#### \*\* PUBLIC DISCLOSURE COPY \*\*

Internal Revenue Service

Department of the Treasury

**Return of Organization Exempt From Income Tax** Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

Information about Form 990 and its instructions is at <u>www.irs.gov/form990.</u>

Inspection

OMB No. 1545-0047

<u>A</u>	For the	e 2015 calendar year, or tax year beginning JUL 1, ZUID and	enaing L	<u> </u>	)		
В	Check if applicab	CALVERI MEMORIAL HOSPITAL OF CALVERI		D Employer identi	fication number		
	Addre chang Name			52_	0619000		
F	chang  Initial	-	Room/suite				
F	return Fiṇal	100 HOGDITAL ROAD	•	-535-4000			
	—lreturn termir ated		G Gross receipts \$	105 000 506			
	Amen return	ded DRINGE EDEDEDICK MD 20679	H(a) Is this a group				
F	Applic			for subordinate			
	pendi		20678	H(b) Are all subordinates	·····= =		
$\overline{\Gamma}$	Tax-ex	empt status: X 501(c)(3) 501(c) ( )		7 ' '	a list. (see instructions)		
		te: WWW.CALVERTHOSPITAL.ORG		H(c) Group exempt	,		
K	Form o	forganization: X Corporation Trust Association Other	<b>L</b> Year	<del></del>	M State of legal domicile; MD		
	art I	Summary					
	1	Briefly describe the organization's mission or most significant activities: CALVI	ERT ME	MORIAL HOSE	PITAL		
Activities & Governance		PROVIDES QUALITY INPATIENT AND AMBULATORY					
rna	2	Check this box  if the organization discontinued its operations or dispos	sed of more	than 25% of its net a			
ove	3	Number of voting members of the governing body (Part VI, line 1a)					
Ğ	4	Number of independent voting members of the governing body (Part VI, line 1b)					
es S	5	Total number of individuals employed in calendar year 2015 (Part V, line 2a)					
ξĖ	6	Total number of volunteers (estimate if necessary)					
Act	7 a	Total unrelated business revenue from Part VIII, column (C), line 12					
_	b	Net unrelated business taxable income from Form 990-T, line 34					
				Prior Year	Current Year		
e	8	Contributions and grants (Part VIII, line 1h)	-	1,118,750 29,717,862			
Revenue	9	Program service revenue (Part VIII, line 2g)		267,926			
Be	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		4,129,397			
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		135,233,935			
_	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)  Grants and similar amounts paid (Part IX, column (A), lines 1-3)		6,000			
	14			0,000			
	45	Benefits paid to or for members (Part IX, column (A), line 4)  Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		66,993,009			
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)		0			
oeu	b	Total fundraising expenses (Part IX, column (D), line 25)	0.				
X	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		59,885,619	61,107,754.		
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		26,884,628			
	19	Revenue less expenses. Subtract line 18 from line 12		8,349,307			
Net Assets or	í i	•		eginning of Current Year			
sets	20	Total assets (Part X, line 16)	[1	17,148,861	. 134,072,990.		
ASS	21	Total liabilities (Part X, line 26)		83,165,382			
Sel	22	Net assets or fund balances. Subtract line 21 from line 20		33,983,479	. 25,051,263.		
	art II	Signature Block					
		lities of perjury, I declare that I have examined this return, including accompanying schedules			ny knowledge and belief, it is		
true	, corre	ct, and complete. Declaration of preparer (other than officer) is based on all information of wh	nich preparei	has any knowledge.			
		Circulations of afficers		Data			
Sig		Signature of officer		Date			
He	re	DEAN TEAGUE, PRESIDENT & CEO  Type or print name and title					
				Date Check	PTIN		
D-:	4	Print/Type preparer's name  TAMARA VINEYARD  Preparer's signature		NE 40E 41 E			
Pai			<u> </u>		loyed P01775208 . 56-0747981		
	parer Only	Firm's name DIXON HUGHES GOODMAN LLP Firm's address 1410 SPRING HILL ROAD, 5TH FLOO	)R	Firm's EIN ▶	. JU-U/4/JOI		
030	Only	TYSONS, VA 22102	,11	Dhone no 7	03-970-0400		
Ma	v the II	RS discuss this return with the preparer shown above? (see instructions)		I Holle Ho. 7	X Yes No		
u	,		<u> </u>				

Pai	rt III Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	CALVERT MEMORIAL HOSPITAL PROVIDES QUALITY INPATIENT AND AMBULATORY
	HEALTH CARE TO THE PEOPLE OF SOUTHERN MARYLAND THAT IS ACCESSIBLE,
	COST-EFFECTIVE AND COMPASSIONATE. CMH WORKS IN PARTNERSHIP WITH THE
	COMMUNITY TO IMPROVE THE HEALTH STATUS OF ITS MEMBERS.
2	Did the organization undertake any significant program services during the year which were not listed on
	the prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
_	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
40	revenue, if any, for each program service reported.  (Code:) (Expenses \$114 , 393 , 797
4a	CALVERT MEMORIAL HOSPITAL'S MISSION IS FOR THE CHARITABLE PURPOSE OF
	PROVIDING QUALITY INPATIENT AND AMBULATORY HEALTH CARE SERVICES TO THE
	CITIZENS OF SOUTHERN MARYLAND THAT IS ACCESSIBLE, COST EFFECTIVE AND
	COMPASSIONATE. THE HOSPITAL WORKS IN PARTNERSHIP WITH THE COMMUNITY TO
	IMPROVE THE HEALTH STATUS OF ITS MEMBERS. THE HOSPITAL PROVIDES MEDICAL
	SERVICES TO PATIENTS REGARDLESS OF RACE, CREED, SEX, NATIONAL ORIGIN,
	HANDICAP, AGE OR ABILITY TO PAY. IN FY 2016, THE HOSPITAL SERVED 6,076
	INPATIENTS, 137,026 OUTPATIENTS AND PROVIDED 41,928 EMERGENCY ROOM
	VISITS. IN ADDITION TO THE INPATIENTS SERVED, THE HOSPITAL ALSO TREATED
	3,132 MEDICAL OBSERVATION PATIENTS. FOR FY 2016, THE HOSPITAL FILED
	WITH THE STATE OF MARYLAND A COMMUNITY BENEFIT REPORT THAT DOCUMENTED
	\$16,412,941 IN COMMUNITY BENEFIT PROVIDED BY CALVERT MEMORIAL HOSPITAL.
4b	(Code:) (Expenses \$
4c	(Code:) (Expenses \$ including grants of \$) (Revenue \$)
40	(Code:) (Expenses \$
4d	Other program services (Describe in Schedule O.)
	(Expenses \$ including grants of \$ ) (Revenue \$ )
4e	Total program service expenses ► 114,393,797.
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# Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	88		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		Х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c	X	
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	X	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		X
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		_X_
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			37
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			37
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			37
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			37
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			v
	1c and 8a? If "Yes," complete Schedule G, Part II	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			v
	complete Schedule G. Part III	19	000	X

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Part IV Checklist of Required Schedules (continued)

			Yes	No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	X	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	X	
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		<u> X</u>
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	X	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete		77	
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete	04-	Х	
	Schedule K. If "No", go to line 25a	24a		X
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		_X_
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		_X_
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		_X_
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		_X_
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"			v
<b></b>	complete Schedule L, Part II	26		_X_
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member	27		х
28	of any of these persons? If "Yes," complete Schedule L, Part III  Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV	21		22
20	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		Х
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Х	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		_X_
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		_X_
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34	X	
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	X	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	05.	Х	
00	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	36	Х	
37	If "Yes," complete Schedule R, Part V, line 2  Did the organization conduct more than 5% of its activities through an entity that is not a related organization	30	- 41	
31	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	"		<del></del> -
	Note. All Form 990 filers are required to complete Schedule O	38	х	
				(2015)

# Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V	<u></u> .	<u></u>	<u></u>		
					Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	231			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	<b>1</b> b	0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and re	portab	le gaming			
	(gambling) winnings to prize winners?	·······	<sub>.</sub>	1c	Х	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,					
	filed for the calendar year ending with or within the year covered by this return	2a	1377			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax return	ns?		2b	Х	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions	s)				
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?			За	X	
b	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule	O		3b	X	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other a	authorit	ty over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial a	accoun	t)?	4a		<u>X</u>
b	If "Yes," enter the name of the foreign country: ▶					
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Art	ccount	s (FBAR).			
5а	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction			5b		X
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	e orgai	nization solicit			
	any contributions that were not tax deductible as charitable contributions?			6a		<u> </u>
b	If "Yes," did the organization include with every solicitation an express statement that such contribution	ons or	gifts			
	were not tax deductible?			6b		
7	Organizations that may receive deductible contributions under section 170(c).					
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ser	vices p	rovided to the payor?	7a		_X_
				7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	as requ	ired	_		77
_	to file Form 8282?	 I I		7c		<u> X</u>
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d		_		v
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit or		?	7e		<u>X</u>
t	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit control (the provided that the provided			7f		
g	If the organization received a contribution of qualified intellectual property, did the organization file Fo		The state of the s	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organizations maintaining depart advised funds. Did a depart advised funds are required funds.			7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained					
9	sponsoring organizations maintaining donor advised funds			8		
	Sponsoring organizations maintaining donor advised funds.  Did the sponsoring organization make any taxable distributions under section 4966?			9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?			9b		
10	Section 501(c)(7) organizations. Enter:			30		
	Initiation fees and capital contributions included on Part VIII, line 12	10a				
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	Section 501(c)(12) organizations. Enter:					
	Gross income from members or shareholders	11a				
	Gross income from other sources (Do not net amounts due or paid to other sources against					
	amounts due or received from them.)	11b	<b> </b>			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	$\overline{}$	,	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				
13	Section 501(c)(29) qualified nonprofit health insurance issuers.					
а	In the constant in the constant is the constant in the constan			13a		
	<b>Note.</b> See the instructions for additional information the organization must report on Schedule O.					
b	Enter the amount of reserves the organization is required to maintain by the states in which the		.			
	organization is licensed to issue qualified health plans	13b				
С	Enter the amount of reserves on hand	13c				
	Did the organization receive any payments for indoor tanning services during the tax year?			14a		X
b	If "Yes," has it filed a Form 720 to report these payments? If "No." provide an explanation in Schedule	e O		14b		
_			·	Form	990	(2015)

Page 6 COUNTY Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response

	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.			
	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 16			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, or trustees, or key employees to a management company or other person?	3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6	Х	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a	Х	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b	X	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
_	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	37	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	40	v	
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b		
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe	40-	х	
40	in Schedule O how this was done	12c 13	X	
13	Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?	14	X	
14 15	Did the process for determining compensation of the following persons include a review and approval by independent	14	21	
15	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Х	
h		15b	X	
5	Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).	.0.0		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶MD			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) av	ailable		
	for public inspection. Indicate how you made these available. Check all that apply			
	Own website Another's website X Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	financi	al	
	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records:			
	ROBERT KERTIS - 410-535-8241			
	100 HOSPITAL ROAD, PRINCE FREDERICK, MD 20678			

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization		orga	niza			nper	sat		rector, or trustee.	
(A)	(B)			)) Pos	C)			(D)	(E)	(F)
Name and Title	Average		not c	heck	more	than o		Reportable	Reportable	Estimated
	hours per		, unles cer an					compensation	compensation	amount of
	week (list any	tor						from the	from related organizations	other compensation
	hours for	· director				- -		organization	(W-2/1099-MISC)	from the
	related	tee or	ıstee			ensate		(W-2/1099-MISC)	,	organization
	organizations	ll trus	nal trı		loyee	om pe				and related
	below	Individual trustee or	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			organizations
(1) CLIFF STEWART	line) 1.50	일	- Su	#0	Ş.	iĘ, Ē	For			
(1) CLIFF STEWART DIRECTOR	1.50	х						0.	0.	0.
(2) DAVID SHOWERS	3.00								0.	0.
DIRECTOR	3.00	х						0.	0.	0.
(3) DEAN TEAGUE	40.00									
PRESIDENT AND CEO	8.00	Х		Х				397,244.	0.	74,453.
(4) DONALD PARSONS JR	1.00									
TREASURER	2.00	Х		Х				0.	0.	0.
(5) ERIC FRANKLIN	2.50	J								
SECRETARY	2.50	Х		Х				0.	0.	0.
(6) FRED BUMGARNER	3.50	ļ								
DIRECTOR	3.50	Х						0.	0.	0.
(7) GEORGE GELLRICH	2.50	٠,,							,	0
DIRECTOR	2.50	Х						0.	0.	0.
(8) GYAN SURANA	1.00	.,							_	0
OIRECTOR (9) HENRY TRENTMAN	1.00	Х						0.	0.	0.
CHAIRPERSON	7.00	х		х				0.	0.	0.
(10) JOHN POTTER	5.50	^						· ·	0.	0.
DIRECTOR	6.50	Х						0.	0.	0.
(11) JOHN SCHNABEL	9.00	25						· ·	•	•
DIRECTOR	9.00	x						0.	0.	0.
(12) JOSEPH BOYD	1.00									
DIRECTOR	1.00	Х						0.	0.	0.
(13) KAREN O'BRIEN	2.50									
DIRECTOR	2.50	Х						0.	0.	0.
(14) KENNETH ABBOTT	2.50									
DIRECTOR		Х						47,887.	0.	0.
(15) KEVIN BETZ	1.50	1								
DIRECTOR		Х						0.	0.	0.
(16) KEVIN NIETMANN	2.50	1_						_		_
DIRECTOR		Х			_			0.	0.	0.
(17) MARSHA PLATER	2.50	ļ						1 252		_
DIRECTOR	2.50	X						1,950.	0.	0.

532007 12-16-15

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Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)											
(A)	(B) (C)							(D)	(E)	(F)	
Name and title	Average hours per week	box	not c , unles cer an	ss per	more son i	than o s both	n an	Reportable compensation from	Reportable compensation from related	Estimated amount of other	
	(list any hours for related organizations below line)	Individual trustee or director	In stitutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations	
(18) RICHARD FLEMING	2.50										
VICE CHAIRPERSON	2.50	Х		Х				0.	0.	0.	
(19) SALLY SHOWALTER DIRECTOR	1.00	Х						0.	0.	0.	
(20) SAM NAZZARO	2.00							-	-	-	
DIRECTOR	2.00	х						0.	0.	0.	
(21) TERRI WOLFLEY	2.00										
TREASURER	3.00	Х		Х				0.	0.	0.	
(22) UDAY PATEL DIRECTOR	1.00	х						0.	0.	0.	
(23) VARKEY MATHEW DIRECTOR	1.00	х						40,050.	0.	0.	
(24) ROBERT KERTIS VP FINANCE AND CFO	40.00 8.00			х				357,628.	0.	44,895.	
(25) ANTHONY BLADEN VP OPERATIONS	40.00				х			232,871.	0.	20,255.	
(26) DIANE COUCHMAN	40.00										
VP CNO CLINICAL SERVICES		1			х			187,357.	0.	37,252.	
1b Sub-total							<u> </u>	1,264,987.	0.	176,855.	
c Total from continuation sheets to Part d Total (add lines 1b and 1c)	VII, Section A						<b>&gt;</b>	4,147,491. 5,412,478.	0.	326,435.	

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on

line 1a? If "Yes," complete Schedule J for such individual

rendered to the organization? If "Yes." complete Schedule J for such person

Yes 3 Х For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual Х 4 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services

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Section B. Independent Contractors

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Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
TWIN CONTRACTING CORPORATION, 12700		
SUNRISE VALLEY DRIVE, SUITE 100, RESTON,	BUILDING CONTRACTOR	3,771,080.
MARYLAND INPATIENT CARE SPECIALISTS LLC,		
7250 PARKWAY DRIVE, SUITE 500, HANOVER, MD	HOSPITALIST	811,003.
EMERGENCY MEDICINE ASSOCIATES PA PC, 20010	URGENT CARE	
CENTURY BLD STE 200, GERMANTOWN, MD 20874	PHYSICIAN STAFF	647,742.
UP TO DATE LAUNDRY, INC.		
1221 DESOTO ROAD, BALTIMORE, MD 21223	LAUNDRY SERVICES	413,887.
WILMOT/SANZ, INC., 18310 MONTGOMERY	ARCHITECTURAL DESIGN	
VILLAGE AVE., SUITE 300, GAITHERSBURG, MD	SERVICES	401,992.
2 Total number of independent contractors (including but not limited to those listed	d above) who received more than	
\$100,000 of compensation from the organization > 32		

SEE PART VII, SECTION A CONTINUATION SHEETS

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Form 990 COUNTY 52-0619000

Form 990 COUNTY									52-061	9000
Part VII Section A. Officers, Directors, T	rustees, Key Er	nplo	yee	s, a	nd F	ligh	est (	Compensated Employe	es (continued)	
(A)			(0	C)			(D)	(E)	(F)	
Name and title	(B) Average	Position						Reportable	Reportable	Estimated
	hours	(c		k all			ly)	compensation	compensation	amount of
	per	Ť	Π			ΓĖ	<u> </u>	from	from related	other
	week					ee ee		the	organizations	compensation
	(list any	ctor				를 일		organization	(W-2/1099-MISC)	from the
	hours for	rdire				ed er		(W-2/1099-MISC)		organization
	related	tee o	ıstee			an sat				and related
	organizations	Individual trustee or director	Institutional trustee		Key employee	Highest compensated employee				organizations
	below	idua	tutio	ь	empl	esto	ıer			
	line)	Indi	Insti	Officer	Key	High	Former			
(27) EDWARD GROGAN	40.00									
VP IT					Х			216,796.	0.	46,497
(28) JOHN BROOKS	40.00									
VP MEDICAL AFFAIRS					Х			244,721.	0.	38,872
(29) SUSAN DOHONY	40.00									
VP CQO PERFORM IMPROVEMENT					Х			203,829.	0.	79,187
(30) BARBARA VESS	40.00	]								
DIRECTOR OF RADIOLOGY SERVICES						X		147,508.	0.	23,182
(31) CASSIUS BELFONTE	40.00	]							_	
PHYSICIAN						Х		239,410.	0.	296
(32) KARA HARRER	40.00	1								
DIRECTOR OF PHARMACY	1		_			Х		161,316.	0.	17,918
(33) LENORA PAINTER	40.00	1				l		150 004		00 014
CHARGE NURSE	40.00	_	_			Х		152,824.	0.	29,014
(34) SCOTT INTNER	40.00	1				3,7		144 065	_	11 205
AVP BUS DEVEL CORP COMPLIA (35) JAMES XINIS	0.00		-			Х		144,965.	0.	11,295
FORMER PRESIDENT AND CEO	0.00	1					х	2,636,122.	0.	80,174
FORMER FRESIDENT AND CEO	0.00						Δ	2,030,122.	0.	00,174
		1								
		1								
		1								
		1								
		1								
		<u> </u>	_	<u> </u>						
		1								
		<u> </u>	_	<u> </u>						
		1								
		<u> </u>	_							
		4								
		]		<u> </u>			<u> </u>			
								4 1 4 7 4 4 4		226 425
otal to Part VII, Section A, line 1c								4,147,491.		326,435

Part VIII Statement of Revenue

	IL VIII	Check if Schedule O conta		oonse or no	ote to any line	e in this Part VIII			
						<b>(A)</b> Total revenue	(B) Related or exempt function revenue	<b>(C)</b> Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
tt s	1 a	Federated campaigns		1a	37,500.				
ir our	b	Membership dues		1b					
s, G	С	Fundraising events		1c					
ar /	d	Related organizations		1d	236,752.				
imi	е	Government grants (contribution	ons) 1	1e	349,995.				
rion S	f	All other contributions, gifts, grant	ts, and						
the the		similar amounts not included above	/e [1	1f	66,068.				
Contributions, Gifts, Grants and Other Similar Amounts	g	Noncash contributions included in lines 1	1a-1f: \$						
<u>පි පි</u>	h	Total. Add lines 1a-1f				690,315.			
				Bus	iness Code				
စ္ပ	2 a	OUTPATIENT REVENUE		62	21110	57,410,557.	57,410,557.		
e Ķ	b	INPATIENT REVENUE		62	21110	51,949,764.	51,949,764.		
Sugar	С	EMERGENCY REVENUE		62	21110	21,325,798.	21,325,798.		
eve	d	TRANSITIONAL CARE REVEN	IUE	62	21110	1,723,218.	1,723,218.		
Program Service Revenue	е								
۾	f	All other program service rever	nue						
	g	Total. Add lines 2a-2f			<b></b>	132,409,337.			
	3	Investment income (including							
		other similar amounts)				131,208.			131,208.
	4	Income from investment of tax	exempt b	oond proce	eds 🕨				
	5	Royalties							
			(i) Re		) Personal				
		Gross rents	32						
		Less: rental expenses		,920.					
		Rental income or (loss)	-18	,919.					
				·····		-18,919.		-22,717.	3,798.
	7 a	Gross amount from sales of	(i) Secur		(ii) Other				
		assets other than inventory	643	,110.	19,750.				
	b	Less: cost or other basis		T.40	10 520				
		and sales expenses		,742.	12,532.				
		Gain or (loss)		,368.	7,218.	EEO EOC			550 506
		Net gain or (loss)Gross income from fundraising				572,586.			572,586.
Other Revenue		including \$	of						
eve		contributions reported on line	1c). See						
<u>ج</u> ج		Part IV, line 18		а					
럁	b	Less: direct expenses		b					
٥	С	Net income or (loss) from fund	raising eve	ents <u></u>					
	9 a	Gross income from gaming ac	tivities. Se	ee					
		Part IV, line 19		а					
	b	Less: direct expenses							
	С	Net income or (loss) from gam	ing activiti	ies <u></u>					
	10 a	Gross sales of inventory, less i							
		and allowances							
	b	Less: cost of goods sold		b					
ļ	С	Net income or (loss) from sales	s of invent	tory					
ļ		Miscellaneous Revenue	e		iness Code				
	11 a	MISCELLANEOUS REVENUE			21110	928,979.	928,979.		
	b	CAFETERIA SALES			22210	555,795.	555,795.		
	С	AMBER EHR SERVICE REVEN			21910	534,700.	534,700.		
	d	All other revenue			51000	1,435,311.	899,841.	535,470.	
	е	*****				3,454,785.			
	12	Total revenue. See instructions.			<b></b>	137,239,312.	135,328,652.	512,753.	707,592.

#### Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) Check if Schedule O contains a response or note to any line in this Part IX (D) (A) Do not include amounts reported on lines 6b. Program service expenses Total expenses Management and general expenses Fundraising 7b, 8b, 9b, and 10b of Part VIII. expenses Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 Grants and other assistance to domestic 5,130. 5,130. individuals. See Part IV, line 22 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 ...... Benefits paid to or for members ..... Compensation of current officers, directors, 2,214,252. 2,214,252. trustees, and key employees ..... Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 52,580,736. 47,170,518. 5,410,218. Other salaries and wages 7 Pension plan accruals and contributions (include 3,247,746. 2,835,199. 412,547. section 401(k) and 403(b) employer contributions) 742,288. 4,592,332. 5,334,620. Other employee benefits 9 3,999,820. 3,443,263. 556,557. 10 Payroll taxes Fees for services (non-employees): 485,554. 485,554. Management 176,355. 176,355. Legal 164,331. 164,331. Accounting Lobbying Professional fundraising services. See Part IV, line 17 Investment management fees ..... Other. (If line 11g amount exceeds 10% of line 25, 5,683,779. 5,683,779. column (A) amount, list line 11g expenses on Sch O.) 112,458. 112,458. Advertising and promotion 12 5,787,231. 5,089,021. 698,210. Office expenses 13 4,109,652. 3,978,965. 130,687. Information technology 14 15 Royalties 3,162,291. 2,852,279. 310,012. 16 Occupancy 110,778. 63,591. 47,187. 17 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 34,600. 180,535. 215,135. 19 Conferences, conventions, and meetings 55,137.2,352,585. 2,407,722. 20 Payments to affiliates 21 8,647,000. 8,443,529. 203,471. Depreciation, depletion, and amortization 22 1,261,366. 930,655. 330,711. 23 Other expenses. Itemize expenses not covered 24 above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) 18,282,144. 18,282,144. MEDICAL SUPPLIES PURCHASED SERVICES 5,486,263. 4,555,703. 930,560. 2,812,766. 2,746,597. 66,169. REPAIRS AND MAINTENANCE 1,500,511. 2,202,929. 702,418. d OTHER e All other expenses 128,490,058,114,393,797. 14,096,261. 0. Total functional expenses. Add lines 1 through 24e 25 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. if following SOP 98-2 (ASC 958-720)

Form 990 (2015)
Part X | Balance Sheet

Par	t X	Balance Sheet			
		Check if Schedule O contains a response or note to any line in this Part X			
			<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash - non-interest-bearing	21,803,990.	1	25,920,871.
	2	Savings and temporary cash investments		2	
	3	Pledges and grants receivable, net		3	
	4	Accounts receivable, net	14,812,487.	4	15,258,251
	5	Loans and other receivables from current and former officers, directors,			
		trustees, key employees, and highest compensated employees. Complete			
		Part II of Schedule L		5	
	6	Loans and other receivables from other disqualified persons (as defined under			
		section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing			
		employers and sponsoring organizations of section 501(c)(9) voluntary			
S.		employees' beneficiary organizations (see instr). Complete Part II of Sch L		6	
Assets	7	Notes and loans receivable, net		7	1,622,272
As	8	Inventories for sale or use	2,321,599.	8	2,188,321
	9	Prepaid expenses and deferred charges	1,498,639.	9	4,074,483
	10a	Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D 10a 177,849,986.			
	b	Less: accumulated depreciation 10b 110,014,645.	59,267,683.	10c	67,835,341
	11	Investments - publicly traded securities	2,049,244.	11	1,407,025
	12	Investments - other securities. See Part IV, line 11	495,548.	12	343,882
	13	Investments - program-related. See Part IV, line 11	6,580,953.	13	6,797,583
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11	8,318,718.	15	8,624,961
	16	Total assets. Add lines 1 through 15 (must equal line 34)	117,148,861.	16	134,072,990
	17	Accounts payable and accrued expenses	16,798,326.	17	17,114,126.
	18	Grants payable		18	
	19	Deferred revenue		19	
	20	Tax-exempt bond liabilities	47,083,495.	20	66,108,651
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
Ş	22	Loans and other payables to current and former officers, directors, trustees,			
Liabilities		key employees, highest compensated employees, and disqualified persons.			
iabi		Complete Part II of Schedule L		22	
-	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X of	10 000 561		05 500 050
		Schedule D	19,283,561.	25	25,798,950.
	26	Total liabilities. Add lines 17 through 25	83,165,382.	26	109,021,727.
		Organizations that follow SFAS 117 (ASC 958), check here ▶ X and			
es		complete lines 27 through 29, and lines 33 and 34.	22 612 616		22 220 575
auc	27	Unrestricted net assets	32,612,616.	27	23,339,575.
Bala	28	Temporarily restricted net assets	341,474.	28	718,815.
힏	29	Permanently restricted net assets	1,029,389.	29	992,873.
Ī.		Organizations that do not follow SFAS 117 (ASC 958), check here			
ō		and complete lines 30 through 34.			
sets	30	Capital stock or trust principal, or current funds		30	
Ass	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
Net Assets or Fund Balances	32	Retained earnings, endowment, accumulated income, or other funds	22 002 470	32	0E 0E1 0C2
_	33	Total net assets or fund balances	33,983,479.	33	25,051,263.
	34	Total liabilities and net assets/fund balances	117,148,861.	34	134,072,990.

Form **990** (2015)

Form **990** (2015)

Pa	rt XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI		<u> </u>			X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	137			
2	Total expenses (must equal Part IX, column (A), line 25)	2	128			
3	Revenue less expenses. Subtract line 2 from line 1	3		,74		
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	33	,98	3,4	<u>79.</u>
5	Net unrealized gains (losses) on investments	5				
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain in Schedule O)	9	-17	,68	1,4	70.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,					
	column (B))	10	25	,05	1,2	<u>63.</u>
Pa	rt XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII		<u> </u>			X
					Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Э.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a				
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,				
	consolidated basis, or both:					
	Separate basis X Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,				
	review, or compilation of its financial statements and selection of an independent accountant?			2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sche					
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sing	gle Audit	t			
	Act and OMB Circular A-133?			3a		Х
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the require	ed audit	;			
	or guidite, explain why in Schedule O and describe any steps taken to undergo such audite			3h		

#### **SCHEDULE A**

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

Information about Schedule A (Form 990 or 990-EZ) and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a>.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization CALVERT MEMORIAL HOSPITAL OF CALVERT Employer identification number COUNTY 52-0619000

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.)

· u· c	•	ricuson for r upilo (	onainty Otatao (	All organizations must co	Jilibiere ili	is part.) Se	e iristructions.	
he org	aniza	ation is not a private found	ation because it is: (F	For lines 1 through 11, c	heck only	one box.)		
1	_ A	A church, convention of ch	urches, or associatio	n of churches described	l in <b>sectio</b>	n 170(b)(1	)(A)(i).	
2	_ A	school described in secti	ion 170(b)(1)(A)(ii). (	Attach Schedule E (Forn	n 990 or 99	90-EZ).)		
3 X		hospital or a cooperative	hospital service orga	anization described in s	ection 170	(b)(1)(A)(ii	i).	
4	_	A medical research organiza					•	the hospital's name,
		city, and state:	·				· / / / /	•
5	_	An organization operated fo	or the benefit of a col	llege or university owned	or operat	ed by a go	vernmental unit describe	ed in
• _		section 170(b)(1)(A)(iv). (C				, 3		
6	_	A federal, state, or local gov		nental unit described in	section 17	70(h)(1)(A)	(v)	
7 –	_	An organization that normal	-					yublic described in
' _		ection 170(b)(1)(A)(vi). (Co	•	Intial part of its support if	om a gove	minentari	unit of from the general p	Jublic described in
8	_		-	(1)/A)/vi) (Complete Per	+ II \			
	_	A community trust describe				ontributio	na mambarahin fasa an	d avaca raccinta from
9		An organization that normal	•	-			•	-
		ctivities related to its exem	-					-
		ncome and unrelated busin		(less section 511 tax) fro	m busines	sses acquii	red by the organization a	fter June 30, 1975.
	<b>-</b>	See <b>section 509(a)(2).</b> (Cor						
10	_	An organization organized a	•	•	•			
I1 <u> </u>		An organization organized a	•	•	•		•	• •
		nore publicly supported or	-					Check the box in
	li	nes 11a through 11d that o	describes the type of	f supporting organization	n and com	plete lines	11e, 11f, and 11g.	
a		Type I. A supporting orga	anization operated, s	upervised, or controlled	by its supp	oorted orga	anization(s), typically by	giving
		the supported organization	on(s) the power to req	gularly appoint or elect a	majority o	of the direc	tors or trustees of the su	pporting
-		organization. You must o	complete Part IV, Se	ections A and B.				
b [		Type II. A supporting orga	anization supervised	or controlled in connec	tion with its	s supporte	d organization(s), by hav	ing
		control or management of	f the supporting orga	anization vested in the sa	ame perso	ns that co	ntrol or manage the supp	oorted
		organization(s). You mus	t complete Part IV,	Sections A and C.				
c [		Type III functionally inte	grated. A supporting	g organization operated	in connect	tion with, a	and functionally integrate	d with,
		its supported organization	n(s) (see instructions)	). You must complete l	Part IV, Se	ctions A,	D, and E.	
d [		Type III non-functionally	integrated. A supp	orting organization oper	ated in co	nnection w	rith its supported organiz	ation(s)
		that is not functionally into	egrated. The organiz	ation generally must sat	isfy a distr	ibution rec	uirement and an attentiv	reness
		requirement (see instructi	ions). You must con	nplete Part IV, Sections	A and D,	and Part	<b>V</b> .	
е [		Check this box if the orga	anization received a v	written determination fro	m the IRS	that it is a	Type I, Type II, Type III	
		functionally integrated, or						
f E	nter :	the number of supported o	organizations					
gР	rovic	le the following information	about the supporte	d organization(s).				•
	(i)	Name of supported	(ii) EIN	(iii) Type of organization	(iv) Is the o		(v) Amount of monetary	(vi) Amount of
		organization		(described on lines 1-9 above (see instructions))	listed i		support (see	other support (see
				above (see instructions))	Yes	No	instructions)	instructions)

LHA For Paperwork Reduction Act Notice, see the Instructions for

Form 990 or 990-EZ. 532021 09-23-15

Schedule A (Form 990 or 990-EZ) 2015

# Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
	ndar year (or fiscal year beginning in)  Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	(a) 2011	<b>(b)</b> 2012	(c) 2013	(d) 2014	<b>(e)</b> 2015	<b>(f)</b> Total
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
	Total. Add lines 1 through 3  The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
	Public support. Subtract line 5 from line 4.						
Sec	tion B. Total Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2011	<b>(b)</b> 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total
7	Amounts from line 4						
	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
11	<b>Total support.</b> Add lines 7 through 10						
	Gross receipts from related activities,	etc (see instruction	nns)			12	
	<b>First five years.</b> If the Form 990 is for						
	organization, check this box and stop	J	, ,	, ,	•	( )( )	
Sec	tion C. Computation of Publi	c Support Per	centage				·····
14	Public support percentage for 2015 (li	ine 6. column (f) di	vided by line 11. c	column (fl)		14	%
	Public support percentage from 2014					15	%
	<b>33 1/3% support test - 2015.</b> If the co						
	stop here. The organization qualifies						<b>.</b> —
h	33 1/3% support test - 2014. If the o		-				
-	and <b>stop here.</b> The organization qual	•		•		•	
17a	10% -facts-and-circumstances test						
174	and if the organization meets the "fac	-					
	meets the "facts-and-circumstances"			-	· ·	-	
<b>L</b>	10% -facts-and-circumstances test						
D		•				Ť	
	more, and if the organization meets the				-		, 
40	organization meets the "facts-and-circ		-	•			
ΙĞ	Private foundation. If the organization	n dia not check a l	box on line 13, 16	a, 100, 1/a, 0r 1/b		nd see instructions	

Schedule A (Form 990 or 990-EZ) 2015

#### Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support		· · · · · · · · · · · · · · · · · · ·				
Calendar year (or fiscal year beginning in)	<b>(a)</b> 2011	<b>(b)</b> 2012	(c) 2013	(d) 2014	(e) 2015	(f) Total
1 Gifts, grants, contributions, and						
membership fees received. (Do not						
include any "unusual grants.")						
2 Gross receipts from admissions,						
merchandise sold or services per- formed, or facilities furnished in						
any activity that is related to the						
organization's tax-exempt purpose						
3 Gross receipts from activities that						
are not an unrelated trade or bus-						
iness under section 513						
4 Tax revenues levied for the organ-						
ization's benefit and either paid to						
or expended on its behalf					-	
5 The value of services or facilities						
furnished by a governmental unit to						
the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and						
3 received from disqualified persons  b Amounts included on lines 2 and 3 received						
from other than disqualified persons that						
exceed the greater of \$5,000 or 1% of the						
amount on line 13 for the year						
c Add lines 7a and 7b						+
8 Public support. (Subtract line 7c from line 6.) Section B. Total Support						
Calendar year (or fiscal year beginning in)	(a) 2011	<b>(b)</b> 2012	(c) 2013	(d) 2014	<b>(e)</b> 2015	(f) Total
9 Amounts from line 6	(a) 2011	(b) 2012	(6) 2013	(u) 2014	(e) 2013	(I) Total
10a Gross income from interest,						
dividends, payments received on						
securities loans, rents, royalties and income from similar sources						
<b>b</b> Unrelated business taxable income						
(less section 511 taxes) from businesses						
acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business						
activities not included in line 10b, whether or not the business is						
regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital						
assets (Explain in Part VI.)						
14 First five years. If the Form 990 is for	the organization's	s first, second. thir	d, fourth, or fifth ta	ax year as a section	n 501(c)(3) organiz	zation,
check this box and <b>stop here</b>	•			•		·
Section C. Computation of Publi						
15 Public support percentage for 2015 (li	ne 8, column (f) di	vided by line 13, o	olumn (f))	<del>-</del>	15	%
16 Public support percentage from 2014	Schedule A, Part	III, line 15			16	%
Section D. Computation of Inves	tment Income	e Percentage				
17 Investment income percentage for 20	<b>115</b> (line 10c, colur	mn (f) divided by lir	ne 13, column (f))		17	%
18 Investment income percentage from 2	<b>2014</b> Schedule A,	Part III, line 17			18	%
19a 33 1/3% support tests - 2015. If the	organization did r	not check the box	on line 14, and line	e 15 is more than 3	33 1/3%, and line	17 is not
more than 33 1/3%, check this box ar	nd <b>stop here.</b> The	e organization qua	ifies as a publicly	supported organiz	ation	
b 33 1/3% support tests - 2014. If the	•			•		
line 18 is not more than 33 1/3%, check	ck this box and <b>s</b>	top here. The org	anization qualifies	as a publicly supp	orted organizatior	າ ▶∐
20 Private foundation If the organization	n did not check a	hoy on line 1/ 10	a or 10h check th	nie hov and sec inc	etructions	

532023 09-23-15

## Part IV | Supporting Organizations

(Complete only if you checked a box in line 11 on Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No" describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked 11a or 11b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If* "Yes," *describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.*
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
	. 50	
1		
2		
3a		
3b		
20		
3c		
4a		
4b		
7.0		
4c		
_		
5a		
5b		
5c		
6		
7		
8		
9a		
9b		
90		
9c		
10a		
10b		

	t IV Supporting Organizations (continued)			ige <b>o</b>
	Capperaing organizations (continued)		Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?		163	140
	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
а	below, the governing body of a supported organization?	11a		
h	A family member of a person described in (a) above?	11b		
		11c		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.  tion B. Type I Supporting Organizations	110		
000	tion B. Type I Supporting Organizations		Vaa	N <sub>a</sub>
_			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported	_		
•	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
800	supervised, or controlled the supporting organization. tion C. Type II Supporting Organizations	2		
Sec	tion 6. Type if Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed	_		
800	the supported organization(s). tion D. All Type III Supporting Organizations	1		
Sec	tion b. All Type in Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the	_		
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how	_		
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's	_		
800	supported organizations played in this regard.	3		
	tion E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions):			
a	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions)	uctions).		
2	Activities Test. Answer (a) and (b) below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined	_		
	that these activities constituted substantially all of its activities.	2a		
b				
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these	_		
_	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? Provide details in Part VI.	3a		
b				
	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

Schedule A (Form 990 or 990-EZ) 2015 COUNTY

Pa	Type III Non-Functionally Integrated 509(a)(3) Supporting	g Orga	nizations	g
1	Check here if the organization satisfied the Integral Part Test as a qualifying	trust or	Nov. 20, 1970. <b>See instru</b>	ıctions. All
	other Type III non-functionally integrated supporting organizations must cor	nplete S	ections A through E.	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
_1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
_3_	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
_5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
_7_	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other			
	factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
_3_	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by .035	6		
7	Recoveries of prior-year distributions	7		
_8_	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions)	6		
7	Check here if the current year is the organization's first as a non-functionally	/-integra	ted Type III supporting orga	nization (see
	instructions).	-		

Schedule A (Form 990 or 990-EZ) 2015

Par	tV	Type III Non-Functionally Integrated 509(	a)(3) Supporting Orga	nizations (continued)	
Secti	on D -	Distributions		,	Current Year
1	Amou	ints paid to supported organizations to accomplish exer	npt purposes		
2	Amou	ints paid to perform activity that directly furthers exempt	t purposes of supported		
	organ	izations, in excess of income from activity			
3	Admir	nistrative expenses paid to accomplish exempt purpose	s of supported organizations	 S	
4	Amou	ints paid to acquire exempt-use assets			
5	Qualif	fied set-aside amounts (prior IRS approval required)			
6		distributions (describe in <b>Part VI</b> ). See instructions.			
7		annual distributions. Add lines 1 through 6.			
8		outions to attentive supported organizations to which th	e organization is responsive		
		de details in <b>Part VI</b> ). See instructions.	g		
9		outable amount for 2015 from Section C, line 6			
10		B amount divided by Line 9 amount			
	Lino	amount arriage by Eine 6 amount	(i)	(ii)	(iii)
			Excess Distributions	Underdistributions	Distributable
Secti	on E -	Distribution Allocations (see instructions)	Exocoo Biotributiono	Pre-2015	Amount for 2015
1	Distrib	outable amount for 2015 from Section C, line 6			
2		rdistributions, if any, for years prior to 2015			
_		onable cause required-see instructions)			
3		es distributions carryover, if any, to 2015:			
a	LACES	as distributions carryover, if arry, to 2015.			
b					
C					
	From	2013			
	From				
		of lines 3a through e			
		9			
		ed to underdistributions of prior years			
		ed to 2015 distributable amount			
<u> </u>		over from 2010 not applied (see instructions)			
		ninder. Subtract lines 3g, 3h, and 3i from 3f.			
4		outions for 2015 from Section D,			
	line 7:	·			
		ed to underdistributions of prior years			
		ed to 2015 distributable amount			
		inder. Subtract lines 4a and 4b from 4.			
5		ining underdistributions for years prior to 2015, if			
		Subtract lines 3g and 4a from line 2 (if amount			
		er than zero, see instructions).			
6		ining underdistributions for 2015. Subtract lines 3h			
		b from line 1 (if amount greater than zero, see			
		ctions).			
7		ss distributions carryover to 2016. Add lines 3j			
	and 4				
8	Break	down of line 7:			
a					
b					
С	Exces	ss from 2013			
d	Exces	ss from 2014			
е	Exces	ss from 2015			

Schedule A (Form 990 or 990-EZ) 2015

#### CALVERT MEMORIAL HOSPITAL OF CALVERT

Schedule A	(Form 990 or 990-EZ) 2015 COUNTY	52-0619000 Page 8
Part VI	<b>Supplemental Information.</b> Provide the explanations required by Part II, line 10; Part II, line 17a of Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any addition (See instructions.)	r 17b; Part III, line 12; 1 and 2; Part IV, Section C, /, Section B, line 1e; Part V,
		_

Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

#### **Schedule of Contributors**

Attach to Form 990, Form 990-EZ, or Form 990-PF.
 Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a>.

2015

OMB No. 1545-0047

Name of the organization

CALVERT MEMORIAL HOSPITAL OF CALVERT COUNTY

Employer identification number

52-0619000

Organization type (check one): Filers of: Section: X 501(c)( 3) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. General Rule X For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. Special Rules For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year

**Caution.** An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2015)

Name of organization
CALVERT MEMORIAL HOSPITAL OF CALVERT
COUNTY

Employer identification number

52-0619000

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$ 236,752.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$\$	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$\$	Person X Payroll
(a)	(b)	(c)	(d)
No. 4	Name, address, and ZIP + 4	\$ 10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$ 24,100.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6		\$37,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

CALVERT MEMORIAL HOSPITAL OF CALVERT

COUNTY

Employer identification number

52-0619000

Part II	Noncash Property (see instructions). Use duplicate copies of Part II	if additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		  \$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received

the year from any one contributor. Complete completing Part III, enter the total of exclusively religious	columns (a) through (e) and the follow	52-0619000 in section 501(c)(7), (8), or (10) that total more than \$1,000 for wing line entry. For organizations		
completing Part III, enter the total of exclusively religious	about the state of	• • • • • • • • • • • • • • • • • • • •		
Use duplicate copies of Part III if additional	al space is needed	less for the year. (Enter this info. once.)		
(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
	(e) Transfer of gift	l t		
Transferee's name, address, a	nd ZIP + 4	Relationship of transferor to transferee		
(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
	(e) Transfer of gift	l		
Transferee's name, address, a	nd ZIP + 4	Relationship of transferor to transferee		
(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
	(e) Transfer of gift	<u> </u>		
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee		
(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
	(e) Transfer of gift	t		
Transferee's name, address, a	nd ZIP + 4	Relationship of transferor to transferee		
Transferde o Hame, additios, a				
	Transferee's name, address, a  (b) Purpose of gift  Transferee's name, address, a  (b) Purpose of gift  Transferee's name, address, a	(e) Transfered's name, address, and ZIP + 4  (b) Purpose of gift  (c) Use of gift  (e) Transfer of gift  Transfered's name, address, and ZIP + 4  (b) Purpose of gift  (c) Use of gift  (e) Transfer of gift  Transfered's name, address, and ZIP + 4  (b) Purpose of gift  (c) Use of gift  (c) Use of gift		

#### SCHEDULE D (Form 990)

Department of the Treasury

Internal Revenue Service

**Supplemental Financial Statements** 

➤ Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ➤ Attach to Form 990.

2015 Open to Public Inspection

OMB No. 1545-0047

Name of the organization

► Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

CALVERT MEMORIAL HOSPITAL OF CALVERT Empl

Employer identification number 52-0619000

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the Part I organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year ..... Aggregate value of contributions to (during year) 2 3 Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year Total number of conservation easements 2a Total acreage restricted by conservation easements Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax Number of states where property subject to conservation easement is located Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? \_\_\_\_\_\_ Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. 1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items: a Revenue included on Form 990, Part VIII, line 1 Assets included in Form 990, Part X

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2015

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):  a		t III Organizations Maintaining C	ollections of Ar	t, Historical T	reasures, o	r Other	Similar A	ssets	(continu	red)
a   Public exhibition   d   Loan or exchange programs   b   Scholarly research   e   Other    - Preservation for future generations   d   Other   - Preservation for future generations   d   Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.  5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funder after than 10 be maintained as part of the organization answered "Yea" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.  1a Is the organization an agent, fusitee, custodian or other intermediary for contributions or other assets not included an Form 990, Part X, line 21.  1a Is the organization an agent, fusitee, custodian or other intermediary for contributions or other assets not included an Form 990, Part X, line 21.  1b   "Yes, explain the arrangement in Part XIII and complete the following table:  C Beginning balance   Amount   Id   Description during the year   Id   Description of year balance   Id   Description of		•								
a   Public exhibition   d			,		3	3				
b Scholarly research c Preservation for future generations  4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.  5 During the year, did the organization's collections and explain how they further the organization's exempt purpose in Part XIII.  5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?	а		d	I ☐ Loan or e	xchange progr	ams				
c Preservation for future generations 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.  Pound by the year, did the organization's collections and explain how they further the organization's exempt purpose in Part XIII.  Pound by the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.  1 Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X, line 21, for escribing the part of the organization answered "Yes" on Form 990, Part X, line 9, or reported an amount on Form 990, Part X, line 21, for escribing table:    Amount	b	Scholarly research	е							
4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.  5 During the year, did the organization sollections of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?  Part VI Escrow and Custodial Arrangements. Complete if the organization answered "ves" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.  1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X, line 21.  1b Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X, line 21.  1c Beginning balance  2 Beginning balance  4 Additions during the year  1 Ending balance  2 Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?  1a Beginning of year balance  1b Beginning of year balance  1c No Part VI Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part X, line 10.  1a Beginning of year balance  1b Contributions  1c Net investment earnings, gains, and losses of Grants or scholarships  1c Other expenditures for facilities and programs  2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:  2 Board designated or quasiendowment ▶ 96  1c Temporarily restricted endowment № 96  1c Temporarily restricted endowment № 96  1c Temporarily restricted endowment № 96										
5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?  Part IV   Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part IV, line 9.  Is the organization an angent, flustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?  Is 1   Yes   No   If "Yes," explain the arrangement in Part XIII and complete the following table:    C   Beginning balance   Id	4		llections and explain	n how thev further	the organizati	on's exem	pt purpose ir	n Part XII	I.	
to be sold to raise funds rather than to be maintained as part of the organization's collection?	5									
Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part IV, line 9, or reported an amount on Form 990, Part IV, line 9, or Form 990, Part IV in Form 990, Part IV, line 9, or Form 990, Part IV, line 9, or Form 990, Part IV in Form 990, Part IV, line 9, or Form 990, Part IV in It I is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part XIII and complete the following table:    C									Yes	No
reported an amount on Form 990, Part X, line 21.  1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 980, Part X?  b If "Yes," explain the arrangement in Part XIII and complete the following table:  C Beginning balance  d Additions during the year  f Ending balance  2a Did the organization include an amount on Form 990, Part X, line 21, for escrew or custodial account liability? Yes No  b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part X. line 10.  Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.  1a Beginning of year balance  1b Contributions  c Net investment earnings, gains, and losses d Grants or scholarships  c Other expenditures for facilities and programs  f Administrative expenses  g End of year balance  Provide the estimated percentage of the current year end balance (line 1g, column (al) held as:  a Board designated or quasi-endowment    %  c Temporarily restricted endowment    %  c Temporarily r	Par								9, or	
on Form 990, Part X?  b If "Yes," explain the arrangement in Part XIII and complete the following table:  Amount    C Beginning balance				J			,	,	•	
on Form 990, Part X?  b If "Yes," explain the arrangement in Part XIII and complete the following table:  Amount    C Beginning balance	1a	Is the organization an agent, trustee, custodia	an or other intermed	iary for contribution	ons or other as	sets not ir	ncluded			
b If "Yes," explain the arrangement in Part XIII and complete the following table:    C   Beginning balance				•					Yes	No
C   Beginning balance     1	b									
d Additions during the year  f Ending balance  2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?  Part V Endowment Funds. Complete if the organization has been provided on Part XIII  Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.    Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.    Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.    Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.    Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.    Part V Endowment Funds, Complete if the organization answered "Yes" on Form 990, Part IV, line 10.    Part V Endowment Funds, Complete if the organization and programs   Part VIII Endowment Funds   Part VIII Endowment Funds		, ,	•	J				A	mount	
d Additions during the year  f Ending balance  2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?  Part V Endowment Funds. Complete if the organization has been provided on Part XIII  Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.    Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.    Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.    Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.    Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.    Part V Endowment Funds, Complete if the organization answered "Yes" on Form 990, Part IV, line 10.    Part V Endowment Funds, Complete if the organization and programs   Part VIII Endowment Funds   Part VIII Endowment Funds	С	Beginning balance					1c			
e Distributions during the year f fending balance  2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes No In Part XIII. Check here if the explanation has been provided on Part XIII. The organization answered "Yes" on Form 990, Part IV, line 10.    Part V   Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.    Calcument year   (b) Prior year   (c) Two years back   (d) Three years back   (e) Four years back   (e) Foury	d									
f Ending balance  2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?  Part V Endowment Funds. Complete if the explanation has been provided on Part XIII  Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.  [a) Current year (b) Prior year (c) Two years back (d) Three years back (e) Four years back  b Contributions  c Net investment earnings, gains, and losses d Grants or scholarships e Other expenditures for facilities and programs f Administrative expenses g End of year balance  2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: a Board designated or quasi-endowment   % b Permanent endowment   % c Temporarily restricted endowment   % c Temporarily restricted endowment   % d Are there endowment funds not in the possession of the organization that are held and administered for the organization by: (i) unrelated organizations (ii) related organizations (iii) related org										
2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?	f									
Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.    Contributions   Contrib	2a								Yes	☐ No
1a Beginning of year balance (a) Current year (b) Prior year (c) Two years back (e) Four years back   b Contributions c Net investment earnings, gains, and losses d Grants or scholarships d Grants or scholarships d Grants or scholarships   e Other expenditures for facilities and programs f Administrative expenses g End of year balance d Grants or gain and programs   2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: a Board designated or quasi-endowment ▶		-					•			
1a Beginning of year balance (a) Current year (b) Prior year (c) Two years back (e) Four years back   b Contributions c Net investment earnings, gains, and losses d Grants or scholarships d Grants or scholarships d Grants or scholarships   e Other expenditures for facilities and programs f Administrative expenses g End of year balance d Grants or gain and programs   2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: a Board designated or quasi-endowment ▶	Par	t V Endowment Funds. Complete it	f the organization an	swered "Yes" on	Form 990, Par	t IV, line 10	0.			
b Contributions c Net investment earnings, gains, and losses d Grants or scholarships e Other expenditures for facilities and programs f Administrative expenses g End of year balance  2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: a Board designated or quasi-endowment								back (	e) Four	years back
b Contributions c Net investment earnings, gains, and losses d Grants or scholarships e Other expenditures for facilities and programs f Administrative expenses g End of year balance  2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: a Board designated or quasi-endowment	1a	Beginning of year balance					-			
c Net investment earnings, gains, and losses d Grants or scholarships e Other expenditures for facilities and programs f Administrative expenses g End of year balance  2 Provide the estimated percentage of the current year end balance (line 1g, column (al)) held as: a Board designated or quasi-endowment ▶	b									
d Grants or scholarships e Other expenditures for facilities and programs f Administrative expenses g End of year balance  2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: a Board designated or quasi-endowment ▶	С									
e Other expenditures for facilities and programs  f Administrative expenses g End of year balance 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: a Board designated or quasi-endowment	d									
and programs  f Administrative expenses g End of year balance  2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: a Board designated or quasi-endowment ▶										
f Administrative expenses g End of year balance  Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:  a Board designated or quasi-endowment ▶										
g End of year balance  2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:  a Board designated or quasi-endowment ▶	f									
Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:  a Board designated or quasi-endowment ▶	g									
b Permanent endowment ▶	2		ent year end balance	e (line 1g, column	(a)) held as:	•				
b Permanent endowment ▶	а	Board designated or quasi-endowment	•	%	,					
The percentages on lines 2a, 2b, and 2c should equal 100%.  3a	b			_						
The percentages on lines 2a, 2b, and 2c should equal 100%.  3a	С	Temporarily restricted endowment	<del></del>							
Are there endowment funds not in the possession of the organization that are held and administered for the organization by:  (i) unrelated organizations (ii) related organizations  b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?  4 Describe in Part XIII the intended uses of the organization's endowment funds.  Part VI Land, Buildings, and Equipment.  Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.  Description of property  (a) Cost or other basis (investment)  b Buildings  74,124,145. 39,454,965. 34,669,180.  c Leasehold improvements  4 Equipment  83,921,798. 66,064,100. 17,857,698.  e Other  Other			uld equal 100%.							
(i) unrelated organizations       3a(i)         (ii) related organizations       3a(ii)       3a(ii)       3a(ii)       3a(ii)       3a(ii)       3a(ii)       3b       3b       4       Describe in Part XIII the intended uses of the organization's endowment funds.         Part VI Land, Buildings, and Equipment.         Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.         Description of property       (a) Cost or other basis (other)       (b) Cost or other basis (other)       (c) Accumulated depreciation       (d) Book value         1a Land       5, 238, 640.       5, 238, 640.       5, 238, 640.       5, 238, 640.       5, 238, 640.       66, 9, 180.       66, 9, 180.       2, 991, 668.       2, 946, 597.       45, 071.	За			ation that are held	and administe	red for the	organization	า		
(iii) related organizations         b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?       3b         4 Describe in Part XIII the intended uses of the organization's endowment funds.       Part VI Land, Buildings, and Equipment.         Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.       (c) Accumulated depreciation       (d) Book value         1a Land       5,238,640.       5,238,640.       5,238,640.         b Buildings       74,124,145.       39,454,965.       34,669,180.         c Leasehold improvements       2,991,668.       2,946,597.       45,071.         d Equipment       83,921,798.       66,064,100.       17,857,698.         e Other       11,573,735.       1,548,983.       10,024,752.		by:							,	Yes No
(iii) related organizations         b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?       3b         4 Describe in Part XIII the intended uses of the organization's endowment funds.       Part VI Land, Buildings, and Equipment.         Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.       (c) Accumulated depreciation       (d) Book value         1a Land       5,238,640.       5,238,640.       5,238,640.         b Buildings       74,124,145.       39,454,965.       34,669,180.         c Leasehold improvements       2,991,668.       2,946,597.       45,071.         d Equipment       83,921,798.       66,064,100.       17,857,698.         e Other       11,573,735.       1,548,983.       10,024,752.		(i) unrelated organizations						[	3a(i)	
b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?  4 Describe in Part XIII the intended uses of the organization's endowment funds.  Part VI Land, Buildings, and Equipment.  Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.  Description of property  (a) Cost or other basis (investment)  1a Land  5,238,640.  5,238,640.  5,238,640.  5,238,640.  5,238,640.  5,238,640.  5,238,640.  5,238,640.  6 Leasehold improvements  2,991,668.  2,946,597.  45,071.  45,071.  45,071.  45,071.  46 Equipment  83,921,798.  66,064,100.  17,857,698.  6 Other								[	3a(ii)	
Part VI         Land, Buildings, and Equipment.           Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.           Description of property         (a) Cost or other basis (investment)         (b) Cost or other basis (other)         (c) Accumulated depreciation           1a Land         5,238,640.         5,238,640.           b Buildings         74,124,145.         39,454,965.         34,669,180.           c Leasehold improvements         2,991,668.         2,946,597.         45,071.           d Equipment         83,921,798.         66,064,100.         17,857,698.           e Other         11,573,735.         1,548,983.         10,024,752.	b	If "Yes" on line 3a(ii), are the related organiza	tions listed as requir	ed on Schedule R	?			[	3b	
Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.           Description of property         (a) Cost or other basis (investment)         (b) Cost or other basis (other)         (c) Accumulated depreciation           1a Land         5,238,640.         5,238,640.           b Buildings         74,124,145.         39,454,965.         34,669,180.           c Leasehold improvements         2,991,668.         2,946,597.         45,071.           d Equipment         83,921,798.         66,064,100.         17,857,698.           e Other         11,573,735.         1,548,983.         10,024,752.	4	Describe in Part XIII the intended uses of the	organization's endo	wment funds.						
Description of property         (a) Cost or other basis (investment)         (b) Cost or other basis (other)         (c) Accumulated depreciation         (d) Book value           1a Land         5,238,640.         5,238,640.         5,238,640.           b Buildings         74,124,145.         39,454,965.         34,669,180.           c Leasehold improvements         2,991,668.         2,946,597.         45,071.           d Equipment         83,921,798.         66,064,100.         17,857,698.           e Other         11,573,735.         1,548,983.         10,024,752.	Par	t VI Land, Buildings, and Equipm	ent.							
ta Land         basis (investment)         basis (other)         depreciation           b Buildings         74,124,145.         39,454,965.         34,669,180.           c Leasehold improvements         2,991,668.         2,946,597.         45,071.           d Equipment         83,921,798.         66,064,100.         17,857,698.           e Other         11,573,735.         1,548,983.         10,024,752.		Complete if the organization answered	d "Yes" on Form 990	), Part IV, line 11a	See Form 990	), Part X, li	ine 10.			
b Buildings       74,124,145.       39,454,965.       34,669,180.         c Leasehold improvements       2,991,668.       2,946,597.       45,071.         d Equipment       83,921,798.       66,064,100.       17,857,698.         e Other       11,573,735.       1,548,983.       10,024,752.		Description of property	1 ' '	, ,		',		(c	<b>i)</b> Book	value
b Buildings       74,124,145.       39,454,965.       34,669,180.         c Leasehold improvements       2,991,668.       2,946,597.       45,071.         d Equipment       83,921,798.       66,064,100.       17,857,698.         e Other       11,573,735.       1,548,983.       10,024,752.	1a	Land		5.2	38,640.			5	, 238	,640.
c Leasehold improvements       2,991,668.       2,946,597.       45,071.         d Equipment       83,921,798.       66,064,100.       17,857,698.         e Other       11,573,735.       1,548,983.       10,024,752.						39,4	54,965			
d Equipment       83,921,798.       66,064,100.       17,857,698.         e Other       11,573,735.       1,548,983.       10,024,752.	c	Leasehold improvements								
e Other 11,573,735. 1,548,983. 10,024,752.										
4= 44= 444			<b>I</b>							
				-			-			

Schedule D (Form 990) 2015

	(Form 990) 2015	COUNTY
Part VII	Investments -	- Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.										
(a) Description of security or category (including name of securi	ty) <b>(b)</b> Book value	(c) Method of valuation: Cost or end-of-year market value								
(1) Financial derivatives										
(2) Closely-held equity interests										
(3) Other										
(A)										
(B)										
(C)										
(D)										
(E)										
(F)										
(G)										
(H)										
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	<b>&gt;</b>									

## Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) INVESTMENT IN FOUNDATION	4,073,567.	END-OF-YEAR MARKET VALUE
(2) INVESTMENT IN CPHA	2,694,198.	END-OF-YEAR MARKET VALUE
(3) INVESTMENT IN FREESTATE	20,452.	END-OF-YEAR MARKET VALUE
(4) INVESTMENT IN MARYLAND		
(5) ECARE	9,366.	END-OF-YEAR MARKET VALUE
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990. Part X. col. (B) line 13.)	6,797,583.	

#### Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1) LT BOND FINANCING COSTS	777,266.
(2) OTHER RECEIVABLES	850,761.
(3) GOODWILL	15,000.
(4) MALPRACTICE INS RECOVERY	3,722,936.
(5) DUE FROM RELATED PARTIES	3,258,998.
(6)	
(7)	
(8)	
<u>(9)</u>	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)	8,624,961.

#### Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1.	(a) Description of liability	(b) Book value	
(1)	Federal income taxes		
(2)	EXECUTIVE 457B 457F PLANS	593,927.	
(3)	ADVANCES FROM THIRD PARTIES	4,632,173.	
(4)	ACCRUED PENSION COSTS	14,750,841.	
(5)	PROFESSIONAL LIABILITY	4,625,255.	
(6)	OTHER LIABILITIES	1,196,754.	
(7)			
(8)			
(9)			
Total.	(Column (b) must equal Form 990, Part X, col. (B) line 25.)	25,798,950.	

<sup>2.</sup> Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2015

THE STATE IN WHICH THE SYSTEM OPERATES ALSO PROVIDES GENERAL EXEMPTION

FROM STATE INCOME TAXATION FOR ORGANIZATIONS THAT ARE EXEMPT FROM FEDERAL

INCOME TAXATION. HOWEVER, THE SYSTEM IS SUBJECT TO BOTH FEDERAL AND STATE

INCOME TAXATION AT CORPORATE TAX RATES ON ITS UNRELATED BUSINESS INCOME.

INCOME TAXATION AT CORPORATE TAX RATES ON ITS UNRELATED BUSINESS INCOME.

09-21-1

Part XIII   Supplemental Information (continued)
EXEMPTION FROM OTHER STATE TAXES, SUCH AS REAL AND PERSONAL PROPERTY
TAXES, IS SEPARATELY DETERMINED.
THE SYSTEM HAD NO UNRECOGNIZED TAX BENEFITS OR SUCH AMOUNTS WERE
IMMATERIAL DURING THE PERIODS PRESENTED. FOR TAX PERIODS WITH RESPECT TO
WHICH NO UNRELATED BUSINESS INCOME WAS RECOGNIZED, NO TAX RETURN WAS
REQUIRED.
MANAGEMENT HAS ALSO CONSIDERED THE IMPACT OF UNRELATED BUSINESS ACTIVITIES
AND HAS CONCLUDED THAT THE HOSPITAL IS NOT SUBJECT TO UNRELATED BUSINESS
TAX OR ANY OTHER TAXES THAT COULD BE IMPOSED BY THE IRC OR STATE TAXING
AUTHORITIES. AS SUCH, NO PROVISION IS MADE FOR INCOME TAXES AND NO ASSET
OR LIABILITY HAS BEEN RECOGNIZED FOR DEFERRED TAXES.

#### SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

# **Hospitals**

▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990 .

2015

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

CALVERT MEMORIAL HOSPITAL OF CALVERT COUNTY

Employer identification number 52-0619000

Financial Assistance and Certain Other Community Benefits at Cost Part I Yes No Х 1a Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a 1a If "Yes," was it a written policy?
If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital Х 2 facilities during the tax year. Applied uniformly to all hospital facilities Applied uniformly to most hospital facilities Generally tailored to individual hospital facilities Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year. a Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care: 3a Х X 200% Other 150% b Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care: Х 3b X 300% 350% 250% 400% c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care. Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the Х Х 5a Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year? 5a **b** If "Yes," did the organization's financial assistance expenses exceed the budgeted amount? Х 5b c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligible for free or discounted care? X **6a** Did the organization prepare a community benefit report during the tax year? 6a **b** If "Yes." did the organization make it available to the public? Х Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H. Financial Assistance and Certain Other Community Benefits at Cost (a) Number of (c) Total community (f) Percent of total expense (d) Direct offsetting (e) Net community (b) Persons **Financial Assistance and** activities or programs (optional) served (optional) **Means-Tested Government Programs** a Financial Assistance at cost (from 2690823 2690823. 2.09% Worksheet 1) **b** Medicaid (from Worksheet 3, column a) c Costs of other means-tested government programs (from Worksheet 3, column b) d Total Financial Assistance and 2690823. 2690823. 2.09% Means-Tested Government Programs Other Benefits e Community health improvement services and community benefit operations 1941610. 12,148. 1929462. 1.50% (from Worksheet 4) f Health professions education 676,954. 676,954. .53% (from Worksheet 5) g Subsidized health services 7.67% 18660228. 8803375. 9856853. (from Worksheet 6) h Research (from Worksheet 7) ..... i Cash and in-kind contributions for community benefit (from 24,043. 24,043. .02% Worksheet 8) 8815523.12487312. 21302835. j Total. Other Benefits 23993658. 8815523.15178135. 11.81% k Total. Add lines 7d and 7j

332091 11-05-15 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule H (Form 990) 2015

52-0619000 Page 2

Community Building Activities Complete this table if the organization conducted any community building activities during the Part II tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves (a) Number of (b) Persons (d) Direct (e) Net (f) Percent of (c) Total activities or programs served (optional) community offsetting revenue total expense (optional) building expens building expense .00% 2,279 2,279 Physical improvements and housing Economic development 1,976 1,976 .00% Community support 3 **Environmental improvements** Leadership development and 23,927 23,927 .02% training for community members 65,689. 65,689. .05% 6 Coalition building Community health improvement 23,552 23,552. .02% Workforce development 8 9 Other 117,423 117,423 .09% Total 10 Part III **Bad Debt, Medicare, & Collection Practices** Yes No Section A. Bad Debt Expense Did the organization report bad debt expense in accordance with Healthcare Financial Management Association Х Enter the amount of the organization's bad debt expense. Explain in Part VI the 547,026. methodology used by the organization to estimate this amount Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy. Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, for including this portion of bad debt as community benefit Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements. Section B. Medicare 52,825,579 Enter total revenue received from Medicare (including DSH and IME) 42,000,197. 6 6 Enter Medicare allowable costs of care relating to payments on line 5 10,825,382 Subtract line 6 from line 5. This is the surplus (or shortfall) 7 Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit. 8 Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6. Check the box that describes the method used: Cost to charge ratio Cost accounting system Section C. Collection Practices **9a** Did the organization have a written debt collection policy during the tax year? Х 9a If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI Management Companies and Joint Ventures (owned 10% or more by officers, directors, trustees, key employees, and physicians - see instructions) (c) Organization's (e) Physicians' (a) Name of entity (b) Description of primary (d) Officers, directprofit % or stock ors, trustees, or activity of entity profit % or key employees' ownership % stock profit % or stock ownership % ownership %

Part V Facility Information										
Section A. Hospital Facilities					Га					
(list in order of size, from largest to smallest)		aen. medical & surgical	_		<b>Critical access hospital</b>					
How many hospital facilities did the organization operate	ital	surç	pita	ital	h	≟				
during the tax year?	dso	∞	SOL	dso	ess	acii	ι			
Name, address, primary website address, and state license number	icensed hospital	dica	Children's hospital	eaching hospital	acc	Research facility	ER-24 hours	<u>_</u>		Facility
(and if a group return, the name and EIN of the subordinate hospital	nse	me	dre	ř	g	är	4	ER-other		reporting
organization that operates the hospital facility)	ice	ien.	Ä	eac	Żij	Ses	E.S	Ä	Other (describe)	group
1 CALVERT MEMORIAL HOSPITAL		9	0	_	U	"			5 11151 (d. 55511.55)	
100 HOSPITAL ROAD	1									
PRINCE FREDERICK, MD 20678	1								SKILLED NURSING	
	1								FAC, URGENT CARE	
	х	x					х		CTRS, FAMILY PRAC	
	<del></del>								,	
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	1									
	1									

# Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group <a href="MEMORIAL HOSPITAL">CALVERT MEMORIAL HOSPITAL</a>

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A):

	ommunity Hogith Noode Assessment		Yes	No
	ommunity Health Needs Assessment  Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the	_		
•	current tax year or the immediately preceding tax year?	1		x
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or	<u> </u>		
_	the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2		x
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a			
	community health needs assessment (CHNA)? If "No," skip to line 12	3	Х	
	If "Yes," indicate what the CHNA report describes (check all that apply):			
а	<b>V</b>			
b	77			
c	<b>T</b>			
	of the community			
c	77			
e	The significant health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority			
	groups			
ç	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	77			
i	Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Section C)			
4	Indicate the tax year the hospital facility last conducted a CHNA:  20 14			
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad			
	interests of the community served by the hospital facility, including those with special knowledge of or expertise in public			
	health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the			
	community, and identify the persons the hospital facility consulted	5	Х	
6a	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other			
	hospital facilities in Section C	6a		Х
b	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes,"			
	list the other organizations in Section C	6b	Х	
7	Did the hospital facility make its CHNA report widely available to the public?	7	Х	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply):			
а	Hospital facility's website (list url): WWW.CALVERTHOSPITAL.ORG			
b	Other website (list url):			
c	Made a paper copy available for public inspection without charge at the hospital facility			
c	Other (describe in Section C)			
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs			
	identified through its most recently conducted CHNA? If "No," skip to line 11	8	X	
9	Indicate the tax year the hospital facility last adopted an implementation strategy: 20 14			
	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	Х	
а	If "Yes," (list url): WWW.CALVERTHOSPITAL.ORG			
b	If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b		X
11	Describe in Section C how the hospital facility is addressing the significant needs identified in its most			
	recently conducted CHNA and any such needs that are not being addressed together with the reasons why			
	such needs are not being addressed.			
<b>12</b> a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a			
	CHNA as required by section 501(r)(3)?	12a		X
b	olf "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b		
c	If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720			
	for all of its hospital facilities? \$			

532094 11-05-15

Par		Facility Information (continued)			age c
 Finar		ssistance Policy (FAP)			
Name	e of ho	spital facility or letter of facility reporting group CALVERT MEMORIAL HOSPITAL			
				Yes	No
1	Did the	hospital facility have in place during the tax year a written financial assistance policy that:			
13	Explain	ed eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	X	
ı	f "Yes,	" indicate the eligibility criteria explained in the FAP:			
а	X	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of%			
		and FPG family income limit for eligibility for discounted care of300 %			
b		Income level other than FPG (describe in Section C)			
С	X	Asset level			
d	X	Medical indigency			
е		Insurance status			
f	X	Underinsurance status			
g		Residency			
h		Other (describe in Section C)		37	
		ed the basis for calculating amounts charged to patients?	14	X	
		ed the method for applying for financial assistance?	15	X	
		" indicate how the hospital facility's FAP or FAP application form (including accompanying instructions)			
		ed the method for applying for financial assistance (check all that apply):			
a	X	Described the information the hospital facility may require an individual to provide as part of his or her application			
b	X	Described the supporting documentation the hospital facility may require an individual to submit as part of his			
_	X	or her application			
С	21	Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process			
d	X	Provided the contact information of nonprofit organizations or government agencies that may be sources			
u		of assistance with FAP applications			
е		Other (describe in Section C)			
	nclude	d measures to publicize the policy within the community served by the hospital facility?	16	х	
		" indicate how the hospital facility publicized the policy (check all that apply):	10		
а	X	The FAP was widely available on a website (list url): WWW.CALVERTHOSPITAL.ORG			
b	X	The FAP application form was widely available on a website (list url): WWW.CALVERTHOSPITAL.ORG			
c	X	A plain language summary of the FAP was widely available on a website (list url): WWW.CALVERTHOSPITAL.ORG			
d	X	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
е	X	The FAP application form was available upon request and without charge (in public locations in the hospital			
		facility and by mail)			
f	X	A plain language summary of the FAP was available upon request and without charge (in public locations in			
		the hospital facility and by mail)			
g	X	Notice of availability of the FAP was conspicuously displayed throughout the hospital facility			
h	X	Notified members of the community who are most likely to require financial assistance about availability of the FAP			
i		Other (describe in Section C)			
Billin	g and (	Collections			
<b>17</b>	Did the	hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
	assista	nce policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon			
	non-pa	yment?	17	Х	
		all of the following actions against an individual that were permitted under the hospital facility's policies during the tax			
	ear be	fore making reasonable efforts to determine the individual's eligibility under the facility's FAP:			
а	Щ	Reporting to credit agency(ies)			
b	$\vdash$	Selling an individual's debt to another party			
С		Actions that require a legal or judicial process			
d		Other similar actions (describe in Section C)			
е	X	None of these actions or other similar actions were permitted			

Schedule H (Form 990) 2015

COUNTY Schedule H (Form 990) 2015 Part V Facility Information (continued)

CALVERT MEMORIAL HOSPITAL Name of hospital facility or letter of facility reporting group Yes No Did the hospital facility or other authorized party perform any of the following actions during the tax year X before making reasonable efforts to determine the individual's eligibility under the facility's FAP? 19 If "Yes," check all actions in which the hospital facility or a third party engaged: Reporting to credit agency(ies) b Selling an individual's debt to another party c Actions that require a legal or judicial process Other similar actions (describe in Section C) 20 Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply): X Notified individuals of the financial assistance policy on admission а X b Notified individuals of the financial assistance policy prior to discharge X Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals' bills С X Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy Other (describe in Section C) None of these efforts were made Policy Relating to Emergency Medical Care Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to Х individuals regardless of their eligibility under the hospital facility's financial assistance policy? 21 If "No," indicate why: The hospital facility did not provide care for any emergency medical conditions The hospital facility's policy was not in writing h The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C) Other (describe in Section C) Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals) Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care. The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged b The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged X Other (describe in Section C) d During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care? 23 If "Yes." explain in Section C. During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any X service provided to that individual? 24 If "Yes," explain in Section C.

Schedule H (Form 990) 2015

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

CALVERT MEMORIAL HOSPITAL:
PART V, SECTION B, LINE 5: CALVERT MEMORIAL HOSPITAL TOOK INTO ACCOUNT
INPUT FROM REPRESENTATIVES OF THE COMMUNITY SERVED BY THE HOSPITAL
FACILITY, INCLUDING THOSE WITH SPECIALIZED KNOWLEDGE OF OR EXPERTISE IN
PUBLIC HEALTH, COMMUNITY LEADERS, AND LEADERS OR REPRESENTATIVES OF LOW
INCOME OR UNDERSERVED GROUPS SERVED IN THE COMMUNITY. IN PARTICULAR,
CALVERT MEMORIAL HOSPITAL PARTNERED WITH NUMEROUS COMMUNITY LEADERS
THROUGH THE CALVERT COUNTY COMMUNITY HEALTH IMPROVEMENT ROUNDTABLE (THE
"ROUNDTABLE") TO JOINTLY DEVELOP THE CHNA. THE SPECIFIC MEMBERS OF THE
ROUNDTABLE WERE AS FOLLOWS:
SEAN CROSBY, ASSISTANT DIRECTOR FOR CHILD SUPPORT ENFORCEMENT
CALVERT COUNTY DEPARTMENT OF SOCIAL SERVICES
DONNA NICOLAS, SCHOOL NURSE SUPERVISOR
KIM ROOF, STUDENT SERVICES SUPERVISOR
DANIEL CURRY, SCHOOL SUPERINTENDENT
CALVERT COUNTY PUBLIC SCHOOLS
LAURENCE POLSKY, HEALTH OFFICER
CALVERT COUNTY HEALTH DEPARTMENT
MAUREEN HOFFMAN, DIRECTOR - DEPARTMENT OF COMMUNITY RESOURCES
CALVERT COUNTY GOVERNMENT

JAMES XINIS, PRESIDENT & CEO

Schedule H (Form 990) 2015 COONTI	32 0013000 Page 1
Part V Facility Information (continued)  Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for ea group, designated by facility reporting group letter and hospital facility line number from Part V, Section A name of hospital facility.	ch hospital facility in a facility reporting
CALVERT MEMORIAL HOSPITAL	
TERRY LONG, EXECUTIVE DIRECTOR	
ARC OF SOUTHERN MARYLAND	
MICHAEL SHAW, EXECUTIVE DIRECTOR	
CALVERT HEALTHCARE SOLUTIONS	
DAVID DENEKAS, M.D.	
DUNKIRK FAMILY PRACTICE	
CALVERT MEMORIAL HOSPITAL:	
PART V, SECTION B, LINE 6B: THE HOSPITAL COLLABORATED	WITH A NUMBER OF
ORGANIZATIONS WITHIN THE COMMUNITY IN DEVELOPING THE H	OSPITAL'S CHNA. THE
ORGANIZATIONS INCLUDED THE FOLLOWING:	
CALVERT COUNTY DEPARTMENT OF SOCIAL SERVICES	
PRINCE FREDERICK, MD	
CALVERT COUNTY HEALTH DEPARTMENT	
BARSTOW, MD	
DUNKIRK FAMILY PRACTICE	
DUNKIRK, MD	

CALVERT COUNTY GOVERNMENT

Part V	Facility	Information	(continued	)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

PRINCE FREDERICK, MD
CALVERT HEALTHCARE SOLUTIONS
LUSBY, MD
CALVERT COUNTY PUBLIC SCHOOLS
PRINCE FREDERICK, MD
ARC OF SOUTHERN MARYLAND
PRINCE FREDERICK, MD
CALVERT COUNTY OFFICE ON AGING
PRINCE FREDERICK, MD
CALVERT HOSPICE
PRINCE FREDERICK, MD
CALVERT ALLIANCE AGAINST SUBSTANCE ABUSE
PRINCE FREDERICK, MD
CALVERT MEMORIAL HOSPITAL:
PART V, SECTION B, LINE 7D: THE DIRECT WEBSITE ADDRESS FOR THE HOSPITAL'S
CHNA IS
HTTP://WWW.CALVERTHOSPITAL.ORG/CMHCOMMUNITYHEALTHNEEDSASSESSMENT

# Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

#### CALVERT MEMORIAL HOSPITAL:

PART V, SECTION B, LINE 11: THE HOSPITAL'S MOST RECENT COMMUNITY HEALTH
NEEDS ASSESSMENT (CHNA) IDENTIFIED THE FOLLOWING THREE HEALTH AREAS AS THE
TOP PRIORITIES: ACCESS TO HEALTH SERVICES, CANCER AND SUBSTANCE ABUSE.
THE HOSPITAL FELT THAT IT HAS STRONGER EXPERTISE AND COMPETENCIES TO
ADDRESS ACCESS TO HEALTH SERVICES AND CANCER BUT WOULD ALSO ADDRESS THE
THIRD PRIORITY AREA OF SUBSTANCE ABUSE WITH A STRONG COLLABORATION WITH
THE CALVERT COUNTY HEALTH DEPARTMENT.

DURING FY 2016, THE FOLLOWING OUTCOMES WERE ACHIEVED:

- (1) IDENTIFIED NEED ACCESS TO HEALTH SERVICES CALVERT CARES

  POST-DISCHARGE CLINIC WAS ESTABLISHED IN FY 2015 FOR HIGH RISK PATIENTS

  WITH DIABETES, HYPERTENSION, CHF AND COPD TO IMPROVE THE TRANSFORMATION OF

  THE HEALTHCARE DELIVERY SYSTEM THROUGH CARE COORDINATION AND CLINICAL

  INTEGRATION. IN FY 2016, THERE WERE 273 POST-DISCHARGE CLINIC VISITS AND

  A REDUCTION IN 30-DAY READMISSIONS FOR THIS POPULATION.
- PRIMARY OBJECTIVE WAS THE PROPER NAVIGATON OF EMERGENCEY ROOM DENTAL

  VISITS TO CALVERT COMMUNITY DENTAL CARE AND CARE COORDINATION TO HAVE

  PATIENTS RECEIVE THE RIGHT CARE AT THE RIGHT TIME AT THE RIGHT PLACE.

  THERE WAS A 6% REDUCTION IN EMERGENCY ROOM UTILIZATION FOR NON-TRAUMA

  RELATED DENTAL VISITS. THE HOSPITAL HAD A 50% REFERRAL ENGAGEMENT RATE

  WITH 83% OF PATIENTS SEEN NOT RETURNING TO THE EMERGENCY ROOM.

IDENTIFIED NEED - ACCESS TO HEALTH SERVICES - DENTAL CARE - THE

(3) IDENTIFIED NEED - ACCESS TO HEALTH SERVICES - PROVIDER SHORTAGE - THE

PRIMARY OBJECTIVE WAS TO INCREASE ACCESS TO PRIMARY CARE AND SPECIALTY

CARE SERVICES FOR THE MEDICAL ASSISTANCE POPULATION. THERE WAS A 4.3%

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

INCREASE IN THE NUMBER OF ADOLESCENTS ABLE TO SEE A PROVIDER AND 87.1% OF ADULTS IN THE TARGET POPULATION HAD A ROUTINE CHECK UP.

- (4) IDENTIFIED NEED CANCER THE PRIMARY OBJECTIVES WERE TO DEVELOP AND

  DEPLOY AN EDUCATION AND OUTREACH PLAN TO INCREASE AWARENESS OF THE

  IMPORTANCE OF EARLY DETECTION, OFFER HEALTH LIFESTYLE PROGRAMS AND PROVIDE

  ACCESS TO LOW COST AND FREE SCREENINGS. OVER 4,000 RESIDENTS FROM ALL AGES

  AND STAGES OF LIFE PARTICIPATED IN ONE ASPECT OR ANOTHER OF OUR COMMUNITY

  COORDINATION CARE TEAM CANCER FOCUSED PROGRAMS 863 CHILDREN AND ADULTS

  PARTICIPATED IN THE CALVERT CAN INITIATIVE, 611 WOMEN TREATED AT THE

  HOSPITAL'S WOMAN'S WELLNESS CENTER, 300 PEOPLE PARTICIPATED IN SUPPORT

  GROUPS AND 90 PEOPLE PARTICIPATED IN CANCER SCREENING PROGRAMS FOR ORAL

  AND SKIN CANCER.
- (5) IDENTIFIED NEED SUBSTANCE ABUSE THE PRIMARY OBECTIVES WERE TO

  PROMOTE SMOKING CESSATION CLASSES AND PRESENT EDUCATIONAL PROGRAMS TO

  MIDDLE SCHOOL AND COMMUNITY YOUTH ON THE DANGERS OF SMOKING. 1,350

  ADOLESCENTS ATTENDED THE "TOBACCO ROAD SHOW" EDUCATION PROGRAM. COMPARED

  TO THE PRIOR YEAR, THERE WAS A 2.8% REDUCTION IN ADOLESCENT USE OF TOBACCO

  AND A 5.3% REDUCTION IN TEEN USE TOBACCO.

OVERALL, TWELVE DIFFERENT COMMUNITY HEALTH NEEDS WERE IDENTIFIED IN THE

CHNA. THEY INCLUDED THE FOLLOWING: ACCESS TO HEALTH SERVICES, CANCER,

SUBSTANCE ABUSE, CHILDREN'S HEALTH, DIABETES, EXERCISE, NUTRITION &

WEIGHT, HEART DISEASE & STROKE, MENTAL HEALTH & MENTAL DISORDERS, ORAL

HEALTH, OLDER ADULTS & AGING, TEEN & ADOLESCENT HEALTH AND WOMEN'S HEALTH.

DUE TO LIMITED RESOURCES AND FUNDS, FUNDAMENTALLY THE HOSPITAL COULD NOT

ADDRESS ALL TWELVE OF THE IDENTIFITED NEEDS. SO IT DEVELOPED A

DECISION-MAKING TEAM TO PRIORITIZE AND IDENTIFY THE NEEDS THE HOSPITAL

# Part V | Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

WOULD COMMIT TO ADDRESSING THROUGH ITS IMPLEMENTAION STRATEGY. CRITERIA STRENGTHS, WERE BASED ON THE HOSPITAL'S MISSION, EXISTING PROGRAMS AND RESOURCES. THE HOSPITAL CHOSE TO CONCENTRATE EFFORTS INTO THREE AREAS OF HIGH-NEED THAT WOULD PROVIDE THE GREATEST IMPACT TO THE COMMUNITY - 1) ACCESS TO HEALTH SERVICES 2) CANCER AND 3) SUBSTANCE ABUSE. IT SHOULD BE NOTED EACH IDENTIFIED NEED INCLUDED SPECIFIC INDICATORS THAT WERE USED IN THE SCORING PROCESS TO IDENTIFY THE PRIORITY AREAS AND MANY OF THE INDICATORS WERE INTERRELATED SUCH AS: INDICATORS FOR CHILDREN'S HEALTH, DIABETES, ORAL HEALTH AND TEEN & ADOLESCENT HEALTH WERE ALSO IDENTIFIED UNDER ACCESS TO HEALTH SERVICES; INDICATORS FOR ORAL HEALTH AND WOMEN'S HEALTH WERE ALSO IDENTIFIED UNDER CANCER.

FOR THOSE NEEDS THAT DID NOT MEET THE HOSPITAL'S CRITERIA, EFFORTS IN THE COMMUNITY ARE UNDERWAY TO ADDRESS THE FOLLOWING:

#### MENTAL HEALTH & MENTAL DISORDERS

CALVERT COUNTY HEALTH DEPARTMENT

### OLDER ADULTS & AGING

- CALVERT COUNTY OFFICE ON AGING

THE HOSPITAL ALSO HAS ONGOING PROGRAMS AND INITIATIVES THAT SUPPORT TWO OF THE OTHER NEEDS:

#### EXERCISE, NUTRITION & WEIGHT

- THE HOSPITAL PROVIDES COUNTY WIDE INITIATIVE CALVERT CAN: EAT RIGHT,

MOVE MORE, BREATHE FREE, WHICH CONSISTS OF COMPREHENSIVE NUTRITIONAL

532097 11-05-15

# Part V | Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

EDUCATION, PHYSICAL FITNESS GUIDELINES FOR ADULTS AND CHILDREN AS WELL AS SMOKE CESSATION AND EDUCATION PROGRAMS.

- THE HOSPITAL PROVIDES KEEPWELL@WORK, A WORKSITE WELLNESS PROGRAM WHICH
PROVIDES HEALTH RISK ASSESSMENTS, BIOMETRICS, CHOLESTEROL/GLUCOSE TESTING
AND ACCESS TO LOW COST GYM MEMBERSHIPS.

#### HEART DISEASE & STROKE

- THE HOSPITAL PROVIDES COMMUNITY EDUCATION ON STROKE PREVENTION AND

  DETECTION, AS WELL AS SUPPORT GROUPS FOR PATIENTS WHO HAVE SUFFERED FROM

  STROKE.
- THE HOSPITAL PROVIDES BLOOD PRESSURE SCREENINGS THROUGH THE KEEPWELL CNETERS AS WELL AS OUR HEALTH MINISTRY TEAM NETWORK.
- THE HOSPITAL PROVIDES FREE CONGESTIVE HEART FAILURE CLASSES AND EDUCATIONAL MATERIALS.

#### CALVERT MEMORIAL HOSPITAL:

PART V, SECTION B, LINE 22D: CALVERT MEMORIAL HOSPITAL PROVIDES A DISCOUNT
OF AT LEAST 20% OFF OF GROSS CHARGES FOR THE PROVISION OF EMERGENCY AND
OTHER MEDICALLY NECESSARY CARE TO ANY INDIVIDUAL THAT IS ELIGIBLE FOR
FINANCIAL ASSISTANCE UNDER THE HOSPITAL FACILITY'S FINANCIAL ASSISTANCE
POLICY. PURSUANT TO THE HEALTH SERVICES COST REVIEW COMMISSION (HSCRC)
ALL-PAYOR SYSTEM FOR HOSPITALS IN THE STATE OF MARYLAND, THE GREATEST
DISCOUNT OFF OF GROSS CHARGES FOR THE PROVISION OF EMERGENCY AND OTHER
MEDICALLY NECESSARY CARE PERMITTED TO ANY COMMERCIAL INSURER OR MEDICARE
IS ONLY 6%. AS A RESULT, THE HOSPITAL FACILITY WAS ABLE TO DETERMINE THAT
THE MAXIMUM AMOUNT CHARGED TO INDIVIDUALS THAT WERE ELIGIBLE FOR FINANCIAL

# Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

ASSISTANCE UNDER THE HOSPITAL FACILITY'S FINANCIAL ASSISTANCE POLICY WAS
NOT GREATER THAN THE AMOUNT GENERALLY BILLED TO INDIVIDUALS WHO HAVE
INSURANCE COVERING SUCH CARE.
CALVERT MEMORIAL HOSPITAL:
PART V, SECTION B, LINE 24: CALVERT MEMORIAL HOSPITAL DOES NOT CHARGE ANY
INDIVIDUALS THAT ARE ELIGIBLE FOR FINANCIAL ASSISTANCE AN AMOUNT EQUAL TO
THE GROSS CHARGE FOR ANY SERVICE. THE HOSPITAL USES THE CHARGE MASTER
RATES FOR A SERVICE AS A STARTING POINT AGAINST WHICH REDUCTIONS ARE
APPLIED TO DETERMINE THE AMOUNT ACTUALLY BILLED TO PATIENTS ELIGIBLE UNDER
THE FINANCIAL ASSISTANCE POLICY. IN ADDTION, IF THE HOSPITAL CHARGED AN
INDIVIDUAL THAT HAD NOT YET BEEN DETERMINED TO BE ELIGIBLE FOR FINANCIAL
ASSISTANCE AT THE TIME OF THE CHARGE AT AN AMOUNT EQUAL TO GROSS CHARGES,
THEN UPON DETERMINING THE INDIVIDUAL WAS ELIGIBLE FOR FINANCIAL ASSISTANCE
UNDER THE HOSPITAL'S FINANCIAL ASSISTANCE POLICY, THE HOSPITAL PROMPTLY
CORRECTED THE BILL.

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Part V Facility Information (continued)						
Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility						

(list in order of size, from largest to smallest) How many non-hospital health care facilities did the organization operate during the tax year? \_\_\_\_\_\_8

Name and address	Turn of Facility (dansaths)
Name and address  1 SOLOMONS URGENT CARE	Type of Facility (describe)
14090 H.G. TRUEMAN ROAD SUITE 1300	1
SOLOMONS, MD 20688	URGENT CARE CENTER
2 PRINCE FREDERICK URGENT CARE	OKODNI CIME CDNIDK
130 HOSPITAL ROAD SUITE 102	-
PRINCE FREDERICK, MD 20678	URGENT CARE CENTER
3 DUNKIRK URGENT CARE	
10845 TOWN CENTER BLVD SUITE 108	1
DUNKIRK, MD 20754	URGENT CARE CENTER
4 CMH LABORATORY SERVICES	
130 HOSPITAL ROAD SUITE 204	1
PRINCE FREDERICK, MD 20678	LABORATORY DRAW STATION
5 CMH LABORATORY SERVICES	
14090 H.G. TRUEMAN ROAD SUITE 1400	7
SOLOMONS, MD 20688	LABORATORY DRAW STATION
6 SHELDON E GOLDBERG CTR FOR BREAST CARE	
130 HOSPITAL ROAD SUITE 201	1
PRINCE FREDERICK, MD 20678	OUTPATIENT CLINIC
7 SOLOMONS IMAGING CENTER	
14090 H.G. TRUEMAN ROAD SUITE 1400	
SOLOMONS, MD 20688	DIAGNOSTIC RADIOLOGY
8 WOMAN'S WELLNESS CENTER	
130 HOSPITAL ROAD SUITE 201	
PRINCE FREDERICK, MD 20678	OUTPATIENT CLINIC

## Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9h
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PAYMENT PROGRAMS.

- D) TAKING INTO ACCOUNT THE PATIENT'S AVAILABLE ASSETS AND ALL OTHER FINANCIAL RESOURCES AVAILABLE TO THE PATIENT.
- E) A REVIEW OF THE PATIENT'S OUTSTANDING ACCOUNTS RECEIVABLE FOR PRIOR SERVICES RENDERED AND THE PATIENT'S PAYMENT HISTORY.

IT IS PREFERRED BUT NOT REQUIRED THAT A REQUEST FOR FINANCIAL ASSISTANCE

AND A DETERMINATION OF FINANCIAL NEED OCCUR PRIOR TO THE RENDERING OF

SERVICES. HOWEVER, THE DETERMINATION MAY BE DONE AT ANY POINT IN THE

COLLECTION CYCLE. THE NEED FOR PAYMENT ASSISTANCE SHALL BE RE-EVALUATED

AT EACH SUBSEQUENT TIME OF SERVICES IF THE LAST FINANCIAL EVALUATION WAS

COMPLETED MORE THAN SIX MONTHS PRIOR, OR AT ANY TIME ADDITIONAL

INFORMATION RELEVENT TO THE ELIGIBILITY OF THE PATIENT FOR FINANCIAL

ASSISTANCE BECOMES KNOWN.

CALVERT MEMORIAL HOSPITAL PERFORMS REASONABLE COLLECTION EFFORTS AS

DEFINED IN THEIR PRIVATE PAY COLLECTIONS POLICY BY SENDING PATIENTS THAT

HAVE NOT YET QUALIFIED UNDER THE HOSPITAL'S FINANCIAL POLICY AT LEAST

THREE STATEMENTS. PATIENTS MAY ALSO RECEIVE PHONE CALLS REMINDING THEM A

BALANCE IS DUE. UNPAID PATIENT ACCOUNTS ARE SENT A PRE-BAD DEBT LETTER

AFTER 90 DAYS. PRIOR TO TRANSFERRING ACCOUNTS TO AN EXTERNAL COLLECTION

AGENCY OR UNDERTAKING ANY OTHER COLLECTION ACTIONS, THE ACCOUNTS ARE

BATCHED AND SCREENED FOR THE PATIENT'S ABILITY TO PAY AGAINST THE

HOSPITAL'S FINANCIAL ASSISTANCE POLICY STANDARDS WITHIN SEARCH AMERICA.

ANY PATIENTS WHO'S FINANCIAL CONDITIONS QUALIFY FOR FINANCIAL ASSISTANCE

PER THE SOFTWARE'S SEARCH ARE IMMEDIATELY APPROVED BY THE HOSPITAL FOR

CHARITY CARE AND ALL COLLECTION EFFORTS ARE IMMEDIATELY CEASED.

PART I, LINE 5A AND 5B

CALVERT MEMORIAL HOSPITAL OFFERS FREE OR DISCOUNTED CARE TO PATIENTS

WHO ARE UNABLE TO PAY FOR THEIR SERVICES AND MEET THE ELIGIBILITY

CRITERIA REGARDLESS OF THE AMOUNT BUDGETED FOR FINANCIAL ASSISTANCE IN

THE HOSPITAL'S ANNUAL OPERATING PLAN.

PART I, LINE 6A, 6B

MARYLAND'S HEALTH SERVICES COST REVIEW COMMISSION (HSCRC) REQUIRES ALL

MARYLAND HOSPITALS TO COMPLETE AND SUBMIT A COMMUNITY BENEFITS REPORT

ANNUALLY. THE HSCRC IS RESPONSIBLE FOR COLLECTING THE DATA FROM THE

INDIVIDUAL HOSPITALS AND COMPILING A STATEWIDE DOCUMENT THAT CONTAINS

SUMMARY INFORMATION AS WELL AS INDIVIDUAL HOSPITAL REPORTS. THE

STATEWIDE DOCUMENT IS MADE AVAILABLE TO THE PUBLIC ON THE HSCRC'S

WEBSITE.

PART I, LINE 7A, COLUMN D

MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL

PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH SERVICES

COST REVIEW COMMISSION (HSCRC) DETERMINES PAYMENT THROUGH A RATE

SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE

SAME AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL.

MARYLAND'S UNIQUE ALL PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING

UNCOMPENSATED CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE

MARYLAND HOSPITALS TO BREAKOUT ANY OFFSETTING REVENUE RELATED TO

UNCOMPENSATED CARE.

PART I, LINE 7B, COLUMNS C, D, E AND F

MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL

PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH SERVICES

COST REVIEW COMMISSION (HSCRC) DETERMINES PAYMENT THROUGH A RATE

SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE

SAME AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL.

MARYLAND'S

UNIQUE ALL PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED

CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO

BREAKOUT ANY OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE.

COMMUNITY BENEFIT EXPENSES ARE EQUAL TO MEDICAID REVENUES IN MARYLAND,

AS SUCH, THE NET EFFECT IS ZERO. THE EXCEPTION TO THIS IS THE IMPACT ON

THE HOSPITAL OF ITS SHARE OF THE MEDICAID ASSESSMENT. IN RECENT YEARS,

BUDGET BY ASSESSING HOSPITALS THROUGH THE RATE SETTING SYSTEM. THE

HOSPITAL PORTION OF THE MARYLAND MEDICAID ASSESSMENT FOR CMH FOR THE

2015 TAX YEAR WAS \$516,867.

THE STATE OF MARYLAND HAS CLOSED FISCAL GAPS IN THE STATE MEDICAID

PART I, LINE 7G

SUBSIDIZED HEALTH SERVICES INCLUDE THE FOLLOWING NON-PHYSICIAN CLINICS:

WOMAN'S WELLNESS CENTER, DUNKIRK URGENT CARE, GYN-ONCOLOGY CLINIC,

PEDIATRIC ORTHOPEDIC CLINIC, PRINCE FREDERICK URGENT CARE, SOLOMONS

URGENT CARE AND SPINE CLINIC. COSTS ATTRIBUTABLE TO THE CLINICS TOTALED

\$2,168,834. THESE SERVICES WOULD LIKELY NOT BE UNDERTAKEN IN THE

COMMUNITY IF NOT PROVIDED BY CALVERT MEMORIAL HOSPITAL. AS A RESULT

CALVERT MEMORIAL HOSPITAL HAS IDENTIFIED A COMMUNITY NEED FOR THE

PROVISION OF THESE SERVICES.

PART I, LINE 7

THE COSTING METHODOLOGY USED TO CALCULATE AMOUNTS REPORTED IN LINE 7

52-0619000 Page 9 COUNTY Schedule H (Form 990) Part VI | Supplemental Information (Continuation) WAS A COST-TO-CHARGE RATIO DERIVED FROM WORKSHEET 2, RATIO OF PATIENT CARE COST-TO-CHARGES. PART II CALVERT MEMORIAL HOSPITAL (CMH) IS RECOGNIZED AS A LEADER IN THE PROVISION OF HEALTH CARE IN THE LOCAL AREA. IT PARTNERS WITH MANY ORGANIZATIONS AND AGENCIES TO EXPAND THE REACH FOR IMPROVING THE HEALTH OF ITS COMMUNITY. ACTIVITIES INCLUDE: DEVELOPING AND LEADING A HEALTH MINISTRY TEAM PROGRAM WITH 25 LOCAL AREA CHURCHES, SCHOOL WELLNESS COUNCIL AND AREA BUSINESSES TO IMPROVE HEALTH OF THEIR EMPLOYEES. SUPPORTING STAFF PARTICIPATION ON LOCAL AREA BOARDS, COALITIONS AND COLLABORATIVES, SUCH AS THE UNITED WAY OF CALVERT COUNTY, HOSPICE OF CALVERT COUNTY, MARYLAND RURAL HEALTH ASSOCIATION, THE OFFICE ON AGING, SOUTHERN MARYLAND COMMUNITY NETWORK, CALVERT COUNTY ORAL TASK FORCE, TRI-COUNTY COUNCIL, EMS COUNCIL, MARYLAND PERINATAL PATIENT SAFETY COLLABORATIVE, COMPTROLLER'S ADVISORY BOARD AND THE CALVERT CANCER COALITION. THESE ARE JUST A FEW OF CMH'S COMMUNITY BUILDING ACTIVITIES. IMPROVING THE HEALTH OF THE COMMUNITY IS A PRIORITY AREA FOR THE HOSPITAL AND THEREFORE DRIVES MANY OF OUR STRATEGIC PLANS. PART III, LINE 4:

THE FOLLOWING IS THE TEXT OF THE FOOTNOTE TO THE ORGANIZATION'S FINANCIAL

STATEMENTS THAT DESCRIBES THE ORGANIZATION'S BAD DEBT EXPENSE:

ACCOUNTS RECEIVABLE ARE REPORTED AT THEIR NET REALIZABLE VALUE FROM
THIRD-PARTY PAYERS, PATIENTS, RESIDENTS AND OTHERS FOR SERVICES RENDERED.
ALLOWANCES ARE PROVIDED FOR THIRD-PARTY PAYERS BASED ON ESTIMATED
REIMBURSEMENT RATES. ALLOWANCES ARE ALSO PROVIDED FOR BAD DEBTS ON AN
ESTIMATE OF UNCOLLECTIBLE ACCOUNTS. ALLOWANCE FOR BAD DEBTS IS BASED UPON
MANAGEMENT'S ASESSMENT OF HISTORICAL AND EXPECTED NET COLLECTIONS.
PERIODICALLY THROUGOUT THE YEAR, MANAGEMENT ASSESSES THE ADEQUACY OF THE
ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS BASED UPON HISTORICAL WRITE-OFF
EXPERIENCE BY PAYER CATEGORY. THE RESULTS OF THE REVIEW ARE THEN USED TO
MAKE MODIFICATIONS TO THE ALLOWANCES OF BAD DEBTS AND TO ESTABLISH AN
ALLOWNACE FOR UNCOLLECTIBLE RECEIVABLES. WRITE-OFF OF UNCOLLECTIBLE
ACCOUTS IS DETERMINED ON A CASE-BY-CASE BASIS AFTER A REVIEW OF THE
CIRCUMSTANCES SURROUNDING INDIVIDUAL PATIENTS ACCOUNTS.

THE AMOUNT REPORTED ON PART III, LINE 2 WAS DETERMINED BY TAKING THE

AMOUNT REPORTED AS PROVISION FOR UNCOLLECTIBLE ACCOUNTS IN THE HOSPITAL'S

STATEMENT OF OPERATIONS AND APPLYING THE COST TO CHARGE RATIO, AS

CALCULATED IN WORKSHEET 2, TO CALCULATE THE COST OF THE ORGANIZATION'S BAD

DEBT EXPENSE.

THE HOSPITAL ESTIMATES THAT NONE OF THE ACTUAL BAD DEBT EXPENSE IN THE

2015 TAX YEAR WAS ATTRIBUTABLE TO PATIENTS ELIGIBLE FOR FINANCIAL

ASSISTANCE. THIS IS BASED UPON THE PROCESS THAT HAS BEEN PUT IN PLACE

(DESCRIBED IN THE DISCLOSURE TO PART I, LINE 3) TO DETERMINE IF PATIENTS

QUALIFY FOR FINANCIAL ASSISTANCE PRIOR TO CLASSIFYING THE PATIENT

ACCOUNT(S) AS BAD DEBT.

PART III, LINE 8:

THE COSTING SOURCE IS THE MEDICARE COST REPORT AND THE METHODOLOGY IS
MEDICARE ALLOWABLE COST TO MEDICARE REVENUES RECEIVED.

PART III, LINE 9B:

AS STATED IN CALVERT MEMORIAL HOSPITAL'S FINANCIAL ASSISTANCE POLICY, PART

V, SECTION G:

CALVERT MEMORIAL HOSPITAL HAS DEVELOPED POLICIES AND PROCEDURES FOR INTERNAL AND EXTERNAL COLLECTION PRACTICES THAT TAKE INTO ACCOUNT THE EXTENT TO WHICH THE PATIENT QUALIFIES FOR FINANCIAL ASSISTANCE, A PATIENT'S GOOD FAITH EFFORT TO APPLY FOR A GOVERNMENTAL PROGRAM OR FOR FINANCIAL ASSISTANCE FROM CALVERT MEMORIAL HOSPITAL, AND A PATIENT'S GOOD FAITH EFFORT TO COMPLY WITH HIS OR HER PAYMENT AGREEMENTS WITH CALVERT MEMORIAL HOSPITAL. FOR PATIENTS WHO ARE COOPERATING WITH APPLYING AND QUALIFYING FOR EITHER MEDICAL ASSISTANCE OR FINANCIAL ASSISTANCE, CALVERT MEMORIAL HOSPITAL WILL NOT SEND UNPAID BILLS TO OUTSIDE COLLECTION AGENCIES AND WILL CEASE ALL COLLECTION ACTIVITIES. ONCE THE COLLECTION PROCESS HAS BEGUN, THE HOSPITAL CONTINUES TO MONITOR WHETHER THE PATIENT QUALIFIES FOR CHARITY CARE UNDER THE FINANCIAL ASSISTANCE POLICY. IF THE HOSPITAL DETERMINES THAT A PATIENT QUALIFIES FOR FINANCIAL ASSISTANCE, INCLUDING ONCE THE COLLECTION PROCESS HAS BEGUN, THE ORGANIZATION WILL APPROVE THE PATIENT FOR CHARITY CARE. ONCE CHARITY CARE HAS BEEN APPROVED, THERE IS NO FURTHER ATTEMPT MADE BY THE ORGANIZATION TO COLLECT. COLLECTION EFFORTS WILL BE STOPPED AT ANY TIME DURING THE COLLECTION PROCESS IF THE PATIENT QUALIFIES FOR CHARITY CARE UNDER THE FINANCIAL ASSISTANCE POLICY. FURTHERMORE, IF A PATIENT'S FINANCIAL SITUATION CHANGES

532271

Schedule H (Form 990) Part VI | Supplemental Information (Continuation)

AT ANY POINT DURING THE COLLECTION PROCESS, THE PATIENT MAY QUALIFY FOR FINANCIAL ASSISTANCE AT SUCH POINT. PATIENTS DETERMINED TO BE ELIGIBLE FOR FINANCIAL ASSISTANCE SUBSEQUENT TO THE DATE OF SERVICE MAY BE ELIGIBLE FOR A REFUND OF PAYMENTS MADE IF IT IS DETERMINED THAT THE PATIENT WAS ELIGIBLE FOR FINANCIAL ASSISTANCE AT THE TIME OF SERVICE.

PART VI, LINE 2:

IN FY 2016 THE HOSPITAL CONTINUED TO UTILIZE THE HEALTH COMMUNITY INSTITUTE'S COMMUNITY NEEDS ASSESSMENT PLATFORM TO PROVIDE OVER 150 HEALTH INDICATORS AS AN ONGOING ASSESSMENT OF THE NEEDS OF OUR COMMUNITY. HEALTH INDICATORS ARE UPATED AS SOON AS NEW DATA BECOMES AVAILABLE AND ALLOWS THE HOSPITAL AND COMMUNITY MEMBERS TO UTILIZE THE MOST UP-TO-DATE DATA TO ASSESS THE IMPACT OF PROGRAMS AND SERVICES AS WELL AS MODIFY EXISTING PROGRAMS AND SERVICES OR BEGIN INITIATION OF NEW SERVICES BASED UPON TRENDING OF NEW DATA.

THE PLATFORM ALSO INCORPORATES THE STATE HEALTH IMPROVEMENT PROCESS (SHIP) FOR BOTH THE FY 2014 GOALS AS WELL AS THE NEW GOALS FOR FY 2017. THIS ALLOWS THE HOSPITAL AND COMMUNITY PARTNERS TO MONITOR IMPACT OF COMMUNITY PROGRAMS BY EVALUATION IF DATA IS TRENDING UP OR DOWN AND TO ENSURE THE HOSPITAL IS TRENDING IN THE CORRECT DIRECTION.

DURING FY 2016 THE HOSPITAL MADE POSITIVE PROGRESS IN THE FOLLOWING SHIP **OBJECTIVES:** 

- (1) AGE-ADJUSTED DEATH RATE DUE TO CANCER TRENDING DOWN WITH 175.2 DEATHS/100,000 POPULATION FROM PRIOR VALUE
- (2) OBESITY RATE [ TRENDING DOWN AND HAVE MET THE FY 2014 GOAL
- (3) AGE-ADJUSTED DEATH RATE DUE TO HEART DISEASE TRENDING DOWN WITH

- 176.2 DEATHS/100,000 POPULATION COMPARED TO PRIOR VALUE OF 194.1/100,000

  (4) TOBACCO USE [] TRENDING DOWN FOR ADOLESCENTS HOWEVER NO CHANGE FOR

  ADULTS. IN FY 2016 THE HOSPITAL BEGAN WORKING ON A LUNG CANCER SCREENING

  PROGRAM TO HELP ADDRESS THIS NEED AND CONTINUES TO PARTNER WITH THE

  CALVERT COUNTY HEALTH DEPARTMENT.
- (5) ER RATES DUE TO DIABETES MET THE FY 2014 GOALS AND CONTINUE TO

  DEVELP CONTINUUM OF CARE FOR COMPREHENSIVE DIABETES CARE WITH

  COLLABORATIONS THROUGH THE CALVERT CARES, DIABETES SELF-MANAGEMENT AND THE

  CALVERT COUNTY HEALTH DEPARTMENT CHRONIC DISEASE MANAGEMENT DEPARTMENT TO

  REDUCE READMISSIONS.

IN FY 2016 SHIP DATA SHOWED AGE-ADJUSTED ER RATE DUE TO HYPERTENSION

INCREASED AND WAS TRENDING UP EVEN THOUGH THE HOSPITAL PROVIDED OVER 139

BLOOD PRESSURE COMMUNITY SCREENINGS THROUGH HEALTH MINISTRY AND ASK THE EXPERT PROGRAMS.

#### PART VI, LINE 3:

NOTIFICATION ABOUT THE AVAILABILITY OF FINANCIAL ASSISTANCE FROM CALVERT

MEMORIAL HOSPITAL INCLUDES A CONTACT NUMBER AND IS DISSEMINATED BY CALVERT

MEMORIAL HOSPITAL BY VARIOUS MEANS, WHICH INCLUDES, BUT IS NOT LIMITED TO,

THE PUBLICATION OF NOTICES IN PATIENT BILLS AND BY POSTING NOTICES IN THE

EMERGENCY DEPARTMENT, URGENT CARE CENTERS, WAITING ROOMS, ADMITTING AND

REGISTRATION DEPARTMENTS, AND PATIENT FINANCIAL SERVICES OFFICES.

INFORMATION IS ALSO INCLUDED ON THE HOSPITAL'S WEBSITE AND AT LEAST

ANNUALLY, THE HOSPITAL PUBLISHES IN THE LOCAL NEWSPAPERS A NOTICE OF

FINANCIAL ASSISTANCE AND ALSO HIGHLIGHTS OTHER PROGRAMS THE HOSPITAL

OFFERS FOR PATIENTS WITHOUT INSURANCE OR FOR PATIENTS IN FINANCIAL NEED.

NOTIFICATION OF THE HOSPITAL'S FINANCIAL ASSISTANCE POLICY PROGRAM IS

PROVIDED TO EACH PATIENT AT THE TIME OF REGISTRATION AND A SECOND TIME

WHEN PATIENTS RECEIVE THEIR BILL/STATEMENT. SUCH INFORMATION IS PROVIDED

IN THE PRIMARY LANGUAGES SPOKEN BY THE POPULATION SERVICED BY CALVERT

MEMORIAL HOSPITAL. REFERRAL OF PATIENTS FOR FINANCIAL ASSISTANCE MAY BE

MADE BY ANY MEMBER OF THE CALVERT MEMORIAL HOSPITAL STAFF OR MEDICAL

STAFF, INCLUDING PHYSICIANS, NURSES, FINANCIAL COUNSELORS, SOCIAL WORKERS,

CASE MANAGERS, AND CHAPLAINS. A REQUEST FOR FINANCIAL ASSISTANCE MAY BE

MADE BY THE PATIENT OR A FAMILY MEMBER, CLOSE FRIEND, OR ASSOCIATE OF THE

PATIENT, SUBJECT TO APPLICABLE PRIVACY LAWS.

#### PART VI, LINE 4:

CALVERT MEMORIAL HOSPITAL (CMH) IS THE SOLE HOSPITAL PROVIDER IN CALVERT

COUNTY, MARYLAND. CALVERT COUNTY IS LOCATED IN SOUTHERN MARYLAND AND IS

ESSENTIALLY A PENINSULA BORDERED ON THE EAST BY THE CHESAPEAKE BAY AND ON

THE WEST BY THE PATUXENT RIVER. WITH A LONG AND SKINNY TOPOGRAPHY, THE

COUNTY'S "SPINE" IS MARYLAND ROUTES 2/4 RUNNING FROM DUNKIRK IN THE NORTH

TO SOLOMONS ISLAND IN THE SOUTH FOR APPROXIMATELY 45 MILES. THIS

TOPOGRAPHY PRESENTS CHALLENGES TO BOTH TRANSPORTATION AND SERVICE DELIVERY

THAT ARE UNIQUE TO CALVERT COUNTY. IN RESPONSE TO THIS UNIQUE TOPOGRAPHY,

CMH'S STRATEGIC GOAL IS TO ENSURE ACCESS TO PRIMARY CARE SERVICES WITHIN A

15 MINUTE DRIVE FROM ANY COUNTY LOCATION AND SPECIALTY CARE WITHIN 30

MINUTES. IN ADDITION, CMH'S SECONDARY MARKET AREA INCLUDES THE SURROUNDING

AREAS OF SOUTHERN PRINCE GEORGES AND ANNE ARUNDEL COUNTIES, ST MARY'S

COUNTY ON ITS SOUTHERN BORDER AND CHARLES COUNTY ON ITS WESTERN BORDER.

ALTHOUGH CALVERT COUNTY IS ONE OF THE MOST AFFLUENT COUNTIES IN MARYLAND,

IT HAS POCKETS OF IMPOVERISHED AREAS. BOTH CAPITA INCOME AND MEDIAN

HOUSEHOLD INCOME ARE HIGHER IN CALVERT COUNTY COMPARED TO THE STATE OF

MARYLAND. OVERALL, CALVERT COUNTY HAS A POVERTY RATE OF 7.2% AS COMPARED

TO A STATE LEVEL OF 10.1%. FINANCIAL ASSISTANCE IN FY 2016 FOR CMH

REVEALS THAT 2.0% OF GROSS REVENUE WAS FROM SELF-PAY OR UNINSURED

PATIENTS, 15.8% OF GROSS REVENUE WAS FROM MEDICAID RECIPIENTS AND 39.7%

WAS FROM MEDICARE RECIPIENTS.

CAUCASIAN RESIDENTS COMPRISE 82% OF THE POPULATION WHILE AFRICAN AMERICANS

COMPRISE 13.2%. MAJOR SOURCES OF EMPLOYMENT WITH THE AREA INCLUDE

EDUCATION AND HEALTHCARE, PUBLIC ADMINISTRATION, PROFESSIONAL/RESEARCH,

CONSTRUCTION AND RETAIL TRADE. THE LIFE EXPECTANCY IN CALVERT COUNTY IS

79.4 YEARS.

#### PART VI, LINE 5:

THE HOSPITAL IS GOVERNED BY A COMMUNITY BOARD COMPRISED OF CIVIC LEADERS

THROUGHOUT CALVERT COUNTY WHO ARE COMMITTED TO AND REPRESENT THE

HEALTHCARE NEEDS OF THE COMMUNITY. THE HOSPITAL EXTENDS MEDICAL STAFF

PRIVILEGES TO ALL QUALIFIED PHYSICIANS FOR ALL OF ITS DEPARTMENTS. ALL

FINANCIAL SURPLUSES THE HOSPITAL GENERATES ARE USED EXCLUSIVELY TO FURTHER

THE CHARITABLE PURPOSES OF THE ORGANIZATION.

#### PART VI, LINE 6:

CALVERT MEMORIAL HOSPITAL IS PART OF AN AFFILIATED HEALTH CARE SYSTEM,

CALVERT HEALTH SYSTEM, INC. (CHS) THAT COOPERATES IN PROVIDING HEALTH CARE

SERVICES TO ITS COMMUNITY. THE HOSPITAL, AS A SOLE COMMUNITY PROVIDER,

PROVIDES ESSENTIAL HEALTH CARE SERVICES SUCH AS OBSTETRICS,

PSYCHIATRY (INPATIENT AND OUTPATIENT), EMERGENCY SERVICES, URGENT CARE AND

LONG-TERM CARE THAT OTHERWISE WOULD NOT BE PROVIDED WITHIN CALVERT COUNTY

DUE TO THEIR UNPROFITABLE NATURE (HIGH COST SERVICES WITH LOW

Part VI   Supplemental Information (Continuation)
REIMBURSEMENT), OR WOULD NEED TO BE PROVIDED BY ANOTHER TAX-EXEMPT
ORGANIZATION OR THE GOVERNMENT. FOR THE 2015 TAX YEAR, THE HOSPITAL
PROVIDED \$2,690,823 IN CHARITY CARE, AT COST, TO PATIENTS THAT QUALIFIED
FOR FINANCIAL ASSISTANCE. IN ADDITION TO THE HOSPITAL, CHS IS ALSO THE
SOLE MEMBER AND EMPLOYER OF A PHYSICIAN GROUP, CALVERT PHYSICIAN
ASSOCIATES, LLC, WHICH PROVIDES PRIMARY AND SPECIALTY CARE SERVICES TO THE
COMMUNITY. THE PROVISION OF THESE PHYSICIAN SERVICES TO THE COMMUNITY
MEETS AN IDENTIFIED NEED.
PART VI, LINE 7, LIST OF STATES RECEIVING COMMUNITY BENEFIT REPORT:
MD

#### SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

# **Grants and Other Assistance to Organizations, Governments, and Individuals in the United States**

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

➤ Attach to Form 990.

► Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

CALVERT MEMORIAL HOSPITAL OF CALVERT

OMB No. 1545-0047 **2015** 

Open to Public Inspection

**Employer identification number** 

Schedule I (Form 990) (2015)

COUNTY							52-0619000			
Part I General Information on Grants a	nd Assistance									
1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection										
criteria used to award the grants or assistance?										
2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.										
Part II Grants and Other Assistance to	Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any									
recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.										
Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
2 Enter total number of section 501(c)(3) a	nd government org	ganizations listed in the	e line 1 table		1		<b>&gt;</b>			
3 Enter total number of other organization	-									

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2015)

COUNTY 52-0619000

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. (e) Method of valuation (book, FMV, appraisal, other) (f) Description of non-cash assistance (a) Type of grant or assistance (b) Number of (c) Amount of (d) Amount of nonrecipients cash grant cash assistance SCHOLARSHIPS - ALLIED HEALTH 5,130. 0 Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information. Part IV PART I, LINE 2: ONCE THE APPLICANTS HAVE BEEN AWARDED A SCHOLARSHIP, THEIR AWARD AMOUNT IS ISSUED DIRECTLY TO THE ACCREDITED COLLEGE OR UNIVERSITY TO BE APPLIED TOWARD TUITION EXPENSE ONLY. THE ISSUANCE OF PAYMENT DIRECTLY TO THE EDUCATIONAL INSTITUTION ALLOWS THE HOSPITAL TO MONITOR THE USE OF FUNDS.

Page 2

## SCHEDULE J (Form 990)

# **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

➤ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

➤ Attach to Form 990.

Open to Public

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

Part I Questions Regarding Compensation

Department of the Treasury

► Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

CALVERT MEMORIAL HOSPITAL OF CALVERT Empl
COUNTY 5

Employer identification number 52-0619000

			Yes	No	
<b>1</b> a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,				
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.				
	First-class or charter travel				
	Travel for companions Payments for business use of personal residence				
	Tax indemnification and gross-up payments  X Health or social club dues or initiation fees				
	Discretionary spending account  Personal services (e.g., maid, chauffeur, chef)				
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or				
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	Х		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,				
	trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2	Х		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's				
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to				
	establish compensation of the CEO/Executive Director, but explain in Part III.				
	X Compensation committee X Written employment contract				
	X Independent compensation consultant X Compensation survey or study				
	Form 990 of other organizations  X Approval by the board or compensation committee				
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing				
	organization or a related organization:				
а	Receive a severance payment or change-of-control payment?	4a	Х	X	
b	<b>b</b> Participate in, or receive payment from, a supplemental nonqualified retirement plan?				
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		_X_	
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.				
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.				
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation				
	contingent on the revenues of:				
а	The organization?	5a		<u>X</u>	
b	Any related organization?	5b		X	
	If "Yes" to line 5a or 5b, describe in Part III.				
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation				
	contingent on the net earnings of:				
	The organization?	6a		<u>X</u>	
b	Any related organization?	6b		Х	
	If "Yes" on line 6a or 6b, describe in Part III.				
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments				
	not described on lines 5 and 6? If "Yes," describe in Part III	7		X	
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the				
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X	
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in				
	Regulations section 53.4958-6(c)?	9			

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation in column (B)	
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	reported as deferred on prior Form 990	
(1) DEAN TEAGUE	(i)	336,620.	55,168.	5,456.	73,718.	735.	471,697.	0.	
PRESIDENT AND CEO	(ii)	0.	0.	0.	0.	0.	0.	0.	
(2) ROBERT KERTIS	(i)	261,365.	43,127.	53,136.	29,509.	15,386.	402,523.	39,788.	
VP FINANCE AND CFO	(ii)	0.	0.	0.	0.	0.	0.	0.	
(3) ANTHONY BLADEN	(i)	198,450.	29,738.	4,683.	19,539.	716.	253,126.	0.	
VP OPERATIONS	(ii)	0.	0.	0.	0.	0.	0.	0.	
(4) DIANE COUCHMAN	(i)	169,404.	17,953.	0.	23,965.	13,287.	224,609.	0.	
VP CNO CLINICAL SERVICES	(ii)	0.	0.	0.	0.	0.	0.	0.	
(5) EDWARD GROGAN	(i)	176,267.	40,529.	0.	31,102.	15,395.	263,293.	0.	
VP IT	(ii)	0.	0.	0.	0.	0.	0.	0.	
(6) JOHN BROOKS	(i)	231,036.	13,685.	0.	33,613.	5,259.	283,593.	0.	
VP MEDICAL AFFAIRS	(ii)	0.	0.	0.	0.	0.	0.	0.	
(7) SUSAN DOHONY	(i)	182,956.	20,825.	48.	68,014.	11,173.	283,016.	0.	
VP CQO PERFORM IMPROVEMENT	(ii)	0.	0.	0.	0.	0.	0.	0.	
(8) BARBARA VESS	(i)	131,044.	0.	16,464.	16,324.	6,858.	170,690.	0.	
DIRECTOR OF RADIOLOGY SERVICES	(ii)	0.	0.	0.	0.	0.	0.	0.	
(9) CASSIUS BELFONTE	(i)	233,669.	0.	5,741.	0.	296.	239,706.	0.	
PHYSICIAN	(ii)	0.	0.	0.	0.	0.	0.	0.	
(10) KARA HARRER	(i)	150,918.	10,398.	0.	17,183.	735.	179,234.	0.	
DIRECTOR OF PHARMACY	(ii)	0.	0.	0.	0.	0.	0.	0.	
(11) LENORA PAINTER	(i)	87,412.	0.	65,412.	13,725.	15,289.	181,838.	0.	
CHARGE NURSE	(ii)	0.	0.	0.	0.	0.	0.	0.	
(12) SCOTT INTNER	(i)	121,754.	13,195.	10,016.	0.	11,295.	156,260.	0.	
AVP BUS DEVEL CORP COMPLIA	(ii)	0.	0.	0.	0.	0.	0.	0.	
(13) JAMES XINIS	(i)	294,291.	84,349.	2,257,482.	80,014.	160.	2,716,296.	821,679.	
FORMER PRESIDENT AND CEO	(ii)	0.	0.	0.	0.	0.	0.	0.	
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								

Part III | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 1A:

THE PRESIDENT/CEO RECEIVED BENEFITS THAT ARE INCLUDED IN PART I, LINE 1.

PART I, LINE 4B:

THE FOLLOWING EMPLOYEES CONTRIBUTED TO (EMPLOYEE AND EMPLOYER PORTION) THE

ORGANIZATION'S 457(F) DEFERRED COMPENSATION PLAN:

COUNTY

JAMES XINIS: \$35,938

DEAN TEAGUE: \$42,337

ANTHONY BLADEN: \$9,036

JOHN BROOKS: \$6,434

DIANE COUCHMAN: \$7,558

SUSAN DOHONY: \$7,874

THE FOLLOWING PERSON RECEIVED PAYMENT FROM THE ORGANIZATION'S 457(F)

DEFERRED COMPENSATION PLAN:

JAMES XINIS: \$2,171,022

## **SCHEDULE K** (Form 990) Department of the Treasury Internal Revenue Service

**Supplemental Information on Tax-Exempt Bonds** 

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

▶ Attach to Form 990. ▶ Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 2015 Open to Public Inspection

Name of the organization

CALVERT MEMORIAL HOSPITAL OF CALVERT

COUNTY

**Employer identification number** 52-0619000

Part I Bond Issues SI	EE PART VI	FOR COLUMN	NS (A) AND	(F) C	CONTINU	ATIONS				1500		
(a) Issuer name	(b) Issuer EIN	(c) CUSIP#	(d) Date issued	(e) Issu	e price	(f) Description	on of purpose	(g) Def	eased (I	<b>1)</b> On bel of issue		Pooled ancing
								Yes	No '	Yes N	o Ye	s No
MD HEALTH & HIGHER							HE SERIES					
A EDUCATIONAL FAC AUTHORIT	52-0936091	NONE	07/01/12	1919			ENUE BOND		Х		2	X
MD HEALTH & HIGHER							HE SERIES					
B EDUCATIONAL FAC AUTHORIT	52-0936091	574218SP1	08/07/13	3118			ENUE BOND		Х		2	X
MD HEALTH & HIGHER						CQUISIT						
c EDUCATIONAL FAC AUTHORIT	52-0936091	NONE	09/01/15	2100	0000.C	ONSTRUC'	TION OF F	1	Х		2	X
D												
Part II Proceeds												
			A 0.5	2 2 2 4		B	C	224			)	
1 Amount of bonds retired			4,25	3,301.	3	05,000.	611,	334	•			
			10 10	2 2 2 2	24.4	05 000	01 000	^==				
3 Total proceeds of issue			19,19	9,000.	31,1	85,000.	21,008,	977	•			
4 Gross proceeds in reserve funds												
5 Capitalized interest from proceeds												
6 Proceeds in refunding escrows				7 0 6 0	-		000	424				
7 Issuance costs from proceeds			2	7,962.	5	77,497.	220,	434	•			
8 Credit enhancement from proceeds												
9 Working capital expenditures from proceeds							10 040	400				
10 Capital expenditures from proceeds			10 17		20.0	00 464	19,948,	4/6	•			
11 Other spent proceeds		<u></u>	19,17	L,038.	30,8	09,464.	0.40	0.67				
12 Other unspent proceeds						2000	840,		•			
13 Year of substantial completion						2008	201			_		
- <del></del>			Yes X	No	Yes	No X	Yes	No	<u> </u>	'es	No	<u> </u>
14 Were the bonds issued as part of a current re			A	X	Х			<u>X</u>				
15 Were the bonds issued as part of an advance			X	Λ	X			X				
16 Has the final allocation of proceeds been made			X		X	1	Х					
17 Does the organization maintain adequate books and records t	o support the final allocation	of proceeds?	A		Λ		Λ		ļ			
Part III Private Business Use			Α			В	C					
Was the organization a partner in a partnershi	n or a mombor of an	11.0	Yes	No	Yes	No	Yes	No	+ ,	L ′es	No.	
which owned property financed by tax-exemp		LLO,	162	INU	162	X	162	X	'	<del>C</del> 2	INC	
2 Are there any lease arrangements that may re		es use of				- 41		- 43				
bond-financed property?	-					x		Х				
532121 10 22 15 I HA For Paperwork Reduction Act Notice							<u> </u>		Sched	ıle K (F	orm 99	0) 2015

52-0619000

Pa	rt III Private Business Use (Continued)								
			A	I	В	(	Ç		)
3a	Are there any management or service contracts that may result in private	Yes	No	Yes	No	Yes	No	Yes	No
	business use of bond-financed property?			X			X		
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								
	counsel to review any management or service contracts relating to the financed property?			X					
	Are there any research agreements that may result in private business use of bond-financed property?				X		X		
c	I If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside								
	counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by								
	entities other than a section 501(c)(3) organization or a state or local government		%		%		%		%
5	Enter the percentage of financed property used in a private business use as a result of								
	unrelated trade or business activity carried on by your organization, another								
	section 501(c)(3) organization, or a state or local government		%		%		%		%
6	Total of lines 4 and 5		%		%		%		%
7	Does the bond issue meet the private security or payment test?				Х		Х		
8a	Has there been a sale or disposition of any of the bond-financed property to a non-								
	governmental person other than a 501(c)(3) organization since the bonds were issued?				X		X		
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed								
	of		%		%		%		%
C	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections								
	1.141-12 and 1.145-2?								
9	Has the organization established written procedures to ensure that all nonqualified								
	bonds of the issue are remediated in accordance with the requirements under								
	Regulations sections 1.141-12 and 1.145-2?			X		X			
Pa	rt IV Arbitrage						,		
	-		A		В	(	С	Γ	)
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No	Yes	No	Yes	No	Yes	No
	Penalty in Lieu of Arbitrage Rebate?		Х		Х		Х		
2	If "No" to line 1, did the following apply?		•						
a	Rebate not due yet?	X		X		X			
	Exception to rebate?		Х		Х		Х		
	No rebate due?		Х		Х		Х		
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was		•						•
	performed								
3	Is the bond issue a variable rate issue?		Х		Х		Х		
4a	Has the organization or the governmental issuer entered into a qualified								
	hedge with respect to the bond issue?		Х		Х		X		
b	Name of provider		•		•				•
	Term of hedge								
	Was the hedge superintegrated?								
	Was the hedge terminated?								

Page 2

52-0619000 COUNTY

Part IV Arbitrage (Continued)								
		4	l l	3		2	l	D
	Yes	No	Yes	No	Yes	No	Yes	No
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X		X		
<b>b</b> Name of provider								
c Term of GIC								
<b>d</b> Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		X		X		Х		
7 Has the organization established written procedures to monitor the requirements of								
section 148?	X		X		X			
Part V Procedures To Undertake Corrective Action			•			•		•
		4		3		<u> </u>	ı	 D
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of								
federal tax requirements are timely identified and corrected through the voluntary								
closing agreement program if self-remediation is not available under applicable								
regulations?		l x		x		X		
Part VI Supplemental Information. Provide additional information for responses to questions	on Schedule	K (see instru	ictions)		1			
SCHEDULE K, PART I, BOND ISSUES:	On Concadic	71 (000 1110114	iotiorioj.					
(A) ISSUER NAME: MD HEALTH & HIGHER EDUCATIONAL F	AC AUTI	HORTTY						
(F) DESCRIPTION OF PURPOSE: REFUND THE SERIES 199			DS.					
(1) BEBERII IION OI IONIOBE. RELOND IIIE BERIED 199	0 1(11 111	101 1011						
(A) ISSUER NAME: MD HEALTH & HIGHER EDUCATIONAL F	מר אוויוו	HOR TTY						
(F) DESCRIPTION OF PURPOSE: REFUND THE SERIES 200			ng .					
(1) BEDCKIIIION OI TOKIODE: KEIOND IIIE BEKIED 200	4 I(D / DI	NOD DOIN	<u> </u>					
(A) ISSUER NAME: MD HEALTH & HIGHER EDUCATIONAL F	מר אווחו	IOB TUV						
(F) DESCRIPTION OF PURPOSE:	AC AOII	IONIII						
ACQUISITION AND CONSTRUCTION OF FACILITIES AND EQ	TITDMEN	r						
ACQUIDITION AND CONDINCCTION OF TACTOTICE AND DO	OII HILIV.	•						
PART II, LINE 7, COLUMN A								
MONIES IN THE AMOUNT OF 151,023(REPRESENTING AMOU	NTC TN	שת שעיי	ъm					
SERVICE FUND FOR THE REFUNDED 1998 BONDS) WERE US				OF				
ISSUANCE OF THE 2012 BONDS.	10 10 1	. AI IIID	CODID	01				
IDDUANCE OF THE 2012 DONDS:								

Page 3

#### **SCHEDULE L**

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

## **Transactions With Interested Persons**

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ.

► Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2015

Open To Public Inspection

Name of ti		CALVERT I	1EMORIAL	HOS	PITT	AL OF CALVE	SRT				190		on nu	mber
Part I			ions (section 5	01(c)(3	3), secti	on 501(c)(4), and 50	1(c)(	29) organization			170	<del></del>		
						ırt IV, line 25a or 25b					b.			
1 (a) No	me of disqualified p	(b)	Relationship bet			ified	•) D	escription of tran	oootio	n		(d)	Corre	cted?
(a) No	ine or disquaimed p	Derson	person and o	rganiz	ation	,,	, De	escription of train	isactic	,, i		Y	es	No
													_	
												+	-	
												+	-	
												+	-+	
												1		
2 Enter	the amount of tax	incurred by the	organization man	nagers	or disc	ualified persons duri	ing t	he year under						
section	on 4958					•				<b>&gt;</b> \$				
3 Enter	the amount of tax,	if any, on line 2	, above, reimburs	sed by	the org	ganization				▶ \$				
Dowt II	Lagrata on	d/au Fuana In	tavaatad Daw											
Part II			terested Per											
	•	· ·				Part V, line 38a or F	orm	990, Part IV, lin	e 26; (	or if th	e orga	nizatio	n	
	reported an amo a) Name of	(b) Relationship	<del></del>		2. oan to or	(e) Original	15	) Balance due	10	) In	<b>(h)</b> Ap	proved	/i) \/\	/ritten
	rested person	with organization		fro	m the ization?	principal amount	"	) balarice due		ault?	by bo	ard or	1 (1 <i>)</i> **	ment?
				To	From				Yes	No	Yes		Yes	No
				_										
				+										
				+										
				+			_							
				+			$\vdash$							
				+										
Total		_l		-		<b>&gt;</b> \$	<u> </u>							
Part III	Grants or As	sistance Be	nefiting Inter	este	d Per	sons.								
	Complete if the	organization ans	wered "Yes" on	Form 9	990, Pa	rt IV, line 27.								
(a) N	Name of interested p	person	(b) Relationship			(c) Amount of		(d) Type			•		ose of	f
			interested pers the organiz		nd	assistance		assistan	ce		i	assist	ance	
			the organiz							+				
										-+				
		+								$\dashv$				
										$\dashv$				
			<u></u>											

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2015

	ete if the organization answere of interested person	(b) Relationship be person and the	etween interested	(c) Amount of transaction	(d) Description of transaction		aring of zation's
			Ü			Yes	No
CHESAPEAKE	ORTHOPEDIC CAL	DIRECTOR U	DAY PATEL	217,218.	MANAGEMENT		Х
Part V Supp	lemental Information						
	e additional information for resp						
	T IV, BUSINESS '						
	F PERSON: CHESAI						
	ONSHIP BETWEEN				ION:		
	DAY PATEL IS A 1						
(D) DESCRI	PTION OF TRANSAC	CTION: MANA	GEMENT SER	VICE			

#### SCHEDULE O

Internal Revenue Service

(Form 990 or 990-EZ)

Department of the Treasury

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

Information about Schedule O (Form 990 or 990-EZ) and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a>

2015
Open to Public Inspection

OMB No. 1545-0047

Name of the organization

CALVERT MEMORIAL HOSPITAL OF CALVERT COUNTY

Employer identification number 52-0619000

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

OF SOUTHERN MARYLAND THAT IS ACCESSIBLE, COST-EFFECTIVE AND

COMPASSIONATE. CMH WORKS IN PARTNERSHIP WITH THE COMMUNITY TO IMPROVE

THE HEALTH STATUS OF ITS MEMBERS.

LINE 4A, FORM 990 PART III, PROGRAM SERVICE ACCOMPLISHMENTS: THE COMMUNITY BENEFIT REPORT IS AVAILABLE UPON REQUEST. ALL FINANCIAL SURPLUSES THE HOSPITAL GENERATES ARE USED EXCLUSIVELY TO FURTHER THE CHARITABLE PURPOSES OF THE ORGANIZATION. THE HOSPITAL IS GOVERNED BY A COMMUNITY BOARD COMPRISED OF CIVIC LEADERS THROUGHOUT CALVERT COUNTY WHO ARE COMMITTED TO AND REPRESENT THE HEALTHCARE NEEDS OF THE COMMUNITY. THE HOSPITAL IN FY 2016 PROVIDED \$3,808,000 IN CHARITY CARE WITH A COST TO THE HOSPITAL OF \$2,690,823 TO RESIDENTS WHO WERE UNABLE TO PAY FOR THOSE SERVICES AND MET ELIGIBILITY CRITERIA. AS A SOLE COMMUNITY PROVIDER, PROVIDES ESSENTIAL HEALTHCARE HOSPITAL, SERVICES SUCH AS OBSTETRICS, PSYCHIATRY (BOTH INPATIENT AND OUTPATIENT), EMERGENCY SERVICES, URGENT CARE AND LONG-TERM CARE THAT OTHERWISE WOULD NOT BE PROVIDED WITHIN CALVERT COUNTY OR WOULD HAVE TO BE PROVIDED BY THE GOVERNMENT OR OTHER TAX-EXEMPT ENTITIES. MANY OF THESE SERVICES BY THEIR NATURE ARE UNPROFITABLE SERVICES DUE TO THEIR HIGH COSTS AND LOW REIMBURSEMENT. THESE SERVICES WOULD NOT BE PROVIDED IF THE HOSPITAL DID NOT STEP IN TO PROVIDE THEM.

FORM 990, PART VI, SECTION A, LINE 6:

CALVERT HEALTH SYSTEM, INC. (CHS) IS THE SOLE MEMBER OF CALVERT MEMORIAL

HOSPITAL OF CALVERT COUNTY (CMH).

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2015)

Employer identification number 52-0619000

FORM 990, PART VI, SECTION A, LINE 7A:

BOARD MEMBER OF CALVERT MEMORIAL HOSPITAL OF CALVERT COUNTY (CMH) ARE ALSO
BOARD MEMBER OF CALVERT HEALTH SYSTEM, INC. (CHS). THERE IS COMMON
SUPERVISION OR CONTROL BY THE PERSONS SUPERVISING OR CONTROLLING BOTH CHS
AND CMH. AND MANAGEMENT POSITIONS AT CHS ARE HELD BY THE SAME INDIVIDUALS
THAT HOLD SUCH MANAGEMENT POSITIONS AT CMH.

FORM 990, PART VI, SECTION A, LINE 7B:

BECAUSE CALVERT HEALTH SYSTEM, INC. (CHS) AND CALVERT MEMORIAL HOSPITAL OF

CALVERT COUNTY (CMH) HAVE THE SAME BOARD MEMBERS AND MANAGEMENTS, ANY

GOVERNANCE DECISIONS OF CMH ARE UNDER THE SUPERVISON OF AND SUBJECT TO

APPROVAL BY THE CHS.

FORM 990, PART VI, SECTION B, LINE 11:

THE FORM 990 IS REVIEWED BY THE AUDIT COMMITTEE OF THE CALVERT HEALTH

SYSTEM, INC. BOARD OF DIRECTORS AFTER COMPLETION AND PRIOR TO SUBMISSION TO

THE IRS. THE DOCUMENT IS DELIVERED TO THE COMMITTEE MEMBERS PRIOR TO THE

COMMITTEE MEETING SO THAT THEY CAN REVIEW THE INFORMATION AND RESPOND TO OR

QUESTION ANY OR ALL OF THE DATA. THE CHIEF EXECUTIVE OFFICER AND CHIEF

FINANCIAL OFFICER ARE PRESENT AT THE AUDIT COMMITTEE MEETING. PRIOR TO

SUBMISSION TO THE IRS, A COPY OF THE FINAL FORM 990 IS POSTED ON THE BOARD

OF DIRECTORS PORTAL WHICH IS PASSWORD-PROTECTED. ALL BOARD MEMBERS ARE

NOTIFIED BY EMAIL THAT THE FORM 990 HAS BEEN POSTED ON THE PORTAL AND IS

AVAILABLE FOR REVIEW. ANY ADDITIONAL COMMENTS OR QUESTIONS FROM BOARD

MEMBERS ARE RESPONDED TO PRIOR TO FILING THE FORM 990.

FORM 990, PART VI, SECTION B, LINE 12C:

CALVERT MEMORIAL HOSPITAL OF CALVERT Name of the organization **Employer identification number** 52-0619000 COUNTY CALVERT HEALTH SYSTEM, INC. AND SUBSIDIARIES (THE HEALTH SYSTEM) HAVE A CONFLICT OF INTEREST PROCESS. AT ITS CORE ARE THREE DISTINCT POLICIES; ONE EACH FOR THE BOARD OF DIRECTORS, MEDICAL STAFF, AND ALL EMPLOYEES AND ASSOCIATES OF THE HEALTH SYSTEM. THESE POLICIES REQUIRE ALL ORGANIZATIONAL LEADERSHIP, AS WELL AS RANK AND FILE ASSOCIATES IN KEY POSITIONS OR WITH RELATIONSHIPS WITH OUTSIDE PARTIES THAT DO BUSINESS WITH THE HEALTH SYSTEM, TO DISCLOSE ANY ACTUAL OR POTENTIAL CONFLICT OF INTEREST. ANNUAL DISCLOSURES ARE REQUIRED AND DOCUMENTED WITH A FURTHER REQUIREMENT TO PROMPTLY SUPPLEMENT WHEN AN ACTUAL OR POTENTIAL CONFLICT IS DISCOVERED OR CREATED. THE HEALTH SYSTEM REQUIRES THAT THESE POLICIES BE CONSTRUED BROADLY TO AVOID THE APPEARANCE OF IMPROPER ACTIVITY AND REQUIRES DISCLOSURE AND RESOLUTION OF POTENTIAL CONFLICTS AS WELL. THE PROCESS IS OVERSEEN BY THE CHIEF COMPLIANCE OFFICER OF THE HEALTH SYSTEM WHO HAS ACCESS TO EXTERNAL RESOURCES, INCLUDING OUTSIDE COUNSEL. REMEDIES RANGE FROM DISCLOSURE AND MONITORING FOR THE MOST ATTENUATED POTENTIAL CONFLICTS TO RESIGNATION/TERMINATION FOR UNRESOLVABLE CONFLICTS. FORM 990, PART VI, SECTION B, LINE 15: THE ORGANIZATION UTILIZES A COMPENSATION COMMITTEE, AN INDEPENDENT COMPENSATION CONSULTANT, A WRITTEN EMPLOYMENT CONTRACT, A COMPENSATION SURVEY OR STUDY, APPROVAL BY BOARD/COMPENSATION COMMITTEE AND CONTEMPORANEOUS WRITTEN SUBSTANTIATION OF THE DECISION-MAKING PROCESS TO DETERMINE COMPENSATION OF THE CEO.

FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST.

#### SCHEDULE R (Form 990)

## **Related Organizations and Unrelated Partnerships**

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Department of the Treasury Internal Revenue Service

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization CALVERT MEMORIAL HOSPITAL OF CALVERT Employer identification number COUNTY 52-0619000

Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	<b>(f)</b> Direct controlling entity

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a)  Name, address, and EIN  of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	Section 5 contr ent	
				501(c)(3))		Yes	No
CALVERT HEALTH SYSTEM INC - 52-2347324							
100 HOSPITAL RD							
PRINCE FREDERICK, MD 20678	HEALTHCARE	MARYLAND	501(C)(3)	509(A)(3)			X
CMH HOLDING CO - 52-2176827							
100 HOSPITAL RD							
PRINCE FREDERICK, MD 20678	REAL ESTATE	MARYLAND	501(C)(2)		снѕ	Х	
CMH II HOLDING CO - 52-2178784							
100 HOSPITAL RD							
PRINCE FREDERICK, MD 20678	REAL ESTATE	MARYLAND	501(C)(2)		снѕ	Х	
CALVERT MEMORIAL HOSPITAL FOUNDATION INC -							
52-1680647, 100 HOSPITAL RD, PRINCE							
FREDERICK, MD 20678	FUNDRAISING	MARYLAND	501(C)(3)	509(A)(3)	СМН	Х	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	Disprop	h) nortionate ations?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General of managin partner? Yes No	(k) Percentage ownership

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	512( cont ent	(i) ction (b)(13) trolled tity?
CALVERT HEALTH VENTURES INC - 52-1625432								res	NO
PRINCE FREDERICK, MD 20678	HEALTHCARE	MD	CHS	C CORP			.00%	x	
CALVERT COMMUNITY HEALTH INC - 52-1996371  100 HOSPITAL RD  PRINCE FREDERICK, MD 20678	HEALTHCARE	MD	СМН	C CORP			100%	x	

Page 3

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Not	te. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or	r more rel	ated organizations listed in	n Parts II-IV?			
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a		Х
b	Gift, grant, or capital contribution to related organization(s)				1b		X
	Gift, grant, or capital contribution from related organization(s)				1c	X	
	Loans or loan guarantees to or for related organization(s)				1d		X
	Loans or loan guarantees by related organization(s)				1e		X
f	Dividends from related organization(s)				1f		X
	Sale of assets to related organization(s)				1g		X
	Purchase of assets from related organization(s)				1h		X
i	Exchange of assets with related organization(s)				1i		X
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		X
k	Lease of facilities, equipment, or other assets from related organization(s)		1k	X			
- 1	Performance of services or membership or fundraising solicitations for related organization(s)				11	X	
m	n Performance of services or membership or fundraising solicitations by related organization(s)				1m	X	
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	X	
	Sharing of paid employees with related organization(s)				10	X	
р	Reimbursement paid to related organization(s) for expenses				1p	X	
	Reimbursement paid by related organization(s) for expenses				1q	Х	
-							
r	Other transfer of cash or property to related organization(s)				1r	X	
s	Other transfer of cash or property from related organization(s)				1s		X
2	If the answer to any of the above is "Yes," see the instructions for information on who must cor	mplete thi	s line, including covered re	elationships and transaction thresholds.			
	(a) (b)  Name of related organization Transac type (a	ction	(c) Amount involved	(d) Method of determining amount invo	olved		
(1) (	CALVERT MEMORIAL HOSPITAL FOUNDATION INC C		236,752.	CASH			

	type (a-s)		
(1) CALVERT MEMORIAL HOSPITAL FOUNDATION INC	С	236,752.	CASH
(2) CMH HOLDING CO	L	194,563.	FMV
(3) CMH HOLDING CO	K	187,789.	FMV
<u>(4)</u>			
<u>(5)</u>			

COUNTY

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec 501(c)(3) orgs.?	(g) Share of end-of-year assets	Dispretion allocat	opor- late tions?	Genera manag partn Yes	(k) Percentage ing ownership
									000) 0045

# CALVERT MEMORIAL HOSPITAL OF CALVERT

Schedule R	(Form 990) 2015	COUNTY				52-0619000	Page 5
Part VII	(Form 990) 2015 Supplemental Info	rmation					_
	Provide additional inform	nation for responses to	o questions on Sc	hedule R (see ins	tructions).		
							_

532165 09-08-15 Schedule R (Form 990) 2015