALTIMORE, | IMAGING | MD | N/A | N/A | | | | | | | | |
| (5) MEDSTAR HEALTH/SURGCENTER DEVE | | | | | | | | | | | | |
| 10980 GRANTCHESTER WAY COLUMBI | SURGERY | MD | N/A | N/A | | | | | | | | |
| (6) MEDSTAR ENDOSCOPY CTR AT LUTHE | | | | | | | | | | | | |
| 1300 BELLONA AVE LUTHERVILLE, | SURGERY | MD | N/A | N/A | | | | | | | | |
| (7) | | | | | | | | | | | | |

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

| (a) Name, address, and EIN of related organization | | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Type of entity (C corp, S corp, or trust) | (f) Share of total income | (g) Share of end-of-year assets | (h) Percentage ownership | |
|--|------------|--------------------------------|---|-------------------------------|---|---------------------------------|---------------------------------------|--------------------------------|--------|
| | | | | | | | | | Yes No |
| (1) MEDSTAR FAMILY CHOICE, INC. | 52-1995521 | | | | | | | | |
| 10980 GRANTCHESTER WAY COLUMBIA, MD 21044 | | MANAGED CARE | MD | N/A | C CORP | | | | |
| (2) MEDSTAR ENTERPRISES, INC. | 52-2139841 | | | | | | | | |
| 4061 POWDERMILL ROAD, SUITE 210 CALVERTON, MD 20 | 705 | ADMIN SERVICE | MD | N/A | C CORP | | | | |
| (3) SITEL, INC. | 90-0753340 | | | | | | | | |
| 10980 GRANTCHESTER WAY COLUMBIA, MD 21044 | | EDUCATIONAL | MD | N/A | C CORP | | | | |
| (4) STAR BILLING, INC. | 52-1850113 | | | | | | | | |
| 4061 POWDERMILL ROAD, SUITE 210 CALVERTON, MD 20 | 705 | BILLING SVCS | MD | N/A | C CORP | | | | |
| (5) WASHINGTON RISK NETWORK MANAGEMENT, INC. | 52-2132677 | | | | | | | | |
| 4061 POWDERMILL ROAD, SUITE 210 CALVERTON, MD 20 | 705 | MEDICAL SVCS | MD | N/A | C CORP | | | | |
| (6) WASHINGTON HOSPITAL CENTER PHYSICIAN HOS | 52-1931000 | | | | | | | | |
| 100 IRVING STREET NW WASHINGTON, DC 20010 | | MEDICAL SVCS | MD | N/A | C CORP | | | | |
| (7) MEDSTAR PHYSICIAN PARTNERS, INC. | 52-2030809 | | | | | | | | |
| 4061 POWDERMILL ROAD, SUITE 210 CALVERTON, MD 20 | 705 | MEDICAL SVCS | MD | N/A | C CORP | | | | |

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Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

| | (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Predominant income (related, unrelated, excluded from tax under sections 512 - 514) | (f) Share of total income | (g) Share of end-of- year assets | Disprop | h) portionate ations? | (i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065) | Gene man | eral or aging tner? | (k) Percentage ownership | |
|------------|--|--------------------------------|---|--------------------------------------|---|---------------------------------|--|---------|-----------------------------|---|-------------|---------------------------|--------------------------------|--|
| | | | oounity) | | , | | | Yes | No | | Yes | No | | |
| <u>(1)</u> | | | | | | | | | | | | | | |
| (2) | | | | | | | | | | | | | | |
| (3) | | | | | | | | | | | | | | |
| (4) | | | | | | | | | | | | | | |
| (5) | | | | | | | | | | | | | | |
| (6) | | | | | | | | | | | | | | |
| (7) | | | | | | | | | | | | | | |

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

| (a) Name, address, and EIN of related organization | | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Type of entity (C corp, S corp, or trust) | (f) Share of total income | (g) Share of end-of-year assets | (h) Percentage ownership | |)(13) olled |
|---|------------|--------------------------------|---|-------------------------------|---|---------------------------------|---------------------------------------|--------------------------------|-------|----------------|
| | | | | | | | | | Yes N | |
| (1) FRANKLIN SQUARE DRIVE LAND CONDO ASSOCIA | 76-0756352 | | | | | | | | | |
| 10980 GRANTCHESTER WAY COLUMBIA, MD 21044 | | CONDOMINIUMS | MD | N/A | C CORP | | | | | |
| (2) MGH DIVERSIFIED SERVICES, INC. | 52-1943602 | | | | | | | | | |
| 18101 PRINCE PHILIP DRIVE OLNEY, MD 20832 | | MEDICAL SVCS | MD | N/A | C CORP | | | | | |
| (3) ST. MARY'S HEALTH ALLIANCE, INC. | 52-1930331 | | | | | | | | | |
| 25500 POINT LOOKOUT ROAD LEONARDTOWN, MD 20650 | | MEDICAL SVCS | MD | N/A | C CORP | | | | | |
| (4) GREENSPRING FINANCIAL INSURANCE LIMITED | 98-0188617 | | | | | | | | | |
| 23 LIME TREE BAY AVENUE, PO BOX 1051 , GRAND CAYMAN | CJ KY1 | INSURANCE | CJ | N/A | C CORP | | | | | |
| (5) ST MARY'S CONDO ASSN | 27-3377216 | | | | | | | | | |
| 25500 POINT LOOKOUT RD LEONARDTOWN, MD 20650 | | CONDOMINIUMS | MD | N/A | C CORP | | | | | |
| (6) MEDSTAR HEALTH MASTER RETIREMENT TRUST | 98-1371657 | | | | | | | | | |
| 103 SOUTH CHURCH ST., GRAND CAYMAN, CJ KY1-1002 | | INVESTMENTS | CJ | N/A | C CORP | | | | | |
| (7) MEDSTAR HEALTH, INC INVESTMENT FUND I | 98-1310273 | | | | | | | | | |
| 103 SOUTH CHURCH ST., GRAND CAYMAN, CJ KY1-1002 | | INVESTMENTS | CJ | N/A | C CORP | | | | | |

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Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

| Not | e: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule. | | | | | Yes | No | | |
|----------|--|---------------------------|------------------------------|--------------|----------|-------|----|--|--|
| 1 | During the tax year, did the organization engage in any of the following transactions with one or more | related organizations lis | sted in Parts II-IV? | | | | | | |
| а | Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity | | | | 1a | | X | | |
| b | Gift, grant, or capital contribution to related organization(s) | | | | 1b | | X | | |
| С | Gift, grant, or capital contribution from related organization(s) | | | | 1c | | X | | |
| d | Loans or loan guarantees to or for related organization(s) | | | | 1d | | X | | |
| е | Loans or loan guarantees by related organization(s) | | | | 1e | | X | | |
| | | | | | | | | | |
| f | Dividends from related organization(s) | | | | 1f | | X | | |
| g | Sale of assets to related organization(s) | | | | 1g | | X | | |
| h | Purchase of assets from related organization(s) | | | | 1h | | X | | |
| i | Exchange of assets with related organization(s) | | | | 1i | | X | | |
| j | Lease of facilities, equipment, or other assets to related organization(s) | | | | 1j | | X | | |
| | | | | | | | | | |
| k | Lease of facilities, equipment, or other assets from related organization(s) | | | | 1k | | X | | |
| I | Performance of services or membership or fundraising solicitations for related organization(s) | | | | 11 | | X | | |
| m | Performance of services or membership or fundraising solicitations by related organization(s) | | | | 1m 1n | Х | X | | |
| | n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) | | | | | | | | |
| 0 | Sharing of paid employees with related organization(s) | | | | 10 | Х | | | |
| | | | | | | 37 | | | |
| р | Reimbursement paid to related organization(s) for expenses | | | | 1p | X | | | |
| q | Reimbursement paid by related organization(s) for expenses | | | | 1q | Х | | | |
| | | | | | | 77 | | | |
| r | Other transfer of cash or property to related organization(s) | | | | 1r | X | | | |
| <u>s</u> | Other transfer of cash or property from related organization(s) | this line, including cov | arad ralationahina and trans | otion thro | 1s | | | | |
| | (a) | (b) | (c) | action times | (d) | 5. | | | |
| | Name of related organization | Transaction | Amount involved | Method | of dete | | 3 | | |
| | | type (a-s) | | amou | ınt invo | olved | | | |
| | | | | | | | | | |
| (1) | FRANKLIN SQUARE HOSPITAL CENTER, INC. | Q | 4,280,084. | FMV | | | | | |
| (- / | | ~ | ,, | | | | | | |
| (2) | MEDSTAR HEALTH, INC. | P | 2,384,739. | FMV | | | | | |
| | | | | | | | | | |
| (3) | WASHINGTON HOSPITAL CENTER CORPORATION | Q | 313,368. | FMV | | | | | |
| | | | | | | | | | |
| (4) | | | | | | | | | |
| | | | | | | | | | |
| (5) | | | | | | | | | |
| | | | | | | | | | |
| (6) | | | | | | | | | |

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Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (a) Name, address, and EIN of entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Predominant income (related, unrelated, excluded from tax under | Are all sec | e) partners ction (c)(3) zations? | (f) Share of total income | (g) Share of end-of-year assets | Disprop | (h) (i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065) | | (j) General or managing partner? | | (k) Percentage ownership | |
|---|-----------------------------|---|---|-------------|-----------------------------------|---------------------------------|--|---------|---|--|---|----|--------------------------------|--|
| | | | sections 512-514) | | No | | | Yes | No | | Yes | No | | |
| (1) | | | | | | | | | | | | | | |
| (2) | | | | | | | | | | | | | | |
| (3) | | | | | | | | | | | | | | |
| (4) | | | | | | | | | | | | | | |
| (5) | | | | | | | | | | | | | | |
| (6) | | | | | | | | | | | | | | |
| (7) | | | | | | | | | | | | | | |
| (8) | | | | | | | | | | | | | | |
| (9) | | | | | | | | | | | | | | |
| (10) | | | | | | | | | | | | | | |
| (11) | | | | | | | | | | | | | | |
| (12) | | | | | | | | | | | | | | |
| (13) | | | | | | | | | | | | | | |
| (14) | | | | | | | | | | | | | | |
| (15) | _ | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| (16) | | | | | | | | | | | | | | |

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Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.