### PUBLIC INSPECTION COPY

Form 990

### Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury

Do not enter social security numbers on this form as it may be made public.

► Information about Form 990 and its instructions is at www.irs.gov/form990.

07/01, 2014, and ending 06/30, 20 15 A For the 2014 calendar year, or tax year beginning D Employer identification number C Name of organization B Check if applicable 52-0591612 FREDERICK MEMORIAL HOSPITAL, INC. Address Doing business as Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number Name change (240) 566-3000 400 WEST SEVENTH STREET Initial return Final return/ terminated City or town, state or province, country, and ZIP or foreign postal code 445,718,107 G Gross receipts \$ Amended return FREDERICK, MD 21701 Application pending H(a) Is this a group return for Yes No F Name and address of principal officer: THOMAS KLEINHANZL No 400 WEST SEVENTH STREET FREDERICK, MD 21701 H(b) Are all subordinates included? If "No," attach a list. (see instructions) X 501(c)(3) 501(c) ( Website: ▶ WWW.FMH.ORG H(c) Group exemption number Form of organization: X Corporation Other > L Year of formation: 1897 M State of legal domicile: MD Trust Association Part I Summary Briefly describe the organization's mission or most significant activities: TO CONTRIBUTE TO THE HEALTH AND WELL-BEING OF AREA RESIDENTS BY PROVIDING QUALITY HEALTHCARE IN A Activities & Governance CARING, COST EFFICIENT, SAFE AND CONVENIENT MANNER. 2 Check this box ▶ ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets. 20. 3 Number of voting members of the governing body (Part VI, line 1a) 16. Number of independent voting members of the governing body (Part VI, line 1b) 2,799. 5 Total number of individuals employed in calendar year 2014 (Part V, line 2a) 668. 6 Total number of volunteers (estimate if necessary) . . . . . . . . . . 11,965. 7a 7a Total unrelated business revenue from Part VIII, column (C), line 12 b Net unrelated business taxable income from Form 990-T, line 34 . . . . . . . . . . . **Current Year** 3,113,985 4,529,757. Program service revenue (Part VIII, line 2g) 319,339,606. 330,710,595. 7,037,579. 5,486,185. 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d). . . . . . . . . . . . . -705,559. -484,627. Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)..... 327,234,217. 341,793,304. 12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) . . . . . . 100,000. 100,000. Grants and similar amounts paid (Part IX, column (A), lines 1-3) Benefits paid to or for members (Part IX, column (A), line 4) . . . . . . . . . . . . . . . . . 14 160,554,877. 134,637,638. 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 48,000. 48,000. 16a Professional fundraising fees (Part IX, column (A), line 11e) . . . . . . . . . . . b Total fundraising expenses (Part IX, column (D), line 25) ▶ 815,130. 188,814,109. 158,991,207. Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . . . . . . . 319,694,084. 323,599,747. Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) . . . . . 7,540,133. 18,193,557. 19 Assets or Balances **Beginning of Current Year** End of Year 459,957,008. 468,398,859. 20 Total assets (Part X, line 16) 258,708,711. 254,689,875. Total liabilities (Part X, line 26) . . . . . . . . . . . . . . . . 21 201,248,297. 213,708,984. Net assets or fund balances. Subtract line 21 from line 20. . . Signature Block Part II Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Sign Here CFO MICHELLE K. MAHAN Type or print name and title Date Print/Type preparer's name Preparer's signature Check Sclanie A. M'Feak Paid 05/12/16 self-employed P01346034

For Paperwork Reduction Act Notice, see the separate instructions.

MCPEAK

Firm's name ▶ERNST & YOUNG U.S. LLP

May the IRS discuss this return with the preparer shown above? (see instructions)

Firm's address ▶201 NORTH FRANKLIN STREET STE 2400 TAMPA, FL 33602

Form 990 (2014)

Firm's EIN ▶ 34-6565596

813-225-4800

X Yes

Preparer

Use Only

MELANIE A.

### Form **8868**

(Rev. January 2014)

Department of the Treasury Internal Revenue Service

# Application for Extension of Time To File an Exempt Organization Return

► File a separate application for each return.
► Information about Form 8868 and its instructions is at www.irs.gov/form8868.

OMB No. 1545-1709

If you are	e filing for an Automatic 3-Month Extension,	complete c	only Part I and check th	nis box	<b>&gt;</b>	. Х			
	e filing for an Additional (Not Automatic) 3-M								
Do not com	<b>plete Part II unless</b> you have already been gra	nted an au	tomatic 3-month extens	sion on a previously filed F	orm 8868.				
Electronic f	iling (e-file). You can electronically file Form	8868 if yo	u need a 3-month auto	omatic extension of time to	o file (6 month	hs fo			
	on required to file Form 990-T), or an addition								
	quest an extension of time to file any of the								
	Transfers Associated With Certain Persona								
instructions	). For more details on the electronic filing of the	nis form, vi	sit www.irs.gov/efile an	d click on e-file for Charitie	s & Nonprofits	3.			
Part I Au	itomatic 3-Month Extension of Time. Or	nly submit	original (no copies no	eeded).					
A corporation	on required to file Form 990-T and requesting	an automa	atic 6-month extension	- check this box and compl	ete				
Part I only									
All other co	rporations (including 1120-C filers), partnersh	nips, REMIC	Cs, and trusts must use	Form 7004 to request an ex	tension of time	è			
to file incon	ne tax returns.			Enter filer's identifying n	umber, see instru	uctions			
T	Name of exempt organization or other filer, see in	structions.		Employer identification numb	per (EIN) or				
Type or									
print	FREDERICK MEMORIAL HOSPITAL,	INC.		52-0591612					
File by the due date for	Number, street, and room or suite no. If a P.O. bo	x, see instru	ctions.	Social security number (SSN)	)				
filing your	400 WEST SEVENTH STREET								
return. See instructions.	City, town or post office, state, and ZIP code. For	a foreign ad	dress, see instructions.						
matructions.	FREDERICK, MD 21701								
Enter the R	eturn code for the return that this application	is for (file a	a separate application fo	or each return)	0	1			
	**	· _ ·	1						
Application		Return	Application			turn			
Is For		Code	Is For			ode			
	r Form 990-EZ	01	Form 990-T (corporate	tion)	0				
Form 990-B		02	Form 1041-A			8			
Form 4720	,	03	Form 4720 (other that	an individual)	0				
Form 990-P		04	Form 5227		1				
	(sec. 401(a) or 408(a) trust)	05	Form 6069		1				
Form 990-T	(trust other than above)	06	Form 8870		1	2			
Telephon If the org If this is f If the whole a list with the	ane No. ► 240 566-3350  In anization does not have an office or place of for a Group Return, enter the organization's following group, check this box  In an	L l business ir ur digit Gro f it is for pa ion is for.	FAX No. ► 240 566 at the United States, che pup Exemption Number art of the group, check	5−3969 ck this box (GEN) this box	-				
1 reque	est an automatic 3-month (6 months for a color $02/15$ , $20~16$ , to file the		•	•	o The extensi	ion ic			
	e organization's return for:	exempt or	ganization return for the	e organization named abov	re. The extension	01115			
	calendar year 20 or								
X	tax year beginning07/0	11 20 17	1 and ending	06/30 20	15				
	tax year beginning	<u>, , 20 1</u>		, 20					
	ax year entered in line 1 is for less than 12 m Change in accounting period								
	application is for Form 990-BL, 990-PF, 99	90-T, 4720	, or 6069, enter the	tentative tax, less any					
	fundable credits. See instructions.				a \$				
	application is for Form 990-PF, 990-T,								
	ated tax payments made. Include any prior yea				b \$				
	ce due. Subtract line 3b from line 3a. Include		ent with this form, if re						
(Electr	(Electronic Federal Tax Payment System). See instructions.								

Caution. If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment

For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form **8868** (Rev. 1-2014)

instructions.

Form 8868 (Rev. 1-2014) Page 2 X If you are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II and check this box....... Note. Only complete Part II if you have already been granted an automatic 3-month extension on a previously filed Form 8868. If you are filing for an Automatic 3-Month Extension, complete only Part I (on page 1). Additional (Not Automatic) 3-Month Extension of Time. Only file the original (no copies needed). Part II Enter filer's identifying number, see instructions Name of exempt organization or other filer, see instructions. Employer identification number (EIN) or Type or FREDERICK MEMORIAL HOSPITAL, INC. 52-0591612 print Number, street, and room or suite no. If a P.O. box, see instructions. Social security number (SSN) File by the 400 WEST SEVENTH STREET due date for filing your City, town or post office, state, and ZIP code. For a foreign address, see instructions. return. See FREDERICK, MD 21701 instructions Enter the Return code for the return that this application is for (file a separate application for each return) 0 1 1 Application Return Application Return Is For Is For Code Code Form 990 or Form 990-EZ 01 Form 990-BL 02 Form 1041-A 08 Form 4720 (individual) Form 4720 (other than individual) 09 03 04 Form 990-PF Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) Form 6069 05 11 12 Form 990-T (trust other than above) 06 Form 8870 STOP! Do not complete Part II if you were not already granted an automatic 3-month extension on a previously filed Form 8868. The books are in the care of ►<sub>MICHELLE K. MAHAN, 400 WEST SEVENTH STREET FREDERICK, MD.21701
</sub> Telephone No. ► 240 566-3350 Fax No. ▶ 240 566-3969 If the organization does not have an office or place of business in the United States, check this box . If this is • If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) and attach a list with the names and EINs of all members the extension is for. I request an additional 3-month extension of time until 05/15,20\_16\_. 07/01 , 20 5 For calendar year , or other tax year beginning , and ending 06/30, 2015 14 If the tax year entered in line 5 is for less than 12 months, check reason: Initial return Change in accounting period State in detail why you need the extension ADDITIONAL TIME IS NEEDED TO GATHER THE INFORMATION REQUIRED TO FILE A COMPLETE AND ACCURATE RETURN. 8a If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions. 8a \$ 0 b If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit and any amount paid previously with Form 8868. 8b | \$ 0 c Balance Due. Subtract line 8b from line 8a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. 8c |\$ 0 Signature and Verification must be completed for Part II only. Under penalties of perjury, I declare that I have examined this form, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete, and that I am authorized to prepare this form. Selanie A. M. Peak 02/01/16 Title ► TAX MANAGER

Form 8868 (Rev. 1-2014)

Form 990 (2014) Page 2 Part III Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III Briefly describe the organization's mission: ATTACHMENT 1 2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? \_\_\_\_\_\_\_ If "Yes," describe these new services on Schedule O. 3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? If "Yes," describe these changes on Schedule O. 4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. 4a (Code: 100,000. )(Revenue \$ ) (Expenses \$ 36,983,188. including grants of \$ 57,981,206. ATTACHMENT 4b (Code: 35,564,920. including grants of \$ <sub>0</sub> ) (Revenue \$ ) (Expenses \$ 55,174,939. ATTACHMENT 24,004,896. including grants of \$ 4c (Code: ) (Expenses \$ <sub>0</sub> )(Revenue \$ 34,652,997. ATTACHMENT 4 4d Other program services (Describe in Schedule O.) (Expenses \$ 186,395,171. including grants of \$ 0 ) (Revenue \$ 184,385,366.

**4e** Total program service expenses ▶ 282,948,175. JSA 4E1020 1.000

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Part IV **Checklist of Required Schedules** No Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," Χ 1 Х Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 2 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I Χ Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II Χ Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, 5 Χ Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If Χ "Yes," complete Schedule D, Part I 6 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 7 Χ Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III Χ 8 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV 9 Χ 10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V. Χ 10 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable. a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," Χ complete Schedule D, Part VI 11a b Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more Χ of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 11b c Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more Χ of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 11c d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX Χ 11d e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X Χ 11e Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses Χ the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," Χ complete Schedule D, Parts XI and XII 12a b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if Χ the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 12b Χ Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E. Χ 14a Did the organization maintain an office, employees, or agents outside of the United States? b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate Χ foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV 14b Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV Χ 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other Χ assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV 16 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) Χ 17 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II Χ 18 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? Χ If "Yes," complete Schedule G, Part III 19 Χ 20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H 20a Χ **b** If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

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Part l	V Checklist of Required Schedules (continued)			
			Yes	No
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Х	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25a	24a	Х	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Х
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
•	to defease any tax-exempt bonds?	24c		Х
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Х
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
<b></b> 0u	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
D	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any	230		
20	current or former officers, directors, trustees, key employees, highest compensated employees, or			
	disqualified persons? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
27	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
20	Was the organization a party to a business transaction with one of the following parties (see Schedule L,	21		21
28	Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
_	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28a		Х
	A current of former officer, director, trustee, or key employee? If "Yes," complete Scriedule L, Part IV	20a		
b		28b		Х
_	Schedule L, Part IV	200		
С		28c		Х
20	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV.  Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M.	29		X
29		23		
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If</i> "Yes," <i>complete Schedule M</i>	30		Х
24	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,	30		
31		31		Х
32	Part I			
32	complete Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	32		
33	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	х	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,	33		
34	or IV, and Part V, line 1	34	Х	
25.0	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	X	
35a	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a	JJa		
b		35b	Х	
26	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	วอม	21	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable	26		Х
0.7	related organization? If "Yes," complete Schedule R, Part V, line 2	36		Λ
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,	27		Х
20	Part VI	37		Λ
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and	20	Х	
	19? Note. All Form 990 filers are required to complete Schedule O	38	Λ	

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Par	Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and		37	
_	reportable gaming (gambling) winnings to prize winners?	1c	X	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax  Statements filed for the calendar year ending with or within the year covered by this return  2,799			
	cuttomories, mod for the edicindar year ending with or within the year covered by the return	26	Х	
D	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? <b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions).	2b	21	
22	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Х	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	X	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			
	account)?	4a		Х
b	If "Yes," enter the name of the foreign country: ▶			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts			
	(FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
_	gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods	7a		X
h	and services provided to the payor?  If "Yes," did the organization notify the donor of the value of the goods or services provided?	7 b		- 21
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	7.5		
·	required to file Form 8282?	7c		Х
d	If "Yes," indicate the number of Forms 8282 filed during the year			
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Х
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Х
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
	Initiation fees and capital contributions included on Part VIII, line 12 10a  Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
о 11	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	445			
	Gross income from members or snareholders  Gross income from other sources (Do not net amounts due or paid to other sources			
~	against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note. See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans 13b			
	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

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Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI

Sect	ion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 20			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
	any other officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct			
	supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6	X	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint			
	one or more members of the governing body?	7a	X	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,			
	stockholders, or persons other than the governing body?	7b	X	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following:			
а	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at			3.5
	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9 (		Х
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Revenue	Code		
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,		Х	
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	X	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	40-	Х	
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a		
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give	401-	Х	
	rise to conflicts?	12b	21	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"	40-	Х	
	describe in Schedule O how this was done	12c	X	
13	Did the organization have a written whistleblower policy?	13 14	X	
14	Did the organization have a written document retention and destruction policy?	14		
15	Did the process for determining compensation of the following persons include a review and approval by			
_	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	15a	Х	
a	The organization's CEO, Executive Director, or top management official	15b	X	
b	Other officers or key employees of the organization	130		
162				
IVa	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Х	
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its	Tou		
D	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b	Х	
Sect	ion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶_MD,			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section	5010	:)(3)e	Only)
.0	available for public inspection. Indicate how you made these available. Check all that apply.  Own website  Another's website  I Upon request  Other (explain in Schedule O)	001(0	,,(0)0	Omy)
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of int financial statements available to the public during the tax year.	erest	policy	, and
20	State the name, address, and telephone number of the person who possesses the organization's books and record	s: <b>▶</b>		

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#### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, **Independent Contractors**

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Section A.

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

						•			. ,	
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	box,	unles	Pos heck ss pe	erson	e than of its both tor/trust employee	an tee)	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
	2.00					Δ.				
	$\frac{2.00}{0}$	X						0	0	0
(2)BERNARD GOUIN	2.00									
DIRECTOR (ENDED 09/30/14)	2.00	Х						0	0	0
(3)THEODORE LUCK	2.00									
DIRECTOR	0	Х						0	0	0
(4)J. FREDERICK, MANNING	4.00									
SECRETARY/TREASURER	2.00	Х		Х				0	0	0
(5)P. GREGORY RAUSCH, MD	4.00									
CHAIR, FMH DEVELOPMENT COUNCIL	0	Х						0	408.	0
(6)E. JAMES REINSCH	4.00									
CHAIRMAN	4.00	X		Х				0	0	0
_(7)ANNE HERBERT ROLLINS	2.00									
DIRECTOR	0	Х						0	0	0
_(8)NEIL WARAVDEKAR, MD DIRECTOR	$\frac{2.00}{0}$	,						20,371.	1 000	0
(9) REV. ROGER W. WILMER, JR.	2.00	X						20,3/1.	1,822.	0
DIRECTOR	$-\frac{2.00}{0}$	X						1,500.	0	0
(10)GERALD WINNAN, MD	2.00	- 21						1,300.	0	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~
VICE CHAIRMAN	3.00	Х		Х				0	0	0
(11)SHAWN WOLF	2.00								_	
DIRECTOR	0	Х		Х				0	0	0
(12)RAVI YALAMANCHILI	10.00									
VICE CHIEF OF STAFF	0	Х						113,608.	0	0
(13)CORNELIUS FAY	2.00									
DIRECTOR	0	Х						0	0	0
(14)TERRENCE MCPHERSON	2.00									
DIRECTOR	0	X						0	0	000 (0014)

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Pa	Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)										
	(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	box,	unles	s pe	ition more	e than of is both Highest compensated	an	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
_			ıstee	trustee		ě	pensated				
15)	LAURA MELIA	2.00									
	DIRECTOR	0	Х						0	0	0
16)	GERRIT SCHIPPER,MD	10.00									
	VICE CHIEF OF STAFF	0	Х						29,834.	0	0
17)	THOMAS A. KLEINHANZL	30.00									
	PRESIDENT AND CEO	10.00	Х		Х				793,936.	0	196,036.
18)	R. CARL BENNA	2.00							_		_
	DIRECTOR (STARTED 10/1/14)	0	Х						0	0	0
19)	ALLEN D. MAWDSLEY	2.00							_		_
	DIRECTOR (STARTED 10/1/14)	0	Х						0	0	0
20)	ELLEN NOLAND	2.00							_		_
	DIRECTOR (STARTED 10/1/14)	0	Х						0	0	0
21)	ELIZABETH PAKENAS	2.00							_		_
	DIRECTOR (STARTED 10/1/14)	0	Х						0	0	0
22)	ADRIAN WODEY	2.00							_		_
	DIRECTOR (ENDED 9/30/14)	5.00	Х						0	0	0
23)	DONNA TISDALE	2.00									
	DIRECTOR (ENDED 9/30/14)	0	Х						O	0	0
24)	MICHELLE K. MAHAN	32.00									
	SR VP AND CFO	8.00			Х				444,215.	0	63,817.
25)	JOHN R. VERBUS	30.00									
	SR VP AND COO	10.00			Χ				427,380.	0	62,940.
1b	Sub-total							ightharpoons	135,479.	2,230.	0
C	Total from continuation sheets to Part VII, S	ection A						<b>&gt;</b>	5,572,860.	0	775,173.
	Total (add lines 1b and 1c)							<u> </u>	5,708,339.	2,230.	775,173.
2	Total number of individuals (including but not				d al	bove	e) who	re	ceived more than	\$100,000 of	
	reportable compensation from the organization	n <b>▶</b>	84	1							
											Yes No
3	Did the organization list any former office										
	employee on line 1a? If "Yes," complete Sched	ule J for suc	ch ina	lividu	ual						3 X
4	For any individual listed on line 1a, is the	sum of rep	ortab	ole c	om	per	sation	n ar	nd other compens	sation from the	
	organization and related organizations gre										. 37
	individual										4 X
5	Did any person listed on line 1a receive or	accrue co	mpen	satio	on f	fron	n any	un	related organization	on or individual	_
	for services rendered to the organization? If "Yo	es," comple	te Scl	nedu	ıle J	for	such	per	son		5 X

#### **Section B. Independent Contractors**

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
ATTACHMENT 5		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ► 56

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Part VII Section A. Officers, Directors, Tru	ustees, Ke	y Em	plo	yee	es,	and F	ligl	hest Compensat	ed Employees (c	ontinued)
(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(do r box,	not ch	(C Posi neck ss per	ition more	e than or/trusto e is or/trusto employee	ne an	(D)  Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
26) MANUEL A. CASIANO	40.00					_				
VP MEDICAL STAFF	0				Х			396,516.	0	64,227.
27) CHERYL L. CIOFFI	40.00									
VP CHIEF NURSING OFFICER	0				Х			252,485.	0	51,927.
28) KENNETH R. COFFEY II	40.00									
VP CHIEF DEVELOPMENT OFFICER	0				Х			203,346.	0	26,703.
(29) HANNAH R. JACOBS	40.00									
VP FINANCE		-			Х			190,098.	0	11,653.
30) RACHEL I. MANDEL	20.00									<u> </u>
AVP MEDICAL AFFAIRS	0				Х			167,607.	0	8,766.
31) MARY B. MANN	40.00									
AVP PATIENT CARE SERVICES					Х			172,062.	0	24,328.
32) TERRY P. O'MALLEY	40.00							1727002.		21,320.
VP HUMAN RESOURCES	0.00				Х			217,497.	0	40,815.
( 33) DAVID J. QUIRKE	40.00				21			217,157.		10,013.
VP CHIEF INFORMATION OFFICER	0.00				Х			189,948.	0	29,523.
( 34) CRAIG F. ROSENDALE	40.00				21			100,010.		
VP ANCILLARY SERVICES	0.00				Х			197,348.	0	23,411.
( 35) DONALD R. SCHILLING	40.00							177,340.	0	23,411.
VP AMBULATORY SERVICES	0.00	-			Х			216,339.	0	18,243.
( 36) JENNIFER G. TEETER	20.00							210,339.	0	10,243.
AVP PAYOR CONTRACTING	20.00				Х			100 550		22,659.
	20.00				Λ			188,550.	U	22,039.
to tal from continuation sheets to Part VII, S     d Total (add lines 1b and 1c)      Total number of individuals (including but not reportable compensation from the organization)	limited to t			d ab	oove	e) who	re	ceived more than	\$100,000 of	
<ul> <li>3 Did the organization list any former office employee on line 1a? If "Yes," complete Sched.</li> <li>4 For any individual listed on line 1a, is the organization and related organizations graindividual.</li> </ul>	er, directoule J for suc sum of repeater than	or, or och ind oortab \$15	tru <i>lividu</i> ele c	ual comp 00?	pen <i>If</i>	satior "Yes	n aı	nd other compens	sation from the le J for such	Yes No  3 X  4 X
	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person									

### Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	<b>(C)</b> Compensation

<sup>2</sup> Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

Part VII Section A. Officers, Directors, Tr	1	y∟m	ıpıo			and H			continue 		
(A)	(B)			(C	-		(D)	(E)		(F)	
Name and title	Average	·						Reportable		stimated nount of	
	hours per week (list any	'				is both a	0000	compensation from related	l	other	
	hours for	office		d a d	irect	or/trustee		organizations		pensatio	on
	related	Ind or c	Inst	Officer	Ke <sub>y</sub>	em Hig	organization (W-2/1099-MISC)	(W-2/1099-MISC)	l	om the	
	organizations below dotted	vidu	it L	cer	em	hest	हि । (W-2/1099-MISC)		_	anizatio d related	
	line)	or a	ona		Key employee	e cor			I	anization	
		Individual trustee or director	Institutional trustee		ee	npe					
		ě	stee			Highest compensated employee					
	00.00					ea l					
7) JIM R. WILLIAMS	20.00	_					000 066			04.0	
VP BUSINESS DEVELOPMENT	20.00				X		223,266.	0		24,9	04
8) MARK S. SOBERMAN	40.00	_						_			
PHYSICIAN	0					X	497,833.	0		27,5	87
9) MARY BRIDGET CASTRO	40.00	1									
CHARGE NURSE	0					Х	168,608.	0		20,6	34
0) DUSTIN M. SIMONSON	40.00	1									
ONCOLOGY MEDICAL PHYSICIST	0					X	188,515.	0		26,0	67
1) JAMES BLAKE TRUMBLE	40.00										
MEDICAL DIRECTOR	0					X	237,253.	0		20,8	19
2) YU XIA	40.00										
ONCOLOGY MEDICAL PHYSICIST	0					Х	170,224.	0		10,1	.14
	L										
	L										
	T										
	T										
1b Sub-total							<b>&gt;</b>				
c Total from continuation sheets to Part VII, S	Section A						<b>•</b>				
d Total (add lines 1b and 1c)	-						<b>&gt;</b>				
2 Total number of individuals (including but not							received more than	\$100,000 of			
reportable compensation from the organization	n 🕨	84	1			•					
										Yes	No
3 Did the organization list any former office	cer. directo	or. or	tru	ıste	e.	kev en	nplovee, or highes	t compensated			
employee on line 1a? If "Yes," complete Scheo									3		Х
4 For any individual listed on line 1a, is the											
organization and related organizations gr											
individual									4	Х	
5 Did any person listed on line 1a receive or											
for services rendered to the organization? If "Y									5		Х
Section B. Independent Contractors	,					, , , , , , , , , , , , , , , , , , ,					
Complete this table for your five highest con	npensated i	ndene	ende	ent c	con	tractors	s that received more	e than \$100 000 o	of		
compensation from the organization. Report											
year.	•					,	<u> </u>	9			

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

### Part VIII Statement of Revenue

		Check if Schedule O contains a res	sponse or note to an	y line in this Part VI	II		
				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
ıts	1a	Federated campaigns 1	а				
S'ar	b		b				
ts, C	С	·	С				
ia it	d		d				
ns, Sim	е	-	e				
e ii	f	All other contributions, gifts, grants,					
를 돌 등		and similar amounts not included above . 1	<b>f</b> 4,529,757.				
Contributions, Gifts, Grants and Other Similar Amounts	g	Noncash contributions included in lines 1a-1f: \$					
	h	Total. Add lines 1a-1f		4,529,757.			
Program Service Revenue			Business Code				
Še	2a	INPATIENT REVENUE	624110	163,143,497.	163,143,497.		
S.	b	OUTPATIENT REVENUE	621410	163,973,535.	163,973,535.		
Š	С	TRANSCRIPTION REVENUE	561110	3,188.	3,188.		
Š	d	GROUP PURCHASING-PREMIER	525990	-33,553.	-45,518.	11,965.	
Iran	е	HITECH AND MEDICAL HOME	621610	609,766.	609,766.		
rog	f	All other program service revenue	_	3,014,162.	3,014,162.		
<u> </u>	g	Total. Add lines 2a-2f		330,710,595.			
	3	, ,	idends, interest,	3,196,726.			3,196,726.
		and other similar amounts)		0			3,130,720.
	4   5	Royalties		0			
	•	(i) Real	(ii) Personal				
	6a	Gross rents	27.				
	b	Less: rental expenses					
	C	Rental income or (loss) 461,6	27.				
	d	Net rental income or (loss)		461,627.			461,627.
	7a	Gross amount from sales of (i) Securition	es (ii) Other				
		assets other than inventory 107,653,3	82. 112,274.				
	b	Less: cost or other basis					
		and sales expenses 103,924,8	03.				
	С	Gain or (loss)	79. 112,274.				
	d	Net gain or (loss)		3,840,853.			3,840,853.
ne	8a	Gross income from fundraising					
ē		events (not including \$					
ě		of contributions reported on line 1c).					
ř		See Part IV, line 18					
Other Revenue	b	Less: direct expenses					
0	C	Net income or (loss) from fundraising eve	ents	0			
	9a	Gross income from gaming activities. See Part IV, line 19	_				
		Less: direct expenses					
	b	Net income or (loss) from gaming activit		0			
	10a	Gross sales of inventory, less					
	' ' '	returns and allowances	a				
	b	Less: cost of goods sold					
	C	Net income or (loss) from sales of inventor	y <b>&gt;</b>	0			
		Miscellaneous Revenue	Business Code				
	11a	CAFETERIA REVENUE	722511	1,131,444.	1,131,444.		
	b	MT. AIRY LLC MGMT FEE	541610	364,087.	364,087.		
	С	LOSSES ON INT RATE SWAP	900099	-2,442,132.			-2,442,132.
	d	All other revenue		347.	347.		
	е	Total. Add lines 11a-11d		-946,254.			
	12	Total revenue. See instructions		341,793,304.	332,194,508.	11,965.	5,057,074.

FREDERICK MEMORIAL HOSPITAL, INC.

## Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a resp				
	not include amounts reported on lines 6b, 7b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	100,000.	100,000.		
2	Grants and other assistance to domestic individuals. See Part IV, line 22	0			
	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16	0			
	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	5,053,975.		5,053,975.	
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and	98,002,907.	93,541,431.	4,134,411.	327,065.
7	persons described in section 4958(c)(3)(B)	0	73,311,131.	1,151,111.	327,003.
	Other salaries and wages	0			
8	Pension plan accruals and contributions (include	8,055,874.	7,299,441.	736,518.	19,915.
_	section 401(k) and 403(b) employer contributions)	16,066,616.	15,382,055.	634,500.	50,061.
9	Other employee benefits	7,458,266.	6,907,425.	521,829.	29,012.
10	Payroll taxes	7,430,200.	0,,007,423.	321,029.	
11	Fees for services (non-employees):	14,192,131.	12,773,760.	1,418,371.	
	Management	479,423.	12,773,700.	479,423.	
	Legal	319,973.		319,973.	
	Accounting	22,308.		22,308.	
	Lobbying	48,000.		22/3001	48,000.
	Professional fundraising services. See Part IV, line 17.	325,164.		325,164.	10,000.
	Investment management fees	323,1311		320,1011	
g	Other. (If line 11g amount exceeds 10% of line 25, column	64,432,741.	48,154,270.	16,179,210.	99,261.
12	(A) amount, list line 11g expenses on Schedule O.).  Advertising and promotion	881,099.	18,352.	713,206.	149,541.
13	Office expenses	6,208,090.	5,811,217.	337,239.	59,634.
14	Information technology	4,456,390.	4,456,390.	,	
15	Royalties	0			
16	Occupancy	3,950,610.	3,194,155.	756,455.	
17	Travel	103,584.	57,130.	45,208.	1,246.
	Payments of travel or entertainment expenses for any federal, state, or local public officials	0	,	,	<u> </u>
19	Conferences, conventions, and meetings	143,046.	78,895.	62,431.	1,720.
20	Interest	4,522,726.	4,237,795.	275,886.	9,045.
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	23,216,745.	16,252,054.	6,952,211.	12,480.
23	Insurance	267,229.	14,306.	252,923.	
24	Other expenses. Itemize expenses not covered				
	above (List miscellaneous expenses in line 24e. If				
	line 24e amount exceeds 10% of line 25, column				
	(A) amount, list line 24e expenses on Schedule O.)				
a	SUPPLIES AND COGS	65,292,850.	64,669,499.	615,201.	8,150.
b	'				
C	;				
	All ather annual and a second a				
	All other expenses	323,599,747.	282,948,175.	39,836,442.	815,130.
	Total functional expenses. Add lines 1 through 24e  Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here   if following SOP 98-2 (ASC 958-720)	323,399,747.	202,710,173.	37,030,442.	013,130.
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### Part X Balance Sheet

		Charle if Cahadula O cantaina a rasnance ar		to any line in this De			
		Check if Schedule O contains a response or	note	to any line in this Pa			<u> </u>
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			-1,993.	1	0
	2	Savings and temporary cash investments			22,569,583.	2	24,923,467.
	3	Pledges and grants receivable, net			4,157,674.	3	4,573,065.
	4	Accounts receivable, net			46,287,447.	4	47,079,421.
	5	Loans and other receivables from current and	forme	er officers, directors,			
		trustees, key employees, and highest co					
		Complete Part II of Schedule L	-		C	5	0
	6	Loans and other receivables from other disqualified pers	ons (a	s defined under section			
		4958(f)(1)), persons described in section 4958(c)(3)(B) and sponsoring organizations of section 501(c)(9) volu					
		organizations (see instructions). Complete Part II of Sche			C	6	0
ets	7	Notes and loans receivable, net			С	7	0
Assets	8	Inventories for sale or use	• • •		4,404,908.	8	6,006,311.
1	9	Prepaid expenses and deferred charges			3,587,161.	9	2,290,779.
	10 a	Land, buildings, and equipment: cost or					
		other basis. Complete Part VI of Schedule D	10a	455,662,433.			
	b	Less: accumulated depreciation	10b	259,441,916.	193,926,778.	10c	196,220,517.
	11	Investments - publicly traded securities			125,355,049.	11	128,157,562.
	12	Investments - other securities. See Part IV, line 11			C	12	0
	13	Investments - program-related. See Part IV, line 11			53,191,184.	13	51,139,776.
	14	Intangible assets			C	14	0
	15	Other assets. See Part IV, line 11			6,479,217.	15	8,007,961.
	16	Total assets. Add lines 1 through 15 (must equal			459,957,008.	16	468,398,859.
	17	Accounts payable and accrued expenses			37,913,916.	17	37,615,091.
	18	Grants payable			C	18	0
	19	Deferred revenue			C	19	0
	20	Tax-exempt bond liabilities			168,029,382.	20	164,229,787.
es	21	Escrow or custodial account liability. Complete Pa	art IV	of Schedule D	C	21	0
Liabilities	22	Loans and other payables to current and for	ormer	officers, directors,			
jab		trustees, key employees, highest compen					
_		disqualified persons. Complete Part II of Schedule			С	22	0
	23	Secured mortgages and notes payable to unrelate			61,797.	23	0
	24	Unsecured notes and loans payable to unrelated			С	24	0
	25	Other liabilities (including federal income tax,					
		parties, and other liabilities not included on lines		· .	FO FOO 616		50 044 005
		of Schedule D			52,703,616. 258,708,711.	25	52,844,997. 254,689,875.
_	26	Total liabilities. Add lines 17 through 25			258,708,711.	26	254,689,875.
es		Organizations that follow SFAS 117 (ASC 958), complete lines 27 through 29, and lines 33 and		k here ► X and			
J.	27	Unrestricted net assets			193,375,608.	27	203,281,498.
3ala	28	Temporarily restricted net assets			6,896,512.	28	9,451,309.
Þ	29	Permanently restricted net assets			976,177.	29	976,177.
<b>Assets or Fund Balances</b>		Organizations that do not follow SFAS 117 (ASC 958) complete lines 30 through 34.					
ts	30	Capital stock or trust principal, or current funds				30	
se	31	Paid-in or capital surplus, or land, building, or equ				31	
As	32	Retained earnings, endowment, accumulated inco				32	
Net	33	Total net assets or fund balances	-,		201,248,297.	33	213,708,984.
_	34	Total liabilities and net assets/fund balances			459,957,008.	34	468,398,859.

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Part	XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	3	341,7	93,3	04.
2	Total expenses (must equal Part IX, column (A), line 25)	2	3	323,5		
3	Revenue less expenses. Subtract line 2 from line 1	3		18,1		
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	2	201,2		
5	Net unrealized gains (losses) on investments	5		-4,0	48,9	91.
6	Donated services and use of facilities	6				0
7	Investment expenses	7				0
8	Prior period adjustments	8				0
9	Other changes in net assets or fund balances (explain in Schedule O)	9		-1,6	83,8	379.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line					
	33, column (B))	10	2	213,7	08,9	84.
Part						
	Check if Schedule O contains a response or note to any line in this Part XII					
					Yes	No
1	Accounting method used to prepare the Form 990: CashX Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," ex	xplair	in in			
	Schedule O.					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were com-	piled	or			
	reviewed on a separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audit	ed o	n a			
	separate basis, consolidated basis, or both:					
	Separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for or		-		77	
	of the audit, review, or compilation of its financial statements and selection of an independent acc			2c	X	
	If the organization changed either its oversight process or selection process during the tax year, e	xplair	n in			
	Schedule O.					
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set	forth	n in			3.7
	the Single Audit Act and OMB Circular A-133?			3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not und		the			
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such au	dits.		3b		

Form **990** (2014)

#### SCHEDULE A (Form 990 or 990-EZ)

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

Department of the Treasury Internal Revenue Service

Name of the organization

▶Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

FRI	EDER	ICK MEMORIAL HOSPIT	AL, INC.				52-	-0591612
Pa	rt l	Reason for Public Cha	rity Status (All c	organizations must o	complet	e this pa	art.) See instructions	
The	orga	nization is not a private fou	ndation because it	is: (For lines 1 through	gh 11, ch	eck only	one box.)	
1		A church, convention of chu	urches, or associa	tion of churches desc	ribed in <b>s</b>	ection 1	70(b)(1)(A)(i).	
2		A school described in secti	on 170(b)(1)(A)(ii)	. (Attach Schedule E.)				
3	X	A hospital or a cooperative	hospital service o	rganization described	in <b>sectio</b>	n 170(b)	(1)(A)(iii).	
4		A medical research organiz	zation operated in	conjunction with a hos	spital de	scribed in	n section 170(b)(1)(A)	(iii). Enter the
		hospital's name, city, and st	tate:					
5		An organization operated	for the benefit of	a college or universit	ty owne	d or ope	erated by a governme	ntal unit described in
		section 170(b)(1)(A)(iv). (C	Complete Part II.)					
6		A federal, state, or local go	vernment or gove	rnmental unit describe	d in <b>sect</b>	ion 170(	b)(1)(A)(v).	
7		An organization that norma	ally receives a sub	ostantial part of its su	pport fr	om a go	vernmental unit or fro	om the general public
		described in section 170(b)	(1)(A)(vi). (Compl	ete Part II.)				
8		A community trust describe	ed in section 170(b	o)(1)(A)(vi). (Complete	Part II.)			
9		An organization that norma	ally receives: (1) m	nore than 331/3 % of	its supp	ort from	contributions, member	ership fees, and gross
		receipts from activities rela	ated to its exemp	t functions - subject	to certa	in excep	otions, and (2) no mo	re than 331/3 % of its
		support from gross invest	tment income an	d unrelated business	taxable	e income	e (less section 511	tax) from businesses
		acquired by the organizatio	n after June 30, 19	975. See <b>section 509</b>	(a)(2). ( <sup>(</sup>	Complete	Part III.)	
10		An organization organized	and operated excl	usively to test for publi	ic safety.	See sec	tion 509(a)(4).	
11		An organization organized	and operated excl	usively for the benefit o	of, to per	rform the	functions of, or to car	ry out the purposes of
		one or more publicly suppo	rted organizations	described in section !	509(a)(1	) or sect	ion 509(a)(2). See sec	ction 509(a)(3). Check
		the box in lines 11a through	n 11d that describe	es the type of support	ing orga	nization	and complete lines 116	e, 11f, and 11g.
а		Type I. A supporting orga	anization operated	, supervised, or contr	olled by	its supp	orted organization(s),	typically by giving
		the supported organization	on(s) the power to	regularly appoint or e	elect a m	ajority o	f the directors or trus	tees of the supporting
		_ organization. <b>You must c</b>	omplete Part IV, S	ections A and B.				
b			anization supervise	ed or controlled in co	nnection	with its	supported organization	on(s), by having
		control or management of	of the supporting o	rganization vested in	the sam	e persor	ns that control or man	age the supported
		_ organization(s). You must	complete Part IV	, Sections A and C.				
С			grated. A supporti	ng organization opera	ated in c	onnectio	n with, and functional	ly integrated with,
		_ its supported organizatior	n(s) (see instruction	is). You must comple	te Part I	V, Section	ons A, D, and E.	
d		☐ Type III non-functionally	integrated. A sup	porting organization of	perated	in conne	ection with its suppor	ted organization(s)
		that is not functionally into	egrated. The organ	nization generally mus	st satisfy	a distrib	oution requirement and	d an attentiveness
	_	_ requirement (see instruct	ions). You must co	omplete Part IV, Sect	ions A a	nd D, an	d Part V.	
е		$oldsymbol{ol}}}}}}}}}} $	anization received	a written determinatio	n from t	he IRS tl	hat it is a Type I, Type I	I, Type III
		functionally integrated, or			porting of	organizat	tion.	
f		er the number of supported						
g		vide the following information						
	(i) Na	ame of supported organization	(ii) EIN	(iii) Type of organization			(v) Amount of monetary	(vi) Amount of
				(described on lines 1-9 above or IRC section		ur governing ment?	support (see instructions)	other support (see instructions)
				(see instructions))				
					Yes	No		
(A)								
(B)								
(C)								
(D)								
						-		
(E)								
Tot	al							

Schedule A (Form 990 or 990-EZ) 2014 Page 2 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning in) (f) Total (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 grants, contributions, membership fees received. (Do not include any "unusual grants.") Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 3 The portion of total contributions by each person (other than governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 from line 4. Section B. Total Support Calendar year (or fiscal year beginning in) (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total Amounts from line 4 Gross income from interest, dividends, payments received on securities loans. rents, royalties and income from similar sources Net income from unrelated business activities, whether or not the business is regularly carried on

	First five y																				
	organization	, check	k this b	ox and	stop	here						 	. >	▶ [							
Sec	tion C. Co	mputa	ation	of Pu	blic	Sup	ро	rt F	erc	ent	age										

16a 331/3% support test - 2014. If the organization did not check the box on line 13, and line 14 is 331/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization

**b** 331/3% support test - 2013. If the organization did not check a box on line 13 or 16a, and line 15 is 331/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization

17a 10%-facts-and-circumstances test - 2014. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization.

b 10%-facts-and-circumstances test - 2013. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization.

Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2014

10

11

12

Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)

Total support. Add lines 7 through 10 . . .

Gross receipts from related activities, etc. (see instructions)

Schedule A (Form 990 or 990-EZ) 2014 Page 3

Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

					•	,	
	tion A. Public Support		420044	( ) 0040	/ N 0040	( ) 2044	(0 T. (.)
Caler	ndar year (or fiscal year beginning in)	(a) 2010	<b>(b)</b> 2011	(c) 2012	(d) 2013	<b>(e)</b> 2014	(f) Total
1	Gifts, grants, contributions, and membership fees						
_	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
7 a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support (Subtract line 7c from						
	line 6.)						
Sec	tion B. Total Support						
Caler	ndar year (or fiscal year beginning in) 🕨	(a) 2010	<b>(b)</b> 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
9	Amounts from line 6						
10 a	Gross income from interest, dividends, payments received on securities loans,						
	rents, royalties and income from similar						
	sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is regularly carried on						
12	Other income. Do not include gain or						
_	loss from the sale of capital assets						
	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First five years. If the Form 990 is for	the organizatio	n's first, second,	third, fourth, or	fifth tax year a	as a section 501	(c)(3)
	organization, check this box and stop here						▶ □
Sec	tion C. Computation of Public Sup						
15	Public support percentage for 2014 (line 8,	column (f) divide	ed by line 13, colu	mn (f))		15	%
16	Public support percentage from 2013 Sche					16	%
	tion D. Computation of Investmer						
17	Investment income percentage for 2014 (lin			13, column (f))		17	%
18	Investment income percentage from 2013					18	%
	331/3% support tests - 2014. If the org						
	17 is not more than 331/3%, check this						
h	331/3% support tests - 2013. If the orga	-		•			
J	line 18 is not more than 331/3 %, check						
20	<b>Private foundation.</b> If the organization		•	•	. ,		
	<del> </del>			. ,			

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Schedule A (Form 990 or 990-EZ) 2014 Page 4

### Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

### Section A. All Supporting Organizations

- Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2) (B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations; (b) individuals that are part of the charitable class benefited by one or more of its supported organizations; or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI**.
- **b** Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in **Part VI.**
- 10a Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer (b) below.
  - Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

Yes No 1 2 3a 3b 3с 4a 4b 4c 5a 5b 6 7 8 9a 9b 9c 10a 10b

Schedule A (Form 990 or 990-EZ) 2014 Page **5** 

Part	V Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in <b>Part VI.</b> on B. Type I Supporting Organizations	11c		
Secur	on B. Type i Supporting Organizations		Yes	No
			163	NO
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.	2		
Section	on C. Type II Supporting Organizations			
-	on or type in eapper unity or gaminations		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
Section	on D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously			
	provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard.	3		
Section	on E. Type III Functionally-Integrated Supporting Organizations			
1 a	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instance)  The organization satisfied the Activities Test. Complete line 2 below.	tructi	ons):	
b	The organization is the parent of each of its supported organizations. Complete <b>line 3</b> below.  The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instruc	tion-1		
С	The organization supported a governmental entity. Describe in Part Vi now you supported a government entity (see instruc-	uons).	Yes	No
2	Activities Test. Answer (a) and (b) below.		163	110
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify</b> those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. <i>Answer (a) and (b) below.</i>	~		
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI.</i>	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes," describe in <b>Part VI</b> the role played by the organization in this regard.	3b		

JSA 4E1230 2.000

Schedule A (Form 990 or 990-EZ) 2014

Page 6 Schedule A (Form 990 or 990-EZ) 2014

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organ	nization	8	
1 Check here if the organization satisfied the Integral Part Test as a qualifying other Type III non-functionally integrated supporting organizations must con	•	·	structions. All
Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or			
collection of gross income or for management, conservation, or			
maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see			
instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1a		
<b>b</b> Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other			
factors (explain in detail in Part VI):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d	3		
4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by .035	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to			
emergency temporary reduction (see instructions)	6		
7 Check here if the current year is the organization's first as a non-functionall	y-integra	ted Type III supporting	organization (see
instructions).			

Schedule A (Form 990 or 990-EZ) 2014 Page 7

Part	Type III Non-Functionally Integrated 509(a)(3)	Supporting Organizat	ions (continued)	
Secti	on D - Distributions			Current Year
1	Amounts paid to supported organizations to accomplish ex	kempt purposes		
2	Amounts paid to perform activity that directly furthers exer	npt purposes of supporte	ed	
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpo	ses of supported organiz	zations	
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in Part VI). See instructions.			
7	<b>Total annual distributions.</b> Add lines 1 through 6.			
8	Distributions to attentive supported organizations to which	the organization is resp	onsive	
	(provide details in <b>Part VI</b> ). See instructions.			
9	Distributable amount for 2014 from Section C, line 6			
10	Line 8 amount divided by Line 9 amount			
;	Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2014	(iii) Distributable Amount for 2014
1	Distributable amount for 2014 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2014			
	(reasonable cause required-see instructions)			
3	Excess distributions carryover, if any, to 2014:			
а				
b				
С				
d				
е	From 2013			
f	Total of lines 3a through e			
<u>g</u>	Applied to underdistributions of prior years			
	Applied to 2014 distributable amount			
<u>i</u> _	Carryover from 2009 not applied (see instructions)			
	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2014 from Section			
	D, line 7: \$			
	Applied to underdistributions of prior years			
b	Applied to 2014 distributable amount			
_ C	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2014, if any. Subtract lines 3g and 4a from line 2 (if amount			
	greater than zero, see instructions).			
6	Remaining underdistributions for 2014. Subtract lines 3h			
Ü	and 4b from line 1 (if amount greater than zero, see			
	instructions).			
7	Excess distributions carryover to 2015. Add lines 3j			
•	and 4c.			
8	Breakdown of line 7:			
a				
b				
С				
d	Excess from 2013			
	Excess from 2014			

Schedule A (Form 990 or 990-EZ) 2014 Page **8** 

**Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

### Schedule B (Form 990, 990-EZ, or 990-PF)

### Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

▶ Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990.

**Employer identification number** 

Name of the organization FREDERICK MEMORIAL HOSPITAL, INC. 52-0591612 Organization type (check one): Filers of: Section: X  $501(c)(^3$ Form 990 or 990-EZ ) (enter number) organization 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. Special Rules For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3 % support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year 
▶ \$ \_\_\_\_\_\_

Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2014)

Part I	Contributors (	see instructions).	Use duplicate copies	of Part I if additional	space is needed.
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(a)			
Νο.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1 _		\$10,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 2		\$100,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
<b>No.</b>	Name, address, and ZIP + 4	\$15,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(-)	/৯\		
(a) No	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
(a) No.	Name, address, and ZIP + 4	(c) Total contributions  \$8,960.	Person Payroll Noncash (Complete Part II for noncash contributions.)
No4	Name, address, and ZIP + 4	\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
No.	Name, address, and ZIP + 4	\$8,960.	Person Payroll Noncash (Complete Part II for noncash contributions.)
No. 4 4	Name, address, and ZIP + 4	\$8,960.  (c) Total contributions	Person Payroll Noncash  (Complete Part II for noncash contributions.)  (d) Type of contribution  Person Payroll Noncash  (Complete Part II for

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7 -		\$50,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8 _		\$9,000.	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9 _		\$10,000.	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 10 _			Person X Payroll
		\$10,000.	Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	\$10,000.  (c)  Total contributions	Noncash (Complete Part II for
	(b) Name, address, and ZIP + 4	(c)	Noncash (Complete Part II for noncash contributions.)
No.	(b) Name, address, and ZIP + 4  (b) Name, address, and ZIP + 4	(c) Total contributions	Noncash (Complete Part II for noncash contributions.)  (d) Type of contribution  Person Payroll Noncash (Complete Part II for

Part I	Contributors (	see instructions).	Use duplicate copies	of Part I if additional	space is needed.
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(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 13 _		\$10,000.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 14 _		\$10,000.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 15 _		\$15,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
No.			
	Name, address, and ZIP + 4	Total contributions	Person X Payroll Noncash (Complete Part II for
_ 16 	Name, address, and ZIP + 4	\$10,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
_ 16 	Name, address, and ZIP + 4	\$10,000.  (c) Total contributions	Person   X     Payroll     Noncash     (Complete Part II for noncash contributions.)    (d)     Type of contribution    Person   X     Payroll     Noncash     (Complete Part II for

Part I	Contributors (	see instructions).	Use duplicate copies	of Part I if additional	space is needed.
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(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 19 _		\$50,000.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 20 _		\$10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 21 _		\$10,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		Total contributions	Type of contribution
_ 22 _		\$25,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
		05.000	Person X Payroll Noncash (Complete Part II for
(a)	(b)	\$25,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b)	\$25,000.  (c) Total contributions	Person Payroll Noncash (Complete Part II for noncash contributions.)  (d) Type of contribution  Person Payroll Noncash (Complete Part II for

Part I	Contributors (	see instructions).	Use duplicate copies	of Part I if additional	space is needed.
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(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 25 _		\$5,000.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 26 _		\$	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 27 _		\$10,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
No.	Name, address, and ZIP + 4	Total contributions	Person X Payroll Noncash (Complete Part II for
No28	Name, address, and ZIP + 4	\$106,499.	Person Payroll Noncash (Complete Part II for noncash contributions.)
No.  28  (a)  No.	Name, address, and ZIP + 4	\$106,499.  (c) Total contributions	Person Payroll Noncash (Complete Part II for noncash contributions.)  (d) Type of contribution  Person Payroll Noncash (Complete Part II for

Part I	Contributors (	see instructions).	Use duplicate copie	s of Part I if additiona	I space is needed.
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(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 31 _		\$10,000.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 32 _		\$10,000.	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 33 _		\$10,000.	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a)	(b)	(a)	(-I)
No.	Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
No.	Name, address, and ZIP + 4	Total contributions	Person X Payroll Noncash (Complete Part II for
No34	Name, address, and ZIP + 4	\$10,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
No.  34  (a)  No.	Name, address, and ZIP + 4	\$10,000.  (c) Total contributions	Person Payroll Noncash (Complete Part II for noncash contributions.)  (d) Type of contribution  Person Payroll Noncash (Complete Part II for

Part I	Contributors (	see instructions).	Use duplicate copie	s of Part I if additiona	I space is needed.
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(a)	(b)	(c) Total contributions	(d)
No.	Name, address, and ZIP + 4		Type of contribution
_ 37 _		\$10,000.	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
38		\$10,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) Total contributions	(d)
No.	Name, address, and ZIP + 4		Type of contribution
_ 39		\$10,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
_ 40		\$25,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
_ 41 _		\$10,000.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
_ 42			Person X Payroll

Part I	Contributors (	see instructions).	Use duplicate copie	es of Part I if addition	onal space is needed.
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(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 43 _		\$250,000.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 44 _		\$50,000.	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 45 _		\$5,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
46 	Name, address, and ZIP + 4	\$25,000.	
		05.000	Person X Payroll Noncash (Complete Part II for
46 	(b)	\$25,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
46 	(b)	\$25,000.  (c) Total contributions	Person Payroll Noncash (Complete Part II for noncash contributions.)  (d) Type of contribution  Person Payroll Noncash (Complete Part II for

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 49 _		\$100,000.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 50 _		\$5,000.	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 51 _		\$50,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
No.		Total contributions	Person X Payroll Noncash (Complete Part II for
No52 (a)	Name, address, and ZIP + 4	\$100,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
No.  52  (a)  No.	Name, address, and ZIP + 4	\$100,000.  (c) Total contributions	Person Payroll Noncash (Complete Part II for noncash contributions.)  (d) Type of contribution  Person Payroll Noncash (Complete Part II for

Part I	Contributors (	see instructions).	Use duplicate copies	of Part I if additional s	pace is needed.
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(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 55 _		\$100,000.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 56 		\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 57 		\$150,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
No.	Name, address, and ZIP + 4	Total contributions	Person X Payroll Noncash (Complete Part II for
No58	Name, address, and ZIP + 4	\$25,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
No.  - 58 -  (a)  No.	Name, address, and ZIP + 4	\$25,000.  (c) Total contributions	Person   X     Payroll     Noncash     (Complete Part II for noncash contributions.)    (d)     Type of contribution    Person   X     Payroll     Noncash     (Complete Part II for

Part I	Contributors (	see instructions).	Use duplicate copie	es of Part I if addition	onal space is needed.
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(a)	(b)	(c) Total contributions	(d)
No.	Name, address, and ZIP + 4		Type of contribution
61		\$28,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
62		\$5,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
63		\$5,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
64		\$868,667.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
65		\$500,000.	Person  Payroll  Noncash
			(Complete Part II for noncash contributions.)
(a)	(b)	(c)	(Complete Part II for
No.	Name, address, and ZIP + 4	Total contributions	

Name of organization FREDERICK MEMORIAL HOSPITAL, INC.

Employer identification number 52-0591612

Part I	Contributors (	see instructions).	Use duplicate copies	of Part I if additional	space is needed.
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(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
67		\$175,000.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 68 _		\$141,000.	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 69 _		\$47,000.	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	(d) Type of contribution
No.	Name, address, and ZIP + 4	Total contributions	Person X Payroll Noncash (Complete Part II for
No70	Name, address, and ZIP + 4	\$26,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
No.  70  (a)  No.	Name, address, and ZIP + 4	\$26,000.  (c) Total contributions	Person Payroll Noncash (Complete Part II for noncash contributions.)  (d) Type of contribution  Person Payroll Noncash (Complete Part II for

Name of organization FREDERICK MEMORIAL HOSPITAL, INC.

Employer identification number 52-0591612

Part I	Contributors	(see instructions).	Use duplicate c	opies of Part I if	additional spa	ce is needed.

(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
_ 73 		\$10,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
_ <del>74</del> _		\$10,000.	Person  Payroll  Noncash  (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
_ 75 		\$9,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) Total contributions	(d)
No.	Name, address, and ZIP + 4		Type of contribution
. 76 		\$6,525.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
- <del>77</del> -		\$5,287.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization FREDERICK MEMORIAL HOSPITAL, INC.

Employer identification number

52-0591612

art II	Noncash Property	(see instructions). Use	duplicate copies of F	Part II if additional space is need	led.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$ \$ \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
  		\$ \$ \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$ \$ \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$ \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
  		\$ \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		   \$\$	

Name of organization FREDERICK MEMORIAL HOSPITAL, INC. Employer identification number 52-0591612 Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.) ▶\$ Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (c) Use of gift (b) Purpose of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

JSA 4E1255 1 000 Schedule B (Form 990, 990-EZ, or 990-PF) (2014)

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## SCHEDULE C (Form 990 or 990-EZ)

# **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ▶ Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy

•	(see separate instructions), ther Section 501(c)(4), (5), or (6) organization		, , ,	•	•	
	e of organization	anizations. Complete Part III.		Employer ide	ntification number	_
	e of organization DERICK MEMORIAL HOSP	TTAL TNC		52-059		
		organization is exempt under	section 501(c) or i			_
1	•	organization's direct and indirect				
	•					
Par	t I-B Complete if the c	organization is exempt under	section 501(c)(3).			
1		cise tax incurred by the organization				
2		cise tax incurred by organization m				
3	=	a section 4955 tax, did it file Form	-			No
					Yes I	No
	If "Yes," describe in Part IV.					_
Par	<u> </u>	organization is exempt under	• • • • • • • • • • • • • • • • • • • •		<u>).</u>	
1		expended by the filing organization				
2		ng organization's funds contributed				
•		es				
3		enditures. Add lines 1 and 2. Er				
4		e Form 1120-POL for this year?			Yes	No
5	Enter the names, addresses	and employer identification number	er (EIN) of all section	on 527 political organiza	ations to which the fil	
	organization made payment	s. For each organization listed, er	iter the amount paid	from the filing organiz	ation's funds. Also er	nte
		tributions received that were pron				uch
		nd or a political action committee (	· · · · · · · · · · · · · · · · · · ·	1		
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from	(e) Amount of politica	
				filing organization's funds. If none, enter -0	contributions received a promptly and directly	
				Tanaar II II ana, antar a	delivered to a separat	
					political organization.	lf
					none, enter -0	
(1)			-			
(2)			_			
(2)						_
(3)			_			
(4)						
(7)			-			
(5)						
,			1			
(6)						
-			7			

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2014

3011euule 0 (F01111 990 01 990-EZ) 2014		ic iniliino.	KIM HOOLIIM,	IIIC.	52 0	SOTOTE Fage Z
Part II-A Complete if the org section 501(h)).	anization	is exem	npt under section	n 501(c)(3) and	filed Form 5768 (ele	
			an affiliated grou share of excess le		irt IV each affiliated g litures).	roup member's
B Check ▶ if the filing organ	nization ch	necked b	oox A and "limited	control" provisi	ons apply.	
	on Lobbyin				(a) Filing	(b) Affiliated
(The term "expendite	ures" mean	s amoun	its paid or incurred.	)	organization's totals	group totals
1a Total lobbying expenditures to in	nfluence pul	blic opini	on (grass roots lobb	oying)		
<b>b</b> Total lobbying expenditures to in	nfluence a le	egislative	body (direct lobbyi	ng)		
c Total lobbying expenditures (ad						
d Other exempt purpose expendit						
e Total exempt purpose expenditu						
f Lobbying nontaxable amount.	Enter the a	ımount fı	rom the following	table in both		
columns.						
If the amount on line 1e, column (a	) or (b) is: Th	e lobbyin	g nontaxable amount	is:		
Not over \$500,000			amount on line 1e.			
Over \$500,000 but not over \$1,000			us 15% of the excess			
Over \$1,000,000 but not over \$1,50			us 10% of the excess			
Over \$1,500,000 but not over \$17,0			us 5% of the excess of	ver \$1,500,000.		
Over \$17,000,000		,000,000.				
g Grassroots nontaxable amount	-	-				
h Subtract line 1g from line 1a. If						
i Subtract line 1f from line 1c. If z					tion file Forms 4700	
j If there is an amount other th						□ Vaa □ Na
reporting section 4911 tax for the	nis year?	oar Avor	aging Period Unde	r Section 501(h)		Yes No
(Some organizations that				• •	ete all of the five colum	ns helow
(come organizations that			e instructions for I	-		ms below.
	Lobbyin	ng Expen	ditures During 4-Ye	ear Averaging Pe	riod	I
Calendar year (or fiscal year beginning in)	<b>(a)</b> 20	11	<b>(b)</b> 2012	<b>(c)</b> 2013	(d) 2014	(e) Total
2a Lobbying nontaxable amount						
<b>b</b> Lobbying ceiling amount (150% of line 2a, column (e))						
c Total lobbying expenditures						
<b>d</b> Grassroots nontaxable amount						
e Grassroots ceiling amount (150% of line 2d, column (e))						
f Grassroots lobbying expenditures						

Schedule C (Form 990 or 990-EZ) 2014

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Sche	lule C (Form 990 or 990-EZ) 2014					Page 3
Par	t II-B Complete if the organization is exempt under section 501(c)(3) and has NO (election under section 501(h)).			n 5768		
For	each "Yes," response to lines 1a through 1i below, provide in Part IV a detailed	(8	1)		(b)	
	cription of the lobbying activity.	Yes	No	A	mount	
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or					
•	referendum, through the use of: Volunteers?		Х			
a h	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		X			
b C			X			
d	Media advertisements?  Mailings to members, legislators, or the public?		X			
e	Publications, or published or broadcast statements?		X			
f	Grants to other organizations for lobbying purposes?		Х			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		Х			
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Х			
i	Other activities?	Х			22	2,308
j	Total. Add lines 1c through 1i				22	2,308
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		Х			
b	If "Yes," enter the amount of any tax incurred under section 4912					
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Pai	t III-A Complete if the organization is exempt under section 501(c)(4), section 501	(c)(5)	, or se	ection		
	501(c)(6).					
	M				Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?			📙		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political expenditures from the prior year?			3		
	t III-B Complete if the organization is exempt under section 501(c)(4), section 501				•	
Гаі	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No,"		-		na 3 is	2
	answered "Yes."	J. (	o, i ai	/ .,	10 0, 10	-
1	Dues, assessments and similar amounts from members			1		
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amou	unts (	of			
	political expenses for which the section 527(f) tax was paid).					
а	Current year			2a		
b	Carryover from last year			2b		
С	Total		–	2c		
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) du			3		
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion					
	excess does the organization agree to carryover to the reasonable estimate of nondeductible					
_	and political expenditure next year?  Taxable amount of lobbying and political expenditures (see instructions)		• • •  -	5		
5 Por				3		
	<b>t IV</b> Supplemental Information ide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliate	d arou	ın liet\	· Dart II A	lines	1 and
	e instructions); and Part II-B, line 1. Also, complete this part for any additional information.	u grot	ıp iist),	, rait ii- <i>r</i> -	i, iii ics	i anu
_ (00	o mondonoloj, dila i divir b, mio in risos, completo tilo parvior dily dodinolar miormation.					
SCH	EDULE C, PART II-B, LINE 1I					
EXP	ENSE IS A PORTION OF DUES PAID TO THE AMERICAN HOSPITAL ASSOCIATION	J				
AND	MARYLAND HOSPITAL ASSOCIATION.					

Schedule C (Form 990 or 990-EZ) 2014

Schedule C (Form 990 or 990-EZ) 2014 Page **4** 

Part IV Supplemental Information (continued)

Schedule C (Form 990 or 990-EZ) 2014

52-0591612

# SCHEDULE D (Form 990)

Department of the Treasury

# **Supplemental Financial Statements**

Complete if the organization answered "Yes" to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

OMB No. 1545-0047
2014

Open to Public Inspection

▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990. Internal Revenue Service Name of the organization Employer identification number FREDERICK MEMORIAL HOSPITAL, INC. 52-0591612 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts 1 2 Aggregate value of contributions to (during year) 3 Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised 5 funds are the organization's property, subject to the organization's exclusive legal control? Yes Nο Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used 6 only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose Yes No **Conservation Easements.** Part II Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation 2 Held at the End of the Tax Year easement on the last day of the tax year. 2a 2c Number of conservation easements on a certified historic structure included in (a) Number of conservation easements included in (c) acquired after 8/17/06, and not on a 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the 3 Number of states where property subject to conservation easement is located ▶ \_\_\_\_\_\_ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year 6 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items. If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items: Revenue included in Form 990, Part VIII, line 1 **\$**\_\_\_\_ ▶ \$

Page 2 Schedule D (Form 990) 2014

Pai	rt III Organizations Maintainin	g Collections of	Art, Historical 7	reasures, or	Other Similar Ass	ets (contin	ued)
3	Using the organization's acquisition collection items (check all that apply		other records, chec	k any of the fo	llowing that are a sig	gnificant use	of its
а	Public exhibition		d Loan	or exchange pro	grams		
b	Scholarly research						
С	Preservation for future gener	ations					
4	Provide a description of the organ		and explain how	they further the	organization's exem	nt nurnose i	n Part
-	XIII.		- and		o.gaa	р. рапросо .	
5	During the year, did the organizatio						¬
	assets to be sold to raise funds rath					Yes	No
Pal	rt IV Escrow and Custodial Arı or reported an amount on			iization answer	ed Yes to Form 9	90, Part IV,	iine 9,
1a	Is the organization an agent, truste	e, custodian or othe	er intermediary for o	contributions or c	other assets not		
	included on Form 990, Part X?					Yes	No
b	If "Yes," explain the arrangement in	n Part XIII and comp	olete the following ta	ble:			
					Amount		
С	Beginning balance			1c			
d	Additions during the year						
е	Distributions during the year						
f	Ending balance						
2a	Did the organization include an amo				dial account liability?	Yes	No
b	If "Yes," explain the arrangement in	n Part XIII. Check he	ere if the explanation	n has been provid	led in Part XIII		
	rt V Endowment Funds. Comp						
		(a) Current year	(b) Prior year	(c) Two years ba			rs back
1a	Beginning of year balance	976,177.	976,177.	976,17			5,177
b	Contributions						
С	Net investment earnings, gains,						
	and losses						
d	Grants or scholarships						
	0.0						
_	and programs						
f							
g	End of year balance	976,177.	976,177.	976,17	7. 976,177	976	5,177
2	Provide the estimated percentage of	·	· · · · · · · · · · · · · · · · · · ·			.   570	
	Board designated or quasi-endowm	on the current year e	%	, coluititi (a)) tielo	ı as.		
a h	Permanent endowment ▶ 100.0						
	Temporarily restricted endowment						
·	The percentages in lines 2a, 2b, ar		00%				
20	Are there endowment funds not in t	·		are hold and ac	Iministered for the		
Ja	organization by:	ine possession or it	ie organization that	are rielu ariu au	illillistered for the	Yes	s No
	-					3a(i)	X
	(i) unrelated organizations						
	(ii) related organizations If "Yes" to 3a(ii), are the related organizations					3a(ii)	X
_	The state of the s	_	•			3b	
4	Describe in Part XIII the intended u		tion's endowment tu	nas.			
Pai	rt VI Land, Buildings, and Equi Complete if the organizat	<b>pment.</b> fion answered "Ye	s" to Form 990 P	art IV line 11a	See Form 990 Pa	rt X line 10	)
	Description of property	(a) Cost or				(d) Book value	<u> </u>
		(inves	tment) (d	other)	depreciation		
1a	Land			421,745.		2,421,	
b	Buildings				,047,635.	128,740,	
С	Leasehold improvements				,000,000.	4,945,	
d	Equipment				,394,281.	46,871,	
e	Other			241,748.		13,241,	
Tota	al. Add lines 1a through 1e. (Column	(d) must equal Forn	n 990, Part X, colum	n (B), line 10(c).)		196,220,	517.

Page 3 Schedule D (Form 990) 2014

Part VII	Investments - Other Securities. Complete if the organization answered	"Ves" to Form 990	Part IV line 11h See Form 990	Part X line 12
	(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market	on:
(1) Financia	al derivatives			
	held equity interests			
(A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
	n (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII	Investments - Program Related.  Complete if the organization answered	"Yes" to Form 990	Part IV, line 11c. See Form 990, I	Part X, line 13.
	(a) Description of investment	(b) Book value	(c) Method of valuati Cost or end-of-year marke	
	rs limited as to use	11,882,313.	FMV	
	STMENTS IN SUBSIDIARIES	19,596,463.	FMV	
	RCOMPANY RECEIVEABLES	19,661,000.	FMV	
(4)				
(5)				
<u>(6)</u> (7)				
(8)				
(9)				
	n (b) must equal Form 990, Part X, col. (B) line 13.)	51,139,776.		
Part IX	Other Assets.			
	Complete if the organization answered	"Yes" to Form 990,	, Part IV, line 11d. See Form 990,	Part X, line 15.
	(a) Des	cription		(b) Book value
(1)				
_(2)				
(3)				
(4)				
(5)				
(6)				
<u>(7)</u> (8)				
(9)				
	ımn (b) must equal Form 990, Part X, col. (B) lir	ne 15.)	<b>•</b>	
Part X	Other Liabilities. Complete if the organization answered line 25.			n 990, Part X,
1.	(a) Description of liability	(b) Book valu	le l	
	al income taxes			
	NCES FROM THIRD PARTIES	9,813,2		
	REST RATE SWAP CONTRACT	11,277,2		
	ION LIABILITY	18,867,9		
	RACTICE INSURANCE LIABILITY	2,781,0		
	FAL LEASE OBLIGATIONS	1,884,2		
	R LIABILITIES R COMPANY LIABILITIES	6,565,9 1,655,3		
(8) INTER	COMPANT DIADITITIES	1,000,0	7.7.	
	nn (b) must equal Form 990, Part X, col. (B) line 25.)	52,844,9	997.	

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII JSA 4E1270 1.000 97970M K182

Part	Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered "Yes" to Form 990, Part IV, line 12a.	n.	<u> </u>
1	Total revenue, gains, and other support per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	•	
– a	Net unrealized gains (losses) on investments 2a		
b	Donated services and use of facilities 2b	-	
C	Recoveries of prior year grants 2c	-	
d	Other (Describe in Part XIII.)	-	
e	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII.)		
С	Add lines 4a and 4b	4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	
Part			
	Complete if the organization answered "Yes" to Form 990, Part IV, line 12a.		
1	Total expenses and losses per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
а	Donated services and use of facilities 2a		
b	Prior year adjustments 2b		
С	Other losses   2c		
d	Other (Describe in Part XIII.)  Add lines 2a through 2d		
е	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b  4a		
b	Other (Describe in Part XIII.)		
С	Add lines 4s and 4h	4c	
_ 5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5	
	XIII Supplemental Information.		
Provid	e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part IV, lines 1b and 2b; Part IVIII lines 1b and 2b; Part	art V, lin	e 4; Part X, line
2; Pan	XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional inform	nation.	
INTE	NDED USE OF ENDOWMENT FUNDS		
SCHE	DULE D, PART V, LINE 4		
ENDO	WMENT FUNDS ARE USED FOR HEALTH CARE SERVICES.		

JSA 4E1271 1.000

Part XIII Supplemental Information (continued)

# **SCHEDULE F** (Form 990)

# Statement of Activities Outside the United States

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

Attach to Form 990.

**Open to Public** 

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

Part I

▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990. Inspection Employer identification number

52-0591612 FREDERICK MEMORIAL HOSPITAL, INC. General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

1	For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?  Yes No						
2	For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.						
3	Activities per Region. (The follow	ving Part I, line	3 table can be	e duplicated if additional sp	pace is needed.)		
	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region	
(1)	CENTRAL AMERICA/CARIBBEAN	1.		PRGM-RELATED INVSTMNTS		13,026,597.	
(2)	CENTRAL AMERICA/CARIBBEAN	1.		PROGRAM SERVICES	SELF INSURANCE	2,692,965.	
(3)							
(4)							
(5)							
(6)							
_(•)							
_(7)							
(8)							
(9)							
<u>(10)</u>							
<u>(11)</u>							
(12)							
(13)							
(14)							
(14)							
<u>(15)</u>							
<u>(16)</u>							
<u>(17)</u>							
3a		2.				15,719,562.	
b	Total from continuation sheets to Part I						
^	Totals (add lines 3a and 3h)	2				15 719 562	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

FREDERICK MEMORIAL HOSPITAL, INC.

52-0591612 Page 2 Schedule F (Form 990) 2014

Part II	Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.								
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)									
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									
(8)									
(9)									
(10)									
(11)									
(12)									
(13)									
(14)									
(15)									
(16)									
by th	er total number of recipient organe IRS, or for which the grantee er total number of other organiz	or counsel has prov	ided a section 501(c)(3) ed	quivalency lette	er		<b>&gt;</b>		

Schedule F (Form 990) 2014

# Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
_(1)							
(2)							
(3)							
_(4)							
_(5)							
_(6)							
_(7)							
_(8)							
(9)							
(10)							
(11)							
<u>(12)</u>							
(13)							
(14)							
<u>(</u> 15)							
<u>(</u> 16)							
(17)							
(18)							

Schedule F (Form 990) 2014

Part IV Foreign Forms Page 4

ait	1 ordigit 1 ortilis				
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	X	Yes		No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990)		Yes	X	No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations (see Instructions for Form 5471)	X	Yes		No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)		Yes	X	No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect To Certain Foreign Partnerships (see Instructions for Form 8865)		Yes	X	No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713; do not file with Form 990)		Yes	X	No

52-0591612

# Schedule F (Form 990) 2014 Part V

Supplemental Information
Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

Schedule F (Form 990) 2014

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### **SCHEDULE G**

Part I

(Form 990 or 990-EZ)

## **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

FREDERICK MEMORIAL HOSPITAL, INC.

Form 990-EZ filers are not required to complete this part.

▶ Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17.

Inspection

Employer identification number

52-0591612

1	Indicate whether the organization rai	sed funds through	any of the	following	activities. Check a	all that apply.	
а	X Mail solicitations	е	X Solid	citation of	non-government g	rants	
b	X Internet and email solicitations	f	X Solid	citation of	government grants	5	
С	X Phone solicitations	g	X Spe	cial fundra	ising events		
d	X In-person solicitations	ŭ			J		
	Did the organization have a written of	or oral agreement w	vith any in	dividual (in	ocluding officers d	iractore truetage	
Zu	or key employees listed in Form 990					ising services?	X Yes No
b	If "Yes," list the ten highest paid ind					_	
	compensated at least \$5,000 by the		(	-,	<b>.</b>		
	(i) Name and address of individual or entity (fundraiser)	(ii) Activity	custody o	ndraiser have or control of outions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
			Yes	No			
1		DEV CNSL					
PRII	DE PHILANTHROPY	SRVCS		X		48,000.	
2							
3							
4							
5							
6							
7							
8							
9							
10							
Total						48,000.	
3	List all states in which the organiza	ition is registered of			contributions or	has been notified	it is exempt from
	registration or licensing.						
MD,							

Page 2 Schedule G (Form 990 or 990-EZ) 2014

Pa	rt I	Fundraising Events. Complete than \$15,000 of fundraising even gross receipts greater than \$5,000.	t contributions and gros			
			(a) Event #1	<b>(b)</b> Event #2	(c) Other events	(d) Total events (add col. (a) through
മ			(event type)	(event type)	(total number)	col. <b>(c)</b> )
Revenue	1	Gross receipts				
Rev						
		Less: Contributions Gross income (line 1 minus line 2)				
_						
	4	Cash prizes				
	5	Noncash prizes				
nses	6	Rent/facility costs				
Direct Expenses	7	Food and beverages				
	8	Entertainment				
		Other direct expenses				
		Direct expense summary. Add lines 4				
Pa		Net income summary. Subtract line 1  Gaming. Complete if the organical subtract line 1				rted more
		than \$15,000 on Form 990-E	Z, line 6a.			
Revenue			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
 	1	Gross revenue				
ses	2	Cash prizes				
Direct Expenses	3	Noncash prizes				
Direct		Rent/facility costs				
	5	Other direct expenses				
	6	Volunteer labor	Yes% No	Yes% No	Yes% No	
	7	Direct expense summary. Add lines 2	through 5 in column (d)	)	▶	
	8	Net gaming income summary. Subtra	ct line 7 from line 1, col	umn (d)	<b>&gt;</b>	
9		nter the state(s) in which the organization to the organization licensed to conduct g				Yes No
		"No," explain:				. Yes No
	_					
		/ere any of the organization's gaming li "Yes," explain:	icenses revoked, suspe	ended or terminated durir	ng the tax year?	Yes No

Schedule G (Form 990 or 990-EZ) 2014

Sched	ule G (Form 990 or 990-EZ) 2014	e <b>3</b>
11	Does the organization conduct gaming activities with nonmembers? Yes N	ю
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity	
		ю
13	Indicate the percentage of gaming activity conducted in:	
а	, , , , , , , , , , , , , , , , , , , ,	%
b	,	%
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:	
	Name ▶	
	Address ►	
15 a	Does the organization have a contract with a third party from whom the organization receives gaming	
		lo
b	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the	
	amount of gaming revenue retained by the third party ▶ \$	
С	If "Yes," enter name and address of the third party:	
	Name ▶	
	Address ►	
16	Gaming manager information:	
	Name ▶	
	Gaming manager compensation ►\$	
	Description of services provided ▶	
	Director/officer	
17	Mandatory distributions:	
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to	
	retain the state gaming license?	lo
b		
Par		

Schedule G (Form 990 or 990-EZ) 2014

# **SCHEDULE H** (Form 990)

# **Hospitals**

**Open to Public** Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990.

▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990.

Employer identification number

FRE	DERICK MEMORIAL H	OSPITAL	, INC.			52-0591612			
Par	t Financial Assis	tance and	Certain C	ther Community Ben	efits at Cost				
				-				Yes	No
1a	Did the organization has	ve a financ	ial assistan	ce policy during the tax	vear? If "No." skip to que	estion 6a	1a	Х	
	If "Yes," was it a written			· · · · · · · · · · · · · · · · · · ·			1b	Х	
2	If the organization had	. ,							
				spital facilities during th		эрригини э			
	Applied uniformly	-			ed uniformly to most ho	spital facilities			
	Generally tailored	to individua	al hospital f	acilities	·				
3	Answer the following to the organization's patien				riteria that applied to t	he largest number of			
а	Did the organization u	_	=		actor in determining e	liaibility for providing			
-		cate which		lowing was the FPG far			3a	Х	
b	Did the organization u	ise FPG a	s a factor		tv for providing <i>disco</i>	ounted care? If "Yes."			
				income limit for eligibili			3b	Х	
	200% 250		300%	350% 400%		%			
c	If the organization us	ed factors	other that	n FPG in determining		Part VI the criteria			
·				or discounted care.					
				eshold, regardless of ir					
	for free or discounted ca			, 3	,	0 0 7			
4	Did the organization's	financial a	ssistance p	olicy that applied to th	e largest number of it	s patients during the			
-	tax year provide for free	or discour	ited care to	the "medically indigent"	?		4	Х	
5a	Did the organization budge						5a	Х	
b	If "Yes," did the organiz			•	•		5b	Х	
c	If "Yes" to line 5b, as			-	_				
·			•	for free or discounted ca	•	· ·	5c		Х
6a	Did the organization pre		•				6a	Х	
	If "Yes," did the organiz						6b	Х	
				rksheets provided in the					
	these worksheets with t	_	-	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					
7	Financial Assistance an			nunity Benefits at Cost					
	inancial Assistance and ans-Tested Government Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community benefit expense	` ` (	Perce of total xpense	l
а	Financial Assistance at cost								
	(from Worksheet 1)			8,136,217.		8,136,217.		2	.51
b	Medicaid (from Worksheet 3,								
С	column a)			38,202,856.	38,787,381.	-584,525.			
	government programs (from Worksheet 3, column b)								
d	<b>Total</b> Financial Assistance and Means-Tested Government								
	Programs Programs			46,339,073.	38,787,381.	7,551,692.		2	.33
	Other Benefits								
е	Community health improvement								
	services and community benefit operations (from Worksheet 4)			1,866,761.	350,058.	1,516,703.			.47
f	Health professions education								
•	(from Worksheet 5)			52,500.		52,500.		_	.02
q	Subsidized health services (from								
9	Worksheet 6)			14,431,090.	630,801.	13,800,289.		4	.26
h	Research (from Worksheet 7)								
i	Cash and in-kind contributions								
-	for community benefit (from Worksheet 8)								
i	Total. Other Benefits			16,350,351.	980,859.	15,369,492.		4	.72

62,689,424.

39,768,240.

22,921,184.

k Total. Add lines 7d and 7j...

7.05

	550/ 2511
Part II	Community Building Activities Complete this table if the organization conducted any community building
	activities during the tax year, and describe in Part VI how its community building activities promoted the
	health of the communities it serves.

	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense	(f) Percent of total expense
1 Physical improvements and housing						
2 Economic development						
3 Community support						
4 Environmental improvements						
5 Leadership development and						
training for community members						
6 Coalition building						
7 Community health improvement						
advocacy						
8 Workforce development						
9 Other						
10 Total						

# **Bad Debt, Medicare, & Collection Practices**

Sec	ction A. Bad Debt Expense		Yes	No
1	Did the organization report bad debt expense in accordance with Healthcare Financial Management Association			
	Statement No. 15?	1		Х
2	Enter the amount of the organization's bad debt expense. Explain in Part VI the			
	methodology used by the organization to estimate this amount <b>2</b> 1,899,820.			
3	Enter the estimated amount of the organization's bad debt expense attributable to			
	patients eligible under the organization's financial assistance policy. Explain in Part VI			
	the methodology used by the organization to estimate this amount and the rationale,			
	if any, for including this portion of bad debt as community benefit. 3 143,000.			
4	Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt			
	expense or the page number on which this footnote is contained in the attached financial statements.			
Sec	ction B. Medicare			
5	Enter total revenue received from Medicare (including DSH and IME)			
6	Enter Medicare allowable costs of care relating to payments on line 5 6 111,764,262.			
7	Subtract line 6 from line 5. This is the surplus (or shortfall)			
8	Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community			
	benefit. Also describe in Part VI the costing methodology or source used to determine the amount reported			
	on line 6. Check the box that describes the method used:			
	Cost accounting system X Cost to charge ratio Other			
Sec	ction C. Collection Practices			
9a	Did the organization have a written debt collection policy during the tax year?	9a	X	
b	If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the			
	collection practices to be followed for nationts who are known to qualify for financial assistance? Describe in Part VI	ah.	X	

# Management Companies and Joint Ventures (owned 10% or more by officers, directors, trustees, key employees, and physicians - see instructions)

I altiv	management cem	Parines and John Formal So (owned 10% of more b)	officers, directors, trastees, key	employees, and physicians	200 111011 401101107
	(a) Name of entity	(b) Description of primary activity of entity	(c) Organization's profit % or stock ownership %	(d) Officers, directors, trustees, or key employees' profit % or stock ownership %	(e) Physicians' profit % or stock ownership %
1					
2					
3					
4					
5					
6					
7					
8					
9					
10					
11					
12					
13					

Schedule H (Form 990) 2014

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Page 3 Schedule H (Form 990) 2014

Part V Facility Information										
Section A. Hospital Facilities (list in order of size, from largest to smallest - see instructions) How many hospital facilities did the organization operate	Licensed hospital	General m	Children's	Teaching h	Critical acc	Research facility	ER-24 hours	ER-other		
during the tax year?1 Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility)	ospital	General medical & surgical	hospital	Teaching hospital	cess hospital	facility	rs		Other (describe)	Facility reporting group
1 FREDERICK MEMORIAL HOSPITAL										
400 WEST SEVENTH STREET										
FREDERICK MD 21701										
WWW.FMH.ORG	Х	Х					Х			
2	25	21					21			
_ •										
3										
4										
<u> </u>										
5										
6										
7										
8										
9										
10										
	1					1	1	, 1		

Schedule H (Form 990) 2014

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#### Facility Information (continued) Part V

## Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

	e of hospital facility or letter of facility reporting group FREDERICK MEMORIAL HOSPITAL			
	number of hospital facility, or line numbers of hospital ies in a facility reporting group (from Part V, Section A):			
uom	ico in a racinty reporting group (noin rait v, econom zy.		Yes	No
Comr	nunity Health Needs Assessment			
1	Was the hospital facility first licensed, registered, or similarly recognized by a State as a hospital facility in the			
	current tax year or the immediately preceding tax year?.	1		Х
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or			
	the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2		Х
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a			
	community health needs assessment (CHNA)? If "No," skip to line 12	3	Х	
	If "Yes," indicate what the CHNA report describes (check all that apply):			
а	X A definition of the community served by the hospital facility			
b	Demographics of the community			
С	Existing health care facilities and resources within the community that are available to respond to the			
	health needs of the community			
d	How data was obtained			
е	The significant health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons,			
	and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the			
L	community health needs  X The process for consulting with persons representing the community's interests			
h :	The process for deficulting that persons representing the definition, a interest			
i :	Information gaps that limit the hospital facility's ability to assess the community's health needs  Other (describe in Section C)			
j 4	Indicate the tax year the hospital facility last conducted a CHNA: 20 _12_			
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent			
3	the broad interests of the community served by the hospital facility, including those with special knowledge of or			
	expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from			
	persons who represent the community, and identify the persons the hospital facility consulted	5	Х	
6a				
	hospital facilities in Section C	6a		Х
b	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes,"			
	list the other organizations in Section C	6b	Х	
7	Did the hospital facility make its CHNA report widely available to the public?	7	Х	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply):			
а	X Hospital facility's website (list url): SEE PART V, SECTION C			
b	Other website (list url):			
С	Made a paper copy available for public inspection without charge at the hospital facility			
d	Other (describe in Section C)			
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs			
	identified through its most recently conducted CHNA? If "No," skip to line 11	8	X	
9	Indicate the tax year the hospital facility last adopted an implementation strategy: 20 $\frac{12}{2}$			
10	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	Х	
а	If "Yes," (list url): SEE PART V, SECTION C			
b	If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b		X
11	Describe in Section C how the hospital facility is addressing the significant needs identified in its most			
	recently conducted CHNA and any such needs that are not being addressed together with the reasons why			
	such needs are not being addressed.			
12a		40-		Х
	CHNA as required by section 501(r)(3)?	12a		^
b	If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b		
С	If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$			

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Financial Assistance Policy (FAP)

Name of hospital facility or letter of facility reporting group	FREDERICK	MEMORIAL	HOSPITAL
---	-----------	----------	----------

					Yes	No
		Did the	e hospital facility have in place during the tax year a written financial assistance policy that:			
13		Explai	ned eligibility criteria for financial assistance, and whether such assistance included free or discounted care? 6," indicate the eligibility criteria explained in the FAP:	13	X	
	а	X	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of200 %			
	u	ш	and FPG family income limit for eligibility for discounted care of			
	h	X	Income level other than FPG (describe in Section C)			
	b		Asset level			
	C -i	X				
	d	1	Medical indigency			
	е	$\vdash$	Insurance status			
	f	$\vdash$	Underinsurance status			
	g	37	Residency			
	h	X	Other (describe in Section C)			
14			ned the basis for calculating amounts charged to patients?	14	X	
15			ned the method for applying for financial assistance?	15	X	
			s," indicate how the hospital facility's FAP or FAP application form (including accompanying ctions) explained the method for applying for financial assistance (check all that apply):			
	а	X	Described the information the hospital facility may require an individual to provide as part of his or her application			
	h	X				
	b	21	Described the supporting documentation the hospital facility may require an individual to submit as part			
	_	X	of his or her application			
	С		Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process			
	d	X	Provided the contact information of nonprofit organizations or government agencies that may be			
			sources of assistance with FAP applications			
	е		Other (describe in Section C)			
16		Include	ed measures to publicize the policy within the community served by the hospital facility?	16	Х	
-			s," indicate how the hospital facility publicized the policy (check all that apply):			
	а	X	The FAP was widely available on a website (list url): SEE PART V, SECTION C			
	b	X	The FAP application form was widely available on a website (list url): SEE PART V, SECTION C			
	c	Х	A plain language summary of the FAP was widely available on a website (list url): SEE PART V, SECTI	ON	7	
	d	Х	The FAP was available upon request and without charge (in public locations in the hospital facility and			
	u	ш	by mail)			
	^	X	The FAP application form was available upon request and without charge (in public locations in the			
	е		hospital facility and by mail)			
	f	X	A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
		X				
	g	X	Notice of availability of the FAP was conspicuously displayed throughout the hospital facility			
	h	Λ	Notified members of the community who are most likely to require financial assistance about availability			
			of the FAP			
-···	ı		Other (describe in Section C)			
	ng		Collections			
17			e hospital facility have in place during the tax year a separate billing and collections policy, or a written			
			ial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party	4-	v	
			ike upon non-payment?	17	X	
18			all of the following actions against an individual that were permitted under the hospital facility's			
			s during the tax year before making reasonable efforts to determine the individual's eligibility under the			
		racility	's FAP:			
	a		Reporting to credit agency(ies)			
	b		Selling an individual's debt to another party			
	С		Actions that require a legal or judicial process			
	d		Other similar actions (describe in Section C)			
	e	X	None of these actions or other similar actions were permitted			

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Part	Facility Information (continued)			
Name	e of hospital facility or letter of facility reporting group FREDERICK MEMORIAL HOSPITAL			
			Yes	No
19	Did the hospital facility or other authorized party perform any of the following actions during the tax year	-		
	had an analytic and an analytic off and the distance in a the bad individual to a Bad in 1995 and an the Gad in 1995 at EADO	19		X
	If "Yes," check all actions in which the hospital facility or a third party engaged:	19		
a	Reporting to credit agency(ies)			
b	Selling an individual's debt to another party			
С	Actions that require a legal or judicial process			
d	Other similar actions (describe in Section C)			
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed	dw) t	ethe	r or
	not checked) in line 19 (check all that apply):			
а	X Notified individuals of the financial assistance policy on admission			
b	X Notified individuals of the financial assistance policy prior to discharge			
С	X Notified individuals of the financial assistance policy in communications with the individuals regarding the inc	dividı	ıals'	bills
d	Documented its determination of whether individuals were eligible for financial assistance under the hosp	pital	facili	ity's
	financial assistance policy			•
е	X Other (describe in Section C)			
f	None of these efforts were made			
Policy	Relating to Emergency Medical Care			
21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care			
	that required the hospital facility to provide, without discrimination, care for emergency medical conditions to			
		21	Х	
	If "No," indicate why:	-		
а	The hospital facility did not provide care for any emergency medical conditions			
b	The hospital facility's policy was not in writing			
С	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe			
	in Section C)			
d	Other (describe in Section C)			
	es to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)			
22	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged			
	to FAP-eligible individuals for emergency or other medically necessary care.			
а	The hospital facility used its lowest negotiated commercial insurance rate when calculating the			
	maximum amounts that can be charged			
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when			
	calculating the maximum amounts that can be charged			
С	The hospital facility used the Medicare rates when calculating the maximum amounts that can be			
·	charged			
d	X Other (describe in Section C)			
u	A Other (describe in Section 6)			
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility			
	provided emergency or other medically necessary services more than the amounts generally billed to			37
		23		X
	If "Yes," explain in Section C.			
24	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross			
		24		X
	If "Yes," explain in Section C.			

# Part V Facility Information (continued)

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

INPUT FROM COMMUNITY REPRESENTATIVES

SCHEDULE H, PART V, SECTION B, LINE 5

THE QUALITATIVE ELEMENT OF THE HUMAN NEEDS ASSESSMENT WAS CONDUCTED USING FIVE METHODS DESIGNED TO GATHER THE INPUT OF A DIVERSE GROUP OF SERVICE PROVIDERS, ELECTED OFFICIALS, SERVICE END-USERS, AND THE GENERAL PUBLIC. COMPONENTS OF THE RESEARCH PROCESS INCLUDED:

- SEVEN FOCUS GROUPS; THIRTY EIGHT (38) REPRESENTATIVES FROM GOVERNMENT AGENCIES, AREA NONPROFITS AND PROFESSIONAL SERVICE PROVIDERS GATHERED TO PROVIDE THEIR ASSESSMENTS OF FREDERICK COUNTY'S HUMAN NEEDS, RELATIVE TO AVAILABLE SERVICES, AND GAPS IN SERVICE PROVISION. INDIVIDUALS WHO WERE INVITED TO ATTEND BUT WERE UNABLE TO DO SO WERE INTERVIEWED BY PHONE.
- EIGHT KEY INFORMANT INTERVIEWS; INTERVIEWS WERE CONDUCTED WITH CURRENT AND FORMER ELECTED OFFICIALS, CIVIC LEADERS, AND REPRESENTATIVES FROM UNITED WAY OF FREDERICK COUNTY, FREDERICK COUNTY JUDICIARY, AND FREDERICK COUNTY PUBLIC SCHOOLS.
- A SERVICE PROVIDER SURVEY; A SURVEY WAS CONDUCTED POLLING 111 SERVICE
  PROVIDERS TO COLLECT INFORMATION ABOUT AVAILABLE SERVICES. THE SURVEY
  INCLUDED AN OPEN-RESPONSE QUESTION: "IN YOUR PROFESSIONAL OPINION, WHAT
  ARE THE TOP THREE UNMET NEEDS IN ALL OF FREDERICK COUNTY?" RESPONSES TO
  THE SURVEY WERE RECEIVED FROM 167 PROGRAMS, WHICH REPRESENTED THE
  MAJORITY OF THE LARGEST PROVIDERS OF HUMAN NEEDS SERVICES. THE RESPONSES
  TO THE QUESTION WERE USED AS PART OF THE HUMAN NEEDS ASSESSMENT PORTION
  OF THE ANALYSIS.
- A FOCUS GROUP OF SERVICE RECIPIENTS; A FOCUS GROUP COMPRISED OF 15
  INDIVIDUALS WHO WERE RECIPIENTS OF FREDERICK COUNTY HUMAN SERVICES

# Part V Facility Information (continued)

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

PROGRAMS INCLUDING SERVICES FOR PEOPLE WHO ARE HOMELESS, FREE CLINIC PATIENTS, AND CONSUMERS OF SOUP KITCHENS AND FOOD PROGRAMS, WAS CONDUCTED. PARTICIPANTS WERE ASKED ABOUT THEIR DAILY NEEDS, PROGRAMS THAT HAVE HELPED THEM AND WHY, THEIR UNMET NEEDS, AND THE NEEDS OF COMMUNITY YOUTH. COMMUNITY FOUNDATION LEADERS WHO PARTICIPATED IN UNITED WAY OF FREDERICK COUNTY'S STRATEGIC PLANNING PROCESS CONTRIBUTED THEIR NOTES, WHICH ALSO WERE USED IN GAUGING COMMUNITY HUMAN NEEDS.

- A SURVEY OF THE GENERAL PUBLIC; A SURVEY OF THE GENERAL PUBLIC WAS CONDUCTED ASKING RESPONDENTS TO RANK UNMET NEEDS IN THE COMMUNITY FOUNDATION'S THREE CORE STRATEGIC AREAS: HEALTH, YOUTH, AND BASIC HUMAN NEEDS. ONE HUNDRED AND FOURTEEN RESPONSES WERE RECEIVED, WITH THE SURVEY'S AVAILABILITY REPORTED IN LOCAL PRINT MEDIA, ON THE COMMUNITY FOUNDATION'S WEBSITE, THROUGH EMAIL BLASTS, AND SOCIAL MEDIA.

ON OCTOBER 4, 2011, THE FREDERICK COUNTY HEALTH CARE COALITION IN

PARTNERSHIP WITH THE FREDERICK COUNTY HEALTH DEPARTMENT AND FREDERICK

MEMORIAL HOSPITAL HOSTED A HEALTH NEEDS PRIORITY SETTING SUMMIT. THE

PURPOSE OF THE SUMMIT WAS TO ESTABLISH THE PRIORITIES FOR HEALTH

IMPROVEMENT IN FREDERICK COUNTY AND TO DEVELOP GOALS AND ACTION PLANS TO

ACHIEVE IMPROVEMENT IN THOSE PRIORITY AREAS THROUGH COMMUNITY ENGAGEMENT.

FACILITATORS FOR THE DAY LONG PRIORITY SETTING SUMMIT WERE:

- BARBARA BROOKMYER, MD, MPH, FREDERICK COUNTY HEALTH OFFICER
- JOSH PEDERSEN CHIEF EXECUTIVE OFFICER, UNITED WAY OF FREDERICK COUNTY DATA PRESENTERS INCLUDED:
- MADELEINE A. SHEA, PHD, DIRECTOR OFFICE OF POPULATION HEALTH

### Part V Facility Information (continued)

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

IMPROVEMENT, MARYLAND DEPARTMENT OF HEALTH AND MENTAL HYGIENE

- BARBARA BROOKMYER, MD, MPH, FREDERICK COUNTY HEALTH OFFICER
- JACQUELINE DOUGÉ, MD, MPH, FAAP, DEPUTY HEALTH OFFICER
- ANDREA WALKER, MA, CPRP, DIRECTOR, BEHAVIORAL HEALTH SERVICES

SCHEDULE H, PART V, SECTION B, LINE 6B

THE FREDERICK COUNTY HEALTH DEPARTMENT, THE MARYLAND HOSPITAL

ASSOCIATION, JOHNS HOPKINS HEALTH CARE, THE AMERICAN CANCER SOCIETY,

HEALTH SERVICES COST REVIEW COMMISSION, FREDERICK CITY GOVERNMENT, UNITED

WAY OF FREDERICK COUNTY, COMMUNITY FOUNDATION OF FREDERICK COUNTY, THE

DEPARTMENT OF HEALTH AND MENTAL HYGIENE, COMMUNITY ACTION COUNCIL, THE

RELIGIOUS COALITION OF FREDERICK COUNTY, THE DIVERSITY LEADERSHIP

INSTITUTE, INC., THE FAMILY SERVICES FOUNDATION, COMMUNITY LIVING INC. OF

FREDERICK COUNTY, CARE NET OF FREDERICK, MISSION OF MERCY AND FREDERICK

MEMORIAL HOSPITAL.

SCHEDULE H, PART V, SECTION B, LINE 7A

HTTP://WWW.FMH.ORG/WORKFILES/COMMUNITY%20HEALTH%20ASSESSMENT%20PDF.PDF

SCHEDULE H, PART V, SECTION B, LINE 10A

HTTP://WWW.FMH.ORG/WORKFILES/COMMUNITY%20HEALTH%20ASSESSMENT%20PDF.PDF

SCHEDULE H, PART V, SECTION B, LINE 11

FINDING 1 - ACCESS TO AFFORDABLE HEALTH CARE NEED:

# Part V Facility Information (continued)

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

THE FREDERICK REGIONAL HEALTH SYSTEM WILL CONTINUE TO FUND OPERATIONS OF THE FMH PRENATAL CENTER THROUGH THE GENEROSITY OF THE FMH AUXILIARY.

BETWEEN 2008 AND 2009, MARYLAND'S INFANT MORTALITY RATE DIPPED NEARLY 10%

FROM 8 DEATHS PER 1,000 LIVE BIRTHS TO 7.2 DEATHS PER 1,000 LIVE

BIRTHS. FREDERICK COUNTY IS ONE OF ONLY TWO COUNTIES STATE-WIDE TO SEE A STATISTICALLY SIGNIFICANT DECLINE IN ITS INFANT MORTALITY RATE - DROPPING FROM 8.4 DEATHS PER 1,000 LIVE BIRTHS TO JUST 3.8 DEATHS PER 1,000 LIVE BIRTHS. IN RAW NUMBERS, 25 BABIES LESS THAN ONE YEAR OLD DIED IN 2008; COMPARED TO 11 IN 2009.

### TARGETING EFFORTS:

THE COHORT OF PATIENTS FREQUENTING THE FMH PRENATAL CENTER IS

SELF-REGULATING, SO "TARGETING" THE SERVICE PER SE HAS NO VALUE. THE

WOMEN FOR WHOM THE CENTER WAS CREATED ARE USING THE SERVICES

APPROPRIATELY. WHILE THERE IS STILL WORK TO BE DONE, FMH IS PROUD TO BE

PROVIDING PRENATAL CARE TO LOCAL RESIDENTS WHO ARE UNINSURED OR

UNDER-INSURED, AND IS SO DOING, POSITIVELY IMPACTING NEWBORN MORTALITY

RATES IN THE COUNTY. THE GOAL OF HOSPITAL'S EFFORTS TO ADDRESS ACCESS TO

CARE WILL FOCUS UPON INCREASING THE NUMBER OF BABIES BORN IN THE FMH

FAMILY CENTER WHOSE MOTHERS HAD FIRST TRIMESTER NEONATAL CARE.

FMH SUPPORT OF COMMUNITY PARTNERS FREE PROVISION OF DIAGNOSTIC SERVICES

FREDERICK REGIONAL HEALTH SYSTEM WILL CONTINUE TO PROVIDE FREE LABORATORY

AND RADIOLOGY SERVICES TO:

- MISSION OF MERCY,

# Part V Facility Information (continued)

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

- FREDERICK COUNTY COMMUNITY ACTION AGENCY, AND
- FREDERICK COUNTY HEALTH CARE COALITION'S ACCESS TO CARE PROGRAM.

THESE THREE PARTNER PROVIDERS HAVE BEEN INSTRUMENTAL IN ADDRESSING ACCESS TO CARE NEEDS IN FREDERICK COUNTY. THE PROVISION OF THESE IMPORTANT SERVICES TO THESE ORGANIZATIONS WILL ALLOW THEM TO CONTINUE THE IMPORTANT HEALTH CARE WORK THEY DO IN FREDERICK COUNTY. AS THESE TWO ORGANIZATIONS AND ONE PROGRAM PROVIDE SERVICES THAT ARE NOT GEOGRAPHICALLY DEFINED, THE TARGETING OF FMH EFFORTS TO PROVIDE THE FREE LABORATORY AND IMAGING SERVICES IS UNNECESSARY. BY THE VERY NATURE OF THEIR MISSIONS THE PATIENT POPULATIONS SEEKING SERVICES ARE THOSE IN FREDERICK COUNTY WHO ARE EITHER UNDERINSURED OR UNINSURED. BY DEFAULT FMH IS PROVIDING ACCESS TO LABORATORY TESTS AND IMAGING DIAGNOSTICS TO THOSE IN OUR COMMUNITY WHO ARE MOST IN NEED OF ASSISTANCE. FMH HAS DEVELOPED A STRATEGIC PHYSICIAN MANPOWER PLAN THAT PROVIDES FOR THE RECRUITMENT OF PRIMARY CARE PHYSICIANS, AND THOSE PHYSICIANS PRACTICING IN SPECIALTY AND SUBSPECIALTY CARE FOR WHICH THERE WILL BE INCREASED NEED MOVING FORWARD. PHYSICIAN MANPOWER PLAN CALLS FOR THE INCREMENTAL INCREASE OF 5 TO 6 ADULT PRIMARY CARE PRACTITIONERS PLUS 4 EXTENDERS (PHYSICIAN ASSISTANTS, NURSE PRACTITIONERS) WITHIN A 2 YEAR TIME FRAME. THE PLACEMENT OF THE PHYSICIANS HAS BEEN RESEARCHED AND ANALYZED TO ENSURE THE EOUITABLE GEOGRAPHIC DISTRIBUTION OF PRIMARY CARE WITHIN FREDERICK COUNTY. AS THE CAPABILITIES OF FREDERICK REGIONAL HEALTH SYSTEM EXPAND IN RESPONSE TO DEMAND AND MORE EDUCATED CONSUMER NEEDS/WANTS, FREDERICK COUNTY WILL REQUIRE AN INFLUX OF SPECIALTY AND SUB-SPECIALTY PRACTICES TO PROVIDE ADVANCED MODALITY CARE. THE PHYSICIAN MANPOWER PLAN HAS MAPPED OUT SUPPLY

# Part V Facility Information (continued)

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

AND DEMAND TO THE YEAR 2016, AND PROVIDED A RECRUITMENT ROAD MAP FOR SPECIALTY PHYSICIAN PRACTICES.

FINDING 2 - ACCESS TO AFFORDABLE DENTAL CARE NEED:

FREDERICK MEMORIAL HOSPITAL WILL CONTINUE TO WORK CLOSELY WITH THE FREDERICK COUNTY HEALTH DEPARTMENT, THE FREDERICK COUNTY DENTAL SOCIETY, THE UNIVERSITY OF MARYLAND DENTAL SCHOOL AND OTHER PARTNER ORGANIZATION TO ESTABLISH A DENTAL CLINIC IN FREDERICK. SIGNIFICANT PROGRESS HAS ALREADY BEEN MADE IN THIS REGARD. IN LATE DECEMBER OF 2012, CHRISTIAN S. STOHLER, DMD, DEAN OF UNIVERSITY OF MARYLAND DENTAL SCHOOL AND MARCELENA HOLMES, ASSISTANT DEAN OF INSTITUTIONAL ADVANCEMENT, CONFIRMED THEIR PLANS TO WORK WITH THE HOSPITAL TO START A DENTAL CLINIC IN FREDERICK. FMH WILL WORK WITH THE UNIVERSITY TO HELP IDENTIFY A LOCATION FOR THE CLINIC AND WILL ENGAGE WITH THE FREDERICK DENTAL SOCIETY TO RECRUIT AREA DENTISTS TO PARTICIPATE IN THE DEVELOPMENT OF THE FACILITY, THE CURRICULUM AND PROVIDE OVERSIGHT AS NECESSARY. AS THE DENTAL CLINIC WILL BE IN A FIXED LOCATION AND THE MISSION WILL BE TO PROVIDE CARE TO A WELL-DEFINED SOCIOECONOMIC PATIENT POPULATION IT WILL NOT BE NECESSARY TO GEOGRAPHICALLY TARGET MARKETING EFFORTS OR SERVICE PROVISION. AS THERE WILL BE A LIMITED NUMBER OF APPOINTMENT AVAILABILITIES AND A PATIENT POPULATION THAT IS ANTICIPATED TO OVERWHELM CAPACITIES, THERE IS THE DISTINCT POSSIBILITY OF CREATING AN EXPECTATION THAT THE CLINIC WILL BE UNABLE TO FULFILL. TO CREATE A FREE DENTAL CLINIC IN FREDERICK COUNTY

# Part V Facility Information (continued)

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

FINDING 3 - ACCESS TO MENTAL HEALTH CARE NEED:

ADDRESSING FREDERICK COUNTY'S BEHAVIORAL HEALTH NEEDS IS AN IMPORTANT AND URGENTLY NEEDED FACET OF CARE THAT IS PRESENTLY BEING ADDRESS BY SERVICE PROVIDERS THAT FIND THEMSELVES STRETCHED TO THE LIMIT RELATIVE TO FUNDING, RESOURCES AND CAPACITY. THE FREDERICK COUNTY HEALTH DEPARTMENT AND THE MENTAL HEALTH ASSOCIATION HAVE TAKEN THE LEAD IN PROVIDING OUTPATIENT SERVICES TO FREDERICK COUNTY RESIDENTS. FREDERICK COUNTY'S RATE OF EMERGENCY DEPARTMENT VISITS RELATED TO BEHAVIORAL HEALTH IS A SIGNIFICANT AND GROWING PROBLEM IN THE COUNTY. THERE ARE DAYS WHEN THE FMH PURPLE ZONE, THE AREA IN THE EMERGENCY DEPARTMENT SPECIALLY CONSTRUCTED TO PROVIDE EMERGENCY TREATMENT FOR PATIENTS WITH BEHAVIORAL HEALTH ISSUES IS AT FULL CAPACITY. PATIENTS ARE OFTEN HOUSED IN THE EMERGENCY DEPARTMENT FOR DAYS AT A TIME WAITING FOR A BED TO BECOME AVAILABLE IN OUR 24-BED BEHAVIORAL HEALTH UNIT. BECAUSE OF FACILITY CONSTRAINTS AND THE LACK OF THE INFRASTRUCTURE NECESSARY TO SUSTAIN THE KINDS OF PROGRAMS THAT WOULD MAKE AN IMPACT IN THIS AREA, FMH WILL NOT BE ABLE TO RESPOND IN A TRULY MEANINGFUL WAY TO THIS CARE PROVISION CRISIS IN THE NEAR TERM. WE WILL CONTINUE TO SUPPORT THOSE ORGANIZATIONS AND AGENCIES IN THE COMMUNITY WHO ARE BETTER POSITIONED TO PROVIDE THE KIND OF CARE THAT IS SO DESPERATELY NEEDED: THE MENTAL HEALTH ASSOCIATION AND THE FREDERICK COUNTY HEALTH DEPARTMENT. MENTAL ILLNESS IS AN EQUAL OPPORTUNITY AFFLICTION THAT DOES NOT CONFINE ITS DISRUPTIVE SYMPTOMS TO A PARTICULAR GENDER, RACE OR SOCIOECONOMIC COHORT OF PATIENTS. AS THE HOSPITAL DOES NOT HAVE IN PLACE COMMUNITY OUTREACH EFFORTS FOCUSED UPON

# Part V Facility Information (continued)

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

MENTAL HEALTH, THERE IS ONLY A LIMITED AMOUNT OF TARGETED EDUCATION THAT

FMH CAN ACCOMPLISH. WE WILL CONTINUE TO PROVIDE EMERGENT CARE TO ALL

CITIZENS SEEKING CARE FOR MENTAL ILLNESS AND BEHAVIORAL HEALTH ISSUES AND

PROVIDE TO THE BEST OF OUR ABILITY A SAFE AND CARING ENVIRONMENT IN WHICH

THOSE EMERGENCY SERVICES ARE OFFERED. THE GOAL IS TO REDUCE THE NUMBER

OF PATIENTS COMING TO THE FMH EMERGENCY DEPARTMENT WITH MENTAL ILLNESS AS

A PRIMARY DIAGNOSIS.

FINDING 4 - ACCESS TO A MEDICAL HOME MODEL FOR PRIMARY CARE NEED:

THE BEST WAY TO MAINTAIN WELLNESS AND TO PREVENT THE ONSET OF CHRONIC DISEASE IS TO ESTABLISH A RELATIONSHIP WITH A PRIMARY CARE PHYSICIAN.

THIS "MEDICAL HOME" MODEL OF CARE IS A MAJOR COMPONENT OF THE HEALTH CARE REFORM ACT AND THE FEDERAL AND STATE GOVERNMENTS WILL BE TURNING TO HOSPITALS TO CREATE THE STRUCTURE AND RESOURCES NECESSARY TO SUPPORT THIS MODEL OF CARE.

THE INFRASTRUCTURE WILL INCLUDE THE INTEGRATION OF INFORMATION TECHNOLOGY SUCH THAT ACCESS TO MEDICAL INFORMATION IS AVAILABLE TO ALL PROVIDERS OF CARE TO AN INDIVIDUAL PATIENT. FREDERICK MEMORIAL HOSPITAL HAS BEEN DESIGNATE AS THE REGIONAL RESOURCE TO ESTABLISH THE IT "CLOUD" INTO WHICH PROVIDERS WILL ENTER PATIENT INFORMATION AND THROUGH WHICH THEY WILL BE ABLE TO ACCESS THAT INFORMATION AS NECESSARY AND APPROPRIATE. AS THE SOLE PROVIDER OF HEALTH CARE IN FREDERICK COUNTY, IT IS THE RESPONSIBILITY OF FREDERICK REGIONAL HEALTH SYSTEM TO ENSURE THAT THERE

## Part V Facility Information (continued)

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

ARE ADEQUATE PRIMARY CARE PHYSICIANS TO PROVIDE A MEDICAL HOME MODEL OF
CARE FOR THE CITIZENS OF THE COUNTY. TO THAT END, THE PHYSICIAN MANPOWER
PLAN CALLS FOR THE ADDITION OF 5 TO 6 PRIMARY CARE PHYSICIANS AND 4

EXTENDERS WITHIN THE NEXT TWO YEARS. FMH WILL CONTINUE TO SUPPORT ALL OF
THE PROGRAMS, SCREENING, SEMINARS AND OUTREACH EFFORTS DESCRIBED IN THE
BODY OF THIS DOCUMENT, AND WILL WORK IN CLOSE ASSOCIATION WITH OUR
COMMUNITY PARTNERS, ESPECIALLY WITH THE FREDERICK COUNTY HEALTH
DEPARTMENT'S MEDICAL DIRECTOR, DR. BARBARA BROOKMYER TO PROVIDE THE
ACCESS TO CARE, PROGRAMS AND SERVICES NECESSARY TO MAINTAIN AND IMPROVE
FREDERICK COUNTY'S HEALTH PROFILE. AS FMH PROVIDES CARE TO ALL THE
CITIZENS OF FREDERICK COUNTY REGARDLESS OF THEIR ABILITY TO PAY, THERE IS
NO GEOGRAPHIC TARGET FOR OUR CONTINUING EFFORTS TO ENSURE ADEQUATE
PROVISION OF SERVICES AND CARE.

FREDERICK MEMORIAL HOSPITAL'S CERTIFIED ASTHMA EDUCATORS (AE-C) ARE

DEDICATED TO EDUCATING THE COMMUNITY ABOUT THIS CHRONIC DISEASE. THE

EDUCATORS WILL CONTINUE TO WORK WITH THE STATE ASTHMA COALITION TO

INCREASE AWARENESS OF THE FACT THAT ASTHMA IS A SIGNIFICANT HEALTH

PROBLEM. THEIR GOAL IS TO REDUCE THE NUMBER OF EXACERBATIONS AND HOSPITAL

UTILIZATION BY THOSE STRICKEN WITH THE DEBILITATING DISEASE. FMH WILL

CONTINUE TO PROVIDE PROGRAMS DESIGNED TO BRING EDUCATION TO THE COMMUNITY

INCLUDING:

ANNUAL ASTHMA AWARENESS DAY, A DAY LONG PROGRAM TO WHICH THE COMMUNITY IS INVITED TO LEARN ABOUT THE ADVANCES BEING MADE IN SELF-MANAGEMENT OF

## Part V Facility Information (continued)

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

ASTHMA AND SYMPTOMATIC CONTROL OF THE DISEASE. EDUCATION ON ASTHMA THAT INCLUDES: TRIGGERS, MEDICATIONS, SYMPTOM CONTROL, ASTHMA ACTION PLANS, BASIC ASTHMA FACTS, TOBACCO EDUCATION, SPIROMETRY SCREENING, CARBON MONOXIDE SCREENING, PULSE OXIMETRY AND HOME DELIVERY DEVICES. CAMP YESUCAN, A DAY-LONG CAMP EXPERIENCE CREATED BY THE FMH ASTHMA EDUCATORS THAT IS DESIGNED TO HELP CHILDREN WITH ASTHMA SAFELY ENJOY SPORTS AND OTHER OUTDOOR ACTIVITIES WITHOUT FEAR OF AN ATTACK. UNDER THE SUPERVISION OF HIGHLY-SKILLED NURSES, RESPIRATORY THERAPISTS, CERTIFIED PERSONAL TRAINERS, AND CERTIFIED ASTHMA EDUCATORS, CAMPERS LEARN HOW ASTHMA ATTACKS START, HOW TO AVOID AND MANAGE ATTACKS AND HOW TO TAKE THEIR MEDICATION PROPERLY. THE TARGET AUDIENCE FOR THE ASTHMA OUTREACH EFFORTS IS THOSE IN OUR COMMUNITY WHO DO NOT REGULARLY AVAIL THEMSELVES OF THE PRIMARY CARE NECESSARY TO MANAGE THEIR DISEASE WISELY. THE FMH ASTHMA EDUCATORS ARE VERY FAMILIAR WITH THE ASTHMATICS IN FREDERICK COUNTY AND ARE WELL-POSITIONED TO DETERMINE THE DEGREE OF CARE THEY ARE RECEIVING BY MONITORING EMERGENCY ROOM VISITS. PARTICIPATION IN THE COMMUNITY OUTREACH EFFORTS IS SUPPORTED BY NEWSPAPER ADVERTISEMENTS, RADIO SPOTS AND PUBLIC SERVICE ANNOUNCEMENTS. THE GOAL IS TO DECREASE EMERGENCY DEPARTMENT RECIDIVISM FOR CHILDREN WITH ASTHMA.

IN THE PAST 3 YEARS, FREDERICK MEMORIAL HOSPITAL HAS TAKEN ENORMOUS

STRIDES IN THE CARE OF CARDIAC AND VASCULAR PATIENTS IN FREDERICK COUNTY.

THE FMH INTERVENTIONAL CARDIOLOGY AND ELECTROPHYSIOLOGY LAB WAS APPROVED

BY THE STATE OF MARYLAND TO PARTICIPATE IN THE JOHNS HOPKINS C-PORT STUDY

THAT EVALUATED THE SAFETY AND EFFICACY OF EMERGENCY ANGIOPLASTIES

## Part V Facility Information (continued)

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

PERFORMED OUTSIDE OF THE TERTIARY SETTING WHERE IMMEDIATE ACCESS TO AN OPEN HEART SURGERY PROGRAM WAS UNAVAILABLE. AS THE RESULT OF OUTSTANDING PERFORMANCE AND PROCEDURAL EXCELLENCE, FMH WAS GRANTED PERMISSION TO PERFORM ELECTIVE ANGIOPLASTY WITH STENT PLACEMENT. NO LONGER DO FREDERICK COUNTY RESIDENTS HAVE TO BE TRANSPORTED HOURS AWAY TO RECEIVE THIS LIFE-SAVING MODALITY OF CARE. THE MARYLAND INSTITUTE OF EMERGENCY MEDICAL SERVICE SYSTEMS, (MIEMSS) HAS DESIGNATED FMH AS A PRIMARY STROKE CENTER. A PROGRAM WITH THE HIGHEST LEVEL OF PREPAREDNESS AND STATE RECOGNITION IS NOW AVAILABLE IN FREDERICK COUNTY.

THE FMH VASCULAR SURGERY PROGRAM IS PERFORMING CAROTID ENDARTERECTOMY,

AND OTHER ADVANCED VASCULAR PROCEDURES THAT ONLY FOUR SHORT YEARS AGO

WERE UNAVAILABLE IN FREDERICK COUNTY. FMH WILL CONTINUE TO GROW THESE

PROGRAMS AND EXPAND THE SERVICES PROVIDED SO THAT THE CITIZENS OF

MID-MARYLAND WILL HAVE ACCESS TO THE FINEST DIAGNOSTICS AND INTERVENTIONS

AVAILABLE ANYWHERE IN THE STATE.

FMH WILL CONTINUE TO OFFER FREE STROKE WORKSHOPS TO THE CITIZENS OF
FREDERICK COUNTY TO INCREASE AWARENESS AND PROVIDE DETAILS ON STROKE CARE
AND PREVENTION. ATTENDEES ARE GIVEN INFORMATION ON RISK FACTORS AND STEPS
THEY CAN TAKE RIGHT AWAY TO CHANGE THEIR OWN RISK FOR STROKE. AT THE
CONCLUSION OF THE WORKSHOP, ATTENDEES ARE ABLE TO NAME AND IDENTIFY
STROKE SIGNS AND SYMPTOMS AND KNOW WHAT TO DO IN CASE THEY, OR SOMEONE
THEY KNOW, ARE HAVING A STROKE. THE FMH MEDICAL FITNESS PROGRAM WILL
CONTINUE TO PROVIDE MEDICALLY SUPERVISED FITNESS PROGRAM THAT HELP

## Part V Facility Information (continued)

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

SPECIAL POPULATIONS PROMOTE HEALTH, IMPROVE PHYSICAL FITNESS AND ENHANCE THE QUALITY OF THEIR LIFE THROUGH EXERCISE, EDUCATION AND SERVICE. THE MEDICAL FITNESS PROGRAM IS RECOMMENDED FOR PEOPLE WITH HEALTH CONCERNS SUCH AS HIGH BLOOD PRESSURE, HEART DISEASE, DIABETES, LUNG DISEASE, CIRCULATORY PROBLEMS AND WEIGHT ISSUES. THE STAFF AT MEDICAL FITNESS CONSISTS OF REGISTERED NURSES AND DEGREED EXERCISE PHYSIOLOGISTS TRAINED AND CERTIFIED IN BLS AND ADVANCED CARDIAC LIFE SUPPORT. THE STAFF PREPARES AN INDIVIDUALIZED EXERCISE PROGRAM FOR EACH PARTICIPANT AND MONITORS THE EXERCISE ROUTINE. INCLUDED IN THIS PROGRAM IS REGULAR BLOOD PRESSURE READINGS, GLUCOSE MEASUREMENT (AS NEEDED), EXERCISE PRESCRIPTION, ONE-ON-ONE ASSISTANCE FROM OUR STAFF (AS NEEDED) AND REGULAR FEEDBACK AND COMMUNICATION WITH PHYSICIANS. THE FMH WELLNESS CENTER WILL CONTINUE TO OFFER NUTRITION AND WEIGHT MANAGEMENT PROGRAMS TO HELP PARTICIPANTS MAKE HEALTHY FOOD CHOICES AND CHANGE THE BEHAVIORS THAT CAUSE THE BAD FOOD HABITS THAT CONTRIBUTE TO HEART AND VASCULAR DISEASE AND A WIDE VARIETY OF OTHER CHRONIC CONDITIONS AND DISEASES. REGISTERED DIETICIANS AND NUTRITION COUNSELORS MONITOR PARTICIPANTS IN THE PROGRAM ON A WEEKLY BASIS AND TRACK CHANGES IN WEIGHT AND BLOOD PRESSURE. THOSE WHO PARTICIPATE IN THE WEEKLY EDUCATION PROGRAMS RECEIVE INFORMATION AND COUNSELING IN ALL AREAS OF CARDIOVASCULAR DISEASE AND STROKE PREVENTION. HEALTHY LIFESTYLE CHANGES INCLUDING REGULAR EXERCISE PROGRAMS, NUTRITION ENHANCEMENTS AND STRESS MANAGEMENT WERE EMPHASIZED WITH ALL CLIENTS. THE FMH DATA INDICATES THAT THERE ARE POCKETS IN OUR COMMUNITY WHERE THE INCIDENCE OF HEART AND VASCULAR DISEASE ARE MORE PREVALENT. BECAUSE THE ONSET OF CORONARY ARTERY DISEASE, VASCULAR DISEASE AND THE PREDILECTION

## Part V Facility Information (continued)

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

TO ATHEROSCLEROSIS ALL HAVE A GENETIC COMPONENT, IT IS DIFFICULT TO ASCERTAIN WHAT IMPACT, IF ANY, A FOCUSED CAMPAIGN ABOUT GOOD NUTRITION AND EXERCISE MIGHT HAVE ON THOSE SPECIFIC ZIP CODE AREAS. NEVERTHELESS, THOSE AREAS IN WHICH THE INCIDENCE OF CARDIOVASCULAR DISEASE IS HIGHEST DESERVE FOCUSED ATTENTION MOVING FORWARD. THE GOAL IS TO DECREASE CARDIOVASCULAR DISEASE IN FREDERICK COUNTY, PARTICULARLY IN THE AFRICAN AMERICAN COMMUNITY.

THE FMH REGIONAL CANCER THERAPY CENTER HOUSES THE LATEST TECHNOLOGY IN OUTPATIENT CANCER TREATMENTS INCLUDING RADIATION THERAPIES SUCH AS IMRT (INTENSITY MODULATED RADIATION THERAPY) AND IGRT (IMAGE GUIDED RADIATION THERAPY). THE NEWEST ADDITION TO THE RADIATION THERAPY ARSENAL OF TREATMENTS IS FOUND IN THE FMH CYBERKNIFE CENTER. THE CYBERKNIFE'S FLEXIBLE ROBOTIC ARM PROVIDES UNPARALLELED ACCESS TO PREVIOUSLY UNREACHABLE TUMORS, AND BECAUSE THE CYBERKNIFE IS NONINVASIVE, DOCTORS CAN TREAT TUMORS ANYWHERE IN THE BODY WITHOUT MAKING A SINGLE INCISION. THE SYSTEM PROVIDES A VIABLE OPTION FOR PATIENTS PREVIOUSLY DIAGNOSED WITH INOPERABLE TUMORS. THE CANCER CENTER ALSO OFFERS PATIENTS MEDICINAL INTERVENTIONS IN THE FORM OF CLINICAL TRIALS. A CLINICAL TRIAL IS AN INVESTIGATIVE STUDY CONDUCTED WITH CANCER PATIENTS TO EVALUATE A NEW FORM OF TREATMENT. CLINICAL TRIALS PROVIDE RESEARCHERS WITH VALUABLE INFORMATION ABOUT TREATMENTS THAT ARE NOT IN GENERAL USE; AND, THEY PROVIDE PATIENTS WITH ACCESS TO THE NEWEST DRUGS. MOST STANDARD CANCER TREATMENTS USED TODAY WERE FIRST TESTED IN CLINICAL TRIALS. A CANCER PATIENT MAY DECIDE TO PARTICIPATE IN A CLINICAL TRIAL IN THE HOPE OF

## Part V Facility Information (continued)

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

IMPROVING HIS OR HER CHANCES OF RECOVERY PROLONGING HIS OR HER LIFE, OR
EVEN HELPING OTHER CANCER VICTIMS IN THE FUTURE. THE REGIONAL CANCER
THERAPY CENTER CURRENTLY CONDUCTS CLINICAL TRIALS IN ASSOCIATION WITH THE
NATIONAL CANCER INSTITUTE, JOHNS HOPKINS UNIVERSITY AND A COOPERATIVE
GROUP OF MEDICAL PROFESSIONALS FROM AROUND THE WORLD. THE FMH CANCER
PROGRAM WILL CONTINUE TO GROW IN RESPONSE TO OUR COMMUNITY'S DEMAND FOR
THE LATEST TECHNOLOGY AND THE MOST ADVANCED MEDICINAL INTERVENTIONS
AVAILABLE. AS A REGIONAL DESTINATION, THE FMH REGIONAL CANCER THERAPY IS
TREATING PATIENTS FROM SOUTHERN PENNSYLVANIA, EASTERN WEST VIRGINIA,
NORTHERN VIRGINIA AND FROM THE EASTERN SHORE. THE HOSPITAL'S MASTER
FACILITIES PLAN IS STUDYING THE NEED TO BUILD A LARGER FACILITY ON THE
HOSPITAL'S MAIN CAMPUS.

EVERY YEAR, THE FMH CANCER PROGRAM OFFERS OR PARTICIPATES IN A NUMBER OF SCREENING AND EDUCATION EVENTS THROUGHOUT FREDERICK COUNTY. THE PROGRAM WILL CONTINUE TO ORGANIZE AND COORDINATE THE ANNUAL FREE PROSTATE CANCER SCREENS, THE PROSTATE SYMPOSIUM, AND THE BREAST CANCER SYMPOSIUM. THERE ARE A NUMBER OF PROGRAMS ORCHESTRATED BY THE CANCER PROGRAM, BUT AS THEY ARE IN PLACE TO ASSIST THOSE IN OUR COMMUNITY WHO HAVE ALREADY BEEN DIAGNOSED WITH CANCER, THEY CANNOT BE CONSIDERED COMMUNITY BENEFIT FOR THE PURPOSES OF REPORTING. HOWEVER, AS THESE IMPORTANT SUPPORT PROGRAMS ARE DESIGNED TO HELP CANCER PATIENTS COPE WITH THE CHALLENGES OF THE DIAGNOSIS AND THE UNPLEASANT SIDE EFFECTS OF TREATMENT, THEIR VALUE AS THERAPEUTIC TOOLS SHOULD NOT BE DISCOUNTED. THE CANCER PROGRAM MAINTAINS THE CENTER'S RESOURCE LIBRARY, IT RESTOCKS THE WIG CLOSET - A PROGRAM

## Part V Facility Information (continued)

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

THAT PROVIDES FREE WIGS TO WOMEN WHO EXPERIENCE HAIR LOSS DUE TO THEIR CANCER TREATMENTS, LOOK GOOD - FEEL BETTER, A PROGRAM THAT OFFERS WOMEN FREE MAKEUP AND HAIR APPOINTMENTS WITH AREA BEAUTICIANS, AND MAN TO MAN A SUPPORT GROUP FOR MEN WITH - OR WHO HAVE HAD - PROSTATE CANCER. CANCER IS A UBIQUITOUS DISEASE, THE PREVALENCE OF THE DISEASE IS OFTEN INCREASED IN THE MINORITY POPULATIONS. THIS MAY BE ATTRIBUTABLE TO THE FACT THAT TRIGGERS MAY BE FOUND IN THE PHYSICIAN ENVIRONMENT OR IN LIFESTYLE AND BEHAVIORAL PATTERNS THAT CONTRIBUTE TO THE ONSET OF THE DISEASE. FMH HAS MADE A CONCERTED EFFORT TO REACH OUT TO THOSE IN FREDERICK COUNTY WHO WOULD OTHERWISE NOT HAVE ACCESS TO THE INFORMATION OR SCREENS MADE AVAILABLE TO THEM FREE OF CHARGE. ADS ARE PLACED IN MINORITY PUBLICATIONS AND RADIO STATIONS BROADCAST PSAS ABOUT THE EVENT. WE ALSO CREATE CHURCH BULLETIN INSERTS THAT ARE DISTRIBUTED BY THE FMH PASTORAL CARE DEPARTMENT TO CHURCHES THROUGHOUT THE FREDERICK COMMUNITY. THE GOAL IS TO INCREASE THE NUMBER OF ALL CANCERS DIAGNOSED IN THE VERY EARLIEST STAGES.

THE FMH DIABETES CENTER, LOCATED IN THE FMH WELLNESS CENTER OFFERS A

SELF-MANAGEMENT EDUCATION (DSME) PROGRAM WILL CONTINUE TO HELP PATIENTS

MANAGE THEIR DIABETES BY OFFERING A 10-HOUR PROGRAM TAUGHT BY DIETICIANS

AND REGISTERED NURSES WHO SPECIALIZE IN THE FIELD OF DIABETES EDUCATION.

PROGRAM CONTENT INCLUDES DIABETES OVERVIEW, COPING AND STRESS MANAGEMENT,

FITNESS AND EXERCISE, MEAL PLANNING AND CARBOHYDRATE COUNTING, BLOOD

GLUCOSE MONITORING, ORAL MEDICATIONS, INSULIN ADMINISTRATION AND

MANAGEMENT, PREVENTION AND TREATMENT OF SHORT AND LONG-TERM

## Part V Facility Information (continued)

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

COMPLICATIONS. ALL PATIENTS RECEIVE A FREE A1C TEST AT BASELINE, AND WHEN THEY RETURN FOR THREE- AND 12-MONTH FOLLOW-UP TO MONITOR THEIR SELF-MANAGEMENT PROGRESS.

IT HAS LONG BEEN RECOGNIZED THAT WHILE GENETICS PLAYS AN IMPORTANT ROLE
IN THE ONSET OF DIABETES, DIET, NUTRITION, EXERCISE AND OTHER BEHAVIORAL
AND LIFESTYLE CHOICE PLAY AN EQUALLY IMPORTANT ROLE IN CONTROLLING - AND
EVEN ELIMINATING - THE CATASTROPHIC CO-MORBIDITIES OF THE DISEASE.

EDUCATION AND UNDERSTANDING THE CAUSE AND EFFECT RELATIONSHIP BETWEEN
LIFESTYLE CHOICES AND THE ONSET OF DIABETES IS AN IMPORTANT COMPONENT OF
DECREASING THE INCIDENCE OF THE ILLNESS IN A GIVEN POPULATION OR
COMMUNITY. FMH WILL DESIGN A STRATEGY THAT WILL ALLOW EDUCATIONAL
OPPORTUNITIES TO BE BROUGHT DIRECTLY TO THOSE AREAS IN FREDERICK COUNTY
WHERE THEY WILL HAVE THE MOST IMPACT. THE GOAL IS TO DECREASE THE NUMBER
OF EMERGENCY DEPARTMENT VISITS DUE TO DIABETES AS MEASURED BY THE HSCRC
LOCAL LEVEL DATA.

THE FMH WELLNESS CENTER OFFERS MEDICALLY MONITORED PROGRAMS THAT HAVE
BEEN HELPING PEOPLE LOSE WEIGHT FOR MORE THAN 20 YEARS. THOSE PROGRAMS
INCLUDE THE NEW DIRECTION® PROGRAM FOR THOSE WHO HAVE 40 OR MORE POUNDS
TO LOSE, AND THE OUTLOOK PROGRAM FOR THOSE WHO HAVE LESS WEIGHT TO LOSE
BUT MAY CHOOSE TO INCORPORATE ONE OR TWO NUTRITIONALLY COMPLETE BEVERAGES
INTO THEIR MEAL PLAN OR GO WITH AN ALL FOOD PLAN. THE FMH WELLNESS CENTER
ALSO OFFERS AN INDIVIDUALIZED APPROACH TOWARD IMPROVING A PARTICIPANT'S
DIET TO MANAGE OR PREVENT SPECIFIC HEALTH CONDITIONS. MANY OF OUR

## Part V Facility Information (continued)

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

PATIENTS CHOOSE NUTRITION COUNSELING FOR WEIGHT MANAGEMENT. THE PROGRAM ASSISTS PEOPLE IN REDUCING THEIR CHOLESTEROL/BLOOD PRESSURE THROUGH DIET CHANGES. OTHERS FIND BENEFITS FROM NUTRITION COUNSELING IN TREATING EATING DISORDERS, FOOD ALLERGIES, IMPROVING THEIR OVERALL NUTRITION STATUS, OR A WHOLE HOST OF OTHER NUTRITIONAL CONCERNS. ALL OF THE ABOVE PROGRAMS ARE FEE FOR SERVICE BASED AND CANNOT BE CONSIDERED AS COMMUNITY BENEFITS. THE FMH WELLNESS CENTER OFFERS A NUMBER OF COMMUNITY OUTREACH EVENTS AT WHICH THEY ARE ABLE TO DISTRIBUTE EDUCATIONAL BROCHURES, FLIERS AND PAMPHLETS ABOUT FOOD PREPARATION, NUTRITION BASICS AND DIET ESSENTIALS. THE EVENTS ARE ATTENDED BY THE WELLNESS CENTER'S DIETICIANS AND NUTRITION COUNSELORS WHO MAKE THEMSELVES AVAILABLE TO ANSWER THE PUBLIC'S QUESTIONS ABOUT THEIR OWN DIETARY HABITS. THE 2013 COMMUNITY BENEFITS STRATEGIC PLAN CALLS FOR THE CREATION OF A MORE ROBUST COMMUNITY OUTREACH PROGRAM THAT WILL BRING EDUCATIONAL OPPORTUNITIES TO THOSE COMMUNITIES IN OUR SERVICE AREA WHEREIN NUTRITION AND DIET INFORMATION MAY BE OF MOST USE. THE GOAL IS TO DECREASE THE NUMBER OF PERSONS IN FREDERICK COUNTY CONSIDERED TO BE OBESE AS MEASURED BY THE MARYLAND.

FREDERICK MEMORIAL HOSPITAL'S COMMUNITY OUTREACH PROGRAM WILL CONTINUE TO OFFER BOTH INTERMEDIATE AND INTENSIVE SMOKING CESSATION COUNSELING AS A SERVICE TO THE COMMUNITY. SMOKING CESSATION FACILITATORS PROVIDE INFORMATION, RESOURCES AND TOOLS TO TREAT TOBACCO USE AND DEPENDENCE.

FMH'S SMOKING CESSATION FACILITATORS WILL CONTINUE TO PARTNER WITH THE LOCAL TOBACCO COALITION TO REDUCE TOBACCO USE IN FREDERICK COUNTY THROUGH EDUCATION AND INFORMATION. THE FMH SMOKING CESSATION FACILITATORS WILL

## Part V Facility Information (continued)

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

CONTINUE TO PRESENT PROGRAMS IN FREDERICK COUNTY PUBLIC SCHOOLS THAT

ENCOURAGE TEENS TO NOT BEGIN SMOKING. THE PROGRAM SUPPORTS EFFORTS TO

DECREASE THE INCIDENCE OF CHRONIC LUNG DISEASE IN FREDERICK COUNTY AND

EDUCATES THE STUDENTS ABOUT THE DANGERS OF EXPOSURE TO SECONDHAND SMOKE.

FMH WILL CONTINUE TO REACH OUT TO FREDERICK COUNTY RESIDENTS WHO ARE

ADDICTED TO NICOTINE TO HELP THEM BREAK THAT ADDICTION, AND WILL CONTINUE

THE IMPORTANT EFFORTS TAKING PLACE IN FREDERICK COUNTY PUBLIC SCHOOLS.

PROGRAM FACILITATORS ATTEND A NUMBER OF HEALTH FAIRS AND OTHER EVENTS

THROUGHOUT THE YEAR IN AN EFFORT TO PROVIDE SMOKING CESSATION INFORMATION

TO THOSE IN OUR COMMUNITY WHO DO NOT HAVE ACCESS TO PRIMARY CARE. MORE

CAN BE DONE TO REACH TARGETED ZIP CODE AREAS AND FMH WILL BUILD INTO ITS

COMMUNITY BENEFITS PLAN A COMPONENT THAT ADDRESSES THIS NEED. THE GOAL IS

TO REDUCE TOBACCO USE IN FREDERICK COUNTY AS MEASURED BY MARYLAND

BEHAVIORAL RISK SURVEILLANCE SYSTEM.

SCHEDULE H, PART V, SECTION B, LINE 13H STATE REGULATIONS

SCHEDULE H, PART V, SECTION B, LINE 16A, 16B, AND 16C

HTTP://WWW.FMH.ORG/FINANCIALINFORMATION

SCHEDULE H, PART V, SECTION B, LINE 20E

PATIENTS WITH BALANCES GREATER THAN \$10,000 RECEIVE A SPECIAL LETTER

STATING THEY MAY QUALIFY FOR CHARITY AND REQUESTS THAT THEY CONTACT THE

HOSPITAL.

# Part V Facility Information (continued)

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

SCHEDULE H, PART V, SECTION B, LINE 22D

MARYLAND'S HEALTH SERVICES COST REVIEW COMMISSION DETERMINES AMOUNTS

CHARGED TO PATIENTS.

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# Part V Facility Information (continued)

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? \_\_\_

Name and address	Type of Facility (describe)
1 FMH KLINE HOSPICE HOUSE	INPATIENT HOSPICE PATIENT
7000 KIMMEL ROAD	FACILITY
MT AIRY MD 21771	
2 MT AIRY HEALTH SERVICES	OUTPATIENT HEALTH SERVICE
1502 SOUTH MAIN STREET	FACILITY
MT AIRY MD 21771	
3 PARKVIEW MEDICAL GROUP MT AIRY	PHYSICIAN PRACTICE
1502 SOUTH MAIN STREET	
MT AIRY MD 21771	
4 PARKVIEW MEDICAL GROUP MYERSVILLE	PHYSICIAN PRACTICE
3000-D VENTRIE COURT	
MYERSVILLE MD 21773	3
5 PARKVIEW MEDICAL GROUP FREDERICK	PHYSICIAN PRACTICE
1564 OPPOSSUMTOWN PIKE	
FREDERICK MD 21702	2
6 FMH REGIONAL CANCER CARE THERAPY CTR	OUTPATIENT CANCER
501 WEST SEVENTH STREET	TREATMENT CENTER
FREDERICK MD 21701	
7 FMH ROSEHILL	OUTPATIENT HEALTH
1562 OPPOSSUMTOWN PIKE	SERVICE FACILITY
FREDERICK MD 21701	
8 UNION BRIDGE FAMILY PRACTICE	PHYSICIAN PRACTICE
104 NORTH MAIN STREET	
UNION BRIDGE MD 21701	
9 FMH HOME HEALTH SERVICES	HOME HEALTH NURSING
605 EAST CHURCH STREET	ORGANIZATION
FREDERICK MD 21701	
10 HOSPICE OF FREDERICK COUNTY	HOSPICE CARE ORGANIZATION
516 TRAIL AVENUE	
FREDERICK MD 21702	2

Page 8 Schedule H (Form 990) 2014

# Part V Facility Information (continued)

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

Name and address		Type of Facility (describe)	
1 FMH ROSE HILL REHAB SERVICES		PHYSICAL REHABILITATION	
1562 OPPOSSUMTOWN PIKE		CLINIC	
FREDERICK	MD 21702		
2 FMH CRESTWOOD		OUTPATIENT HEALTH	
7211 BANK COURT		SERVICE FACILITY	
FREDERICK	MD 21703		
3 FMH WELLNESS CENTER		HEALTH SERVICES CENTER	
5500 BUCKEYSTOWN P	IKE		
FREDERICK	MD 21702		
4 FMH ECHO AND VASCULAR LAB		HEALTH SERVICES CENTER	
1560 OPPOSSUMTOWN	PIKE		
FREDERICK	MD 21702		
5 FMH URBANA		OUTPATIENT HEALTH SERVICE	
3430 WORTHINGTON B	ZVD	FACILITY	
FREDERICK	MD 21704		
6 FMH IMMEDIATE CARE		WALK-IN CLINIC	
850 OAK STREET			
FREDERICK	MD 21702		
7			
8			
9			
10			

#### Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **6** Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

SUPPLEMENTAL INFORMATION

SCHEDULE H, PART I

FOR THE LAST 30 YEARS, MARYLAND HOSPITALS HAVE MET THEIR COMMUNITY

BENEFIT OBLIGATIONS IN A UNIQUE MANNER THAT BUILDS THE COSTS OF

UNCOMPENSATED CARE (CHARITY CARE AND PATIENT BAD DEBT) AND GRADUATE

MEDICAL EDUCATION INTO THE RATES THAT HOSPITALS ARE REIMBURSED BY ALL

PAYORS. THE SYSTEM IS BASED IN FEDERAL AND STATE LAW AND BENEFITS ALL

MARYLAND RESIDENTS, INCLUDING THOSE IN NEED OF FINANCIAL ASSISTANCE TO

PAY THEIR HOSPITAL BILLS.

MARYLAND IS THE ONLY STATE IN WHICH ALL PAYORS (GOVERNMENTALLY-INSURED,

COMMERCIALLY-INSURED, OR SELF-PAY) ARE CHARGED THE SAME PRICE FOR

SERVICES AT ANY GIVEN HOSPITAL.

UNDER THIS SYSTEM, MARYLAND HOSPITALS ARE REGULATED BY A STATE AGENCY,

KNOWN AS THE HEALTH SERVICES COST REVIEW COMMISSION (HSCRC), THAT IS

REQUIRED TO:

-PUBLICLY DISCLOSE INFORMATION ON THE COST AND FINANCIAL POSITION OF

#### Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

HOSPITALS;

- -REVIEW AND APPROVE HOSPITAL RATES;
- -COLLECT INFORMATION DETAILING TRANSACTIONS BETWEEN HOSPITALS AND FIRMS

WITH WHICH THEIR TRUSTEES HAVE A FINANCIAL INTEREST; AND,

-MAINTAIN THE SOLVENCY OF EFFICIENT AND EFFECTIVE HOSPITALS.

SINCE 2000, THE RATE SETTING COMMISSION HAS HAD ITS OWN FRAMEWORK FOR REPORTING HOSPITALS' COMMUNITY BENEFITS AND ISSUING A REPORT ANNUALLY REGARDING HOSPITALS' COMMUNITY BENEFIT TOTALS. THAT REPORT IS AVAILABLE ON TTP://www.hscrc.state.md.us/ because of this unique structure maryland Hospitals' Community Benefits numbers will not compare with the rest of the NATION'S HOSPITALS. However, Maryland Hospitals Meet or exceed the Community Benefit standard established by the IRS in 1969. Additional Detail Illustrating this can be found within this schedule h report.

CRITERIA FOR DETERMINING ELIGIBILITY FOR FREE OR DISCOUNTED CARE

FORM 990, SCHEDULE H, PART I, LINE 3C

IN ADDITION TO USING FPG TO DETERMINE FREE AND DISCOUNTED CASE, PATIENTS

#### Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9h
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- **4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **6** Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

MAY RECEIVE ADDITIONAL FINANCIAL ASSISTANCE IF THEIR BILL IS 25% OR MORE OF THEIR ANNUAL INCOME. EVERY INPATIENT OR OUTPATIENT WHO ACCUMULATES \$10,000 OR MORE IN CHARGES RECEIVES A VISIT FROM A FINANCIAL COUNSELOR ALONG WITH A FINANCIAL ASSISTANCE APPLICATION. WE ALSO MAIL THESE PATIENTS ANOTHER FINANCIAL ASSISTANCE APPLICATION WITH A COVER LETTER STATING THAT DUE TO THE BALANCE OF THEIR BILL, THEY MAY QUALIFY FOR FINANCIAL ASSISTANCE.

TEXT OF BAD DEBT EXPENSE FOOTNOTE

FORM 990, SCHEDULE H, PART III, LINE 4

BAD DEBT VALUATION WAS CALCULATED USING THE COST-TO-CHARGE RATIO DERIVED

FROM WORKSHEET 2. WE ESTIMATE APPROXIMATELY 7.5% OF BAD DEBT EXPENSE IS

ATTRIBUTABLE TO PATIENTS ELIGIBLE UNDER OUR FINANCIAL ASSISTANCE POLICY.

WE CONTINUE OUR EFFORTS TO QUALIFY PATIENTS FOR FREE OR REDUCED CARE.

MEDICARE COSTING METHODOLOGY

FORM 990, SCHEDULE H, PART III, LINE 8

MEDICARE PS&R REPORTS USED AS SOURCE OF COSTS AND PAYMENTS.

Schedule H (Form 990) 2014

JSA.

#### Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
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- **6** Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

APPLICATION OF COLLECTION PRACTICES TO THOSE QUALIFYING FOR FINANCIAL

ASSISTANCE

FORM 990, SCHEDULE H, PART III, LINE 9B

PATIENTS WHO QUALIFY FOR CHARITY CARE OR FINANCIAL ASSISTANCE ARE

SPECIFICALLY EXCLUDED FROM THE COLLECTION PROCESS.

NEEDS ASSESSMENT

SCHEDULE H, PART VI, LINE 2

THE 2013 FREDERICK COUNTY HEALTH ASSESSMENT IS A DATA DRIVEN APPROACH TO

DETERMINING THE HEALTH STATUS OF FREDERICK COMMUNITY RESIDENTS BY

CAPTURING AND COMPARING STATISTICAL INFORMATION FROM THREE INDEPENDENT

COMMUNITY-BASED HEALTH FOCUSED AND HUMAN NEEDS DRIVEN ORGANIZATION:

- THE FREDERICK COMMUNITY FOUNDATION'S HUMAN NEEDS ASSESSMENT CONDUCTED
- IN AUGUST OF 2011,
- THE LOCAL HEALTH IMPROVEMENT PLAN (L-HIP) PRIORITIES SUMMIT CONDUCTED
- IN OCTOBER OF 2011, AND
- FREDERICK MEMORIAL HOSPITAL'S UTILIZATION DATA FOR THE EMERGENCY ROOM,

INPATIENT ADMISSIONS AND OUTPATIENT SERVICE PROVISION.

#### Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
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THE FMH DATA SERVED AS AN EVIDENCE-BASED CONFIRMATION OF THE OTHER TWO STUDIES' FINDINGS. THE COMPARATIVE ASSESSMENT FINDINGS WERE ADDITIONALLY VERIFIED USING THE CURRENT DATA FROM THE STATE HEALTH IMPROVEMENT PLAN.

IN ADDITION, THE ASSESSMENT USES THE MOST CURRENT STATISTICAL INFORMATION AVAILABLE FROM A VARIETY OF RESOURCES INCLUDING THE MARYLAND HEALTH SERVICES COST REVIEW COMMISSION, THE MARYLAND BEHAVIORAL RISK FACTOR SURVEILLANCE SYSTEM, THE MARYLAND DEPARTMENT OF HEALTH AND MENTAL HYGIENE, THE US CENSUS AND OTHER STATE AND FEDERAL AGENCIES.

THE 2013 COMMUNITY HEALTH ASSESSMENT PROVIDES THE INFORMATION THAT THE FREDERICK COUNTY HEALTH DEPARTMENT, FREDERICK REGIONAL HEALTH SYSTEM, THE FREDERICK COUNTY HEALTH CARE COALITION AND PARTNER GRASS-ROOTS AGENCIES AND ORGANIZATIONS NEED TO IDENTIFY ISSUES OF GREATEST CONCERN. DECISIONS TO COMMIT RESOURCES TO THOSE AREAS IDENTIFIED IN THIS COMPARATIVE STUDY WILL ENSURE THAT OUR COLLECTIVE EFFORTS HAVE THE GREATEST IMPACT ON OUR COMMUNITY'S HEALTH STATUS.

## Part VI Supplemental Information

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PROJECT GOALS

THE 2013 FREDERICK COUNTY HEALTH ASSESSMENT WILL SERVE AS A RESOURCE AND TOOL FOR REACHING THREE GOALS:

- TO IMPROVE THE HEALTH STATUS OF FREDERICK COUNTY RESIDENTS, ELEVATE

  THEIR OVERALL QUALITY OF LIFE, AND INCREASE THEIR LIFE SPANS. QUALITY OF

  LIFE ISSUES REMAIN AN IMPORTANT COMPONENT OF THE PLAN AS ALL AGREE THAT

  THE MEASURE OF OUR COMMUNITY'S HEALTH GOES BEYOND ADDRESSING PHYSICAL,

  DENTAL, MENTAL AND BEHAVIORAL HEALTH NEEDS.
- TO IDENTIFY THE SOCIO-ECONOMIC FACTORS WHICH HAVE HISTORICALLY HAD A

  NEGATIVE IMPACT ON OUR RESIDENTS' HEALTH. BY IDENTIFYING POPULATION

  SEGMENTS THAT ARE MOST AT-RISK FOR VARIOUS DISEASES AND INJURIES WE WILL,

  AS A COMMUNITY, BE BETTER POSITIONED TO ADDRESS HEALTH DISPARITIES.
- TO PROVIDE MORE ACCESSIBLE PREVENTIVE SERVICES TO ASSIST COMMUNITY

  PARTNERS IN IMPROVING THE HEALTH STATUS OF FREDERICK COUNTY RESIDENTS,

  AND TO HELP US AS A COMMUNITY KEEP THE COSTS OF PROVIDING CARE FOR

  LATE-STAGE DISEASE IN CHECK. LATE-STAGE DISEASE IN CHECK.

PATIENT EDUCATION OF ELIGIBILITY FOR ASSISTANCE

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#### Part VI Supplemental Information

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SCHEDULE H, PART VI, LINE 3

FREDERICK MEMORIAL HOSPITAL POSTS ITS CHARITY CARE POLICY AND FINANCIAL ASSISTANCE CONTACT INFORMATION IN ADMISSION AREAS, THE FMH EMERGENCY DEPARTMENT, AND IN ALL OF OUR SATELLITE FACILITIES IN AREAS WHERE ELIGIBLE PATIENTS ARE LIKELY TO PRESENT. FMH PROVIDES A SUMMARY OF THE CHARITY CARE POLICY AND FINANCIAL ASSISTANCE CONTACT INFORMATION TO ALL PATIENTS AT THE TIME OF ADMISSION TO THE HOSPITAL. FMH ADMISSIONS PERSONNEL DISCUSS THE AVAILABILITY OF VARIOUS GOVERNMENT BENEFITS SUCH AS MEDICAID OR STATE PROGRAMS WITH PATIENTS AND/OR THEIR FAMILY MEMBERS, AND THEY ASSIST PATIENTS WITH QUALIFICATION FOR THE PROGRAMS. FREDERICK MEMORIAL HOSPITAL INCREASED ITS EFFORTS TO PROVIDE FINANCIAL ASSISTANCE TO ITS PATIENTS THROUGH A VARIETY OF INITIATIVES. FMH INCREASED ITS FINANCIAL ASSISTANCE FOR CATASTROPHIC SITUATIONS. IN OUR PROGRAM. PATIENTS MAY RECEIVE FINANCIAL ASSISTANCE IF THEIR BILL IS 25% OR MORE OF THEIR ANNUAL INCOME. A FINANCIAL COUNSELOR MEETS WITH PATIENTS WHO HAVE NO INSURANCE THE DAY AFTER ADMISSION TO EXPLAIN OUR FINANCIAL ASSISTANCE PROGRAM AND THE STATE'S MEDICAL ASSISTANCE PROGRAM.

#### **Supplemental Information** Part VI

Provide the following information.

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EVERY INPATIENT OR OUTPATIENT WHO ACCUMULATES \$10,000 OR MORE IN CHARGES WILL RECEIVE A SECOND VISIT FROM A FINANCIAL COUNSELOR ALONG WITH A FINANCIAL ASSISTANCE APPLICATION. ALSO, WE MAIL THESE PATIENTS ANOTHER FINANCIAL ASSISTANCE APPLICATION WITH A COVER LETTER STATING THAT DUE TO THE BALANCE OF THEIR BILL, THEY MAY QUALIFY FOR FINANCIAL ASSISTANCE.

COMMUNITY INFORMATION

SCHEDULE H, PART VI, LINE 4

IN THE YEAR ENDED JUNE 30, 2015, FREDERICK MEMORIAL HOSPITAL ADMITTED 18,309 PATIENTS. THE FMH EMERGENCY DEPARTMENT TREATED 76,363 PATIENTS. THE HOSPITAL IS THE ONLY HOSPITAL LOCATED IN ITS PRIMARY SERVICE AREA AND THE ONLY HOSPITAL WITHIN A 25-MILE RADIUS OF THE CITY OF FREDERICK.

APPROX. 2% OF ALL COUNTY RESIDENTS LACK HEALTH INSURANCE AND 19% ARE MEDICAID RECIPIENTS. FMH DEFINES ITS PRIMARY SERVICE AREA AS FREDERICK COUNTY, MARYLAND, WHICH ACCOUNTED FOR APPROXIMATELY 60% OF FMH'S DISCHARGES IN FISCAL YEAR 2015. THE HOSPITAL IS THE ONLY HOSPITAL LOCATED IN ITS PRIMARY SERVICE AREA AND THE ONLY HOSPITAL WITHIN A 25-MILE RADIUS

Schedule H (Form 990) 2014

JSA.

#### Part VI Supplemental Information

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OF THE CITY OF FREDERICK.

MT. ATRY

THE MOUNT AIRY AREA IS PREDOMINANTLY WHITE (92.1%), WITH SMALLER HISPANIC OR LATINO (4.7%), AFRICAN AMERICAN (2.4%) AND ASIAN (2.2%) POPULATIONS.

THE MEDIAN AGE IS 36, WITH APPROXIMATELY 20% OF THE POPULATION IN EACH OF TWO RANGES: 5-14 AND 40-49 YEARS OF AGE. ABOUT 10% OF ALL RESIDENTS ARE AGE 62 OR OLDER. THE POPULATION IS 51.5% FEMALE AND 48.5% MALE. 79% OF MOUNT AIRY RESIDENTS LIVE IN FAMILY HOUSEHOLDS (A HOUSEHOLDER AND ONE OR MORE OTHER PEOPLE RELATED BY BIRTH, MARRIAGE, OR ADOPTION). 86.9% OF THE HOUSING UNITS ARE OWNER-OCCUPIED. THE POVERTY LEVEL IN MOUNT AIRY IS 5.3%, WELL BELOW THE STATE-WIDE RATE OF 12.0%. LIFE EXPECTANCY IS ABOVE THE STATE AVERAGE AT 80.1%. CANCER AND HEART DISEASE (INCLUDING STROKE) RATE HIGHEST IN TERMS OF CAUSES OF DEATH AND YEARS OF POTENTIAL LIFE LOST. ABOUT 5.0% OF THE RESIDENTS IN THIS AREA LIVE WITH CHRONIC HEART DISEASE, JUST 1.3% HAVE HAD A STROKE, AND 28.5% HAVE BEEN TOLD THEY HAVE HIGH BLOOD PRESSURE. 6.1% HAVE BEEN DIAGNOSED WITH SKIN CANCER AND ANOTHER 6.8% HAVE BEEN DIAGNOSED WITH SKIN CANCER.

#### **Supplemental Information** Part VI

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#### THURMONT

THURMONT'S POPULATION IS FAIRLY EVENLY DISTRIBUTED IN TERMS OF AGE, WITH THE LARGEST COHORT (18%) IN THE 40-49 AGE BRACKET. RESIDENTS ARE 95.8% WHITE, 2.4% HISPANIC OR LATINO, AND 1% AFRICAN AMERICAN. NEARLY 16% OF THURMONT'S POPULATION IS AGE 62 OR OLDER. SIMILARLY TO MOUNT AIRY, THE POPULATION IS 48.4% MALE AND 51.6% FEMALE. 72% OF THURMONT RESIDENTS LIVE IN FAMILY HOUSEHOLDS, WITH 74.7% OF HOUSING UNITS OCCUPIED BY THE PROPERTY OWNER. 7.2% OF RESIDENTS IN THE AREA EARN INCOME BELOW THE POVERTY LEVEL. AGAIN, CANCER AND HEART DISEASE (INCLUDING STROKE) RATE HIGHEST IN TERMS OF CAUSES OF DEATH AND YEARS OF POTENTIAL LIFE LOST. ABOUT 4.6% OF RESIDENTS IN THIS AREA SUFFER FROM CHRONIC HEART DISEASE, 4.1% HAVE HAD A STROKE, AND 24.7% HAVE BEEN TOLD THEY HAVE HIGH BLOOD PRESSURE. 6.8% HAVE BEEN DIAGNOSED WITH SKIN CANCER AND ANOTHER 8.1% HAVE BEEN DIAGNOSED WITH ANOTHER FORM OF CANCER.

FREDERICK CITY AND SUBURBS

FREDERICK CITY AND ITS IMMEDIATE SUBURBS ARE MORE RACIALLY DIVERSE THAN

Schedule H (Form 990) 2014

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EITHER THURMONT OR MT. AIRY, WITH WHITE (63.9%), AFRICAN AMERICAN (18.6%), HISPANIC OR LATINO (14.4%) AND ASIAN (5.8%) GROUPS ACCOUNTING FOR THE LARGEST PERCENTAGES. RESIDENTS ARE EVENLY DISTRIBUTED IN TERMS OF AGE, WITH THE LARGEST GROUP (17%) APPEARING IN THE 25-34 AGE BRACKET. THE POPULATION IS 48.2% MALE AND 51.8% FEMALE. JUST 60.5% OF THIS AREA'S RESIDENTS LIVE IN FAMILY HOUSEHOLDS, WITH A RELATIVELY EVEN SPLIT BETWEEN OWNER-OCCUPIED (57.6%) AND RENTER-OCCUPIED (42.4%) HOUSING. 12.1% OF RESIDENTS IN THIS AREA LIVE BELOW THE POVERTY LEVEL, WHICH IS JUST ABOVE THE STATE AVERAGE OF 12.0%. AS IN THE OTHER TWO AREAS DESCRIBED, CANCER AND HEART DISEASE (INCLUDING STROKE) RATE HIGHEST IN TERMS OF CAUSES OF DEATH AND YEARS OF POTENTIAL LIFE LOST. 6.5% OF THE RESIDENTS IN THIS AREA LIVE WITH CHRONIC HEART DISEASE, 3.1% HAVE SUFFERED A STROKE, AND 30.2% HAVE BEEN TOLD THEY HAVE HIGH BLOOD PRESSURE. 4.0% REPORT BEING DIAGNOSED WITH SKIN CANCER AND ANOTHER 4.5% HAVE BEEN DIAGNOSED WITH ANOTHER FORM OF CANCER.

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PROMOTION OF COMMUNITY HEALTH

SCHEDULE H, PART VI, LINE 5

THE COMMUNITY HEALTH ASSESSMENT IDENTIFIED BREAST CANCER AS A FOCUS NEED:

FMH DATA SHOWS THAT CANCER STRIKES WHITE WOMEN, 65+ YEARS OF AGE. THAT

COHORT ACCOUNTS FOR 55% (329) OF THE 596 PATIENTS ADMITTED TO FMH IN

FY2012 WITH A CANCER DIAGNOSIS. CAUCASIANS ARE IMPACTED BY A GREATER

DEGREE AS MEASURED BY PERCENTAGE OF THAT RACE'S POPULATION IN FREDERICK.

IN FY2012, THE TOTAL NUMBER OF CASES (INPATIENT AND OUTPATIENT) WITH THE

DIAGNOSIS OF NEOPLASM EQUALED 14,761. EIGHT PERCENT OF THE FREDERICK

COUNTY POPULATION IS CURRENTLY LISTED IN THE FMH CANCER REGISTRY.

BREAST CANCER IS THE MOST PREVALENT SITE OF CANCER DIAGNOSED AND TREATED

AT FMH. IN 2012, THE TOTAL NUMBER OF BREAST CANCER PATIENTS AT FMH WAS

211, OR 25.5% OF THE TOTAL NUMBER OF CANCER PATIENTS DIAGNOSED AND

TREATED AT FMH. THIS REPRESENTS AN 18% INCREASE IN VOLUMES FROM THE TOTAL

SEEN IN 2011. THE INCREASE IN VOLUME IS EVIDENCE THAT THE HOSPITAL'S

AWARENESS AND EDUCATIONAL PROGRAMS ARE WORKING WELL, ESPECIALLY GIVEN THE

FACT THAT ANALYSIS OF STAGE AT DIAGNOSIS SHOWS THE LARGEST PROPORTION -

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41% - ARE DIAGNOSED AT STAGE I. 102 WOMEN ATTENDED THE 10TH ANNUAL BREAST CANCER SYMPOSIUM, THE THEME FOR THIS FREE AND OPEN TO THE PUBLIC EVENT WAS CELEBRATING LIFE AND EMBRACING CHALLENGES: MOVING FORWARD IN FREDERICK. DR. SUSAN BAHL, MEDICAL DIRECTOR OF THE CENTER FOR BREAST CARE DISCUSSED THE ADVANTAGES OF THE FMH MULTIDISCIPLINARY BREAST CANCER CLINIC AND THE FMH SURVIVORSHIP CLINIC; DR. MARK GOLDSTEIN PROVIDED EDUCATION ABOUT FITNESS AND NUTRITION FOR SURVIVORS. DR. LAWRENCE WICKERHAM DISCUSSED THE HIGH RISK CLINIC.

THE PURPOSE OF THESE OUTREACH EFFORTS IS TO INFLUENCE A WOMAN'S DECISION TO PRACTICE MONTHLY BREAST SELF EXAMINATIONS, BE EXAMINED YEARLY BY A HEALTH CARE PROVIDER, HAVE A YEARLY MAMMOGRAM AS INDICATED BY SCREENING PROTOCOLS. THE OVERARCHING GOAL IS TO DECREASE THE INCIDENCE OF LATE-STAGE BREAST CANCER DIAGNOSIS IN FREDERICK COUNTY. OVER THE PAST 5 YEARS, THE FMH CANCER REGISTRY HAS RECORDED AN INCREASE IN THE NUMBER OF BREAST CANCERS DIAGNOSED IN STAGE I AND STAGE II. GIVEN THE FAVORABLE OUTCOMES AS MEASURED BY THE NUMBER OF BREAST CANCER PATIENTS PRESENTING IN THE EARLY STAGES OF THE DISEASE, FMH PLANS TO CONTINUE HOSTING THE

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BREAST CANCER SYMPOSIUM FOR MANY YEARS TO COME.

THE COMMUNITY NEEDS HEALTH ASSESSMENT IDENTIFIED HEART DISEASE AS FOCUS NEED. STROKE WORKSHOPS WERE PROVIDED TO THOSE COMMUNITIES IN OUR SERVICE AREA WHERE THE INCIDENCE OF HEART AND VASCULAR DISEASE ARE MORE PREVALENT WITH THE GOAL OF INCREASING AWARENESS ABOUT THE SIGNS AND SYMPTOMS OF STROKE.

-FMH DATA SHOWS THAT THE PREPONDERANCE OF HEART DISEASE STRIKES WHITE

MEN, 65 + YEARS OF AGE. THE COHORT ACCOUNTS FOR 49% (1,628) OF THE 3,206

HEART PATIENTS ADMITTED TO FMH IN FY 2012.

-THE AFRICAN AMERICAN COMMUNITY IS IMPACTED BY A GREATER DEGREE AS MEASURED BY PERCENTAGE OF THAT RACE'S POPULATION IN FREDERICK.

-IN FY 2012, THE TOTAL NUMBER OF CASES (INPATIENT AND OUTPATIENT) WITH THE DIAGNOSIS OF HEART DISEASE OR A DISEASE OF THE CIRCULATORY SYSTEM EQUALED 28, 467.

-SIX PERCENT OF THE FREDERICK COUNTY POPULATION SUFFERS FROM CHRONIC HEART DISEASE.

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STROKE WORKSHOPS

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THE DIRECTOR OF THE FMH STROKE PROGRAM ATTENDED A NUMBER OF COMMUNITY MEETINGS AND EVENT TO EDUCATED ATTENDEES ABOUT THE RISK FACTORS

ASSOCIATED WITH CARDIOVASCULAR DISEASE. ATTENDEES ARE GIVEN INFORMATION ON RISK FACTORS AND STEPS THEY CAN TAKE RIGHT AWAY TO CHANGE THEIR OWN RISK FOR STROKE.

BECAUSE THE ONSET OF CORONARY ARTERY DISEASE, VASCULAR DISEASE AND THE PREDILECTION TO ATHEROSCLEROSIS ALL HAVE A GENETIC COMPONENT, IT IS DIFFICULT TO ASCERTAIN WHAT IMPACT, IF ANY, A FOCUSED AWARENESS CAMPAIGN ABOUT THE SIGNS AND SYMPTOMS OF STROKE MAY HAVE ON A GIVEN POPULATION. AN IMMEDIATE EVALUATION TOOL WAS USED TO ASSESS WHETHER THE ATTENDEES LEARNED AND RETAINED SOME OF THE PERTINENT INFORMATION PRESENTED IN THE WORKSHOPS.

#### Part VI Supplemental Information

Provide the following information.

1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.

- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
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- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
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AT THE CONCLUSION OF THE WORKSHOPS, APPROXIMATELY 100% OF THE ATTENDEES ARE ABLE TO NAME AND IDENTIFY STROKE SIGNS AND SYMPTOMS AND KNOW WHAT TO DO IN CASE THEY, OR SOMEONE THEY KNOW, ARE HAVING A STROKE. FMH WILL CONTINUE TO OFFER FREE STROKE WORKSHOPS TO THE CITIZENS OF FREDERICK COUNTY TO INCREASE AWARENESS AND PROVIDE DETAILS ON STROKE CARE AND PREVENTION. EFFORTS WILL FOCUS EVEN MORE SPECIFICALLY IN THOSE UNDERSERVED COMMUNITIES IN WHICH THE INCIDENCE OF CARDIOVASCULAR DISEASE IS HIGHEST IN FREDERICK COUNTY.

THE COMMUNITY NEEDS HEALTH ASSESSMENT IDENTIFIED ACCESS TO PRENATAL CARE

AS FOCUS NEED: THE FMH PRENATAL CENTER PROVIDES PRENATAL CARE FOR

FREDERICK COUNTY RESIDENTS WHO ARE UNDERINSURED OR UNINSURED AND WHO MAY

BE UNABLE TO OBTAIN PRENATAL CARE FROM PRIVATE OBSTETRICIANS. MANY OF THE

WOMEN IN THE PRENATAL CENTER'S PROGRAMS ARE HIGH-RISK MATERNITY PATIENTS,

WHO PRESENT WITH MEDICAL CONDITIONS THAT MAY POSE SIGNIFICANT MATERNAL

AND INFANT RISK. FMH PRENATAL CENTER PRACTITIONERS ARE CERTIFIED NURSE

MIDWIVES, UNDER THE SUPERVISION OF DR. EDWIN CHEN, MEDICAL DIRECTOR FOR

THE PRENATAL CENTER, AND DR. WAYNE KRAMER, A MATERNAL FETAL MEDICINE

#### Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9h
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SPECIALIST WITH MID MARYLAND

PERINATOLOGY ASSOCIATES, WHO ARE ABLE TO DIAGNOSE AND TREAT NORMAL

PREGNANCIES AS WELL AS HIGH RISK PREGNANCIES. PNC MEDICAL ASSISTANTS, AND

A CERTIFIED SPANISH INTERPRETER COMPLETE THE STAFF MEMBERS IN THE

PRENATAL CENTER WHICH IS UNDER THE UMBRELLA OF WOMEN'S AND CHILDREN'S

SERVICES SUPERVISED BY A MASTERS PREPARED NURSING DIRECTOR. ACCESS TO THE

FMH PRENATAL CENTER IS PRIMARILY FROM SELF-REFERRALS, AS WELL AS

REFERRALS FROM FREDERICK COUNTY HEALTH DEPARTMENT (FCHD), AND MISSION OF

MERCY. THIS INITIATIVE WAS IMPLEMENTED AFTER THE FIRST FCHD HEALTH NEEDS

ASSESSMENT DEMONSTRATED THAT THERE WERE SIGNIFICANT UNMET NEEDS FOR

PRENATAL CARE. THE FMH AUXILIARY CONTRIBUTED SIGNIFICANT FUNDS FOR THE

FIRST FOUR YEARS OF THE PNC. FMH LEADERSHIP IS COMMITTED TO THE

CONTINUATION OF THE PNC DUE TO THE SIGNIFICANT IMPROVEMENT IN ACCESS TO

PRENATAL CARE AND IMPROVEMENTS IN INFANT MORTALITY STATISTICS FOR

FREDERICK COUNTY.

THE GOAL OF THE PRENATAL CENTER IS TO HAVE HEALTHY MOTHERS AND HEALTHY

NEWBORNS. OUR SUCCESS IS ASSESSED BY THE NUMBER AND PERCENTAGE OF WOMEN

## Part VI Supplemental Information

Provide the following information.

1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.

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WHO HAVE HAD EIGHT OR MORE PRENATAL VISITS AND DELIVERED A NEWBORN WHO WEIGHS AT LEAST 2,500 GRAMS. THERE WERE 475 NEW MATERNITY PATIENTS WHO HAD 2,748 OUTPATIENT PRENATAL VISITS IN 2015. THE PNC ALSO MEASURES PATIENT SATISFACTION AND REGULARLY ACHIEVES AVERAGE SCORES BETWEEN 91-98%. THERE WERE 176 MATERNITY PATIENTS WHO RECEIVED AT LEAST 8 PRENATAL CARE VISITS AND WHO DELIVERED BABIES OF HEALTHY BIRTH WEIGHT (2,500 GRAMS OR ABOVE). OF THOSE WOMEN WHO HAD AT LEAST 8 PRENATAL CARE VISITS 96% DELIVERED BABIES OF HEALTHY BIRTH WEIGHT. IN MARYLAND, FREDERICK COUNTY HAD THE 5TH LOWEST PERCENTAGE OF BABIES BORN WEIGHING LESS THAN 2,500 GRAMS IN 2012 AND THE 4TH LOWEST INFANT MORTALITY RATE PER 1,000 LIVE BIRTHS IN 2012 (DHMH MOST RECENT STATE WIDE STATISTICS ARE FROM 2012). THE FREDERICK REGIONAL HEALTH SYSTEM WILL CONTINUE TO FUND OPERATIONS OF THE FMH PRENATAL CENTER THROUGH OUR COMMITMENT TO SERVING OUR COMMUNITY AND OUR POPULATION HEALTH INITIATIVES. TOTAL DIRECT OPERATING EXPENSES FOR PNC STAFF, SUPPLIES, PROVIDERS AND HIGH RISK CONSULTANTS EXCEED \$335,000 ANNUALLY.

THE COMMUNITY NEEDS HEALTH ASSESSMENT IDENTIFIED ACCESS TO CARE

#### Part VI Supplemental Information

Provide the following information.

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MANAGEMENT AS A FOCUS NEED: ONE OF THE MAIN REASONS FOR HOSPITAL

RE-ADMISSION IS THE FACT THAT DISCHARGED PATIENTS HAVE HISTORICALLY

RECEIVED LITTLE OR NO GUIDANCE RELATIVE TO FOLLOW-UP VISITS WITH

PHYSICIANS, FILLING AND TAKING THEIR PRESCRIBED MEDICATIONS, MAKING

APPOINTMENTS FOR REHABILITATION, ETC. PATIENTS IDENTIFIED AS HIGH ED

UTILIZERS, AND/OR PATIENTS RETURNING TO THE HOSPITAL WITHIN 30 DAYS OF

DISCHARGE, MEET WITH EITHER AN RN OR SOCIAL WORK CASE MANAGEMENT IN AN

EFFORT TO UNDERSTAND WHY A PATIENT HAS RETURNED AFTER DISCHARGE AND OR

HAS FREQUENT VISITS TO THE EMERGENCY ROOM. THE RESULTS OVERWHELMINGLY

SUPPORTED THE NEED TO ESTABLISH A PLAN FOR ACCESS TO; MEDICATIONS, FOLLOW

UP PHYSICIAN APPOINTMENTS, TRANSPORTATION, AND OTHER MEDICAL/SOCIAL

SUPPORT IN THE COMMUNITY.

CARE TRANSITIONS

IN 2015 WITH 2,994 PATIENTS RECEIVING INTERVENTIONS FROM OUR CARE
TRANSITIONS TEAM. THROUGH THE WORK OF OUR CARE TRANSITIONS TEAM PATIENTS
RECEIVE MORE FOCUSED DISEASE MANAGEMENT EDUCATION, AND INTENSIVE
TRANSITION PLANNING, WHICH OFTEN INCLUDES FINANCIAL SUPPORT FOR

Schedule H (Form 990) 2014

4E1327 1.000

97970M K182

#### Part VI Supplemental Information

Provide the following information.

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MEDICATIONS, FOLLOW UP PHYSICIAN APPOINTMENTS, TRANSPORTATION AND VARIOUS OTHER MEDICAL AND SOCIAL SUPPORT SERVICES IN THE COMMUNITY. AS THE TEAM OF CARE TRANSITIONS NURSES, SOCIAL WORKERS AND PHARMACIST WORKS CLOSELY WITH PATIENTS WHO HAVE BEEN IDENTIFIED AS HIGH RISK FOR READMISSION A GREAT DEAL OF TIME AND ENERGY IS SPENT WORKING WITH PATIENTS AND CAREGIVERS TO ESTABLISH A POST DISCHARGE PLAN. THIS INCLUDES DISCUSSING AFFORDABILITY AND ACCESS TO THE NECESSARY SERVICES. IF THE CARE TRANSITION TEAM, OR CASE MANAGER, IDENTIFIES THE NEED FOR FINANCIAL ASSISTANCE ARRANGEMENTS ARE MADE DIRECTLY WITH THE POST-ACUTE PROVIDER TO ENSURE THE PATIENT WILL HAVE THE NECESSARY ACCESS TO SERVICE WITHOUT CONCERN FOR COST. COLLABORATIVE PARTNERSHIPS HAVE ESTABLISHED WITH THE COMMUNITY TO ENSURE SERVICES ARE PROVIDED AND APPROPRIATE CHARGES COVERED BY THE CARE TRANSITIONS PROGRAM.

THE EFFECTIVENESS OF THE INTERVENTIONS IS EVALUATED ON A DAILY BASIS BY

TRACKING THE RECIDIVISM RATES OF PATIENTS RETURNING TO THE ED AND OR THE

HOSPITAL FOR ACUTE CARE. ADDITIONALLY, SUCCESS IS MEASURED THRU OUR

PATIENT SATISFACTION WITH THE DISCHARGE PROCESS, WHICH ALMOST

#### Part VI Supplemental Information

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SIMULTANEOUSLY WITH THE PROGRAM PATIENT SATISFACTION MOVED FROM THE "78TH" PERCENTILE TO THE 88TH AND HAS NOT DROPPED SINCE. THE CARE TRANSITIONS INITIATIVE IS ONGOING WITH NO END DATE. \$143,608 WAS SPENT PROVIDING POST-ACUTE SERVICES TO MEET INDIVIDUAL PATIENT NEEDS.

A POPULATION OF UNINSURED WAS IDENTIFIED BY THE NEEDS ASSESSMENT AS A FOCUS NEED. PARTNERED IN FREDERICK COMMUNITY HEALTH FAIR WITH ASIAN AMERICAN CENTER OF FREDERICK (AACF) TO PROVIDE PHYSICIANS FROM OUR URGENT CARE CENTERS, WOMEN'S HEALTH SERVICES AND WE PROVIDED EDUCATION FOR INFECTION CONTROL, STROKE, CONGESTIVE HEART FAILURE, DIETARY, PEDIATRICS, SLEEP DISORDERS AND DIABETES, AMONG OTHERS.

OUR PHARMACISTS PROVIDED A REVIEW OF MEDICATIONS. WE PROVIDED FLU

VACCINES, GLUCOSE AND CHOLESTEROL SCREENINGS AND AUDIOLOGY SCREENINGS.

ALL PATIENTS WHO HAD ELEVATED RESULTS WERE GIVEN NUTRITION AND DIABETES

EDUCATION IN ONE-ON-ONE COUNSELING AT THE EVENT AND RECEIVED EDUCATIONAL

MATERIAL TO TAKE HOME.

Schedule H (Form 990) 2014

JSA.

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ADULT FLU VACCINATIONS WERE PROVIDED TO 470 PERSONS. 232 PATIENTS WERE SCREENED FOR DIABETES AND CHOLESTEROL. 41 PATIENTS WERE REFERRED TO A PCP. 38 PATIENTS WERE REFERRED FOR INSURANCE COVERAGE. 6 PATIENTS REFERRED TO AN ENDOCRINOLOGIST. AUDIOLOGY SCREENING WAS PERFORMED ON 250 PATIENTS, WITH 60% FAILING, THE MAJORITY OF WHICH WERE CHILDREN WITH SIGNIFICANT HEARING DEFICITS. THEY WERE REFERRED TO THE AUDIOLOGIST OR THEIR PCP PROVIDER.

AFFILIATED HEALTH CARE SYSTEM

SCHEDULE H, PART VI, LINE 6

FREDERICK MEMORIAL HOSPITAL, INC. ("FMH") IS A PRIVATE, NON-STOCK,

NOT-FOR-PROFIT 501 (C) (3) MARYLAND CORPORATION ORGANIZED IN 1897. AS OF

JULY 1, 2011, FREDERICK REGIONAL HEALTH SYSTEM BECAME THE PARENT

CORPORATION UNDER WHICH THE ENTITIES DESCRIBED BELOW EXIST AND OPERATE.

FREDERICK REGIONAL HEALTH SYSTEM IS GOVERNED BY A SIXTEEN MEMBER BOARD OF

DIRECTORS. THE BOARD MEETS MONTHLY, WITH ELECTION OF OFFICERS AND MEMBERS

OCCURRING AT THE SEPTEMBER MEETING. MUCH OF THE BOARD'S WORK IS

ACCOMPLISHED THROUGH STANDING COMMITTEES, INCLUDING THE EXECUTIVE,

Schedule H (Form 990) 2014

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FINANCE, GOVERNANCE, EXECUTIVE COMPENSATION, JOINT CONFERENCE (WITH MEDICAL STAFF), PLANNING, AND HOSPITAL PERFORMANCE REVIEW COMMITTEES.

FREDERICK MEMORIAL HOSPITAL IS A 298-BED ACUTE CARE HOSPITAL LOCATED IN FREDERICK, MARYLAND, APPROXIMATELY 50 MILES WEST OF BALTIMORE AND 45 MILES NORTHWEST OF WASHINGTON D. C. THE HOSPITAL OPENED IN 1902 AND IS CURRENTLY THE ONLY ACUTE CARE HOSPITAL IN FREDERICK COUNTY AND THE ONLY ACUTE CARE HOSPITAL WITHIN A 25-MILE RADIUS OF THE CITY OF FREDERICK.

THE MAIN CAMPUS OF THE HOSPITAL IS LOCATED ON AN APPROXIMATELY 15.85-ACRE SITE IN FREDERICK, MARYLAND. THE TOTAL SQUARE FOOTAGE OF THE HOSPITAL IS APPROXIMATELY 596,000 SQUARE FEET. FMH'S HOSPITAL-BASED AND OFF-SITE OUTPATIENT SERVICES ACCOUNT FOR OVER 350,000 VISITS ANNUALLY INCLUDING HOME HEALTH SERVICES, WHICH MAKES APPROXIMATELY 35,000 VISITS PER YEAR. IN ADDITION, HOSPITAL-BASED HOSPICE SERVICES HANDLE APPROXIMATELY 15,000 VISITS PER YEAR.

FREDERICK REGIONAL HEALTH SYSTEM IS THE PARENT CORPORATION FOR MONOCACY

Schedule H (Form 990) 2014

#### **Supplemental Information** Part VI

Provide the following information.

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HEALTH PARTNERS, A PHYSICIAN LED ENTERPRISE COMPOSED OF THE FOLLOWING HEALTH SYSTEM OWNED PRACTICES FREDERICK REGIONAL HEALTH SYSTEM PROVIDES A FULL RANGE OF ACUTE CARE SERVICES INCLUDING: MEDICINE, SURGERY, OBSTETRICS, GYNECOLOGY, PEDIATRICS, INTENSIVE CARE, CORONARY CARE, INTERVENTIONAL CARDIOLOGY, PRIMARY STROKE PROGRAM, WOUND CARE, JOINT REPLACEMENT PROGRAM, CYBERKNIFE RADIOSURGERY CENTER, PSYCHIATRIC CARE, MEDICAL FITNESS, WELLNESS PROGRAM/CENTER AND EMERGENCY SERVICES. IN ADDITION, THE HEALTH SYSTEM PROVIDES A COMPREHENSIVE RANGE OF OUTPATIENT SERVICES, INCLUDING: EMERGENCY MEDICINE, OUTPATIENT SURGERY, HOME HEALTH, RADIATION THERAPY, MRI, PET AND CT SCANNING, MEDICAL ONCOLOGY, AND COMPREHENSIVE WOMEN'S SERVICES. THROUGH THE SATELLITE LOCATIONS AND OUTPATIENT CENTERS, THE HEALTH SYSTEM PROVIDES: URGENT CARE, LABORATORY, DIAGNOSTIC RADIOLOGY, AMBULATORY SURGERY, VASCULAR IMAGING, REHABILITATION SERVICES, PAIN AND PALLIATIVE CARE.

STATE FILING OF COMMUNITY BENEFIT REPORT

SCHEDULE H, PART VI, LINE 7

MARYLAND

Schedule H (Form 990) 2014

#### SCHEDULE I (Form 990)

## **Grants and Other Assistance to Organizations, Governments, and Individuals in the United States**

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

Department of the Treasury
Internal Revenue Service

Name of the organization

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2014

Open to Public Inspection

Employer identification number

FREDERICK MEMORIAL HOSPITAL, INC.						52-0591612	2
Part I General Information on Grants a	nd Assistanc	е				•	
1 Does the organization maintain records to			•	_			
the selection criteria used to award the gra							X Yes No
2 Describe in Part IV the organization's proc	edures for mo	nitoring the use	of grant funds in the	e United States.			
Part II Grants and Other Assistance to Part IV, line 21, for any recipient							es" to Form 990,
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) FREDERICK COMMUNITY COLLEGE							SUPPORT OF ALLIED
7932 OPOSSUMTOWN PIKE FREDERICK, MD 21702	52-0743590	501(C)(3)	100,000.				HEALTH PROGRAM
_(2)							
(3)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
2 Enter total number of section 501(c)(3) a	and governmer	t organizations	listed in the line 1 t	able	<u> </u>	<u> </u>	1.
3 Enter total number of other organizations	s listed in the li	ne 1 table	<u> </u>			<b>&gt;</b>	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2014)

Schedule I (Form 990) (2014)

Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.	_
	Part III can be duplicated if additional space is needed.	

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance

**Part IV** Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

PROCEDURES FOR MONITORING THE USE OF GRANTS

FORM 990, SCHEDULE I, PART I, LINE 2

THE HOSPITAL PROVIDES FUNDING TO A LOCAL COMMUNITY COLLEGE (501(C)(3) IN

AN EFFORT TO ENHANCE ITS ALLIED HEALTH PROGRAM. THROUGH THIS PROGRAM A

FORMAL EDUCATION FORUM IS ESTABLISHED RESULTING IN FULLY ACCREDITED

PROGRAMS THAT MEET THE HOSPITAL'S NEEDS.

#### **SCHEDULE J** (Form 990)

Department of the Treasury Internal Revenue Service

**Compensation Information**For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990.

Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization Employer identification number 52-0591612 FREDERICK MEMORIAL HOSPITAL, INC. **Questions Regarding Compensation** 

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form			
	990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel  Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments  X  Health or social club dues or initiation fees			
	Discretionary spending account  Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment			
~	or reimbursement or provision of all of the expenses described above? If "No," complete Part III to			
	explain	1b	X	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all			
	directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked in line			
	1a?	2	X	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the			
	organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a			
	related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee Written employment contract			
	X   Independent compensation consultant   X   Compensation survey or study			
	Form 990 of other organizations  X Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
_	organization or a related organization:	4-		Х
a	Receive a severance payment or change-of-control payment?	4a	X	
D	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Λ	
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		
	if tes to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5–9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
5	compensation contingent on the revenues of:			
а	The organization?	5a		Х
	Any related organization?	5b		
~	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the net earnings of:			
а	The organization?	6a		Х
b	Any related organization?	6b		X
	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed			
	payments not described in lines 5 and 6? If "Yes," describe in Part III	7		Х
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject			
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			
	in Part III	8		X
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2014

Schedule J (Form 990) 2014 Page 2

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred in prior Form 990
MANUEL A. CASIANO	(i)	340,503.	53,691.	2,322.	16,117.	48,110.	460,743.	0
1 VP MEDICAL STAFF	(ii)	0	C	0	0	0	O	0
CHERYL L. CIOFFI	(i)	216,997.	34,948.	540.	36,123.	15,804.	304,412.	0
2 VP CHIEF NURSING OFFICER	(ii)	0	С	0	0	0	0	0
KENNETH R. COFFEY II	(i)	181,502.	19,522.	2,322.	15,691.	11,012.	230,049.	0
3 VP CHIEF DEVELOPMENT OFFICER	(ii)	0	С	0	0	0	0	0
HANNAH R. JACOBS	(i)	170,762.	18,796.	540.	2,261.	9,392.	201,751.	0
4 VP FINANCE	(ii)	0	С	0	0	0	0	0
THOMAS A. KLEINHANZL	(i)	610,432.	176,344.	7,160.	15,804.	180,232.	989,972.	0
5 PRESIDENT AND CEO	(ii)	0	C	0	0	0	0	0
MICHELLE K. MAHAN	(i)	367,941.	73,952.	2,322.	15,804.	48,013.	508,032.	0
6 SR VP AND CFO	(ii)	0	C	0	0	0	C	0
RACHEL I. MANDEL	(i)	149,588.	17,870.	149.	1,986.	6,780.	176,373.	0
7 AVP MEDICAL AFFAIRS	(ii)	0	C	0	0	0	C	0
MARY B. MANN	(i)	154,685.	16,135.	1,242.	15,476.	8,852.	196,390.	0
8 AVP PATIENT CARE SERVICES	(ii)	0	C	0	0	0	C	0
TERRY P. O'MALLEY	(i)	191,897.	19,533.	6,067.	12,971.	27,844.	258,312.	0
9 VP HUMAN RESOURCES	(ii)	0	C	0	0	0	C	0
DAVID J. QUIRKE	(i)	147,322.	42,190.	436.	6,782.	22,741.	219,471.	0
10 <sup>VP CHIEF</sup> INFORMATION OFFICER	(ii)	0	С	0	0	0	0	0
CRAIG F. ROSENDALE	(i)	174,812.	18,972.	3,564.	12,835.	10,576.	220,759.	0
11 VP ANCILLARY SERVICES	(ii)	0	C	0	0	0	C	0
DONALD R. SCHILLING	(i)	195,807.	18,210.	2,322.	12,985.	5,258.	234,582.	0
12 <sup>VP AMBULATORY SERVICES</sup>	(ii)	0	C	0	0	0	C	0
MARK S. SOBERMAN	(i)	496,655.	146.	1,032.	15,336.	12,251.	525,420.	0
13 <sup>PHYSICIAN</sup>	(ii)	0	С	0	0	0	0	0
JENNIFER G. TEETER	(i)	166,074.	21,234.	1,242.	12,608.	10,051.	211,209.	0
14 AVP PAYOR CONTRACTING	(ii)	0	C	0	0	0	0	0
JOHN R. VERBUS	(i)	359,625.	65,433.	2,322.	14,177.	48,763.	490,320.	0
15 <sup>SR VP AND COO</sup>	(ii)	0	C	0	0	0	0	0
JIM R. WILLIAMS	(i)	198,869.	20,833.	3,564.	12,985.	11,919.	248,170.	0
16 <sup>VP</sup> BUSINESS DEVELOPMENT	(ii)	0	С	0	0	0	0	0

Schedule J (Form 990) 2014

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Schedule J (Form 990) 2014 Page 2

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred in prior Form 990
MARY BRIDGET CASTRO	(i)	168,414.	146.	48.	5,410.	15,224.	189,242.	0
1 CHARGE NURSE	(ii)	C	C	0	0	0	C	0
DUSTIN M. SIMONSON	(i)	188,249.	146.	120.	10,779.	15,228.	214,522.	0
2 ONCOLOGY MEDICAL PHYSICIST	(ii)	C	C	0	0	0	C	0
JAMES BLAKE TRUMBLE	(i)	236,927.	146.	180.	5,170.	15,649.	258,072.	0
3 MEDICAL DIRECTOR	(ii)	C	C	0	0	0	(	0
YU XIA	(i)	169,933.	146.	145.	7,901.	2,213.	180,338.	0
4 ONCOLOGY MEDICAL PHYSICIST	(ii)	0	C	0	0	0	(	0
	(i)							
5	(ii)							
	(i)							
6	(ii)							
	(i)							
7	(ii)							
	(i)							
8	(ii)							
	(i)							
9	(ii)							
	(i)							
10	(ii)							
	(i)							
11	(ii)							
	(i)							
12	(ii)							
	(i)							
13	(ii)							
	(i)							
14	(ii)							
	(i)							
15	(ii)							
40	(i)							
16	(ii)						0-1	odulo I (Form 000) 2014

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Schedule J (Form 990) 2014

#### Part | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

FORM 990, SCHEDULE J, PART I, LINE 1A

FREDERICK MEMORIAL HOSPITAL HOLDS TWO CORPORATE MEMBERSHIPS TO A LOCAL GOLF/COUNTRY CLUB THAT ARE USED BY THE CHIEF EXECUTIVE OFFICER AND THE CHIEF FUND DEVELOPMENT OFFICER OF THE HOSPITAL. WHILE THE MAJORITY OF THE FEES ASSOCIATED WITH THE CLUB DUES, ETC. ARE BUSINESS RELATED, GENERAL PERSONAL USE EXPENSES ARE REIMBURSED BACK TO THE HOSPITAL BY THESE INDIVIDUALS AS NEEDED.

FORM 990, SCHEDULE J, PART I, LINE 3

THE EXECUTIVE COMPENSATION PROGRAM IS DESIGNED TO CARRY OUT THE HEALTH SYSTEM MISSION, TO ACHIEVE THE CHARITABLE PURPOSE, TO ATTRACT, RETAIN, MOTIVATE AND REWARD EXECUTIVE MANAGEMENT, AND TO MAINTAIN A COMPETITIVE POSITION WITH PEER ORGANIZATIONS IN THE REGION. OVERSIGHT OF THE EXECUTIVE COMPENSATION PROGRAM IS PROVIDED BY THE EXECUTIVE COMPENSATION COMMITTEE OF THE BOARD, COMPOSED OF THE BOARD CHAIRMAN, VICE CHAIRMAN, IMMEDIATE PRECEDING CHAIRMAN, CHAIRMAN OF THE FINANCE COMMITTEE AND THE CHAIRMAN OF THE GOVERNANCE COMMITTEE. IN ADDITION TO THE BOARD'S COMPENSATION COMMITTEE, WE UTILIZED AN EXTERNAL INDEPENDENT CONSULTANT AND MARKET SURVEYS FOR ALL EXECUTIVE MANAGEMENT COMPENSATION. THE

Schedule J (Form 990) 2014 Page 3

#### Part | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PRESIDENT AND CEO HAVE A WRITTEN EMPLOYMENT CONTRACT.

FORM 990, SCHEDULE J, PART I, LINE 4B

FREDERICK MEMORIAL HOSPITAL HAS ONE 457(F) NON-QUALIFIED DEFERRED

COMPENSATION PLAN FOR CERTAIN MEMBERS OF SENIOR MANAGEMENT. UNDER THE

PLAN, THEY MAY CONTRIBUTE AMOUNTS FROM THEIR COMPENSATION TO THE PLAN AND

MAY RECEIVE A DISCRETIONARY EMPLOYER CONTRIBUTION. EMPLOYEES ARE FULLY

VESTED IN ALL EMPLOYEE CONTRIBUTIONS TO THE PLAN. VESTING IN EMPLOYER

CONTRIBUTIONS OCCURS IN ACCORDANCE WITH THE UNDERLYING PLAN DOCUMENTS.

ALL ASSETS OF THE PLAN ARE HELD IN A SEPARATE TRUST. TOTAL HOSPITAL

CONTRIBUTIONS TO THIS PLAN WERE AS FOLLOWS:

MANUEL A. CASIANO 34,270	MANUEL	Α.	CASIANO	34,270
--------------------------	--------	----	---------	--------

CHERYL L. CIOFFI 25,000

MICHELLE K. MAHAN 18,150

TERRY P. O'MALLEY 17,448

DAVID J. QUIRKE 15,656

THOMAS A. KLEINHANZL 148,519

JOHN R. VERBUS 17,266

#### SCHEDULE K (Form 990)

Department of the Treasury

Internal Revenue Service

### **Supplemental Information on Tax-Exempt Bonds**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

▶ Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization Employer identification number FREDERICK MEMORIAL HOSPITAL, INC. 52-0591612

Part I Bond Issues (a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issue	ed (e) Is	sue price	(f) De	escription of pu	rpose	(g) De	feased		alf of	(i) Po	
									Yes	No	issu	uer No	Yes	ı
Λ									res	-	res		res	⊢
MARYLAND HEALTH & HIGHER EDU FACILITIES AUTH 2012A	52-0936091	574218LY7	12/05/201	12 96	,240,000.	SEE PART VI				Х		Х	<del>                                     </del>	2
B MARYLAND HEALTH & HIGHER EDU FACILITIES AUTH 2012B	52-0936091		12/05/201	L2 70	,020,000.	SEE PART VI				Х		Х		
c														
Part II Proceeds														_
					Α		В	(	3			D		
1 Amount of bonds retired				68,2	93,488.	. 70,0	20,000.							
2 Amount of bonds legally defeased														
3 Total proceeds of issue				108,3	45,805.	. 70,6	90,852.							
4 Gross proceeds in reserve funds														
5 Capitalized interest from proceeds				1,6	48,756.									
6 Proceeds in refunding escrows						3	320,948.							
7 Issuance costs from proceeds				1,2	03,561.	. 3	349,253.							
8 Credit enhancement from proceeds														
9 Working capital expenditures from proceeds														
10 Capital expenditures from proceeds				14,4	50,568.									
11 Other spent proceeds														
12 Other unspent proceeds				22,7	49,432.									
13 Year of substantial completion				201	4	201	.2							
·				Yes	No	Yes	No	Yes	No		Yes	3	No	,
14 Were the bonds issued as part of a current refunding	g issue?			Х		Х								
15 Were the bonds issued as part of an advance refund	ling issue?				Х		Х							
16 Has the final allocation of proceeds been made?					Х	Х								
17 Does the organization maintain adequate book														
final allocation of proceeds?				X		X								
Part   Private Business Use														
					Α		В	(	С			D		
1 Was the organization a partner in a partnership, which owned property financed by tax-exempt bond				Yes	No X	Yes	No X	Yes	No		Yes	$\mp$	No	_
2 Are there any lease arrangements that may rebond-financed property?	esult in privat	e business	use of	X		X								_

For Paperwork Reduction Act Notice, see the Instructions for Form 990.  $_{\rm JSA}^{\rm 4E1295~1.000}~97970M~~K182$ 

Schedule K (Form 990) 2014

Schedule K (Form 990) 2014

Part I	Private Business Use (Continued) FR	EDERICK	MEMORI <i>A</i>	AL HOSPI	TAL				
			Α		В		С	Γ	D
3a A	re there any management or service contracts that may result in private	Yes	No	Yes	No	Yes	No No	Yes	No
	usiness use of bond-financed property?	Х		Х					
<b>b</b> If	"Yes" to line 3a, does the organization routinely engage bond counsel or other outside								
cc	ounsel to review any management or service contracts relating to the financed property?	Х		X					
c A	re there any research agreements that may result in private business use of								
b	ond-financed property?	X		X					
<b>d</b> If	"Yes" to line 3c, does the organization routinely engage bond counsel or other								
0	utside counsel to review any research agreements relating to the financed property?	Х		X					
	nter the percentage of financed property used in a private business use by entities								
ot	ther than a section 501(c)(3) organization or a state or local government		.6300 %		.2600	6	%		<u></u> %
	nter the percentage of financed property used in a private business use as a								
	sult of unrelated trade or business activity carried on by your organization,								
	nother section 501(c)(3) organization, or a state or local government		%			6	%		<u></u> %
	otal of lines 4 and 5		.6300 %	)	.2600	6	%		%
	oes the bond issue meet the private security or payment test?		X		X				
	as there been a sale or disposition of any of the bond-financed property to a non-								
	overnmental person other than a 501(c)(3) organization since the bonds were issued?		X		X				
<b>b</b> If	"Yes" to line 8a, enter the percentage of bond-financed property sold or								
	sposed of		%		<u> </u>	6	%		<u>%</u>
	"Yes" to line 8a, was any remedial action taken pursuant to Regulations								
	ections 1.141-12 and 1.145-2?								
	as the organization established written procedures to ensure that all								
	onqualified bonds of the issue are remediated in accordance with the								
	equirements under Regulations sections 1.141-12 and 1.145-2?	X		X					
Part I	V Arbitrage	1		1		_			
			A		В		С		D
	as the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No	Yes	No	Yes	. No	Yes	No
	enalty in Lieu of Arbitrage Rebate?		X		X				
	"No" to line 1, did the following apply?	77		77	T				
	ebate not due yet?	X		X					
	xception to rebate?								
	o rebate due?								
	"Yes" to line 2c, provide in Part VI the date the rebate computation was								
	erformed					-			
	the bond issue a variable rate issue?		X	X	-	-			
	as the organization or the governmental issuer entered into a qualified								
	edge with respect to the bond issue?		X	X					
	ame of provider			UBS AG ST					
	erm of hedge		1		3.804				
	/as the hedge superintegrated?				X				
e W	as the hedge terminated?				X				

JSA

Schedule K (Form 990) 2014

Schedule K (Form 990) 2014

Page 3

Part IV Arbitrage (Continued)								
		A		В		С	I	ס
	Yes	No	Yes	No	Yes	No	Yes	No
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х		Х				
<b>b</b> Name of provider								
c Term of GIC								
<b>d</b> Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		Х		Х				
7 Has the organization established written procedures to monitor the								
requirements of section 148?	X		X					
Part V Procedures To Undertake Corrective Action		l	l	l				
		Α		 В				)
Has the organization established written procedures to ensure that violations	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	100		100		100		100	110
voluntary closing agreement program if self-remediation is not available under applicable regulations?	Х		X					
Part VI Supplemental Information. Provide additional information for responses to		s on Sche		a instruct	ione)			
Part VI Supplemental information. I Tovide additional information for responses to	y question	is on ounc	duic it (30	e iristi uct	10113).			

Schedule K (Form 990) 2014

Schedule K (Form 990) 2014 Page **4** 

#### Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions) (Continued)

DESCRIPTION OF TAX EXEMPT BONDS

SCHEDULE K, PART I, COLUMN F

MARYLAND HEALTH & HIGHER ED AUTHORITY 2012A: FINANCE 2012 PROJECT AND

CURRENT REFUND 2002 BONDS WHICH FUNDED THE 2002 PROJECT.

MARYLAND HEALTH & HIGHER ED AUTHORITY 2012B: REFUND THE 2008 SERIES BONDS

WHICH WERE USED TO FINANCE THE 2006 AND PRIOR PROJECTS.

SCHEDULE K, PART II, LINE 3

DIFFERENCE BETWEEN ISSUE PRICE AND TOTAL PROCEEDS MARYLAND HEALTH &

HIGHER ED AUTHORITY 2012A: ORIGINAL ISSUE PREMIUM OF \$3,989,854 AND

PREVIOUSLY TRUSTEED HELD FUNDS OF \$8,115,951.

MARYLAND HEALTH & HIGHER ED AUTHORITY 2012B: PREVIOUSLY TRUSTEED HELD

FUNDS OF \$670,852

MANAGEMENT PRACTICES AND PROCEDURES

SCHEDULE K, PART III, LINE 9

THE ORGANIZATION HAS POLICIES AND PROCEDURES IN PLACE TO ENSURE TAX

EXEMPT BOND POST ISSUANCE COMPLIANCE, WRITTEN POLICIES WERE CREATED AND

ADOPTED DURING THE TAX YEAR.

#### SCHEDULE O

(Form 990 or 990-EZ)

#### Supplemental Information to Form 990 or 990-EZ

OMB No. 1545-0047

2014

Open to Public Inspection

Department of the Treasury Internal Revenue Service Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

Name of the organization

Employer identification number 52-0591612

FREDERICK MEMORIAL HOSPITAL, INC.

DESCRIPTION OF OTHER PROGRAM SERVICES

FORM 990, PART III, LINE 4D

OTHER PROGRAM SERVICES INCLUDE BEHAVIORAL HEALTH, CARDIOLOGY, SLEEP,

HOSPICE & HOME CARE, IMAGING, WOMEN & CHILDREN AND WOUND CARE.

MEMBERS OR STOCKHOLDERS

FORM 990, PART VI, LINE 6

THE SOLE MEMBER OF THE ORGANIZATION IS FREDERICK REGIONAL HEALTH SYSTEM.

POWER TO ELECT OR APPOINT MEMBERS

FORM 990, PART VI, LINE 7A

THE SOLE MEMBER, FREDERICK REGIONAL HEALTH SYSTEM, HAS THE POWER TO APPOINT THE PRESIDENT/CEO AND THE DIRECTORS OF FREDERICK MEMORIAL HOSPITAL.

DECISIONS RESERVED TO MEMBERS OR STOCKHOLDERS

FORM 990, PART VI, LINE 7B

THE MEMBER, FREDERICK REGIONAL HEALTH SYSTEM, MUST APPROVE THE INCURRENCE OF DEBT IF SUCH DEBT EXCEEDS A CERTAIN AMOUNT TO BE DESIGNATED BY THE MEMBER, CAPITAL EXPENDITURES EXCEEDING A CERTAIN AMOUNT TO BE DESIGNATED BY THE MEMBER, THE DECISION TO DISSOLVE OR LIQUIDATE, THE CREATION OF A SUBSIDIARY, AND AMENDMENTS TO THE BYLAWS.

PROCESS USED TO REVIEW THE FORM 990

FORM 990, PART VI, LINE 11B

Name of the organization
FREDERICK MEMORIAL HOSPITAL, INC.

Employer identification number 52-0591612

THE 990 IS PREPARED IN CONJUNCTION WITH OUTSIDE TAX ACCOUNTANTS AND REVIEWED BY UPPER MANAGEMENT PRIOR TO PROVIDING A COPY TO THE BOARD. A COPY OF FORM 990 IS PROVIDED TO ALL MEMBERS OF THE BOARD PRIOR TO FILING.

MONITORING AND ENFORCEMENT OF COMPLIANCE WITH CONFLICT OF INTEREST POLICY FORM 990, PART VI, LINE 12C

THE FREDERICK MEMORIAL HOSPITAL, INC. BOARD OF DIRECTORS IS COMMITTED TO MEETING ITS FIDUCIARY RESPONSIBILITIES AND MAINTAINING ITS DUTY OF LOYALTY TO THE HOSPITAL AND THE COMMUNITY IT SERVES. TO THIS END, THE BOARD WILL EXERCISE VIGILANCE IN IDENTIFYING ANY CONFLICTS OF INTEREST. THE BOARD WILL ALSO MAINTAIN TRANSPARENCY AND OBJECTIVITY IN MAKING DECISIONS ABOUT CONFLICTS OF INTEREST SO THAT THE ORGANIZATION'S MISSION IS ALWAYS THE FIRST PRIORITY. THE CHAIRPERSON (OR VICE CHAIRPERSON IF THE CHAIR IS INVOLVED) WILL NOTIFY ALL DIRECTORS OF A REPORTED CONFLICT OF INTEREST AND DECIDE WHETHER TO TAKE THE MATTER TO THE FULL BOARD TO DECIDE WHETHER A CONFLICT EXISTS AND, IF SO, WHAT ACTION TO TAKE, OR WILL REFER THE MATTER TO THE GOVERNANCE COMMITTEE FOR AN IN-DEPTH EXAMINATION, SUMMARY, AND RECOMMENDATION PRIOR TO A FULL BOARD DISCUSSION AND DECISION. IF TIME IS OF THE ESSENCE, THE CHAIRPERSON OR VICE CHAIRPERSON WILL TAKE THE MATTER TO THE EXECUTIVE COMMITTEE FOR DISCUSSION AND A DECISION, AND WILL THEN NOTIFY THE FULL BOARD. WHERE A CONFLICT OF INTEREST HAS BEEN IDENTIFIED, THE BOARD MEMBER SHALL NOT VOTE OR BE PRESENT FOR THE DISCUSSION OR THE VOTE REGARDING THE TRANSACTION AT THE FULL BOARD, EXECUTIVE COMMITTEE, OR GOVERNANCE COMMITTEE MEETINGS, EXCEPT TO ANSWER QUESTIONS THAT MAY BE ASKED OF HIM OR HER. TO PREVENT ACTUAL OR PERCEIVED INFLUENCE ON THE BOARD'S DECISION, THE CONFLICTED MEMBER IS

Employer identification number 52-0591612

PROHIBITED, AFTER INITIAL DISCLOSURE, FROM DISCUSSING THE CONFLICT OF
INTEREST EITHER FORMALLY OR INFORMALLY WITH FELLOW DIRECTORS OR WITH
MEMBERS OF THE MANAGEMENT. THERE WILL BE AN ANNUAL REVIEW OF ALL BOARD
MEMBERS AND OFFICERS TRANSACTIONS PREPARED BY THE ADMINISTRATION AND
REVIEWED BY THE GOVERNANCE COMMITTEE AND THE FULL BOARD OF DIRECTORS. AT
THAT TIME, ALL DIRECTORS WILL BE REMINDED OF THE IRS INTERMEDIATE
SANCTIONS REGULATION THAT ESTABLISHES EXCISE TAXES AS A SANCTION AGAINST
ADMINISTRATORS AND DIRECTORS OF TAX-EXEMPT ORGANIZATIONS WHO PARTICIPATE
IN 'EXCESS BENEFIT TRANSACTIONS' (E.G., UNREASONABLY HIGH EMPLOYMENT
COMPENSATION OR BUSINESS DEALS).

PROCESS FOR DETERMINING COMPENSATION

FORM 990, PART VI, LINE 15

THE EXECUTIVE COMPENSATION PROGRAM IS DESIGNED TO CARRY OUT THE HEALTH SYSTEM MISSION, TO ACHIEVE THE CHARITABLE PURPOSE, TO ATTRACT, RETAIN, MOTIVATE AND REWARD EXECUTIVE MANAGEMENT, AND TO MAINTAIN A COMPETITIVE POSITION WITH PEER ORGANIZATIONS IN THE REGION. OVERSIGHT OF THE EXECUTIVE COMPENSATION PROGRAM IS PROVIDED BY THE EXECUTIVE COMPENSATION COMMITTEE OF THE BOARD, COMPOSED OF THE BOARD CHAIRMAN, VICE CHAIRMAN, IMMEDIATE PRECEDING CHAIRMAN, CHAIRMAN OF THE FINANCE COMMITTEE AND THE CHAIRMAN OF THE GOVERNANCE COMMITTEE. IN ADDITION TO THE BOARD'S COMPENSATION COMMITTEE, WE UTILIZED AN EXTERNAL INDEPENDENT CONSULTANT AND MARKET SURVEYS FOR ALL EXECUTIVE MANAGEMENT COMPENSATION. THE PRESIDENT AND CEO HAVE A WRITTEN EMPLOYMENT CONTRACT.

PROCESS FOR MAKING DOCUMENTS AVAILABLE TO THE PUBLIC FORM 990, PART VI, LINE 19

Name of the organization
FREDERICK MEMORIAL HOSPITAL, INC.

Employer identification number 52-0591612

GOVERNING DOCUMENTS AND THE CONFLICT OF INTEREST POLICY ARE AVAILABLE UPON REQUEST. FREDERICK MEMORIAL HOSPITAL, INC. CONSOLIDATED ANNUAL AUDITED FINANCIAL STATEMENTS ARE AVAILABLE AT WWW.FMH.ORG.

OTHER CHANGES IN NET ASSETS OR FUND BALANCES

FORM 990, PART XI, LINE 9

UNREALIZED LOSS ON INTEREST RATE SWAP (38,881)

PENSION ADJUSTMENT (1,678,621)

OTHER 33,623

-----

(1,683,879) ATTACHMENT 1

FORM 990, PART III, LINE 1 - ORGANIZATION'S MISSION

THE MISSION OF FREDERICK MEMORIAL HOSPITAL, INC. IS TO CONTRIBUTE TO

THE HEALTH AND WELL-BEING OF AREA RESIDENTS BY PROVIDING QUALITY

HEALTH CARE IN A CARING, COST EFFICIENT, SAFE AND CONVENIENT MANNER

THROUGH A COORDINATED PROGRAM OF PREVENTION, DIAGNOSIS AND TREATMENT,

REHABILITATION, AND SUPPORT.

ATTACHMENT 2

FORM 990, PART III - PROGRAM SERVICE, LINE 4A

INPATIENT SERVICES

IN FY2015, FREDERICK MEMORIAL HOSPITAL'S INPATIENT

MEDICAL-SURGICAL DEPARTMENTS PROVIDED QUALITY, PATIENT-CENTERED

CARE, REGARDLESS OF ABILITY TO PAY, TO APPROXIMATELY 24,262 IN

PATIENTS AND OBSERVATION PATIENTS. MAJOR MEDICAL AND SURGICAL

SERVICES INCLUDE CARDIOLOGY, CONGESTIVE HEART FAILURE,

Page 2

Name of the organization FREDERICK MEMORIAL HOSPITAL, INC.

Employer identification number 52-0591612

ATTACHMENT 2 (CONT'D)

POST-CARDIAC CATHETERIZATION, CENTER FOR CHEST PAIN, HEMODIALYSIS,
PERITONEAL DIALYSIS, NEUROLOGY, NEUROSURGERY, PULMONOLOGY,
ONCOLOGY, ORTHOPEDICS, GENERAL MEDICINE AND SURGICAL CARE.
INPATIENT CARE IS SUPPORTED BY A TEAM OF BOARD-CERTIFIED PHYSICIAN
HOSPITALISTS. IN ADDITION, FMH IS DESIGNATED AS A PRIMARY STROKE
CENTER BY THE MARYLAND INSTITUTE OF EMERGENCY MEDICAL SERVICE
SYSTEMS (MIEMSS) AND IS RECOGNIZED WITH THE STROKE CENTER GOLD
PERFORMANCE AWARD BY THE AMERICAN HEART ASSOCIATION. OUR BARIATRIC
SURGICAL PROGRAM IS ACCREDITED BY THE AMERICAN SOCIETY FOR
METABOLIC AND BARIATRIC SURGERY AS A BARIATRIC SURGERY CENTER OF
EXCELLENCE. IN ADDITION TO THE PROGRAM SERVICES EXPENSE LISTED
HERE, FMH INCURRED \$39.9 MILLION OF GENERAL AND ADMINISTRATIVE
EXPENSES IN MEETING THE HEALTH NEEDS OF OUR PRIMARY SERVICE AREA.

ATTACHMENT 3

FORM 990, PART III - PROGRAM SERVICE, LINE 4B

PERIOPERATIVE SERVICES

FREDERICK MEMORIAL HOSPITAL'S PERIOPERATIVE SERVICES PROVIDED HIGH QUALITY CARE TO 12,121 SURGICAL AND ENDOSCOPY PATIENTS IN FISCAL YEAR 2015. PROCEDURES WERE PERFORMED IN OUR STATE OF THE ART FACILITY WHICH INCLUDES A DEDICATED IMAGING ROOM FOR VASCULAR AND OTHER PROCEDURES. WE HAVE PARTICIPATED IN THE SCIP QUALITY IMPROVEMENT PROJECT FOR CONTINUAL IMPROVEMENTS IN CARE FOLLOWING EVIDENCE BASED MEDICINE. WE TRACKED OUR PATIENT SATISFACTION THROUGH PRESS GANEY TO BENCHMARK OUR RESULTS TO THE NATIONAL DATA

Name of the organization FREDERICK MEMORIAL HOSPITAL, INC.

Employer identification number 52-0591612

Page 2

ATTACHMENT 3 (CONT'D)

BASE. IN ADDITION TO THE PROGRAM SERVICES EXPENSE LISTED HERE, FMH INCURRED \$39.9 MILLION OF GENERAL AND ADMINISTRATIVE EXPENSES IN MEETING THE HEALTH NEEDS OF OUR PRIMARY SERVICE AREA.

ATTACHMENT 4

FORM 990, PART III - PROGRAM SERVICE, LINE 4C

#### ONCOLOGY

FMH'S ONCOLOGY PROGRAM PROVIDES INTEGRATED, MULTIDISCIPLINARY, PATIENT CENTERED CANCER CARE FOR PATIENTS WITH MALIGNANCIES, REGARDLESS OF ABILITY TO PAY. SERVICES INCLUDE MEDICAL ONCOLOGY CONSULTATIONS, CHEMOTHERAPY, RADIATION ONCOLOGY CONSULTATIONS AND TREATMENT AND SURGICAL ONCOLOGY CONSULTATIONS AND TREATMENT. WE OFFER COORDINATED MULTIDISCIPLINARY CLINICS FOR PATIENTS WITH CANCERS OF THE LUNG, BREAST AND PROSTATE. INTEGRATED PALLIATIVE CARE AND HOSPICE SERVICES, BOTH INPATIENT AND OUTPATIENT ARE AVAILABLE FOR PATIENTS WITH ADVANCED MALIGNANCIES. SUPPORT SERVICES INCLUDE NUTRITION, PATIENT NAVIGATION AND SOCIAL WORK, AS WELL AS OTHER FORMS OF PSYCHOSOCIAL SUPPORT. FOR THOSE WITH ADDITIONAL FINANCIAL NEED, FINANCIAL COUNSELORS AND A PATIENT ASSISTANCE FUND IS AVAILABLE. THE PROGRAM TREATS APPROXIMATELY 800 NEWLY DIAGNOSED CANCERS PER YEAR AND ALSO HAS A COMMUNITY OUTREACH PROGRAM THAT INCLUDES EDUCATION AND SCREENING. THE PROGRAM IS ACCREDITED BY THE AMERICAN COLLEGE OF SURGEONS COMMISSION ON CANCER. IN ADDITION TO THE PROGRAM SERVICES EXPENSE LISTED HERE, FMH INCURRED \$39.9 MILLION OF GENERAL AND ADMINISTRATIVE EXPENSES

Name of the organization

FREDERICK MEMORIAL HOSPITAL, INC.

Employer identification number
52-0591612

ATTACHMENT 4 (CONT'D)

IN MEETING THE HEALTH NEEDS OF OUR PRIMARY SERVICE AREA.

ATTACHMENT 5

990	PART VITT-	COMPENSATION	$\bigcirc$ F	THE	ELME	HIGHEST	DITI	TND	CONTRACTORS

NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
TX:TEAM REHAB INC 4625 E STOP 11 ROAD INDIANAPOLIS, IN 46237	REHAB SERVICES	6,160,045.
ALLIANCE RADIOSURGERY, LLC PO BOX 6600 NEWPORT BEACH, CA 92658	RADIOLOGY SERVICES	1,836,903.
QUEST DIAGNOSTICS PO BOX 740709 ATLANTA, GA 30374	LABORATORY SERVICES	1,428,449.
INTEGRATED MEDICAL SYSTEM INT'L 1823 27TH AVENUE, SOUTH BIRMINGHAM, AL 36209	SURGICAL SERVICES	1,314,145.
EAGLE HOSPITAL PHYSICIANS 16000 DALLAS PKWY SUITE 450 DALLAS, TX 75248	PHSYSICIAN SERVICES	1,306,351.

#### SCHEDULE R (Form 990)

Department of the Treasury

Internal Revenue Service

#### **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047
2014
Open to Public Inspection

Name of the organization	Employer identification numbe
FREDERICK MEMORIAL HOSPITAL, INC.	52-0591612

Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a)  Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) EMMITSBURG PROPERTIES, LLC 52-1910823					
400 WEST SEVENTH STREET FREDERICK, MD 21701	HLDG INVSTMNT	MD	-2,000.	399,430.	FMH, INC
(2)					
(3)					
(4)					
(5)					
(6)					

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organizatio	1	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity		12(b)(13) olled
							Yes	No
(1) HOSPICE OF FREDERICK COUNTY, INC	52-1164513							
400 WEST SEVENTH STREET FREDERICK,	MD 21701	HOSPICE CARE	MD	501(C)(3)	9	FRHS	X	
(2) FREDERICK REGIONAL HEALTH SYSTEM, INC	45-4133096							
400 WEST SEVENTH STREET FREDERICK,	MD 21701	HEALTH SYSTEM	MD	501(C)(3)	11B	N/A		X
(3) MONOCACY HEALTH PARTNERS	45-3007639							
400 WEST SEVENTH STREET FREDERICK,	MD 21701	PHYSICIAN ORG	MD	501(C)(3)	9	FRHS	X	
(4)								
(5)								
(6)								
(7)								

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2014

Schedule R (Form 990) 2014

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a)  Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of- year assets		n) nortionate ations?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man	eral or aging tner?	(k) Percentage ownership
		country)		00000000012 011)			Yes	No		Yes	No	
(1)												
(2)												
(3)												
(4)												
<u>(5)</u>	-											
<u>(6)</u>	-											
<u>(7)</u>	-											

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization		<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	_	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	Sec	o)(13) olled
									Yes	No
(1) FREDERICK HEALTH SERVICES CORPORATION	52-1851661									
400 WEST SEVENTH STREET FREDERICK, MD 21701		MANAGEMENT CO.	MD	FRHS	C CORP	0	C		Ш	Х
(2) FREDERICK SURGICAL SERVICES CORPORATION	52-1642334									
400 WEST SEVENTH STREET FREDERICK, MD 21701		HOLDING COMPANY	MD	FHSC	C CORP	0	C			Х
(3) MONOCACY INSURANCE LTD	98-1011570									
PO BOX 1159 KY1-1102 GRAND CAYMAN,		INSURANCE	CJ	FRHS	C CORP	0	C			Х
(4)										
(5)										
(6)										
(7)										
· ·										

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Schedule R (Form 990) 2014

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Page 3 Schedule R (Form 990) 2014

Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Part V

Not	e. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.	1	Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a	Х	
b		1b		Х
С		1c		X
d	Loans or loan guarantees to or for related organization(s)	1d		X
е		1e		X
f	Dividends from related organization(s)	1f		Х
g		1g		X
		1h		Х
i	Exchange of assets with related organization(s)	1i	Х	
j	Lease of facilities, equipment, or other assets to related organization(s)	1j	X	
k	Lease of facilities, equipment, or other assets from related organization(s)	1k	X	
I		11		Х
m		1m		X
n		1n		X
		10	Х	
р	Reimbursement paid to related organization(s) for expenses	1р	Х	
		1q	X	
r	Other transfer of cash or property to related organization(s)	1r	Х	
s		1s	Х	
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresh	nolds		

	If the answer to any of the above is Tes, see the instructions for information on who must complete this line, including covered relationships and transaction									
	(a)  Name of related organization	<b>(b)</b> Transaction type (a-s)	<b>(c)</b> Amount involved	(d) Method of determining amount involved						
(1)	MONOCACY HEALTH PARTNERS, INC	R	6,672,246.	CASH						
(2)	MONOCACY HEALTH PARTNERS, INC	S	9,750,000.	CASH						
(3)	MONOCACY HEALTH PARTNERS, INC	I	716,155.	BOOK VALUE						
(4)	MONOCACY HEALTH PARTNERS, INC	0	738,506.	DIRECT COSTING						
<u>(5)</u>	MONOCACY HEALTH PARTNERS, INC	J	641,465.	FMV						
<u>(6)</u>	MONOCACY HEALTH PARTNERS, INC	Q	18,028,392.	DIRECT COSTING						

Schedule R (Form 990) 2014

97970M K182

Schedule R (Form 990) 2014

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Not	e. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a		
b	Gift, grant, or capital contribution to related organization(s)	1b		
С	Gift, grant, or capital contribution from related organization(s)	1c		
d	Loans or loan guarantees to or for related organization(s)	1d		
е	Loans or loan guarantees by related organization(s)	1e		
f	Dividends from related organization(s).	1f		
g	Sale of assets to related organization(s)	1g		
	Purchase of assets from related organization(s)	1h		
i	Exchange of assets with related organization(s)	1i		
j	Lease of facilities, equipment, or other assets to related organization(s)	1j		
-				
k	Lease of facilities, equipment, or other assets from related organization(s)	1k		
1	Performance of services or membership or fundraising solicitations for related organization(s)	11		
m	Performance of services or membership or fundraising solicitations by related organization(s).	1m		
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		
0	Sharing of paid employees with related organization(s)	10		
р	Reimbursement paid to related organization(s) for expenses	1р		ı
	Reimbursement paid by related organization(s) for expenses	1q		
r	Other transfer of cash or property to related organization(s)	1r		
s	Other transfer of cash or property from related organization(s)	1s		
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thres	shold	S.	

	1 the answer to any of the above is Tes, see the instructions for information on who must complete this line, including covered relationships and transaction to								
	(a)  Name of related organization	<b>(b)</b> Transaction type (a-s)	<b>(c)</b> Amount involved	(d) Method of determining amount involved					
(1)	FREDERICK HEALTH SERVICES CORP	А	104,731.	FMV					
<u>(2)</u>	FREDERICK HEALTH SERVICES CORP	К	369,227.	FMV					
<u>(3)</u>	FREDERICK HEALTH SERVICES CORP	0	412,484.	FMV					
<u>(4)</u>	FREDERICK HEALTH SERVICES CORP	Р	361,375.	DIRECT COSTING					
<u>(5)</u>	FREDERICK REGIONAL HEALTH SYSTEM, INC	Q	16,469.	DIRECT COSTING					
<u>(6)</u>	HOSPICE OF FREDERICK COUNTY, INC	0	857,327.	DIRECT COSTING					

JSA 4E1309 1.000 Schedule R (Form 990) 2014

97970M K182

Schedule R (Form 990) 2014

#### Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under	Are all sec 5010 organiz	e) partners ction (c)(3) zations?	(f) Share of total income	(g) Share of end-of-year assets	Dispro	(h) portionate ations?	(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	x 20 managing K-1 partner?		(k) Percentag ownershi
			sections 512-514)	Yes				Yes	No	(1 01111 1005)	Yes	No	
1)													
2)													
3)													
4)													
5)													
6)													
7)													
8)													
9)													
0)													
11)													
2)													
3)													
4)													
5)													
(6)													

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Schedule R (Form 990) 2014

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Schedule R (Form 990) 2014 Page 5

#### Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions).

Schedule R (Form 990) 2014

## CONSOLIDATED FINANCIAL STATEMENTS AND SUPPLEMENTARY INFORMATION

Frederick Regional Health System, Inc. and Subsidiaries Years Ended June 30, 2015 and 2014 With Report of Independent Auditors

Ernst & Young LLP





# Consolidated Financial Statements and Supplementary Information

Years Ended June 30, 2015 and 2014

### **Contents**

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Supplementary Information	
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Tel: +1 410 539 7940 Fax: +1 410 783 3832

#### Report of Independent Auditors

The Board of Directors Frederick Regional Health System, Inc. and Subsidiaries

We have audited the accompanying consolidated financial statements of Frederick Regional Health System, Inc. and Subsidiaries, which comprise the consolidated balance sheets as of June 30, 2015 and 2014, and the related consolidated statements of operations, changes in net assets, and cash flows for the years then ended, and the related notes to the consolidated financial statements.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in conformity with U.S. generally accepted accounting principles; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free of material misstatement, whether due to fraud or error.

#### **Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audits. We did not audit the financial statements of Monocacy Insurance, Ltd., a wholly-owned subsidiary, which statements reflect total assets of \$13,231,952 and \$12,400,961 as of June 30, 2015 and 2014, respectively, and net loss after elimination of intercompany revenues of \$2,692,956 and \$2,702,945, respectively, for the years then ended. Those statements were audited by other auditors whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for Monocacy Insurance, Ltd., is based solely on the report of the other auditors. We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.



We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, based on our audits and the report of other auditors, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Frederick Regional Health System, Inc. and subsidiaries as of June 30, 2015 and 2014, and the consolidated results of their operations, changes in their net assets, and their cash flows for the years then ended in conformity with U.S. generally accepted accounting principles.

#### **Supplementary Information**

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The supplementary consolidating information is presented for purposes of additional analysis and is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States. In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

Ernst + Young LLP

October 21, 2015

### **Consolidated Balance Sheets**

(In Thousands)

	Jun	e 30	
	2015		2014
Assets			
Current assets:			
Cash and cash equivalents	\$ 31,432	\$	33,668
Patient receivables, net	48,100		47,109
Other receivables	1,860		1,843
Inventory	6,006		4,405
Prepaid expenses	2,430		3,692
Loss on sale of property and equipment	3,093		4,033
Promises to give, net	787		711
Total current assets	93,708		95,461
Net property and equipment	202,055		199,089
Other assets:			
Assets limited as to use	8,840		19,546
Investments – donor restricted	5,855		3,705
Promises to give, net	3,786		3,447
Long-term investments	134,931		132,552
Other investments	5,752		3,489
Debt issuance costs, net	1,379		1,510
Other assets	 5,331		5,739
Total other assets	 165,874	_	169,988
Total assets	\$ 461,637	\$	464,538

	June 30			
		2015		2014
Liabilities and net assets				_
Current liabilities:				
Current maturities of long-term debt and				
capital lease obligations	\$	5,103	\$	5,697
Accounts payable		22,052		20,767
Accrued expenses		18,402		20,561
Advances from third-party payors		9,813		8,546
Loss on sale of property and equipment		2,475		4,693
Total current liabilities		57,845		60,264
Long-term liabilities, net of current portion:				
Long-term debt and capital lease obligations		161,012		166,275
Interest rate swap contract		11,277		11,238
Accrued pension expense		18,868		16,602
Other long-term liabilities		19,487		19,972
Total long-term liabilities, net of current portion		210,644		214,087
Total liabilities		268,489		274,351
Net assets:				
Unrestricted		182,721		182,314
Temporarily restricted		9,451		6,897
Permanently restricted		976		976
Total net assets		193,148		190,187
Total liabilities and net assets	\$	461,637	\$	464,538

See accompanying notes.

## Consolidated Statements of Operations (In Thousands)

		June 30				
		2015	2014			
Unrestricted revenue and other support:			_			
Net patient service revenue	\$	358,596 \$	345,364			
Provision for bad debts		(3,099)	(11,402)			
Net patient service revenue less provision for bad debts		355,497	333,962			
Other operating revenues		9,068	10,757			
Gifts, bequests, and contributions		2,968	2,241			
Loss on sale of property and equipment		162	132			
Total unrestricted revenue and other support		367,695	347,092			
Operating expenses:						
Salaries and wages		130,059	147,591			
Employee benefits		37,602	38,027			
Professional fees		13,605	12,978			
Cost of goods sold		58,211	56,343			
Supplies		9,753	9,357			
Contract services		71,287	36,927			
Other		11,618	11,985			
Utilities		4,265	4,272			
Insurance		1,017	3,821			
Depreciation and amortization		24,311	25,852			
Interest		4,529	4,874			
Total operating expenses		366,257	352,027			
Operating income (loss)		1,438	(4,935)			
Other income gain (loss), net:						
Loss on sale of assets		<b>(97</b> )	(116)			
Investment gain, net		7,016	6,161			
Change in unrealized (losses) gains on trading securities, net		(4,308)	10,744			
Realized and unrealized losses on interest rate swap contact, net		(2,482)	(2,156)			
Other nonoperating income, net		387	944			
Total other income, net		516	15,577			
Excess of unrestricted revenue and other support over expenses	·	1,954	10,642			
Other changes in unrestricted net assets:						
Pension adjustment		(1,679)	(3,738)			
Released from restriction used to purchase capital		132	144			
Increase in unrestricted net assets	\$	407 \$	7,048			

See accompanying notes.

## Consolidated Statements of Changes in Net Assets (In Thousands)

	Unrestricted		-		mporarily estricted	y Permanently Restricted		Tr.4-1	
	UII	restricted	K	estricted	Restricted		Total		
Net assets, June 30, 2013	\$	175,266	\$	5,367	\$ 976	\$	181,609		
Excess of unrestricted revenue and									
other support over expenses		10,642		_	_		10,642		
Pension adjustment		(3,738)		_	_		(3,738)		
Released from restriction used to purchase capital		144		(144)	_		_		
Assets released from restrictions		_		(132)	_		(132)		
Loss on sale of property and equipment		_		1,806	_		1,806		
Changes in net assets		7,048		1,530	_		8,578		
Net assets, June 30, 2014		182,314		6,897	976		190,187		
Excess of unrestricted revenue and									
other support over expenses		1,954		_	_		1,954		
Pension adjustment		(1,679)		_	_		<b>(1,679)</b>		
Released from restriction used to purchase capital		132		(132)	_		_		
Assets released from restrictions		_		(162)	_		<b>(162)</b>		
Restricted gifts, bequests, and contributions		_		2,848	_		2,848		
Changes in net assets		407		2,554	_		2,961		
Net assets, June 30, 2015	\$	182,721	\$	9,451	\$ 976	\$	193,148		

See accompanying notes.

## Consolidated Statements of Cash Flows (In Thousands)

Operating activities         Roger in net assets         \$ 1,961         \$ 1,857           Change in net assets         \$ 1,961         \$ 1,857           Activation of property and equipment by operating activities:         \$ 24,311         25,852           Depreciation of property and equipment asset sto met cash provided by operating activities:         \$ 1,277         (223)           Equity in earnings of joint ventures and Premier non-cash component in uncalized gains on trading securities, net         4,311         (10,744)           Change in investments – trading         (6,554)         (3,436)           Increase in investments – trading         (6,554)         (3,436)           Proceeds from restricted contributions         (294)         (70,60)           Change in pledges receivable         (3,15)         (1,002)           Realized and unrealized gains on interest rate swap, net         4,812         (1,002)           Realized and unrealized gains on interest rate swap, net         4,815         (1,002)           Realized and unrealized gains on interest rate swap, net         4,825         (1,002)           Realized bases in interest rate swap, net         4,825         (1,002)           Change in pledges receivable         4,825         (1,002)           Realized bases and prepaids         1,255         (1,203)		Year Ended June 30		
Change in net assets   Square   Squar				
Adjustments to reconcile change in net assets to net cash provided by operating activities:         24,311         25,852           Depreciation of property and equipment         24,311         25,852           Amortization of original issue discount, premium, and bond issue costs         (29)         (68)           Equity in earnings of joint ventures and Premier non-cash component         (1,277)         (232)           Loss on sale of property and equipment         333         116           Change in unrealized gains on trading securities, net         4,311         (10,434)           Proceeds from restricted contributions         (294)         (276)           Change in pledges receivable         (415)         (1,062)           Realized and unrealized losses in interest rate swap, net         2,482         2,156           Change in operating assets and liabilities:         (1,008)         (470)           Recivables, patient, and other         (1,008)         (470)           Other assets         408         (1,507)           Inventories and prepaids         (339)         (1,037)           Accrued expenses         (2,159)         1,267           Accrued pension expense         (2,159)         1,207           Accrued pension expense         (2,25)         1,264           Adva	Operating activities			
Deperating activities:   Depreciation of property and equipment	Change in net assets	\$	2,961 \$	8,578
Depreciation of property and equipment	Adjustments to reconcile change in net assets to net cash provided			
Amortization of original issue discount, premium, and bond issue costs         (29)         (68)           Equity in earnings of joint ventures and Premier non-cash component         (1,277)         (232)           Loss on sale of property and equipment         333         116           Change in unrealized gains on trading securities, net         4,311         (10,744)           Proceeds from realized gains on investments – trading         (6,554)         (3,436)           Increase in investments – trading         (6,554)         (276)           Change in pedges receivable         (415)         (1,062)           Change in operating assets and liabilities:         2,482         2,156           Change in operating assets and liabilities:         (1,008)         (470)           Receivables, patient, and other         (1,008)         (470)           Other assets         (408)         (1,507)           Inventories and prepaids         (339)         (1,037)           Accrued expenses         (2,159)         1,207           Accrued expenses         (2,159)         1,207           Accrued pension expense         (2,266)         4,441           Advances from third-party payors         (2,266)         4,441           Other short-term liabilities         (3,29)         2,508	by operating activities:			
Equity in earnings of joint ventures and Premier non-cash component         (1,277)         (232)           Los on sale of property and equipment         333         116           Change in unrealized gains on trading         (6,554)         (3,436)           Increase in investments – trading         (1,828)         (4,720)           Proceeds from restricted contributions         (294)         (276)           Change in pledges receivable         (415)         (1,062)           Realized and unrealized losses in interest rate swap, net         2,482         2,156           Change in operating assets and liabilities:         (1,008)         (470)           Other assets         408         (1,507)           Inventories and prepaids         (339)         (1,037)           Accrued expenses         (2,159)         1,207           Accrued expenses         (2,159)         1,207           Accrued expenses         (2,159)         1,207           Accrued pension expense         (2,218)         1,40           Other short-term liabilities         (2,218)         1,40           Other pot-term liabilities         (2,218)         1,40           Other pot-term liabilities         (2,218)         1,40           Recalzed posses on interest rate swap contract <td< td=""><td>Depreciation of property and equipment</td><td></td><td>24,311</td><td>25,852</td></td<>	Depreciation of property and equipment		24,311	25,852
Loss on sale of property and equipment         333         116           Change in unrealized gains on trading securities, net         4,311         (10,744)           Proceeds from realized gains on investments – trading         (6,554)         (3,3436)           Increase in investments – trading         (1,828)         (4,720)           Proceeds from restricted contributions         (294)         (276)           Change in pledges receivable         (415)         (1,062)           Realized and unrealized losses in interest rate swap, net         2,482         2,156           Change in operating assets and liabilities:         (1,008)         (470)           Receivables, patient, and other         (1,008)         (470)           Other assets         408         (1,507)           Inventories and prepaids         (339)         (1,507)           Accrued expenses         (2,159)         1,207           Accrued expenses         (2,159)         1,207           Accrued expenses         (2,159)         1,207           Accrued pension expense         (2,266)         4,441           Advances from third-party payors         1,267         (216)           Other short-term liabilities         (3,31)         3,50           Investing activities         23,018 </td <td>Amortization of original issue discount, premium, and bond issue costs</td> <td></td> <td>(29)</td> <td>(68)</td>	Amortization of original issue discount, premium, and bond issue costs		(29)	(68)
Change in unrealized gains on trading securities, net         4,311         (10,744)           Proceeds from realized gains on investments – trading         (6,554)         (3,436)           Increase in investments – trading         (1,828)         (4,720)           Proceeds from restricted contributions         (294)         (276)           Change in pledges receivable         (415)         (1,062)           Realized and unrealized losses in interest rate swap, net         2,482         2,156           Change in operating assets and liabilities:         (1,008)         (470)           Other assets         (1,008)         (1,507)           Inventories and prepaids         (339)         (1,507)           Inventories and prepaids         (339)         (1,507)           Accrued expenses         (2,159)         1,207           Accrued expenses         (2,159)         1,207           Accrued pension expense         (2,266)         4,441           Advances from third-party payors         1,267         (216)           Other short-term liabilities         (2,218)         1,20           Other short-term liabilities         (2,218)         1,20           Ret cash provided by operating activities         (2,30)         2,50           Decrease in assets limited as to	Equity in earnings of joint ventures and Premier non-cash component		(1,277)	(232)
Proceeds from realized gains on investments – trading Increase in increase in an activities – trading Increase in cash and cash equivalents at the edo of the year Experience of Supplemental disclosures         (1,828) (3,436) (1,062)           Proceeds from restricted contributions         (415) (1,062)         (1,062)           Realized and unrealized losses in interest rate swap, net         2,482 (2,156)         (1,008) (470)           Change in operating assets and liabilities         (1,008) (470)         (1,008) (470)           Other assets         408 (1,507) (1,003)         (1,007)           According particle, and other real particles and prepaids         (339) (1,037)         (1,007)           Accrued expenses         (2,159) (1,255)         1,207           Accrued expenses         (2,159) (1,257)         (2,160) (1,257)           Accrued expenses expense         (2,159) (1,267) (1,267)         (2,166) (1,267) (1,267)           Actual provided by operating activities         (2,218) (1,267) (1,267)         (2,218) (1,267)           Investing activities         (1,464) (1,264) (1,264)         (2,545)           Increase in other investments	Loss on sale of property and equipment		333	116
Increase in investments - trading	Change in unrealized gains on trading securities, net		4,311	(10,744)
Increase in investments - trading	Proceeds from realized gains on investments – trading		(6,554)	(3,436)
Change in pledges receivable         (415)         (1,062)           Realized and unrealized losses in interest rate swap, net         2,482         2,156           Change in operating assets and liabilities:         ***         470           Receivables, patient, and other         (1,008)         (470           Other assets         408         (1,507)           Inventories and prepaids         (339)         (1,037)           Accounts payable         1,285         1,953           Accrued expenses         (2,159)         1,207           Accrued pension expense         2,266         4,441           Advances from third-party payors         1,267         (216)           Other short-term liabilities         (2,218)         1,420           Other long-term liabilities         (3,313)         25,089           Investing activities         23,018         25,089           Investing activities         23,018         25,089           Investing activities         23,018         25,089           Investing activities         11,646         3,162           Realized losses on interest rate swap contract         (2,442)         (2,545)           Increase in other investiments         (1,44)         -	Increase in investments – trading		(1,828)	(4,720)
Realized and unrealized losses in interest rate swap, net         2,482         2,156           Change in operating assets and liabilities:         (1,008)         (470)           Receivables, patient, and other         (1,008)         (470)           Other assets         408         (1,507)           Inventories and prepaids         (339)         (1,037)           Accounts payable         1,285         1,933           Accrued expenses         (2,159)         1,207           Accrued pension expense         2,266         4,441           Advances from third-party payors         1,267         (216)           Other short-term liabilities         (33)         1,267         (216)           Other short-term liabilities         (35)         3,134           Net cash provided by operating activities         23,018         25,089           Investing activities           Decrease in assets limited as to use, nontrading, net         11,646         3,162           Realized losses on interest rate swap contract         (2,442)         (2,545)           Increase in ossets limited as to use, nontrading, net         11,646         3,162           Realized losses on interest rate swap contract         (2,442)         (2,545)           Net cash used in investimag activiti	Proceeds from restricted contributions		(294)	(276)
Realized and unrealized losses in interest rate swap, net         2,482         2,156           Change in operating assets and liabilities:         (1,008)         (470)           Receivables, patient, and other         (1,008)         (470)           Other assets         408         (1,507)           Inventories and prepaids         (339)         (1,037)           Accounts payable         1,285         1,933           Accrued expenses         (2,159)         1,207           Accrued pension expense         2,266         4,441           Advances from third-party payors         1,267         (216)           Other short-term liabilities         (33)         1,267         (216)           Other short-term liabilities         (35)         3,134           Net cash provided by operating activities         23,018         25,089           Investing activities           Decrease in assets limited as to use, nontrading, net         11,646         3,162           Realized losses on interest rate swap contract         (2,442)         (2,545)           Increase in ossets limited as to use, nontrading, net         11,646         3,162           Realized losses on interest rate swap contract         (2,442)         (2,545)           Net cash used in investimag activiti	Change in pledges receivable		(415)	(1,062)
Change in operating assets and liabilities:         4           Receivables, patient, and other         (1,008)         (470)           Other assets         408         (1,507)           Inventories and prepaids         (339)         (1,037)           Accounts payable         1,285         1,953           Accrued expenses         (2,159)         1,207           Accrued pension expense         (2,159)         1,267           Acvances from third-party payors         1,267         (216)           Other short-term liabilities         (2,218)         1,420           Other long-term liabilities         (3,018)         25,089           Investing activities         23,018         25,089           Investing activities         23,018         25,089           Investing activities         11,646         3,162           Realized losses on interest rate swap contract         (2,442)         (2,545)           Increase in other investments         (1,444)         -           Purchases of property and equipment         (27,610)         (21,132)           Net cash used in investing activities         294         276           Proceeds from restricted contributions         294         276           Repayments of long-term debt			2,482	2,156
Receivables, patient, and other         (1,008)         (470)           Other assets         408         (1,507)           Inventories and prepaids         (339)         (1,037)           Accounts payable         1,285         1,953           Accrued expenses         (2,159)         1,207           Accrued pension expense         2,266         4,441           Advances from third-party payors         (2,18)         1,267           Other short-term liabilities         (2,218)         1,267           Other long-term liabilities         (485)         3,134           Net cash provided by operating activities         23,018         25,089           Investing activities           Decrease in assets limited as to use, nontrading, net         11,646         3,162           Realized losses on interest rate swap contract         (2,442)         (2,545)           Increase in ossets limited as to use, nontrading, net         (1,444)         -           Realized losses on interest rate swap contract         (2,442)         (2,545)           Increase in insects imited activities         (1,444)         -           Purchases of property and equipment         (2,750)         (20,515)           Net cash used in investing activities         294         276			,	
Other assets         408         (1,507)           Inventories and prepaids         (339)         (1,037)           Accounts payable         1,285         1,953           Accrued expenses         (2,159)         1,207           Accrued pension expense         2,266         4,441           Advances from third-party payors         1,267         (216)           Other short-term liabilities         (2,218)         1,420           Other long-term liabilities         (385)         3,134           Net cash provided by operating activities         23,018         25,089           Investing activities         3,162         2,242         (2,545)           Realized losses on interest rate swap contract         (2,442)         (2,545)           Increase in other investments         (1,444)         -           Purchases of property and equipment         (27,610)         (21,132)           Net cash used in investing activities         (19,850)         (20,515)           Fundrasing and financing activities         (27,610)         (21,132)           Proceeds from restricted contributions         294         276           Repayments of long-term debt         (5,698)         (9,305)           Deferred financing activities         (5,698)			(1,008)	(470)
Inventories and prepaids   1,385   1,953     Accounts payable   1,285   1,953     Accrued expenses   (2,159   1,207     Accrued expenses   (2,159   1,207     Accrued pension expense   2,266   4,441     Advances from third-party payors   1,267   (216)     Other short-term liabilities   (2,218   1,420     Other long-term liabilities   (485   3,134     Net cash provided by operating activities   23,018   25,089     Investing activities   23,018   25,089     Increase in assets limited as to use, nontrading, net   11,646   3,162     Realized losses on interest rate swap contract   (2,442   (2,545)     Increase in other investments   (1,444       Purchases of property and equipment   (27,610   (21,132)     Net cash used in investing activities   (19,850   (20,515)     Fundraising and financing activities   (2,492   (2,545)     Fundraising and financing activities   (2,698   (9,305)     Deferred financing costs paid   - (70)     Proceeds from borrowings   - (5,000     Proceeds from borrowings   - (5,000     Proceeds from borrowings   - (5,000     Net cash used in fundraising and financing activities   (2,236   475     Cash and cash equivalents at the beginning of the year   (33,668   33,193     Cash and cash equivalents at the head of the year   (33,668   33,193     Cash and cash equivalents at the end of the year   (33,668   33,193     Cash and cash equivalents at the end of the year   (33,668   33,193     Cash and cash equivalents at the end of the year   (33,668   33,193     Cash and cash equivalents at the end of the year   (33,668   33,193     Cash and cash equivalents at the end of the year   (33,668   33,193     Cash and cash equivalents at the end of the year   (33,668   33,193     Cash and cash equivalents at the end of the year   (33,668   33,193     Cash and cash equivalents at the end of the year   (33,668   33,193     Cash and cash equivalents at the end of the year   (33,668   33,193     Cash and cash equivalents at the end of the year   (33,668   33,193     Cash and cash equivalents at the end of				
Accounts payable         1,285         1,953           Accrued expenses         (2,159)         1,207           Accrued pension expense         2,266         4,441           Advances from third-party payors         1,267         (216)           Other short-term liabilities         (2,218)         1,420           Other long-term liabilities         (485)         3,134           Net cash provided by operating activities         23,018         25,089           Investing activities           Decrease in assets limited as to use, nontrading, net         11,646         3,162           Realized losses on interest rate swap contract         (2,442)         (2,545)           Increase in other investments         (1,444)         -           Purchases of property and equipment         (27,610)         (21,132)           Net cash used in investing activities         (27,610)         (21,322)           Proceeds from restricted contributions         294         276           Repayments of long-term debt         (5,698)         (9,305)           Deferred financing activities         (5,698)         (9,305)           Net cash used in fundraising and financing activities         (5,404)         (4,099)           Net (decrease) increase in cash and cash equivalents	Inventories and prepaids			
Accrued expenses         (2,159)         1,207           Accrued pension expense         2,266         4,441           Advances from third-party payors         1,267         (216)           Other short-term liabilities         (2,218)         1,420           Other long-term liabilities         (485)         3,134           Net cash provided by operating activities         23,018         25,089           Investing activities           Decrease in assets limited as to use, nontrading, net         11,646         3,162           Realized losses on interest rate swap contract         (2,442)         (2,545)           Increase in other investments         (1,444)         -           Purchases of property and equipment         (27,610)         (21,132)           Net cash used in investing activities         294         276           Proceeds from restricted contributions         294         276           Repayments of long-term debt         (5,698)         (9,305)           Deferred financing costs paid         -         (70)           Proceeds from borrowings         -         5,000           Net cash used in fundraising and financing activities         (5,494)         (4,099)           Net (decrease) increase in cash and cash equivalents         (2,236) <td></td> <td></td> <td></td> <td></td>				
Accrued pension expense         2,266         4,441           Advances from third-party payors         1,267         (216)           Other short-term liabilities         (2,218)         1,420           Other long-term liabilities         485         3,134           Net cash provided by operating activities         23,018         25,089           Investing activities           Decrease in assets limited as to use, nontrading, net         11,646         3,162           Realized losses on interest rate swap contract         (2,442)         (2,545)           Increase in other investments         (1,444)         -           Purchases of property and equipment         (27,610)         (21,132)           Net cash used in investing activities         (29,45)         (20,515)           Fundraising and financing activities         294         276           Repayments of long-term debt         (5,698)         (9,305)           Deferred financing costs paid         -         (70           Proceeds from borrowings         -         5,000           Net cash used in fundraising and financing activities         (5,404)         (4,099)           Net (decrease) increase in cash and cash equivalents         (5,404)         (4,099)           Cash and cash equivalents at the beginn				
Advances from third-party payors         1,267         (216)           Other short-term liabilities         (2,218)         1,420           Other long-term liabilities         (485)         3,134           Net cash provided by operating activities         23,018         25,089           Investing activities           Decrease in assets limited as to use, nontrading, net         11,646         3,162           Realized losses on interest rate swap contract         (2,442)         (2,545)           Increase in other investments         (1,444)         -           Purchases of property and equipment         (27,610)         (21,132)           Net cash used in investing activities         294         276           Repayments of long-term debt         (5,698)         (9,305)           Deferred financing costs paid         -         (70)           Proceeds from borrowings         -         5,000           Net cash used in fundraising and financing activities         (5,698)         (9,305)           Deferred financing costs paid         -         (70)           Proceeds from borrowings         -         5,000           Net cash used in fundraising and financing activities         (5,404)         (4,099)           Net (decrease) increase in cash and cash equivalents <td>*</td> <td></td> <td></td> <td></td>	*			
Other short-term liabilities         (2,218)         1,420           Other long-term liabilities         (485)         3,134           Net cash provided by operating activities         23,018         25,089           Investing activities         3,162         3,162           Decrease in assets limited as to use, nontrading, net         11,646         3,162           Realized losses on interest rate swap contract         (2,442)         (2,545)           Increase in other investments         (1,444)         -           Purchases of property and equipment         (27,610)         (21,132)           Net cash used in investing activities         (19,850)         (20,515)           Fundraising and financing activities         294         276           Repayments of long-term debt         (5,698)         (9,305)           Deferred financing costs paid         -         (70)           Proceeds from borrowings         -         5,000           Net cash used in fundraising and financing activities         (5,698)         (4,099)           Net (decrease) increase in cash and cash equivalents         (2,236)         475           Cash and cash equivalents at the beginning of the year         33,668         33,193           Cash and cash equivalents at the end of the year         31,432         <	· · · · · · · · · · · · · · · · · · ·			
Other long-term liabilities         (485)         3,134           Net cash provided by operating activities         23,018         25,089           Investing activities         Secrease in assets limited as to use, nontrading, net         11,646         3,162           Realized losses on interest rate swap contract         (2,442)         (2,545)           Increase in other investments         (1,444)         -           Purchases of property and equipment         (27,610)         (21,132)           Net cash used in investing activities         294         276           Fundraising and financing activities         294         276           Repayments of long-term debt         (5,698)         (9,305)           Deferred financing costs paid         -         7,000           Proceeds from borrowings         -         5,000           Net cash used in fundraising and financing activities         (5,698)         (4,099)           Net (decrease) increase in cash and cash equivalents         (2,236)         475           Cash and cash equivalents at the beginning of the year         33,668         33,193           Cash and cash equivalents at the end of the year         31,432         33,668           Supplemental disclosures           New capital lease obligation         -         - <td></td> <td></td> <td></td> <td></td>				
Net cash provided by operating activities         23,018         25,089           Investing activities         11,646         3,162           Decrease in assets limited as to use, nontrading, net         11,646         3,162           Realized losses on interest rate swap contract         (2,442)         (2,545)           Increase in other investments         (1,444)         -           Purchases of property and equipment         (27,610)         (21,132)           Net cash used in investing activities         (19,850)         (20,515)           Fundraising and financing activities         294         276           Repayments of long-term debt         (5,698)         (9,305)           Deferred financing costs paid         -         (70)           Proceeds from borrowings         -         5,000           Net cash used in fundraising and financing activities         (5,404)         (4,099)           Net (decrease) increase in cash and cash equivalents         (2,236)         475           Cash and cash equivalents at the beginning of the year         33,668         33,193           Cash and cash equivalents at the end of the year         \$31,432         33,668           Supplemental disclosures         New capital lease obligation         \$ -         \$ -				
Decrease in assets limited as to use, nontrading, net         11,646         3,162           Realized losses on interest rate swap contract         (2,442)         (2,545)           Increase in other investments         (1,444)         —           Purchases of property and equipment         (27,610)         (21,132)           Net cash used in investing activities         (19,850)         (20,515)           Fundraising and financing activities           Proceeds from restricted contributions         294         276           Repayments of long-term debt         (5,698)         (9,305)           Deferred financing costs paid         —         (70)           Proceeds from borrowings         —         5,000           Net cash used in fundraising and financing activities         (5,404)         (4,099)           Net (decrease) increase in cash and cash equivalents         (2,236)         475           Cash and cash equivalents at the beginning of the year         33,668         33,193           Cash and cash equivalents at the end of the year         \$31,432         \$33,668           Supplemental disclosures           New capital lease obligation         \$ - \$ - \$ -				
Decrease in assets limited as to use, nontrading, net         11,646         3,162           Realized losses on interest rate swap contract         (2,442)         (2,545)           Increase in other investments         (1,444)         —           Purchases of property and equipment         (27,610)         (21,132)           Net cash used in investing activities         (19,850)         (20,515)           Fundraising and financing activities           Proceeds from restricted contributions         294         276           Repayments of long-term debt         (5,698)         (9,305)           Deferred financing costs paid         —         (70)           Proceeds from borrowings         —         5,000           Net cash used in fundraising and financing activities         (5,404)         (4,099)           Net (decrease) increase in cash and cash equivalents         (2,236)         475           Cash and cash equivalents at the beginning of the year         33,668         33,193           Cash and cash equivalents at the end of the year         \$31,432         \$33,668           Supplemental disclosures           New capital lease obligation         \$ - \$ - \$ -	Investing activities			
Realized losses on interest rate swap contract       (2,442)       (2,545)         Increase in other investments       (1,444)       —         Purchases of property and equipment       (27,610)       (21,132)         Net cash used in investing activities       (19,850)       (20,515)         Fundraising and financing activities         Proceeds from restricted contributions       294       276         Repayments of long-term debt       (5,698)       (9,305)         Deferred financing costs paid       —       (70)         Proceeds from borrowings       —       5,000         Net cash used in fundraising and financing activities       (5,404)       (4,099)         Net (decrease) increase in cash and cash equivalents       (2,236)       475         Cash and cash equivalents at the beginning of the year       33,668       33,193         Cash and cash equivalents at the end of the year       \$31,432       \$33,668         Supplemental disclosures         New capital lease obligation       \$ — \$ — \$ —	=		11 646	3 162
Increase in other investments         (1,444)         —           Purchases of property and equipment         (27,610)         (21,132)           Net cash used in investing activities         (19,850)         (20,515)           Fundraising and financing activities           Proceeds from restricted contributions         294         276           Repayments of long-term debt         (5,698)         (9,305)           Deferred financing costs paid         —         (70)           Proceeds from borrowings         —         5,000           Net cash used in fundraising and financing activities         (5,404)         (4,099)           Net (decrease) increase in cash and cash equivalents         (2,236)         475           Cash and cash equivalents at the beginning of the year         33,668         33,193           Cash and cash equivalents at the end of the year         \$ 31,432         \$ 33,668           Supplemental disclosures           New capital lease obligation         \$ -         \$ -				*
Purchases of property and equipment         (27,610)         (21,132)           Net cash used in investing activities         (19,850)         (20,515)           Fundraising and financing activities           Proceeds from restricted contributions         294         276           Repayments of long-term debt         (5,698)         (9,305)           Deferred financing costs paid         -         (70)           Proceeds from borrowings         -         5,000           Net cash used in fundraising and financing activities         (5,404)         (4,099)           Net (decrease) increase in cash and cash equivalents         (2,236)         475           Cash and cash equivalents at the beginning of the year         33,668         33,193           Cash and cash equivalents at the end of the year         \$ 31,432         \$ 33,668           Supplemental disclosures         New capital lease obligation         \$ -         \$ -				(2,343)
Net cash used in investing activities  Fundraising and financing activities  Proceeds from restricted contributions  Repayments of long-term debt  Deferred financing costs paid  Proceeds from borrowings  Net cash used in fundraising and financing activities  Net (decrease) increase in cash and cash equivalents  Cash and cash equivalents at the beginning of the year  Cash and cash equivalents at the end of the year  Supplemental disclosures  New capital lease obligation  (19,850)  (20,515)  (20,515)  (20,515)  (476)  (5,698)  (9,305)  (70)  (70)  (70)  (5,404)  (4,099)  (4,099)  (4,099)  (4,099)  (4,099)  (4,099)  (5,404)  (4,099)  (5,404)  (4,099)  (5,404)  (4,099)  (5,404)  (4,099)  (5,404)  (4,099)  (5,404)  (4,099)  (5,404)  (4,099)  (5,404)  (4,099)  (5,404)  (4,099)  (5,404)  (4,099)  (5,404)  (4,099)  (5,404)  (4,099)  (5,404)  (4,099)  (5,404)  (4,099)  (5,404)  (4,099)  (5,404)  (4,099)				(21 132)
Fundraising and financing activities Proceeds from restricted contributions Repayments of long-term debt Deferred financing costs paid Proceeds from borrowings The cash used in fundraising and financing activities  Net (decrease) increase in cash and cash equivalents Cash and cash equivalents at the beginning of the year Cash and cash equivalents at the end of the year  Supplemental disclosures New capital lease obligation  Proceeds from restricted contributions (5,698) (9,305) (9,		-		
Proceeds from restricted contributions  Repayments of long-term debt  Deferred financing costs paid  Proceeds from borrowings  Net cash used in fundraising and financing activities  Net (decrease) increase in cash and cash equivalents  Cash and cash equivalents at the beginning of the year  Cash and cash equivalents at the end of the year  Supplemental disclosures  New capital lease obligation  294  (9,305)  (9,305)  - (70)  700  (4,099)  475  (4,099)  475  475  475  475  475  475  475  47			(19,850)	(20,313)
Repayments of long-term debt  Deferred financing costs paid  Proceeds from borrowings  Net cash used in fundraising and financing activities  Net (decrease) increase in cash and cash equivalents  Cash and cash equivalents at the beginning of the year  Cash and cash equivalents at the end of the year  Supplemental disclosures  New capital lease obligation  (5,698)  (9,305)  (70)  (4,099)  (4,099)  475  Cash and cash equivalents at the beginning of the year  (2,236)  33,668  33,193  Supplemental disclosures  New capital lease obligation  \$ \$ \$ \$				
Deferred financing costs paid Proceeds from borrowings - 5,000 Net cash used in fundraising and financing activities  Net (decrease) increase in cash and cash equivalents Cash and cash equivalents at the beginning of the year Cash and cash equivalents at the end of the year  Supplemental disclosures  New capital lease obligation  - (70) (4,099)  475  475  475  33,668  33,193  Cash and cash equivalents at the end of the year  \$ 31,432 \$ 33,668  - \$ - \$ -				
Proceeds from borrowings  Net cash used in fundraising and financing activities  Net (decrease) increase in cash and cash equivalents  Cash and cash equivalents at the beginning of the year  Cash and cash equivalents at the end of the year  Supplemental disclosures  New capital lease obligation  - 5,000  (4,099)  475  Cashand cash equivalents at the beginning of the year  33,668  33,193  Supplemental disclosures  New capital lease obligation  - 5,000  475  A 33,668  33,193  - \$ 3,668			(5,698)	
Net cash used in fundraising and financing activities (5,404) (4,099)  Net (decrease) increase in cash and cash equivalents (2,236) 475  Cash and cash equivalents at the beginning of the year 33,668 33,193  Cash and cash equivalents at the end of the year \$31,432 \$33,668  Supplemental disclosures  New capital lease obligation \$ - \$ -	- ·		_	
Net (decrease) increase in cash and cash equivalents  Cash and cash equivalents at the beginning of the year  Cash and cash equivalents at the end of the year  Cash and cash equivalents at the end of the year  Supplemental disclosures  New capital lease obligation  \$ - \$ -	<del>-</del>			
Cash and cash equivalents at the beginning of the year Cash and cash equivalents at the end of the year  Supplemental disclosures  New capital lease obligation  33,668  33,193  33,668  33,668	Net cash used in fundraising and financing activities		(5,404)	(4,099)
Cash and cash equivalents at the end of the year  Supplemental disclosures  New capital lease obligation  \$ 31,432 \$ 33,668  \$ - \$ -	*		(2,236)	475
Supplemental disclosures New capital lease obligation  \$ - \$ -	Cash and cash equivalents at the beginning of the year		33,668	33,193
New capital lease obligation \$ - \$ -	Cash and cash equivalents at the end of the year	\$	31,432 \$	33,668
New capital lease obligation \$ - \$ -	Supplemental disclosures			
· · · · · · · · · · · · · · · · · · ·	==	\$	- \$	
	Cash paid for interest	\$	4,948 \$	5,421

See accompanying notes.

## Notes to Consolidated Financial Statements (Dollars in Thousands)

June 30, 2015

#### 1. Organization and Mission

Frederick Regional Health System, Inc. (the System) is a not-for-profit parent corporation formed on June 23, 2011, exempt from income tax under Section 501(a) of the Internal Revenue Code (the Code) as an organization described in Section 501(c)(3) whereby only unrelated business income as defined by Section 512(a)(1) of the Code is subject to federal income tax. The System has received a determination letter from the Internal Revenue Service (IRS) stating that it is exempt from federal income taxes under Section 501(c) of the Code.

Frederick Memorial Hospital, Inc. (FMH) is a not-for-profit hospital, exempt from federal income tax under Section 501(a) of the Code as an organization described in Section 501(c)(3) whereby only unrelated business income as defined by Section 512(a)(1) of the Code is subject to federal income tax. FMH is located in Frederick, Maryland, and provides health care services primarily to residents of Frederick County. FMH has received a determination letter from the IRS stating that it is exempt from federal income taxes under Section 501(c) of the Code.

Monocacy Insurance, LTD (MIL) is a Cayman Islands-domiciled single-parent captive incorporated on May 24, 2011, and holds an Unrestricted Class B insurance license issued under Section 7(2) of the Cayman Island Insurance Law. MIL directly provides primary medical professional liability and primary general liability coverage to the System.

Monocacy Health Partners, LLC (MHP) serves as a physician enterprise, providing governance, management, and support functions for employed physicians. MHP is a not-for-profit corporation, formed on June 23, 2011, and operational as of October 1, 2013, exempt from income tax under Section 501(a) of the Code as an organization described in Section 501(c)(3) only unrelated business income as defined by Section 512(a)(1) of the Code is subject to federal income tax. MHP has received a determination letter from the IRS stating that it is exempt from federal income taxes under Section 501(c) of the Code.

Frederick Health Services Corporation (FHSC) is a Maryland for-profit corporation, all of the stock of which is owned by the System. FHSC is subject to federal and state income taxes. No provision for income taxes has been recorded for 2015 or 2014 due to the availability of net operating loss carryforwards. As of June 30, 2015, FHSC recorded a net deferred tax asset of \$807, which is presented in other assets on the balance sheet.

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 1. Organization and Mission (continued)

On March 25, 2014, Frederick Integrated Healthcare Network, LLC (FIHN) was formed and is operated exclusively as a charitable organization for charitable, scientific, and educational purposes within the meaning of Section 501(c)(3) of the Code and the Regulations thereunder as they now exist or as they may hereafter be amended. FIHN was formed to maintain and operate a program of clinical integration and an accountable care organization among health care providers. FIHN is a single-member LLC and a disregarded entity of FRHS for income tax purposes.

The Obligated Group for repayment of the Maryland Health and Higher Educational Facilities Authority (MHHEFA) Series 2012A and 2012B Bonds includes FMH, MHP, and FRHS.

On July 7, 2014, Frederick Memorial Hospital, Meritus Health, and Western Maryland Health System established Trivergent Health Alliance (THA), the parent company to Trivergent Health Alliance MSO (MSO). The MSO is a managed services organization that provides regional health care services. The purpose of the MSO is to increase operational efficiencies, reduce costs, and enhance the quality of care by focusing efforts in the following areas: human resources, information technology, laboratory services, materials management, pharmacy services, and revenue cycle. FMH contributed working capital of \$100 to THA and \$900 to the MSO for a 33% ownership interest, which is presented in Other Assets on the balance sheet. Upon establishment of the MSO all employees within the six service areas transferred employment from FMH to the MSO. The related cost to purchase the service from the MSO is recorded on the Consolidated Statement of Operations within Contract Services for the year ended June 30, 2015. The System paid a total of \$33,494 to the MSO during the year ended June 30, 2015.

#### 2. Significant Accounting Policies

#### **Principles of Consolidation**

The accompanying consolidated financial statements include the accounts and transactions of the System and its wholly owned subsidiaries: FMH, MIL, FHSC, MHP, and FIHN.

FMH has two wholly owned subsidiaries: Hospice of Frederick County, Inc. (HFC) and Emmitsburg Properties, LLC, both of which have been consolidated with FMH into the System in the accompanying consolidated financial statements. HFC, an independent 501(c)(3)

Notes to Consolidated Financial Statements (continued)
(Dollars in Thousands)

#### 2. Significant Accounting Policies (continued)

organization controlled by FMH, operates as a fund raising organization for the benefit of hospice services and operates the Kline Hospice House. Emmitsburg Properties, LLC contains funds held as collateral on the outstanding Emmitsburg loans.

FHSC has four wholly owned subsidiaries: Rosehill of Frederick, LLC, Corporate Occupational Health Solutions, LLC, and Open MRI of Frederick, LLC, which are for-profit limited liability companies, and Frederick Surgical Services Corporation, all of which have been consolidated with FHSC into the System in the accompanying consolidated financial statements.

The accompanying consolidated financial statements include the accounts of the System and its wholly owned subsidiaries. All significant intercompany accounts and transactions have been eliminated in consolidation.

#### **Donor-Restricted Gifts**

Unconditional promises to give cash and other assets are reported at fair value at the date the promise is received. Conditional promises to give and indications of intentions to give are reported at fair value at the date the gift is received. The gifts are reported as either temporarily or permanently restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets if restricted for capital or reported in the statements of operations as net assets released from restrictions if restricted for operating purposes. Donations received with no restrictions and donor-restricted contributions whose restrictions are met within the same year as received are reported as unrestricted contributions in the accompanying consolidated statements of operations as other operating revenues.

#### **Cash and Cash Equivalents**

Cash and cash equivalents include investments in highly liquid debt instruments with an original maturity of three months or less. Those cash and money market funds that are classified as long-term investments are excluded from cash and cash equivalents.

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 2. Significant Accounting Policies (continued)

#### **Patient Receivables and Allowances**

The System's policy is to write off all patient accounts that have been identified as uncollectible. An allowance for doubtful accounts is recorded for accounts not yet written off that are anticipated to become uncollectible. Insurance coverage and credit information is obtained from patients when available. No collateral is obtained for accounts receivable.

When determining the allowance, the System considers the collectability of accounts based on past experience, taking into account contractually due amounts from third-party payors and current collection trends on third-party and self-pay receivables. Self-pay receivables include both patients without insurance and patients with deductible and copayment balances due for which third-party coverage exists for part of the bill. Credit risks are assessed based on historical write-offs, net of recoveries, as well as an analysis of the aged accounts receivable balances with allowances generally increasing as the receivable ages. The analysis of receivables is performed monthly, and the allowances are adjusted accordingly.

#### **Inventory**

Inventory is stated at the lower of cost or market. Cost is determined using the first-in, first-out method.

#### **Cost of Goods Sold**

Cost of goods sold consists primarily of drugs, medical supplies, and surgical implants used in the care and treatment of patients.

#### **Investments and Assets Limited as to Use**

The fair values of individual investments are based on quoted market prices of individual securities or investments or estimated amounts using quoted market prices of similar investments. Private equity investments are carried at cost, and hedge funds are accounted for using the equity method. Realized and unrealized investment return from all unrestricted investments and assets limited as to use are included in the consolidated statements of operations as part of nonoperating gains and losses. Investment income (loss) on investments of temporarily and permanently restricted assets is added to or deducted from the appropriate restricted fund

Notes to Consolidated Financial Statements (continued)
(Dollars in Thousands)

#### 2. Significant Accounting Policies (continued)

balance if the income is restricted. The cost of securities sold is based on the specific-identification method. Investments are classified as either current or noncurrent based on maturity dates and availability for current operations.

Substantially all of the System's investment portfolio (excluding certain assets limited as to use) is classified as trading, with unrealized gains and losses included in excess of unrestricted revenue and other support over expenses. Certain trusteed assets that are included in assets limited as to use are classified as other than trading. These assets primarily consist of funds held under trust arrangements related to unreleased bond proceeds.

#### **Investment Risk and Uncertainties**

The System invests in professionally managed portfolios that contain corporate bonds, U.S. government obligations, municipal obligations, asset-backed securities, marketable equity securities, hedge funds, money market funds, private equity, and alternative investments. Such investments are exposed to various risks, such as interest rate, market, and credit. Due to the level of risk associated with such investments and the level of uncertainty related to changes in the value of such investments, it is at least reasonably possible that changes in risks in the near term would materially affect investment balances and the amounts reported in the financial statements.

#### **Property and Equipment**

Property and equipment are carried at historical cost. Items acquired by gift are recorded at fair value at the time of acquisition. Depreciation is recorded on the straight-line method over the estimated useful lives of the depreciable assets. Leasehold improvements are amortized using the straight-line method over the shorter of the lease term or the estimated useful lives of the assets.

#### **Valuation of Long-Lived Assets**

The System accounts for the valuation of long-lived assets under Accounting Standards Codification 360-10-45, *Accounting for the Impairment or Disposal of Long-Lived Assets*. This guidance requires that long-lived assets and certain identifiable intangible assets be reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable.

Notes to Consolidated Financial Statements (continued)
(Dollars in Thousands)

#### 2. Significant Accounting Policies (continued)

Recoverability of the long-lived asset is measured by a comparison of the carrying amount of the asset to future undiscounted net cash flows expected to be generated by the asset. If such assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the assets exceeds the estimated fair value of the assets. Assets to be disposed of are reportable at the lower of the carrying amount or fair value, less costs to sell.

#### **Debt Issuance Costs**

Debt issuance costs related to the Series 2012 MHHEFA Bonds are being amortized over the life of the debt using the effective-interest method.

#### **Patient Service Revenue and Allowances**

The System has agreements with third-party payors that provide for payments to the System for patient services at amounts different from its established rates. Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payors, and others for services rendered, including estimated adjustments under reimbursement agreements with third-party payors. Estimated adjustments are accrued in the period the related services are rendered and are adjusted in future periods as final settlements are determined.

The System's revenues may be subject to adjustment as a result of examination by government agencies or contractors and as a result of differing interpretation of government regulations, medical diagnosis, charge coding, medical necessity, or other contract terms. The resolution of these matters, if any, often is not finalized until subsequent to the period during which the services were rendered.

### **Other Operating Revenue**

The American Recovery and Reinvestment Act of 2009 provides for Medicare and Medicaid incentive payments for eligible hospitals and professionals that implement and achieve meaningful use of certified electronic health record (EHR) technology. For Medicare and Medicaid EHR incentive payments, the System uses a grant accounting method to recognize the revenues. Under this accounting policy, EHR incentive payments are recognized as other operating revenue when attestation that the EHR meaningful use criteria for the required period

Notes to Consolidated Financial Statements (continued)
(Dollars in Thousands)

#### 2. Significant Accounting Policies (continued)

of time were demonstrated. Accordingly, the System recognized \$610 of EHR revenues for the year ended June 30, 2015, all from Medicare revenues. EHR revenues for the year ended June 30, 2014, were \$1,541, of which \$129 was Medicaid and \$1,412 was Medicare.

These amounts are included in other operating revenues in the accompanying consolidated statements of operations. The System's attestation of compliance with the meaningful use criteria is subject to audit by the federal government or its designee. The recognition of revenues is based on management's best estimate of payments to be received. Any subsequent changes in the recognition of the revenue as result of any audits will impact the results of operations in the period in which they occur.

#### **Performance Indicator**

The performance indicator is the excess of unrestricted revenue and other support over expenses. Changes in unrestricted net assets, consistent with industry practice, includes pension adjustments and net assets released from restriction for capital purposes.

#### **Fair Value of Financial Instruments**

The carrying amounts reported on the accompanying consolidated balance sheets for cash and cash equivalents, other receivables, accounts payable, accrued expenses, and advances from third-party payors approximate their fair values. The fair value of the System's notes receivable, revenue bond notes, and other long-term debt approximate the carrying amounts, based on loans with similar terms and average maturities.

#### **Use of Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 2. Significant Accounting Policies (continued)

#### **Recent Accounting Pronouncements**

In May 2014, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2014-09, *Revenue from Contracts with Customers (Topic 606)*. This guidance is intended to improve and converge with international standards the financial reporting requirements for revenue from contracts with customers. It will be effective for fiscal year 2020, and early adoption is permitted beginning in fiscal year 2018. We have not yet determined the impact from adoption of this new accounting pronouncement on our financial statements.

In April 2015, the FASB issued ASU No. 2015-03, Interest–Imputation of Interest (Subtopic 835-30): Simplifying the Presentation of Debt Issuance Costs. The amendments in this ASU require that debt issuance costs related to a recognized debt liability be presented in the balance sheet as a direct deduction from the carrying amount of that debt liability, consistent with debt discounts. This guidance is effective for fiscal year 2017. The guidance is not expected to materially impact the System's consolidated results of operations, net assets, or cash flows.

#### 3. Patient Receivables and Patient Service Revenue

Patient receivables consist of the following at June 30:

	 2015	2014
Gross patient receivables	\$ 65,450 \$	68,811
Less estimated uncollectible accounts and contractual allowances	(17,350)	(21,702)
Net patient receivables	\$ 48,100 \$	47,109

2014

2015

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 3. Patient Receivables and Patient Service Revenue (continued)

Patient service revenue consists of the following for the years ended June 30:

	2015		2014
Inpatient charges	\$	176,322 \$	183,608
Outpatient charges		277,812	264,405
Gross charges		454,134	448,013
Less contractual and other allowances		(84,486)	(88,127)
Less charity care		(11,052)	(14,522)
Net patient service revenue		358,596	345,364
Less provision for bad debts		(3,099)	(11,402)
Net patient service revenue less provision for bad debts	\$	355,497 \$	333,962

The System provides care to patients who meet certain criteria under its charity care policy. The System charges at its established rates but waives all or a portion of reimbursement. Because the System does not pursue collection of amounts determined to qualify as charity care, these revenues are not reported as net patient service revenue. Using the cost to charge ratio to approximate cost, charity care provided for the years ended June 30, 2015 and 2014, was \$8,616 and \$10,973, respectively. The state of Maryland rate system includes components within the rates to partially compensate hospitals for uncompensated care.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 4. Assets Limited as to Use

A summary of assets that are limited as to use substantially for debt service and self-insurance at June 30 is as follows:

		2015	2014		
Current: Principal, interest, and other – bonds	\$	3,042 \$	3,083		
Loss escrow account	Ψ	51	950		
	\$	3,093 \$	4,033		
Noncurrent: Construction funds Deferred compensation trusts	<b>\$</b>	7,389 \$ 1,451	18,305 1,241		
	\$	8,840 \$	19,546		

The assets that are limited as to use consist of the following at June 30:

	 2015	2014
Current:		
Cash and money market accounts	\$ 3,042 \$	3,083
Mutual funds	51	950
	\$ 3,093 \$	4,033
Noncurrent:		
Cash and money market accounts	\$ 1 \$	2,886
Agency securities	7,388	15,440
Equity securities	_	985
Corporate or other bonds	183	_
Mutual funds	1,268	235
	\$ 8,840 \$	19,546

The noncurrent assets limited as to use mutual funds are primarily invested in cash and short-duration debt securities.

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 5. Promises to Give

Promises to give are discounted and are due as follows at June 30:

	2015		2014
Less than one year	\$	926 \$	837
One to five years		2,968	2,558
More than five years		2,260	2,217
		6,154	5,612
Less discounting and allowance for uncollectible			
promises		1,581	1,454
Total promises to give, net		4,573	4,158
Less current portion of promises to give, net		<b>787</b>	711
	\$	3,786 \$	3,447

Promises to give include \$1,115 and \$1,080 for the years ended June 30, 2015 and 2014 respectively, related to charitable remainder trusts. This net amount represents the excess of the fair value of the related trust accounts over the net present value of the annuities to be paid out of the trust to the named beneficiaries over their estimated life expectancy.

#### 6. Investments

Long-term investments represent unrestricted investments and unrestricted income earned on unrestricted, temporarily restricted, and permanently restricted investments.

Donor-restricted investments are designated by the donors for expenses relating to capital projects, replacement or improvement of existing assets, or to cover the cost of services rendered as charity care and other programs.

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### **6. Investments (continued)**

Long-term and donor-restricted investments consist of the following at June 30:

	2015				2014			
	Cost		F	air Value	Cost I		air Value	
Cash and cash equivalents	\$	6,136	\$	6,136	\$ 6,187	\$	6,187	
U.S. government obligations		4,356		4,354	5,101		5,111	
Corporate obligations		4,036		4,072	3,400		3,543	
Mortgage-backed securities		4,007		4,046	3,237		3,284	
Equity securities		32,239		40,816	31,582		42,932	
Mutual funds		61,616		62,548	55,143		58,350	
	\$	112,390	\$	121,972	\$ 104,650	\$	119,407	

Fair value of investments carried at cost at June 30 is as follows:

	2015					2014			
		Cost		Fair Value		Cost		air Value	
Private equity and alternative									
investments	\$	3,174	\$	4,593	\$	1,837	\$	3,304	
	\$	3,174	\$	4,593	\$	1,837	\$	3,304	

The System is invested in a hedge fund that is accounted for under the equity method of accounting, which approximates fair value. The carrying value of the fund was \$15,640 and \$14,630 as of June 30, 2015 and 2014, respectively. Valuation of this equity investment is primarily based on financial data supplied by the underlying investee fund. The System has the ability to liquidate this investment on a quarterly basis. The System must provide notice of intent to redeem its shares 65 days prior to the redemption date. Within 45 days of the redemption date, 90% of the redemption value will be returned to the System, with the balance payable 30 days after the receipt of the fund's annual audited financial statements. Value may be based on historical cost, appraisals, or other estimates that require varying degrees of judgment. The historic cost of these investments was \$11,500 and \$11,500 as of June 30, 2015 and 2014, respectively.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### **6. Investments (continued)**

The private equity investments are shown at cost on the accompanying consolidated financial statements.

Investments are allocated as follows at June 30:

	2015			2014		
Investment allocation:						
Unrestricted long-term investments	\$	134,931	\$	132,552		
Donor-restricted investments		5,855		3,705		
	\$	140,786	\$	136,257		

Investment income, including income from short-term investments, for the years ended June 30, is as follows:

2015

2014

	 2015	<i>2</i> 014
Unrestricted:		
Net realized gains	\$ 4,099	\$ 3,442
Interest and dividends, net of investment expense	2,891	2,258
Income from joint ventures	22	461
	\$ 7,012	\$ 6,161

Investment expense was \$375 and \$416 for the fiscal years ended June 30, 2015 and 2014, respectively.

Other investments consist of the following at June 30:

	 Carryii	ng V	<sup>7</sup> alue	Income			
	 2015		2014	2015		2014	
Premier Class B	\$ 1,876	\$	662	\$ _	\$	_	
Joint ventures	3,876		2,827	22		461	
	\$ 5,752	\$	3,489	\$ 22	\$	461	

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### **6.** Investments (continued)

Investments in joint ventures are accounted for using the equity method, unless otherwise noted, at June 30, and are as follows:

_	Entity	Interest %	2015	2014
Colonial Regional Alliance	FMH	14.3%	\$ 30 \$	30
Carroll Occupational Health, LLC	FHSC	25.0	105	66
Comp Claim Management, LLC	<b>FHSC</b>	50.0	33	32
Open MRI of Frederick, LLC	<b>FHSC</b>	_	_	117
Premier Purchasing Partners (cost method)	FMH	_	392	392
Mt. Airy Health Services, LLC	FMH	50.0	(33)	47
Mt. Airy Med-Services, LLC	FHSC	50.0	375	200
Mt. Airy Plaza, LLC	FHSC	50.0	(67)	(103)
Trivergent Health Alliance	FMH	33.3	1,000	_
Advanced Health Collaborative	FRHS	_	42	_
Frederick Surgical Center, LLC	FHSC	34.7	1,999	2,046
		=	\$ 3,876 \$	3 2,827

#### **Group Purchasing Organization Initial Public Offering**

The System has participated and owned equity in the Premier Limited Partnership (Premier), which has served as a group purchasing organization for many years. This participation provides purchasing contract rates and rebates the System would not be able to obtain on its own. The System accounts for its investment in Premier on the cost method of accounting.

During the year ended June 30, 2014, Premier restructured from a privately held company to a public company and completed an initial public offering (IPO) of its equity securities. Several financial transactions occurred with those holding equity in Premier before the IPO, including the System. As a result, the System received a cash payment of approximately \$1.1 million in exchange for 16% of its previous ownership in Premier. In addition, in exchange for the extension of the group purchasing contract, the System received partial ownership of the new public company (the Class B units).

Notes to Consolidated Financial Statements (continued)
(Dollars in Thousands)

#### **6. Investments (continued)**

During the year ended June 30, 2014, the System recognized a gain of approximately \$1.0 million on the sale of its 16% interest, which is presented in other operating revenues in the accompanying consolidated financial statements. The System received 233,669 Class B units that are earned in seven separate tranches over an 85-month period ending October 31, 2020. The opportunity will exist in the future for these Class B units to be converted to the Premier public company stock. Prior to vesting, the Class B units may be transferred or sold with the approval of Premier. The System recognized \$1.2 million and \$0.7 million related to vesting of 32,525 and 22,254 Class B units for the years ended June 30, 2015 and 2014, respectively. These amounts are recorded as an investment on the accompanying consolidated balance sheets and were recognized as a reduction of supplies expense in the accompanying consolidated statements of operations, as the value of the Class B shares is tied to the group purchasing contract and is considered a vendor incentive.

#### 7. Fair Value Measurements

Assets and liabilities recorded at fair value in the accompanying consolidated balance sheets are categorized based upon the level of judgment associated with the inputs used to measure their fair value.

FASB guidance defines fair value as the price that would be received to sell an asset or paid to transfer a liability (i.e., the exit price) in an orderly transaction between market participants at the measurement date, emphasizing that fair value is a market-based measurement, not an entity-specific measurement. Therefore, a fair value measurement should be determined based on the assumptions that market participants would use in pricing the asset or liability. As a basis for considering market participant assumptions in fair value measurements, the FASB establishes a fair value hierarchy that distinguishes between market participant assumptions based on market data obtained from sources independent of the reporting entity (observable inputs that are classified within Levels 1 and 2 of the hierarchy) and the reporting entity's own assumptions about market participant assumptions (unobservable inputs classified within Level 3 of the hierarchy).

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 7. Fair Value Measurements (continued)

The Level inputs, as defined by FASB guidance for fair value measurements and disclosures, are as follows:

- Level 1 Inputs utilize unadjusted quoted prices in active markets for identical assets or liabilities that the System has the ability to access at the measurement date.
- Level 2 Inputs are inputs other than quoted prices included in Level 1 that are observable for the assets or liabilities, either directly or indirectly. Level 2 inputs may include quoted prices for similar assets and liabilities in active markets, as well as inputs that are observable for the assets or liabilities (other than quoted prices), such as interest rates, foreign exchange rates, and yield curves that are observable at commonly quoted intervals.
- Level 3 Inputs are unobservable inputs for the assets or liabilities, which are typically based on an entity's own assumptions, as there is little, if any, related market activity.

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 7. Fair Value Measurements (continued)

The determination of the fair value level within which the entire fair value measurement falls is based on the lowest level input that is significant to the fair value measurement in its entirety. The System's assessment of the significance of a particular input to the fair value measurement in its entirety requires judgment and considers factors specific to the assets or liabilities. The following tables present the System's assets and liabilities measured at fair value on a recurring basis, aggregated by the level in the fair value hierarchy within which those measurements fall, as of June 30:

			Fair Value Measurements at						
			Reporting Date Using Quoted Prices						
			_	in Active		ignificant	9	Significant	
		Fair		larkets for		Other		Other	
	1	Value at		<b>Identical</b>	0	bservable	H	nobservable	
		Tune 30,	•	Assets		Inputs	0.	Inputs	
	·	2015		(Level 1)	(Level 2)			(Level 3)	
Assets				<u> </u>		<u> </u>		( , , , , , , , , , , , , , , , , , , ,	
Cash and cash equivalents	\$	41,318	\$	41,318	\$	_	\$	_	
Equity securities		40,109		40,109		_		_	
U.S. government obligations		4,354		_		4,354		_	
Agency securities		7,493		_		7,493		_	
Corporate and other bonds		4,150		_		4,150		_	
Mutual funds		63,867		63,867		_		_	
Mortgage-backed securities		4,045		_		4,045		_	
Private equity and									
alternative investments		4,593		_		_		4,593	
Contributions receivable		4,573		_		_		4,573	
Total assets	\$	174,502	\$	145,294	\$	20,042	\$	9,166	
Liabilities									
Interest rate swap liability	\$	(11,277)	\$	_	\$	(11,277)	\$		
Total liabilities	\$	(11,277)	\$		\$	(11,277)	\$		

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 7. Fair Value Measurements (continued)

			Fair Value Measurements at Reporting Date Using					
	•	Fair Value at	_	uoted Prices in Active Markets for Identical		Significant Other Observable	5	Significant Other nobservable
	J	June 30, 2014		Assets (Level 1)		Inputs (Level 2)		Inputs (Level 3)
Assets		2014		(Level 1)		(Level 2)		(Level 3)
Cash and cash equivalents	\$	45,857	\$	45,857	\$	_	\$	_
Equity securities		43,928		43,928		_		_
U.S. government obligations		5,112		_		5,112		_
Agency securities		15,439		_		15,439		_
Corporate and other bonds		3,543		_		3,543		_
Mutual funds		59,526		59,526		_		_
Mortgage-backed securities		3,284		_		3,284		_
Private equity and								
alternative investments		3,304		_		_		3,304
Contributions receivable		4,158						4,158
Total assets	\$	184,151	\$	149,311	\$	27,378	\$	7,462
Liabilities								
Interest rate swap liability	\$	(11,238)	\$	_	\$	(11,238)	\$	_
Total liabilities	\$	(11,238)		_	\$	(11,238)		_

The fair value of the System's trading securities is determined by third-party service providers utilizing various methods dependent upon the specific type of investment. Where quoted prices are available in an active market, securities are classified within Level 1 of the valuation hierarchy. Where significant inputs, including benchmark yields, broker-dealer quotes, issuer spreads, bids, offers, the London Interbank Offered Rate (LIBOR) curve, and measures of volatility, are used by these third-party dealers or independent pricing services to determine fair values, the securities are classified within Level 2. Private equity and alternative investments are carried at cost. Hedge fund investments are carried under the equity method of accounting.

Notes to Consolidated Financial Statements (continued)
(Dollars in Thousands)

#### 7. Fair Value Measurements (continued)

Assets utilizing Level 1 inputs include exchange-traded equity securities and equity and fixed-income mutual funds. Assets and liabilities utilizing Level 2 inputs include U.S. government securities, corporate bonds, mortgage-backed securities, and interest rate swaps. Assets utilizing Level 3 inputs are contributions receivable and private equity and alternative investments.

#### **Interest Rate Swap**

The System entered into an interest rate swap agreement in conjunction with the issuance of variable rate bonds. The swap contract is valued using models based on readily observable market parameters for all substantial terms of the contract. The fair market value of the swap agreement is included as interest rate swap contract in the accompanying consolidated balance sheets. The fair market value calculation includes a credit valuation adjustment as required of \$684 and \$700, reducing the interest rate swap agreement liability position on June 30, 2015 and 2014, respectively. The change in the fair market value of the swap agreement is included in excess of unrestricted revenue and other support over expenses, as the swap is not designated as an effective hedge.

Credit exposure associated with nonperformance by the counterparty to the derivative instrument is generally limited to the uncollateralized fair value of the asset related to instruments recognized in the balance sheets.

#### Other

Assets utilizing Level 3 inputs are contributions receivable and private equity investments. Contributions receivable are recorded net of allowance for uncollectible pledges and discounted to net present value. The present value of estimated future cash flows using a discount rate commensurate with the risks involved is an appropriate measure of fair value for unconditional promises to give cash and is considered Level 3. The private equity and alternative investments are carried at cost of \$3,174 and \$1,837 on the accompanying consolidated financial statements on June 30, 2015 and 2014, respectively.

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 7. Fair Value Measurements (continued)

The following table provides a reconciliation of the beginning and ending balances of items measured at fair value on a recurring basis in the previous table that used significant unobservable inputs (Level 3):

	Private					
			Eq	uity and		
		ntributions	Alt	ternative		
	R	eceivable	Inv	estments		Total
Balance at June 30, 2013	\$	3,096	\$	3,073	\$	6,169
Purchases, issuances, and settlements		1,062		231		1,293
Balance at June 30, 2014		4,158		3,304		7,462
Purchases, issuances, and settlements		415		1,289		1,704
Balance at June 30, 2015	\$	4,573	\$	4,593	\$	9,166

## 8. Property and Equipment

Property and equipment consist of the following at June 30:

	Estimated Useful Lives	2015	2014
Land	_	\$ 3,734	\$ 3,734
Land improvements	08–20 years	2,012	1,225
Buildings	20–40 years	208,423	210,514
Fixed equipment	10–20 years	16,679	16,594
Movable equipment	03–20 years	198,478	193,486
Leasehold improvements	05–20 years	25,452	24,806
		454,778	450,359
Less accumulated depreciation	_	266,610	254,370
		 188,168	195,989
Construction in process, renovations,			
and deposits	_	 13,887	3,100
		\$ 202,055	\$ 199,089

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 8. Property and Equipment (continued)

Construction in progress consists of the System's building renovations. As these projects are completed, the related assets are transferred out of construction in progress and into the appropriate asset category and are depreciated over the applicable useful lives.

Capitalized computer software, net of accumulated amortization, as of June 30, 2015 and 2014, was \$8,504 and \$10,444, respectively. Amortization of computer software was \$3,731 for fiscal year 2015. There was no amortization of computer software in fiscal year 2014.

The net book value of assets under capital lease arrangements totaled \$2,353 and \$3,854 as of June 30, 2015 and 2014, respectively. Depreciation expense related to assets under capital lease arrangements was \$1,605 and \$1,807 for the fiscal years ended June 30, 2015 and 2014, respectively.

### 9. Long-Term Debt

Long-term debt consists of the following as of June 30:

	 2015	2014
MHHEFA Series 2012A Bonds	\$ 98,090 \$	99,099
MHHEFA Series 2012B Bonds	66,140	68,930
Note payable – Emmitsburg	_	62
Capital lease obligations	 1,885	3,881
	166,115	171,972
Less current maturities	 5,103	5,697
	\$ 161,012 \$	166,275

#### **Series 2012A MHHEFA Revenue Bonds**

In December 2012, the System obtained a loan of \$96,240 in MHHEFA Revenue Bonds, Frederick Memorial Hospital Issue, Series 2012A. The MHHEFA Series 2012A Bonds were issued to refund all of the MHHEFA Series 2002 Bonds and to finance a portion of certain construction and equipment costs of the System. The Series 2012A Bonds were issued with a premium of \$3,990, which is being amortized over the life of the bonds. The accumulated

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 9. Long-Term Debt (continued)

amortization was \$410 at June 30, 2015. The annual interest rate on the bond loan ranges between 3% and 5% over the term of the bond. Interest is payable semiannually on each January 1 and July 1, through July 1, 2038.

Series 2012A Bonds maturing on or after July 1, 2023, are subject to redemption prior to maturity beginning on July 1, 2022, at the option of the authority at the principal amount of the Series 2012A Bonds to be redeemed plus accrued interest thereon to the date set for redemption.

Under the provisions of the bond agreement, the System has granted to the authority a security interest in all receipts now owned and hereafter acquired. The Series 2012A Bonds are secured ratably with the Series 2012B Bonds. The fair value of the Series 2012A MHHEFA Revenue Bonds is estimated based on the quoted market prices for the same or similar issues. The fair value of the 2012A Bonds as of June 30, 2015, is estimated at \$94,618.

There is no debt service reserve requirement associated with the Series 2012A Bonds.

The bond agreement contains certain financial covenants.

#### Series 2012B MHHEFA Revenue Bonds

In December 2012, the System obtained a loan of \$70,020 in MHHEFA Revenue Bonds, Frederick Memorial Hospital Issue, Series 2012B. The MHHEFA Series 2012B Bonds were issued to refund all of the MHHEFA Series 2008 Bonds. Upon settlement of the bonds, MHHEFA and the obligated group entered into a financing agreement with Branch Banking and Trust (BB&T) whereby BB&T became the initial purchaser of the 2012B Bonds. The interest rate on the bonds is based on an index floating rate determined by BB&T equal to the applicable percentage multiplied by LIBOR plus the applicable spread plus the TEFRA adjustment, if any. Interest on the bonds is paid monthly and averaged 1.33% and 1.33% for the 12 months ended June 30, 2015 and 2014, respectively.

Series 2012B Bonds are subject to redemption at the option of the authority at the principal amount of the Series 2012B Bonds to be redeemed plus accrued interest to the date set for redemption. The Series 2012B Bonds, which mature on July 1, 2035, are secured ratably with the Series 2012A Bonds. The System is required to make annual payments to BB&T sufficient to

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 9. Long-Term Debt (continued)

meet the annual debt service requirements of the refunding bond issue for the succeeding year. Annual sinking fund installments for the 2012B bonds range from \$1,090 on July 1, 2013, to \$4,855 on July 1, 2028.

There is no debt service reserve requirement associated with the Series 2012B Bonds.

The bond agreement contains certain financial covenants.

#### **Note Payable – Emmitsburg**

In December 1994, the System acquired a 100% interest in Emmitsburg Properties. In accordance with the terms of the purchase agreement, the System executed two notes payable to the former owners aggregating \$1,219. There is no outstanding balance on either loan as of June 30, 2015.

#### **Capital Lease Obligations**

As of June 30, 2015, the System has entered into certain capital lease obligations to secure major medical diagnostic equipment. Future payments under these obligations are as follows:

Years ending June 30:	
2016	\$ 1,371
2017	530
2018	23
2019	_
2020	_
Total payments	 1,924
Less interest payments	40
Total lease obligations, principal	 1,884
Less current portion	1,338
Long-term obligations under capital leases	\$ 546

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 9. Long-Term Debt (continued)

Debt service requirements on long-term debt and capital lease obligations, excluding original issue premium on bonds at June 30, 2015, of \$3,580 is as follows:

	Principal
Years ending June 30:	
2016	\$ 5,103
2017	4,429
2018	4,087
2019	4,220
2020	4,405
Thereafter	140,291
	\$ 162,535

On September 9, 2013, the System entered into a \$20,000 revolving line of credit with a lending institution for the purpose of funding short-term working capital needs. The line of credit bears a variable interest rate of One Month LIBOR plus 1.5% per annum, adjusted monthly. All outstanding principal and interest must be repaid within two years of closing. There must not be any outstanding principal balance for at least 30 consecutive days during each year the line of credit is available. A \$5,000 draw was taken upon closing. There is no outstanding balance on this line of credit as of June 30, 2015 or June 30, 2014. The line of credit terminates on December 1, 2015.

#### 10. Interest Rate Swap Contract

The System records its derivatives as assets or liabilities at fair value. A derivative is typically defined as an instrument, whose value is derived from an underlying instrument, index or rate, has a notional amount, requires little or no initial investment, and can be net settled. The System participates in an interest rate swap contract that is considered a derivative financial instrument.

In conjunction with the issuance of the Series 2008 Bonds, the System modified its interest rate swap contract with a third-party to a notional amount of \$72,160, which reduces annually by an amount equal to the sinking fund installment due on the 2008 Bonds until maturity of July 1, 2035. The notional amount is \$66,140 on June 30, 2015. The swap agreement remains in effect after the issuance of the 2012 Series Bonds. The System is exposed to credit loss in the

Notes to Consolidated Financial Statements (continued)
(Dollars in Thousands)

#### 10. Interest Rate Swap Contract (continued)

event of nonperformance by the counterparty to the interest rate swap contract. However, the System does not anticipate nonperformance by the counterparty. Under the swap contract, the System pays interest at a fixed rate of 3.0804% per annum and receives interest at a variable rate equal to 67% of the one-month LIBOR (0.1859% as of June 30, 2015). The swap contract requires payments to be made or received monthly. The fair value of the swap contract was a liability of \$11,277 and \$11,238 at June 30, 2015 and 2014, respectively.

The System accrued net payments under its interest rate swap program of \$2,442 and \$2,545 during fiscal years 2015 and 2014, respectively. These amounts are included within realized and unrealized losses on interest rate swap contract, net in the accompanying consolidated statements of operations and investing activities in the accompanying consolidated statements of cash flows.

The interest rate swap contract is not designated as an effective cash flow hedge. The System's objectives of entering into the interest rate swap contract include limiting or hedging variable interest rate payments to achieve lower overall borrowing costs than a comparable unhedged fixed rate borrowing, to alter the pattern of debt service payments, and to improve asset/liability matching. Changes in the fair value of the derivative financial instrument are recognized in the consolidated statements of operations as a component of other loss. The carrying value of the System's derivative financial instrument approximates fair value. The interest rate swap contract is valued using models based on readily observable market parameters for all substantial terms of the contract.

Credit exposure associated with nonperformance by the counterparties to derivative instruments is generally limited to the uncollateralized fair value of the asset related to instruments recognized in the consolidated balance sheets. The System attempts to mitigate the risk of nonperformance by selecting counterparties with high credit ratings and monitoring their creditworthiness.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

## **10. Interest Rate Swap Contract (continued)**

The System's derivative agreements do not contain any credit support provisions that require it to post collateral if there are declines in the derivative value or its credit rating.

	Fair Va			ue
Balance Sheet Location		2015		2014
Asset derivatives				
Derivatives not designated as hedging instruments:				
Interest rate contracts	\$		\$	
Liability derivatives				
Long-term liabilities	\$	11,277	\$	11,238
Total derivatives not designated as hedging instruments	\$	11,277	\$	11,238

A summary of the effect of the nonhedging derivatives on the System's income statement for the year ended June 30, 2015, is as follows:

Type of Nonhedging Derivatives	Income Statement Location of (Loss) Gain Recognized	(Lo	,
Interest rate swap contract – realized losses Interest rate swap contract – unrealized losses	Other loss Other loss	\$	(2,442) (40)
Total		\$	(2,482)

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 10. Interest Rate Swap Contract (continued)

A summary of the effect of the nonhedging derivatives on the System's income statement for the year ended June 30, 2014, is as follows:

Type of Nonhedging Derivatives	Income Statement Location of Loss Recognized	Derivative Loss Recognized
Interest rate swap contract – realized losses Interest rate swap contract – unrealized gains Total	Other loss Other gain	\$ (2,545) 389 \$ (2,156)

#### 11. Employee Benefit Plans

The System has a defined benefit pension plan that was curtailed on June 30, 2007. The System uses a measurement date of June 30 to determine plan assets and benefit obligations. The curtailment is such that participants will no longer accrue benefits under the plan and no new participants will be accepted. Current participant accounts will not receive any service credits or increases in benefits for post-curtailment compensation increases beyond June 30, 2007; however, the System will make annual contributions to the plan in accordance with actuarially determined amounts to meet future accumulated benefit obligations under the frozen plan. Effective July 1, 2007, a modified defined contribution plan (403b) was implemented as described below.

# Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

## 11. Employee Benefit Plans (continued)

The following provides a reconciliation of the changes in fair value of the plan's assets and projected benefit obligations and the plan's funded status based on a June 30, 2015 and 2014, measurement date:

		2015	2014	
	(In Thousands)			
Accumulated benefit obligation	\$	88,930 \$	84,128	
Change in projected benefit obligation:				
Projected benefit obligation at beginning of year	\$	84,128 \$	74,887	
Service cost		569	495	
Interest cost		3,706	3,763	
Actuarial loss (gain)		2,431	7,485	
Benefits paid		(2,654)	(2,502)	
Projected benefit obligation at end of year		88,180	84,128	
Change in plan assets:				
Fair value of plan assets at beginning of year		67,526	62,726	
Actual return on plan assets		1,940	6,133	
Employer contribution		2,500	1,169	
Benefits paid		(2,654)	(2,502)	
Fair value of plan assets at end of year		69,312	67,526	
Funded status		(18,868)	(16,602)	
Net amount recognized	\$	(18,868) \$	(16,602)	

The discount rate actuarial assumption was changed from 4.47% to 4.42%, resulting in a \$700 decrease in the projected benefit obligation as of June 30, 2015.

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

## 11. Employee Benefit Plans (continued)

Net amounts recognized in unrestricted net assets that have not been recognized in net periodic benefit cost are as follows:

	June 30				
	2015			2014	
Net actuarial loss Prior service cost	\$	21,834 237	\$	20,104 288	
Total recognized in unrestricted net assets	\$	22,071	\$	20,392	

The following table sets forth the weighted-average assumptions used to determine benefit obligations:

	June 30			
	2015	2014		
Discount rate	4.42%	4.47%		
Rate of compensation increase	N/A	N/A		

The following table sets forth the weighted-average assumptions used to determine net periodic benefit cost:

Year Ended June 30		
2015		
4.47% 4.50%	5.10% 5.75% N/A	
	2015 4.47%	

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 11. Employee Benefit Plans (continued)

Net periodic pension cost included the following components:

	 2015	2014
Service cost	\$ <b>569</b> \$	495
Interest cost	3,706	3,763
Expected return on plan assets	(3,087)	(3,603)
Amortization of prior service cost	52	52
Unrecognized net actuarial loss	1,847	1,166
Net periodic pension cost	\$ 3,087 \$	1,873

The estimated net loss that is expected to be amortized from other changes in unrestricted net assets into net periodic benefit cost for the year ending June 30, 2016, is \$2,191.

The System determines the expected long-term rate of return on plan assets by taking into consideration the historical returns of various asset classes and the types of investments the plan is expected to hold.

The defined benefit pension plan asset allocation as of the measurement date presented as a percentage of total plan assets was as follows:

	2015	2014
Equity securities	24%	30%
Debt securities	60	_
Cash	3	54
Hedge funds	13	16
Total	100%	100%

The plan assets are recorded at fair value and are categorized based upon the level of judgment associated with the inputs used to measure their fair value.

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 11. Employee Benefit Plans (continued)

FASB guidance defines fair value as the price that would be received to sell an asset or paid to transfer a liability (i.e., the exit price) in an orderly transaction between market participants at the measurement date, emphasizing that fair value is a market-based measurement, not an entity-specific measurement. Therefore, a fair value measurement should be determined based on the assumptions that market participants would use in pricing the asset or liability. As a basis for considering market participant assumptions in fair value measurements, the FASB establishes a fair value hierarchy that distinguishes between market participant assumptions based on market data obtained from sources independent of the reporting entity (observable inputs that are classified within Levels 1 and 2 of the hierarchy) and the reporting entity's own assumptions about market participant assumptions (unobservable inputs classified within Level 3 of the hierarchy). The Level inputs, as defined by FASB guidance for fair value measurements and disclosures, are as follows:

- Level 1 Inputs utilize unadjusted quoted prices in active markets for identical assets or liabilities that the System has the ability to access at the measurement date.
- Level 2 Inputs are inputs other than quoted prices included in Level 1 that are observable for the assets or liabilities, either directly or indirectly. Level 2 inputs may include quoted prices for similar assets and liabilities in active markets, as well as inputs that are observable for the assets or liabilities (other than quoted prices), such as interest rates, foreign exchange rates, and yield curves that are observable at commonly quoted intervals.
- Level 3 Inputs are unobservable inputs for the assets or liabilities, which are typically based on an entity's own assumptions, as there is little, if any, related market activity.

The determination of the fair value level within which the entire fair value measurement falls is based on the lowest level input that is significant to the fair value measurement in its entirety.

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 11. Employee Benefit Plans (continued)

The System's assessment of the significance of a particular input to the fair value measurement in its entirety requires judgment and considers factors specific to the assets or liabilities. The following tables present the plan's assets and liabilities measured at fair value on a recurring basis, aggregated by the level in the fair value hierarchy within which those measurements fall, as of June 30:

		Fair Value Measurements at Reporting Date Using					
	 Fair Value at June 30, 2015		noted Prices in Active Iarkets for Identical Assets (Level 1)	\$	Significant Other Observable Inputs (Level 2)		Significant Other nobservable Inputs (Level 3)
Assets							
Cash and cash equivalents	\$ 2,710	\$	2,710	\$	_	\$	_
Equity securities	16,308		16,308		_		_
Fixed income mutual funds	41,436		41,436		_		_
Hedge funds and other alternative	8,858		_		_		8,858
Total assets	\$ 69,312	\$	60,454	\$	_	\$	8,858

		Fair Value Measurements at Reporting Date Using					
	Fair Value at June 30, 2014		uoted Prices in Active Markets for Identical Assets (Level 1)	,	Significant Other Observable Inputs (Level 2)	Un	ignificant Other observable Inputs (Level 3)
Assets Cash and cash equivalents Equity securities Fixed income mutual funds Hedge funds and other alternative	\$ 36,676 20,197 - 10,653	\$	36,676 20,197 –	\$	- - -	\$	- - - 10,653
Total assets	\$ 67,526	\$	56,873	\$	_	\$	10,653

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 11. Employee Benefit Plans (continued)

The following table provides a reconciliation of the beginning and ending balances of items measured at fair value on a recurring basis in the previous table that used significant unobservable inputs (Level 3):

	Hedge Funds		Total	
Balance at June 30, 2013	\$	9,934 \$	9,934	
Purchases, issuances, and settlements		719	719	
Balance at June 30, 2014		10,653	10,653	
Purchases, issuances, and settlements		(1,795)	(1,795)	
Balance at June 30, 2015	\$	8,858 \$	8,858	

The fair value of the plan's trading securities is determined by third-party service providers utilizing various methods dependent upon the specific type of investment. Where quoted prices are available in an active market, securities are classified within Level 1 of the valuation hierarchy. Assets utilizing Level 1 inputs include exchange-traded equity securities and equity and fixed income mutual funds. Assets utilizing Level 3 inputs are hedge funds.

The hedge fund is accounted for at fair value, which has been estimated using the net asset value per share of the fund as of June 30, 2015. The plan has the ability to liquidate this investment on a quarterly basis. The plan must provide notice of intent to redeem its shares 65 days prior to the redemption date. Within 45 days of the redemption date, 90% of the redemption value will be returned to the plan, with the balance payable 30 days after the receipt of the fund's annual audited financial statements.

Assets of the plan are invested in a manner consistent with fiduciary standards of the Employee Retirement Income Security Act of 1974, namely, (a) the safeguards and diversity to which a prudent investor would adhere must be present and (b) all transactions undertaken on behalf of the plan must be for the sole interest of plan participants and beneficiaries to provide benefits in a prudent manner. Investment objectives of the plan also include the following:

- Achieve an annualized total return that equals or exceeds the actuarial target
- Preserve the value of the plan's assets

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 11. Employee Benefit Plans (continued)

- Diversify assets sufficiently, and, in accordance with modern portfolio theory, avoid large specific risks (losses) and minimize the volatility of the portfolio
- Provide sufficient liquidity to plan benefit payment outflows and meet the plan's requirements

The strategic target asset allocation for the plan is 23% in equities, 62% in fixed income securities, 10% in hedge funds, and 5% real estate.

The following benefit payments, which reflect expected future service, as appropriate, are expected to be paid:

2016	\$ 2,691
2017	2,789
2018	3,014
2019	3,274
2020	3,560
2021–2025	21,430

The System also has a tax-deferred annuity savings (403b) plan available to substantially all employees. In conjunction with the curtailment of the defined benefit pension plan, the System modified the (403b) plan effective July 1, 2007. Under the terms of the modified plan, every eligible employee receives a base contribution of 2.5% of earnings. The System will match 50.0% to 70.0% on employee contributions up to 5.0% of employee earnings depending on years of service. In addition, certain employees are eligible for transition credits based on age and years of service to the System. The System's contribution for base matching and transition credits totaled \$5,454 and \$5,499 for fiscal years 2015 and 2014, respectively.

The System is partially self-insured against employee medical claims. Plan expenses include claims paid and a provision for claims incurred but not reported. As of June 30, 2015 and 2014, the System has recorded a liability for claims incurred but not reported of \$1,855 and \$1,854, respectively. The program has an annual aggregate stop-loss provision of \$500 per employee.

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 11. Employee Benefit Plans (continued)

In December 2005, the System adopted two nonqualified deferred compensation plans with an effective date of December 15, 2004, for certain members of executive management. Under the plans, participating employees may contribute amounts from their compensation to the plan and may receive a discretionary employer contribution. Employees are fully vested in all employee contributions to the plans. Vesting in employer contributions occurs in accordance with the underlying plan documents. All assets of the plans are held in separate trusts. Total contributions by the System to the plans were \$334 and \$313 for the years ended June 30, 2015 and 2014, respectively.

#### 12. Concentration of Credit Risk

The System has funds on deposit with financial institutions in excess of amounts insured by the Federal Deposit Insurance Corporation. The System grants credit without collateral to its patients, most of whom are local residents and are insured under third-party payor agreements. The mix of receivables from patients and third-party payors (in percentages) at June 30 was as follows:

	2015	2014
Medicare	25%	24%
Medicaid	19	20
Blue Cross	17	16
HMOs and PPOs	18	20
Commercial insurance and other third-party payors	7	7
Patients	14	13
	100%	100%

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 13. Functional Expenses

The System and its subsidiaries provide general health care services to residents within its geographic location. Expenses related to providing these services are as follows:

	 2015	2014
Health care services General and administrative	\$ 319,664 46,593	\$ 305,764 46,263
	\$ 366,257	\$ 352,027

### 14. Temporarily and Permanently Restricted Net Assets

Temporarily restricted net assets are available for the following purposes or periods at June 30:

	 2015	2014
Health care services:		
Buildings and equipment	\$ <b>7,738</b> \$	2,440
Restricted by time only	815	3,627
Education programs	403	407
Indigent care and research	495	423
	\$ 9,451 \$	6,897

Permanently restricted net assets consist of investments to be held in perpetuity, the income from which is expendable for:

	2	2015	2014
General health care services (reported as operating income)  Specific health care services (reported as	\$	971 \$	971
temporarily restricted income)		5	5
	\$	976 \$	976

During 2015 and 2014, net assets were released from donor restrictions by incurring expenses or capital expenditures satisfying the restricted purposes in the amounts of \$294 and \$276, respectively.

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 15. Contingencies

The System has been named as a defendant in various legal proceedings arising from the performance of its normal activities. In the opinion of management, after consultation with legal counsel and after consideration of applicable insurance, the amount of the System's ultimate liability under all current legal proceedings will not have a material adverse effect on its consolidated financial position or results of operations.

FMH was insured for professional liability under an occurrence-based policy through June 30, 2005. Effective July 1, 2005, FMH established an irrevocable self-insurance trust to set aside funds to cover future professional liability claims. The initial funding to the trust was \$1,500. Total disbursements from the fund for a covered loss by one or more persons as a result of any one occurrence were not to exceed \$1,000 and \$3,000 in the aggregate in any one fiscal year. The funded balance of the trust was \$6,984 at June 30, 2011. Concurrently, FMH purchased excess umbrella coverage through a commercial carrier with a per-occurrence and aggregate limit of \$10,000 per policy period.

As of July 1, 2011, MIL, a single-parent captive, was created to provide a flexible risk financing structure to meet the needs of the System's organization. MIL coverage limits are \$1,000 per incident and \$5,000 in the aggregate in any one fiscal year on a mature claims-made basis retroactive to July 1, 2005. Commercial general liability is covered under the captive program for \$1,000 per incident on a claims-made basis retroactive to July 1, 2005, as well.

As of June 30, 2012, MIL assumed the FMH Professional Liability and Comprehensive General Liability coverage previously included under the self-insurance trust for incidents occurring between July 1, 2005 and June 30, 2011, that were reported to FMH prior to June 30, 2011. The policy for this period provides limits of \$1,000 per medical incident, with a \$3,000 annual aggregate limit. The FMH self-insurance trust was fully liquidated as of June 30, 2012.

There are known claims and incidents that could result in the assertion of additional claims, as well as claims from unknown incidents that could be asserted arising from services provided to patients. Effective July 1, 2011, the System adopted ASU 2010-23, *Measuring Charity for Disclosure*, which clarified that a health care entity should not net insurance recoveries against a related claim liability. The System maintains reserves, including excess coverage, in the amount of \$13,224, at June 30, 2015, and \$13,652 at June 30, 2014, and a related reinsurance receivable of \$4,467 at June 30, 2015, and \$4,698 at June 30, 2014. The System employs an independent actuary to estimate the ultimate settlement of such claims.

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 15. Contingencies (continued)

These reserves are recorded on an undiscounted basis at June 30, 2015 and 2014. In management's opinion, the amounts recorded provide an adequate reserve for loss contingencies. However, changes in circumstances affecting professional liability claims could cause these estimates to change by material amounts in the short term.

#### 16. Commitments

#### **Operating Leases**

The System and its subsidiaries lease facilities under various operating leases, the last of which expires in 2030. The System has various options to renew the leases. The System also leases equipment under various operating leases. Rent expense under all operating leases was \$4,346 and \$4,355 for 2015 and 2014, respectively. Future minimum payments under noncancelable operating leases are as follows:

Years ending June 30:	
2016	\$ 3,876
2017	3,380
2018	3,248
2019	3,029
2020	2,616
Thereafter	 20,561
	\$ 36,710

#### **Workers' Compensation**

The System is self-insured against workers' compensation claims, up to \$500 per occurrence, and has excess insurance coverage of \$1,000 per occurrence. Expenses include claims paid and a provision for claims incurred but not reported.

#### **Supply Chain Management Agreement**

The System has a master service agreement with a vendor to provide supply chain management functions. This agreement contains certain purchase volume commitments.

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 16. Commitments (continued)

#### **Letter of Credit**

The System has a letter of credit issued by a lending institution in the amount of \$1,372. This letter of credit is renewed on an annual basis and is required by the state of Maryland as collateral for unemployment benefits.

### 17. Regulatory Environment

#### Medicare and Medicaid

The Medicare and Medicaid reimbursement programs represent a substantial portion of the System's revenues. The System's operations are subject to numerous laws and regulations of federal, state, and local governments. These laws and regulations include, but are not necessarily limited to, matters such as licensure, accreditation, government health care program participation requirements, reimbursement for patient services, and Medicare and Medicaid fraud and abuse.

Over the past several years, government activity has increased with respect to investigations and allegations concerning possible violations of fraud and abuse statutes and regulations by health care providers. Violations of these laws and regulations could result in expulsion from government health care programs, together with the imposition of fines and penalties, as well as repayments for patient services previously billed. Compliance with fraud and abuse standards and other government regulations can be subject to future government review and interpretation.

Also, future changes in federal and state reimbursement funding mechanisms and related government budgeting constraints could have an adverse effect on the System.

In 1983, Congress approved a Medicare prospective payment plan for most inpatient services as part of the Social Security Amendment Act of 1983. Hospitals in Maryland are currently exempt from these federal reimbursement regulations under a special waiver. The waiver currently in effect is subject to renewal based upon criteria defined in the federal law. Under these payment arrangements with Medicare, a retroactive adjustment could occur if certain performance standards are not attained by all hospitals on a statewide basis. The impact, if any, of any retroactive adjustment of the Medicare prospective payment system, should hospitals in Maryland become subject to such system, on future operations of the System, has not been determined.

## Notes to Consolidated Financial Statements (continued) (Dollars in Thousands)

#### 17. Regulatory Environment (continued)

#### **State of Maryland Health Services Cost Review Commission**

Certain hospital charges are subject to review and approval by the Maryland Health Services Cost Review Commission (HSCRC or the Commission). Hospital management has filed the required forms with the Commission and believes the hospital to be in compliance with Commission requirements.

Through June 2015, the current rate of reimbursement for principally all inpatient services and certain other services to patients under the Medicare and Medicaid programs is based on an agreement between the Centers for Medicare and Medicaid Services and the Commission. This agreement is based upon a waiver from Medicare prospective payment system reimbursement principles granted to the state of Maryland under Section 1814(b) of the Social Security Act and will continue as long as the rate of increase for costs per hospital inpatient admission in Maryland is below the national average.

Beginning in fiscal year 2014, the System entered into an agreement with the HSCRC to participate in the Global Budgeted Revenue (GBR) program. GBR methodology encourages hospitals to focus on population health strategies by establishing a fixed annual revenue cap for each GBR hospital. The agreement is evergreen in nature and covers both regulated inpatient and outpatient revenues.

Under GBR, hospital revenue is known at the beginning of each fiscal year. Annual revenue is calculated from a base year and is adjusted annually for inflation, infrastructure requirements, population changes, performance in quality-based programs, and changes in levels of uncompensated care. Revenue may also be adjusted annually for market levels and shifts of services to unregulated services.

As of January 2014, the Centers for Medicare and Medicaid Services approved a modernized waiver that will be in place as long as Maryland hospitals commit to achieving significant quality improvements, limits on all-payor per capita hospital growth, and limits on annual Medicare per capita hospital cost growth to a rate lower than the national annual per capita growth rate.

Notes to Consolidated Financial Statements (continued)
(Dollars in Thousands)

#### 17. Regulatory Environment (continued)

The Commission's rate-setting methodology for hospital service centers consists of establishing an acceptable unit rate for defined inpatient and outpatient service centers within the hospital. The actual average unit charge for each service center is compared to the approved rate month and annually. Overcharges and undercharges due to either patient volume or price variances, adjusted for penalties where applicable, are applied to decrease (in the case of overcharges) or increase (in the case of undercharges) future approved rates on an annual basis. The System exceeded the allowable target by \$932 as of June 30, 2015, which is within the allowable corridor as specified in the GBR Agreement. For the year ended June 30, 2014, the System exceeded the allowable target by \$1,575.

The timing of the HSCRC's rate adjustments for the System could result in an increase or reduction in rates due to the variances and penalties described above in a year subsequent to the year in which such items occur, and there is at least a possibility that the amounts may be material. The System's policy is to record revenue based on actual charges for services to patients in the year in which the services are performed. The hospital recognizes unbilled revenue for in-house patients.

The HSCRC established an uncompensated care fund whereby certain hospitals are required to contribute to the fund to help cover the costs associated with uncompensated care for all Maryland hospitals equitably. The System's contribution to the fund was \$2,456 and \$4,193 for the years ended June 30, 2015 and 2014, respectively.

#### 18. Subsequent Events

The System has evaluated subsequent events for the year ended June 30, 2015 through October 21, 2015, the date these financial statements were issued. No significant subsequent events were noted that would require recognition or disclosure at this time.

**Supplementary Information** 

## Supplementary Consolidating Balance Sheet

(Dollars in Thousands)

June 30, 2015

	Frederick Regional Health System, Inc.		Regional M Health Ho		Monocacy Insurance LTD		Monocacy Health Partners LLC		(	Frederick Health Services Corporation	Frederick Integrated Health Network	Elimination		Frederick Regional Health System, Inc. Consolidated	
Assets															
Current assets:															
Loss on sale of property and equipment	\$	38	\$	25,206	\$	74	\$	1,937	\$	4,174	\$ 3	\$	_		
Patient receivables, net		-		45,271		_		2,232		597	_		_	48,100	
Other receivables		-		1,860		_		-		-	_		_	1,860	
Inventory		-		6,006		_		-		-	_		_	6,006	
Prepaid expenses		_		2,291		17		_		122	_		_	2,430	
Assets limited as to use		_		3,042		51		_		_	_		_	3,093	
Promises to give, net		_		787		_		_		_	_		_	787	
Total current assets		38		84,463		142		4,169		4,893	3		_	93,708	
Net property and equipment		-		197,118		_		1,840		3,097	_		_	202,055	
Other assets:															
Assets limited as to use		-		8,840		_		_		_	_		_	8,840	
Investments – donor restricted		_		5,855		_		_		_	_		_	5,855	
Promises to give, net		-		3,786		_		_		_	_		_	3,786	
Long-term investments		_		125,741		9,190		_		_	_		_	134,931	
Other investments		209,086		19,596		_		_		2,444	_	(	225,374)	5,752	
Debt issuance costs, net		_		1,379		_		_		_	_		_	1,379	
Other assets		-		6,629		3,900		_		807	_		(6,005)	5,331	
Intercompany receivables		_		19,661		_		_		_	_		(19,661)	_	
Total other assets		209,086		191,487		13,090		-		3,251	_	(	251,040)	165,874	
Total assets	\$	209,124	\$	473,068	\$	13,232	\$	6,009	\$	11,241	\$ 3	\$ (	251,040)	\$ 461,637	

## Supplementary Consolidating Balance Sheet (continued)

(Dollars in Thousands)

	Frederick Regional Health System, Inc.		nl Memorial Hospital, Inc.		Monocacy Insurance LTD		Monocacy Health Partners LLC		Frederick Health Services Corporation		Frederick Integrated Health Network		Elimination	1	Frederick Regional Health System, Inc. Consolidated	
Liabilities and net assets																_
Current liabilities:																
Current maturities of long-term debt	ф		ф	5 100	ф		Ф		ф		ф		ф		ф. <b>5</b> 102	
and capital lease obligations	\$	_	\$	5,103	\$		\$	- (125)	\$	206	\$	_	\$	-		
Accounts payable		-		22,232		-		(137)		206		3	(2)	52)	22,052	
Accrued expenses		-		15,434		85		2,198		685		_		-	18,402	
Advances from third-party payors		_		9,813		_		_		-		_	(0.4)	-	9,813	
Loans payable, affiliates		-		-		- 2.502		-		3,185		_	(3,1)			
Other current liabilities				1,940		2,583		535		-			(2,5)		2,475	_
Total current liabilities				54,522		2,668		2,596		4,076		3	(6,0	20)	57,845	-
Long-term liabilities, net of current portion:																
Long-term debt and capital lease																
obligations		_		161,012		_		_		_		_		_	161,012	
Interest rate swap contract		_		11,277		_		_		_		_		_	11,277	
Accrued pension expense		-		18,868		_				_		_		_	18,868	
Other long-term liabilities		_		9,043		10,444		_		_		_		_	19,487	
Intercompany liabilities		411		_		_		18,880		_		370	(19,6	51)	_	
Total long-term liabilities, net of																•
current portion		411		200,200		10,444		18,880		_		370	(19,6	51)	210,644	
Total liabilities		411		254,722		13,112		21,476		4,076		373	(25,6)	31)	268,489	_
Net assets:																
Unrestricted		208,713		207,919		120		(15,467)		7,165		(370)	(225,3	59)	182,721	
Temporarily restricted		_		9,451		_		_		_		_		_	9,451	
Permanently restricted		_		976		_		_		_		_		_	976	
Total net assets		208,713		218,346		120		(15,467)		7,165		(370)	(225,3	59)	193,148	_
Total liabilities and net assets	\$	209,124	\$	473,068	\$	13,232	\$	6,009	\$	11,241	\$	3	\$ (251,0	10)	\$ 461,637	_

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# Supplementary Consolidating Statement of Operations (Dollars in Thousands)

## Year Ended June 30, 2015

	Frederick Regional Health System, Inc.	Frederick Memorial Hospital, Inc.	Monocacy Insurance LTD	Monocacy Health Partners LLC	Frederick Health Services Corporation	Frederick Integrated Health Network	Elimination	Frederick Regional Health System, Inc. Consolidated
Net patient service revenue	\$ -	\$ 329,661	\$ -	\$ 23,842	\$ 5,218	\$ -	\$ (125)	\$ 358,596
Provision for bad debts	_	(2,410)	_	(689)	_	_	_	(3,099)
Net patient service revenue less		•		,				<u> </u>
provision for bad debts	-	327,251	-	23,153	5,218	-	(125)	355,497
Other operating revenue	_	5,256	2,109	1,857	2,990	_	(3,144)	9,068
Gifts, bequests and contributions	_	2,968	-	_	_	_	_	2,968
Net assets released from restrictions		162	_	_	_	_	_	162
Total unrestricted revenue and other support	_	335,637	2,109	25,010	8,208	-	(3,269)	367,695
Operating expenses:								
Salaries and contract labor	_	104,888	-	21,239	3,973	10	(51)	130,059
Employee benefits	_	31,958	_	4,699	980	1	(36)	37,602
Professional fees	13	13,038	138	187	81	156	(8)	13,605
Cost of goods sold	_	56,038	_	1,357	816	_	_	58,211
Supplies	_	9,671	_	148	_	4	(70)	9,753
Contract services	2	67,660	_	3,240	686	197	(498)	71,287
Other	_	9,237	53	2,137	673	2	(484)	11,618
Utilities	_	3,969	_	193	116	_	(13)	4,265
Insurance	_	266	2,073	687	100	_	(2,109)	1,017
Depreciation and amortization	_	23,279	_	418	614	_	_	24,311
Interest		4,528	_	_	108	_	(107)	4,529
Total operating expenses	15	324,532	2,264	34,305	8,147	370	(3,376)	366,257
Operating income	(15)	11,105	(155)	(9,295)	61	(370)	107	1,438

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# Supplementary Consolidating Statement of Operations (continued) (Dollars in Thousands)

	Frederick Regional Health System, Inc.		M	Frederick Memorial Hospital, Inc.		Monocacy Insurance LTD		Monocacy Health Partners LLC	Frederick Health Services Corporation		Frederick Integrated Health Network		Elimination	Frederick Regional Health System, Inc. Consolidated	
Other income (loss):				•						•					
Gain (loss) on sale of assets	\$	_	\$	138	\$	_	\$	_	\$	(235) \$		-	\$	\$ (97)	
Loss on extinguishment of debt		_		_		_		_		_		-	_	_	
Investment income (loss)		_		6,946		76		_		101		-	(107)	7,016	
Change in unrealized gains (losses) on														_	
trading securities, net		_		(4,387)		79		_		_		-	_	(4,308)	
Realized and unrealized gains (losses)														_	
on interest rate swap contract, net		_		(2,482)		_		_		_		-	_	(2,482)	
Other nonoperating		_		364		_		_		23		-	_	387	
Total other income (loss)				579		155				(111)		_	(107)	516	
Excess of unrestricted revenue and other															
support over expenses		(15)		11,684		-		(9,295)		(50)	(37	70)	-	1,954	
Other changes in unrestricted net assets:															
Additional minimum pension adjustment		_		(1,679)		_		_		_		_	_	(1,679)	
Released from restriction used to															
purchase capital		_		132		_				_		_		132	
Other changes in unrestricted net assets		_		-		_		_		_		_	_		
Total other changes in unrestricted net assets		-		(1,547)		-		_		-		_	_	(1,547)	
(Decrease) increase in unrestricted net assets	\$	(15)	\$	10,137	\$	_	\$	(9,295)	\$	5 (50) \$	(37	70)	\$ -	\$ 407	

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