Form 84	453-EO	Exempt	: Organizati E	ion Declaration a Electronic Filing	and Signature	for		OMB No. 1545-1879
		For calendar year 2010, or tax			and ending JUN	30	. 11	
Donortmont of	the Trees			90, 990-EZ, 990-PF,	1120-POL and 8	30	20 11	2010
Department of Internal Revenu	ue Service			ee instructions.	r izo-Pot, and o	000		
Name of ex	empt organization					I	Employer	identification number
		SUBURBAN HO	SPITAL,	INC.				-0610545
Part I		turn and Return Ir		**				
Check the I	oox for the type o	f return being filed with	Form 8453-EC	and enter the applic	able amount, if an	y, from	the return	n. If you check the box on
mic ia, za,	Sa, 4a, or Sa Dero	w and the amount on the	hat line of the	return being filed with	this form was bla	ink thei	n leave lin	a 1h 2h 3h 4h ar 5h
than one lin	s applicable, blan	K (do not enter -0-). If yo	ou entered -0- o	on the return, then en	ter -0- on the appl	icable li	ne below.	Do not complete more
	90 check here	X h Total rayer	m	000 B	4-4			0505000
	90-EZ check here		evenue if any	m 990, Part VIII, colu	mn (A), line 12)		1b	
	120-POL check h		l tax (Form 11	(Form 990-EZ, line 9) 20-POL, line 22)			2b	
	90-PF check here		sed on invest	ment income (Form 9	OOLDE Dart VI. lin		3b	
5a Form 8	868 check here	▶	ue (Form 8868	, Part I, line 3c or Parl	II. line 8c)	ie 5)	4b 5b	
							35	
Part II	Declaration	of Officer						
ta: Tr ins an If a	xes owed on this easury Financial / stitutions involved of resolve issues a copy of this retu ecuted the electr	return, and the financia Agent at 1-888-353-4537	il institution to 7 no later than ale electronic partitate agency(is to contained with the contained with th	debit the entry to this 2 business days prio ayment of taxes to recess) regulating charities	aration software for account. To revo	or paym oke a pa (settlem informa	nent of the yment, I r ent) date. tion nece	nust contact the U.S. I also authorize the financial ssary to answer inquiries
electronic return.	I consent to allow my i	t am an officer of the above nar ledge and belief, they are true, or ntermediate service provider, tro or rejection of the transmission,	anomitter or electric	and a rectar of the second of the	o send the organization eturn or refund, and (c) t	s the amo	unt shown or the IRS and any refund.	and accompanying schedules and nothe copy of the organization's to receive from the IRS (a) an
Part III	Declaration	of Electronic Retu	urn Origina	tor (FRO) and Pa	aid Preparer	!		
etum. The or led with the or Business ccompanyin	I have reviewed if I am only a collecting rganization officer IRS, and have fol Returns. If I am all g schedules and	the above organization! ctor, I am not responsib will have signed this fo lowed all other requiren so the Paid Preparer, u statements, and to the rmation of which I have	s return and the stretch and the for reviewing orm before I suggest the stretch and the stretc	nat the entries on Forn g the return and only bmit the return. I will 1163, Modernized e-fi of perjury I declare the	m 8453-EO are co declare that this f give the officer a c le (MeF) Information	mplete form accopy of on for A	and corre curately re all forms a uthorized	eflects the data on the and information to be IRS e-file Providers
RO's ERO				Date .	also paid	Check if self- employed	FI ER	O's SSN or PTIN
	's name (or s if self-employed),						<u> </u>	
	ess, and ZiP code		***				Phone no.	
loer penames Ar	DECULY LABORED	NOVA AVAIGNEE					1	
eclaration of prep					s, and to the best or my	knowledg	e and beller,	tney are true, correct, and complete.
Paid	Print/Type prepare	er's name	Preparer's sigr	nature	Date	Check	if	PTIN
Preparer	Firm's name	, .	<u></u>				nployed	
Jse Only		•				Firm's	EIN ►	
	Firm's address	•				D'		
						Phone	e no.	

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements.

OMB No. 1545-0047 Inspection

_			<u> Մև 1, 2010</u> and	ending (	JUN 30, 20	011
В	Check applica	if C Name of organization			D Employer ide	entification number
	Add char	nge   SUBURBAN HUSPITAL, INC				
Ļ	Nam char Initia	nge Doing Business As			52	2-0610545
F	retur	Number and street (or P.O. box if mail is not del		Room/suite		
F	lated Ame	OCCUPATION RO	AD		30	01-896-3900
F	retur   Appl	<ul> <li>City or town, state or country, and ZIP + 4</li> </ul>	0.7		G Gross receipts \$	
٠	—Itiòn pend	F Name and address of principal officer:MAR			H(a) Is this a gro	
		SAME AS C ABOVE	NG OGGAG MIII		for affiliates	
1	Tax-e	the state of the s	◀ (insert no.) 4947(a)(1)	or 527	7	tes included? Yes N ach a list. (see instructions)
J	Webs	ite: WWW.SUBURBANHOSPITAL.O	RG	01 021	<b>⊣</b> ,	mption number
200000000000000000000000000000000000000			sociation Other	L Year		42 M State of legal domicile: M
P	art I	Summary				
e	1	Briefly describe the organization's mission or most	significant activities: SUBU	RBAN I	HOSPITAL I	IS A
Activities & Governance		COMMUNITY-BASED HOSPITAL				THE
Veri	2	Check this box if the organization discor	ntinued its operations or dispos	sed of more	e than 25% of its r	1 1
Ĝ	3 4	Number of voting members of the governing body		• • • • • • • • • • • • • • • • • • • •		3 2
భ	5	Number of independent voting members of the government of the gove	verning body (Part VI, line 1b)			4 1 5 203
/itie	6	Total number of volunteers (estimate if necessary)	eai 2010 (Fait V, line 2a)	••••••	•••••••••••	6 43
Ę;	7 a	Total unrelated business revenue from Part VIII, co	lumn (C), line 12			7a 5,979,125
_	b	Net unrelated business taxable income from Form	990-T, line 34			7b -174,862
					Prior Year	Current Year
e	8	Contributions and grants (Part VIII, line 1h)			8,141,98	37. 6,877,323
Revenue	9	Program service revenue (Part VIII, line 2g)		2	25,126,58	31. 241,455,970
Re	10	Investment income (Part VIII, column (A), lines 3, 4,	and 7d)		1,434,03	
	11 12	Other revenue (Part VIII, column (A), lines 5, 6d, 8c,	, 9c, 10c, and 11e)	<u> </u>	5,392,05	
	13	Total revenue - add lines 8 through 11 (must equal Grants and similar amounts paid (Part IX, column (A	Part VIII, column (A), line 12)	2	40,094,65	
	14	Benefits paid to or for members (Part IX, column (A			0. 0	
ø	15	Salaries, other compensation, employee benefits (F	······ <del>  1</del>	16,615,62		
nse	16a	Professional fundraising fees (Part IX, column (A), li	ne 11e)	<del>  -</del>		0. 0.
Expenses	b	Total fundraising expenses (Part IX, column (D), line	25)	0.		
ш	17	Other expenses (Part IX, column (A), lines 11a-11d,	11f-24f)		15,393,05	0. 123,820,337
	18	Total expenses. Add lines 13-17 (must equal Part I)	C, column (A), line 25)	2	32,008,67	2. 242,332,323
es Go	19	Revenue less expenses. Subtract line 18 from line	12			33. 17,199,713
ance	1	Total accests (Doub V. Fire 40)			ginning of Current Y	fear End of Year
Net Assets Fund Baland	1	Total assets (Part X, line 16) Total liabilities (Part X, line 26)				5. 292,356,616
i Set	i	Net assets or fund balances. Subtract line 21 from	lino 20			5. 135,181,202 0. 157,175,414
	rt II	Signature Block	inte 20	1 ±	24,410,51	0 1 137,173,414
Unde	er pena	alties of perjury, I declare that I have examined this return, i	ncluding accompanying schedules	and stateme	ents, and to the best	of my knowledge and helief it is
true,	correc	ct, and complete. Declaration of preparer (other than officer	) is based on all information of whi	ich preparer	has any knowledge.	or my mornings and bonon it is
Sign	1	Signature of officer			Date	
Here	е	MARTIN BASSO SR, VICE IN Type or print name and title	PRESIDENT FINANC	CE		
				- 10	late   Check	
Paid		Print/Type preparer's name	Preparer's signature	ا	if	
Prep		Firm's name		I		mployed
Use		Firm's address			Firm's EIN	
	-				Phone no.	
May	the IF	RS discuss this return with the preparer shown above	re? (see instructions)		11 none no.	Yes No
	1 02-2			ne		Form QQ0 (2010

FG	Statement of Program Service Accomplishments
	Check if Schedule O contains a response to any question in this Part III
1	Briefly describe the organization's mission:
	SUBURBAN HOSPITAL WILL DELIVER SUPERIOR HEALTHCARE ENHANCED BY
	TECHNOLOGY, WELLNESS EDUCATION, RESEARCH, ADN INNOVATIVE PARTNERSHIPS
	WITH PHYSICIANS, HOSPITALS, THE COMMUNITY, AND THE NATIONAL INSTITUTES
	OF HEALTH. MISSION: IMPROVING HEALTH WITH SKILL AND COMPASSION.
2	Did the organization undertake any significant program services during the year which were not listed on
	the prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
_	If "Yes," describe these changes on Schedule O.
4	Describe the exempt purpose achievements for each of the organization's three largest program services by expenses.
	Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and
	allocations to others, the total expenses, and revenue, if any, for each program service reported.
4a	(Code: ) (Expenses \$ 83127942. including grants of \$ 0.) (Revenue \$ 84556274.)
	SURGICAL PATIENT SERVICES:
	SUBURBAN HOSPITAL OFFERS COMPREHENSIVE INPATIENT AND OUTPATIENT
	SURGICAL SERVICES. THESE INCLUDE ORTHOPEDIC SERVICES, INCLUDING SPINE,
	NEUROSURGERY AND JOINT REPLACEMENT, WITH THE JOINT REPLACEMENT PROGRAM
	SERVING OVER 900 PATIENTS ANNUALLY. WITH THE DAVINCI SURGICAL SYSTEM,
	UROLOGIC, GYNECOLOGIC AND THORACIC PROCEDURES ARE PERFORMED WITH
	STATE-OF-THE-ART ROBOTIC TECHNOLOGY. SUBURBAN HOSPITAL IS THE ONLY
	CERTIFIED TRAUMA CENTER IN MONTGOMERY COUNTY. THE LEVEL II TRAUMA
	CENTER TREATS 1500 MAJOR TRAUMA CASES ANNUALLY AND HAS AN ORTHOPEDIC TRAUMATOLOGIST ON STAFF. THE FOLLOWING SPECIALISTS ARE ON CALL FOR
	EMERGENCIES: TRAUMA SURGEONS, NEUROSURGEONS, UROLOGISTS, ENT, OB/GYN, AND CARDIOLOGISTS. DURING 2011, SUBURBAN HOSPITAL ADMITTED 4 001
4b	7
40	(Code:) (Expenses \$ 62992141. including grants of \$) (Revenue \$ 70425863.)  MEDICAL PATIENT SERVICES:
	SUBURBAN HOSPITAL PROVIDES ACUTE AND CRITICAL CARE FOR A COMPLETE RANGE
	OF MEDICAL DIAGNOSES. THE HOSPITAL IS A JOINT COMMISSION CERTIFIED
	PRIMARY STROKE CENTER FEATURING A DEDICATED NIH STROKE TEAM, WHICH
	PROVIDES RAPID DIAGNOSIS AND CUTTING-EDGE TREATMENT OF STROKES.
	CITATION SATISTICS OF THE STATE
	ACCREDITED WITH COMMENDATION BY THE COMMISSION ON CANCER OF THE
	AMERICAN COLLEGE OF SURGEONS. THE COMPREHENSIVE PROGRAM SERVICES
	PATIENTS WITH ALL DIAGNOSES AND OFFERS CUTTING-EDGE TECHNOLOGY AND
	PERSONALIZED CARE. IN 2011, SUBURBAN HOSPITAL ADMITTED 8,367 MEDICAL
	PATIENTS.
	SUBURBAN HOSPITAL'S OBJECTIVES ARE TO MEASURE AND ANALYZE VARIANCES AND
4c	(Code: ) (Expenses \$ 33806450 • including grants of \$ 0 • ) (Revenue \$ 36405445 • )
	CARDIOVASCULAR PATIENT SERVICES:
	SUBURBAN HOSPITAL'S SPECIALIZED CENTER FOR CARDIAC CARE, ANCHORED BY
	THE NIH HEART CENTER, BRINGS THE CLINICAL AND SCIENTIFIC EXCELLENCE OF
	TWO RENOWNED MEDICAL INSTITUTIONS TO A COMMUNITY-BASED CARDIAC PROGRAM.
	THROUGH COLLABORATION WITH THE NATIONAL HEART, LUNG, AND BLOOD
	INSTITUTE (NHLBI) OF THE NATIONAL INSTITUTES OF HEALTH AND JOHNS
	HOPKINS MEDICINE, SUBURBAN HOSPITAL PROVIDES PATIENTS EASY ACCESS TO
	ADVANCED CARDIOVASCULAR TREATMENTS AVAILABLE IN VERY FEW MEDICAL
	CENTERS. IN ADDITION TO STATE-OF-THE-ART CARDIAC SURGERY AND
	ANGIOPLASTY, THE NIH HEART CENTER AT SUBURBAN HOSPITAL COMPLEMENTS A
	BROAD RANGE OF EXISITING CARDIAC PROGRAMS AT SUBURBAN HOSPITAL - FROM
	EMERGENCY CARE TO CARDIAC DIAGNOSTICS AND REHABILITATION. DURING 2011
	Other program services. (Describe in Schedule O.)
	(Expenses \$ 20487770 • including grants of \$ ) (Revenue \$ 53024389 • )
	Total program service expenses ► 200, 414, 303.
	Total program service expenses > 200, 414, 303.

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?		l	
_	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		x
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
٠	during the tax year? If "Yes," complete Schedule C, Part II	4	X	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		<u> </u>
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to			
_	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			,,
8	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7	ļ	X
	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		х
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide		Ì	
40	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments?			۱
11	If "Yes," complete Schedule D, Part V	10		X
• •	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total	1110		
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		х
C	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Х	
_	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses		77	
100	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	<u> </u>
	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a		х
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
40	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a h	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
U	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Parts I and IV	400		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization	14b		
-	or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals			
	located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		x
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	┌┈┤		
	complete Schedule G, Part III	19	- 1	X
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a	Х	
b	If "Yes" to line 20a, did the organization attach its audited financial statements to this return? Note. Some Form 990 filers that			
	operate one or more hospitals must attach audited financial statements (see instructions)	20b	Х	
		Form 9	990 (2	2010)

#### Part IV Checklist of Required Schedules (continued) Yes No Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II 21 Х Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III X 22 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J Х 23 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No", go to line 25 Х 24a b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? X 24b c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? X 24c d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? X 25a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I X b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I X Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified 26 person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II X 26 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III X 27 28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions): a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV X 28a **b** A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV X c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV X 28c Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 29 X Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M 30 Х Did the organization liquidate, terminate, or dissolve and cease operations? 31 If "Yes," complete Schedule N, Part I X Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete 32 Schedule N, Part II X 33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I X 34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1 X Is any related organization a controlled entity within the meaning of section 512(b)(13)? X a Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?

If "Yes," complete Schedule R, Part V, line 2

and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI

Did the organization conduct more than 5% of its activities through an entity that is not a related organization

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?

Note. All Form 990 filers are required to complete Schedule O

Х

X

# Form 990 (2010) SUBURBAN HOSPITAL, INC. Part V Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response to any question in this Part V

	Office it of reduce of contains a response to any question in this Part v					Ш
19	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	   4-	176		Yes	No
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1a	1/6			
	Did the organization comply with backup withholding rules for reportable payments to vendors and it	1b		4		
·	(gambling) winnings to prize winners?			4.	x	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,	i	I	1c		-
	filed for the calendar year ending with or within the year covered by this return	2a	2034	1		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax retu		1	2b	х	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. (see instruction		•••••	20	23	
За	Did the organization have unrelated business gross income of \$1,000 or more during the const	•		За	Х	
	If "Vee " has it filed a Form 900 T for this year? If "No " provide an evalenation in Schodule O		•••••••••••••••••••••••••••••••••••••••	3b	X	-
	At any time during the calendar year, did the organization have an interest in, or a signature or other		rity over a	35		
	financial account in a foreign country (such as a bank account, securities account, or other financial			4a		х
b	If "Yes," enter the name of the foreign country:	uooou		70		
	See instructions for filling requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial	Ассон	nts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		Х
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction	action?	)	5b		X
C	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			5c		<del>-</del>
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did to	ne ora	anization solicit	T		
	any contributions that were not tax deductible?			6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contribu	tions o	r gifts			
	were not tax deductible?			6b		
7	Organizations that may receive deductible contributions under section 170(c).					
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and se			7a		X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it w		uired			
	to file Form 8282?			7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d		**		
_	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of		xt?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contri			7f		<b> </b>
	If the organization received a contribution of qualified intellectual property, did the organization file Foundation of the contribution of qualified intellectual property, did the organization file Foundation of the contribution of qualified intellectual property, did the organization file Foundation of the contribution of qualified intellectual property, did the organization file Foundation of the contribution of qualified intellectual property, did the organization file Foundation of the contribution of qualified intellectual property, did the organization file Foundation of the contribution of qualified intellectual property, did the organization file Foundation of the contribution of qualified intellectual property, did the organization file Foundation of the contribution of qualified intellectual property, did the organization file Foundation of the contribution of qualified intellectual property, did the organization file for the contribution of qualified intellectual property in			7g		<u> </u>
n 8	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organizations received a contribution of cars, boats, airplanes, or other vehicles, did the organizations received a contribution of cars, boats, airplanes, or other vehicles, did the organizations received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, air			7h		
•	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. D organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at					
9	Sponsoring organizations maintaining donor advised funds.	any um	e during the year?	_8_		
	Did the organization make any taxable distributions under section 4966?			0-		
	Did the organization make a distribution to a donor, donor advisor, or related person?	••••••	•••••	9a		
	Section 501(c)(7) organizations. Enter:		•••••••••••••••••••••••••••••••••••••••	9b		
	Initiation fees and capital contributions included on Part VIII, line 12	10a				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10a				
	Section 501(c)(12) organizations. Enter:					
	Gross income from members or shareholders	11a				
	Gross income from other sources (Do not net amounts due or paid to other sources against					
	amounts due or received from them.)	11b				
2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	1041?		12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				
	Section 501(c)(29) qualified nonprofit health insurance issuers.					
	Is the organization licensed to issue qualified health plans in more than one state?			13a		
	Note. See the instructions for additional information the organization must report on Schedule O.					
	Enter the amount of reserves the organization is required to maintain by the states in which the					
	organization is licensed to issue qualified health plans	13b				
C	Enter the amount of reserves on hand	13c				
	Did the organization receive any payments for indoor tanning services during the tax year?	•••••		14a		X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Scheduk	0		14b		

Form 990 (2010) SUBURBAN HOSPITAL, INC. 52-0610545 Page Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response to any question in this Part VI				X
Sec	tion A. Governing Body and Management				
				Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	21		
b	Enter the number of voting members included in line 1a, above, who are independent	1b	19		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship				
	officer, director, trustee, or key employee?		2		Х
3	Did the organization delegate control over management duties customarily performed by or under the	e direct supervision	····   <del>-</del>		<del></del>
	of officers, directors or trustees, or key employees to a management company or other person?		3		х
4	Did the organization make any significant changes to its governing documents since the prior Form S	990 was filed?	4	<b>-</b>	X
5	Did the organization become aware during the year of a significant diversion of the organization's ass			l	X
6	Does the organization have members or stockholders?				X
7a	Does the organization have members, stockholders, or other persons who may elect one or more me	mbers of the			
	governing body?		7a	х	
b	Are any decisions of the governing body subject to approval by members, stockholders, or other per	sons?	7b	X	
8	Did the organization contemporaneously document the meetings held or written actions undertaken				
	by the following:	adming the your			
а	The governing body?		8a	Х	
b	Each committee with authority to act on behalf of the governing body?		···· —	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be rea		Jun		
	proprientiants mailing address O. M. B. Van II. annuite the annual address of C. L. L. C.		9		Х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Re	evenue Code )		<u></u>	
***************************************				Yes	No
10a	Does the organization have local chapters, branches, or affiliates?		10a	163	X
b	If "Yes," does the organization have written policies and procedures governing the activities of such	chanters affiliates	100		
	and branches to ensure their operations are consistent with those of the examination?		10b		
11a	Has the organization provided a copy of this Form 990 to all members of its governing body before fil	ing the form?	11a	Х	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.		114		
	Does the organization have a written conflict of interest making of the tract of the tract		12a	Х	
	Are officers, directors or trustees, and key employees required to disclose annually interests that cou	ild give rise			
	to conflicts?	ad give nee	12b	x	
С	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "	Yes." describe			
	in Schedule O how this is done		12c	х	
13	Does the organization have a written whistleblower policy?	•••••	13	X	
14	Does the organization have a written document retention and destruction policy?	•••••	14	X	
15	Did the process for determining compensation of the following persons include a review and approva	I by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	,			
	The organization's CEO, Executive Director, or top management official		15a	Х	
b	Other officers or key employees of the organization		15b	X	
	If "Yes" to line 15a or 15b, describe the process in Schedule O. (See instructions.)				
	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangem	nent with a			
	taxable entity during the year?		16a		X
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to eval	uate its participation			
	in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the orga				
	exempt status with respect to such arrangements?		16b		8888888888888
ect	ion C. Disclosure				
17	List the states with which a copy of this Form 990 is required to be filed ►MD				
	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T	(501(c)(3)s only) avail	able for		
	public inspection. Indicate how you make these available. Check all that apply.	. , , , , = , , =			
	Own website Another's website X Upon request				
9	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, co	onflict of interest polic	v. and fina	ncial	
	statements available to the public.		,, and mid	·oiai	
	State the name, physical address, and telephone number of the person who possesses the books an	d records of the orga	nization: 🖿		
	MARTIN BASSO SR VP FIN TREAS - 301-896-2333				
	8600 OLD GEORGETOWN RD, BETHESDA, MD 20814-1497				

#### Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response to any question in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

  List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

ho (de ho re orga in S  SUE BAILEY, M.D.  TRUSTEE  DIANE L. COLGAN, M.D.  TRUSTEE  WILLIAM B. DOCKSER  TRUSTEE  CHRISTOPHER J. DOHERTY  TRUSTEE, CHAIRMAN  CAROLYN B HENDRICKS, M.D.  TRUSTEE  MARY D. KANE  TRUSTEE  ARIS MARDIROSSIAN	(B) Average Durs per Week escribe Durs for elated anizations Schedule O)	ustee or director	Institutional trustee		ition that	арр	ly)	(D) Reportable compensation from	<b>(E)</b> Reportable compensation from related	(F) Estimated amount of other
ho  (de ho  re  orga in S  SUE BAILEY, M.D.  TRUSTEE  DIANE L. COLGAN, M.D.  TRUSTEE  WILLIAM B. DOCKSER  TRUSTEE  CHRISTOPHER J. DOHERTY  TRUSTEE, CHAIRMAN  CAROLYN B HENDRICKS, M.D.  TRUSTEE  MARY D. KANE  TRUSTEE  ARIS MARDIROSSIAN	ours per week escribe ours for elated anizations Schedule	H	heck		that	арр	ly)	compensation from	compensation	amount of
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SUE BAILEY, M.D. TRUSTEE DIANE L. COLGAN, M.D. TRUSTEE WILLIAM B. DOCKSER TRUSTEE CHRISTOPHER J. DOHERTY TRUSTEE, CHAIRMAN CAROLYN B HENDRICKS, M.D. TRUSTEE MARY D. KANE TRUSTEE ARIS MARDIROSSIAN	elated inizations Schedule	idual trustee or	l trustee	ł		-		the	organizations	compensation
orga in S  SUE BAILEY, M.D.  TRUSTEE  DIANE L. COLGAN, M.D.  TRUSTEE  WILLIAM B. DOCKSER  TRUSTEE  CHRISTOPHER J. DOHERTY  TRUSTEE, CHAIRMAN  CAROLYN B HENDRICKS, M.D.  TRUSTEE  MARY D. KANE  TRUSTEE  ARIS MARDIROSSIAN	anizations Schedule	idual trust	로			nsate		organization	(W-2/1099-MISC)	from the
in S  SUE BAILEY, M.D.  TRUSTEE  DIANE L. COLGAN, M.D.  TRUSTEE  WILLIAM B. DOCKSER  TRUSTEE  CHRISTOPHER J. DOHERTY  TRUSTEE, CHAIRMAN  CAROLYN B HENDRICKS, M.D.  TRUSTEE  MARY D. KANE  TRUSTEE  ARIS MARDIROSSIAN	Schedule	idua	1 2		yee	adwo		(W-2/1099-MISC)		organization
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TRUSTEE DIANE L. COLGAN, M.D.  TRUSTEE WILLIAM B. DOCKSER TRUSTEE CHRISTOPHER J. DOHERTY TRUSTEE, CHAIRMAN CAROLYN B HENDRICKS, M.D. TRUSTEE MARY D. KANE TRUSTEE ARIS MARDIROSSIAN	O)	를	Insti	Officer	Key	Highest compensated employee	F			Organizations
DIANE L. COLGAN, M.D.  TRUSTEE  WILLIAM B. DOCKSER  TRUSTEE  CHRISTOPHER J. DOHERTY  TRUSTEE, CHAIRMAN  CAROLYN B HENDRICKS, M.D.  TRUSTEE  MARY D. KANE  TRUSTEE  ARIS MARDIROSSIAN		$\vdash$					$\neg$			
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WILLIAM B. DOCKSER  TRUSTEE  CHRISTOPHER J. DOHERTY  TRUSTEE, CHAIRMAN  CAROLYN B HENDRICKS, M.D.  TRUSTEE  MARY D. KANE  TRUSTEE  ARIS MARDIROSSIAN				$\neg$						
TRUSTEE CHRISTOPHER J. DOHERTY TRUSTEE, CHAIRMAN CAROLYN B HENDRICKS, M.D. TRUSTEE MARY D. KANE TRUSTEE ARIS MARDIROSSIAN	2.50	Х			Ì		l	0.	0.	0.
CHRISTOPHER J. DOHERTY TRUSTEE, CHAIRMAN CAROLYN B HENDRICKS, M.D. TRUSTEE MARY D. KANE TRUSTEE ARIS MARDIROSSIAN										
CHRISTOPHER J. DOHERTY TRUSTEE, CHAIRMAN CAROLYN B HENDRICKS, M.D. TRUSTEE MARY D. KANE TRUSTEE ARIS MARDIROSSIAN	2.50	Х		ı				0.	0.	0.
CAROLYN B HENDRICKS, M.D.  TRUSTEE  MARY D. KANE  TRUSTEE  ARIS MARDIROSSIAN					$\neg$		$\neg$			
CAROLYN B HENDRICKS, M.D.  TRUSTEE  MARY D. KANE  TRUSTEE  ARIS MARDIROSSIAN	2.50	Х						0.	0.	0.
MARY D. KANE TRUSTEE ARIS MARDIROSSIAN				一	$\exists$		一			
TRUSTEE ARIS MARDIROSSIAN	2.50	Х			- 1	ı		0.	0.	0.
ARIS MARDIROSSIAN				$\exists$			$\neg$			
· · ·	2.50	Х		ł				0.	0.	0.
						$\neg$	$\neg$			
TRUSTEE	2.50	Х				ı		0.	0.	0.
BELLE BROOKS O'BRIEN	****				$\neg$					
TRUSTEE	2.50	Х			- 1			0.	0.	0.
C. ALAN PEYSER	***************************************				ヿ					
TRUSTEE	2.50	Х						0.	0.	0.
BARRY K. ROGSTAD, PH.D.				$\neg$			一			•
TRUSTEE	2.50	Х						0.	0.	0.
DAVID C. SILVER										
TRUSTEE	2.50	Х					- 1	0.	0.	0.
STANLEY H. SNOW			T	T	T		1			
TRUSTEE	2.50	X						0.	0.	0.
PATRICIA STOCKER, PH.D.							$\neg$			
TRUSTEE	2.50	X				ı		0.	0.	0.
BRIAN A. GRAGNOLATI				$\neg$		T				***************************************
	0.00	X		X		-		1,034,836.	0.	278,394.
WILLIAM A. BAUMGARTNER, M.D.			Т	П	П					•
TRUSTEE	2.50	Х						0.	0.	0.
HOWARD GLECKMAN						$\Box$	$\neg$			
	2.50	X		_ [		_		0.	0.	0.
THE HON. ANN S. HARRINGTON			$\neg$	$\neg$	$\neg$		T			
TRUSTEE			ł					1	ı,	
032007 12-21-10	2.50	Х						0.	0.	0.

Part VII Section A. Officers, Directors, Tr	ustees. Kev E	mpl	over	S. 8	nd I	Hiah	est	Compensated Employ	J2-0010	343 Page 6
(A)	(B)	T	-,	<del>, e</del>	C)	91		(D)	(E)	(F)
Name and title	Average			•	itior	1		Reportable	Reportable	Estimated
	hours per	(c	hecl				ly)	compensation	compensation	amount of
	week	_	П	Т	Т	Г	Γ.	from	from related	other
	(describe	recto						the	organizations	compensation
	hours for	o d	g g			ated		organization	(W-2/1099-MISC)	from the
	related organizations	trustee or director	trust	l	e e	ubeu		(W-2/1099-MISC)		organization
	in Schedule	E E	tiona		pioy	yee st	_			and related
	0)	Individual	Institutional trustee	Officer	Key employee	Highest compensated employee	Forme			organizations
NORMAN K. JENKINS						<del> </del>				
TRUSTEE	2.50	Х						0.	0.	0.
ALBERT K. LEE, M.D.										
TRUSTEE	2.50	X				i l		0.	0.	0.
RONALD R. PETERSON										
CORPORATE VICE CHAIRMAN & TRUSTEE	2.50	X		Х				0.	1,620,305.	246,617.
STEVEN J. THOMPSON										
TRUSTEE	2.50	X						0.	0.	0.
MARTIN BASSO			1							
SR VP FINANCE AND TREASURE	50.00			X				361,009.	0.	86,427.
NANCY MILLER	E0 00							100 454		
CORPORATE SECRETARY  DENNIS PARNELL	50.00			X				182,451.	0.	9,014.
SR VP HUMAN RESOURCES	50.00			x				217 066		40 004
JACQUELINE SCHULTZ R.N.	30.00			Δ				317,866.	0.	49,801.
SR VP PATIENT CARE SERVICE	50.00			х				333,673.	0.	42,888.
LESLIE FORD WEBER	30.00		$\dashv$				1	333,073.	0.	42,000.
SR. VP, GOVT & COMMUNITY R	50.00			х	Ì			213,200.	0.	41,825.
1b Sub-total		J				<u> </u>	_		1,620,305.	
c Total from continuation sheets to Part VI	I, Section A				••••	•	Ī	2,401,823.		281,983.
d Total (add lines 1b and 1c)						<b>&gt;</b>	ı		1,961,544.	1,036,949.
2 Total number of individuals (including but n						) wh	o re			
compensation from the organization									•	124
_										Yes No
3 Did the organization list any former officer,	director or trus	stee,	, key	em	ploy	ee,	or hi	ghest compensated en	nployee on	32.0
	line 1a? If "Yes," complete Schedule J for such individual  3 X									
4 For any individual listed on line 1a, is the su	m of reportable	e co	mpe	nsa	tion	and	oth	er compensation from t	the organization	77
and related organizations greater than \$150  5 Did any person listed on line 1a receive or a	,,uuu? If "Yes,"	cor	nple	te S	cne	dule	J fo	or such individual		4 X
The state of the services of the services										
Section B. Independent Contractors	лете эспеаию	JIC	ır su	en p	erso	חכ	·····			5 X

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization.

(A)	(B)	(C)
Name and business address	Description of services	Compensation
SUBURBAN ROCK SPRING, LLC		
1013 CENTRE RD, WILMINGTON, DE 19805	RENT	3,294,827.
PEPCO ENERGY SERVICES	ELECTRIC SERVICE	
701 NINTH ST, NW, WASHINGTON, DC 20068	PROVIDER	1,873,203.
ARAMARK FACILITY SERVICES	BIOMEDICAL	
	ENGINEERING SRVS	1,497,869.
ADELMAN, SHEFF, AND SMITH, 180 ADMIRAL		
COCHRANE DR, SUITE 370, ANNAPOLIS, MD	LEGAL SERVICES	1,014,518.
VITALIZE, 500 NORTH WALNUT ROAD, KENNETT		
SQUARE, PA 19348	STAFFING AGENCY	994,282.
2 Total number of independent contractors (including but not limited to those liste	d above) who received more than	
\$100,000 in compensation from the organization > 56	,	

Part VII Section A. Officers, Directors, T	rustees, Key E	mpl	oyee	es, a	nd	High	est	Compensated Employ	rees (continued)	
(A)	(B)	П			C)			(D)	(E)	(F)
Name and title	Average hours	(с		Pos k ali		app	oly)	Reportable compensation	Reportable compensation	Estimated amount of
	per week	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
MELODY MELCHER KNAPP	F0 00	Ì				,,		160 100	•	15 104
DIR CARDIAC PGM	50.00	-	<u> </u>		ļ	Х	<u> </u>	160,129.	0.	17,124.
RUSSELL T CRAMER	E0 00					\.,		160 746	•	15 056
CORPORATE DIRECTOR	50.00	├	⊢	<u> </u>	<u> </u>	X		169,746.	0.	15,056.
JOSEPH LINSTROM SR DIRECTOR	50.00				Ì	x		169,754.	0.	24 220
MUHAMMAD MOHIUDDIN	30.00	$\vdash$	├		-	^	$\vdash$	103,734.	0.	34,239.
SECTION CHIEF	50.00					х		165,055.	0.	29,511.
DONALD F. SILVER	1 30.00	-	-	$\vdash$	$\vdash$		<del> </del>	103,033.	0.	27,311.
DIVISION DIRECTOR	50.00					х		159,435.	0.	27,691.
MATTHEW POFFENROTH, M.D.				<del>                                     </del>	<del>                                     </del>					2.,0520
FORMER SR. V.P.	50.00						х	0.	341,239.	30,549.
GENE A. CORAPI										
FORMER SR VP OPERATIONS	50.00						X	465,543.	0.	24,067.
MICHAEL MURPHY										
FORMER VP BUSINESS DEVELOP	40.00						X	225,496.	0.	15,390.
EUGENE PASSAMANI, M.D.										
FORMER SR VP MEDICAL AFFAI	50.00				L		X	669,441.	0.	24,373.
CHRISTOPHER TIMBERS	F0 00							017 004		60.000
FORMER VP	50.00		-	<u> </u>		<u> </u>	X	217,224.	0.	63,983.
	1									
	1									
										***************************************
-										
		$\vdash \vdash$	$\vdash$							***************************************
***************************************			-1							
						1				
Total to Part VII, Section A, line 1c								2,401,823.	341,239.	281,983.

	iri Vi	Statement of Reve			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	Revenue excluded from tax under sections 512, 513, or 514
gifts, grants	1 a		1a					
gra	l t	Membership dues						
a, ff	C	J		0010005				1000
<u>a</u> .d.	l c	•	1d	2019335.				
Sims	е	Government grants (contribut	· -	4851703.				
ē Ē	f	, 5 , 5		C 20F				
향		similar amounts not included abo		6,285.				
Contributions, and other simi	9		<del></del>		6877323.			
<u> </u>	n	Total. Add lines 1a-1f						
ø	2 2	SURGICAL REVENU	म	Business Code 621990	#200.0000000000000000000000000000000000	94 556 274		
Š		MEDICAL REVENUE		621990	84,556,274. 70,425,863.			<u> </u>
Ser	C	ATOM DAMPERSON SOF		621990	44,090,493.			
e a	d	CARREST COME		621990	36,405,445.			
Program Service Revenue	е	TAD		541380	5977895.	00,100,110.	5,977,895.	
ď	f	All other program service reve	enue				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
	g				241,455,970.			
	3	Investment income (including						
		other similar amounts)	***************************************		952,259.			952,259.
	4	Income from investment of tax						
	5	Royalties		<b>&gt;</b>				
			(i) Real	(ii) Personal				
		Gross Rents						
		Less: rental expenses						
		Rental income or (loss)						
			0.0					
	/ a	Gross amount from sales of	(i) Securities 46,216,000.	(ii) Other				
	h	assets other than inventory  Less: cost or other basis	40,210,000.					
	b	and sales expenses	42,423,399.	140632				
	c	Gain or (loss)						F.
		Net gain or (loss)			3651969.	3651969.		
اه		Gross income from fundraising						
au ne		including \$	of					
ě		contributions reported on line	1c). See					
Other Reve		Part IV, line 18	a					
됩	b	Less: direct expenses	b					
-		Net income or (loss) from fund		<b>&gt;</b>				
1	9 a	Gross income from gaming ac						
	_	Part IV, line 19	a					
1		Less: direct expenses						
1		Net income or (loss) from game	•	<b>D</b>				
	iu a	Gross sales of inventory, less i						
	h	and allowances	a					
		Net income or (loss) from sales						
t		Miscellaneous Revenue		Business Code				
ŀ	11 a	OTHER REVENUE		900099	5281927.	5281927.		
- 1	b	CAFETERIA INCOM	E	900099	561,515.	Q2Q2727°		561,515.
ļ	c	TV AND PHONE		900099	375,740.			375,740.
l	d	All other revenue		900099	375,333.		1,230.	374,103.
1		T-4-1 A -1-1 (to	<b>&gt;</b>	6594515.		,	-,	
1	12	Total revenue. See instructions.			259,532,036.	244,411,971.	5,979,125.	2,263,617.
03200 12-21-	10							Form <b>990</b> (2010)

## Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

	All other organizations must cor	(A)	e not required to comple (B)	te columns (B), (C), and (	· <i>*</i>
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	( <b>D</b> ) Fundraising expenses
1	Grants and other assistance to governments and				
	organizations in the U.S. See Part IV, line 21				
2	Grants and other assistance to individuals in				
	the U.S. See Part IV, line 22			24	
3	Grants and other assistance to governments,				
	organizations, and individuals outside the U.S.				
	See Part IV, lines 15 and 16			-	
4	Benefits paid to or for members				
5	Compensation of current officers, directors,	0 054 006		0 054 005	
	trustees, and key employees	2,951,386.		2,951,386.	
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and	]		·	
	persons described in section 4958(c)(3)(B)	04 500 550	00 004 450	44.045.005	
7	Other salaries and wages	94,539,778.	80,324,453.	14,215,325.	
8	Pension plan contributions (include section 401(k)	5 000 220	4 122 560	060 550	
_	and section 403(b) employer contributions)	5,002,338.	4,133,560.	868,778.	
9	Other employee benefits		7,368,881.	1,548,768.	
10	Payroll taxes	7,100,835.	5,867,602.	1,233,233.	
11	Fees for services (non-employees):				
_	Management	147 244		145 000	
b	Legal	147,344.		147,289.	
С	Accounting	274,866.	514.	274,352.	
d	Lobbying				
e	Professional fundraising services. See Part IV, line 17	36 300	26 200		
f	Investment management fees	36,388. 7,109,220.	36,388. 4,948,283.	2 160 027	
g 40	Other	1,109,220.	4,940,403.	2,160,937.	
12 13	Advertising and promotion	66,420,296.	59,982,988.	6,437,308.	:
14	Office expenses	00,420,230.	33,302,300.	0,437,300.	
15	Information technology				
16	Royalties	3,282,462.	2,652,138.	630,324.	
17	Occupancy	136,557.	95,862.	40,695.	
18	Payments of travel or entertainment expenses	130,337•	33,002.	40,000	
	for any federal, state, or local public officials	·			
19	Conferences, conventions, and meetings	93,722.	61,546.	32,176.	
20	Interest	1,054,735.	871,554.	183,181.	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	13,886,903.	11,475,103.	2,411,800.	
23	Insurance	2,456,142.	39,806.	2,416,336.	
24	Other expenses. Itemize expenses not covered				
	above. (List miscellaneous expenses in line 24f. If line 24f amount exceeds 10% of line 25, column (A)				
	amount, list line 24f expenses on Schedule 0.)	2.5			
а	CONTRACTED SERVICES	15,835,720.	10,442,688.	5,393,032.	
b	BAD DEBT	10,355,422.	10,355,422.	0.	
C	OTHER	1,794,364.	821,264.	973,100.	
d	INT EXP DERIVATIVES	936,196.	936,196.	0.	
e					
f	All other expenses				
25	Total functional expenses. Add lines 1 through 24f	242332323.	200414303.	41,918,020.	0.
26	Joint costs. Check here  if following SOP				
	98-2 (ASC 958-720). Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				
					5000 (0040)

Part X Balance Sheet (A) Beginning of year (B) End of year 337,119. 46,240. Cash - non-interest-bearing 1 2 Savings and temporary cash investments 17,410,852. 2 19,499,928. Pledges and grants receivable, net 3 24,949,766. 33,616,233. Accounts receivable, net 4 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II 852,933. 619,964. of Schedule L 5 Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) 1,231,642. 1,150,453. Notes and loans receivable, net 7 7,655,013. 7,501,763. Inventories for sale or use 8 1,584,245. 1,525,776. Prepaid expenses and deferred charges 9 10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D ......... 10a 302,573,500. 119,917,727. b Less: accumulated depreciation 10b 186,563,519. 116,009,981. 10c 45,813,256. 63,905,218. 11 Investments - publicly traded securities 11 371,728. Investments - other securities. See Part IV, line 11 420,270. 12 12 Investments - program-related. See Part IV, line 11 13 320,000. 14 Intangible assets 14 44,753,573. 47,449,911. Other assets. See Part IV, line 11 15 15 264,586,975. 292,356,616. Total assets. Add lines 1 through 15 (must equal line 34) 16 16 33,308,304. 37,191,235. Accounts payable and accrued expenses 17 17 18 Grants payable 18 19 Deferred revenue 19 78,865,978 Tax-exempt bond liabilities 74,505,982. 20 20 21 Escrow or custodial account liability. Complete Part IV of Schedule D 21 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L 22 Secured mortgages and notes payable to unrelated third parties 23 Unsecured notes and loans payable to unrelated third parties 24 27,996,383. Other liabilities. Complete Part X of Schedule D 23,483,985. 25 25 140,170,665. 26 Total liabilities. Add lines 17 through 25 135,181,202. Organizations that follow SFAS 117, check here 

X and complete lines 27 through 29, and lines 33 and 34. Net Assets or Fund Balances 104,848,541. 134,290,423. 27 Unrestricted net assets 27 12,094,418. 8,875,095. 28 Temporarily restricted net assets 28 Permanently restricted net assets

Organizations that do not follow SFAS 117, check here and 10,692,674. 10,790,573. 29

Form 990 (2010)

157,175,414.

292,356,616.

30

31

32

33

124,416,310.

264,586,975.

31

32

33

complete lines 30 through 34.

Capital stock or trust principal, or current funds

Paid-in or capital surplus, or land, building, or equipment fund

Retained earnings, endowment, accumulated income, or other funds

Total net assets or fund balances

Total liabilities and net assets/fund balances

Х

X

Form 990 (2010)

За

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit

or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

Act and OMB Circular A-133?

### SCHEDULE A

(Form 990 or 990-EZ)

## **Public Charity Status and Public Support**

2010

Department of the Treasury Internal Revenue Service Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

Open to Public Inspection

OMB No. 1545-0047

Name	of the organiza							E	mployer i	dentificati	on nu	ımber
		SUBURB	AN HOSPITAL,	INC.					52	2-0610	545	5
Part			rity Status (All organ					structions.				
			because it is: (For lines									
1 ⊨			es, or association of chu			ection 17	0(b)(1)(A)(i	i).				
2 _			<b>70(b)(1)(A)(ii).</b> (Attach S									
3 🛂			oital service organization									
4 ∟			operated in conjunction	n with a ho	spital desc	cribed in <b>s</b>	ection 170	)(b)(1)(A)(i	i <b>ii).</b> Enter th	ne hospital	's nan	ne,
	city, and sta											
5 ∟	An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.)											
6												
6 <u> </u>			nent or governmental ur									
′ –		tion that normally red (b)(1)(A)(vi). (Comple	ceives a substantial part	t of its sub	port from a	a governm	ental unit	or from the	e general p	ublic desc	ribed	in
8			section 170(b)(1)(A)(vi).	(Complete	o Dowl II \							
9			ceives: (1) more than 33			frans a t-	سيالت المناسب					
-	activities rel	ated to its exempt for	nctions - subject to cert	ain evcent	s support	(3) no mor	o than 22	nembersn	ıp rees, an	a gross red	eipts	trom
	income and	unrelated business	taxable income (less sec	tion 511 t	av) from hi	(Z) NO MOI	e u iai i oo accuired t	1/370 OI IE	s support i	for time?	inves	uneni 76
		509(a)(2). (Complet		500110111	wy nom b	3311103363	acquired t	by the orga	anzanon a	itei June J	0, 19	75.
10		·	perated exclusively to te	est for pub	lic safety.	See secti	on 509(a)(	4).				
11 🗆			perated exclusively for t						rv out the r	ourooses o	of one	or
			ations described in sect									٠.
			organization and comp				•		. ,, ,			
	_ а Ш Туре	l b	Type II	с 🗀 Тур	oe III - Fund	ctionally in	tegrated		d 🗀	Type III · C	Other	
e			at the organization is no									
			than one or more public						9(a)(1) or s	ection 509	(a)(2).	
f	If the organi	zation received a wri	tten determination from	the IRS th	at it is a Ty	ype I, Type	II, or Typ	e III				
		organization, check t	***************************************									. L.
g			organization accepted a									
			lirectly controls, either a								Yes	No
			upported organization?		• • • • • • • • • • • • • • • • • • • •				•••••	11g(i)		
	(ii) Alaitiii	member of a perso	n described in (i) above?	·				• • • • • • • • • • • • • • • • • • • •		11g(ii)		
h	Provide the	following information	person described in (i) about the supported or	or (II) abov	e?	••••••		• • • • • • • • • • • • • • • • • • • •		. 11g(iii)		L
••	i lovide tile	olowing anomation	about the supported of	ganization	ı(S).							
(i) Nan	ne of supported	(ii) EIN	(iii) Type of	(iv) Is the (	organization	(v) Did vo	u notify the	(yi) Is	the			<del></del>
	rganization	(11) E 111	organization	in col. (i) li	sted in your	organiza	tion in col.	Torganizati	on in col.	(vii) Am		ıT
	•		(described on lines 1-9 above or IRC section	governing	document?	(i) of you	r support?	(i) organiz U.S	.?	supt	JUIT	
			(see instructions))	Yes	No	Yes	No	Yes	No			
							1					
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otal												

Schedule A (Form 990 or 990-EZ) 2010 Page 2 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning in) (a) 2006 (b) 2007 (c) 2008 (d) 2009 (e) 2010 (f) Total 1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge 4 Total. Add lines 1 through 3 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11. column (f) 6 Public support. Subtract line 5 from line 4. Section B. Total Support Calendar year (or fiscal year beginning in) (a) 2006 (b) 2007 (c) 2008 (d) 2009 (e) 2010 (f) Total 7 Amounts from line 4 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources 9 Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) 11 Total support. Add lines 7 through 10 12 Gross receipts from related activities, etc. (see instructions) 13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public support percentage for 2010 (line 6, column (f) divided by line 11, column (f)) 14 % 15 Public support percentage from 2009 Schedule A, Part II, line 14 % 16a 33 1/3% support test - 2010. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support test - 2009. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box

and stop here. The organization qualifies as a publicly supported organization 17a 10% -facts-and-circumstances test - 2010. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization b 10% -facts-and-circumstances test - 2009. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test. The organization qualifies as a publicly supported organization

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2010

# Schedule A (Form 990 or 990-EZ) 2010 Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support			<del></del>			
Cal	endar year (or fiscal year beginning in)	(a) 2006	<b>(b)</b> 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
	Gifts, grants, contributions, and			(0,000	(4) 2000	(0)2010	(i) Total
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
_	merchandise sold or services per-						
	formed, or facilities furnished in		:		ĺ		
	any activity that is related to the organization's tax-exempt purpose		1				
•							·
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
_	iness under section 513			ļ			
4	Tax revenues levied for the organ-	•			İ		
	ization's benefit and either paid to	J					
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
78	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
t	Amounts included on lines 2 and 3 received						
	from other than disqualified persons that exceed the greater of \$5,000 or 1% of the					•	
	amount on line 13 for the year	•					
•	Add lines 7a and 7b						
	Public support (Subtract line 7c from line 6.)						
Sec	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2006	<b>(b)</b> 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
	Amounts from line 6	(-/ -333	(4) 2001	(0) 2000	(4) 2000	(0)2010	(i) iotai
10a	Gross income from interest,					1	
	dividends, payments received on						
	securities loans, rents, royalties and income from similar sources						
h	Unrelated business taxable income						
~	(less section 511 taxes) from businesses						
	acquired after June 20, 1075						
_	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b,					1	
	whether or not the business is	ı	·				
12	regularly carried on Other income. Do not include gain						
12	or loss from the sale of capital	i				,	
	assets (Explain in Part IV.)						
	Total support (Add lines 9, 10c, 11, and 12.)						
14	First five years. If the Form 990 is for	the organization's	s first, second, thir	d, fourth, or fifth ta	ax year as a sectio	on 501(c)(3) organiza	ation,
~	check this box and stop here					***************************************	▶└
	tion C. Computation of Publi						
15	Public support percentage for 2010 (li	ne 8, column (f) di	ivided by line 13, c	olumn (f))	•••••	15	%
16	Public support percentage from 2009	Schedule A, Part	III, line 15			16	%
	tion D. Computation of Inves						
17	Investment income percentage for 20	10 (line 10c, colum	nn (f) divided by lin	e 13, column (f))		17	%
	Investment income percentage from 2					18	%
	33 1/3% support tests - 2010. If the						7 is not
	more than 33 1/3%, check this box ar						▶□
	33 1/3% support tests - 2009. If the						nd
	line 18 is not more than 33 1/3%, che						
	Private foundation. If the organization						

#### Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

### **Schedule of Contributors**

► Attach to Form 990, 990-EZ, or 990-PF.

OMB No. 1545-0047

**2010** 

Name of the organization **Employer identification number** SUBURBAN HOSPITAL, INC. 52-0610545 Organization type (check one): Filers of: Section: X 501(c)( 3) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. **Special Rules** For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h or (ii) Form 990-EZ, line 1. Complete Parts I and II. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, aggregate contributions of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990 EZ that received from any one contributor, during the year, contributions for use exclusively for religious, charitable, etc., purposes, but these contributions did not aggregate to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year. Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2 of its Form 990, or check the box on line H of its Form 990-EZ, or on line 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2010)

Employer identification number

SUBURBAN	HOSPITAL	, INC.
----------	----------	--------

52-0610545

Part I	Contributors (see instructions)		
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Aggregate contributions	Type of contribution
1		\$_4,027,629.	Person X Payroll
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Aggregate contributions	Type of contribution
2		\$824,074.	Person X Payroll  Noncash  (Complete Part II if there is a noncash contribution.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Aggregate contributions	Type of contribution
3		\$ 2,019,335.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
NO.	Name, address, and zir ++	\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
-		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)

of Part II

Name of organization

Page of of Employer identification number

## SUBURBAN HOSPITAL, INC.

52-0610545

Part II	Noncash Property (see instructions)		
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
			-
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	000 000 57 000 553 (00 00)
23453 12-23	-10	Schedule B (Form 9	990, 990-EZ, or 990-PF) (2010)

Page of of Employer identification number

UBURB	BAN HOSPITAL, INC.		52-0610545				
Part III	Exclusively religious, charitable, etc., in more than \$1,000 for the year. Complete Part III, enter the total of exclusively religion \$1,000 or less for the year. (Enter this info	e columns (a) through (e) and the ous, charitable, etc., contribution	on 501(c)(7), (8), or (10) organizations aggregating e following line entry. For organizations completing is of				
a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held				
		(e) Transfer of git	ft				
	Transferee's name, address, an	nd ZIP + 4	Relationship of transferor to transferee				
a) No. from Part I	(b) Purpose of gift	(c) Use of gift	. (d) Description of how gift is held				
-	A	(e) Transfer of git	Tt .				
	Transferee's name, address, an	d ZIP + 4	Relationship of transferor to transferee				
a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held				
.							
	(e) Transfer of gift						
-	Transferee's name, address, an	d ZIP + 4	Relationship of transferor to transferee				
-							
n) No. From Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held				
	(e) Transfer of gift						
_	Transferee's name, address, an	d ZIP + 4	Relationship of transferor to transferee				
-							

#### **SCHEDULE C**

(Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

2010

Open to Public Inspection

Department of the Treasury Internal Revenue Service Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.

See separate instructions.

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax), or Form 990-EZ, Part V, line 35a (Proxy Tax), then

	Section 501(c)(4), (5), or (6) organize	ations: Complete Part III.			
Nan	ne of organization			Emp	loyer identification number
	SUBURBA	AN HOSPITAL, INC.			52-0610545
Pa	art I-A Complete if the or	ganization is exempt und	ler section 501(c	c) or is a section 527 o	rganization.
3	Provide a description of the organ Political expenditures Volunteer hours			<b>&gt;</b> \$	
200000000000000000000000000000000000000		ganization is exempt und			
1	Enter the amount of any excise tax	cincurred by the organization und	der section 4955	<b>▶</b> \$	
2	Enter the amount of any excise tax	cincurred by organization manag	ers under section 495	55 <b>▶</b> \$	
3	If the organization incurred a section	on 4955 tax, did it file Form 4720	for this year?		Yes No
4a	Was a correction made?				Yes No
	If "Yes," describe in Part IV.	gonization is available			
	ort I-C Complete if the or				
1	Enter the amount directly expende	d by the filing organization for se	ction 527 exempt fun	ction activities > \$	
, ~	Enter the amount of the filing organ				
3	exempt function activities  Total exempt function expenditure	s Add lines 1 and 2. Enter have a	nd on Forms 1100 DO	▶\$	
Ū	line 17b	s. Add lines 1 and 2. Enter here a	na on Form 1120-PO	L, • •	
4	Did the filing organization file Form	1120-POL for this year?			Yes No.
5	Enter the names, addresses and en	mplover identification number (FII	M) of all section 527 n	nolitical organizations to which	Yes No
	made payments. For each organiza	ation listed, enter the amount paid	d from the filing organ	nization's funds. Also enter th	ne amount of political
	contributions received that were pr	romptly and directly delivered to a	a separate political or	ganization, such as a separa	te segregated fund or a
	political action committee (PAC). If	additional space is needed, prov	ide information in Par	t IV.	
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization.  If none, enter -0
	***				

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2010

LHA

	nedule C (Form 990 or 990-EZ) 2010	SUBU	RBAN I	OSPITAL, IN	IC.	52-0	0610545 Page 2
	art II-A Complete if the or			mpt under section	on 501(c)(3) and fi	led Form 5768	
_	(election under se		<del></del>				
	Check Lift the filing organiz						
<u>B</u> (	Check 🕨 🔲 if the filing organiz	ation check	ed box A a	nd "limited control" pro	ovisions apply.		
		nits on Lobl nditures" m		enditures unts paid or incurred.	)	(a) Filing organization's totals	(b) Affiliated group totals
1:	a Total lobbying expenditures to inf	fluence pub	lic opinion	(grass roots lobbying)	•		
	b Total lobbying expenditures to inf						
	c Total lobbying expenditures (add	lines 1a and	d 1b)				
	d Other exempt purpose expenditu						
(	e Total exempt purpose expenditur						
	f Lobbying nontaxable amount. En						
	If the amount on line 1e, column (a)	or (b) is:	The lob	bying nontaxable am	ount is:		
	Not over \$500,000		20% of	the amount on line 1e			
	Over \$500,000 but not over \$1,00	00,000	\$100,00	00 plus 15% of the exc	ess over \$500,000.		
	Over \$1,000,000 but not over \$1,	500,000		00 plus 10% of the exc			
	Over \$1,500,000 but not over \$17	7,000,000	\$225,00	00 plus 5% of the exce	ss over \$1,500,000.		
	Over \$17,000,000		\$1,000,	000.			
9	g Grassroots nontaxable amount (e	nter 25% o	f line 1f)				
ł	1 Subtract line 1g from line 1a. If ze	ro or less, e	nter -0-				
i	Subtract line 1f from line 1c. If zer	o or less, e	nter -0				
j	i If there is an amount other than ze	ero on eithe	r line 1h or	line 1i, did the organiza	ation file Form 4720		
	reporting section 4911 tax for this			·····	· ·		Yes No
			4-Year Ave	eraging Period Under	Section 501(h)		
	(Some organi:	zations tha	t made a s	ection 501(h) election	do not have to com	plete all of the five	
	C			e instructions for line		age 4.)	
		Lobb	ying Expe	nditures During 4-Yea	ar Averaging Period		
	Calendar year (or fiscal year beginning in)	(a) 2	2007	<b>(b)</b> 2008	(c) 2009	(d) 2010	(e) Total
2a	Lobbying nontaxable amount						
b	Lobbying ceiling amount						
	(150% of line 2a, column(e))						
	Total lobbying expenditures						
	Grassroots nontaxable amount						
е	Grassroots ceiling amount			F-1			
	(150% of line 2d, column (e))						
f	Grassroots lobbying expenditures						

Schedule C (Form 990 or 990-EZ) 2010

## Schedule C (Form 990 or 990-EZ) 2010 SUBURBAN HOSPITAL, INC. 52-0610545 Page 3 Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

		(	a)	(1	b)
		Yes	No		ount
1	During the year, did the filing organization attempt to influence foreign, national, state or				
	local legislation, including any attempt to influence public opinion on a legislative matter				
	or referendum, through the use of:				
а	Volunteers?		Х		
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		Х		
С	Media advertisements?		X		
d	Mailings to members, legislators, or the public?		X		
е	Publications, or published or broadcast statements?		X		
f	Grants to other organizations for lobbying purposes?		X		·
	Direct contact with legislators, their staffs, government officials, or a legislative body?	X		224	1,578.
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		X		·
Î	Other activities? If "Yes," describe in Part IV		X	w	
j	Total. Add lines 1c through 1i			224	1,578.
	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		X		
b	If "Yes," enter the amount of any tax incurred under section 4912				
C	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
Par	till-A Complete if the organization is exempt under section 501(c)(4),	on 501(c)	(5), or se	ction	
	501(c)(6).				
				Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?		1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		2		
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?		3		
Par	Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) if POTIL Bank III. A section 501(c)(6) if POTIL Bank				
	501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part "Yes."	rt III-A, li	ne 3 is a	nswered	
1					
2	Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenditures).		1		
_	expenses for which the section 527(f) tax was paid).	cai			
•					
	***************************************		2a		
	Carryover from last year Total		2b		
3	TotalAggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues				
	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exc		3		
•	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and p				
	avpanditure mart vacco				
5	Taxable amount of lobbying and political expenditures (see instructions)	••••••			
Par	Supplemental Information		5		
	olete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; an	d Dod II D	line di Alne		41-1
	y additional information.	u Part II-B,	iine II. Aisc	, complete	this part
	T II-B, LINE 1(I), OTHER LOBBYING ACTIVITIES:				
	12 27 22M2 1(17) OTHER HODDIING ACTIVITIES.				
тнг	HOSPITAL RETAINS LEGAL COUNSEL TO PERFORM LOBBYIN	ር አርጥ፣	77777777	Z ON	
	TOUR TIME THOME COOLIDER TO LEWI OWN PODDLIN	G ACII	. V I I I I I I	2 OIA	
ITS	BEHALF. THE LOBBYING ACTIVITIES RELATE TO PRESER	מדאום א	MTD		
	THE DESCRIPTION OF THE PROPERTY OF THE PROPERT	VIIIG F	מאם		
PRO	TECTING THE HOSPITAL'S INTERESTS WITH REGARDS TO M	ልጥጥER S	AFFE	ጉጥፒክር	
	THE RESERVE TO THE PARTY OF THE		ALTE LIN	- T TIAG	
ΙEΑ	LTH CARE AND HEALTH FACILITIES, INCLUDING STATE GR	ልህጥር ል	ND		
	THOUSENED, INCOUNTING BIRIE GR.	THILD E	4111		
JNC	OMPENSATED CARE.				

## SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

## Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12. ► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047

Name of the organization **Employer identification number** SUBURBAN HOSPITAL, INC. 52-0610545 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year \_\_\_\_\_ Aggregate contributions to (during year) 2 Aggregate grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? \_\_\_\_\_ Yes Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) ☐ Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year a Total number of conservation easements 2a b Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax 3 Number of states where property subject to conservation easement is located ▶ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year > \$ 7 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8. 1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenues included in Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X 2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items: a Revenues included in Form 990, Part VIII, line 1

b Assets included in Form 990, Part X

		M HOSPITAL					061054	
Pa	rt III   Organizations Maintaining (	Collections of A	rt, Historical	Treasures,	or Other	Similar As	ssets (conti	inued)
3	Using the organization's acquisition, access	sion, and other record	ds, check any of t	he following th	at are a sigr	ificant use of	f its collection	n items
	(check all that apply):							
а	Public exhibition	c	I ☐ Loan or e	xchange prog	rams			
b	Scholarly research	e	Other					
C	Preservation for future generations							
4	Provide a description of the organization's of	collections and explai	n how they furthe	r the organiza	tion's exem	t purpose in	Part XIV.	
5	During the year, did the organization solicit							
	to be sold to raise funds rather than to be m						Yes	☐ No
Pa	rt IV Escrow and Custodial Arrar	ngements. Compl	ete if the organiza	tion answered	"Yes" to Fo	rm 990. Part		
	reported an amount on Form 990, Pa	art X, line 21.	<b>.</b>				,	
1a	Is the organization an agent, trustee, custoo	dian or other intermed	diary for contributi	ions or other a	ssets not in	cluded		
	on Form 990, Part X?		•				Yes	☐ No
b	If "Yes," explain the arrangement in Part XIV	and complete the fo	llowing table:	••••••		***************************************		
							Amount	
С	Beginning balance					1c	7	
d	A					1d	<del></del>	
е	<b></b>	***************************************			****************	1e		
f	Ending balance	***************************************			***************************************	1f		
2a	Did the organization include an amount on F	orm 990. Part X. line	21?		***************************************		Yes	□ No
	If "Yes," explain the arrangement in Part XIV			•••••••••••••••••••••••••••••••••••••••	•••••	•••••		
	rt V Endowment Funds. Complete		swered "Yes" to I	Form 990, Par	t IV, line 10.			
	***************************************	(a) Current year	(b) Prior year			Three years b	ack (e) Four	vears back
1a	Beginning of year balance			1 32 7				,
	Contributions							
	Net investment earnings, gains, and losses		***************************************	-				
	Grants or scholarships							
	Other expenditures for facilities			,				
	and programs			l				
f	Administrative expenses							
g	End of year balance							
2	Provide the estimated percentage of the year		s:	<u>I</u>				
а	Board designated or quasi-endowment		%		*			
b	Permanent endowment	%	<b>-</b>					
С		%						
За	Are there endowment funds not in the posse	ession of the organiza	ation that are held	l and administ	ered for the	organization	*	
	by:	<b>3</b>				Jul 11-411-011	Γ	Yes No
	(i) unrelated organizations				•		3a(i)	
		•••••						
b	If "Yes" to 3a(ii), are the related organization:	s listed as required o	n Schedule R?		••••	••••••	3b	
4	Describe in Part XIV the intended uses of the					•••••		l
Pai	t VI Land, Buildings, and Equipm							
	Description of investment	(a) Cost or o	<u> </u>	st or other	(c) Acci	ımulated	(d) Book	value
	·	basis (investr		is (other)	1 ' '	ciation	(4) 500	
1a	Land			45,094.			345	5,094.
	Buildings			387400.	82.62	0,477.	67,766	
c	Leasehold improvements			56,926.		5,308.		,618.
	Equipment			509577.		2,679.		898.
	Other			74,503.		5,055.	35,969	
	. Add lines 1a through 1e. (Column (d) must e				, ,	•		9981.
				1 / /				

1.	(a) Description of liability	(b) Amount	
(1)	Federal income taxes		
(2)	ADVANCES FROM THIRD PARTIES	8,289,600.	
(3)	EXC RETIREMENT PLAN LIABILITY	2,030,570.	
(4)	LEASES PAYABLE	1,052,856.	
(5)	PROF INSURANCE LIABILITY	2,406,300.	
(6)	HEDGE FAIR VALUE ADJUST	3,470,833.	
(7)	CAPITAL ACCUMULATION ACCOUNT	132,023.	
(8)	INTEREST PAYABLE	554,135.	
(9)	ACCRUED RENT	233,311.	
(10)	ACCRUED PENSION LONG TERM	4,851,345.	
(11)	457B FOR DIRECTORS	14,905.	W. 19
Total.	(Column (b) must equal Form 990, Part X, col (B) line 25.)	23,483,985.	
2. FIN	48 (ASC 740) FOOLDOTE. In Part XIV, provide the text of the footbote to the organization's financia	statements that reports the organiz	ation's liability for uncertain tax positions under

Schedule D (Form 990) 2010

Schedule D (Form 990) 2010 SUBURBAN HOSPITAL, INC.  Part XIV Supplemental Information (continued)	52-0610545 Page 5
DURING THE YEARS ENDED JUNE 30, 2011 AND 2010.	
· · · · · · · · · · · · · · · · · · ·	
PART XI, LINE 8 - OTHER ADJUSTMENTS:	
CHANGE IN MINIMUM PENSION LIABILITY	5,337,648.
FAIR VALUE ADJ ON DERIVATIVES	485,054.
CHANGE INTEREST IN NET ASSETS OF FOUNDATION	5,056,778.
ROUNDING	12.
TOTAL TO SCHEDULE D, PART XI, LINE 8	10,879,492.
PART XII, LINE 4B - OTHER ADJUSTMENTS:	
GAIN ON SALE OF SECURITIES	3,792,601.
CONTRIBUTIONS FROM FOUNDATION	498,756.
ROUNDING	-709.
INVESTMENT FEES	36,388.
TOTAL TO SCHEDULE D, PART XII, LINE 4B	4,327,036.
PART XIII, LINE 4B - OTHER ADJUSTMENTS:	
ROUNDING	-1,261.
INT EXP DERIVATIVES	936,196.
INVEST FEES	36,388.
TOTAL TO SCHEDULE D, PART XIII, LINE 4B	971,323.

Schedule D (Form 990) 2010 SUBURBAN HOSPITAL, INC.  Part XIV Supplemental Information (continued)	52-0610545 Page <b>5</b>
Part X Other Liabilities. See Form 990, Part X, line 25.	
(a) Description of liability DUE TO AFFILIATES	(b) Amount
DOD TO MITTHIATED	448,107.
	,
· ·	
·	
·	
032451 05-01-10	Schedule D (Form 990) 2010

#### SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

## **Hospitals**

➤ Complete if the organization answered "Yes" to Form 990, Part IV, question 20.

➤ Attach to Form 990. ➤ See separate instructions.

OMB No. 1545-0047
2010

Open to Public Inspection

SUBURBAN HOSPITAL, INC.

Employer identification number 52-0610545

Pa	rt I Financial Assistance	and Certain O	ther Commu	nity Benefits a	t Cost				
								Yes	No
1a	Did the organization have a financia	l assistance policy	during the tax ye	ear? If "No," skip to	question 6a		1a	Х	
b	1a Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a					1b	Х		
2	b If "Yes," was it a written policy? If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year.								
	X Applied uniformly to all hospit	al facilities	Appli Appli	ied uniformly to mo	st hospital facilitie	s			
	Generally tailored to individual hospital facilities								
3	Answer the following based on the financial ass	istance eligibility criteria	that applied to the large	est number of the organiz	ation's patients during th	ne tax vear			
а	Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year.  Did the organization use Federal Poverty Guidelines (FPG) to determine eligibility for providing free care to low income								
							3a	Х	
	individuals? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care:  100%						- 00		
b	Did the organization use FPG to det		***************************************		come individuals?				
	If "Yes," indicate which of the follow						3b	Х	
	200% 250% [		350%	400% X O			02		
С	c If the organization did not use FPG to determine eligibility, describe in Part VI the income based criteria for determining					-			
	eligibility for free or discounted care	. Include in the de	scription whether	the organization us	sed an asset test of	r other			
	threshold, regardless of income, to	determine eligibility	/ for free or discou	unted care.					
4	Did the organization's financial assistance policy "medically indigent"?	y that applied to the large	est number of its patien	ts during the tax year pro	vide for free or discounte	ed care to the	4	Х	
5a	Did the organization budget amounts for	free or discounted co	are provided under i	ts financial assistance	e policy during the ta	x vear?	5a	X	
	If "Yes," did the organization's finan						5b	Х	
C	If "Yes" to line 5b, as a result of bud	Iget considerations	s, was the organiz	ation unable to pro	vide free or discou	ınted			
	care to a patient who was eligible fo						5c		х
6a	Did the organization prepare a common	nunity benefit repo	ort during the tax	vear?	•••••	***************************************	6a	X	
b	If "Yes," did the organization make it	t available to the p	ublic?	,			6b	X	
	Complete the following table using the workshee						3.5		
7	Financial Assistance and Certain Ott								
	Financial Assistance and	(a) Number of activities or	(b) Persons served	(C) Total community	(d) Direct offsetting	(e) Net community	(f)	Percent I expen	of
Mea	ns-Tested Government Programs	programs (optional)	(optional)	benefit expense	revenue	benefit expense	tota	i expen	50
а	Financial Assistance at cost (from								
	Worksheets 1 and 2)			3,513,763.	0.	3,513,763.	1	.51	ક
b	Unreimbursed Medicaid (from								
	Worksheet 3, column a)								
C	Unreimbursed costs - other means-								
	tested government programs (from								
	Worksheet 3, column b)								
d	Total Financial Assistance and								
	Means-Tested Government Programs			3,513,763.		3,513,763.	1	.51	ક્ર
	Other Benefits								
е	Community health				٠.				
	improvement services and								
	community benefit operations			]					
	(from Worksheet 4)			7,893,763.	896,514.	6,997,249.	3	02	ક
f	Health professions education								
	(from Worksheet 5)			3,993,692.	0.	3,993,692.	1	.72	ક
_	Subsidized health services								
	(from Worksheet 6)								
	Research (from Worksheet 7)							•••	
į,	Cash and in-kind		***************************************						
,	contributions to community								
	groups (from Worksheet 8)			1,223,909.	0.	1,223,909.		539	8
	Total. Other Benefits			13,111,364.	896,514.	12,214,850.		. 279	
	Total. Add lines 7d and 7j			16,625,127.	896,514.	15,728,613.		789	

Part II Community Building Activities Complete this table if the organization conducted any community building activities during the

tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves. (a) Number of (b) Persons served (optional) (d) Direct (C) Total (f) Percent of offsetting revenue community building expense ctivities or programs community building expense total expense (optional) Physical improvements and housing 3,165. 3,165 ₹000 9,268. Economic development 9,268. .00% 183,284. .08% Community support 183,284. 31,652. Environmental improvements 31,652. .01% Leadership development and training for community members 111,061. 111,061. .05% Coalition building 77,840. 77,840. .03% Community health improvement 49,697. advocacy 49,697 .02% 510,862. Workforce development 510,862. .22% Other 12,859. 9 12,859. .01% 989,688. Total 989,688 .42% Part III Bad Debt, Medicare, & Collection Practices Section A. Bad Debt Expense Yes No Did the organization report bad debt expense in accordance with Healthcare Financial Management Association Statement No. 15? X Enter the amount of the organization's bad debt expense (at cost) 7,605,763 2 Enter the estimated amount of the organization's bad debt expense (at cost) attributable to patients eligible under the organization's financial assistance policy 0 Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense. In addition, describe the costing methodology used in determining the amounts reported on lines 2 and 3, and rationale for including a portion of bad debt amounts as community benefit. Section B. Medicare Enter total revenue received from Medicare (including DSH and IME) 102517999 Enter Medicare allowable costs of care relating to payments on line 5 6 92,353,593. 7 Subtract line 6 from line 5. This is the surplus (or shortfall) 10,164,406. Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit. Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6. Check the box that describes the method used: X Cost to charge ratio ☐ Cost accounting system Section C. Collection Practices 9a Did the organization have a written debt collection policy during the tax year? X 9a b If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI X Part IV Management Companies and Joint Ventures (a) Name of entity (b) Description of primary (c) Organization's (d) Officers, direct-(e) Physicians' activity of entity ors, trustees, or profit % or stock profit % or key employees ownership % stock profit % or stock ownership % ownership %

Schedule H (Form 990) 2010 SUBURBAN HOSPITAL, INC. 52-063	L054	5 p	age 4
Part V Facility Information (continued)			
Section B. Facility Policies and Practices			
(Complete a separate Section B for each of the hospital facilities listed in Part V, Section A)			
Name of Hospital Facility: N/A			
Line Number of Hospital Facility (from Schedule H, Part V, Section A):	Γ	Yes	No
Community Health Needs Assessment (Lines 1 through 7 are optional for 2010)	T	103	140
1 During the tax year or any prior tax year, did the hospital facility conduct a community health needs assessment (Needs	1 1		
Assessment)? If "No," skip to line 8	1		
If "Yes," indicate what the Needs Assessment describes (check all that apply):			
a A definition of the community served by the hospital facility			
b Demographics of the community			
c Existing health care facilities and resources within the community that are available to respond to the health needs			
of the community			
d How data was obtained			
e The health needs of the community			
f Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority			
groups			
g The process for identifying and prioritizing community health needs and services to meet the community health needs			
h The process for consulting with persons representing the community's interests			
i Information gaps that limit the hospital facility's ability to assess all of the community's health needs			
j Uther (describe in Part VI)			
2 Indicate the tax year the hospital facility last conducted a Needs Assessment: 20			
3 In conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who represent			1
the community served by the hospital facility? If "Yes," describe in Part VI how the hospital facility took into account input			
from persons who represent the community, and identify the persons the hospital facility consulted	3		
4 Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," list the other			
hospital facilities in Part VI	4		
5 Did the hospital facility make its Needs Assessment widely available to the public?	5		
If "Yes," indicate how the Needs Assessment was made widely available (check all that apply):			
a Hospital facility's website			
b Available upon request from the hospital facility  c Other (describe in Part VI)			
·			
6 If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (check all that apply):			
a Adoption of an implementation strategy to address the health needs of the hospital facility's community			
b Execution of the implementation strategy			
c Participation in the development of a community-wide community benefit plan			
d Participation in the execution of a community-wide community benefit plan			
e Inclusion of a community benefit section in operational plans			
f Adoption of a budget for provision of services that address the needs identified in the Needs Assessment			
g Prioritization of health needs in its community			
h Prioritization of services that the hospital facility will undertake to meet health needs in its community			
i Other (describe in Part VI)			
7 Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," explain		100000000000000000000000000000000000000	
in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7		
Financial Assistance Policy			
Did the hospital facility have in place during the tax year a written financial assistance policy that:			
8 Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	8		
9 Used federal poverty guidelines (FPG) to determine eligibility for providing free care to low income individuals?	9		

If "Yes," indicate the FPG family income limit for eligibility for free care: \_\_\_\_\_\_\_ %

	ait V	Facility Information (continued) N/A			
40	11			Yes	No
10		FPG to determine eligibility for providing discounted care to low income individuals?	. 10		18484.2514
44		s," indicate the FPG family income limit for eligibility for discounted care:%			
• •		ined the basis for calculating amounts charged to patients?	. 11		
	a " 📛	s," indicate the factors used in determining such amounts (check all that apply):			
		Asset level			
		Medical indigency			
		Insurance status			
		Uninsured discount			
1		Medicaid/Medicare			
	, $\equiv$	State regulation			
	ίĒ	Other (describe in Part VI)			
12		mod the matter of favorable in a favorable in the favorab	40		1000
		led measures to publicize the policy within the community served by the hospital facility?			
		s," indicate how the hospital facility publicized the policy (check all that apply):	. 13		
é	1 1	The policy was posted on the hospital facility's website			
ŀ		The policy was attached to billing invoices			
	$\Box$	The policy was posted in the hospital facility's emergency rooms or waiting rooms			
c	ı 🗆	The policy was posted in the hospital facility's admissions offices			
e	, 🗀	The policy was provided, in writing, to patients on admission to the hospital facility			
f		The policy was available on request			
ç	, $\square$	Other (describe in Part VI)			
Bi	lling ar	nd Collections			
14	Did th	e hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
		ance policy that explained actions the hospital facility may take upon non-payment?	14		ĺ
15		all of the following collection actions against a patient that were permitted under the hospital facility's policies at any			
		uring the tax year:			
а		Reporting to credit agency			
b		Lawsuits			
C	: <u> </u>	Liens on residences			
d		Body attachments			
е		Other actions (describe in Part VI)			
16		e hospital facility engage in or authorize a third party to perform any of the following collection actions during the		.	
	tax yea	***************************************	16		
	1 1	," check all collection actions in which the hospital facility or a third party engaged (check all that apply):			
a	님	Reporting to credit agency			
b	H	Lawsuits			
C		Liens on residences			
d	H	Body attachments  Other positions (describe in Body)			
- e	Indicat	Other actions (describe in Part VI)			
17		e which actions the hospital facility took before initiating any of the collection actions checked in line 16 (check all that			
а	apply):	Notified patients of the financial assistance policy on admission			
a b					
C	H	Notified patients of the financial assistance policy prior to discharge			
d	一	Notified patients of the financial assistance policy in communications with the patients regarding the patients' bills			
u		Documented its determination of whether a patient who applied for financial assistance under the financial assistance policy qualified for financial assistance			
е		Other (describe in Part VI)			
		Caron (Gooding and Care VI)	100000000000000000000000000000000000000	100 C	- 1700 WAL

Schedule H (Form 990) 2010 SUBURBAN HOSPITAL, INC. 52-06	1054	5 Pa	age 6
Part V Facility Information (continued) N/A			
Policy Relating to Emergency Medical Care			
		Yes	No
18 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their			
eligibility under the hospital facility's financial assistance policy?	18		
If "No," indicate the reasons why (check all that apply):  a			
19 Indicate how the hospital facility determined the amounts billed to individuals who did not have insurance covering			
emergency or other medically necessary care (check all that apply):			
The hospital facility used the lowest negotiated commercial insurance rate for those services at the hospital facility  The hospital facility used the average of the three lowest negotiated commercial insurance rates for those services			
at the hospital facility  c The hospital facility used the Medicare rate for those services d Other (describe in Part VI)			
20 Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than			

the amounts generally billed to individuals who had insurance covering such care?

21 Did the hospital facility charge any of its patients an amount equal to the gross charge for any service provided to that

032096 02-24-11

If "Yes," explain in Part VI.

If "Yes," explain in Part VI.

Schedule H (Form 990) 2010

Schedule H (Form 990) 2010 SUBURBAN HOSPITAL, INC.		52-0610545	Page 7
Part V Facility Information (continued)	•		
Section C. Other Facilities That Are Not Licensed, Registered, or Similarly Re	cognized as a Hospital Facility		
, , , ,	3		
(list in order of size, measured by total revenue per facility, from largest to smalles	+\		
to all to the second of total to to lab por lability, north largest to smalles	<b>9</b>		
How many non-hospital facilities did the expeniention and the desired to the second	0		
How many non-hospital facilities did the organization operate during the tax year?			
Name and address	Type of Facility (describe)		
	1		
			·
	1		
	<del>]</del>		
	4		
	-		
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	-		

Schedule H (Form 990) 2010

032097 02-24-11

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PART I, LINE 7: A COST-TO-CHARGE RATIO (FROM WORKSHEET 2) IS USED TO

CALCULATE THE AMOUNTS ON LINE 7A AND 7B (CHARITY CARE AND UNREIMBURSED

MEDICAID). THE AMOUNTS FOR LINES 7E-7I WOULD COME FROM OUR HSCRC

COMMUNITY BENEFIT REPORT FILED WITH THE STATE OF MARYLAND AND WOULD NOT BE

BASED ON A COST-TO CHARGE RATIO.

PART I, LINE 7G: SUBURBAN HOSPITAL, INC. DOES NOT HAVE ANY SUBSIDIZED HEALTH SERVICES.

PART I, LN 7 COL(F): THE AMOUNT OF BAD DEBT EXPENSE INCLUDED ON FORM 990,

PART IX, LINE 25, COLUMN (A), BUT SUBTRACTED FOR PURPOSES OF CALCULATING

THE PERCENTAGE IN THIS COLUMN IS \$10,355,422.

PART II: SHI COMMUNITY BUILDING ACTIVITIES PROMOTE THE HEALTH

OF THE COMMUNITY IT SERVES THROUGH A NUMBER OF INITIATIVES THEY HAVE

DEVELOPED. FOR EXAMPLE, SHI YOUTH PROJECTS ENCOURAGE THE YOUNG LEADERS

THROUGH A WIDE ARRAY OF PROGRAMS, INCLUDING MEDICAL VENTURING, WHICH

INTRODUCES HIGH SCHOOL STUDENTS INTERESTED IN PURSUING MEDICAL CAREERS TO

DIFFERENT FACETS OF THE MEDICAL PROFESSION. THIS ALSO GIVES THEM THE

OSCHOOL OF THE MEDICAL PROFESSION. THIS ALSO GIVES THEM THE

Schedule H (Form 990) 2010

OPPORTUNITY TO PARTICIPATE IN GRASSROOTS COMMUNITY SERVICE PROJECTS.

SHI COMMUNITY HEALTH AND WELLNESS DEPARTMENT ENGAGES THE SENIOR POPULATION

BY ENCOURAGING ACTIVE AND HEALTHY LIFESTYLES THROUGH PROGRAMS DESIGNED TO

HELP OLDER ADULTS GAIN OPTIMUM HEALTH.

PART III, LINE 4: BAD DEBT EXPENSE AT COST IS DETERMINED USING THE SAME COST-TO-CHARGE RATIO THAT IS USED TO CALCULATE CHARITY CARE AND UNREIMBURSED MEDICAID.

DISCOUNTS AND ALLOWANCES ARE ACCOUNTED FOR SEPARATELY FROM BAD DEBT EXPENSE.

MARYLAND HOSPITALS ARE RATE REGULATED UNDER THE HSCRC, WHICH INCLUDES BAD

DEBT AS PART OF THE REIMBURSEMENT FORMULA FOR EACH HOSPITAL. DUE TO THE

RATE REGULATION, SUBURBAN HOSPITAL, INC (SHI) CANNOT DETERMINE THE AMOUNT

THAT REASONABLE COULD BE ATTRIBUTABLE TO PATIENTS WHO LIKELY WOULD QUALIFY

FOR FINANCIAL ASSISTANCE UNDER THE HOSPITALS CHARITY CARE POLICY.

THE ORGANIZATIONS FINANCIAL STATEMENTS DO NOT INCLUDE A FOOTNOTE ON BAD

DEBT EXPENSE. THE FINANCIAL STATEMENTS SHOW THE PROVISION FOR BAD DEBTS

AS A SEPARATE LINE ITEM IN THE STATEMENTS OF OPERATIONS AND CHANGES IN NET

ASSETS UNDER OPERATING EXPENSES.

PART III, LINE 8: THE TRIAL BALANCE EXPENSES ARE ADJUSTED TO ALLOWABLE EXPENSE IN ACCORDANCE WITH THE MEDICARE COST REPORTING RULES AND REGULATIONS.

PART III, LINE 9B: THE HOSPITAL CONFORMS TO THE PRINCIPLES AND

STANDARDS OF THE MHA HOSPITAL BILLING AND DEBT COLLECTION PRACTICES

PRINCIPLES AS WELL AS THE MHA MINIMUM STANDARDS FOR FINANCIAL ASSISTANCE
IN MARYLAND HOSPITALS.

PART VI, LINE 2: SHI RELIES ON A NUMBER OF RESOURCES TO IDENTIFY THE HEALTH NEEDS OF OUR COMMUNITY.

UTILIZING THE HEALTHY PEOPLE 2020 GUIDELINES AS VITAL INFORMATION SOURCES,

SHI MAINTAINS A CLOSE RELATIONSHIP WITH THE MONTGOMERY COUNTY HEALTH

DEPARTMENT AND HUMAN SERVICES (MCDHHS) IN ORDER TO IDENTIFY COMMUNITY

HEALTH NEEDS AND SET COMMUNITY BENEFIT STRATEGIC PROGRAMS AND ACTIVITIES.

INITIATED BY THE MONTGOMERY COUNTY DEPARTMENT OF HEALTH AND HUMAN SERVICES

AND THE URBAN INSTITUTE, HEALTHY MONTGOMERY IS A COMMUNITY HEALTH NEEDS

ASSESSMENT PROCESS AND IS ACCESSIBLE ONLINE TO THE PUBLIC. THIS FORMAL

NEEDS ASSESSMENT SERVES AS A STANDARD SET OF POPULATION-BASED HEALTH AND

SOCIAL SERVICES DATA. AGREED UPON BY LOCAL STAKEHOLDERS, ONE HUNDRED

HEALTH INDICATORS AND SOCIAL DETERMINATES WERE IDENTIFIED AS ISSUES AT

BOTH THE MACRO- AND MICRO-LEVELS OF THE COUNTY. THE FORMAL NEEDS

ASSESSMENT WAS COMPLETED IN JUNE 2011.

IN ADDITION TO WORKING CLOSELY WITH THE MCDHHS AND THE USE OF NEEDS

ASSESSMENTS THAT IDENTIFY AND RESPOND TO LOCAL NEEDS, SHI IDENTIFIES

COMMUNITY UNMET OR POTENTIAL HEALTH NEEDS BY COLLABORATING IN

PARTNERSHIPS, TAKING AN ACTIVE AND LEADERSHIP ROLE IN COALITIONS, BOARDS,

COMMITTEES, PANELS, ADVISORY GROUPS, AND SERVING ON LOCAL COUNTY

COMMISSIONS.

PART VI, LINE 3: SHI PROVIDES EACH PATIENT REGISTERED FOR EMERGENCY

CARE, SAME DAY CARE, OR INPATIENT CARE A COPY OF OUR FINANCIAL ASSISTANCE

INFORMATION SHEET. SIGNS ARE ALSO POSTED IN ENGLISH AND SPANISH

EXPLAINING THE AVAILABILITY OF FINANCIAL ASSISTANCE AND CONTACT

INFORMATION; THEY ARE LOCATED IN THE EMERGENCY, PEDIATRICS, CATH LAB, AND

FINANCIAL COUNSELING DEPARTMENTS, AS WELL AS THE MAIN REGISTRATION DESK.

THE FINANCIAL ASSISTANCE APPLICATION IS GIVEN TO EVERY SELF PAY PATIENT

WILL INSTRUCTIONS ON HOW TO APPLY AND CONTACT INFORMATION. THE SAME

INFORMATION IS PROVIDED TO ALL OTHER PATIENTS UPON REQUEST. THIS

INFORMATION IS ALSO AVAILABLE IN SPANISH.

IN ADDITION, OUR FINANCIAL COUNSELORS AND SOCIAL WORKERS ARE TRAINED TO

ANSWER PATIENTS QUESTIONS REGARDING FINANCIAL ASSISTANCE AND LINKAGE TO

OTHER COMMUNITY ASSISTANCE RESOURCES PRIOR TO DISCHARGE. REGISTRATION

STAFF IS TRAINED TO ANSWER QUESTIONS REGARDING FINANCIAL ASSISTANCE AND

WHO TO CONTACT WITH BILLING QUESTIONS OR OTHER FINANCIAL QUESTIONS.

PATIENT ACCOUNTING STAFF IS ALSO TRAINED TO ANSWER QUESTIONS AND PROVIDED

INFORMATION TO PATIENTS REGARDING FINANCIAL ASSISTANCE AND BILLING.

SUBURBAN HOSPITAL USES A CONTRACTOR FROM FINANCIAL HEALTH SERVICES WHO

ASSISTS PATIENTS IN APPLYING FOR MARYLAND MEDICAL ASSISTANCE. THE

FINANCIAL HEALTH SERVICES CONTRACTOR INTERVIEWS ALL SELF PAY PATIENTS UPON

ADMISSION AND PROVIDES THEM WITH INFORMATION AND REFERRAL FOR FINANCIAL

ASSISTANCE.

THIS PAST MARCH, SUBURBAN HOSPITAL INVITED UNINSURED CITIZENS TO

PARTICIPATE IN A TWO DAY FINANCIAL ASSISTANCE INFORMATION EVENT. THE TWO

DAY PROGRAM WAS HELD AT SUBURBAN HOSPITAL WHERE FINANCIAL ASSISTANCE

CONSULTATION WAS PROVIDED TO COMMUNITY MEMBERS INCLUDING DISSEMINATION

INFORMATION ON OUR FINANCIAL ASSISTANCE ELIGIBILITY CRITERIA, MEDICAID AND

OTHER COMMUNITY RESOURCES. THIS EVENT IS HELD ANNUALLY.

PART VI, LINE 4: SHI GEOGRAPHIC SERVICE AREA IS SUBURBAN.

THE HOSPITAL CONSIDERS ITS COMMUNITY BENEFIT SERVICE AREA (CBSA) AS

SPECIFIC POPULATIONS OR COMMUNITIES OF NEED TO WHICH THE HOSPITAL

ALLOCATES RESOURCES THROUGH ITS COMMUNITY BENEFIT PLAN. THE CBSA IS

DEFINED BY THE GEOGRAPHIC AREA CONTAINED WITHIN THE FOLLOWING TWELVE ZIP CODES: 20814, 20852, 20854, 20815, 20850, 20895, 20906, 20902, 20878, 20853, 20910, AND 20851.

THE GENERAL DATA FOR THIS COMMUNITY BENEFIT SERVICE AREA ARE AS FOLLOWS: TOTAL POPULATION WAS 464,003 OF WHICH 47.91% WERE MALES AND 52.09% WERE FEMALES, AVERAGE HOUSEHOLD INCOME WAS \$129,960, 7.71% OF RESIDENTS ARE UNINSURED, 11.6% OF RESIDENTS ARE COVERED BY MEDICAID/MEDICARE, 5.3% OF HOUSEHOLDS WITH INCOMES AT 116% OR BELOW THE FEDERAL POVERTY GUIDELINES. NUMBER OF OTHER HOSPITALS SERVING THE COMMUNITY OR COMMUNITIES: 5 FEDERALLY-DESIGNATED MEDICALLY UNDERSERVED AREAS OR POPULATIONS ARE PRESENT IN THE COMMUNITY .

PART VI, LINE 5: FOR THE LAST 30 YEARS, MARYLAND HOSPITALS HAVE MET THEIR COMMUNITY BENEFIT OBLIGATIONS IN A UNIQUE MANNER THAT BUILDS THE COSTS OF UNCOMPENSATED CARE CHARITY CARE AND PATIENT BAD DEBT AND GRADUATE MEDICAL EDUCATION INTO THE RATES THAT HOSPITALS ARE REIMBURSED BY ALL PAYORS. THE SYSTEM IS BASED IN FEDERAL AND STATE LAW AND BENEFITS ALL MARYLAND RESIDENTS, INCLUDING THOSE IN NEED OF FINANCIAL ASSISTANCE TO PAY THEIR HOSPITAL BILLS.

MARYLAND IS THE ONLY STATE IN WHICH ALL PAYORS GOVERNMENTALLY INSURED, COMMERCIALLY INSURED, OR SELF PAY ARE CHARGED THE SAME PRICE FOR SERVICES AT ANY GIVEN HOSPITAL.

UNDER THIS SYSTEM, MARYLAND HOSPITALS ARE REGULATED BY A STATE AGENCY THE HEALTH SERVICES COST REVIEW COMMISSION (HSCRC) THAT IS REQUIRED TO:

1) PUBLICLY DISCLOSE INFORMATION ON THE COST AND FINANCIAL POSITION OF

HOSPITALS;

- 2) REVIEW AND APPROVE HOSPITAL RATES;
- 3) COLLECT INFORMATION DETAILING TRANSACTIONS BETWEEN HOSPITALS AND FIRMS
  WITH WHICH THEIR TRUSTEES HAVE A FINANCIAL INTEREST; AND,
- 4) MAINTAIN THE SOLVENCY OF EFFICIENT AND EFFECTIVE HOSPITALS.

SINCE 2000, THE RATE SETTING COMMISSION HAS HAD ITS OWN FRAMEWORK FOR REPORTING HOSPITALS COMMUNITY BENEFITS AND ISSUING A REPORT ANNUALLY REGARDING HOSPITALS COMMUNITY BENEFIT TOTALS. THAT REPORT IS AVAILABLE ON HTTP://www.hscrc.state.md.us/community\_benefits/documents/
CBR FY2007 FINAL REPORT.PDF.

BECAUSE OF THIS UNIQUE STRUCTURE MARYLAND HOSPITALS COMMUNITY BENEFITS

NUMBERS WILL NOT COMPARE WITH THE REST OF THE NATIONS HOSPITALS. HOWEVER,

MARYLAND HOSPITALS MEET OR EXCEED THE COMMUNITY BENEFIT STANDARD

ESTABLISHED BY THE IRS IN 1969. ADDITIONAL DETAIL ILLUSTRATING THIS CAN

BE FOUND WITHIN THIS SCHEDULE H REPORT.

LINE 7B - MARYLAND REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH SERVICES COST REVIEW COMMISSION, (HSCRC) DETERMINES PAYMENT THROUGH A RATE-SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL. MARYLAND UNIQUE ALL-PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED CARE IN EACH PAYORS RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO BREAKOUT ANY DIRECTED OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE. COMMUNITY BENEFIT EXPENSES ARE EQUAL TO MEDICAID REVENUES IN MARYLAND, AS SUCH, THE NET EFFECT IS ZERO. THE EXCEPTION TO THIS IS THE IMPACT ON THE HOSPITAL OF

ITS SHARE OF THE MEDICAID ASSESSMENT. IN RECENT YEARS, THE STATE OF

MARYLAND HAS CLOSED FISCAL GAPS IN THE STATE MEDICAID BUDGET BY ASSESSING

HOSPITALS THROUGH THE RATE-SETTING SYSTEM.

LINE 7F COLUMN (D) MARYLAND REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH SERVICES COST REVIEW COMMISSION, (HSCRC) DETERMINES PAYMENT THROUGH A RATE-SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL.

MARYLAND UNIQUE ALL-PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED CARE IN EACH PAYORS RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO BREAKOUT ANY OFFSETTING REVENUE RELATED TO HEALTH PROFESSIONS EDUCATION.

PART VI, LINE 6: THE JOHNS HOPKINS HEALTH SYSTEM CORPORATION (JHHSC)

IS INCORPORATED IN THE STATE OF MARYLAND TO, AMONG OTHER THINGS, FORMULATE

POLICY AMONG AND PROVIDE CENTRALIZED MANAGEMENT FOR JHHSC AND AFFILIATES

(JHHS). JHHS IS ORGANIZED AND OPERATED FOR THE PURPOSE OF PROMOTING

HEALTH BY FUNCTIONING AS A PARENT HOLDING COMPANY OF AFFILIATES WHOSE

COMBINED MISSION IS TO PROVIDE PATIENT CARE IN THE TREATMENT AND

PREVENTION OF HUMAN ILLNESS WHICH COMPARES FAVORABLY WITH THAT RENDERED BY

ANY OTHER INSTITUTION IN THIS COUNTRY OR ABROAD.

JHHSC IS THE SOLE MEMBER OF THE JOHNS HOPKINS HOSPITAL (JHH), AN ACADEMIC

MEDICAL CENTER, JOHNS HOPKINS BAYVIEW MEDICAL CENTER, INC. (JHBMC), A

COMMUNITY BASED TEACHING HOSPITAL AND LONG-TERM CARE FACILITY, HOWARD

COUNTY GENERAL HOSPITAL, INC. (HCGH), A COMMUNITY BASED HOSPITAL, SUBURBAN

HOSPITAL, INC. (SHI), A COMMUNITY BASED HOSPITAL, SIBLEY MEMORIAL HOSPITAL

(SMH), A D.C. COMMUNITY BASED HOSPITAL, AND ALL CHILDRENS HOSPITAL, INC

Schedul Part V	H (Fo	rm 990) :	2010 <b>1enta</b>	l Info	SUBI	URB <i>I</i>	AN HOSP	ITAL,	INC.			52-0610545	Page 8
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	VI,	TTN	E /	<u>, L.</u>	IST	OF	STATES	RECE	IVING	COMMUNITY	BENEFIT	REPORT:	
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## **SCHEDULE J** (Form 990)

# **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees

Complete if the organization answered "Yes" to Form 990,
Part IV, line 23.

➤ Attach to Form 990. ➤ See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

SUBURBAN HOSPITAL, INC.

**Questions Regarding Compensation** 

**Employer identification number** 52-0610545

			Yes	No
<b>1</b> a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel  Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		Х
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors,	- ··-	-	
	trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	х	
	,	_		
3	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply.			
	X Compensation committee X Written employment contract			
	Independent compensation consultant  X Compensation survey or study			
	Form 990 of other organizations  X Approval by the board or compensation committee			
	The board of compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
•	organization or a related organization:			
а	Receive a severance payment or change-of-control payment from the organization or a related organization?	4a	Х	
	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4a 4b	X	
ċ	Participate in, or receive payment from, an equity-based compensation arrangement?	40 4c	۷۲	X
Ü	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.	4C		Λ
	To any of lines 44.0, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
Ŭ	contingent on the revenues of:			
а	· · · · · · · · · · · · · · · · · · ·	_		Х
h	The organization?  Any related organization?	5a 5b		X
U	Any related organization?  If "Yes" to line 5a or 5b, describe in Part III.	50		
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
٠	contingent on the net earnings of:		-	
2	· ·			X
h	The organization?  Any related organization?	6a		X
	Any related organization?  If "Yes" to line 6a or 6b, describe in Part III.	6b		
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments			
•			х	ı
8	not described in lines 5 and 6? If "Yes," describe in Part III	7		
•	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			v
9	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		<u>X</u>
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	DEBURAGOUS SECURIO 3A 6938-9007			

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2010 SUBURBAN HOSPITAL, INC. 52-0610545

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

		(B) Breakdown of W	N-2 and/or 1099-MISC compensation	SC compensation	(0)	(Q)	(E)	(F)
(A) Name		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	Retirement and other deferred compensation	Nontaxable benefits	Total of columns (B)(i)-(D)	Compensation reported in prior Form 990 or Form 990-EZ
1 BRIAN A. GRAGNOLATI	€ €	643,767.	361,996.	29,073.	252,268.	26,126.	1,313,230.	0
	<b>E</b>	0	0	0	0	0	0	0
2 RONALD R. PETERSON	€ 8	1051740.	456,224.	112,341.	223,972.	22,645.	1 -1	0
3 MARTIN BASSO	) (E)	<b>~</b> I I	00	134	000,00		44/,436.	000
NANCY MILLER	8	165,984.	15,868.	599.	7,298.	1,716.	191,465.	0.0
	<b>E</b>	227,503.	75,941.	14,422.	36,131.	13,670.	367,667.	00
5 DENNIS PARNELL JACQUELINE SCHULTZ,	€ 5	253,275.	0.0	14.219.	0.34.106.	0.8.782.	376 561	0
6 R.N.	) <u>(</u>	. 1						0
	ε	180,715.	20,423.	12,062.	39,956.	1,869.	255,025.	0
7 LESTIE FORD WEBER	€ €	150.759.	060.6	280	0 889	7 436	177 253	0
8 MELODY MELCHER KNAPP	) E	~!		0	-	·00 * / /	-	0
GEWAGO H TIBODIO	ε	156,172.	12,720.	854.	6,855.	8,201.	184,80	0
4		- 1	7	0 00		ľ		0
MORTRNT, THEREOF	€ €	153,6/4.	<u>~</u>	307.	TO, 700.	23,539.	203,99	0
	⋾⋾	161,785.	0	3,270.	6,906.	22,605.	194,566.	000
11 MUHAMMAD MOHIUDDIN	⊞	1 1		0.	0		0.	0
•	ε	143,580.	14,320.	1,535.	966'6	17,695.	187,126.	0
42 DONALD F. SILVER		000	0	0	0	0	0.	0
MATTHEW FOFFENKOTH,	€ €	318 898	21 521	820	11 055	10 524	371 799	0
	10	125,308.	101	340,235.	9,800.	١ ٠	10	0
14 GENE A. CORAPI	Ξ	• 0	0.				1	0
	ε	0	0	225,496.	9,055.	6,335.	240,886.	0
15 MICHAEL MURPHY	▤		0		ľ			0
C W TNEWESSED HURSTINE	€ (	181,'E8.	0	487,673.	9,800.	14,573.	693,814.	0
י ד אדטומיטים מיני ד		•	•	• 0	• 0	0	0	0
020110 10.01 10							Schedule	Schedule J (Form 990) 2010

Schedule J (Form 990) 2010

SUBURBAN HOSPITAL, INC.

Fartill Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii).

Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

		(B) Breakdown of W	W-2 and/or 1099-MISC compensation	3C compensation	(0)	(Q)	(E)	(F)
(A) Name		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	neurement and other deferred compensation	Nontaxable benefits	lotal of columns (B)(i)-(D)	Compensation reported in prior Form 990 or Form 990-EZ
1 CHRISTOPHER TIMBERS	€ €	178,366.	27,812.	11,046.	44,239.	19,744.	281,207.	0
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	Ξ							
16							-	
							Schedule	Schedule J (Form 990) 2010

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

PART I, LINE 1A: SUBURBAN HOSPITAL INC. PROVIDES A GROSS UP ON AN AUTO LEASE AND CERTAIN OTHER BENEFITS FOR AN OFFICER.

THE COMPENSATION

COMMITTEE OF THE BOARD OF DIRECTORS APPROVED THE GROSS UP.

PROPER BUSINESS

DOCUMENTATION WAS PROVIDED AND THE GROSS UP WAS TREATED AS TAXABLE

COMPENSATION TO THE EMPLOYEE,

LINE 1B: AN INTERNAL POLICY IS USED TO AWARD OFFICERS GROSS UP PART I,

PAYMENTS.

THE FOLLOWING INDIVIDUALS RECEIVED A CHANGE-OF-CONTROL PAYMENT FROM

SUBURBAN HOSPITAL, INC.:

GENE CORAPI \$313,117.88; EUGENE PASSAMANI \$388,289.40 AND MICHAEL MURPHY

\$225,423.97

THE SUBURBAN HOSPITAL, INC. SERP PLAN IS A NON-TAX QUALIFIED DEFINED

THE PLAN PROVIDES A FIXED PERCENTAGE OF SALARY AS CONTRIBUTION PLANS.

IN THE MANNER SUPPLEMENTAL RETIREMENT BENEFIT FOR EACH PARTICIPANT. REQUIRED BY APPLICABLE IRS RULES, THE DESIGN OF EACH OF THESE ARRANGEMENTS

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SUBURBAN HOSPITAL, INC.

Schedule J (Form 990) 2010
Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

WAS APPROVED AS REASONABLE, IN ADVANCE, BY AN INDEPENDENT COMPENSATION
COMMITTEE, WHICH BASED ITS DECISION ON DATA PROVIDED BY AN INDEPENDENT
COMPENSATION CONSULTANT. PARTICIPANTS' INTERESTS UNDER THESE ARRANGEMENTS
ARE NOT GUARANTEED OR SECURED AT ANY WAY AND AT ALL TIMES ARE SUBJECT TO
CLAIMS OF EMPLOYER'S BANKRUPTCY/INSOLVENCY CREDITORS. IF A PARTICIPANT
VOLUNTARILY TERMINATES EMPLOYMENT AND FAILS TO SATISFY CERTAIN NON-COMPETE
PROVISIONS, THE PARTICIPANT'S ACCOUNT IS FORFEITED. IN ADDITION, UNDER
CURRENT LAW, INTERESTS UNDER THESE ARRANGEMENTS ARE REPORTABLE AS TAXABLE
COMPENSATION WHEN THEY BECOME VESTED, EVEN IF THOSE AMOUNTS ARE NOT YET
PAYABLE TO THE PARTICIPANT (AND EVEN IF THOSE AMOUNTS ARE NEVER PAID TO THE
PARTICIPANT). NO ROLLOVER OR OTHER TAX-DEFERRAL OPTIONS ARE AVAILABLE TO
PARTICIPANTS. NOTE THAT ANY SERP PLAN VESTED AMOUNT OR PAYMENT BEING
REPORTED AS COMPENSATION WAS ALSO REPORTED IN PREVIOUS YEAR(S) WHEN THAT
INTEREST ACCRUED UNDER THE PLAN.
THE FOLLOWING INDIVIDUALS LISTED ON FORM 990, PART VII, SECTION A, LINE 1A
PARTICIPATED IN A NONQUALIFIED RETIREMENT PLAN AND RECEIVED ACCRUED
DEFERRED COMPENSATION THAT IS REPORTED ON SCHEDULE J, PART II, COLUMN (C):
MARTIN BASSO \$53,898; BRIAN GRAGNOLATI \$242,468; DENNIS PARNELL \$26,331;
JACQUELINE SCHULTZ \$24,306; CHRISTOPHER TIMBERS \$35,367; AND LESLIE FORD

HNC.	
TAL,	
HOSPITAL	
BAN	
UBURBAN	

52-0610545

SUBURBAN F

Schedule J (Form 990) 2010

Part III | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

WEBER \$31,428

THE BENEFITS UNDER THE PARTICIPATION IN THE PLANS Н THE JOHNS HOPKINS HEALTH SYSTEM CORPORATION'S MAKE WHOLE AND SERP ARE FROZEN, NON-TAX QUALIFIED DEFINED BENEFIT PLANS. PLANS IS LIMITED TO THE EXISTING PLAN PARTICIPANTS.

THE MAKE WHOLE PLAN WAS DESIGNED TO REPLACE THE BENEFITS THE PARTICIPANTS LOST DUE TO THE COMPENSATION LIMITS IMPOSED BY LAW UPON OUR QUALIFIED

PLANS ARE BASED UPON THE PARTICIPANT'S LENGTH OF SERVICE AND COMPENSATION.

THE IN THE MANNER REQUIRED BY APPLICABLE IRS RULES, DESIGN OF EACH OF THESE ARRANGEMENTS WAS APPROVED AS REASONABLE, IN DEFINED BENEFIT PLAN.

BY AN INDEPENDENT COMPENSATION COMMITTEE, WHICH BASED ITS DECISION ADVANCE,

PARTICIPANTS' ON DATA PROVIDED BY AN INDEPENDENT COMPENSATION CONSULTANT.

INTERESTS UNDER THESE ARRANGEMENTS ARE NOT GUARANTEED OR SECURED AT ANY WAY AND AT ALL TIMES ARE SUBJECT TO CLAIMS OF EMPLOYER'S BANKRUPTCY/INSOLVENCY

FURTHERMORE, IF A PARTICIPANT VOLUNTARILY TERMINATES EMPLOYMENT CREDITORS.

OR IS TERMINATED BY THE EMPLOYER FOR CAUSE PRIOR TO THE APPLICABLE VESTING

DATE UNDER THE MAKE WHOLE PLAN, THE PARTICIPANT'S ENTIRE MAKE WHOLE PLAN

IF A PARTICIPANT TERMINATES EMPLOYMENT FOR ANY BENEFIT IS FORFEITED.

 $_{
m THE}$ REASON PRIOR TO THE APPLICABLE VESTING DATE UNDER THE SERP I,

IN ADDITION, UNDER PARTICIPANT'S ENTIRE SERP I BENEFIT IS FORFEITED.

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SUBURBAN HOSPITAL, INC.

Supplemental Information Schedule J (Form 990) 2010

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

PAYABLE TO THE PARTICIPANT (AND EVEN IF THOSE AMOUNTS ARE NEVER PAID TO THE CURRENT LAW, INTERESTS UNDER THESE ARRANGEMENTS ARE REPORTABLE AS TAXABLE NO ROLLOVER OR OTHER TAX-DEFERRAL OPTIONS ARE AVAILABLE THE JOHNS HOPKINS HEALTH SYSTEM CORPORATION'S SERP II AND SRP PLANS ARE COMPENSATION WHEN THEY BECOME VESTED, EVEN IF THOSE AMOUNTS ARE NOT YET NOTE THAT ANY MAKE WHOLE PLAN OR SERP I VESTED AMOUNT OR PLANS ARE DESIGNED TO ACHIEVE A REASONABLE TARGETED RETIREMENT BENEFIT PAYMENT BEING REPORTED AS COMPENSATION WAS ALSO REPORTED IN PREVIOUS LEVEL FOR EACH PARTICIPANT (IN COMBINATION WITH THE OTHER RETIREMENT ACTIVE; NON-TAX QUALIFIED DEFINED CONTRIBUTION TARGET BENEFIT PLANS. PROGRAMS OF THE EMPLOYER) BASED UPON CERTAIN CRITERIA, SUCH AS EACH YEAR(S) WHEN THAT INTEREST ACCRUED UNDER THE PLAN. PARTICIPANTS. PARTICIPANT).

BY APPLICABLE IRS RULES, THE DESIGN OF EACH OF THESE ARRANGEMENTS WAS

IN THE MANNER REQUIRED

PARTICIPANT'S LENGTH OF SERVICE AND COMPENSATION.

APPROVED AS REASONABLE, IN ADVANCE, BY AN INDEPENDENT COMPENSATION

COMMITTEE, WHICH BASED ITS DECISION ON DATA PROVIDED BY AN INDEPENDENT

ARE NOT GUARANTEED OR SECURED AT ANY WAY AND AT ALL TIMES ARE SUBJECT TO

COMPENSATION CONSULTANT. PARTICIPANTS' INTERESTS UNDER THESE ARRANGEMENTS

IF A PARTICIPANT CLAIMS OF EMPLOYER'S BANKRUPTCY/INSOLVENCY CREDITORS.

Schedule J (Form 990) 2010

Part III | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

THE EMPLOYER FOR VOLUNTARILY TERMINATES EMPLOYMENT OR IS TERMINATED BY

THE CAUSE PRIOR TO THE APPLICABLE VESTING DATE UNDER EACH ARRANGEMENT,

IN ADDITION, UNDER CURRENT LAW, PARTICIPANT'S ACCOUNT IS FORFEITED.

INTERESTS UNDER THESE ARRANGEMENTS ARE REPORTABLE AS TAXABLE COMPENSATION

WHEN THEY BECOME VESTED, EVEN IF THOSE AMOUNTS ARE NOT YET PAYABLE TO THE

THE PARTICIPANT). PARTICIPANT (AND EVEN IF THOSE AMOUNTS ARE NEVER PAID TO

NO ROLLOVER OR OTHER TAX-DEFERRAL OPTIONS ARE AVAILABLE TO PARTICIPANTS.

NOTE THAT ANY SERP II OR SRP PLAN VESTED AMOUNT OR PAYMENT BEING REPORTED

AS COMPENSATION WAS ALSO REPORTED IN PREVIOUS YEAR(S) WHEN THAT INTEREST

ACCRUED UNDER THE PLAN.

LINE 1A THE FOLLOWING INDIVIDUALS LISTED ON FORM 990, PART VII, SECTION A,

PARTICIPATED IN A NONQUALIFIED RETIREMENT PLAN WITH THE RELATED

ORGANIZATION JOHNS HOPKINS HEALTH SYSTEM CORPORATION AND RECEIVED ACCRUED

ີ່ ເບີ DEFERRED COMPENSATION THAT IS REPORTED ON SCHEDULE J, PART II, COLUMN

RONALD PETERSON \$212,947

LINE 7: EXECUTIVES, CEO AND DIRECTORS PARTICIPATE IN AN ANNUAL Η PART

THE ANNUAL INCENTIVE PLAN HAS THREE POTENTIAL PAYOUT INCENTIVE PLAN.

EACH YEAR SPECIFIC TARGETS ARE TARGET AND MAXIMUM. THRESHOLD, LEVELS -

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

THE HUMAN THE INCENTIVE AMOUNT DEPENDS ON ESTABLISHED IN THE AREAS OF QUALITY PATIENT SATISFACTION, FINANCE, RESOURCES AND INDIVIDUAL PERFORMANCE. LEVEL ACCOMPLISHED DURING THE YEAR.

PAYOUT IS MADE AT THE END OF THE 3 YEAR CYCLE AND THE REMAINING 50% IS PAID 3 YEAR EXECUTIVE LONG TERM INCENTIVE PLAN ONLY AVAILABLE TO CEO PAYOUT LEVELS ARE THE SAME AS THE ANNUAL PLAN 50% OF THE TWO PARTS -EXCEPT THAT THE PAYOUTS UNDER THE PLAN ARE MADE IN AND SENIOR VICE PRESIDENTS. OUT THE FOLLOWING YEAR. THERE IS A

THE DESIGN OF INTERESTS UNDER THESE ARRANGEMENTS ARE NOT GUARANTEED OR SECURED AT ANY WAY IF A PARTICIPANT VOLUNTARILY TERMINATES EMPLOYMENT AND FAILS TO AND AT ALL TIMES ARE SUBJECT TO CLAIMS OF EMPLOYER'S BANKRUPTCY/INSOLVENCY THE PLAN IS DESIGNED TO PROVIDE A FIXED BY AN PERCENTAGE OF SALARY FOR SUPPLEMENTAL HEALTH WELFARE BENEFITS FOR EACH INDEPENDENT COMPENSATION COMMITTEE, WHICH BASED ITS DECISION ON DATA EACH OF THESE ARRANGEMENTS WAS APPROVED AS REASONABLE, IN ADVANCE, PARTICIPANTS' IN THE MANNER REQUIRED BY APPLICABLE IRS RULES, PROVIDED BY AN INDEPENDENT COMPENSATION CONSULTANT. THE FLEXIBLE BENEFIT ALLOWANCE PLAN IS A NON-TAX QUALIFIED FLEXIBLE BENEFIT PLAN. PARTICIPANT. CREDITORS.

Schedule J (Form 990) 2010 & Part II | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.
SATISFY CERTAIN NON-COMPETE PROVISIONS, THE PARTICIPANT'S ACCOUNT IS
FORFEITED. IN ADDITION, UNDER CURRENT LAW, INTERESTS UNDER THESE
ARRANGEMENTS ARE REPORTABLE AS TAXABLE COMPENSATION WHEN THEY BECOME
VESTED, EVEN IF THOSE AMOUNTS ARE NOT YET PAYABLE TO THE PARTICIPANT (AND
EVEN IF THOSE AMOUNTS ARE NEVER PAID TO THE PARTICIPANT). NO ROLLOVER OR
OTHER TAX-DEFERRAL OPTIONS ARE AVAILABLE TO PARTICIPANTS. NOTE THAT ANY
FLEXIBLE BENEFIT ALLOWANCE PLAN VESTED AMOUNT OR PAYMENT BEING REPORTED AS
COMPENSATION WAS ALSO REPORTED IN PREVIOUS YEAR(S) WHEN THAT INTEREST
ACCRUED UNDER THE PLAN.
Schedule J (Form 990) 2010

Department of the Treasury Internal Revenue Service SCHEDULEK (Form 990)

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part V. Supplemental Information on Tax-Exempt Bonds

Open to Public Inspection 2010

OMB No. 1545-0047

Attach to Form 990.

▶ See separate instructions.

(i) Pooled Employer identification number 52-0610545financing Yes No × × ŝ (g) Defeased (h) On behalf Yes × × of issuer Ω Yes ŝ × × Yes å REN 32,445,000. ISSUE 10/14/1993 (f) Description of purpose O Yes CONSTRUCTION REFUND PRIOR ACQUISITION 351,215 CONTINUATIONS 14,540,000 32,445,000 × ŝ Ω 58,515,000. ×es × (e) Issue price 58,515,000. 1,225,000 485,323 18,000,000 29,677 Œ × ŝ 2010AND 11/19/08 (d) Date issued 06/30/04 Yes × (A) COLUMNS B HIGHER EDUCATIONAL FACIL|52-0936091|574217SB2 HIGHER EDUCATIONAL FACILS2-09360915742173L7 (c) CUSIP# Does the organization maintain adequate books and records to support the final allocation of proceeds? FOR INC. (b) Issuer EIN Were the bonds issued as part of an advance refunding issue? HOSPITAL, Were the bonds issued as part of a current refunding issue? SEE Has the final allocation of proceeds been made? Working capital expenditures from proceeds SUBURBAN MARYLAND HEALTH AND MARYLAND HEALTH AND Capital expenditures from proceeds Credit enhancement from proceeds Capitalized interest from proceeds Amount of bonds legally defeased Gross proceeds in reserve funds Proceeds in refunding escrows Year of substantial completion Issuance costs from proceeds (a) Issuer name Part III Private Business Use Other unspent proceeds Amount of bonds retired Total proceeds of issue Other spent proceeds Name of the organization **Bond Issues** Part II Proceeds Ŋ ဖ G) ပ N ω 9 얻 5 9

which owned property financed by tax-exempt bonds? Are there any lease arrangements that may result in private business use of bond-financed property? N

Was the organization a partner in a partnership, or a member of an LLC,

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02-02-11 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2010

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Yes

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Yes

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Yes

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Yes

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Schedule K (Form 990) 2010 SUBURBAN HOSPITAL, INC.			52-	52-0610545				Page 2
Part III Private Business Use (Continued)								
	,	A	-	8		ပ	۵	
3a Are there any management or service contracts that may result in private	Yes	No	SeY	N <sub>o</sub>	Yes	No.	Yes	No
business use of bond-financed property?	×			×				
b Are there any research agreements that may result in private business use of								
bond-financed property?	×			×				
c Does the organization routinely engage bond counsel or other outside								
counsel to review any management or service contracts or research	ė.							
agreements relating to the financed property?	×		×					
4 Enter the percentage of financed property used in a private business use by								
entities other than a section 501(c)(3) organization or a state or local government		1.44 %		%		%		%
5 Enter the percentage of financed property used in a private business use as a								
result of unrelated trade or business activity carried on by your organization,								
another section 501(c)(3) organization, or a state or local government		2.86 %		%		%		%
6 Total of lines 4 and 5		4.30 %		%		%		8
ent practices and procedu								
ensure the post-issuance compliance of its tax-exempt bond liabilities?	×		×					
Part IV Arbitrage								
	`	А	-	В		ပ	Ω	
1 Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of	Yes	No	Yes	No	Yes	No	Yes	No
Arbitrage Rebate, been filed with respect to the bond issue?		X		×				
2 Is the bond issue a variable rate issue?	x		×					
3a Has the organization or the governmental issuer entered into a qualified								
hedge with respect to the bond issue?	X			×				
b Name of provider	JP MORGAN							***************************************
c Term of hedge	13.	13.0000000				***************************************		
d Was the hedge superintergrated?		×						
e Was the hedge terminated?		X						
4a Were gross proceeds invested in a GIC?		×		X				
b Name of provider								

Part W Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K. SCHEDULE K, PART I, BOND ISSUES: MARYLAND HEALTH AND HIGHER EDUCATIONAL FACILITIES AUTHORITY ISSUER NAME: (A)

×

××

d Was the regulatory safe harbor for establishing the fair market value of the

GIC satisfied?

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c Term of GIC

Were any gross proceeds invested beyond an available temporary period?

Did the bond issue qualify for an exception to rebate?

ACQUISITION, CONSTRUCTION, RENOVATION AND EQUIPPING OF HEALTHCARE FACILITIE 62-02-11 (F) DESCRIPTION OF PURPOSE:

Sched	lule K (Fon	m 990) 2010		SUBURBA	AN HOSPI	TAL,	INC.			52-0610	)545	
Part V	Supplen	nental Inform	ation. C	complete this p	part to provide	addition	al information	for resp	onses to questic	ons on Schedul	e K.	
										······································		
<u>(A)</u>	ISSU.	ER NAME	:									
MAR	YLAND	HEALTH	AND	HIGHER	EDUCATI	ONAL	FACTLTT	TES A	AUTHORITY	•		
								-				_
<u>(F)</u>	DESC	RIPTION	OF	PURPOSE	REFUNI	PRIC	OR ISSUE	10/3	14/1993			
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#### **SCHEDULE L**

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

# **Transactions With Interested Persons**

➤ Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

OMB No. 1545-0047

2010

Open To Public Inspection

Schedule L (Form 990 or 990-EZ) 2010

Name of the organization

Employer identification number

			TAL, INC.				52-06	1054	5	
Part I Excess Benefit	Transacti	ons (section	on 501(c)(3) and section	n 501(c)(4) organizatio	ns only)					
Complete if the organ	nization ans	wered "Yes	on Form 990, Part IV,	line 25a or 25b, or For	m 990-E	Z, Part	V, line 4	0b.		
(a) Name of disc	avalified per	con		(h) Description	-6 +				(c) Con	rected?
(a) Name of disc	tuamen her	5011		(b) Description	oi transa	action			Yes	No
	T									
		********								
2 Enter the amount of tax impo				=	-					
section 4958							🕨 \$			
3 Enter the amount of tax, if an	y, on line 2,	above, reim	bursed by the organiza	ation <sub></sub>			🕨 \$	***************************************		
Part II Loans to and/or	From Int	erested	Persons				<del></del>			
			on Form 990, Part IV,	ling 26 or Form 000.E	7 Dart \	/ line 20	Po			
(a) Name of interested		to or from	(c) Original principal	(d) Balance due		) in	7a. (f) Ap	proved pard or	(g) W	ritten
person and purpose		nization?	amount	(u) Dalance due		ault?	by bo	oard or nittee?	agreer	
	То	From			Yes	No	Yes	No	Yes	No
CORAPI - INSURANC		X	17,381.	. 0.		X	X	1	X	
P <b>ASSAMANI</b> - INSUR		Х	48,974.	0.		X	X		Х	
WEBER - INSURANCE		Х	8,437.	42,185.		X	X		X	
BASSO - INSURANCE		X	14,465.	104,725.		X	Х		Х	
GRAGNOLATI - INSU		X	50,177.	250,885.		X	X		X	
PARNELL - INSURAN		X	32,655.	121,362.		X	Х		Х	
SCHULTZ - INSURAN		X	18,213.	72,852.		X	Х	ļ	Х	
TIMBERS - INSURAN		Х	27,955.	27,955.		Х	X		Х	
				···			<u> </u>			
F_1_1				610 064						
Total  Part III   Grants or Assist	ance Ber	efiting Ir	▶ \$ nterested Persons	619,964.						
		_	on Form 990, Part IV, I							
(a) Name of interested p		vereu res	(b) Relationship betwe		and	.	(a) A=	ount on	d type of	
(a) Name of merested p	010011			ganization	ariu			assistan		
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	<del></del>									

SEE PART V FOR CONTINUATIONS

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

(A) PURPOSE OF LOAN: INSURANCE POLICIES

Sched	dule L. (Form 990	or 990	3-EZ) 2010	SUBURBAN H	OSPITAL, INC.	52-0610545	Page 2
Par	t <b>V</b> Supple	men	tal Inforn	nation			
	Complete	this p	art to provi	de additional informa	ation for responses to questions on Schedule L (see instru	ictions)	
	•		t		The state of the s	iotionoj.	
(A)	PURPOSE	OF	LOAN:	INSURANCE	POLICIES		
(A)	NAME OF	DE.	RSON.	TIMBERS			
(/			TO DITE	TIMDUIO			
(A)	DITEDAGE	OF	T.OAM.	INSURANCE	DOI TOTES		
(11)	T OKT OBB		DOM!	INDUMNICE	FORICIES		
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## **SCHEDULE O** (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on

Department of the Treasury Internal Revenue Service

Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ.

OMB No. 1545-0047 Inspection

Name of the organization

**Employer identification number** 

SUBURBAN HOSPITAL, INC.	52-0610545
FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MIS	SION:
SURROUNDING AREA SINCE 1943. WE ARE A NOT-FOR-PROFIT HEA	LTHCARE
PROVIDER GUIDED BY THE NEEDS OF OUR PATIENTS AND COMMUNIT	Y. ON JUNE
30, 2009, SUBURBAN HOSPITAL BECAME A MEMBER OF JOHNS HOPK	INS MEDICINE.
THE DESIGNATED TRAUMA CENTER FOR MONTGOMERY COUNTY, SUBUR	BAN HOSPITAL
IS AFFILIATED WITH MANY LOCAL HEALTHCARE ORGANIZATIONS, I	NCLUDING THE
NATIONAL INSTITUTES OF HEALTH. IT IS COMMITTED TO CONTIN	uous
IMPROVEMENT AND APPROPRIATE USE OF RESOURCES, AND CREATES	AN
ENVIRONMENT THAT ENCOURAGES THE SUCCESS AND FULFILLMENT O	F OUR
PHYSICIANS, STAFF, AND VOLUNTEERS.	
SUBURBAN HOSPITAL WILL SET THE STANDARD FOR EXCELLENCE IN	HEALTHCARE IN
THE WASHINGTON METROPOLITAN REGION. THROUGH OUR AFFILIAT	IONS, WE
ASPIRE TO PROVIDE WORLD-CLASS PATIENT CARE, TECHNOLOGY, A	ND CLINICAL
RESEARCH.	
	·
FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHME	NTS:
SURGICAL INPATIENTS. 12,426 OPERATING ROOM CASES WERE PE	RFORMED.
FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHME	NTS:
IMPROVE CARE PROCESSES RELATED TO KEY TARGET ZERO QUALITY	INITIATIVES:
(1) FALLS WITH INJURY (2) CENTRAL-LINE ASSOCIATED BLOODST	REAM INFECTION
(3) VENTILATOR ASSOCIATED PNEUMONIA (4) PRESSURE ULCER RA	TES.

FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:

THERE WERE 1,837 ADMISSIONS AND 227 OPEN HEART SURGERY CASES.

FORM 990, PART VI, SECTION A, LINE 7A: JOHNS HOPKINS HEALTH SYSTEM

CORPORATION, AN IRC 501C (3) TAX EXEMPT ORGANIZATION AND THE SOLE MEMBER OF

SUBURBAN HOSPITAL, INC. ELECTS THE MAJORITY OF THE BOARD OF TRUSTEES.

FORM 990, PART VI, SECTION A, LINE 7B: THE GOVERNING BODY OF SUBURBAN

HOSPITAL, INC. IS EMPOWERED BY ITS BY-LAWS TO MAKE CERTAIN DECISIONS; ALL

OTHER DECISIONS ARE SUBJECT TO APPROVAL OF THE SOLE MEMBER JOHNS HOPKINS

HEALTH SYSTEM CORPORATION.

FORM 990, PART VI, SECTION B, LINE 11: A COPY OF THE FORM 990 WAS PROVIDED TO THE EXECUTIVE COMMITTEE BEFORE IT WAS FILED.

FORM 990, PART VI, SECTION B, LINE 12C: THE CONFLICT OF INTEREST POLICY IS

PART OF THE ANNUAL FINANCIAL AUDIT CONFIRMATION PROCESS PROVIDED ONLINE.

ALL OFFICERS, DIRECTORS, TRUSTEES, AND KEY EMPLOYEES ARE REQUIRED TO COMPLY

ON AN ANNUAL BASIS.

FORM 990, PART VI, SECTION B, LINE 15: EVERY THREE YEARS AN INDEPENDENT

STUDY IS CONDUCTED GATHERING INDUSTRY COMPENSATION AVERAGES FROM SELECT

PEER INSTITUTIONS. EVERY YEAR THE JOHNS HOPKINS BOARD OF TRUSTEES

COMPENSATION COMMITTEE REVIEWS COMPENSATION AMOUNTS FOR OFFICERS AND ALL

EMPLOYEES AT THE DIRECTOR AND HIGHER LEVELS.

FORM 990, PART VI, SECTION C, LINE 19: INTERNAL POLICIES, INCLUDING

CONFLICT OF INTEREST POLICY, ARE PROVIDED TO THE PUBLIC ON THE

ORGANIZATIONS WEBSITE. FINANCIAL STATEMENTS ARE AVAILABLE UPON REQUEST,

THE GOVERNING DOCUMENTS HAVE BEEN MADE AVAILABLE IN OUR PUBLIC FILING WITH

032212

O1-24-11

Schedule O (Form 990 or 990-EZ) (2010)

SCHEDULE R (Form 990)

2010 Open to Public Inspection

OMB No. 1545-0047

Employer identification number 52-0610545

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.) INC. SUBURBAN HOSPITAL, Name of the organization Department of the Treasury Internal Revenue Service Part

(a) Name, address, and EIN of disparanded entity	(b) Primary activity	(c) Legal domicile (state or	(d) Total income	(e) End-of-year assets	(f) Direct controlling
ל ימים פאמי מפת מונינל		foreign country)			entity
SUBURBAN PHYSICIAN ASSISTANT ASSOCIATES, LLC					**************************************
- 01-0642496, 8600 OLD GEORGETOWN ROAD,					
BETHESDA, MD 20814	MEDICAL SERVICES	MARYLAND	385,207.	361,210.	361,210. SUBURBAN HOSPITAL, INC
wassesses   Hantification of Bolsted Tay. Evennt Ornanisations (Complete if the events and was 11/2011 to East	and and the state of the state of the	C 000	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1 1 1	

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.) PartII

(a)	(q)	(0)	(D)	(e)	(J)	(8)	
Name, address, and EIN	Primary activity	Legal domicile (state or	Exempt Code	Public charity	Direct controlling	Section 512(b)   controlled	b)(13) d
of related organization		foreign country)	section	status (if section	entity	entity?	
				501(c)(3))		Yes	S S
SUBURBAN HOSPITAL FOUNDATION, INC							İ
52-2019696, 8600 OLD GEORGETOWN ROAD,				-	SUBURBAN		
BETHESDA, MD 20814	SUPPORTING ORGANIZATION	MARYLAND	501(C)(3)	LINE 11A, I	HOSPITAL, INC	×	
JOHNS HOPKINS HEALTH SYSTEM CORPORATION -			***************************************		JOHNS HOPKINS		
52-1465301, 3910 KESWICK RD, SOUTH BLDG, 4TH				LINE 11C,	HEALTH SYSTEM		
FL, STE 4300A, BALTIMORE, MD 21211	SUPPORTING ORGANIZATION	MARYLAND	501(C)(3)	TII-FI	CORPORATION		M
HOWARD COUNTY GENERAL HOSPITAL, INC					JOHNS HOPKINS		
52~2093120, 3910 KESWICK RD, SOUTH BLDG, 4TH					HEALTH SYSTEM		
FL, STE 4300A, BALTIMORE, MD 21211	HOSPITAL	MARYLAND	501(C)(3)	LINE 3	CORPORATION		w
HOWARD COUNTY LIQUIDATION CORPORATION -					JOHNS HOPKINS		
52-0892284, 3910 KESWICK RD, SOUTH BLDG, 4TH	INACTIVE TAX-EXEMPT				НЕАГТН SYSTEM		
FL, STE 4300A, BALTIMORE, MD 21211	ORGANIZATION	MARYLAND	501(C)(3)	LINE 3	CORPORATION	_	~
For Paperwork Reduction Act Notice, see the Instructions for Form 990.	s for Form 990.				Schedule R (Form 990) 2010	orm 990)	2010

032161 12-21-10 LHA

Part II Continuation of Identification of Related Tax-Exempt Organizations

(a)	(p)	(c)	(q)	(e)	(J)	6)	
Name, address, and EIN	Primary activity	Legal domicile (state or	Exempt Code	Public charity	Direct controlling	Section 512(b)(13)	2(b)(13)
of related organization		foreign country)	section	status (if section	entity	organization?	rtion?
		The state of the s		501(c)(3))		Yes	Š
4			-		JOHNS HOPKINS		
ન 1					HEALTH SYSTEM		
	HOSPITAL	MARYLAND	501(C)(3)	LINE 3	CORPORATION		×
NS COMMUNITY PHYSICIANS					JOHNS HOPKINS		
RD, S				LINE 11C,	HEALTH SYSTEM		
FL, STE 4300A, BALTIMORE, MD 21211	HEALTHCARE SERVICES	MARYLAND	501(C)(3)	III-FI	CORPORATION		×
-41					JOHNS HOPKINS		
52-1232569, 3910 KESWICK RD, SOUTH BLDG, 4TH					HEALTH SYSTEM		
FL, STE 4300A, BALTIMORE, MD 21211	HEALTHCARE SERVICES	MARYLAND	501(C)(3)	LINE 3	CORPORATION		×
92					JOHNS HOPKINS		
3910 KESWICK RD, SOUTH BLDG, 4TH FL, STE 430					HEALTH SYSTEM		
	HOSPITAL	MARYLAND	501(C)(3)	LINE 3	CORPORATION		×
					JOHNS HOPKINS		
4,86				LINE 11C,	HEALTH SYSTEM		
BETHESDA, MD 20814	HEALTHCARE SERVICES	MARYLAND	501(C)(3)	III-FI	CORPORATION		×
INITIATIVE FOUNDATION -					HEALTHCARE		
23-7324576, 7910 WOODMONT AVENUE, BETHESDA,				LINE 11D,	INITIATIVE		
MD 20814	SUPPORTING ORGANIZATION	MARYLAND	501(C)(3)	O-III	FOUNDATION		×
LUCY WEBB HAYES NATIONAL TRAINING SCHOOL FOR					JOHNS HOPKINS		
DEACONESSES & - 53-0196602, 5255 LOUGHBORO					HEALTH SYSTEM		
RD, NW, WASHINGTON, DC 20016	HOSPITAL	DISTRICT OF COLUMBIA	501(C)(3)	LINE 3	CORPORATION		×
POTOMAC HOME SUPPORT INC - 52-1750383							
6001 MONTROSE ROAD NO 1020							
ROCKVILLE, MD 20852	HOME HEALTH CARE	MARYLAND	501(C)(3)	LINE 9	N/A		×
SIBLEY SUBURBAN HOME HEALTH AGENCY -							
52-1450142, 6001 MONTROSE ROAD NO 307,	-						
ROCKVILLE, MD 20852	HOME HEALTH CARE	MARYLAND	501(C)(3)	LINE 9	N/A	*********	×
PEDIATRIC PHYSICIAN SERVICES, INC -							
501					ALL CHILDREN'S		
PETERSBURG, FL 33701	PEDIATRIC MEDICAL SERVICES	FLORIDA	501(C)(3)	LINE 9	HEALTH SYSTEM INC		×
ALL CHILDREN'S HOSPITAL FOUDNATION, INC -							
59-2481738, 501 SIXTH AVENUE SOUTH, ST.					ALL CHILDREN'S		
PETERSBURG, FL 33701	FOUNDATION	FLORIDA	501(C)(3)	LINE 7	HEALTH SYSTEM INC		×
ALL CHILDREN'S HOSPITAL, INC 59-0683252					JOHNS HOPKINS		
501 SIXTH AVENUE SOUTH					HEALTH SYSTEM		
ST. PETERSBURG, FL 33701	HOSPITAL	FLORIDA	501(C)(3)	LINE 3	CORPORATION		×
3							

Schedule R (Form 990)

Part III Continuation of Identification of Related Tax-Exempt Organizations

3	W.1			,			
Name, address, and FIN	Primary activity	(c)	Evennt Code	(e)	(T)	(9) Section 512(b)(13)	2(b)(13)
of related organization		foreign country)	section	status (if section	entity	controlled organization?	lled tion?
				501(c)(3))		Yes	ટ્ટ
ALL CHILDREN'S RESEARCH INSTITUTE, INC -							
59-2481742, 501 SIXTH AVENUE SOUTH, ST.					ALL CHILDREN'S		
PETERSBURG, FL 33701	RESEARCH	FLORIDA	501(C)(3)	LINE 4	HEALTH SYSTEM INC		×
SURGIKID OF FLORIDA, INC - 59-3441883							
SIXTH AVENUE SOUTH	1			,,,	ALL CHILDREN'S	•	
PETERSBURG, FL 33701	MEDICAL SERVICES	FLORIDA	501(C)(3)	LINE 9	HEALTH SYSTEM INC		×
KIDS HOME CARE, INC 59-3476049							
SIXTH AVENUE SOUTH	I				ALL CHILDREN'S	•	
PETERSBURG, FL 33701	HOME HEALTH CARE	FLORIDA	501(C)(3)	LINE 9	HEALTH SYSTEM INC		×
WEST COAST NEONATOLOGY, INC - 59-3398308							
SIXTH AVENUE SOUTH	1				ALL CHILDREN'S	<del></del>	
PETERSBURG, FL 33701	NEONATAL CARE	FLORIDA	501(C)(3)	LINE 9	HEALTH SYSTEM INC		×
ALL CHILDREN'S HEALTH SYSTEM, INC -					JOHNS HOPKINS		
59-2481740, 501 SIXTH AVENUE SOUTH, ST.	***************************************			LINE 11C.	HEALTH SYSTEM		
PETERSBURG, FL 33701	MANAGEMENT SERVICES	FLORIDA	501(C)(3)		CORPORATION		×
						-	
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	<u> </u>						
	<b>.</b>						
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	117 117 117 117 117 117 117 117 117 117						

52-0610545

Page 2

Schedule R (Form 990) 2010 SUBURBAN HOSPITAL, INC.

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.) PartIII

(a)	(q)	(9)	(p)	(e)	<b>(£)</b>	(6)	(£)	(0)	9	æ
Name, address, and EIN of related organization	Primary activity	Legal domicite (state or foreign country)	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total income	Share of end-of-year assets	Disproportion- ate allocations?	Code amoun 20 of 8 K-1 (Fo		General or Percentage managing ownership partner?
OPHTHALMOLOGY ASSOCIATES, LLC								(2)		
- 52-1890957, 3910 KESWICK										
RD, SOUTH BLDG, 4TH FL, STE	DPHTHALMOLOGY									
4300A, BALTIMORE, MD 21211	SERVICES	MD	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
SUBURBAN WELLNESS CENTER, LLC	•									
- 56-2296930, 20500 GOLDENROD										
LANE, GERMANTOWN, MD 20874	REAL ESTATE	Ð	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
GCM SUBURBAN IMAGING, LLC -										
52-2326237, 1201 SEVEN LOCKS	•									
ROAD, STE 200, ROCKVILLE, MD	OUTPATIENT									
20854	RADIOLOGY	Ð	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
ROCKVILLE IMAGING, LLC -										
14-1944128, 1201 SEVEN LOCKS										
ROAD, STE 200, ROCKVILLE, MD	OUTPATIENT									
20854	RADIOLOGY	Ð	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
						I				

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.) PartiV

organizations il cated as a colporation of those during the tax year.	المعرب المعرب						
(a)	(q)	(၁)	(Q)	(e)	<b>(£)</b>	(g)	(F)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership
HOWARD COUNTY HEALTH SERVICES, INC 52-1434783							
3910 KESWICK RD, SOUTH BLDG, 4TH FL, STE 4300A	HEALTHCARE						
BALTIMORE, MD 21211	MANANAGEMENT	Ð	N/A	C CORP	N/A	N/A	N/A
HSI MEDICAL SERVICES CORPORATION - 52-1847705							
3910 KESWICK RD, SOUTH BLDG, 4TH FL, STE 4300A	HEALTHCARE SLEEP						
BALTIMORE, MD 21211	DIAGNOSTICS	Æ	N/A	C CORP	N/A	N/A	N/A
JOHNS HOPKINS MEDICAL MANANGEMENT CORPORATION -							
52-1250028, 3910 KESWICK RD, SOUTH BLDG, 4TH FL, STE							
4300A, BALTIMORE, MD 21211	NURSING SERVICES	Ð	N/A	C CORP	N/A	N/A	N/A
JOHNS HOPKINS EMPLOYER HEALTH PROGRAMS, INC -							
52-1947678, 3910 KESWICK RD, SOUTH BLDG, 4TH FL, STE							
4300A, BALTIMORE, MD 21211	BENEFIT PLANS	Ð	N/A	C CORP	N/A	N/A	N/A
TCAS, INC - 52-1979344							
3910 KESWICK RD, SOUTH BLDG, 4TH FL, STE 4300A							
BALTIMORE, MD 21211	NURSING SERVICES	MD	N/A	C CORP	N/A	N/A	N/A
032162 12-21-10					<b>3</b>	Schedule R (Form 990) 2010	n 990) 2010

52-0610545

SUBURBAN HOSPITAL, INC.

Schedule R (Form 990)

Part III Continuation of Identification of Related Organizations Taxable as a Partnership

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?	General or Percentage managing ownership partner?
CHEVY CHASE IMAGING, LLC - 14-1944126, 1201 SEVEN LOCKS ROAD, STE 200, ROCKVILLE, MD 20854	RADIOLOGY SERVICES	MD	N/A	N/A	N/A	N/A		1	A/N	N/A

SUBURBAN HOSPITAL, INC.

52-0610545

Schedule R (Form 990)

Part (W Continuation of Identification of Related Organizations Taxable as a Corporation or Trust

(a)	(q)	(0)	(p)	(e)	(£)	(a)	E
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership
NC 52	MEDICARE CONTRACTING	MD	N/A	C CORP	N/A	N/A	N/A
- 52-20	MEDICAL OFFICE LEASING AND RELEASING	Œ	N/A	C CORP	N/A	N/A	N/A
SUBURBAN SPECIALTY CARE PHYSICIANS, PC - 52-2116011 8600 OLD GEORGETOWN RD BALTIMORE, MD 20814	MULTI SPECIALTY MEDICAL PRACTICE	MD	N/A	C CORP	N/A	N/A	N/A
HCP VENTURE ONE CORPORATION - 52-1558858 3910 KESWICK RD, SOUTH BLDG, 4TH FL, STE 4300A BALTIMORE, MD 21211	MEDICAL SERIVCES	QX V	N/A	c corp	N/A	N/A	N/A
ACHPOB, INC 59-2427749 501 SIXTH AVENUE SOUTH ST. PETERSBURG, FL 33701	MEDICAL OFFICE BUILDING MANAGEMENT	FL	N/A	C CORP	N/A	N/A	N/A
	·						

Page 3

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36.)

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Yes No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	ns with one or more re	lated organizations listed	n Parts II-IV?	
a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a X
<b>b</b> Gift, grant, or capital contribution to other organization(s)				4 <del>b</del>
c Gift, grant, or capital contribution from other organization(s)				×
d Loans or loan guarantees to or for other organization(s)				
				Je X
f Sale of assets to other organization(s)				#   
g Purchase of assets from other organization(s)				
i Lease of facilities, equipment, or other assets to other organization(s)				<del>1</del> 2
				$\vdash$
				×
<ul> <li>R Performance of services or membership or fundraising solicitations for other organization(s)</li> </ul>	nization(s)			+
l Performance of services or membership or fundraising solicitations by other organization(s)	nization(s)			×
				T X
n Sharing of paid employees				tn X
A Beimbureament raid to other organization for evnances				X
Reimbursement baid by other organization for expenses				1 4 ×
<b>q</b> Other transfer of cash or property to other organization(s)				1q X
(s)				1r X
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.	who must complete the	is line, including covered r	elationships and transaction thresholds	
(a) Name of other organization	(b) Transaction type (a-r)	(c) Amount involved	(a) Method of determining amount involved	
(1) SUBURBAN HOSPITAL FOUNDATION, INC	ט	2,019,335.	FMV	
(2)				
(3)				
(4)			-	
(5)				
. (9)				
032163 12-21-10			Schedule	Schedule R (Form 990) 2010

Page 4

INC. Schedule R (Form 990) 2010 SUBURBAN HOSPITAL, Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a)	(b)	(0)	(Đ)	(e)	€	(a)	(h)
Name, address, and EIN of entity	Primary activity	Legal domicile (state or foreign	Are all partners section 501(c)(3) organizations?	Share of end-of- year assets	or- ns?	Code V-UBI amount in box 20	8 5 6
		country)	Yes No			Form 1065)	1.
				-			
		٠					<del></del>
							<del></del>
						,	
						Schedule R (Form 990) 2010	n 990) 2010

Schedule R (Form 990) 2010	SUBURBAN	HOSPITAL,	INC.	52-0610545 Page 5
Schedule R (Form 990) 2010 Part VII   Supplemental Inform	mation			
		rmation for response	es to questions on Schedule R (see instru	ctions).
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Forn	n 8868 (Rev. 1-2011)				Page 2			
• If	you are filing for an Additional (Not Automatic) 3-Month Ex	xtension,	complete only Part II and check this bo	οx	<b>▶</b> [X]			
Note	e. Only complete Part II if you have already been granted an	automatic	3-month extension on a previously filed	Form 8868.				
• If	you are filing for an Automatic 3-Month Extension, comple	ete only Pa	art I (on page 1).					
Pa	nt II Additional (Not Automatic) 3-Month E	Extensio	n of Time. Only file the original (no c	opies needed).				
Туре	Name of exempt organization			Employer identification numb				
print	SUBURBAN HOSPITAL, INC.			52-061054	.5			
File by extend due da	ted Number, street, and room or suite no. If a P.O. box, sate for 18600 OLD GEORGETOWN ROAD	see instruc	tions.		-			
filing y return. Instruc	See City, town or post office, state, and ZIP code. For a fe	oreign ado	lress, see instructions.					
Ente	r the Return code for the return that this application is for (file	e a separa	te application for each return)		01			
Appl	ication	Return	Application		Return			
Is Fo		Code	is For		Code			
Form		01						
	990-BL	02	Form 1041-A		08			
	990-EZ	03	Form 4720		09			
	990-PF	04	Form 5227		10			
	990-T (sec. 401(a) or 408(a) trust)	05	Form 6069		11			
	990-T (trust other than above)	06	Form 8870		12			
<u> 5101</u>	P! Do not complete Part II if you were not already granted	l an auton	natic 3-month extension on a previous	sly filed Form 8868.				
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To	te books are in the care of $\triangleright$ 8600 OLD GEORGI elephone No. $\triangleright$ 301-896-2333	ETOMN		0814-1497				
	the organization does not have an office or place of business	- i- 46 - 11-	FAX No. ►		_			
• If 1	this is for a Group Return, enter the organization's four digit	Group Evo	metics Number (CEN)	L. L. C	<b>&gt;</b>			
box I	►	and atta	ch a list with the names and EINs of all	s is for the whole grou	p, check this			
4	I request an additional 3-month extension of time until	MAY	15, 2012 .	members the extensio	n is for.			
5	For calendar year, or other tax year beginning			JUN 30, 201	1			
6	If the tax year entered in line 5 is for less than 12 months, cl		7	Final return	<u>-</u>			
_	Change in accounting period							
	State in detail why you need the extension							
	THE DATA TO FILE A COMPLETE AN	ND ACC	URATE RETURN IS NOT	YET AVAILA	BLE.			
		····						
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	If this application is for Form 990-BL, 990-PF, 990-T, 4720, on nonrefundable credits. See instructions.	or 6069, er	iter the tentative tax, less any	_	•			
	If this application is for Form 990-PF, 990-T, 4720, or 6069,			8a   \$	0.			
	tax payments made. Include any prior year overpayment alk							
	previously with Form 8868.	owed as a	credit and any amount paid	01.	0			
	Balance due. Subtract line 8b from line 8a. Include your pay	vment with	this form, if required by using	8b \$	0.			
	EFTPS (Electronic Federal Tax Payment System). See instru	ctions.	and territy is required; by coming	8c \$	0.			
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Under	penalties of perjury. I declare that I have examined this form including	na secomos		best of my knowledge an	d belief			
15 (14	o, correct and complete and that I am auditorized to prepare tills for				1			
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	•				(Rev. 1-2011)			

# Form **8868**

(Rev. January 2011)

Department of the Treasury Internal Revenue Service

# Application for Extension of Time To File an Exempt Organization Return

File a separate application for each return.

OMB No. 1545-1709

Form 8868 (Rev. 1-2011)

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	ou are filing for an Automatic 3-Month Extension, complet				<b>-</b>	X
	ou are filing for an Additional (Not Automatic) 3-Month Ex	-		•	0000	
	ot complete Part II unless you have already been granted a					
	ronic filing (e-file). You can electronically file Form 8868 if y					
	red to file Form 990-T), or an additional (not automatic) 3-mor					
	e to file any of the forms listed in Part I or Part II with the exc					
	nal Benefit Contracts, which must be sent to the IRS in pap		(see instructions). For more details on the	ne electr	onic filing of this	iorm,
Par	ww.irs.gov/efile and click on e-file for Charities & Nonprofits  Automatic 3-Month Extension of Time		bmit original (no copies needed).	•		
Α соη	poration required to file Form 990-T and requesting an auton			plete		
Part I	only			· · · · · · · · · · · · · · · · · · · ·	<b>&gt;</b>	
All oth to file	er corporations (including 1120-C filers), partnerships, REM income tax returns.	ICs, and t	rusts must use Form 7004 to request an	extensi	on of time	
Туре	or Name of exempt organization			Emplo	yer identification	number
print						
File by t	SUBURBAN HOSPITAL, INC.			52	-0610545	
due dat filing yo	e for Number, street, and room or suite no. If a P.O. box, se	ee instruc	tions.			
return. S	See GOOD OND ONOTHING HOME					<del></del>
instruct	ons. City, town or post office, state, and ZIP code. For a for BETHESDA, MD 20814-1497	oreign add	lress, see instructions.			
Enter	the Return code for the return that this application is for (file	a separa	te application for each return)			0 1
Applic	pation	Return	Application	······································		Return
ls For						
Form		01 Form 990-T (corporation)				
·	990-BL	02 Form 1041-A				07
	990-EZ	03	Form 4720		09	
	990-PF	. 04	Form 5227		······································	10
	990-T (sec. 401(a) or 408(a) trust)	05	Form 6069			11
	990-T (trust other than above)	06	Form 8870			12
	MARTIN BASSO SF					
• The	e books are in the care of > 8600 OLD GEORGE	TOWN	RD - BETHESDA, MD 2	0814	-1497	
	ephone No. ► 301-896-2333		FAX No. ▶			***************************************
	ne organization does not have an office or place of business	in the Un			<b>&gt;</b>	· 🔲
	nis is for a Group Return, enter the organization's four digit (					check this
	▶ . If it is for part of the group, check this box ▶					
1	request an automatic 3-month (6 months for a corporation	required 1	to file Form 990-T) extension of time unt	il		
	FEBRUARY 15, 2012, to file the exempt	organizat	tion return for the organization named a	bove. Th	ne extension	
	is for the organization's return for:	_	-			
	calendar year or					
	X tax year beginning JUL 1, 2010	, an	d ending JUN 30, 2011		•	
2	If the tax year entered in line 1 is for less than 12 months, ch Change in accounting period	neck reaso	on: Initial return Fina	l return		
3a	If this application is for Form 990-BL, 990-PF, 990-T, 4720, c	× 6060	nter the tentative toy less and			
	n this application is for Form 990-6L, 990-FF, 990-1, 4720, c nonrefundable credits. See instructions.	л оооэ, ei	ner the tentative tax, less any	30	<b>¢</b>	0.
			refundable eredite end	3a :	\$	
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	estimated tax payments made. Include any prior year overp			3b :	\$	0.
	Balance due. Subtract line 3b from line 3a. Include your pay	•	• • • • • • • • • • • • • • • • • • • •		•	0.
	by using EFTPS (Electronic Federal Tax Payment System). S				\$	
<u>Jauli</u>	on. If you are going to make an electronic fund withdrawal w	nun mis FC	min occo, see form 8453-EU and form	<u>00/9-EC</u>	or payment inst	tructions.

For Paperwork Reduction Act Notice, see Instructions.

# Suburban Hospital, Inc. and Controlled Entities

**Consolidated Financial Statements June 30, 2011 and 2010** 

# Suburban Hospital, Inc. and Controlled Entities Index

June	30,	2011	and	2010
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	Page(s)
Report of Independent Auditors	1
Consolidated Balance Sheets	2–3
Consolidated Statements of Operations and Other Changes in Unrestricted Net Assets	4
Consolidated Statements of Changes in Net Assets	5
Consolidated Statements of Cash Flows	6
Notes to Consolidated Financial Statements	7–30
Report of Independent Auditors on Supplemental Information	31
Consolidating Statement of Operations and Other Changes in Unrestricted Net Assets	32



#### REPORT OF INDEPENDENT AUDITORS

Board of Trustees Suburban Hospital, Inc. and Controlled Entities

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In our opinion, the accompanying consolidated balance sheets and the related consolidated statements of operations, changes in net assets, and cash flows present fairly, in all material respects, the financial position of Suburban Hospital, Inc. and Controlled Entities ("SHI") at June 30, 2011 and 2010, and the results of their operations and their cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America. These financial statements are the responsibility of SHI's management. Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits of these statements in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

As discussed in Note 1 to the consolidated financial statements, SHI changed the manner in which it classifies certain of its investments in 2011.

September 28, 2011

# Suburban Hospital, Inc. and Controlled Entities Consolidated Balance Sheets June 30, 2011 and 2010 (in thousands)

	2011		2010
ASSETS			
Current assets:	•		
Cash and cash equivalents	\$ 19,061	\$	16,914
Short term investment	200		· -
Patients accounts receivable, net of			
estimated uncollectibles of \$5,900 and \$4,321			
as of June 30, 2011 and 2010, respectively	33,616		24,950
Due from others	2,370		2,724
Current portion assets whose use is limited	4,144		6,250
Due from affiliates	229		444
Inventories of supplies	7,502		7,655
Prepaid expenses and other current assets	4,475		3,988
Total current assets	 71,597		62,925
Assets whose use is limited			
By donors or grantors for:			
Pledges receivable	1,942		1,834
Other	20,943		17,733
By Board of Trustees	73,576		53,890
Malpractice funding arrangements	3,270		2,737
Other	 2,901		2,382
Total assets whose use is limited	 102,632		78,576
Property, plant and equipment	302,633		293,396
Less: allowance for depreciation and amortization	(186,617)		(173,478)
Total property, plant and equipment, net	116,016	***************************************	119,918
Investments in joint ventures	420		372
Other assets	2,800		2,867
Total assets	\$ 293,465	\$	264,658

# Suburban Hospital, Inc. and Controlled Entities Consolidated Balance Sheets June 30, 2011 and 2010, continued (in thousands)

	2011	2010
LIABILITIES AND NET ASSETS		
Current liabilities:		
Current portion of long-term debt		
and obligations under capital leases	\$ 3,933	\$ 4,546
Accounts payable and accrued liabilities	29,170	25,934
Accrued vacation	6,953	6,860
Accrued interest	554	543
Advances from third-party payers	8,406	6,405
Due to affiliates	448	-
Current portion of estimated malpractice costs	 1,296	 735
Total current liabilities	50,760	45,023
Long-term debt and obligations under		
capital leases, net of current portion	71,625	75,687
Estimated malpractice costs, net of current portion	2,406	1,800
Accrued pension liability	4,851	11,201
Other long-term liabilities	 6,648	6,531
Total liabilities	136,290	140,242
Net assets:		
Unrestricted	134,290	104,849
Temporarily restricted	12,094	8,875
Permanently restricted	10,791	10,692
.Total net assets	157,175	 124,416
Total liabilities and net assets	\$ 293,465	\$ 264,658

# Suburban Hospital, Inc. and Controlled Entities Consolidated Statements of Operations and Other Changes in Unrestricted Net Assets For The Years Ended June 30, 2011 and 2010 (in thousands)

		2011		2010
Operating revenues:				
Net patient service revenue	\$	241,456	\$	225,127
Other revenue	•	11,576	*	12,083
Investment income		1,187		1,343
Net assets released from restrictions used for operations		2,168		2,274
Total operating revenues		256,387		240,827
Operating expenses:				
Salaries, wages and benefits		119,322		117,372
Purchased services and other		42,934		37,034
Supplies		55,132		53,650
Interest		1,055		1,660
Provision for bad debt		10,355		8,962
Depreciation and amortization		13,888		13,831
Total operating expenses		242,686		232,509
Income from operations	•	13,701		8,318
Non-operating revenues and expenses:				
Interest expense on swap agreement		(936)		(934)
Change in market value of swap agreement		485		(1,008)
Realized and unrealized gains (losses) on investments  Net cumulative unrealized gains transferred		(771)		949
to trading securities		8,050		_
Excess of revenues over expenses		20,529	-	7,325
Unrestricted net assets:				
Unrealized gains (losses) on investments		11,126		6,154
Net cumulative unrealized gains transferred		(8,050)		_
to trading securities		, , ,		
Change in funded status of defined benefit plan  Net assets released from restrictions used for		5,337		1,481
purchase of property, plant and equipment		499		186
Total change in unrestricted net assets	\$	29,441	\$	15,146
	<del></del>		<u> </u>	<del> </del>

# Suburban Hospital, Inc. and Controlled Entities Consolidated Statements of Changes in Net Assets For The Years Ended June 30, 2011 and 2010 (in thousands)

		2011		2010
Unrestricted net assets:				
Excess of revenues over expenses	\$	20,529	\$	7,325
Unrealized gains (losses) on investments		11,126		6,154
Net cumulative unrealized gains transferred to trading securities		(8,050)		-
Change in funded status of defined benefit plan  Net assets released from restrictions used for		5,337		1,481
purchase of property, plant and equipment		499		186
Total change in unrestricted net assets		29,441	·	15,146
Temporarily restricted net assets:				
Gifts, grants and bequests		3,335		1,721
Investment gains (losses) and provision for uncollectible pledges		2,551		1,007
Net assets released from restrictions used for operations  Net assets released from restrictions used for		(2,168)		(2,274)
purchase of property, plant and equipment		(499)		(186)
Total change in temporarily restricted net assets		3,219		268
Permanently restricted net assets:				
Contributions		99		11_
Total change in permanently restricted net assets	<u></u>	99		1
Increase (decrease) in net assets		32,759		15,415
Net assets at beginning of period		124,416		109,001
Net assets at end of period	\$	157,175	\$	124,416

# Suburban Hospital, Inc. and Controlled Entities Consolidated Statements of Cash Flows For The Years Ended June 30, 2011 and 2010 (in thousands)

	2011	2010
Operating activities:		
Change in net assets	\$ 32,759	\$ 15,415
Adjustments to reconcile change in net assets		
to cash and cash equivalents provided by operating activities:		
Depreciation and amortization	13,888	13,831
Provision for bad debts	10,355	8,962
Change in funded status of defined benefit plans	(5,337)	(1,481)
Change in market value of swap agreements	(485)	1,008
Change in net realized and unrealized (gains) losses on investments	(12,747)	(8,467)
Contributions to temporarily and permanently restricted net assets	(692)	(1,211)
Distributions from joint venture partners	(48)	576
Equity in earnings of business ventures	-	(589)
Other operating activities	2,006	454
Change in assets and liabilities:		
Patient accounts receivable and due from others	(16,653)	(11,266)
Pledges receivable	(131)	2,462
Inventories of supplies, prepaid expenses and other assets	(357)	(636)
Due from affiliates	663	583
Accounts payable and accrued liabilities	2,126	(90)
Accrued vacation	93	89
Advances from third party payors	2,001	(225)
Accrued pension costs	(1,012)	3,053
Estimated malpractice costs	 606	 (648)
Net cash and cash equivalents provided by		
operating activities	 27,035	 21,820
Investing activities:		
Purchase of property, plant and equipment	(10,735)	(11,693)
Purchases of investment securities	(79,352)	(44,007)
Sales of investment securities	70,018	53,085
Other investing activities	 (936)	 (934)
Net cash and cash equivalents used in investing activities	(21,005)	(3,549)
Financing activities:		
Contributions to temporarily and permanently restricted net assets	692	1,211
Repayment of short-term line of credit	_	(4,000)
Repayment of long-term debt and obligations under capital lease	(4,575)	 (3,997)
Net cash and cash equivalents used in	 	 
financing activities	 (3,883)	 (6,786)
Increase in cash and cash equivalents	2,147	11,485
Cash and cash equivalents at beginning of year	16,914	5,429
Cash and cash equivalents at end of year	\$ 19,061	\$ 16,914

Supplemental disclosures of cash flow information:

Cash paid for interest in the years ended June 30, 2011 and 2010 was \$1,130,000 and \$1,868,000, respectively

#### 1. Organization and Summary of Significant Accounting Policies

Acquisition by The Johns Hopkins Health System Corporation. Effective June 30, 2009, The Johns Hopkins Health System Corporation became the sole corporate member of Suburban Hospital Healthcare System, Inc. ("SHHS"). At that time, Suburban Hospital, Inc. (the "Hospital" or "SHI") was a wholly owned subsidiary of SHHS. On January 19, 2010, The Johns Hopkins Health System Corporation became the sole corporate member of the Hospital.

Organization. The Hospital, located in Bethesda, Maryland, is a not-for-profit acute care hospital. The Hospital provides inpatient, ambulatory and ancillary services on both an emergent and scheduled basis. Admitting physicians are primarily practitioners of the local area. The Hospital is a not-for-profit corporation as described in Section 501(c)(3) of the Internal Revenue Code.

The Hospital is the sole member of Suburban Physicians Assistant Associates, LLC ("SPAA"). SPAA is a Section 501(c)(3) organization established July 1, 2002, as a separate billing entity for the purpose of recovering expenses associated with the services provided by the Hospital's physician assistants.

SHI appoints SHI's Board of Trustees. SHI's Articles of Incorporation provide that SHI's Board of Trustees will approve SHI's annual operating and capital budgets, significant programmatic changes at SHI, and other significant changes to SHI including amendments to its Articles of Incorporation or Bylaws, mergers, or dissolutions.

Effective June 30, 2009, the Hospital also became the sole member of Suburban Hospital Foundation ("Foundation"). The Foundation is a not-for-profit, non-stock corporation organized to conduct community outreach activities and raise funds to be used exclusively for the charitable, educational, medical and scientific needs of the community, as well as to manage and distribute funds received on behalf of the Hospital and its related entities.

Use of estimates. The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Basis of presentation. The accompanying consolidated financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America.

*Principles of consolidation.* The consolidated financial statements include the accounts of the Hospital and its controlled entities, SPAA and the Foundation. All inter-company accounts and transactions have been eliminated in consolidation.

Cash and cash equivalents. Cash and cash equivalents include amounts invested in accounts with depository institutions which are readily convertible to cash, with original maturities of three months or less. Total deposits maintained at these institutions at times exceed the amount insured by federal agencies and, therefore, bear a risk of loss. The Hospital has not experienced such losses on these funds.

Inventories of supplies. Inventories of supplies are composed of medical supplies and drugs. Inventories of drugs and supplies are stated at the lower of cost or market using a first in, first out method.

Assets whose use is limited. Assets whose use is limited or restricted by the donor are recorded at fair value at the date of donation, which is then considered cost. Investment income or losses on investments of temporarily or permanently restricted assets is recorded as an increase or decrease in temporarily or permanently restricted net assets to the extent restricted by the donor or law. The cost of securities sold is based on the specific identification method.

Assets whose use is limited include investments set aside by the Board of Trustees, over which the Board retains control and may, at its discretion, subsequently use for any purpose. Also included are assets held by trustees under indenture agreements, investments for an executive benefit plan, pledges receivable from donors and a professional liability self-insurance trust. The carrying amounts reported in the Consolidated Balance Sheets approximated fair value.

Valuation of investments. Investments in equity securities with readily determinable fair values and all investments in debt securities are recorded at fair value in the Consolidated Balance Sheets (see Note 4). Debt and equity securities traded on a national securities and exchange are valued as of the last reported sales price on the last business day of the fiscal year; investments traded on the over-the-counter market and listed securities for which no sale was reported on that date are valued at the average of the last reported bid and ask prices.

Investments include equity method investments in managed funds, which include hedge funds, private partnerships and other investments which do not have readily ascertainable fair values and may be subject to withdrawal restrictions. Investments in hedge funds, private partnerships, and other investments in managed funds (collectively "alternative investments"), are accounted for under the equity method, which approximates fair value. The equity method income or loss from these alternative investments is included in the Statements of Operations as an unrealized gain or loss within excess of revenues over expenses.

Alternative investments are less liquid than the Hospital's other investments. These instruments may contain elements of both credit and market risk. Such risks include, but are not limited to, limited liquidity, absence of oversight, dependence upon key individuals, emphasis on speculative investments, and nondisclosure of portfolio composition.

Investment income earned on cash and investment balances (interest and dividends) is reported in the operating income section of the Consolidated Statement of Operations and Changes in Net Assets under 'Investment income'. Realized gains or losses related to the sale of investments, other than temporary impairments, unrealized gains or losses on alternative investments, and realized and unrealized gains or losses on investments classified as trading are included in the non-operating section of the Consolidated Statement of Operations Changes in Net Assets and is included in excess of revenues over expenses unless the income or loss is restricted by donor or law. Prior to April 2011, unrealized gains or losses on investments, other than alternative investments and investments classified as trading, are excluded from excess of revenues over expenses.

On April 1, 2011, SHI changed the classification of certain investments to a trading portfolio from available for sale. Accordingly, cumulative unrealized gains of \$8.1 million were reclassified from unrestricted net assets to non-operating income included 'within the Consolidated Statement of Operations and Changes in Net Assets. This change was made as management's intent with respect to the nature of the investment portfolios has changed.

Investments in companies in which the Hospital does not have control, but has the ability to exercise significant influence over operating and financial policies are accounted for using the equity method of accounting, and the related operating results are reported as investment income on the Consolidated Statement of Operations and Other Changes in Net Assets. Dividends paid are recorded as a reduction of the carrying amount of the investment.

Investments in companies in which the Hospital does not have control, nor has the ability to exercise significant influence over operating and financial policies are accounted for using the cost method of accounting. Investments are originally recorded at cost, with dividends received being recorded as investment income.

Property, plant and equipment. Property, plant and equipment acquisitions are recorded at cost. Depreciation is provided over the estimated useful life of each class of depreciable asset and is computed using the straight-line method. Equipment under capital lease obligations is amortized on the straight-line method over the shorter period of lease term or estimated useful life of the equipment. Estimated useful lives assigned by the Hospital range from three to ten years for land improvements, 17 to 40 years for buildings and improvements, three to twenty years for fixed and movable equipment, and five to seventeen years for leasehold improvements. Interest costs incurred on borrowed funds, net of interest earned, during the period of construction of capital assets is capitalized as a component of the cost of acquiring those assets. Repair and maintenance costs are expensed as incurred. When property, plant and equipment are retired, sold or otherwise disposed of, the asset's carrying amount and related accumulated depreciation are removed from the accounts and any gain or loss is included in operations.

The cost of software is capitalized provided the cost is at least \$2,000 and the expected life is at least two years. Costs include payment to vendors for the purchase of software and assistance in its installation, payroll costs of employees directly involved in the software installation, and the interest costs of the software project. Preliminary costs to document system requirements, vendor selection, and any costs before software purchase are expensed. Capitalization of costs will generally end when the project is completed and is ready to be used. Where implementation of the project is in phases, only those costs incurred which further the development of the project will be capitalized. Costs incurred to maintain the system are expensed.

Impairment of long-lived assets. Long-lived assets are reviewed for impairment when events and circumstances indicate that the carrying amount of an asset may not be recoverable. The Hospital's policy is to record an impairment loss when it is determined that the carrying amount of the asset exceeds the sum of the expected undiscounted future cash flows resulting from use of the asset and its eventual disposition. Impairment losses are measured as the amount by which the carrying amount of the asset exceeds its fair value. Long-lived assets to be disposed of are reported at the lower of the carrying amount or fair value less cost to sell. There were no impairment charges recorded for the years ended June 30, 2011 and 2010.

Financing expenses. Financing expenses incurred in connection with the issuance of the Maryland Health and Higher Educational Facilities Authority ("MHHEFA") series bonds have been capitalized and are included in Other assets in the Balance Sheet. Unamortized financing expenses were \$710 thousand and \$782 thousand as of June 30, 2011 and 2010, respectively. These expenses are being amortized over the terms of the related bond issues using the effective interest method. Amortization expense for years ended June 30, 2011 and 2010 was \$72 thousand and \$68 thousand, respectively.

Accrued vacation. The Hospital records a liability for amounts due to employees for future absences which are attributable to services performed in the current and prior periods.

Estimated malpractice costs. The provision for estimated medical malpractice claims includes estimates of the ultimate costs for both reported claims and claims incurred but not reported.

Swap agreement. The value of the interest rate swap agreement entered into by the Hospital (see Note 8) is adjusted to market value monthly at the close of each accounting period based upon quotations from market makers. The change in market value, if any, is recorded in the Consolidated Statement of Operations and Changes in Net Assets. Entering into interest rate swap agreements involves, to varying degrees, elements of credit, default, prepayment, market and documentation risk in excess of the amounts recognized on the Consolidated Balance Sheets. Such risks involve the possibility that there will be no liquid market for these agreements, the counterparty to these agreements may default on its obligation to perform and there may be unfavorable changes in interest rates.

The swap agreement has certain collateral thresholds whereby, on a daily basis, if the market value of the swap agreement declines such that its devaluation exceeds the threshold, cash must be deposited by the Hospital with the swap counterparty for the difference between the threshold amount and the fair value. As of June 30, 2011 and 2010 the threshold has not been exceeded and no collateral has been deposited.

Temporarily and permanently restricted net assets. Temporarily restricted net assets are those whose use has been limited by donors or law to a specific time period or purpose. Permanently restricted net assets have been restricted by donors to be maintained in perpetuity. Income generated from these assets is available as restricted by the donor or for general program support.

Donor restricted gifts. Unconditional promises to give cash and other assets are reported at fair value at the date the promise is received. Unconditional promises to give cash to the Hospital greater than one year are discounted using a rate of return that a market participant would expect to receive at the date the pledge is received. Conditional promises to give and indications of intentions to give are reported at fair value at the date the gift is received. The gifts are reported as either temporarily or permanently restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose for the restriction is accomplished, temporarily restricted net assets are reclassified as unrestricted net assets and reported in the Consolidated Statements of Operations and Changes in Net Assets as net assets released from restrictions. Donor restricted contributions whose restrictions are met within the same year as received are reported as unrestricted contributions in the accompanying consolidated financial statements.

*Grants*. SHI receives various grants from the Federal and State Governments for the purpose of furthering its mission of providing patient care. Grants are recognized as support and the related project costs are recorded as expenses when services related to grants are incurred. Grants receivable are included in due from others and grant income is included in other revenue in the accompanying financial statements.

Excess of revenues over expenses. The Consolidated Statements of Operations and Changes in Net Assets include excess of revenues over expenses. Changes in unrestricted net assets which are excluded from excess of revenues over expenses, consistent with industry practice, include, among other items, changes in unrealized gains and losses on investments other than trading securities, change in funded status of defined benefit plans, cumulative effect of changes in accounting principle, permanent transfers of assets to and from affiliates for other than goods or services, and contributions of long-lived assets (including assets acquired using contributions which by donor restriction were to be used for the purposes of acquiring such assets).

Income taxes. The Hospital, SPAA, and Foundation are exempt from federal income tax under section 501(c)(3) of the Internal Revenue Code as public charities. Federal tax law requires that the Hospital, SPAA, and Foundation be operated in a manner consistent with their initial exemption applications in order to maintain their exempt status. Management has analyzed the operations of the Hospital, SPAA, and Foundation concluded that they remain in compliance with the requirements for exemption. The state in which the Hospital, SPAA, and Foundation operate also recognizes this exemption for state income tax purposes.

FASB's guidance on accounting for uncertainty in income taxes clarifies the accounting for uncertainty of income tax positions. This guidance defines the threshold for recognizing tax return positions in the financial statements as "more likely than not" that the position is sustainable, based on its technical merits. This guidance also provides guidance on the measurement, classification and disclosure of tax return positions in the financial statements. The Hospital has adopted this guidance, and there was no impact on its financial statements during the years ended June 30, 2011 and 2010.

#### 2. Net Patient Service Revenue

The Hospital has agreements with third-party payers that provide for payments to the Hospital at amounts different from its established rates. Payment arrangements include prospectively determined rates per discharge, reimbursed costs, discounted charges, and per diem payments. Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payers, and others for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payers. Retroactive adjustments are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined. Adjustments mandated by the Health Services Cost Review Commission are also included in contractual adjustments, a portion of which are also included in established rates. Contractual adjustments to gross patient service revenue were \$31.4 and \$29.4 million for the years ended June 30, 2011 and 2010, respectively.

The Hospital provides care to patients who meet certain criteria under its charity care policy without charge or at amounts less than its established rates. Such patients are identified based on information obtained from the patient and subsequent analysis. Because the Hospital does not pursue collection of amounts determined to qualify as charity care, they are not reported as revenue. Charges for these services, measured at the Hospital's established rates, amounted to \$4 and \$4.1 million for the years ended June 30, 2011 and 2010, respectively.

Patient accounts receivable as of June 30 consistent of the following:

	2011	2010
Medicare Program	27%	29%
Medicaid Program	5%	5%
Blue Cross and Blue Shield	16%	16%
Other self-pay and third-party payors	49%	47%
Medicaid Managed Care Organizations	3%	3%

#### 3. Pledges Receivable

As of June 30, 2011, the total value of pledges net of discount and allowance for uncollectible pledges was \$1.9 million. These amounts have been discounted at rates ranging from .6% to 1.8% and consist of the following (in thousands):

	1 Year	2-5 Years	5 Years or Greater	Totals
Building project/general fund ED/Trauma Volunteer services Annual fund campaign	\$ 416 763 11 30	\$ 1,632 175 40		\$ 2,048 938 11 70
The state of the s	\$ 1,220	\$ 1,847	\$ -	\$ 3,067
Discount Allowance for uncollectible				 (142) (983)
				\$ 1,942

As of June 30, 2010, the total value of pledges net of discount and allowance for uncollectible pledges was \$1.8 million. These amounts have been discounted at rates ranging from 2.42% to 4.76% and consist of the following (in thousands):

						5 Years or			
		1 Year		2-5 Years		Greater	Totals		
Building project/general fund	\$	312	\$	1,244	\$	8	\$	1,564	
ED/Trauma		661		575		-		1,236	
Cardiovascular		-		10		_		10	
Volunteer services		13		12		-		25	
Education		100		-		-		100	
Annual fund campaign		51		44		10		105	
•	\$	1,137	\$	1,885	\$	18	\$	3,040	
Discount								(247)	
Allowance for uncollectible					•			(959)	
							\$	1,834	

#### 4. Fair Value Measurements

FASB's guidance on the fair value option for financial assets and financial liabilities permits companies to choose to measure many financial assets and liabilities, and certain other items at fair value. This guidance requires a company to record unrealized gains and losses on items for which the fair value option has been elected in its performance indictor. The fair value option may be applied on an instrument by instrument basis. Once elected, the fair value option is irrevocable for that instrument. The fair value option can be applied only to entire instruments and not to portions thereof. The Hospital did not elect fair value accounting for any assets or liabilities that was not currently required to be measured at fair value.

The Hospital adopted FASB's guidance on fair value measurements, which defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, establishes a framework for measuring fair value, and expands disclosures about such fair value measurements. This guidance applies to other accounting pronouncements that require or permit fair value measurements and, accordingly, this guidance does not require any new fair value measurements. Adopting this guidance did not have a material impact on the Hospital's financial position and results of operations.

This FASB's guidance establishes valuation techniques such as the market approach, cost approach and income approach. This guidance establishes a three-tier level hierarchy for fair value measurements based upon the transparency of inputs used to value an asset or liability as of the measurement date. The three-tier hierarchy prioritizes the inputs used in measuring fair value as follows:

- Level 1 Observable inputs such as quoted market prices for identical assets or liabilities in active markets;
- Level 2 Observable inputs for similar assets or liabilities in an active market, or other than
  quoted prices in an active market that are observable either directly or indirectly; and
- Level 3 Unobservable inputs in which there is little or no market data that require the reporting entity to develop its own assumptions. There were no financial instruments requiring Level 3 classification at June 30, 2011 and 2010.

The financial instrument's categorization within the hierarchy is based upon the lowest level of input that is significant to the fair value measurement. Each of the financial instruments below has been valued utilizing the market approach.

The following table presents the financial instruments carried at fair value as of June 30, 2011 grouped by hierarchy level (in thousands):

<u>Assets</u>	Fa	Total ir Value	Level 1	Level 2			
Cash equivalents (1)	\$	14,783	\$ 14,783	\$	_		
CD (1)		200		\$	200		
U.S. treasury notes and bonds (2)		8,462			8,462		
Corporate bonds (2)		8,609			8,609		
Mortgage backed securities (2)		7,285			7,285		
Equity and equity funds (3)		43,835	7,177		36,658		
Fixed income funds (4)		11,269			11,269		
Totals	\$	94,443	\$ 21,960	\$	72,483		
Liabilities							
Interest rate swap agreements (5)	\$	3,471	\$ 	\$	3,471		

The following table presents the financial instruments carried at fair value as of June 30, 2010 grouped by hierarchy level (in thousands):

	Total				
<u>Assets</u>	Fair Value	•	Level 1	L	evel 2
Cash equivalents (1)	\$ 21,353	\$	21,353	\$	_
U.S. treasury notes and bonds (2)	5,753		-		5,753
Corporate bonds (2)	5,852		~		5,852
Mortgage backed securities (2)	2,542		-		2,542
Equity index funds (3)	52,893		14,561		38,332
Totals	\$ 88,393	\$	35,914	\$	52,479
Liabilities					
Interest rate swap agreements (5)	\$ 3,956	\$	-	\$	3,956

- (1) Cash equivalents include investments with original maturities of three months or less, including certificates of deposit and overnight investments. Certificates of deposit are carried at amortized cost, which approximates fair value. Certificates of deposit that have original maturities greater than three months and are considered short-term investments. Overnight investments are rendered level 1. Computed prices and frequent evaluation versus market value render the certificates of deposit level 2.
- (2) For investments in U.S. Treasuries (notes, bonds, and bills), corporate bonds, and mortgage backed securities, fair value is based upon quotes for similar securities; therefore these investments are rendered level 2. These investments fluctuate in value based upon changes in interest rates. Until April 1, 2011, significant changes in the credit quality of the underlying entity were analyzed and any other than temporary impairments was recorded upon that determination, if any.
- (3) Equities include individual equities and investments in mutual funds, commingled trusts and hedge funds. A small portion of the investments are lent out under securities lending. The ability to liquidate these funds is not limited except for the small percentage of each securities lending fund that is on loan. The individual equities and mutual funds are rendered level 1. The commingled trusts and hedge funds are valued regularly within each month utilizing NAV per unit and are rendered level 2.
- (4) Fixed income funds are investments in mutual funds and commingled trusts investing in fixed income instruments. The underlying fixed investments are principally U.S. Treasuries, corporate bonds, commercial paper, and mortgage backed securities. Fair value is based on quotes for similar securities; therefore these investments are rendered level 2.
- (5) The interest rate swap agreements are valued using a pricing service at net present value. These evaluated prices render these instruments level 2. The volatility in the fair value of the swap agreements change as long-term interest rates change. See footnote 8.

During 2011, there were no transfers between level 1 and 2.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair value. Furthermore, while the Hospital believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different estimate of fair value as of the reporting date.

The estimated total fair value of long-term debt excluding capital leases was \$75.5 and \$80.2 million as of June 30, 2011 and 2010, respectively.

The Hospital holds alternative investments that are not traded on national exchanges or over-the counter markets. The Hospital is provided a net asset value per share for these alternative investments that has been calculated in accordance investment company rules, which among other requirements, indicates that the underlying investments be measured at fair value. There are no unfunded commitments related to the Hospital's alternative investments.

The following table displays information by major alternative investment category as of June 30, 2011:

Description	 Fair Market Value Liquidit		Notice Period	Receipt of Proceeds
Global asset allocation	\$ 15,702	Monthly	5-14 days	Within 15 days, or 95% within 1 day, 5% after 12th business day of the month
Fund of funds	\$ 8,272	Monthly, quarterly or annually	30-60 days	Within 5 days, or 95% in 1-30 days, 5% within 60 days or after annual audit
Hedge fund	\$ 934	Quarterly	60 days	95% within 30 days of redemption date, 5% within 120 days of redemption date
	\$ 24,908			

The following table displays information by major alternative investment category as of June 30, 2010:

Description	ir Market Value	Liquidity	Notice Period	Receipt of Proceeds
Fund of funds	\$ 2,177	Annually	65 days	Within 30 days, or 90% within 30 days, 10% after annual audit
Fund of funds	\$ 1,637	Quarterly	45 days	
Long/short equity fund	\$ 853	Quarterly	60 days	
	\$ 4,667			

#### 5. Investments and Assets Whose Use is Limited

Assets whose use is limited as of June 30 consisted of the following (in thousands):

	2011				2010				
		Cost		Carrying Amount	_	Cost		arrying Amount	
Cash and cash equivalents	\$	371	\$	449	\$	3,000	\$	3,000	
US treasury notes and bonds		9,925		8,462		5,423		5,753	
Corporate bonds		10,895		8,609		2,448		2,542	
Mortgage backed securities		9,105		7,285		5,597		5,852	
Equity and equity funds		50,211		55,121		60,933		52,893	
Alternative investments		22,482		24,910		10,671		12,952	
Pledges receivable		1,942		1,942		1,834		1,834	
		104,931		106,778		89,906		84,826	
Less current portion of assets whose									
use is unlimited		4,138		4,146		6,038		6,250	
	\$	100,793	\$	102,632	\$	83,868	\$	78,576	

Realized and unrealized gains (losses) on investments for the years ended June 30, included in the non-operating revenues and expenses section of the Statement of Operations consisted of the following:

		2011	2010
Realized gains (losses) on investments Unrealized gains (losses) on alternative investments	\$	(2,899)	\$ (202)
officialized gains (losses) off alternative investments	·	10,178	 1,151
	\$	7,279	\$ 949

The following tables show the gross unrealized losses and fair value of the Hospital's investments and assets whose use is limited with unrealized losses that are not deemed to be other-than-temporarily impaired, aggregated by investment category and length of time that individual securities have been in a continuous unrealized loss position, as of June 30, 2010 (in thousands):

_	_			
As	of	June	30.	2010

	L	ess Than	han 12 Months			12 Months or More				Total				
	•	Fair ∕alue		realized .osses		Fair Value		realized _osses		Fair Value		realized .osses		
Government obligations Corporate bonds Equities Equities securities	\$	192 202	\$	20 36	\$	1,842 34,122 90	\$	381 9,127	\$	2,034 34,324	\$	401 9,163 16		
Total	\$	394	\$	56	\$	36,054	\$	9,524	\$	36,448	\$	9,580		

There were 74 investment positions in an unrealized loss position as of June 30, 2010. The unrealized loss on the government obligations, corporate bonds, and mortgage backed securities were caused by interest rate increases. The contractual terms of those investments do not permit the issuer to settle the securities at a price less than the amortized cost of the investment. The

# Suburban Hospital, Inc. and Controlled Entities

Notes to Consolidated Financial Statements

For The Years Ended June 30, 2011 and 2010

equities are invested in broad based index funds and have fluctuated between an unrealized gain and loss position since acquisition and based on management's impairment policy, The Hospital did not consider these investments to be other-than-temporarily impaired as of June 30, 2010. Starting April 1, 2011, SHI discontinued its evaluation of investments for other than temporary impairment due to its change in investment portfolio classification.

Premier Purchasing Partners, L.P. ("Premier") is a California based for-profit, limited partnership in which the Hospital has an investment (0.2%). Premier provides group purchasing services principally by negotiating contracts for medical, surgical, and other supplies and services.

Colonial Regional Alliance ("CRA") is a Maryland based not-for-profit, limited liability company in which the Hospital has an investment (12.6%). CRA is a regional group purchasing organization serving healthcare facilities located in Maryland and Virginia for the purpose of purchasing healthcare supplies, equipment and services from both regional and national vendors.

Investments recorded under the cost method as of June 30 consisted of the following (in thousands):

Entity  Premier Purchasing Partners  Colonial Regional Alliance	Method	Ownership Percentage	2011			2010	
Premier Purchasing Partners Colonial Regional Alliance	Cost Cost	0.2% 12.6%	\$	390 30	\$	342 30	
			\$	420	\$	372	

#### 6. Property, Plant and Equipment

Property, plant and equipment and accumulated depreciation and amortization consisted of the following as of June 30 (in thousands):

			2011			2010					
		Cost	Accumulated Depreciation and Amortization			Cost	Accumulated Depreciation and Amortization				
Land and land improvements Building and improvements Fixed and moveable equipment Capitalized software	\$	996 159,362 106,691 27,345	\$	523 82,303 90,444 13,347	\$	1,008 152,162 109,325 14,489	\$	495 77,270 84,425 11,288			
Construction in progress	\$	8,239 302,633	\$	186,617	\$	16,412 293,396	\$	173,478			

Accruals for purchases of property, plant and equipment as of June 30, 2011 and 2010 amounted to \$385,000 and \$1,533,000, respectively, and are included in accounts payable and accrued liabilities in the Consolidated Balance Sheets. Depreciation and amortization expense for the years ended June 30, 2011 and 2010 amounted to \$13.9 and \$13.8 million, respectively.

#### 7. Debt

Debt as of June 30 is summarized as follows (in thousands):

	2011					2010				
		Current Portion		Long-Term Portion		Current Portion		Long-Term Portion		
MHHEFA Bonds and Notes:										
2004 Series - Revenue Bonds - including original issue premium of \$311 and \$411 as of June 30, 2011 and 2010, respectively	\$	2,200	\$	16,016	\$	2,875	\$	18,316		
2008 Series - Revenue Bond		1,435		54,855		1,385		56,290		
Capital leases		298		754		286		1,081		
	\$	3,933	\$	71,625	\$	4,546	\$	75,687		

#### **Obligated Group**

SHI and SHHS were admitted into the Johns Hopkins Health System Obligated Group ("JHHS Obligated Group") in 2010 as part of a plan of debt refinancing. The JHHS Obligated Group consists of Johns Hopkins Hospital ("JHH"), Johns Hopkins Bayview Medical Center, Inc. ("JHBMC"), SHI, and SHHS. The 2004 JHBMC Commercial Paper Series B, the SHI 2004 Series A Revenue Bonds, the JHBMC 2008 Variable Rate Demand Bonds Series A, the JHH and JHBMC Pooled Loan Program Issue Series 1985A and 1985B debt, the JHH 1990, 2001 and 2008 Series Revenue Bonds, the JHH 2004 Commercial Paper Series A and C, the JHH 2007 Commercial Paper Series D, the JHH 2008 Commercial Paper Series E and F, the SHI 2008 Series Revenue Bonds, the JHH 2010 Series Revenue Bonds are parity debt, and as such are collateralized equally and ratably by a claim on and a security interest in all of JHH's, JHBMC's, SHI's, and SHHS' receipts as defined in the Master Loan Agreement with MHHEFA. JHH, JHBMC, SHI and SHHS are required to achieve a defined minimum debt service coverage ratio each year, maintain adequate insurance coverage, and comply with certain restrictions on their ability to incur additional debt. As of June 30, 2011, JHH, JHBMC, SHI, and SHHS were in compliance with these requirements. As of June 30, 2011 and 2010, the outstanding JHH. JHBMC, SHI, and SHHS parity debt was \$946.0 million and \$963.5 million, respectively.

#### 2004 Series A - Revenue Bonds

In June 2004, the Obligated Group which consisted of SHHS and the Hospital ("SHHS Obligated Group") issued \$72.4 million principal amount of Revenue Bonds, Series 2004 A and B. The proceeds of the bonds were used to advance refund the remaining balance of the Series 1993 bonds. The 2004A bonds consist of \$7.6 million of Serial bonds due in annual installments beginning July 1, 2005 at interest rates between 4.4% and 5.5%, and \$8.2 million term bond due on July 1, 2016 at a rate of 5.5%. Interest is payable semiannually on January 1 and July 1 of each year on the fixed rate Series 2004A bonds. The bond premium is being amortized over the term of the remaining 2004 bond.

#### 2008 Series Revenue Bonds

In November 2008, the SHHS Obligated Group issued \$58.5 million principal amount of MHHEFA Revenue Bonds, Series 2008. The 2008 bonds are due in annual installments beginning July 1, 2009 and bear interest at a daily rate, weekly rate, commercial paper rates, or long term rate as selected by the issuer and payable at varying periods depending on the interest rate type. The rates for the years ended June 30, 2011 and 2010 were approximately .08% and 0.25%,

# Suburban Hospital, Inc. and Controlled Entities Notes to Consolidated Financial Statements

For The Years Ended June 30, 2011 and 2010

respectively. Annual sinking fund installments from July 1, 2011, and range from \$1.4 to \$6.2 million. The proceeds of the bonds were used to advance refund the remaining balance of the Series 2004B bonds and to finance or refinance the acquisition, construction, renovations or equipping of healthcare facilities. There was a loss on the refinancing of \$350,000.

For the debt of the Hospital described above, total maturities of debt and sinking fund requirements, excluding capital leases, during the next five fiscal years and thereafter are as follows as of June 30, 2011 (in thousands):

2012	\$	3,635
2013		4,145
2014	•	3,945
2015		4,095
2016		6,490
2017 and thereafter		51,885
	\$	74,195

For the debt of the Hospital described above, interest expense incurred in the years ended June 30, 2011 and 2010, in thousands, are \$1,055 and \$1,660, respectively. For the years ended June 30, 2011 and 2010 there are no interest costs capitalized.

#### **Capital Leases**

The Hospital leases certain equipment under capital leases. The original cost of the assets under capital leases included in property and equipment at June 30, 2011 and 2010 is \$1,473,000. Accumulated depreciation on equipment held under capital leases was \$479,000 and \$160,000 at June 30, 2011 and 2010, respectively. Depreciation expense on these assets is included within depreciation expense in the Consolidated Statements of Operations and Other Changes in Unrestricted Net Assets.

The future minimum lease payments required under the Hospital's capital leases are as follows (in thousands):

0----

	Capital Lease Payments			
2012	\$	339		
2013		339		
2014		339		
2015		147		
2016		-		
Total minimum lease payments		1,164		
Interest on capital lease obligations		(83)		
Net minimum lease payments		1,081		
Less: current obligations under capital leases		298		
Long term capital lease obligations	\$	783		

#### 8. Derivative Financial Instruments

The Hospital's primary objective for holding derivative financial instruments is to manage interest rate risk. Derivative financial instruments are recorded at fair value and are included in other long-term liabilities. The total notional amount of interest rate swap agreements was \$25 million as of June 30, 2011 and 2010.

The Hospital follows accounting guidance on derivative financial instruments that is based on whether the derivative instrument meets the criteria for designation as cash flow or fair value hedges. The criteria for designating a derivative as a hedge include the assessment of the instrument's effectiveness in risk reduction, matching of the derivative instrument to its underlying transaction, and the assessment of the probability that the underlying transaction will occur. The Hospital's derivative financial instrument is an interest rate swap agreement without hedge accounting designation.

The value of the interest rate swap agreement entered into by the Hospital is adjusted to market value monthly at the close of each accounting period based upon quotations from market makers. Entering into interest rate swap agreements involves, to varying degrees, elements of credit, default, prepayment, market and documentation risk in excess of the amounts recognized on the Consolidated Balance Sheets. Such risks involve the possibility that there will be no liquid market for these agreements, the counterparty to these agreements may default on its obligation to perform and there may be unfavorable changes in interest rates. The hospital does not hold derivative instruments for the purpose of managing credit risk and limits the amount of credit exposure to any one counterparty and enters into derivative transactions with high quality counterparties. The Hospital recognizes gains and losses from changes in fair values of interest rate swap agreements as a non-operating revenue or expense within the excess of revenues over expenses on the Consolidated Statements of Operations and Changes in Net Assets.

Fair value of derivative instruments as of June 30 (in thousands):

	Derivatives reported as liabilities						
	201	f		2010			
	Balance	Fai	r Balan	се	Fair		
	Sheet Caption	Valu	ue Sheet C	aption	Value		
Interest rate swaps not designated	Other long-term		Other long	g-term			
as hedging instruments	liabilities	\$ 3	,471 liabilit	ies	\$ 3,956		
Derivatives not designated as hedging Classification of derivative loss in Statement of Operations	g instruments as o	f June 30	Amount of lo in change in net a	unrestric	cted		
Interest rate swaps:			2011		(4.000)		
Non-operating expense			\$ 485	\$	(1,008)		

The following is a description of the Hospital's interest rate swap agreement:

In May 2004, the SHHS Obligated Group entered into a fixed payer interest rate swap agreement with J.P. Morgan in connection with the issuance of Series 2004B tax-exempt floating rate securities (which was refinanced by the 2008 Series Revenue Bonds) with a notional amount of \$25.0 million. This swap agreement carries a term of 17 years from the effective date with payments beginning July 1, 2004. The SHHS Obligated Group will pay J.P. Morgan a fixed annual rate of 3.9% on the notional amount of the swap agreement in return for the receipt of a floating rate of interest equal to 68% of the one month LIBOR rate. The floating rate payments from the interest rate swap agreements are intended to substantially offset the floating rate of the debt issue. The floating rates as of June 30, 2011 and 2010 was .08% and 0.24%, respectively.

#### 9. Temporarily and Permanently Restricted Net Assets

Temporarily restricted net assets were available for the following purposes as of June 30 (in thousands):

	2011	2010
Health care services	\$ 8,969	\$ 4,185
Property, plant, and equipment	2,860	4,535
Indigent care	5	5
Health education	 260	 150
	\$ 12,094	\$ 8,875

Permanently restricted net assets as of June 30 (in thousands) are restricted to:

	2011	2010
Student scholarships	\$ 4 <u>,</u> 158	\$ 4,157
Health education	868	770
Other healthcare services	 5,765	 5,765
	\$ 10,791	\$ 10,692

The Board of Trustees of the Foundation has interpreted UPMIFA as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds, plus a percentage of investment income approximating the rate of inflation to preserve their future purchasing power, absent explicit donor stipulations to the contrary. As a result of this interpretation, the Foundation classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund.

The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the organization in a manner consistent with the standard of prudence prescribed by UPMIFA.

#### **Endowment Funds with Deficits**

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the value of the initial and subsequent donor gift amounts (deficit). When donor endowment deficits exist, they are classified as a reduction of unrestricted net assets. Deficits of this nature reported in unrestricted net assets from unfavorable market conditions were \$0 at June 30, 2011 and 2010, respectively. Future market gains will be used to restore this deficiency in unrestricted net assets before any net appreciation above the historical cost value of such funds increases temporarily restricted net assets.

#### Endowment Spending and Relationship of Spending Policy to Investment Objectives

Unless a gift agreement states otherwise, the Foundation determines the amount available to be spent, up to 5% of the permanently restricted fund balance, in the next fiscal year on each January 31, so long as a balance in the corresponding temporarily restricted account is available. Expenditures from restricted funds are approved by the appropriate director or executive identified in the restricted purpose documentation and by the Foundation executive. The authorization is subject to the Hospital's purchasing authorization policy and procedures.

# Return Objectives and Risk Parameters and Strategies Employed for Achieving Investment Objectives

Donor-restricted endowment funds are co-invested with the board-designated funds of the Hospital and SHHS, at the direction of the investment committee of the Hospital. Investment gains and losses are allocated proportionately to the amount of Foundation funds represented in SHHS's reserve account. The Hospital makes regular reports to the Foundation of the investment performance of the reserve account. The reserve account is structured for long term growth with a broadly diversified mix of asset classes and styles. All purchases, withdrawals and transfers related to the reserve accounts require board approval. The fund also invests in international equity to reduce volatility and reliance on domestic financial markets. The target for the actual asset mix is reviewed by the investment committee at least annually and compared to the benchmarks.

The endowment funds as of June 30 are as follows (in thousands):

	2011					2010			
	Permanently Restricted				nporarily stricted		manently estricted		porarily stricted
Student scholarships Health education	\$	4,158 868	\$	182 94	\$	4,157 770	\$	83 66	
Other healthcare services		5,765		3,466		5,765		1,259	
	\$	10,791	\$	3,742	\$	10,692	\$	1,408	

The Foundation had the following endowment activities during the years ended June 30, 2011 and 2010 delineated by net asset class and donor restriction versus board designated funds (in thousands):

	2011				2010								
		rmanently estricted	Temporarily Restricted						Temporarily Permanent Restricted Restricted		•	,	
Net appreciation (depreciation) Contributions	\$	- 99	\$	2,553	\$	- 1	\$	1,545					
Amounts appropriated for expenditure		-		(219)		· -		(137)					
Total change in endowment funds		99		2,334		1		1,408					
Beginning balance		10,692		1,408		10,691		-					
Ending balance	\$	10,791	\$	3,742	\$	10,692	\$	1,408					

#### 10. Pension Plan

The Hospital sponsors a defined benefit pension plan (the "Plan") covering substantially all of their employees. The retirement income benefits are based on a combination of years of service and compensation at various points of service. The FASB's guidance on employer's accounting for defined benefit pension and other postretirement plans requires that the funded status of defined benefit postretirement plans be recognized on the Hospital's consolidated Balance Sheets, and changes in the funded status be reflected as a change in net assets.

The funding policy of the Hospital is to make sufficient contributions to meet the Internal Revenue Service minimum funding requirements. Assets in the plans as of June 30, 2011 and 2010 consisted of cash and cash equivalents, listed stocks, corporate bonds, government securities, and alternative investments. All assets are managed by external investment managers, consistent with the plan's investment policy.

The change in benefit obligation, plan assets, and funded status of the Plan is shown below (in thousands):

	2011		2010
Change in benefit obligation			
Benefit obligation at beginning of the year	\$	41,680	\$ 37,954
Service cost		2,724	2,463
Interest cost		2,378	2,337
Actuarial (gain) loss		(28)	856
Benefits paid		(2,289)	(1,930)
Benefit obligation as of June 30	\$	44,465	\$ 41,680
Change in plan assets			
Fair value of plan assets at beginning of year	\$	30,879	\$ 28,325
Return on plan assets		6,047	2,619
Employer contributions		4,977	1,865
Benefits paid		(2,289)	(1,930)
Fair value of plan assets at end of year	\$	39,614	\$ 30,879
Funded Status as of June 30			
Fair value of plan assets	\$	39,614	\$ 30,879
Projected benefit obligation		(44,465)	(41,680)
Funded Status	\$	(4,851)	\$ (10,801)

Amounts recognized in the Consolidated Balance Sheets consist of (in thousands):

	2011			2010		
Net pension liability	\$	(4,851)	\$	(10,801)		

Amounts not yet reflected in net period benefit cost and included in unrestricted net assets consist of (in thousands):

	2011	2010
Actuarial net loss Prior service cost	\$ 13,498 (853)	\$ 18,968 (1,013)
	\$ 12,645	\$ 17,955
Accumulated benefit obligation	\$ 44,231	\$ 41,420

# Suburban Hospital, Inc. and Controlled Entities

Notes to Consolidated Financial Statements For The Years Ended June 30, 2011 and 2010

#### **Net Periodic Pension Cost**

Components of net periodic benefit pension cost (in thousands):

	2011	2010
Service cost	\$ 2,724	\$ 2,463
Interest cost	2,378	2,337
Expected rate of return on plan assets	(2,552)	(2,278)
Amortization of prior service cost	(160)	(160)
Amortization of actuarial loss	1,946	2,181
Net periodic benefit cost	\$ 4,336	\$ 4,543

The actuarial net loss and prior service cost (credit) for the Plan that will be amortized from unrestricted net assets into net periodic benefit cost in 2011 are \$1,195 and (\$160), respectively.

The assumptions used in determining nef periodic pension cost for the Plan is as follows for the years ended June 30:

	2011	2010
Discount rate	6.04 %	6.50 %
Expected return on plan assets	8.25 %	8.25 %
Rate of compensation increase	3.00 %	4.00 %

The assumptions used in determining the benefit obligations for the Plan is as follows as of July 1:

	2011	2010
Discount rate	6.03 %	6.04 %
Expected return on plan assets	8.25 %	8.25 %
Rate of compensation increase	3.00 %	3.00 %

The expected rate of return on Plan assets assumption was developed based on historical returns for the major asset classes. This review also considered both current market conditions and projected future conditions.

#### Plan Assets

The weighted average asset allocations as of June 30 by asset category are as follows:

	2011	2010
Asset Category		
Cash equivalents	4.5%	2.9 %
Equities and equity funds	35.8%	56.1 %
Alternatives	44.1%	18.2 %
Fixed income Funds	15.6%	22.8 %
Total	100.0%	100.0 %

Plan assets are invested among and within various asset classes in order to achieve sufficient diversification in accordance with the Hospital's risk tolerance. This is achieved through the utilization of asset managers and systematic allocation to investment management style(s), providing a broad exposure to different segments of the fixed income and equity markets. The Plan strives to allocate assets between equity securities (including global asset allocation) and debt securities at a target rate of approximately 75% and 25%, respectively.

#### Fair Value of Plan Assets

Fair value is the price that would be received from selling an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The three-tier hierarchy prioritizes the inputs used in measuring fair value as follows:

- Level 1 Observable inputs such as quoted market prices for identical assets or liabilities in active markets;
- Level 2 Observable inputs for similar assets or liabilities in an active market, or other than quoted prices in an active market that are observable either directly or indirectly; and
- Level 3 Unobservable inputs in which there is little or no market data that require the reporting entity to develop its own assumptions. There were no financial instruments requiring Level 3 classification at June 30, 2011 and 2010.

The following table presents the plan assets carried at fair value as of June 30, 2011 and 2010 grouped by hierarchy level:

As of June 30, 2011

	Total						
Assets	Fa	ir Value		Level 1	Level 2		
Cash equivalents (1)	\$	1,763	\$	-	\$	1,763	
Equities and equity funds (2)		14,193		· -		14,193	
Fixed income Funds (3)		6,183		5,679		504	
Alternatives (4)		17,475		-		17,475	
Total	\$	39,614	\$	5,679	\$	33,935	

As of June 30, 2010

Assets	Fa	i otal ir Value	Level 1	Level 2		
Cash equivalents (1) Equity Index funds (3)	\$	890 29,989	\$ 890 19,065	\$	- 10,924	
Total	\$	30,879	\$ 19,955	\$	10,924	

- (1) Cash equivalents include investments with original maturities of three months or less and overnight investments. Computed prices and frequent evaluation versus market value render the other investments level 2.
- (2) Equities include individual equities. Equity funds include investments in commingled trusts and hedge funds. The commingled trusts and hedge funds are valued regularly within each month utilizing NAV per unit and are rendered level 2.

- (3) Fixed income funds are investments in mutual funds and commingled trusts investing in fixed income instruments. The underlying fixed investments are principally U.S. Treasuries, corporate bonds, commercial paper, and mortgage backed securities. The mutual funds are rendered level 1. The commingled trusts are valued regularly within each month utilizing NAV per unit and are rendered level 2.
- (4) Alternative investments include investments that are not traded on national exchanges or over-the-counter markets. These investments are valued at using a net asset value per share that has been calculated in accordance with investment company rules, which among other things, indicates that the underlying investments be measured at fair value. This valuation technique renders these investments level 2.

The Plan holds alternative investments that are not traded on national exchanges or over-the counter markets. The Plan is provided a net asset value per share for these alternative investments that has been calculated in accordance investment company rules, which among other requirements, indicates that the underlying investments be measured at fair value. There are no unfunded commitments related to the Plan's alternative investments.

The following table displays information by major alternative investment category as of June 30, 2011 and 2010:

As of June 30, 2011

Description	 r Market /alue	Liquidity	Notice Period	Receipt of Proceeds
Global asset allocation	\$ 7,657	Monthly	5 - 30 days	(1)
Fund of funds	5,454	Mthly, Qtrly, Annual	30 to 65 days	(2)
Hedge Fund	2,038	Mthly or Qtrly	30-65 days	(3)
Credit Fund	1,569	Annual	60-90 days	(4)
Distressed Credit	757	31-Dec-13	·	•
	\$ 17,475			

- (1) Within 15 days, or 95% on redemption date and 5% on third business day
- (2) Within 5 to 30 days, or 90% within 30 to 60 days, 10% after annual audit
- (3) 90-95% within 30 days, 5-10% after 10 days or after annual audit
- (4) Within 30 days, or 90% within 10 days, 10% after annual audit

As of June 30, 2010 ·

A3 01 30116 30, 2010					
	Fair	r Market		Notice	Receipt of
Description	'	/alue	Liquidity	Period	Proceeds
					Within 30 days, or 90% within
Fund of funds	\$	2,469	Annually	65 days	30 days, 10% after annual audit
					Within 30 days, or 90% within
Fund of funds		1,611	Quarterly	45 days	30 days, 10% after annual audit Within 30 days, or 90% within
Long/short equity funds		848	Quarterly	60 days	30 days, 10% after annual audit
	<u>\$</u>	4,928			

# **Suburban Hospital, Inc. and Controlled Entities Notes to Consolidated Financial Statements**

For The Years Ended June 30, 2011 and 2010

#### Contributions and Estimated Future Benefit Payments (unaudited)

The Hospital expects to contribute \$4.1 million to the Plan in the fiscal year ending June 30, 2012.

The following benefit payments, which reflect expected future service, as appropriate, are expected to be paid in each of the following fiscal years as of June 30, 2011 (in thousands):

2012	\$ 4,958
2013	4,198
2014	4,147
2015	4,141
2016	3,989
2017 - 2021	19,711

#### 11. Maryland Health Services Cost Review Commission ("Commission" or "HSCRC")

The Hospital charges are subject to review and approval by the Commission. The Hospital's management has filed the required forms with the Commission and believes the Hospital is in compliance with Commission requirements. The total rate of reimbursement for services to patients under the Medicare and Medicaid programs is based on an agreement between the Center for Medicare and Medicaid Services and the Commission. Management believes that this program will remain in effect at least through June 30, 2012. Effective April 1, 1999, the Commission developed a methodology to control inpatient hospital charges, and the Hospital elected to be paid under that methodology. The methodology established a charge per admission cap for each hospital. The hospital specific charge per admission is adjusted annually to reflect cost inflation, and is also adjusted for changes in the hospital's case mix index. Certain highly tertiary inpatient cases such as solid organ transplants, bone marrow transplants and certain oncology cases are treated as exclusions from the charge per case methodology.

Effective July 1, 2008, the HSCRC developed a new methodology to establish a charge per visit (CPV) for certain types of outpatient services. The hospital specific charge per visit is adjusted annually to reflect cost inflation and is also adjusted for changes in case mix. Certain types of visits such as radiation therapy, psychiatric day hospital and certain types of recurring visits will be treated as exclusions under this methodology.

The Commission approves hospital rates on a departmental unit rate basis. Individual unit rates are the basis for hospital reimbursement for inpatient excluded cases and for hospital outpatient excluded services. Under the Commission rate methodology, amounts collected for services to patients under the Medicare and Medicaid programs are computed at approximately 94% of Commission approved charges. Other payors are eligible to receive up to a 2.25% discount on prompt payment of claims.

#### 12. Professional and General Liability Insurance

The Hospital maintains a self-insurance program for professional liability and patient general liability claims, up to a maximum of \$1.0 million per claim with an annual aggregate maximum of \$3.0 million. Excess liability coverage is purchased above these limits to \$15.0 million per claim with a \$15.0 annual aggregate maximum. A professional liability trust fund has been established to pay the self-insured portion of professional liability and general liability claims. Additionally, a liability has been recorded for unpaid reported and incurred but not reported claims. The liability as determined by an independent actuary has been discounted at a rate of 1.2% and 2.0% at June 30, 2011 and 2010, respectively.

Professional and general liability insurance expense /(refund) incurred by the Hospital was \$1,496,000 and (\$647,000) for the years ended June 30, 2011 and 2010, respectively. Reserves were \$3.7 and \$2.5 million as of June 30, 2011 and 2010, respectively.

#### 13. Related Party Transactions

During the years ended June 30, 2011 and 2010, the Hospital and its affiliate engaged in transactions with certain unconsolidated affiliates. There were no significant intercompany profits that were eliminated.

The Hospital performs treasury management functions for the SHHS and its affiliates. Settlement of inter-company balances is performed each reporting period.

The Hospital provided loans to two officers of the Hospital and to various nursing employees to assist with relocation and to encourage retention totaling \$257,000 and \$325,000 at June 30, 2011 and 2010, respectively. The loans accrued interest at a rate of 4% to 6% per annum. Principal and accrued interest on the loans were forgiven over a specified service period ranging from 2 to 6 years. Any amount forgiven was considered income to the recipients. The Hospital's expense was \$330,000 and \$378,000 for the years ending June 30, 2011 and 2010, respectively.

Johns Hopkins Community Physicians ("JHCP") ensures that appropriate practice management services are provided, that quality physicians and staff are recruited, that patient-centered care will be consistently delivered, and that the practice will operate effectively and efficiently for initiatives that SHI seeks JHCP to own, manage and operate. During the year ended June 30, 2011, SHI incurred expenses of \$3.7 million related to such services.

#### 14. Contracts, Commitments and Contingencies

Commitments for leases that do not meet the criteria for capitalization are classified as operating leases with related rentals charged to operations as incurred. The following is a schedule by year of future minimum lease payments under operating leases as of June 30, 2011, that have initial or remaining lease terms in excess of one year (in thousands).

2012	\$ 2,098
2013	1,321
2014	166
2015	158
2016	149
Thereafter	 284
Total minimum lease payments	\$ 4,176

Rental expense for all operating leases for the years ended June 30, 2011 and 2010 amounted to \$3.6 and \$4.1 million, respectively.

There are several lawsuits pending in which the Hospital has been named as a defendant. In the opinion of the Hospital's management, after consultation with legal counsel, the potential liability, in the event of adverse settlement, will not have a material impact on the Hospital's financial position.

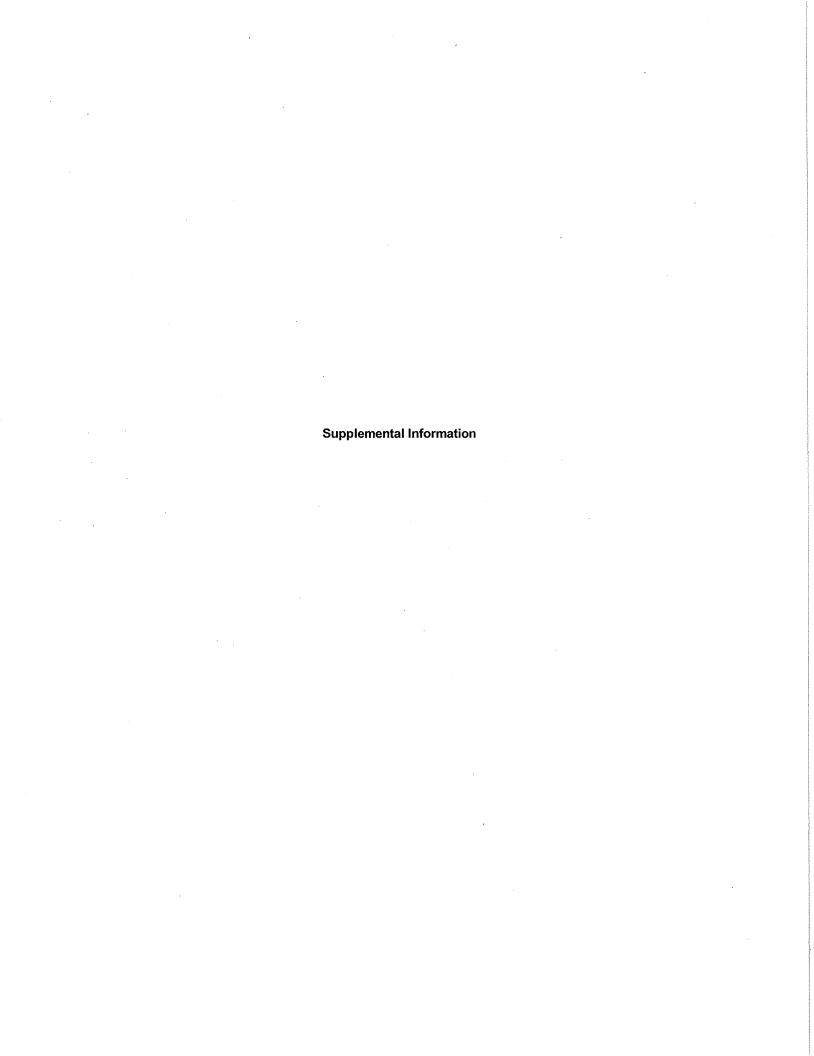
#### 15. Functional Expenses

The Hospital provides general health care services primarily to residents within its geographic location. Expenses related to providing these services for the years ended June 30 consisted of the following (in thousands):

		2011	2010	
Healthcare services	\$	199,443	\$ 194,877	
Management and general		40,462	34,444	
Fundraising services		1,117	1,314	
Program services	·	1,664	 1,874	
	\$	242,686	\$ 232,509	

#### 16. Subsequent Events

Subsequent events have been evaluated by management through September 28, 2011, which is the date the financial statements were issued.





# REPORT OF INDEPENDENT AUDITORS ON SUPPLEMENTAL INFORMATION

Board of Trustees Suburban Hospital, Inc. and Controlled Entities

waterhause Capers LLP

The report on our audit of consolidated financial statements of Suburban Hospital, Inc. and Controlled Entities as of June 30, 2011 and 2010 and for the years then ended appear on page 1 of this document. That audit was conducted for the purpose of forming an opinion on the consolidated statements taken as a whole. The consolidating information is presented for purposes of additional analysis of the consolidated financial statements rather than to present the financial position, results of operations and cash flows of the individual companies. Accordingly, we do not express an opinion on the results of operations of the individual companies. However, the consolidating information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and, in our opinion, is fairly stated in all material respects in relation to the consolidated statements taken as a whole

September 28, 2011

# Consolidating Statement of Operations and Other Changes in Unrestricted Net Assets June 30, 2011 Suburban Hospital, Inc. and Controlled Entities

The 2011 operating performance for Suburban Hospital, Inc. and its controlled entities, Suburban Physicians Assistant Associates, LLC and Suburban Hospital Foundation, Inc. is presented below in a consolidating format.

Consolidated Suburban Hospital, Inc.	\$ 241,456 11,576 1,187 2,168	256,387	119,322 42,934 55,132	1,055	242,686	13,701	(936) 485 (771) 8,050	20,529	11,126 (8,050) 5,337	499 1	3 29,441
Eliminating Entries P	\$ (1,663)	(1,663)	(1,663)	1 1	(1,663)	ı		ı	1 1 1	1	\$ -
Suburban Physicians Assistant Associates, LLC	88 85 1 1 1	385	3,111	1 1	3,203	(2,818)		(2,818)		2,928	\$ 110
Suburban Hospital Foundation, Inc.	\$ - 421 2.56 2.168	2,845	810 2,164 13	1 1 5	2,988	(143)	(682) 2,543	1,718	2,565 (2,543)	1	\$ 1,740
Suburban Hospital, Inc.	\$ 241,071 12,818 931	254,820	115,401 42,341 55,119	1,055 10,355	238,158	16,662	(936) 485 (89) 5,507	21,629	8,561 (5,507) 5,337	499 (2,928)	\$ 27,591
	Operating revenues:  Net patient service revenue Other revenue Investment income Net assets released from restrictions used for operations	Total operating revenue	Operating expenses: Salaries, wages and benefits Purchased services and other Supplies	Interest Provision for bad debt Depreciation and amortization	Total operating expenses	Income (loss) from operations	Interest expense on swap agreement Change in market value of swap agreement Realized and unrealized gains (losses) on investments Net cumulative unrealized gains transferred to trading securities	Excess of revenues over expenses (expenses over revenues)	Unrealized gains (losses) on investments  Net cumulative unrealized gains transferred to trading securities  Change in funded status of defined benefit plan	net assets transferred from Suburban Hospital Foundation, Inc. used for capital acquisitions Equity transfer from Hospital	Increase (decrease) in unrestricted net assets