### TAX RETURN FILING INSTRUCTIONS

#### PUBLIC INSPECTION COPY

Prepared by	Grant Thornton LLP 1000 Wilson Boulevard, Suite 1400 Arlington, VA 22209
Special Instructions	Returns should be signed and dated by the appropriate officer(s). Exempt organizations are required to provide copies of their most recent Forms 990, and their Application for Recognition of Exemption (Form 1023 or 1024) for public inspection upon request. Charities must also make available Forms 990-T filed after August 17, 2006. Schedules, attachments, and supporting documents filed with Form 990-T that do not relate to the imposition of unrelated business income tax are not required to be made available for public inspection and copying (e.g. Form 5471, <i>Information Return of U.S. Persons With Respect to Certain Foreign Corporations</i> and Form 8886, <i>Reportable Transaction Disclosure Statement</i> ). Forms 990 and 990-T must be made available for the three-year period beginning on the last day prescribed for filing such return (determined with regard to any extension of time for filing). The names of any contributors should not be disclosed, so we have deleted them.
Application for Recognition of Exemption	The copy of the Application for Recognition of Exemption must include any papers submitted in support of such application and any letter or other document issued by the Internal Revenue Service with respect to such application. An organization that submitted its Form 1023 or 1024 on or before July 15, 1987 must make this form available for public inspection only if they had a copy of the Application on July 15, 1987.
Requests made in person	In the request is made in person, the organization must respond by the end of the business day.
Requests made in writing	If the request is made in writing, the organization must respond within 30 days.
Fees charged for copies	The organization can make a reasonable charge for copying and posting. The regulations limit the copying charge to that charged by the IRS for providing copies, currently \$0.20 for each page.
What if we post Form 990 on our website?	The requirement to provide copies can be eliminated if the organization posts the relevant documents on its website. The public must be able to download the documents and print them in the exact form they were filed with the IRS (except for disclosing contributors). The download must be free and use software that is available without charge. Even if the documents are posted on the web, the organization must still have a copy available for inspection at its offices.
What if we fail to comply with requests?	The IRS may impose significant monetary penalties on an organization that does not adhere to the disclosure requirements.

Form 8879-EO	IRS <i>e-file</i> Signature Authorization for an Exempt Organization		OMB No. 1545-1878
an namadan - anan manan - an un - anan milanan	For calendar year 2016, or fiscal year beginning $07/01$ , 2016, and ending $06/30$	, <sub>20</sub> 17	
	► Do not send to the IRS. Keep for your records.	_ , 20 <u>_                                  </u>	
Department of the Treasury Internal Revenue Service	▶ Information about Form 8879-EO and its instructions is at www.irs.gov/form88	879eo.	
Name of exempt organization			entification number
CHESTER RIVER	R HOSPITAL CENTER, INC.	52-06	79694
Name and title of officer			
JOANNE HAHEY	, CFO		
Part I Type of R	eturn and Return Information (Whole Dollars Only)		
check the box on line r leave line 1b, 2b, 3b, 4	return for which you are using this Form 8879-EO and enter the applicable amo 1a, 2a, 3a, 4a, or 5a, below, and the amount on that line for the return being file b, or 5b, whichever is applicable, blank (do not enter -0-). But, if you entered -0 w. Do not complete more than 1 line in Part I.	ed with this )- on the ret	form was blank, then turn, then enter -0- on
1a Form 990 check h			55902798.
2a Form 990-EZ chec			
3a Form 1120-POL cl			
4a Form 990-PF chec			
5a Form 8868 check	here <b>b</b> Balance Due (Form 8868, line 3c)	5b	
Part II Declarati	on and Signature Authorization of Officer		
organization's electron to send the organizatio the transmission, (b) th authorize the U.S. Tree financial institution acc return, and the financia Agent at 1-888-353-45 involved in the process resolve issues related	complete. I further declare that the amount in Part I above is the amount shown of ic return. I consent to allow my intermediate service provider, transmitter, or ele- on's return to the IRS and to receive from the IRS (a) an acknowledgement of receive e reason for any delay in processing the return or refund, and (c) the date of any asury and its designated Financial Agent to initiate an electronic funds withdrawa ount indicated in the tax preparation software for payment of the organization's f al institution to debit the entry to this account. To revoke a payment, I must conta 37 no later than 2 business days prior to the payment (settlement) date. I also a sing of the electronic payment of taxes to receive confidential information necess to the payment. I have selected a personal identification number (PIN) as my sign f applicable, the organization's consent to electronic funds withdrawal.	ctronic retur eipt or reaso refund. If a al (direct del ederal taxe act the U.S. authorize the sary to ansy	n originator (ERO) on for rejection of pplicable, I bit) entry to the s owed on this Treasury Financial e financial institutions ver inquiries and
Officer's PIN: check o			-
X I authorize <u>GI</u>		4 2 3 5 five numbers, t enter all zero	
being filed with	ation's tax year 2016 electronically filed return. If I have indicated within this retu n a state agency(ies) regulating charities as part of the IRS Fed/State program, I my PIN on the return's disclosure consent screen.	rn that a co also author	py of the return is ize the aforementioned
If I have indica	f the organization, I will enter my PIN as my signature on the organization's tax y ted within this return that a copy of the return is being filed with a state agency(in tate program, I will enter my PIN on the return's disclosure consent screen.	year 2016 e es) regulati	electronically filed returning charities as part of
Officer's signature ►	Tion/and Authentication	5/10	18
	your six-digit electronic filing identification	<u> </u>	1 1 1 1 1 1
		6 9 5 3 do not ent	3 6 6 0 5 er all zeros
indicated above. I cont Information for Authori	numeric entry is my PIN, which is my signature on the 2016 electronically filed r firm that I am submitting this return in accordance with the requirements of <b>Pub</b> . zed IRS <i>e-file</i> <b>Providers for Business</b> Returns.	eturn for th 4163, Mode	e organization ernized e-File (MeF)
ERO's signature	truch b. Andi Date ► 5/	/7/18	
	ERO Must Retain This Form - See Instructions		
Fee Demonstrate Day	Do Not Submit This Form To the IRS Unless Requested To Do	50	Form 8879-EO (2016
For Paperwork Reduc	tion Act Notice, see back of form.		rom 00/9-EU (2016
JSA 6E1676 1.000			

Cumulative e-File History 2016

### Federal

<b>Tax Return</b> 4221CV	<b>Return Type</b> 990
<b>Taxpayer</b> Chester River Hospital Cen	iter, Inc.
Submitted Date	2018-05-11 09:47:45
Acknowledgement Date	2018-05-11 10:28:07
Status	Accepted
Submission ID	23695320181315000012

Form	990	
Departm	ent of the Treasury	/

## Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter Social Security numbers on this form as it may be made public.

Information about Form 000 and its instructions is at *unuu* irs gov/form00

20**16** Open to Public

OMB No. 1545-0047

Inter	nal Reve	enue Serv	ice	Information	about Form 990 an	d its instructions	s is at <i>www.irs</i>	.gov/form990.		Inspection
A F	or th	ne 201	6 caler	ndar year, or tax year beg	inning	07/01, <b>2016</b>	6, and endin	g	06	/30, <b>20</b> <sub>17</sub>
<b>_</b>			C Nam	e of organization				D Employe	er identific	ation number
Bc	heck if ap	pplicable:	CHI	ESTER RIVER HOSPITA	L CENTER, IN	C.				
	Addre		Doing	Business As UMD SHORE I	MEDICAL CTR A	AT CHESTERI	'OWN	52-0	579694	
	Name	e change	Num	ber and street (or P.O. box if mail i	s not delivered to street	address)	Room/suite	E Telepho	ne number	
	Initial	l return	100	) BROWN STREET				(410)	822-1	000
	Term	inated	City	or town, state or province, country,	and ZIP or foreign pos	tal code	•			
	Amer		CHI	ESTERTOWN, MD 21620				G Gross re	ceipts \$	66,901,929.
	Applie pendi	cation	F Nam	e and address of principal officer:	KENNETH K	OZEL		H(a) Is this	a group retu	rn for Yes X No
	_ pendi	ing	100	) BROWN STREET CHES	TERTOWN, MD	21620		subordi <b>H(b)</b> Are all s		icluded? Yes No
I	Tax-ex	empt sta	atus:	X 501(c)(3) 501(c) (	)    (insert no.)	4947(a)(1)	or 527	/ If "No,"	attach a list	. (see instructions)
J	Websi	ite: 🕨	www.t	JMSHOREREGIONAL.ORG	, , , _,			H(c) Group	exemption n	umber
				X Corporation Trust		ther ►	L Year of	formation: 1935		
	art I	-	nmary				<b>1</b> 1 00.1 01		in etate	
				be the organization's mission	or most significant a	rtivities CRH C	TR. A MEN	BER OF UMM	S. IS	AN INTEGRAL
¢	•			LIVERY SYSTEM DEDI						
anc.				ERVICES AND FACILI						
Governance	2			x ► if the organization						
Š				U						22.
	3			ting members of the governin						17.
es	4			dependent voting members of						319.
viti	5			of individuals employed in ca						112.
Activities &	6			of volunteers (estimate if nece	**					1,100,337.
				ed business revenue from Part						-128,037.
	D	Net ur	nrelated	business taxable income from	h Form 990-1, line 34	• • • • • • • • •				Current Year
								Prior Yea		
an	8	Contri	butions	and grants (Part VIII, line 1h)		COF	PY FOR		,425.	423,288.
Revenue	9	Progra	am serv	ice revenue (Part VIII, line 2g)		PUBLIC I	NSPECTION	56,079		54,586,618.
Re	10	mvest	mentin	icome (Part VIII, column (A), III	les 3, 4, and 70)				,395.	512,432.
	11			e (Part VIII, column (A), lines s					,956.	380,460.
	12			e - add lines 8 through 11 (mu				56,975		55,902,798.
	13			imilar amounts paid (Part IX, co					0.	0.
	14			to or for members (Part IX, col				18 065	0.	
Expenses	15			er compensation, employee be				17,865		17,642,706.
ens	16a			fundraising fees (Part IX, colum					0.	0.
Ä	b			sing expenses (Part IX, column				22.601	114	21 650 000
_	17			es (Part IX, column (A), lines 1				33,601		31,650,990.
			•	es. Add lines 13-17 (must equa	, , , , ,	·· · · · · ·		51,466		49,293,696.
- 0		Reven	ue less	expenses. Subtract line 18 fro	m line 12			5,509		6,609,102.
Net Assets or Fund Balances								Beginning of Curr		End of Year
sset	20			Part X, line 16)				74,264		79,383,661.
d B B	21			s (Part X, line 26)				25,407		19,507,121.
				fund balances. Subtract line 2	21 from line 20			48,857	650.	59,876,540.
	rt II		-	e Block						
Un	der per	nalties c	of perjury					ents. and to the be	st of my k	mowledge and belief, it is
	, 00110	Jot, and	complete	I declare that I have examined to Declaration of preparer (other the)	his return, including a	ccompanying sched	lules and statem	s any knowledge		
			complete	<ul> <li>I declare that I have examined t</li> <li>Declaration of preparer (other the</li> </ul>	his return, including a an officer) is based on a	ccompanying sched all information of wh	lules and statem ich preparer has	s any knowledge.		
<b>c</b> :-	n			e. Declaration of preparer (other the	his return, including a an officer) is based on a	ccompanying sched all information of wh	lules and statem ich preparer has	s any knowledge. 05	/11/20	018
Sig		'	Signatu	e. Declaration of preparer (other the	his return, including a an officer) is based on a	all informátion of wh	lules and statem ich preparer has	s any knowledge.	/11/20	018
Sig He			Signatur JOANN	e. Declaration of preparer (other the re of officer IE HAHEY	his return, including a an officer) is based on a	ccompanying sched all information of wh CFO	lules and statem ich preparer has	s any knowledge. 05	/11/20	018
			Signatur JOANN Type or	e. Declaration of preparer (other the re of officer IE HAHEY print name and title	an officer) is based on a	all informátion of wh	ich preparer has	s any knowledge. 05		
He	re		Signatur JOANN Type or	e. Declaration of preparer (other the re of officer IE HAHEY	his return, including a an officer) is based on a Preparer's signature	all informátion of wh	Date	s any knowledge. 05 Date Check		018 PTIN
He	re 1		Signatur JOANN Type or Type pre	e. Declaration of preparer (other the re of officer IE HAHEY print name and title	an officer) is based on a	all informátion of wh	ich preparer has	s any knowledge. 05 Date Check	if F	
He Paic Pre	re	Print/ FRAI	Signatur JOANN Type or Type pre	e. Declaration of preparer (other the re of officer IE HAHEY print name and title eparer's name	Preparer's signature	all informátion of wh	Date	s any knowledge. 05 Date Check	if F ployed	PTIN

May the IRS discuss this return with the preparer shown above? (see instructions)
 X
 Yes
 No

 For Paperwork Reduction Act Notice, see the separate instructions.
 Form 990 (2016)

### Form **8868**

(Rev. January 2017)

Department of the Treasury Internal Revenue Service

Form 4720 (individual)

Form 990-T (sec. 401(a) or 408(a) trust)

Form 990-PF

### Application for Automatic Extension of Time To File an Exempt Organization Return

OMB No. 1545-1709

09

10

11

File a separate application for each return.
 Information about Form 8868 and its instructions is at www.irs.gov/form8868.

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/efile, click on Charities & Non-Profits, and click on e-file for Charities and Non-Profits.

#### Automatic 6-Month Extension of Time. Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

				Enter filer's identifying number, se	e instructions
Type or	Name of exempt organization or other filer, see in	structions.		Employer identification number (EIN) of	or
print	CHESTER RIVER HOSPITAL CENTER			52-0679694	
File by the due date for	Number, street, and room or suite no. If a P.O. bo	x, see instru	ctions.	Social security number (SSN)	
filing your	100 BROWN STREET				
return. See instructions.	City, town or post office, state, and ZIP code. For a foreign address, see instructions.				
instructions.	CHESTERTOWN, MD 21620				
Enter the Re	eturn Code for the return that this application	is for (file	a separate application f	or each return)	01
Application		Return	Application		Return
Is For		Code	Is For		Code
Form 990 o	r Form 990-EZ	01	Form 990-T (corporat	tion)	07
Form 990-B	L	02	Form 1041-A		08

03

04

05

Form 4720 (other than individual)

Form 5227

Form 6069

Form 990-T (trust other than above)	06	Form 8870	12
JOANNE HAHEY, CI			
• The books are in the care of ► <u>219</u> <u>SOUTH</u> WASHIN	NGTON ST	EASTON MD 21601	
Telephone No. ▶ _410_822-1000	F	Fax No. ►	
• If the organization does not have an office or place of b	ousiness in	the United States, check this box	▶□
• If this is for a Group Return, enter the organization's for	ur digit Gro	up Exemption Number (GEN) If	this is
for the whole group, check this box $\blacktriangleright$ . If	it is for pa	rt of the group, check this box	attach
a list with the names and EINs of all members the extensi	on is for.		
1 I request an automatic 6-month extension of time ur	ntil	05/15_, 2018_, to file the exempt organiz	ation return
for the organization named above. The extension is	for the orga	anization's return for:	
▶ calendar year 20 or			
► X tax year beginning07/0	1_, 20_16	5_, and ending06/30_, 20_17_	.•
2 If the tax year entered in line 1 is for less than 12 m	onths, chec	k reason: 🗌 Initial return 🗌 Final return	

	Change in accounting period		
3a	If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any		
	nonrefundable credits. See instructions.	3a	\$ 0
b	If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and		
	estimated tax payments made. Include any prior year overpayment allowed as a credit.	3b	\$ 0
С	Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS		
	(Electronic Federal Tax Payment System). See instructions.	3c	\$ 0

Caution. If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2017)

Cumulative E-File History 2016						
	FED					
Locate	Locator: 4221CV					
Taxpayer Nam	e: Chester River Hospital C	enter				
Return Typ	e: 990, 990					
Submitted Date	11/2/2017 4:27:30 PM	]				
Acknowledgement Dat	t <b>e</b> 11/2/2017 4:59:23 PM					
Status	Accepted					
Submission I D	23695320173065000009					
Print		Close				

		CHESTER RIV	VER HOSPITAL CENTER, I	NC.	52-0679694	
		gram Service Accom				Page 2
			nse or note to any line in this Part			
	Briefly describe the organiz		AN ACUTE CARE HOSPITAI	. THAT SERVES		
			ANNE'S COUNTIES AND POP			
	CAROLINE AND CECILC					
2			program services during the ye			X No
	If "Yes," describe these new					
	services?		make significant changes in I			X No
		s program service a 3) and 501(c)(4) or	accomplishments for each of i ganizations are required to rep			
	CHESTER RIVER HOSPI	TAL CENTER (DO	5. including grants of \$ DING BUSINESS AS UNIVER	RSITY OF	53,514,368.	)
			CHESTERTOWN) IS A 26-E MATELY 200 ACTIVE AND			
			VIDE ARRAY OF MEDICAL S			
			FULLY ACCREDITED BY TH			
		-	CALTHCARE ORGANIZATIONS			
			OUR EMERGENCY CARE, SUF			
			SERVICES, LABORATORY SE			
	REHABILITATION, AND	ONCOLOGY TO S	SERVE THE LOCAL COMMUNI	ITY'S NEEDS.		
	THE HOSPITAL WAS ES	STABLISHED IN 1	.935. IT IS STAFFED BY			
	APPROXIMATELY 319 E	IMPLOYEES.				
<u>4h</u>	(Code: ) (Expe	inses \$	including grants of \$	) (Revenue \$	,	)
40		μουσφ			,	/
4c	(Code:) (Expe	nses \$	including grants of \$	) (Revenue \$	;	)
4d	Other program services (Do	escribe in Schedule C	D.)			
	(Expenses \$	including grants of		e \$	)	

1 0	<b>`</b>	,
(Expenses \$	including grar	nts of \$
4e Total program service e	xpenses 🕨	45,566,785.
JSA 6E1020 1.000		
4221CV 700P		V

Form **990** (2016)

PAGE 4

V 16-7.17

CHESTER RIVER HOSPITAL CENTER, INC.

Form 9	990 (2016)		F	age 3
Part	IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
	candidates for public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
_	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	X	
5	Is the organization a section $501(c)(4)$ , $501(c)(5)$ , or $501(c)(6)$ organization that receives membership dues,			
	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,	_		37
-	Part III.	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			37
_	"Yes," complete Schedule D, Part I.	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			37
-	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			v
-	complete Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a			
	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or			v
4.0	debt negotiation services? If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted	10		х
	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
-	VII, VIII, IX, or X as applicable.			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"	110	х	
h	<i>complete Schedule D, Part VI</i> Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more	11a		
U	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	х	
•	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more			
L.	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		х
Ь	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets			
u	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	х	
•	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
	Did the organization sport an amount of other national statements for the tax year include a footnote that addresses	110		
•	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
124	Schedule D, Parts XI and XII.	12a		Х
h	Was the organization included in consolidated, independent audited financial statements for the tax year? If	120		
	"Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E.	13		Х
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or			
	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other			
-	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on			
	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			
	If "Yes," complete Schedule G, Part III	19		Х

Part	V Checklist of Required Schedules (continued)			
			Yes	No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H.	20a	Х	
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Х	
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Х
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III.	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J.	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25a	24a		Х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any			
	current or former officers, directors, trustees, key employees, highest compensated employees, or			
	disqualified persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			37
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III.	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions):			Х
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete	204		х
-	Schedule L, Part IV.	28b		
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)	28c		Х
20	was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i> . Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> .	29		X
29 30	Did the organization receive note than \$25,000 in hor-cash contributions? If res, complete schedule M.	23		
30	conservation contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,			
51	Part I.	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"	• •		
•-	complete Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	-		
•••	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,			
-	or IV, and Part V, line 1.	34	х	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a			
	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,			
	Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and			
	19? Note. All Form 990 filers are required to complete Schedule O.	38	Х	

Form **990** (2016)

CHESTER RIVER HOSPITAL CENTER, INC.

Check if Schedule O contains a response or nole to any line in this Part V       1a         1a Enter the number of Forms W-2G included in line 1a. Enter -0 if not applicable.       1a       38         b Enter the number of Forms W-2G included in line 1a. Enter -0 if not applicable.       1b       0.         2 Enter the number of Forms W-2G included in line 1a. Enter -0 if not applicable payments to vendors and reportable gaming (gambling) winnings to prize winners?       1c       2a         2 Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax       2a       310         5 If at least one is reported on line 2.a (d the organization file all required fedral emplymemt tax rotures?       3a         D If the ours of lines 1a and 2a is greater than 250, you may be required to e- <i>file</i> (see instructions).       3a         A tary time during the calendary year, (d the organization have on interest in. or a signature or other authority       3a         D If the organization have unelted business gross income of sin party to a prohibited tax sheter transaction at any time during the tax sheter transaction at any time during the tax sheter transaction at any time during the tax sheter transaction file organization have annuel gross receipts that are normally greater than \$100,000, and did the organization have annuel gross receipts that are normally greater than \$100,000, and did the organization necelve a payment in excess of \$75 made parity as a contributions?       5a         D If Yes' to line 5a or 5b, did the organization file are normally greater than \$100,000, and did the organization necelve a payment in excess		
In the number of Forms W-2G included in line 1a. Enter 0- if not applicable		•
In the number of Forms W-2G included in line 1a. Enter 0- if not applicable	Yes	No
b       Eine ine fundation for Units VF25 includes in the 3 bind applicable, neuronal properties to vendors and reportable gaming (gambling) winnings to prize winners?       1c         2a       Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, field for the calendar year ending with or within the year covered by this return.       2a       319         b       If at least one is reported to line 2.a. (dthe or organization field at required federal employment tax returns?       2b         Note. If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions).       3a         b       If *Ves. <sup>1</sup> has it filed a Form 98det db usiness gross income of \$1.000 or more during the yea??       3a         b       If *Ves. <sup>1</sup> has it filed a Form 98det db usiness gross income of \$1.000 or more during the yea??       3a         b       If *Ves. <sup>1</sup> has it filed a Form 98det db usiness gross income of \$1.000 or more during the yea??       3a         Sa was the organization have entry (such as a bank account, securities account, or other financial accounts (fBAR).       3a         b       If *ves. <sup>1</sup> did the organization file form 88de-17.       5a         Sa Was the organization a party to a prohibited tax shelter transaction at any time during the tax yea?       5a         b       If a was blag party notify the organization file Form 88de-17.       5c         Go bes the organization network the weno tax douctible a contribution stare mormally greater than \$100,		
reportable gaming (gambling) winnings to prize winners?       1c         2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax       2a       319         bit at least one is reported on line 2a, did the organization file all required federal employment tax returns?       2b         Note. If the sum of lines 1 and 2a is greater than 250, you may be required to e- <i>ib</i> (ederal employment tax returns?       2b         3b Did the organization have unrelated business gross income of 51,000 or more during the year?       3b         3b If Yes, "has if tied a Form 990-T for this year? If M'0 for time 3b, provide an explanation in Schedule 0.       3b         4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country. ►       5a         See instructions for filing requirements for FnCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).       5a         5a Was the organization aparty to a prohibited tax sheller transaction at any time during the tax year?       5a         5a Vas the organization have annual gross receipts that are normally greater than \$100,000, and did the organization shut were not tax deductible as charitable contributions or glits were not tax deductible?       5a         6a Does the organization thave annual gross receipts that are normally greater than \$100,000, and did the organization set as grave the axybanetion an express statement that such contributions or glits were not tax deductible?       5a         6a Did the organization tha		
2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax       31.9         b If at least one is reported on line 2a, did the organization file all required federal employment tax returns?       Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e/file (see instructions).       3a         3a Did the organization have unrelated business gross income of \$1,000 or more during the year?       3a         3b If the sum of lines 1a and 2a is greater than 250, you may be required to e/file (see instructions).       3a         3b If the sum of lines 0a norm 900-T for this year? If 'No' to line 3b, provide an explanation in Schedule 0.       3a         3b If 'Yes,' has it filed a Form 900-T for this year? If 'No' to line 3b, provide an explanation in Schedule 0.       3a         3b If 'Yes,' has it filed a Form 900-T for this year? If 'No' to line 3b, provide an explanation in Schedule 0.       3a         3c At any time during the calendar year, did the organization have an interset in, or a signature or other authority over, a financial account in a foreign country.       See         See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts ((FBAR),       See         5u Was the organization have an intaw or is a party to a prohibited tax shelter transaction?       Se         6a Obes the organization neural were not tax deductible a christubic contributions?       Se         6b If 'Yes,' did the organization in express of \$75 made partly as a contribution and partly for goods an dservices provided to	х	
Statements, filed for the calendar year ending with or within the year covered by this return.       2.19         b If at least one is reported on line 2a, did the organization file all required federal employment tax returns?       2.0         Note. If the sum of lines 1 and 2a is greater than 250, you may be required to e-file (ee instructions).       3.3         3a Did the organization have unrelated business gross income of \$1,000 or more during the year?       3.3         b If Yes," has if tida Form 990-T for this year?       1.00 in 62,0000 and explanation for other authority over, a financial account in a foreign country (such as a bank account, securities account, or other authority over, a financial account in a foreign country.       4.4         b If Yes," enter the name of the foreign country.		
b If at least one is reported on line 2a, did the organization file all required to <i>-file</i> (see instructions).       3a         3a Did the organization have unrelated business gross income of \$1.000 or more during the year?       3a         3a Did the organization have unrelated business gross income of \$1.000 or more during the year?       3a         3b If "Yes," has if filed a Form 990-T for this year? If 'No" to <i>ine 3b</i> , <i>provide an explanation in Schedulo 0</i> ,		
Note. If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-Nie</i> (see instructions)	Х	
3a Did the organization have unrelated business gross income of \$1,000 or more during the year?		
b If "Yes," has if field a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedulo 0	Х	
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?         b II "Yes," enter the name of the foreign country: ▶         See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).         5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?.       5a         b Did any taxble party notify the organization file Form 8866-T2.       5a         6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization neave and gross receipts that are normally greater than \$100,000, and did the organization neave and gross receipts that are normally greater than \$100,000, and did the organization neave annue gross receipts that are normally greater than \$100,000, and partly for goods and services provided to the payor?       6b         7 Organization solicit any contributions that were not tax deductible as charitable contributions and partly for goods and services provided to the payor?       7b         a Did the organization notify the donor of the value of the goods or services provided?       7c         7b       10 'Yes,'' indicate the number of Forms 8282 filed during the year       7d       7c         7c       7d       7d       7d       7d       7d       7d         7b Id the organization receive any thunds, directly or indirectly, to pay premiums on a personal benefit	Х	
accounty?       4a         b If "Yes," enter the name of the foreign country:       5e         See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FEAR).       5a         3a Was the organization ap arty to a prohibited tax shelter transaction at any time during the tax year?       5a         5a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization nolude with every solicitation an express statement that such contributions?       6a         b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?       6b         7 Organization shat may receive adductible contributions under section 170(c).       7b       7c         a Did the organization receive a payment in excess of \$75 made party as a contribution and partly for goods and services provided?       7c         7 Did the organization receive an payment in excess of \$75 made party as a contribution and partly for goods and services provided?       7c         7d       7d       7d         7 Did the organization receive an payment in excess of \$75 made party as a personal benefit contract?       7fd         7 Did the organization receive any funds, directly or indirectly, no a personal benefit contract?       7fd         7 Did the organization receive any funds, directly or indirectly, no a personal benefit contract?       7fd         7 Bi the organization receive any fu		
b       If "Yes," enter the name of the foreign country: b         See instructions for filling requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).         5a       Was the organization a party to a prohibited tax shelter transaction at any time during the tax shelter transaction?         5b       Did any taxable party notify the organization fille Form 8886-T?.         6a       Does the organization shat were not tax deductible as charitable contributions?         6b       If "Yes," did the organization shat were not tax deductible as charitable contributions or gifts were not tax deductible?         7b       Organization solid: any contributions that were not tax deductible as charitable contribution and partly for goods and services provided to the payor?         7a       Did the organization notify the donor of the value of the goods or services provided?         7b       Did the organization notify the donor of the value of the goods or services provided?         7c       Did the organization notify the donor of the value of the goods or services provided?         7c       Did the organization notify the donor of the value of the goods or services provided?         7c       Did the organization notify the donor of the value of the goods or services provided?         7c       Did the organization notify the donor of the value of the goods or services provided?         7d       If "Yes," indicate the number of Forms 8282 filed during the year         7d       If		
b       If "Yes," enter the name of the foreign county: page of the second		Х
(FBAR).       5a       Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?       5a         5a       Was the organization aparty notify the organization file Form 8866-T?       5b         6a       Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible contributions?       5c         6a       Does the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?       6a         7       Organization solicit any contributions that were not tax deductible contribution and partly for goods and services provided to the payor?       7a         7       Organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?       7c         7       Did the organization neceive any funds, directly or indirectly, to pay premiums on a personal benefit contract?       7d         7       Did the organization received a contribution of qualified intellectual property, did the organization file Form 8282 filed during the year?       7d         7       Did the organization received a contribution of qualified intellectual property, did the organization file Form 8898 as required?       7t         7       Did the organization make any tixable distributions under section 4966?       9a         8       Sponsoring organization make any taxable distributions under section 4966?		
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?       5a         b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?       5b         6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization in the were not tax deductible as charitable contributions?       5c         6a Does the organization necess policitation and express statement that such contributions or gifts were not tax deductible contributions and party to a contribution and party for goods and services provided to the payor?       6b         7 Organization sell exchange, or otherwise dispose of tangible personal property for which it was required to file form 2282?       7a         d If "Yes," idid the organization neceive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?       7a         d If "Yes," indicate the number of Forms 8282 filed during the year       [7d]         e Did the organization neceive any funds, directly or indirectly, to pay premiums on a personal benefit contract?       7f         f If the organization neceive a contribution of qualified intellectual property, did the organization file a form 089:06:77       7g         f If the organization neceive any funds, directly or indirectly, to pay premiums on a personal benefit contract?       7f         g If the organization maintaining door advised funds.       a blot the sponsoring organization make any taxable distributions under section 4966?       9<		
b Did any taxable party notify the organization file Form 8886-T?.       56         Ga Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?       56         Ga Does the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?       68         7 Organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?       78         b If "Yes," did the organization notify the donor of the value of the goods or services provided?       74         7 Urgs," did the organization notify the donor of the value of the goods or services provided?       76         b If "Yes," did the organization notify the donor of the value of the goods or services provided?       76         7 Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?       76         f If Yes," indicate the number of Forms 8282 filed during the year       77         f Did the organization received a contribution of qualified intellectual property, did the organization file Form 8289 as required?       77         f If the organization naceived a contribution of acts, basts, airplanes, or other vehicles, did the organization file Form 8289 as required?       76         74       To the organization have eaxcess business holdings at any time during the year?       78         8 Spon		
c If Yes' to line 5a or 5b, did the organization file Form 8866-T?,		X
6a Dees the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?       6a         6a Dees the organization solicit any contributions that were not tax deductible as charitable contributions?       6a         6a Diff "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?       6b         7 Organizations that may receive deductible contributions under section 170(c).       a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?       7a         7 bit "Yes," did the organization notify the donor of the value of the goods or services provided?       7d         7 bit "Yes," idictate the number of Forms 8282 filed during the year       7d         7 bid the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?       7f         7 fit the organization received a contribution of qualified intellectual property, did the organization file a Form 1098-C?       7f         8 Sponsoring organization maken any taxable distributions under section 4966?       9a         9 Sponsoring organization maken any taxable distributions under section 4966?       9a         9 bid the sponsoring organization make any taxable distributions under section 4966?       9a         9 bid the sponsoring organization make any taxable distributions under section 4966? <t< th=""><td></td><td>X</td></t<>		X
organization solicit any contributions that were not tax deductible as charitable contributions?       6a         b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?       6b         7 Organizations that may receive deductible contributions under section 170(c).       a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?       7a         7 b If "Yes," did the organization notify the donor of the value of the goods or services provided?       7a         c Did the organization off payment in excess of \$75 made partly as a contribution and partly for goods and services provided?       7a         7 b "Yes," did the organization notify the donor of the value of the goods or services provided?       7a         7 b Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?       7e         9 If the organization received a contribution of qualified intellectual property, did the organization file a Form 1098-C?       7a         9 If the organization maintaining donor advised funds.       9a         9 Sponsoring organizations maintaining donor advised funds.       9a         9 Soponsoring organization make any taxable distributions under section 4966?       9a         9 Did the sponsoring organization make any taxable distributions under section 4966?       9a         9 Did the sponsoring organizations maintaining donor advised funds. <td></td> <td><u> </u></td>		<u> </u>
b       If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?.       6b         7       Organizations that may receive deductible contributions under section 170(c).       6b         a       Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?       7a         b       If "Yes," did the organization notify the donor of the value of the goods or services provided?       7a         c       Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?       7c         d       If "Yes," indicate the number of Forms 8282 filed during the year       7d         e       Did the organization query ear, pay premiums, directly or indirectly, on a personal benefit contract?       7f         g       If the organization received a contribution of qualified intellectual property, did the organization file a Form 1098-C?       7h         h       If the organization maintaining donor advised funds.       Did a donor advised funds.       89         s ponsoring organization make a distribution to a donor, donor advisor, or related person?       9b       9a         9       Sponsoring organizations. Enter:       10a       10b         11       Section 501(c)(7) organizations. Enter:       10b       10b       11a		v
gifts were not tax deductible?.       6b         7 Organizations that may receive deductible contributions under section 170(c).       a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?       7a         b If "Yes," did the organization notify the donor of the value of the goods or services provided?       7a         c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?       7c         d If "Yes," indicate the number of Forms 8282 filed during the year       7d         e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?       7f         f Did the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?       7d         g If the organization mation make any taxable distributions under section 49667.       8       Sponsoring organizations maintaining donor advised funds.       8         a Did the sponsoring organizations. Enter:       a Initiation fees and capital contributions included on Part VIII, line 12.       10a       10b         1       Section 501(c)(2) organizations. Enter:       11a       10b       10b         1       Section 501(c)(2) organizations. Enter:       11a       11b       12a         1       Section 501(c)(2) organizations. Enter:       11a       11b <t< th=""><td></td><td>X</td></t<>		X
7       Organizations that may receive deductible contributions under section 170(c).       a       Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?       7a         b If "Yes," did the organization notify the donor of the value of the goods or services provided?       7b         c Did the organization notify the donor of the value of the goods or services provided?       7c         d If "Yes," did the organization notify the donor of the value of the goods or services provided?       7c         d If "Yes," indicate the number of Forms 8282 filed during the year       7d         e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?       7f         f Did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?       7h         h If the organization maintaining door advised funds.       1a donor advised fund maintained by the sponsoring organization make any taxable distributions under section 4966?       9a         9       Sponsoring organization make any taxable distributions under section 4966?       9a         10       b Gross income from members or shareholders       10a         11       10a       10b         11       1a       1a         12       Section 501(c)(12) organizations. Enter:       11a         13       Gross in		
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and services provided to the payor?       7a         b If "Yes," did the organization notify the donor of the value of the goods or services provided?       7b         c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?       7c         d If "Yes," did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?       7d         7 Did the organization receive a contribution of qualified intellectual property, did the organization file Form 889 as required?       7g         f If the organization received a contribution of qualified intellectual property, did the organization file a Form 1098-C?       7h         f If the organization maintaining donor advised funds.       Did a donor advised fund maintained by the sponsoring organization make any taxable distributions under section 4966?       9a         9 Sponsoring organizations maintaining donor advised funds.       10a       10a         10 Section 501(c)(7) organizations. Enter:       10a       10b         a Initiation fees and capital contributions included on Part VIII, line 12       10a       11b         11a       10b       11a       10a         12 Section 501(c)(12) organizations. Enter:       11a       10b       11a         13 Gross income from members or shareholders.       11a       11b       11a         14 Section 501(c)(12) organizations. Enter:       <		
b If "Yes," did the organization notify the donor of the value of the goods or services provided?       7b.         c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?       7c.         d If "Yes," indicate the number of Forms 8282 filed during the year		x
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required to file Form 8282?       7c         d If "Yes," indicate the number of Forms 8282 filed during the year		
d If "Yes," indicate the number of Forms 8282 filed during the year		х
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?       7e         f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?       7f         g If the organization received a contribution of qualified intellectual property, did the organization file a Form 8899 æ required?       7g         h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?       7h         8 Sponsoring organizations maintaining donor advised funds.       Did a donor advised fund maintained by the sponsoring organization make any taxable distributions under section 4966?       8         9 Sponsoring organization make any taxable distributions under section 4966?       9a         9 bid the sponsoring organizations. Enter:       10a         a lnitiation fees and capital contributions included on Part VIII, line 12       10a         9 Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities.       11a         9 Gross income from members or shareholders.       11b         12 Section 501(c)(12) organizations. Enter:       11a         a Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)       11b         12 Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 900 in lieu of Form 1041?       12a         13 Section 501(c)(29) qualified no		
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the organization is licensed to issue qualified health plans    13b      c Enter the amount of reserves on hand    13c		
AA. Did the experimentian receive on uncomparts for indeer termine remined during the termined		
		X
<b>b</b> If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule 0 14b	000	<u> </u>

Form	990 (2016) CHESTER RIVER HOSPITAL CENTER, INC. 52-0679	9694	F	Page 6
	t VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below	and		<u> </u>
	response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O.			
	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 22			
ia	If there are material differences in voting rights among members of the governing body, or if the governing	1		
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b		/		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with	1		
-	any other officer, director, trustee, or key employee?	2		Х
3	Did the organization delegate control over management duties customarily performed by or under the direct			
-	supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6	Х	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint			
	one or more members of the governing body?	7a	Х	
b				
	stockholders, or persons other than the governing body?	7b	Х	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following:			
а	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at			
	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Х
Sect	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue	Coae	<i>9.)</i> Yes	No
			163	
		40-		I V
10a	5	10a		Х
10a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,			X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	x	X
b 11a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?		X	X
b 11a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990.	10b 11a		X
b 11a b 12a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? . Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? <i>If "No," go to line 13</i>	10b	X X	X
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b 11a b 12a b c 13 14 15 a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? . Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? <i>If "No," go to line 13</i>	10b 11a 12a 12b 12c 13 14	x x x x x	
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b 11a b 12a c 13 14 15 a b 16a b 5 <u>Sect</u>	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? . Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? <i>If "No," go to line 13</i>	10b 11a 12a 12b 12c 13 14 15a 15b 16a 16b	X X X X X X	x
b 11a b 12a c 13 14 15 a b 16a b 16a <b>Sect</b> 17	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? . Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? <i>If "No," go to line 13</i>	10b 11a 12a 12b 12c 13 14 15a 15b 16a 16b	X X X X X X	x
b 11a b 12a c 13 14 15 a b 16a b 16a <b>Sect</b> 17	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? . Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? <i>If "No," go to line 13</i>	10b 11a 12a 12b 12c 13 14 15a 15b 16a 16b	X X X X X X	x
b 11a b 12a c 13 14 15 a b 16a b 16a <b>Sect</b> 17	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? . Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? <i>If "No," go to line 13</i>	10b 11a 12a 12b 12c 13 14 15a 15b 16a 16b	X X X X X X X X X (3)s	X s only)

20	State the name, address	, and telephone number	r of the person w	/ho possesses the organization's books and records:►
	JOANNE HAHEY, CFO 2	19 SOUTH WASHINGTON ST E	EASTON, MD 21601	410-822-1000

Part VII	Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and
	Independent Contractors
	Check if Schedule O contains a response or note to any line in this Part VII
Section A.	Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

\_\_\_ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

				(0	C)					
(A)	(B)				sition			(D)	(E)	(F)
Name and Title	Average	`	(do not check more than one		Reportable	Reportable	Estimated			
	hours per week (list any		box, unless person is both an officer and a director/trustee)		compensation from	compensation from related	amount of other			
	hours for				the	organizations	compensation			
	related	ndiv or dii	nstit	Officer	(ey e	Highe	Former	organization	(W-2/1099-MISC)	from the
	organizations below dotted	Individual trustee or director	Institutional trustee	er	Key employee	Highest compensated employee	er	(W-2/1099-MISC)		organization and related
	line)	rus	al tr		yee	mp				organizations
		tee	uste			ensa				
			ů			ted				
(1)JOHN DILLON	1.00									
CHAIRMAN	4.00	x		х				0.	156,456.	0.
(2)RICHARD LOEFFLER	1.00									
VICE CHAIRMAN	3.00	x		Х				0.	0.	0.
(3)MARLENE FELDMAN	1.00									
SECRETARY	3.00	x		Х				0.	0.	0.
(4)JOHN W. ASHWORTH, III	1.00									
DIRECTOR	46.50	x						0.	1,114,477.	27,816.
(5)STUART BOUNDS, PH.D.	1.00									
DIRECTOR	3.00	x						0.	0.	0.
(6) <sup>MYRA</sup> S. BUTLER	1.00									
DIRECTOR	4.00	Х						0.	0.	0.
(7)CHARLES CAPUTE	1.00									
DIRECTOR	5.00	Х						0.	0.	0.
(8)ART CECIL	1.00									
DIRECTOR	3.00	Х						0.	0.	0.
(9)ROBERT A. CHRENCIK	1.00									
DIRECTOR	57.50	Х						0.	4,241,043.	24,034.
(10)JOSEPH J. CIOTOLA, M.D.	1.00									
DIRECTOR	3.00	Х						0.	0.	0.
(11)DEBORAH DAVIS, M.D.	1.00									
DIRECTOR	3.00	Х						0.	0.	0.
(12)KATHY DEOUDES	1.00									
DIRECTOR	3.00	X						0.	0.	0.
(13) WAYNE L. GARDNER, SR.	1.00									
TREASURER	5.00	X		Х				0.	0.	0.
(14) J. WAYNE HOWARD	1.00									2
DIRECTOR	3.00	X						0.	0.	0.

JSA 6E1041 1.000

#### CHESTER RIVER HOSPITAL CENTER, INC.

(A) Name and title	(B) Average hours per week (list any hours for	box, office	not ch unles: r and	s pers a dir	ion nore son is recto	than on s both a or/trustee	n e)	(D) Reportable compensation from the	(E) Reportabl compensation related organizatio	from	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-№	IISC)	from the organization and related organizations
5) MICHAEL D. JOYCE, M.D. DIRECTOR	1.00 3.00	х						0.		0.	
L6) KEITH MCMAHAN DIRECTOR	1.00 4.00	Х						0.		0.	
7) DAVID MILLIGAN DIRECTOR	1.00 3.00	X						0.		0.	
L8) WILLIAM B. NOLL DIRECTOR	1.00 4.00	x						0.		0.	
9) MARTHA RUSSELL DIRECTOR	1.00 4.00	x						0.		0.	
0) THOMAS STAUCH, M.D. DIRECTOR	1.00 3.00	х						0.		0.	
1) KENNETH KOZEL PRESIDENT/CEO	20.00 27.00	х		X				0.	1,000,1	.27.	21,51
2) GEOFF OXNAM DIRECTOR	1.00 4.00	х						0.		0.	
3) JOANNE HAHEY CFO/SVP FINANCE	20.00			x				0.	402,4	188.	62,74
4) STEWART SEITZ DIR. SHORE NURSING & REHAB.	40.00					x		126,068.		0.	15,77
5) DEBORAH PIPPIN SITE COORDINATOR	40.00					x		134,092.		0.	18,98
1b Sub-total c Total from continuation sheets to Part VII, Se	notion A				• •	• •		0. 622,991.	5,511,9 1,978,5		51,85 195,11
<ul> <li>d Total (add lines 1b and 1c)</li></ul>					• •	) who	rec	622,991.	7,490,5	24.	246,96
reportable compensation from the organization	n 🕨	14	<u> </u>								Yes 1
3 Did the organization list any former office employee on line 1a? If "Yes," complete Schedu											3 X
4 For any individual listed on line 1a, is the sorganization and related organizations greated individual.	eater than	\$15	0,00	)0?	lf	"Yes,"	" С	d other compens complete Schedu	sation from t le J for su	he <i>ich</i>	<b>4</b> X
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Ye											5
<ul> <li>Section B. Independent Contractors</li> <li>1 Complete this table for your five highest component compensation from the organization. Report convert.</li> </ul>											s tax

	Name and business address	Description of services	Compensation
A	TACHMENT 1		
2	Total number of independent contractors (including but not limited to those more than $100,000$ in compensation from the organization $\triangleright$ 7	e listed above) who received	

Form	000	(2016)	
Form	990	(2010)	

	rt VII Section A. Officers, Directors, Tru (A) Name and title	(B) Average hours per week (list any hours for	(do n box, office	ot ch unles r and	Pos heck ss pe	C) sition more erson lirect	e than c is both or/trust	ne an ee)	(D) Reportable compensation from the	(E) Reportable compensation fron related organizations	Es an com	(F) stimated nount o other pensati	of ion
		related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	org	om the anizatic d relate anizatio	on d
6)		40.00							100.000	0		10 0	- 4 -
7)	CLINICAL PHARMACIST RADINE HAYNES	0. 40.00					X		126,658.	0	•	18,0	J4.
		0.					x		124,790.	0		18,8	352
8)	HANNAH PARSONS	40.00											
0.)	CLINICAL PHARMACIST	0.					X		111,383.	0	•	8,9	95!
9)	MARY JO KEEFE FORMER VP/CNO	0.						x	0.	153,588		5,3	384
0)	SAMUEL P. MARINELLI	0.										- , -	
	FORMER CFO	0.						Х	0.	299,218		13,2	26
1)	SCOTT BURLESON FORMER SVP/COO	0.						x	0.	123,127		11,6	= 0 /
	FORMER SVP/COO	0.						Λ	0.	123,127	•	11,0	50
		+											
c d	Sub-total Total from continuation sheets to Part VII, S Total (add lines 1b and 1c)	ection A	 		•••	•••							
2	Total number of individuals (including but not reportable compensation from the organization		hose l 14		d al	bove	e) who	o re	eceived more than	\$100,000 of			
												Yes	N
3	Did the organization list any former offic employee on line 1a? If "Yes," complete Schedu										3	X	
4	For any individual listed on line 1a, is the										5		
-	organization and related organizations greater	eater than	\$15	0,0	00?	If	"Yes	s," (	complete Schedu	le J for such			
	individual										4	X	
5	Did any person listed on line 1a receive or for services rendered to the organization? If "Ye										5		
Se	ction B. Independent Contractors						5001	-104		<u> </u>		I	
1	Complete this table for your five highest com compensation from the organization. Report of year.												
	(A) Name and business add	lress							<b>(B)</b> Description of se	ervices	(C) Compens		
										1			

Par	t VII				vuling in this Dort VI	11		
		Check if Schedule O co	nitains a respon		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants and Other Similar Amounts	1a b c d e f	Federated campaigns Membership dues Fundraising events Related organizations Government grants (contribu All other contributions, gifts, and similar amounts not included	1b           1c           1d           itions)         1e           grants,	423,288.				
	g h	Noncash contributions included <b>Total.</b> Add lines 1a-1f			423,288.			
evenue	2a	PATIENT SERVICE REVENUE		Business Code	54,586,618.	53,486,281.	1,100,337.	
Program Service Revenue	b c d							
Program	e f g	All other program service rev Total. Add lines 2a-2f		· · · · · · •	54,586,618.			
	3 4	Investment income (ind and other similar amounts). Income from investment of			92,105.			92,105
	5 6a	Royalties	(i) Real 275,945.	(ii) Personal	0.			
	b c d	Less: rental expenses Rental income or (loss) Net rental income or (loss) .	275,945.	· · · · · · · •	275,945.			275,945
	7a	Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other 5,269.				273,913
	b c	Less: cost or other basis and sales expenses Gain or (loss)	10,990,269. 423,920.	8,862.				100,000
venue	d 8a	Net gain or (loss) Gross income from fundra	aising		420,327.			420,327
Other Revenue	b c	of contributions reported on See Part IV, line 18 Less: direct expenses Net income or (loss) from fu	a	0.	0.			
	9a	Gross income from gaming See Part IV, line 19	activities.					
	b c	Less: direct expenses Net income or (loss) from g			0.			
	10a b	Gross sales of inventor returns and allowances .	a	0.				
	С	Net income or (loss) from sa Miscellaneous Revenu		Business Code	0.			
	11a b	CAFETERIA SALES MEDICAL RECORDS SALES MISC REVENUE OTHER		900099 900099 900099	76,428. 19,373. 8,714.	19,373. 8,714.		76,428.
	c d e	All other revenue <b></b>			104,515.	ő,/14.		
JSA	12	Total revenue. See instructio	ons.		55,902,798.	53,514,368.	1,100,337.	864,805. Form <b>990</b> (2016)

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Part IX Statement of Functional Expenses

#### Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response or note to any line in this Part IX (C) Management and (B) Program service (A) Total expenses (D) Do not include amounts reported on lines 6b, 7b, Fundraising 8b, 9b, and 10b of Part VIII. expenses general expenses expenses 1 Grants and other assistance to domestic organizations 0 and domestic governments. See Part IV, line 21 2 Grants and other assistance to domestic 0 individuals. See Part IV, line 22 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 0 0 4 Benefits paid to or for members 5 Compensation of current officers, directors, 0 trustees, and key employees 6 Compensation not included above, to disgualified persons (as defined under section 4958(f)(1)) and 0 persons described in section 4958(c)(3)(B) 13,385,560. 12,020,233. 1,365,327. 7 Other salaries and wages 8 Pension plan accruals and contributions (include 113,696. 1,114,669. 1,000,973. section 401(k) and 403(b) employer contributions) 1,942,317. 2,162,936. 220,619. 979,541. 879,628. 99,913. Payroll taxes 10 11 Fees for services (non-employees): 0 a Management 0 b Legal 0 c Accounting 3,406 3,406. d Lobbying 0 e Professional fundraising services. See Part IV, line 17. 0 f Investment management fees g Other. (If line 11g amount exceeds 10% of line 25, column 17,212,603. 16,142,199. 1,070,404. (A) amount, list line 11g expenses on Schedule O.) $\ensuremath{ATCH}\xspace 2$ 309 277 32 12 Advertising and promotion 154,272. 17,523. 171,795. 13 Office expenses 0 14 Information technology 0 15 Royalties 1,463,958. 1,314,635. 149,323. Occupancy 16 14,854. 13,339. 1,515. 17 Travel Payments of travel or entertainment expenses 18 0 for any federal, state, or local public officials 612. 550 62 19 Conferences, conventions, and meetings 201,053. 180,546. 20,507. 20 0 21 Payments to affiliates 4,334,807. 3,892,656. 442,151. Depreciation, depletion, and amortization 22 -2,214,750. -2,275,262. 60,512. Insurance 23 24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) aMEDICAL SUPPLIES 5,674,246. 5,674,246. BAD DEBT EXPENSE 2,777,360. 2,777,360. 540,565. 485,427. 55,138 cREPAIRS & MAINTENANCE dCOLLECTION AGENCY EXPENSE 513,579. 461,194. 52,385. 902,195. 54,398. 956,593. e All other expenses 49,293,696. 45,566,785. 3,726,911. 25 Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the 26 organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here 🕨 if following SOP 98-2 (ASC 958-720) 0

JSA 6E1052 1.000

Page	1	1
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Par		Balance Sheet			
		Check if Schedule O contains a response or note to any line in this P	art X		
			(A) Beginning of year		<b>(B)</b> End of year
	1	Cash - non-interest-bearing	5,214,072.	1	0.
	2	Savings and temporary cash investments	227,171.	2	226,419.
	3	Pledges and grants receivable, net	0.	3	0.
	4	Accounts receivable, net	3,928,030.	4	2,207,402.
	5	Loans and other receivables from current and former officers, directors,			
		trustees, key employees, and highest compensated employees.			
		Complete Part II of Schedule L Loans and other receivables from other disqualified persons (as defined under section	0.	5	0.
	6	4958(f)(1)), persons described in section $4958(c)(3)(B)$ , and contributing employers and sponsoring organizations of section $501(c)(9)$ voluntary employees' beneficiary	0.	6	0.
ts	7	organizations (see instructions). Complete Part II of Schedule L	0.	6 7	0.
Assets	7	Notes and loans receivable, net	699,137.	8	695,988.
Ÿ	8	Inventories for sale or use Prepaid expenses and deferred charges	63,212.	8 9	20,020.
	9	Land, buildings, and equipment: cost or	05,212.	9	20,020.
	IVa	other basis. Complete Part VI of Schedule D <b>10a</b> 57,474,076.			
	h	Less: accumulated depreciation	27,736,008.	10c	25,256,880.
	11 11		6,098,000.	11	6,361,000.
	12	Investments - publicly traded securities Investments - other securities. See Part IV, line 11	9,136,000.	12	10,643,000.
	12	Investments - program-related. See Part IV, line 11	0.	13	0.
	14		0.	14	0.
	15	Intangible assets Other assets. See Part IV, line 11	21,163,106.	15	33,972,952.
	16	Total assets. Add lines 1 through 15 (must equal line 34)	74,264,736.	16	79,383,661.
	17	Accounts payable and accrued expenses	6,239,288.	17	7,800,718.
	18	Grants payable	0.	18	0.
	19	Deferred revenue	0.	19	13,533.
	20	Tax-exempt bond liabilities	0.	20	0.
	21	Escrow or custodial account liability. Complete Part IV of Schedule D	0.	21	0.
	22	Loans and other payables to current and former officers, directors,			
Liabilities		trustees, key employees, highest compensated employees, and			
lide		disqualified persons. Complete Part II of Schedule L	0.	22	0.
	23	Secured mortgages and notes payable to unrelated third parties	0.	23	0.
	24	Unsecured notes and loans payable to unrelated third parties	0.	24	0.
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X			
		of Schedule D	19,167,798.	25	11,692,870.
	26	Total liabilities. Add lines 17 through 25	25,407,086.	26	19,507,121.
ces		Organizations that follow SFAS 117 (ASC 958), check here $\blacktriangleright$ x and complete lines 27 through 29, and lines 33 and 34.			
	27	Unrestricted net assets	46,117,495.	27	55,912,852.
Bal	28	Temporarily restricted net assets	1,452,144.	28	2,667,677.
P 2	29	Permanently restricted net assets	1,288,011.	29	1,296,011.
		Organizations that do not follow SFAS 117 (ASC 958), check here  and complete lines 30 through 34.			
its	30	Capital stock or trust principal, or current funds		30	
SSE	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
Net Assets or	32	Retained earnings, endowment, accumulated income, or other funds		32	
Se :	33	Total net assets or fund balances	48,857,650.	33	59,876,540.
:	34	Total liabilities and net assets/fund balances	74,264,736.	34	79,383,661.
					Form <b>990</b> (2016)

-	90 (2016)			Pa	ge <b>12</b>
Part	XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				Χ
1	Total revenue (must equal Part VIII, column (A), line 12)	1	55,9		
2	Total expenses (must equal Part IX, column (A), line 25)	2	49,2		
3	Revenue less expenses. Subtract line 2 from line 1	3	б,б	09,1	02.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	48,8	57,6	50.
5	Net unrealized gains (losses) on investments	5	1,2	39,7	67.
6	Donated services and use of facilities	6			0.
7	Investment expenses	7			0.
8	Prior period adjustments	8			0.
9	Other changes in net assets or fund balances (explain in Schedule O)	9	3,1	70,0	21.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line				
	33, column (B))	10	59,8	76,5	40.
Part					
	Check if Schedule O contains a response or note to any line in this Part XII		<u></u>		
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		_		
	If the organization changed its method of accounting from a prior year or checked "Other," e	xplain i	ר ו		
	Schedule O.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?.		<u>2a</u>		X
	If "Yes," check a box below to indicate whether the financial statements for the year were con	npiled o	r		
	reviewed on a separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		_ 2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audi	ted on a	a		
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for	oversigh	ıt		
	of the audit, review, or compilation of its financial statements and selection of an independent acc	countant	? <b>2c</b>	Х	
	If the organization changed either its oversight process or selection process during the tax year, e	explain i	า		
	Schedule O.				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as se	t forth ii	n		
	the Single Audit Act and OMB Circular A-133?		<u>3a</u>		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not und	0	e		
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such au	dits.	3b		

Form **990** (2016)

0180223-00045

#### SCHEDULE A (Form 990 or 990-EZ)

### Public Charity Status and Public Support

 (Form 990 or 990-EZ)
 Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

 Department of the Treasury
 Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Internal Revenue Service	-

Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Nam	e of the organization					Employer identifi	ication number
CHI	ESTER RIVER HOSPITAL CE	NTER, INC.				52-06796	94
	rt I Reason for Public Cha		0			,	5.
The	organization is not a private four		,		•	,	
1	A church, convention of chu						
2	A school described in <b>section</b>		•				
3	X A hospital or a cooperative	-	-				
4	A medical research organiz	-	conjunction with a hos	spital des	scribed in	section 170(b)(1)(A)	(iii). Enter the
-	hospital's name, city, and st An organization operated f					roted by a gaugerous	ntol unit deparihed in
5	section 170(b)(1)(A)(iv). (C		a conege of universit	y owned	a or ope	rated by a governme	antai unit described in
6	A federal, state, or local go	vernment or gove	rnmental unit describe	d in <b>sect</b>	ion 170(	b)(1)(A)(v).	
7	An organization that norma	ally receives a sub	stantial part of its su	pport fro	om a gov	vernmental unit or fro	om the general public
	described in section 170(b)	(1)(A)(vi). (Compl	ete Part II.)				
8	A community trust describe	-					
9	An agricultural research org				-		
	or university or a non-land-	grant college of ag	priculture (see instruct	tions). Ei	nter the r	name, city, and state o	f the college or
	university:				,		
10 11	An organization that normal receipts from activities rela support from gross investm acquired by the organizatio An organization organized a	ted to its exempt f ent income and u n after June 30, 19	unctions - subject to nrelated business tax 975. See <b>section 509</b>	certain e able incc <b>(a)(2).</b> (C	xception ome (less Complete	s, and (2) no more tha s section 511 tax) from Part III.)	n 331/3 % of its
12	An organization organized a						carry out the purposes
. –	of one or more publicly su		•				• • • •
	Check the box in lines 12a t						
а		-					-
	the supported organizatio	n(s) the power to	regularly appoint or e	lect a ma		• • • • •	
	supporting organization. Y	-					
b	<b>,1</b> 11 0 0					•••	
	control or management o organization(s). <b>You must</b>			the sam	e person	s that control of man	lage the supported
с				ated in co	onnectio	n with and functional	lly integrated with
U	its supported organization						ily integrated with,
d			· ·				ted organization(s)
	that is not functionally inte			-			
	requirement (see instructi	• •	• •	•		•	
е		,	•				II, Type III
	functionally integrated, or	Type III non-funct	ionally integrated sup	porting c	organizat	ion.	
f	Enter the number of supported	organizations					
g	Provide the following informatic	on about the suppo	orted organization(s).	1			
	(i) Name of supported organization	<b>(ii)</b> EIN	(iii) Type of organization (described on lines 1-10		ur governing	(v) Amount of monetary support (see	(vi) Amount of other support (see
			above (see instructions))	docur Yes	nent? No	instructions)	instructions)
(A)							
(~) 							
(B)							
(C)							
(D)							
(E)							
Tota	al						

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Schedule A (Form 990 or 990-EZ) 2016

Schedule A (Form 990 or 990-EZ) 2016

Page **2** 

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2012	<b>(b)</b> 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) <b>Public support.</b> Subtract line 5 from line 4.						
$\frac{6}{800}$	tion B. Total Support						
	ndar year (or fiscal year beginning in)	(a) 2012	<b>(b)</b> 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
7	Amounts from line 4	(a) 2012	(b) 2013	(0) 2014	(0) 2013	(e) 2010	
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities, etc. (s	see instructions)				12	
13	First five years. If the Form 990 is f organization, check this box and stop here	<u> </u>	<u></u>				
Sec	tion C. Computation of Public Sup	•	•				
14	Public support percentage for 2016 (li					14	%
15	Public support percentage from 2015					15	%
16a	331/3% support test - 2016. If the o	-					
-	this box and <b>stop here</b> . The organization			-			
b	331/3% support test - 2015. If the c	-					
47-	check this box and <b>stop here</b> . The orga						
17a	10%-facts-and-circumstances test - 2						
	10% or more, and if the organization Part VI how the organization meets t					-	
	-			-	-		
h	organization 10%-facts-and-circumstances test - 2						
U U	15 is 10% or more, and if the orga		0				
	Explain in Part VI how the organizati						-
40	supported organization						
18	Private foundation. If the organization						
	instructions	<u></u>					

Schedule A (Form 990 or 990-EZ) 2016

#### Schedule A (Form 990 or 990-EZ) 2016

 
 Part III
 Support Schedule for Organizations Described in Section 509(a)(2)

 (Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support				1	- T	1
Cale	ndar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2012	<b>(b)</b> 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities						
•	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5	1					
	Amounts included on lines 1, 2, and 3						
	received from disgualified persons						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
•	Add lines 7a and 7b.						
8	Public support. (Subtract line 7c from						
•	line 6.)						
Sec	tion B. Total Support						1
	ndar year (or fiscal year beginning in) ▶	(a) 2012	<b>(b)</b> 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
9	Amounts from line 6						
	Gross income from interest, dividends, payments received on securities loans,						
	rents, royalties and income from similar sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
с	Add lines 10a and 10b						
11	Net income from unrelated business						
••	activities not included in line 10b,						
	whether or not the business is regularly						
4.0	carried on						
12	Other income. Do not include gain or loss from the sale of capital assets						
	(Explain in Part VI.)						
13	<b>Total support.</b> (Add lines 9, 10c, 11,						
10	and 12.)						
14	First five years. If the Form 990 is f	or the organiza	l ation's first seco	nd third fourth	or fifth tax y	Lear as a section	501(c)(3)
•••	organization, check this box and <b>stop here</b>	•					
Sec	tion C. Computation of Public Sur						
15	Public support percentage for 2016 (line 8			mn (f))		15	%
16	Public support percentage from 2015 Sche					16	%
	tion D. Computation of Investme					1 - 1	
17	Investment income percentage for 2016 (li			13. column (f))		17	%
18	Investment income percentage from 2015					18	%
	331/3% support tests - 2016. If the or						
	17 is not more than 331/3%, check th	-					
b	331/3% support tests - 2015. If the orga			-			
	line 18 is not more than 331/3%, check						
20	Private foundation. If the organization	did not check	a box on line	14, 19a, or 19l	b, check this b	ox and see instr	uctions
JSA 6E122	1 1 000					Schedule A (Form §	990 or 990-EZ) 2016

#### Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- **c** Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If* "Yes," *provide detail in Part VI.*
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If* "Yes," *complete Part I of Schedule L (Form 990 or 990-EZ).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in Part VI.*
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If* "Yes," *provide detail in Part VI.*
- **10 a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If* "Yes," *answer 10b below.* 
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

Yes No

1

2

3a

3b

3c

4a

4b

4c

5a

5b

5c

6

7

8

9a

9b

9c

10a

10b Schedule A (Form 990 or 990-EZ) 2016

.ISA

-	le A (Form 990 or 990-EZ) 2016		F	Page 5
Part	V Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)	11-		
h	below, the governing body of a supported organization? A family member of a person described in (a) above?	11a 11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in <b>Part VI.</b>	11c		
	on B. Type I Supporting Organizations			
			Yes	No
4	Did the directory tructory, or membership of one or more supported organizations have the newer to			
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part			
	VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Secti	on C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control			
	or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).			
<b>Conti</b>		1		
Secti	on D. All Type III Supporting Organizations		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the		res	NO
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior			
	tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously			
	provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported	-		
-	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Secti	on E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see in	structie	ons).	
а	The organization satisfied the Activities Test. Complete <b>line 2</b> below.			
b	The organization is the parent of each of its supported organizations. <i>Complete line 3 below.</i>			
С	The organization supported a governmental entity. Describe in <b>Part VI</b> how you supported a government entity (see			
2	Activities Test. Answer (a) and (b) below.		Yes	No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
-	the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify</b>			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement	24		
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or	20		
ь.	trustees of each of the supported organizations? <i>Provide details in <b>Part VI</b>.</i>	<u>3a</u>		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>	3b		
	Schedule A (Form		990-EZ	2) 2016

Schedule A (Form 990 or 990-EZ) 2016			Page
Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organ			
1 Check here if the organization satisfied the Integral Part Test as a qualifying instructions. All other Type III non-functionally integrated supporting organized supporting organized support of the second secon			
Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3.	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or			
collection of gross income or for management, conservation, or			
maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4).	8		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see			
instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other factors (explain in detail in <b>Part VI</b> ):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d.	3		
<b>4</b> Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by .035.	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1.	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3.	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6		

7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Schedule A (Form 990 or 990-EZ) 2016

Part	V Type III Non-Functionally Integrated 509(a)(3)	Supporting Organizat	tions (continued)	Page
	ion D - Distributions	Supporting Organizat		Current Year
		vomet euroeeee		Current rear
1 2	Amounts paid to supported organizations to accomplish ex Amounts paid to perform activity that directly furthers exer		od	
2	organizations, in excess of income from activity	inpr purposes of support	eu	
•		and of our ported or cont	-otiono	
3	Administrative expenses paid to accomplish exempt purpo	ises of supported organi	zations	
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required) Other distributions (describe in <b>Part VI</b> ). See instructions.			
6	Total annual distributions. Add lines 1 through 6.			
7	5	the organization is room		
8	Distributions to attentive supported organizations to which (provide details in <b>Part VI</b> ). See instructions.	the organization is resp	ounsive	
	Distributable amount for 2016 from Section C, line 6			
9				
10	Line 8 amount divided by Line 9 amount		<i>(</i> <b>m</b> )	(
:	Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2016	(iii) Distributable Amount for 2016
1	Distributable amount for 2016 from Section C, line 6			
	Underdistributions, if any, for years prior to 2016			
2	(reasonable cause required-explain in Part VI). See			
	instructions.			
3	Excess distributions carryover, if any, to 2016:			
а				
b				
С	From 2013			
d	From 2014			
е	From 2015			
f	Total of lines 3a through e			
g	Applied to underdistributions of prior years			
h	Applied to 2016 distributable amount			
i	Carryover from 2011 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2016 from			
	Section D, line 7: \$			
а	Applied to underdistributions of prior years			
b	Applied to 2016 distributable amount			
С	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2016, if			
	any. Subtract lines 3g and 4a from line 2. For result			
	greater than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2016. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2017. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
а				
b	Excess from 2013			
С	Excess from 2014			
d	Excess from 2015			
е	Excess from 2016			

Schedule A (Form 990 or 990-EZ) 2016

Schedule A (Form 990 or 990-EZ) 2016

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

### Schedule B

(Form 990, 990-EZ, or 990-PF) Department of the Treasury Internal Revenue Service

### Schedule of Contributors

OMB No. 1545-0047

2016

Attach to F	Form 990, For	n 990-EZ, or Form	n 990-PF.

▶ Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990.

#### Name of the organization

CHESTER RIVER HOSPITAL CENTER, INC.

Employer identification number

52-0679694

#### Organization type (check one):

Filers of:	Section:
Form 990 or 990-EZ	X 501(c)( <sup>3</sup> ) (enter number) organization
	4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation
	527 political organization
Form 990-PF	501(c)(3) exempt private foundation
	4947(a)(1) nonexempt charitable trust treated as a private foundation
	501(c)(3) taxable private foundation

Check if your organization is covered by the General Rule or a Special Rule.

**Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

#### **General Rule**

Solution For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

#### **Special Rules**

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3 % support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year

**Caution:** An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2016)

Name of organization CHESTER RIVER HOSPITAL CENTER, INC.

Employer identification number 52-0679694

(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
1			Person
			Payroll
		<b>\$</b> \$23,288.	
		\$	Noncash
			(Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
lo.	Name, address, and ZIP + 4	Total contributions	Type of contribution
			Person
			Payroll
		\$	Noncash
			(Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
NO.	Name, address, and ZIP + 4	Total contributions	Type of contribution
			Person
			Payroll
		\$	Noncash
			(Complete Part II for
			noncash contributions.)
(a) No.	(b)	(c) Total contributions	(d)
NO.	Name, address, and ZIP + 4		Type of contribution
			Person
			Payroll
		\$	Noncash
			(Complete Part II for
			noncash contributions.)
(a)	(b)	(c)	(d)
lo.	Name, address, and ZIP + 4	Total contributions	Type of contribution
—			Person
		\$	Payroll
		Ψ	Noncash
			(Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
			Type of contribution
			Type of contribution       Person
		Total contributions	Type of contribution       Person       Payroll
			Type of contribution       Person

Schedule B (Form 990, 990-EZ, or 990-PF) (2016)

Name of organization CHESTER RIVER HOSPITAL CENTER, INC.

Employer identification number 52-0679694

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		   \$	

Schedule B (Form 990, 990-EZ, or 990-PF) (2016)

Schedule B (Form 990, 990-EZ, or 9	0-PF) (2016)				Page 4	4
Name of organization CHESTE	R RIVER	HOSPITAL	CENTER,	INC.	Employer identification number	-
					52-0679694	

Part III	<b>Exclusively</b> religious, charitable, etc. (10) that total more than \$1,000 for the following line entry. For organizati contributions of \$1,000 or less for the Use duplicate copies of Part III if additi	the year from any ons completing Par e year. (Enter this in	one contributor. C III, enter the total of formation once. Se	Complete columns (a) through (e) and of <i>exclusively</i> religious, charitable, etc.,	
(a) No. from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held	
		(e) Transf			
	Transferee's name, address, an	nd ZIP + 4	Relation	nship of transferor to transferee	
(a) No. from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held	
	Transferee's name, address, an	(e) Transf Id ZIP + 4		nship of transferor to transferee	
(a) No. from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held	
	Transferee's name, address, an		sfer of gift Relationship of transferor to transferee		
(a) No. from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held	
		(e) Transf	er of gift		
	Transferee's name, address, an	nd ZIP + 4	Relation	nship of transferor to transferee	
JSA				Schedule B (Form 990, 990-EZ, or 990-PF) (2016)	

SCHEDULE C	Political Campaign	and Lobbying Ac	tivities	OMB No. 1545-0047
(Form 990 or 990-EZ)	For Organizations Exempt From Inco	me Tax Under section 501	(c) and section 527	2016
Department of the Treasury Internal Revenue Service	<ul> <li>Complete if the organization is described</li> <li>Information about Schedule C (Form 990 or</li> </ul>		n 990 or Form 990-EZ. at <i>www.irs.gov/form990.</i>	Open to Public Inspection
•	ered "Yes," on Form 990, Part IV, line 3, or For		cal Campaign Activities), t	hen
	ganizations: Complete Parts I-A and B. Do not com	•	amplete Dert I D	
	er than section 501(c)(3)) organizations: Complete ations: Complete Part I-A only.	Parts I-A and C below. Do not c	complete Part I-B.	
0	ered "Yes," on Form 990, Part IV, line 4, or For	n 990-EZ Part VI line 47 (Lobh	wing Activities) then	
	ganizations that have filed Form 5768 (election u			Part II-B.
<ul> <li>Section 501(c)(3) or</li> </ul>	ganizations that have NOT filed Form 5768 (elect	tion under section 501(h)): Com	plete Part II-B. Do not com	olete Part II-A.
Tax) (see separate instru		y Tax) (see separate instructi	ions) or Form 990-EZ, Pa	art V, line 35c (Proxy
<ul> <li>Section 501(c)(4), (</li> <li>Name of organization</li> </ul>	5), or (6) organizations: Complete Part III.		Employer identifica	tion number
<b>U</b>	NOTINI GENERAL ING		52-0679694	uon number
	DSPITAL CENTER, INC. te if the organization is exempt unde	soction 501(c) or is a se		on
	ption of the organization's direct and indirect			
<ol> <li>Provide a description</li> <li>of "political camp</li> </ol>	-	political campaign activities		
	n activity expenditures (see instructions)		► ¢	
	or political campaign activities (see instructions)			
Part I-B Comple	te if the organization is exempt under	section 501(c)(3).		
	t of any excise tax incurred by the organizati		▶ \$	
2 Enter the amount	t of any excise tax incurred by organization r	nanagers under section 495	55 <b>▶</b> \$	
	n incurred a section 4955 tax, did it file Forn			Yes No
-	made?	-		Yes No
<b>b</b> If "Yes," describe				
Part I-C Comple	te if the organization is exempt unde	r section 501(c), except	section 501(c)(3).	
	t directly expended by the filing organization	•		
2 Enter the amount	t of the filing organization's funds contribute tion activities	ed to other organizations fo	r section	
3 Total exempt fur	nction expenditures. Add lines 1 and 2. E	nter here and on Form 11	120-POL,	
5 Enter the names, organization mac the amount of po	anization file <b>Form 1120-POL</b> for this year? addresses and employer identification num le payments. For each organization listed, e plitical contributions received that were pro regated fund or a political action committee	ber (EIN) of all section 527 nter the amount paid from mptly and directly delivered	7 political organizations the filing organization to a separate political	s funds. Also enter organization, such
	(b) Address			
<b>(a)</b> Name	(b) Address	filir	ng organization's s. If none, enter -0	Amount of political ibutions received and omptly and directly ivered to a separate tical organization. If none, enter -0
(1)		_		
(2)		_		
(3)		_		
(4)		-		
(5)		_		
(6)		_		
For Paperwork Poductio	n Act Notice see the Instructions for Form 990	or 990-E7	Schodulo C (Er	orm 990 or 990-E7) 2016

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2016

_			51 0	Faye
Pa	art II-A Complete if the organizati section 501(h)).	on is exempt under section 501(c)(3) and	filed Form 5768 (elec	tion under
Α		belongs to an affiliated group (and list in Pa enses, and share of excess lobbying expend		oup member's
В	Check ► if the filing organization	h checked box A and "limited control" provisi	ons apply.	
	Limits on Lobk (The term "expenditures" m	(a) Filing organization's totals	(b) Affiliated group totals	
	· ·		organization s totais	group totals
		public opinion (grass roots lobbying)		
k		a legislative body (direct lobbying)		
C		a and 1b)		
C				
e	e Total exempt purpose expenditures (ad	d lines 1c and 1d)		
f	Lobbying nontaxable amount. Enter th	e amount from the following table in both		
	_columns.			
	If the amount on line 1e, column (a) or (b) is	The lobbying nontaxable amount is:		
	Not over \$500,000	20% of the amount on line 1e.		
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.		
	Over \$17,000,000	\$1,000,000.		
ç	Grassroots nontaxable amount (enter 2	5% of line 1f)		
		ess, enter -0-		
i		ss, enter -0[		
j	If there is an amount other than zero	on either line 1h or line 1i, did the organiza	ition file Form 4720	
	reporting section 4911 tax for this year?		<u></u>	Yes No
		4-Year Averaging Period Under section 501(h)		

# (Some organizations that made a section 501(h) election do not have to complete all of the five columns below.

See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period									
Calendar year (or fiscal year beginning in)	<b>(a)</b> 2013	<b>(b)</b> 2014	<b>(c)</b> 2015	<b>(d)</b> 2016	<b>(e)</b> Total				
2a Lobbying nontaxable amount									
<b>b</b> Lobbying ceiling amount (150% of line 2a, column (e))									
<b>c</b> Total lobbying expenditures									
<b>d</b> Grassroots nontaxable amount									
e Grassroots ceiling amount (150% of line 2d, column (e))									
f Grassroots lobbying expenditures									

Schedule C (Form 990 or 990-EZ) 2016

Schedule C	Form	990	or	990-EZ	2016

Part II-B	Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768
	(election under section 501(h)).

For	each "Ves." response on lines to through the below provide in Part IV a detailed	(a)		(b)	
	each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed cription of the lobbying activity.	Yes	No	Amount	
1	During the year, did the filing organization attempt to influence foreign, national, state or local				
	legislation, including any attempt to influence public opinion on a legislative matter or				
	referendum, through the use of:				
а	Volunteers?		X		
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?.		Х		
с	Media advertisements?		Х		
d	Mailings to members, legislators, or the public?		Х		
е	Publications, or published or broadcast statements?		Х		
f	Grants to other organizations for lobbying purposes?		Х		
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		Х		
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Х		
i	Other activities?	37		3,406	
i	Total. Add lines 1c through 1i			3,406	
, 2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		X		
b	If "Yes," enter the amount of any tax incurred under section 4912				
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
Pa	t III-A Complete if the organization is exempt under section 501(c)(4), section 501	(c)(5)	, or s	ection	

		0	•	( // //			
						Yes	No
1	Were substantially all (90	)% or more) due	es received nondeductible l	by members?	 1		

1	Were substantially all (90% or more) dues received nondeductible by members?	1	
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2	
3	Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year?		

Part III-B	Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," OR (b) Part III-A, line 3, is
	answered "Yes."

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of		
	political expenses for which the section 527(f) tax was paid).		
а	Current year	2a	
b	Carryover from last year	2b	
	Total		
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues.		
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the		
	excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying		
_	and political expenditure next year?		
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

#### Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions); and Part II-B, line 1. Also, complete this part for any additional information.

SEE PAGE 4

JSA 6E1266 1.000 4221CV 700P

#### Schedule C (Form 990 or 990-EZ) 2016

Part IV Supplemental Information (continued)

OTHER ACTIVITIES

SCHEDULE C, PART II-B, LINE 1I

THE ORGANIZATION PAYS MEMBERSHIP DUES TO MARYLAND HOSPITAL ASSOCIATION (MHA) AND THE AMERICAN HOSPITAL ASSOCIATION (AHA). MHA AND AHA ENGAGE IN MANY SUPPORT ACTIVITIES INCLUDING LOBBYING AND ADVOCATING FOR THEIR MEMBER HOSPITALS. THE MHA AND AHA REPORTED THAT 6.46% AND 21.78% OF MEMBER DUES WERE USED FOR LOBBYING PURPOSES AND SUCH, THE ORGANIZATION HAS REPORTED THIS AMOUNT ON SCHEDULE C PART II-B AS LOBBYING ACTIVITIES.

SCHEE	DULE	D
(Form	990)	

### Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990,

Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Open to Public Department of the Treasury Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990. Inspection Internal Revenue Service Name of the organization Employer identification number CHESTER RIVER HOSPITAL CENTER, INC. 52-0679694 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Part I Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year 1 2 Aggregate value of contributions to (during year) 3 Aggregate value of grants from (during year) Aggregate value at end of year 4 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised 5 funds are the organization's property, subject to the organization's exclusive legal control? Yes No Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used 6 only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose No Yes **Conservation Easements.** Part II Complete if the organization answered "Yes" on Form 990, Part IV, line 7. 1 Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation 2 Held at the End of the Tax Year easement on the last day of the tax year. Total number of conservation easements ..... 2a а 2b b Total acreage restricted by conservation easements 2c Number of conservation easements on a certified historic structure included in (a) С d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the 3 tax vear 🕨 Number of states where property subject to conservation easement is located **b** 4 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of 5 violations, and enforcement of the conservation easements it holds? No Yes Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 6 7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶\$ Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) 8 No and section 170(h)(4)(B)(ii)? Yes In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and q balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Part III Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items. 1a If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet b works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenue included in Form 990, Part VIII, line 1.... ▶ \$ \_ If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the 2 following amounts required to be reported under SFAS 116 (ASC 958) relating to these items: Revenue included in Form 990, Part VIII, line 1 а ▶ \$ Assets included in Form 990, Part X.... b ▶ \$ For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule D (Form 990) 2016

OMB No. 1545-0047

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CHESTER RIVER HOSPITAL CENTER, INC.

Schee	lule D (Form 990) 2016									Pa	age <b>2</b>
Par	t III Organizations Maintaining C	Collections of	Art, Hist	orical T	reasure	es, or	Other Simil	ar Asse	ts (cont	inue	d)
3	Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its										
	collection items (check all that apply):			_							
а	Public exhibition		d	Loan c	or exchai						
b	Scholarly research		e	Other							
С	Preservation for future generation										
4	Provide a description of the organizat	tion's collections	and expla	ain how t	hey furt	her th	e organization	s exemp	t purpose	e in I	Part
	XIII.										
5	During the year, did the organization sc							_	<b></b>		
	assets to be sold to raise funds rather th		ained as pa	irt of the c	organizat	tion's c	collection?		Yes		No
Par	t IV Escrow and Custodial Arrang		an Farn			~ ^ ^	or reported or		ton For	~	
	Complete if the organization a 990, Part X, line 21.	answered res		n 990, Pa	art IV, III	ne 9, 0	or reported ar	amoun	t on Fon	n	
10	Is the organization an agent, trustee, c	untadian ar atha	r intormod	lion for a	ontributi	ono or	other exects pe	+			
Ia	included on Form 990, Part X?								Yes	X	No
b	If "Yes," explain the arrangement in Pa	art XIII and comp	lata tha fol	llowing tab		• • •		• • • • L	165		NU
D	in res, explain the analygement in ra			nowing tac	ле. Г		Δ	mount			
с	Beginning balance				-	1c	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	mount			
d	Additions during the year					1d					
e	Distributions during the year					1e					
f	Ending balance					16 1f					
	Did the organization include an amount						odial account lia	bilitv?	Yes	X	No
	If "Yes," explain the arrangement in Pa										
Par										,	
	Complete if the organization	answered "Yes	on Form	n 990, Pa	art IV, Iir	ne 10.					
	(	(a) Current year	<b>(b)</b> Prio	or year	<b>(c)</b> Two	years b	ack <b>(d)</b> Three y	ears back	<b>(e)</b> Four y	ears b	ack
1a	Beginning of year balance										
b	Contributions										
с	Net investment earnings, gains,										
	and losses										
d	Grants or scholarships										
е	Other expenditures for facilities										
	and programs										
f	Administrative expenses										
g	End of year balance										
2	Provide the estimated percentage of the			e (line 1g,	column (	(a)) he	ld as:				
а	Board designated or quasi-endowment		_%								
b	Permanent endowment	_%									
С	Temporarily restricted endowment	%	000/								
0	The percentages on lines 2a, 2b, and 2						-l	41			
3a	Are there endowment funds not in the p	possession of th	ie organiza	ation that	are neid	and a	aministered for	the		es	No
	organization by:									<del>c</del> 3	
	<ul><li>(i) unrelated organizations</li><li>(ii) related organizations</li></ul>								3a(i) 3a(ii)		
h	If "Yes" on line 3a(ii), are the related of								3b		
4	Describe in Part XIII the intended uses	0	•								
Par				wittent tu	103.						
	Complete if the organization	answered "Ye									
	Description of property	(a) Cost or (invest			or other bas ther)	er basis (c) Accumulated (d) depreciation		I) Book value			
1a	Land	```	,		75,59	1.			47	5,5	91.
b	Buildings			36,5	43,092	2. 2	0,487,817.		16,05	5,2	75.
с	Leasehold improvements										
d	Equipment			19,4	69,953	3. 1	0,826,621.		8,64	3,33	32.
е	Other				85,440		902,758.			2,6	
Tota	I. Add lines 1a through 1e. (Column (d)	must equal Forn	n 990, Part	X, columr	n (B), line	e 10c.)			25,25	6,88	B0.

Schedule D (Form 990) 2016

Schedule D (Forr	n 990)	2010
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Schedule D (Form 990) 2016		Page 3
Part VII Investments - Other Securities.		
· · · ·		Part IV, line 11b. See Form 990, Part X, line 12.
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
1) Financial derivatives		
2) Closely-held equity interests		
3) Other		
(A) ALTERNATIVE INVESTMENTS	10,643,000.	FMV
(B)		
(C)		
(D)		
(E)		
(F)		
(G) (1)		
	10 642 000	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) ►	10,643,000.	
Part VIII Investments - Program Related. Complete if the organization answered	d "Yes" on Form 990,	Part IV, line 11c. See Form 990, Part X, line 13.
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8) (9)		
(3) Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) ►		
Part IX Other Assets.		
	d "Yes" on Form 990.	Part IV, line 11d. See Form 990, Part X, line 15.
	escription	(b) Book value
(1) OTHER RECEIVABLES		13,308,588.
(2) SELF INSURANCE		9,752,304.
(3) ECONOMIC INTEREST IN FND.		6,269,552.
(4) ASSETS LIMITED TO USE		4,642,508.
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col. (B)	line 15.)	▶ 33,972,952
Part X Other Liabilities.		
Complete if the organization answered line 25.	d "Yes" on Form 990,	Part IV, line 11e or 11f. See Form 990, Part X,
I. (a) Description of liability	(b) Book value	
(1) Federal income taxes		
(2) DUE TO UMMS	4,412,2	41.
(3) MALPRACTICE	4,164,1	68.
(4) ENVIRONMENTAL REMEDIATION	1,298,0	
(5) ADVANCES FROM THIRD PARTY PAYORS	737,4	12.
(6) MINIMUM PENSION LIABILITY	592,0	47.
(7)OTHER - CREDIT PAT AR	488,9	80.
(8)		
(0)		

(9) 11,692,870. Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ►

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

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Schedu	le D (Form 990) 2016		Page 4
Part	XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	n.	
1	Total revenue, gains, and other support per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
а	Net unrealized gains (losses) on investments		
b	Donated services and use of facilities		
С	Recoveries of prior year grants		
d	Other (Describe in Part XIII.)		
е	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII.)		
С	Add lines 4a and 4b	4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	
Part	XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Retu Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	ırn.	
1	Total expenses and losses per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
а	Donated services and use of facilities		
b	Prior year adjustments		
С	Other losses		
d	Other (Describe in Part XIII.)		
е	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII.)		
С	Add lines 4a and 4b	4c	
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5	
	XIII Supplemental Information.		
Provid 2; Par	le the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Pa t XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional inform	art V, I nation	ine 4; Part X, line
SEE	PAGE 5		

PAGE 35

Part XIII Supplemental Information (continued)

LIABILITY FOR UNCERTAIN TAX POSITION (ASC 740) SCHEDULE D, PART X, LINE 2

THE ORGANIZATION IS A SUBSIDIARY OF THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM CORPORATION (THE CORPORATION). THE CORPORATION ADOPTED THE PROVISIONS OF ASC 740, ACCOUNTING FOR UNCERTAINTY IN THE INCOME TAXES (FIN 48) ON JULY 1, 2007. THE FOOTNOTE RELATED TO ASC 740 IN THE CORPORATION'S AUDITED FINANCIAL STATEMENTS IS AS FOLLOWS: THE CORPORATION FOLLOWS A THRESHOLD OF MORE-LIKELY-THAN-NOT FOR RECOGNITION AND DERECOGNITION OF TAX POSITIONS TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN. MANAGEMENT DOES NOT BELIEVE THAT THERE ARE ANY UNRECOGNIZED TAX BENEFITS THAT SHOULD BE RECOGNIZED.

SCHEDULE H	
(Form 990)	
	Complete if the or

**Hospitals** 

OMB No. 1545-0047

Complete if the organization answered "Yes" on Form 990, Part IV, question 20.				
Attach to Form 990.				

2016Open to Public

	rtment of the Treasury al Revenue Service	► Informati	on about Sc	► Attach to Fori hedule H (Form 990) and i		.irs.gov/form990.	Open to Inspec		blic
	of the organization					Employer identification		uon	
	STER RIVER HOS	SPITAL CENT	ER, INC.			52-0679694			
Par				Other Community Ben	efits at Cost				
i ai								Yes	No
1a	Did the organizatio	n have a financ	vial accietan	ce policy during the tax	vear? If "No " skin to a	lestion 6a	1a	X	
h	-						1b		
2				ilities, indicate which of					
-				spital facilities during th					
		rmly to all hosp			ed uniformly to most h	ospital facilities			
		lored to individu			,				
3									
•	the organization's					ine langeet name et			
а	Did the organizat	ion use Federa	l Poverty G	Guidelines (FPG) as a fa	actor in determining	eligibility for providir	ng		
				lowing was the FPG fai				X	
	100%	150% X	200%	Other	%				
b	Did the organizat	ion use FPG a	as a factor	in determining eligibil	ity for providing <i>disc</i>	ounted care? If "Yes	s,"		
	indicate which of t	he following wa	is the family	income limit for eligibil			<u>3</u> b	X	
	200%	250%	300%	350% 4009	% X Other 50	0.0000_%			
С				FPG in determining elig					
	•	• •		nted care. Include in the		•			
		other thresho	ld, regardle	ess of income, as a f	actor in determining	eligibility for free	or		
	discounted care.								
4				olicy that applied to th				37	
	tax year provide fo	r free or discou	nted care to	the "medically indigent"	?			X	
5a	•	0		scounted care provided une					v
b		-		tance expenses exceed the	-				X
С			-	considerations, was t	-				
		-	-	for free or discounted ca					
	-		-	nefit report during the ta	-				
b		•		to the public?					
	Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H.								
7				nunity Benefits at Cost					
<u> </u>	Financial Assistance and	(a) Number of	(b) Persons	(c) Total community	(d) Direct offsetting	(e) Net community		) Perce	
N	leans-Tested Governme Programs	nt programs (optional)	served (optional)	benefit expense	revenue	benefit expense		of tota expens	
а	Financial Assistance at o								
a	(from Worksheet 1)			283,407.		283,40	7.		.61
b	Medicaid (from Worksh								
~	column a)	-							
С	Costs of other means-tes	sted							
	government programs ( Worksheet 3, column b)								
d	Total Financial Assistan Means-Tested Governme	ce and							
_	Programs			283,407.		283,40	7.		.61
	Other Benefits								
е	Community health improver								
	services and community be	netit		98,540.		98,54	0.		.21

f

g

h i.

operations (from Worksheet 4) .

Health professions education (from Worksheet 5) Subsidized health services (from

Worksheet 6) Research (from Worksheet 7)

Cash and in-kind contributions for community benefit (from Worksheet 8)

j Total. Other Benefits

70,625.

6,891,296.

7,060,461.

7,343,868.

5,087,659.

5,256,824.

5,540,231.

70,625.

1,803,637.

1,803,637.

1,803,637.

15.31

14.95

.15

#### Schedule H (Form 990) 2016

# Part II Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

health of the	communit	ies it serve	S.					
	(a) Number of activities or programs (optional)	<b>(b)</b> Persons served (optional)	( <b>c)</b> Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense		Percer tal expe	
1 Physical improvements and housing								
2 Economic development			4,630.		4,630.	<u> </u>		.01
3 Community support			8,072.		8,072.	<u> </u>		.02
4 Environmental improvements						<u> </u>		
5 Leadership development and								
training for community members						<u> </u>		
6 Coalition building			2,018.		2,018.	<u> </u>		.01
7 Community health improvement								_
advocacy			6,558.		6,558.	<u> </u>		.01
8 Workforce development						<u> </u>		
9 Other						<u> </u>		
0 Total			21,278.		21,278.			.05
Part III Bad Debt, Me		Collection	n Practices					
ection A. Bad Debt Expense	e				_		Yes	No
<ol> <li>Did the organization rep Statement No. 15?</li> <li>Enter the amount of the amount of the statement of the s</li></ol>					gement Association	1	x	
	-		ate this amount	1 1	2,109,978.			
3 Enter the estimated am				· · · · · · · · · · · · · · · · · · ·				
			cial assistance policy. Ex					
	•		estimate this amount an	·				
			community benefit					
					describes had dabt			
4 Provide in Part VI the t								
	nber on wn	iich this too	tnote is contained in the	attached financial state	ements.			
Section B. Medicare					25,209,000.			
5 Enter total revenue rece					21,881,455.			
6 Enter Medicare allowabl								
7 Subtract line 6 from line		-			3,327,545.			
8 Describe in Part VI the benefit. Also describe i on line 6. Check the box	n Part VI t	he costing	methodology or source					
	_			ther				
Cost accounting sy Cost accounting sy				lliei				
		daht aallaa	tion policy during the tay	voor		00	x	
9a Did the organization hav						9a		
<b>b</b> If "Yes," did the organization's						~	v	
			n to qualify for financial assistan			9b	Х	
	Companie		nt Ventures (owned 10% or			1		
<b>(a)</b> Name of entity		(b) [	Description of primary activity of entity	(c) Organization's profit % or stock ownership %	(d) Officers, directors, trustees, or key employees' profit % or stock ownership %	prot	Physic fit % or vnershi	stock
1								
2								
3								
4								
5								
6						T		
7						T		_
8						1		
9						<u> </u>		
10						1		
11						+		
						+		
12						<u> </u>		
<b>13</b> ISA						<u> </u>		> 2044

Schedule H (Form 990) 2016										Page 3
Part V Facility Information									r	
Section A. Hospital Facilities	Lic	Ge	S	Tes	C <sub>ri</sub>	Re	Ŗ	Ŗ		
(list in order of size, from largest to smallest - see instructions)	ense	nera	ildre	achii	tical	sear	-24	ER-other		
How many hospital facilities did the organization operate during	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	Ψ		
the tax year?1	ospi	edic	lsor	ospi	ess	acilii	S S			
Name, address, primary website address, and state license	<u>ta</u>	al &	oital	tal	hos	5				
number (and if a group return, the name and $\ensuremath{EIN}$ of the		sur			pital					Facility
subordinate hospital organization that operates the hospital		gica								reporting
facility)									Other (describe)	group
1 CHESTER RIVER HOSPITAL CENTER										
100 BROWN STREET										
CHESTERTOWN MD 21620										
WWW.UMSHOREREGIONAL.ORG										
14-002	Х	Х					X			1
2										
3										
4										
5										
6										
7										
8										
9										
10										
ISA										

Schedule H (Form 990) 20	16	

## Part V Facility Information (continued)

### Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

## Name of hospital facility or letter of facility reporting group CHESTER RIVER HOSPITAL CENTER

Line number of hospital facility, or line numbers of hospital 1 facilities in a facility reporting group (from Part V, Section A):

			Yes	No
Comm	unity Health Needs Assessment			
1	Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the			
	current tax year or the immediately preceding tax year?	1		X
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or			
	the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2		X
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a		37	
	community health needs assessment (CHNA)? If "No," skip to line 12	3	X	
	If "Yes," indicate what the CHNA report describes (check all that apply):			
a	X A definition of the community served by the hospital facility			
b	X Demographics of the community			
С	X Existing health care facilities and resources within the community that are available to respond to the			
4	health needs of the community           X         How data was obtained			
d	X     The significant health needs of the community			
e f	X Primary and chronic disease needs and other health issues of uninsured persons, low-income persons,			
I	and minority groups			
g	$\overline{X}$ The process for identifying and prioritizing community health needs and services to meet the			
9	community health needs			
h	X The process for consulting with persons representing the community's interests			
i	X The impact of any actions taken to address the significant health needs identified in the hospital			
	facility's prior CHNA(s)			
j	Other (describe in Section C)			
4	Indicate the tax year the hospital facility last conducted a CHNA: 20 <u>15</u>			
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent			
	the broad interests of the community served by the hospital facility, including those with special knowledge of or			
	expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from			
	persons who represent the community, and identify the persons the hospital facility consulted	5	X	<u> </u>
6 a	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other			
	hospital facilities in Section C	<u>6a</u>	X	
b	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes,"			v
-	list the other organizations in Section C	6b 7	X	X
7	Did the hospital facility make its CHNA report widely available to the public? If "Yes," indicate how the CHNA report was made widely available (check all that apply):	1		
•	X       Hospital facility's website (list url):       WWW.UMSHOREREGIONAL.ORG			
a b	Other website (list url):			
b C	X Made a paper copy available for public inspection without charge at the hospital facility			
d	Other (describe in Section C)			
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs			
•	identified through its most recently conducted CHNA? If "No," skip to line 11	8	x	
9	Indicate the tax year the hospital facility last adopted an implementation strategy: $20^{15}$			
10	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	Х	
а	If "Yes," (list url): WWW.UMSHOREREGIONAL.ORG			
b	If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b		
11	Describe in Section C how the hospital facility is addressing the significant needs identified in its most			
	recently conducted CHNA and any such needs that are not being addressed together with the reasons why			
	such needs are not being addressed.			
12a				
	CHNA as required by section 501(r)(3)?	12a		X
	If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b		
С	If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form			
JSA	4720 for all of its hospital facilities? \$	<u>о н (г</u>		0) 2012
6E1287 1	.000 4221CV 700P V 16-7.17 0180223-00045	е п (го		GE 4
				1

Yes No

O a h a alu		rm 990) 2016 CHESTER RIVER HOSPITAL CENTER, INC. 52-067	0601	
Part	<u>`</u>	Facility Information (continued)       52-06	9094	
		sistance Policy (FAP)		
Name	of hos	pital facility or letter of facility reporting group CHESTER RIVER HOSPITAL CENTER		1
				Yes
		he hospital facility have in place during the tax year a written financial assistance policy that:		X
13		ined eligibility criteria for financial assistance, and whether such assistance included free or discounted care? s," indicate the eligibility criteria explained in the FAP:	13	
•		Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of _200.0000_ %		
а		and FPG family income limit for eligibility for discounted care of <u>500.0000</u> %		
b	X	Income level other than FPG (describe in Section C)		
c	Х	Asset level		
d	X	Medical indigency		
е	Х	Insurance status		
f	X	Underinsurance status		
g		Residency		
h	X	Other (describe in Section C)		v
14		ined the basis for calculating amounts charged to patients?	14	X X
15		ined the method for applying for financial assistance? es," indicate how the hospital facility's FAP or FAP application form (including accompanying	15	
	instru	ctions) explained the method for applying for financial assistance (check all that apply):		
а	X	Described the information the hospital facility may require an individual to provide as part of his or her application		
b	Х	Described the supporting documentation the hospital facility may require an individual to submit as part		
		of his or her application		
C	X	Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process		
d		Provided the contact information of nonprofit organizations or government agencies that may be		
		sources of assistance with FAP applications		
e 16		Other (describe in Section C) widely publicized within the community served by the hospital facility?	16	X
16		s," indicate how the hospital facility publicized the policy (check all that apply):	10	
а	X	The FAP was widely available on a website (list url): <u>WWW.UMSHOREREGIONAL.ORG</u>		
b	Х	The FAP application form was widely available on a website (list url): <u>WWW.UMSHOREREGIONAL.ORG</u>		
С	Χ	A plain language summary of the FAP was widely available on a website (list url): WWW.UMSHOREREGIC	DNAL.	þrg
d	X	The FAP was available upon request and without charge (in public locations in the hospital facility and		
		by mail)		
e	X	The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)		
f	X	A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)		
g	X	Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention		

h	X	Notified members of the community who are most likely to require financial assistance about availability
		of the FAP
	X	The FAD FAD explication form, and plain language summary of the FAD were translated into the

i	Δ	The FAP, FAP application form, and plain language summary of the FAP were translated into the
		primary language(s) spoken by LEP populations
j		Other (describe in Section C)

Schedule H (Form 990) 2016

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Schedule	H I	(Form	990)	2016

Schedu	dule H (Form 990) 2016			Page <b>6</b>
Part	rt V Facility Information (continued)			
Billing	ng and Collections			
Name	me of hospital facility or letter of facility rep	orting group CHESTER RIVER HOSPITAL CENTER		
17		ng the tax year a separate billing and collections policy, or a written	Ye	s No
			y X	
18	Check all of the following actions again	st an individual that were permitted under the hospital facility's reasonable efforts to determine the individual's eligibility under the		
а				
b				
С		a payment before providing medically necessary care due to are covered under the hospital facility's FAP		
d				
е				
f				
19	before making reasonable efforts to determ	ed party perform any of the following actions during the tax year nine the individual's eligibility under the facility's FAP?	•	x
	If "Yes," check all actions in which the hos	pital facility or a third party engaged:		
а				
b	S S			
С		a payment before providing medically necessary care due to are covered under the hospital facility's FAP		
d	<b>d</b> Actions that require a legal or judic	ial process		
е	e Other similar actions (describe in S	ection C)		
20		or other authorized party made before initiating any of the actions listed	whetl	ner or
	not checked) in line 19 (check all that apply	y):		
а	<ul> <li>Provided a written notice about up FAP at least 30 days before initiatin</li> </ul>	ocoming ECAs (Extraordinary Collection Action) and a plain language sum g those ECAs	mary	of the
b	Made a reasonable effort to orally i	notify individuals about the FAP and FAP application process		
С				
d		ninations		
е	e X Other (describe in Section C)			
f	None of these efforts were made			
Policy	cy Relating to Emergency Medical Care			
21		ng the tax year a written policy relating to emergency medical care		
		e, without discrimination, care for emergency medical conditions to	37	
		er the hospital facility's financial assistance policy?	X	
	If "No," indicate why:	<b>7 1 1 1 1</b>		
a		care for any emergency medical conditions		
b		•		
С	c The hospital facility limited who was in Section C)	s eligible to receive care for emergency medical conditions (describe		
d				

Part	V Facility Information (continued)			
Charg	Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)			
Name	Name of hospital facility or letter of facility reporting group			
			Yes	No
22	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care.			
а	The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period			
<b>b</b> The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period				
С	The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period			
d	X The hospital facility used a prospective Medicare or Medicaid method			
23	<ul> <li>During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?</li> <li>If "Yes," explain in Section C.</li> </ul>		x	
24	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	24		x

Schedule H (Form 990) 2016

#### Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

CHESTER RIVER HOSPITAL CENTER

SCHEDULE H, PART V, SECTION B

LINE 5 - SHORE REGIONAL HEALTH (SRH) CONDUCTED A COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) FOR THE FIVE COUNTIES OF MARYLAND'S MID-SHORE: TALBOT, CAROLINE, QUEEN ANNE'S, DORCHESTER, AND KENT. THE COMMUNITY HEALTH NEEDS ASSESSMENT WAS COMPLETED ON MAY 12, 2015, ON WHICH DATE IT WAS APPROVED BY THE BOARD OF DIRECTORS AND IMPLEMENTED. THE HEALTH NEEDS OF OUR COMMUNITY WERE IDENTIFIED THROUGH A PROCESS WHICH INCLUDED COLLECTING AND ANALYZING PRIMARY AND SECONDARY DATA. IN PARTICULAR, THE CHNA INCLUDES PRIMARY DATA FROM TALBOT, CAROLINE, DORCHESTER, KENT, QUEEN ANNE'S HEALTH DEPARTMENTS AND THE COMMUNITY AT LARGE. ADDITIONALLY, SHORE REGIONAL HEALTH IS A PARTICIPATING MEMBER OF THE MID-SHORE SHIP COALITION, WHERE WE ARE PARTNERING WITH OTHER COMMUNITY STAKEHOLDERS INVESTED IN IMPROVING THE COMMUNITY'S OVERALL HEALTH. MEMBERS OF THE MID-SHORE SHIP COALITION INCLUDE COMMUNITY LEADERS, COUNTY GOVERNMENT REPRESENTATIVES, LOCAL NON-PROFIT ORGANIZATIONS, LOCAL HEALTH PROVIDERS, AND MEMBERS OF THE BUSINESS COMMUNITY. FEEDBACK INCLUDES DATA COLLECTED FROM SURVEYS, ADVISORY GROUPS AND FROM OUR COMMUNITY OUTREACH AND EDUCATION SESSIONS.

SHORE REGIONAL HEALTH PARTICIPATES ON THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM (UMMS) SYSTEM COMMUNITY HEALTH IMPROVEMENT COMMITTEE TO STUDY DEMOGRAPHICS, ASSESS COMMUNITY HEALTH DISPARITIES, INVENTORY RESOURCES AND ESTABLISH COMMUNITY BENEFIT GOALS FOR BOTH SHORE REGIONAL HEALTH SYSTEM AND UMMS.

Schedule H (Form 990) 2016 Page 8 Facility Information (continued) Part V Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility. SHORE REGIONAL HEALTH CONSULTED WITH COMMUNITY PARTNERS AND ORGANIZATIONS TO DISCUSS COMMUNITY NEEDS RELATED TO HEALTH IMPROVEMENT AND ACCESS TO CARE. THE FOLLOWING LIST OF PARTNER AGENCIES MEETS ON A QUARTERLY BASIS AS MEMBERS OF THE MID-SHORE SHIP COALITION (BELOW IS MEMBERSHIP ROSTER, REPRESENTATIVE VARIES DEPENDING UPON TOPIC/AGENDA AND AVAILABILITY): - CHOPTANK COMMUNITY HEALTH SYSTEMS, DR. JONATHAN MOSS, CMO - CAROLINE COUNTY MINORITY OUTREACH TECHNICAL ASSISTANCE, JANET FOUNTAIN, PROGRAM MANAGER - TALBOT COUNTY LOCAL MANAGEMENT BOARD DONNA HACKER, EXECUTIVE DIRECTOR - PARTNERSHIP FOR DRUG FREE DORCHESTER, DONALD HALL, PROGRAM DIRECTOR - CAROLINE COUNTY COMMUNITY REPRESENTATIVE, MARGARET JOPP, FAMILY NURSE PRACTITIONER - EASTERN SHORE AREA HEALTH EDUCATION CENTER, JAKE FREGO, EXECUTIVE DIRECTOR - KENT COUNTY MINORITY OUTREACH TECHNICAL ASSISTANCE, DORA BEST, PROGRAM COORDINATOR - YMCA OF THE CHESAPEAKE, DEANNA HARRELL, EXECUTIVE DIRECTOR - UNIVERSITY OF MD EXTENSION, ALY VALENTINE, EXECUTIVE DIRECTOR - KENT COUNTY LOCAL MANAGEMENT BOARD, HOPE CLARK, EXECUTIVE DIRECTOR - KENT COUNTY DEPARTMENT OF JUVENILE SERVICES, WILLIAM CLARK, DIRECTOR - COALITION AGAINST TOBACCO USE, CAROLYN BROOKS, MEMBER - MT. OLIVE AME CHURCH, REV. MARY WALKER - MID- SHORE MENTAL HEALTH SYSTEMS, HOLLY IRELAND LCSW-C, EXECUTIVE DIRECTOR

- ASSOCIATED BLACK CHARITIES, ASHYRIA DOTSON, PROGRAM DIRECTOR

Schedule H (Form 990) 2016

#### Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

- QUEEN ANNE COUNTY HOUSING AND FAMILY SERVICES, MIKE CLARK, EXECUTIVE

DIRECTOR

- QUEEN ANNE COUNTY HEALTH DEPARTMENT, JOSEPH CIOTOLA MD
- DORCHESTER COUNTY HEALTH DEPARTMENT, ROGER L. HARRELL, HEALTH OFFICER
- TALBOT COUNTY HEALTH DEPARTMENT, FREDIA WADLEY MD, HEALTH OFFICER
- CAROLINE COUNTY HEALTH DEPARTMENT, DR. LELAND SPENCER, HOUSE OFFICER
- SRH, KATHLEEN MCGRATH, REGIONAL DIRECTOR OF OUTREACH
- SRH, WILLIAM ROTH, REGIONAL DIRECTOR CARE TRANSITIONS

SHORE REGIONAL HEALTH HOSTED A SERIES OF COMMUNITY LISTENING FORUMS IN CAROLINE, DORCHESTER, KENT, QUEEN ANNE'S AND TALBOT COUNTIES TO GATHER COMMUNITY INPUT. IN ADDITION, SHORE REGIONAL HEALTH MEETS QUARTERLY WITH MEMBERS OF THE LOCAL HEALTH DEPARTMENTS AND COMMUNITY LEADERS,

#### INCLUDING:

- CHOPTANK COMMUNITY HEALTH SYSTEM: JOSEPH SHEEHAN, CEO, JONATHAN MOSS,

СМО

#### HEALTH DEPARTMENTS HEALTH OFFICERS:

- LELAND SPENCER, M.D. KENT COUNTY AND CAROLINE COUNTY
- ROGER L. HARRELL, MHA, DORCHESTER COUNTY HEALTH DEPARTMENT
- JOSEPH CIOTOLA MD -DHMH QUEEN ANNE'S COUNTY
- FREDIA WADLEY MD, TALBOT COUNTY HEALTH DEPARTMENT
- MID SHORE MENTAL HEALTH SYSTEMS, HOLLY IRELAND, EXECUTIVE DIRECTOR
- EASTERN SHORE HOSPITAL CENTER: RANDY BRADFORD, CEO

0180223-00045

Schedule H (Form 990) 2016

#### Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

IN ADDITION, THE FOLLOWING AGENCIES/ORGANIZATIONS ARE REFERENCED IN

GATHERING INFORMATION AND DATA.

- MARYLAND DEPARTMENT OF HEALTH AND MENTAL HYGIENE
- MARYLAND DEPARTMENT OF PLANNING
- MARYLAND VITAL STATISTICS ADMINISTRATION
- HEALTHSTREAM, INC.
- COUNTY HEALTH RANKINGS
- MID SHORE COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY CEDS

#### CHNA CONDUCTED WITH OTHER HOSPITAL FACILITIES

LINE 6A - SHORE REGIONAL HEALTH (SRH) CONDUCTED A COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) FOR THE UM SRH NETWORK WHICH SERVES THE MID-SHORE REGION, UNIVERSITY OF MARYLAND SHORE MEDICAL CENTER AT CHESTERTOWN (SMC AT CHESTERTOWN), THE UNIVERSITY OF MARYLAND SHORE MEDICAL CENTER AT DORCHESTER (SMC AT DORCHESTER), AND THE UNIVERSITY OF MARYLAND SHORE MEDICAL CENTER AT EASTON (SMC AT EASTON).

LINE 6B - SHORE REGIONAL HEALTH (SRH) COMMUNITY HEALTH NEEDS ASSESSMENT WAS NOT CONDUCTED WITH ONE OR MORE ORGANIZATIONS.

#### SIGNIFICANT NEEDS ADDRESSED IN CHNA

LINE 11 - ALL PRIMARY HEALTH NEEDS ARE BEING ADDRESSED TO THE EXTENT THAT AVAILABLE RESOURCES AND CLINICAL EXPERTISE ALLOW. THE COMMUNITY BENEFITS PLAN IS ABLE TO ADEQUATELY ADDRESS HEART DISEASE, CANCER, DIABETES, HYPERTENSION, HIGH CHOLESTEROL, ISSUES ASSOCIATED WITH AGING POPULATION.

Schedule H (Form 990) 2016

#### Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

NUTRITION, WEIGHT MANAGEMENT/OBESITY IS ADDRESSED THROUGH EDUCATIONAL CLASSES AND/OR SEMINARS. TOBACCO USE/SMOKING AND ALCOHOL/BINGE DRINKING/UNDERAGE DRINKING ARE BEING ADDRESSED BY OTHER COUNTY AGENCIES AND ORGANIZATIONS AND THROUGH PARTNERSHIPS, INCLUDING THE COUNTY HEALTH DEPARTMENTS.

SHORE REGIONAL HEALTH HOSPITALS DO NOT POSSESS THE RESOURCES AND EXPERTISE REQUIRED FOR ENVIRONMENTAL HEALTH CONCERNS AND ISSUES. MENTAL HEALTH IS BEING ADDRESSED THROUGH THE MID-SHORE MENTAL HEALTH SYSTEMS, INC., WHICH IS A PRIVATE, NOT-FOR-PROFIT ORGANIZATION SERVING THE FIVE MID-SHORE COUNTIES: CAROLINE, DORCHESTER, KENT, QUEEN ANNE'S AND TALBOT.

SEVERAL ADDITIONAL TOPIC AREAS WERE IDENTIFIED BY THE COMMUNITY HEALTH PLANNING COUNCIL INCLUDING: SAFE HOUSING, TRANSPORTATION, AND SUBSTANCE ABUSE. THE UNMET NEEDS NOT ADDRESSED BY UMC AT EATON, UMC AT DORCHESTER, UMC AT CHESTERTOWN WILL CONTINUE TO BE ADDRESSED BY KEY GOVERNMENTAL AGENCIES AND EXISTING COMMUNITY- BASED ORGANIZATIONS. WHILE SHORE REGIONAL HEALTH HOSPITALS WILL FOCUS THE MAJORITY OF OUR EFFORTS ON THE IDENTIFIED PRIORITIES OUTLINED IN THE CHNA ACTION PLAN, WE WILL REVIEW THE COMPLETE SET OF NEEDS IDENTIFIED IN THE CHNA FOR FUTURE COLLABORATION AND WORK. THESE AREAS, WHILE STILL IMPORTANT TO THE HEALTH OF THE COMMUNITY, WILL BE MET THROUGH OTHER HEALTH CARE ORGANIZATIONS WITH OUR ASSISTANCE AS AVAILABLE.

LINE 13 - THE FINANCIAL ASSISTANCE POLICY EXPLAINS SEVERAL ELIGIBILITY

Schedule H (Form 990) 2016

#### Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

CRITERIA, INCLUDING PARTICIPATION IN MEDICAID/MEDICARE PROGRAMS AS WELL AS ELIGIBILITY UNDER VARIOUS STATE REGULATIONS. IN COMPLIANCE WITH THE NEW IRC SECTION 501(R) REGULATIONS UMMS HAS UPDATED THEIR FINANCIAL ASSISTANCE POLICY TO ENSURE ITS COMPLIANCE WITH IRS REGULATIONS.

LINE 20E - IN THE CASE OF AN INCOMPLETE FAP APPLICATION, PATIENTS ARE NOT AUTOMATICALLY DENIED. A LETTER IS MAILED TO THE PATIENT REQUESTING THE MISSING DOCUMENTATION, AND FAP APPLICATIONS ARE APPROVED ONCE THE MISSING DOCUMENTATION IS PROVIDED.

LINE 22D - ALL PATIENTS ARE CHARGED STATE REGULATED RATES, REGARDLESS OF THEIR ABILITY TO PAY.

LINE 24 - THE STATE OF MARYLAND IS A UNIQUE STATE IN REGARD TO THE PROVISION OF HEALTH CARE SERVICES AND THEIR RELATED CHARGES BY HOSPITALS. ALL HOSPITAL CHARGES PROCESSED TO ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, ARE SET THROUGH MARYLAND'S HEALTH SERVICES COST COMMISSION. ACCORDINGLY, ALL HOSPITAL CHARGES ARE NOT GROSS CHARGES AS DEFINED BY THE IRS UNDER INTERNAL REVENUE CODE SECTION 501(R)(5)(B).

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## Part V Facility Information (continued)

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? \_\_\_\_

Name and address	Type of Facility (describe)
1	
2	
3	
4	
5	
6	
7	
8	
_ 9	
10	

#### Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- **3** Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

CRITERIA FOR FREE OR DISCOUNTED CARE

SCHEDULE H, PART I, LINE 3C

CHESTER RIVER HOSPITAL CENTER (D.B.A. SHORE MEDICAL CENTER AT CHESTERTOWN

(SMC AT CHESTERTOWN)) IS COMMITTED TO PROVIDING FINANCIAL ASSISTANCE TO

PERSONS WHO HAVE HEALTH CARE NEEDS AND ARE UNINSURED, UNDERINSURED,

INELIGIBLE FOR A GOVERNMENT PROGRAM, OR OTHERWISE UNABLE TO PAY, FOR

MEDICALLY NECESSARY CARE BASED ON THEIR INDIVIDUAL FINANCIAL SITUATION.

IT IS THE POLICY OF THE UMMS ENTITIES TO PROVIDE FINANCIAL ASSISTANCE BASED ON INDIGENCE OR HIGH MEDICAL EXPENSES FOR PATIENTS WHO MEET SPECIFIED FINANCIAL CRITERIA AND REQUEST SUCH ASSISTANCE. THE FINANCIAL CLEARANCE PROGRAM POLICY IS A CLEAR, COMPREHENSIVE POLICY ESTABLISHED TO ASSESS THE NEEDS OF PARTICULAR PATIENTS THAT HAVE INDICATED A POSSIBLE FINANCIAL HARDSHIP IN OBTAINING AID WHEN IT IS BEYOND THEIR FINANCIAL ABILITY TO PAY FOR SERVICES RENDERED.

SMC AT CHESTERTOWN MAKES EVERY EFFORT TO MAKE FINANCIAL ASSISTANCE INFORMATION AVAILABLE TO OUR PATIENTS INCLUDING, BUT NOT LIMITED TO:

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-SIGNAGE IN MAIN ADMITTING AREAS AND EMERGENCY ROOMS OF THE HOSPITAL

-SMC AT CHESTERTOWN WEBSITE

-PATIENT HANDBOOK DISTRIBUTED TO ALL PATIENTS

-BROCHURES EXPLAINING FINANCIAL ASSISTANCE ARE MADE AVAILABLE IN ALL

PATIENT CARE AREAS

-PATIENT PLAIN LANGUAGE SHEETS - NEWLY REVISED IN JUNE 2016, THIS

HANDOUT

WAS REVISED AND IS AT THE 5TH GRADE READING LEVEL (AVAILABLE IN ENGLISH,

SPANISH, FRENCH, & CHINESE BASED ON TOP LANGUAGES SPOKEN BY SMC AT

CHESTERTOWN PATIENTS)

-APPEARING IN PRINT MEDIA THROUGH LOCAL NEWSPAPERS

#### RELATED ORGANIZATION REPORT

SCHEDULE H, PART I, LINE 6A

AN ANNUAL COMMUNITY BENEFIT REPORT IS PREPARED FOR EACH FISCAL YEAR ENDING JUNE 30. THIS REPORT IS SUBMITTED TO THE HEALTH SERVICES COST REVIEW COMMISSION (HSCRC), A STATE REGULATORY AGENCY, BY DECEMBER 15 OF EACH YEAR. IN ADDITION, THE ANNUAL COMMUNITY BENEFIT REPORT IS AVAILABLE

#### Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
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UPON REQUEST AT THE ENTITY'S CORPORATE OFFICES.

#### COSTING METHODOLOGY

SCHEDULE H, LINE 7A, COLUMN (D), AND LINE 7F, COLUMN (C) AND COLUMN (D)

MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL

PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH SERVICES

COST REVIEW COMMISSION, (HSCRC) DETERMINES PAYMENT THROUGH A RATE SETTING

PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME

AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL. MARYLAND'S

UNIQUE ALL PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED

CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO

BREAKOUT ANY OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE.

SCHEDULE H, LINE 7B, COLUMNS (C) THROUGH (F)

MARYLAND'S REGULATORY SYSTEM CREATES A UNIQUE PROCESS FOR HOSPITAL PAYMENT THAT DIFFERS FROM THE REST OF THE NATION. THE HEALTH SERVICES COST REVIEW COMMISSION, (HSCRC) DETERMINES PAYMENT THROUGH A RATE SETTING PROCESS AND ALL PAYORS, INCLUDING GOVERNMENTAL PAYORS, PAY THE SAME

#### Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
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AMOUNT FOR THE SAME SERVICES DELIVERED AT THE SAME HOSPITAL. MARYLAND'S

UNIQUE ALL PAYOR SYSTEM INCLUDES A METHOD FOR REFERENCING UNCOMPENSATED

CARE IN EACH PAYORS' RATES, WHICH DOES NOT ENABLE MARYLAND HOSPITALS TO

BREAKOUT ANY OFFSETTING REVENUE RELATED TO UNCOMPENSATED CARE. COMMUNITY

BENEFIT EXPENSES ARE EQUAL TO MEDICAID REVENUES IN MARYLAND, AS SUCH, THE

NET EFFECT IS ZERO. ADDITIONALLY, NET REVENUES FOR MEDICAID SHOULD

REFLECT THE FULL IMPACT ON THE HOSPITAL OF ITS SHARE OF THE MEDICAID

ASSESSMENT.

COMMUNITY BUILDING

#### PART II

THROUGH A VARIETY OF COMMUNITY BUILDING ACTIVITIES, UM SHORE REGIONAL HEALTH PROMOTES HEALTH AND WELLNESS IN THE COMMUNITY IT SERVES. THESE ACTIVITIES INCLUDE: ACTIVE ENGAGEMENT AND COLLABORATION WITH LOCAL HEALTH DEPARTMENTS, CHAMBERS OF COMMERCE, AND ORGANIZATIONS THAT WORK TO IMPROVE THE QUALITY OF LIFE FOR THE RESIDENTS OF THE MID-SHORE (TALBOT, CAROLINE, DORCHESTER, QUEEN ANNE'S, AND KENT COUNTIES).

#### Part VI Supplemental Information

Provide the following information.

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BECAUSE LOCAL ACTION IS ESSENTIAL TO PUBLIC HEALTH PROGRESS, UM SHORE

REGIONAL HEALTH IS A KEY STAKEHOLDER IN THE MID-SHORE HEALTH IMPROVEMENT

COALITION, A PARTNERSHIP OF PUBLIC SECTOR AGENCIES, HEALTH CARE PROVIDERS

AND COMMUNITY-BASED PARTNERS. THE COALITION WAS FORMED IN DECEMBER 2011

IN RESPONSE TO A STATEWIDE HEALTH IMPROVEMENT PROCESS (SHIP). IN ADDITION

TO PROVIDING THE COALITION WITH LEADERSHIP, A VARIETY OF CLINICAL AND

NON-CLINICAL UM SRH ASSOCIATES SERVE ON VARIOUS COALITION WORKGROUPS.

THE WORK OF THE COALITION BEGAN BY REVIEWING AND PRIORITIZING OBJECTIVES

IDENTIFIED BY THE MARYLAND DEPARTMENT OF HEALTH AND MENTAL HYGIENE'S

(DHMH) STATE HEALTH IMPROVEMENT PROCESS (SHIP). SHIP, LAUNCHED IN

SEPTEMBER 2011, FOCUSES ON IMPROVING THE HEALTH OF MARYLAND RESIDENTS IN

SIX VISION AREAS: HEALTHY BABIES, HEALTHY SOCIAL ENVIRONMENTS, SAFE

PHYSICAL ENVIRONMENTS, INFECTIOUS DISEASE, CHRONIC DISEASE AND HEALTH

CARE ACCESS. UNDER SHIP'S UMBRELLA, THE COALITION DEVELOPS AND IMPLEMENTS

STRATEGIES THAT WILL IMPROVE LOCAL PUBLIC HEALTH. THE COALITION DECIDED

TO FOCUS ON THREE HEALTH PRIORITIES: (1) ADOLESCENT OBESITY, (2)

ADOLESCENT TOBACCO USE, AND (3) DIABETES RELATED EMERGENCY DEPARTMENT

.ISA

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#### Part VI Supplemental Information

Provide the following information.

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THE COALITION FORMULATED AN ACTION PLAN THAT ARTICULATES SPECIFIC GOALS AND STRATEGIES FOR THE THREE HEALTH PRIORITIES. THROUGH COALITION WORKGROUPS AND COMMITTEES, REPRESENTATIVES FROM THE MID-SHORE COLLABORATE TO ASSESS LOCAL HEALTH NEEDS AND SERVICES; SHARE DATA AND OTHER RESOURCES; EXPLORE EVIDENCE-BASED HEALTH PRACTICES; AND ACQUIRE SUPPORT TO ENHANCE AND INITIATE HEALTH PROGRAMS THAT IMPACT TARGETED POPULATIONS AND COMMUNITIES. THE COALITION PLANS TO EFFECTIVELY LEVERAGE AND UTILIZE NEW AND EXISTING RESOURCES TO MEASURABLY IMPROVE THE HEALTH STATUS OF THE RESIDENTS OF THE MID-SHORE.

IN ADDITION TO BEING AN INTEGRAL PART OF THE MID-SHORE HEALTH IMPROVEMENT COALITION, UM SRH CONTINUES TO MAINTAIN OPEN COMMUNICATION WITH THE HEALTH DEPARTMENTS OF TALBOT, CAROLINE, DORCHESTER, QUEEN ANNE'S, AND KENT COUNTIES, MID-SHORE MENTAL HEALTH SYSTEM, CHOPTANK COMMUNITY HEALTH SYSTEM, LOCAL GOVERNMENT AND SCHOOLS. UM SRH'S COMMUNITY OUTREACH PROGRAMS CAN BE FOUND IN COUNTY SCHOOLS, SENIOR CENTERS, COMMUNITY CENTERS AND CHURCHES THROUGHOUT THE MID-SHORE.

#### Part VI Supplemental Information

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UM SRH'S DIRECTOR OF COMMUNITY OUTREACH PARTICIPATES IN COMMITTEES AND

ADVISORY COUNCILS, PROMOTING CONTINUOUS DIALOGUE BETWEEN THE MEDICAL

CENTER AND COMMUNITY STAKEHOLDERS. THIS PROVIDES OPPORTUNITIES FOR NEW

IDEAS AND PROGRAMS TO BE EXCHANGED, ALLOWING UM SRH TO MAXIMIZE COMMUNITY

OUTREACH EFFORTS.

UM SRH SEEKS INSIGHT FROM COMMUNITY MEMBERS ATTENDING EDUCATIONAL PROGRAMS THROUGH ITS OUTREACH EVENTS. PROGRAM PARTICIPANTS ARE ASKED TO COMPLETE A BRIEF SURVEY EVALUATION, PROVIDING FEEDBACK AND COMMENTS ABOUT THE PROGRAM THEY ATTENDED, AS WELL AS PROVIDING SUGGESTIONS FOR FUTURE PROGRAM TOPICS.

BED DEBT EXPENSE

SCHEDULE H, PART III, LINE 4

FOR RECEIVABLES ASSOCIATED WITH SERVICES PROVIDED TO PATIENTS WHO HAVE THIRD-PARTY COVERAGE, THE CORPORATION ANALYZES CONTRACTUALLY DUE AMOUNTS AND PROVIDES AN ALLOWANCE FOR BAD DEBTS, ALLOWANCE FOR CONTRACTUAL

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ADJUSTMENTS, PROVISION FOR BAD DEBTS, AND CONTRACTUAL ADJUSTMENTS ON

ACCOUNTS FOR WHICH THIRD-PARTY PAYOR HAS NOT YET PAID OR FOR PAYORS WHO

ARE KNOWN TO BE HAVING FINANCIAL DIFFICULTIES THAT MAKE THE REALIZATION

OF THE AMOUNTS DUE UNLIKELY. FOR RECEIVABLES ASSOCIATED WITH SELF-PAY

PATIENTS OR BALANCES REMAINING AFTER THIRD-PARTY COVERAGE HAS ALREADY

PAID, THE CORPORATION RECORDS A SIGNIFICANT PROVISION FOR BAD DEBTS IN

THE PERIOD OF SERVICE ON THE BASIS OF ITS HISTORICAL COLLECTIONS, WHICH

INDICATES THAT MANY PATIENTS ULTIMATELY DO NOT PAY THE PORTION OF THEIR

BILL FOR WHICH THEY ARE FINANCIALLY RESPONSIBLE. THE DIFFERENCE BETWEEN

THE DISCOUNTED RATES AND THE AMOUNTS COLLECTED AFTER ALL REASONABLE

COLLECTION EFFORTS HAVE BEEN EXHAUSTED IS CHARGED OFF AGAINST THE

ALLOWANCE FOR BAD DEBTS.

#### PART III, LINES 2 AND 3

IN MARYLAND, THE HEALTH SERVICES COST REVIEW COMMISSION (HSCRC) STARTED SETTING HOSPITAL RATES IN 1974. AT THAT TIME, THE HSCRC APPROVED RATES APPLIED ONLY TO COMMERCIAL INSURERS. IN 1977, THE HSCRC NEGOTIATED A WAIVER FROM MEDICARE HOSPITAL PAYMENT RULES FOR MARYLAND HOSPITALS TO

#### Part VI Supplemental Information

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BRING THE FEDERAL MEDICARE PAYMENTS UNDER HSCRC CONTROL.

IN 2014, MARYLAND'S WAIVER WITH MEDICARE WAS RENEGOTIATED AND UPDATED TO

REFLECT THE CURRENT HEALTHCARE ENVIRONMENT. UNDER THIS NEW WAIVER,

SEVERAL CRITERIA WERE ESTABLISHED TO MONITOR THE SUCCESS OF THE SYSTEM IN

CONTROLLING HEALTHCARE COSTS AND THE CONTINUANCE OF THE WAIVER ITSELF:

- 1. REVENUE GROWTH PER CAPITA
- 2. MEDICARE HOSPITAL REVENUE PER BENEFICIARY
- 3. MEDICARE ALL PROVIDER REVENUE GROWTH PER BENEFICIARY
- 4. MEDICARE READMISSION RATES
- 5. HOSPITAL ACQUIRED CONDITION RATE

MEDICARE COST REPORT

SCHEDULE H, PART III, LINE 8

ALLOWABLE COSTS ARE ESTIMATED RATIO OF COST TO CHARGE RATIO APPLIED TO

GROSS CHARGES.

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- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

COLLECTION PRACTICES

SCHEDULE H, PART III, LINE 9B

IT IS THE POLICY OF SHORE REGIONAL HEALTH TO WORK WITH OUR PATIENTS TO IDENTIFY AVAILABLE RESOURCES TO PAY FOR THEIR CARE. ALL PATIENTS PRESENTING AS SELF PAY AND REQUESTING CHARITY RELIEF FROM THEIR BILL WILL BE SCREENED AT ALL POINTS OF ENTRY, FOR POSSIBLE COVERAGE THROUGH STATE PROGRAMS AND A PROBABLE DETERMINATION FOR COVERAGE FOR EITHER MEDICAL ASSISTANCE OR FINANCIAL ASSISTANCE (CHARITY CARE) FROM THE HOSPITAL IS IMMEDIATELY GIVEN TO THE PATIENT. THE PROCESS IS RESOURCE INTENSIVE AND TIME CONSUMING FOR PATIENTS AND THE HOSPITAL; HOWEVER, IF PATIENTS QUALIFY FOR ONE OF THESE PROGRAMS, THEN THEY WILL HAVE HEALTH BENEFITS THAT THEY WILL CARRY WITH THEM BEYOND THEIR CURRENT HOSPITAL BILLS, AND ALLOW THEM TO ACCESS PREVENTIVE CARE SERVICES AS WELL. SHORE HEALTH SYSTEM WORKS WITH A BUSINESS PARTNER WHO WILL WORK WITH OUR PATIENTS TO ASSIST THEM WITH THE STATE ASSISTANCE PROGRAMS, WHICH IS FREE TO OUR PATIENTS. IF A PATIENT DOES NOT QUALIFY FOR MEDICAID OR ANOTHER PROGRAM, SHORE HEALTH SYSTEM OFFERS OUR FINANCIAL ASSISTANCE PROGRAM. SHORE HEALTH SYSTEM POSTS NOTICES OF OUR POLICY IN CONSPICUOUS PLACES THROUGHOUT THE

#### Part VI Supplemental Information

Provide the following information.

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- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

HOSPITALS, HAS INFORMATION WITHIN OUR HOSPITAL BILLING BROCHURE, EDUCATES

ALL NEW EMPLOYEES THOROUGHLY ON THE PROCESS DURING ORIENTATION, AND DOES

A YEARLY RE-EDUCATION TO ALL EXISTING STAFF. ALL STAFF HAVE COPIES OF THE

FINANCIAL ASSISTANCE APPLICATION, BOTH IN ENGLISH AND SPANISH, TO SUPPLY

TO PATIENTS WHO WE DEEM, AFTER SCREENING, TO HAVE A NEED FOR ASSISTANCE.

SHORE HEALTH SYSTEM HAS A DEDICATED FINANCIAL ASSISTANCE LIAISON TO WORK

WITH OUR PATIENTS TO ASSIST THEM WITH THIS PROCESS AND EXPEDITE THE

DECISION PROCESS.

SMC AT CHESTERTOWN MAKES EVERY EFFORT TO MAKE FINANCIAL ASSISTANCE

INFORMATION AVAILABLE TO OUR PATIENTS INCLUDING, BUT NOT LIMITED TO:

-SIGNAGE IN MAIN ADMITTING AREAS AND EMERGENCY ROOMS OF THE HOSPITAL

-SMC AT CHESTERTOWN WEBSITE

-PATIENT HANDBOOK DISTRIBUTED TO ALL PATIENTS

-BROCHURES EXPLAINING FINANCIAL ASSISTANCE ARE MADE AVAILABLE IN ALL

PATIENT CARE AREAS

-PATIENT PLAIN LANGUAGE SHEETS - NEWLY REVISED IN JUNE 2016, THIS HANDOUT WAS REVISED AND IS AT THE 5TH GRADE READING LEVEL (AVAILABLE IN

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ENGLISH, SPANISH, FRENCH & CHINESE BASED ON TOP LANGUAGES SPOKEN BY SMC

AT CHESTERTOWN PATIENTS)

-APPEARING IN PRINT MEDIA THROUGH LOCAL NEWSPAPERS

COMMUNITY HEALTH NEEDS ASSESSMENT

SCHEDULE H, PART VI, LINE 2

SHORE REGIONAL HEALTH (SRH) CONDUCTED A COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) FOR THE FIVE COUNTIES OF MARYLAND'S MID-SHORE: TALBOT, CAROLINE, QUEEN ANNE'S, DORCHESTER, AND KENT. THE HEALTH NEEDS OF OUR COMMUNITY WERE IDENTIFIED THROUGH A PROCESS WHICH INCLUDED COLLECTING AND ANALYZING PRIMARY AND SECONDARY DATA. IN PARTICULAR, THE CHNA INCLUDES PRIMARY DATA FROM TALBOT, CAROLINE, DORCHESTER, KENT, QUEEN ANNE'S HEALTH DEPARTMENTS AND THE COMMUNITY AT LARGE. ADDITIONALLY, SHORE REGIONAL HEALTH IS A PARTICIPATING MEMBER OF THE MID-SHORE SHIP COALITION, WHERE WE ARE PARTNERING WITH OTHER COMMUNITY STAKEHOLDERS INVESTED IN IMPROVING THE COMMUNITY'S OVERALL HEALTH. MEMBERS OF THE MID-SHORE SHIP COALITION INCLUDE COMMUNITY LEADERS, COUNTY GOVERNMENT REPRESENTATIVES, LOCAL NON-PROFIT ORGANIZATIONS, LOCAL HEALTH PROVIDERS, AND MEMBERS OF THE

V 16-7.17

#### Part VI Supplemental Information

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BUSINESS COMMUNITY. FEEDBACK FROM CUSTOMERS INCLUDES DATA COLLECTED FROM

SURVEYS, ADVISORY GROUPS AND FROM OUR COMMUNITY OUTREACH AND EDUCATION

SESSIONS. SECONDARY DATA RESOURCES REFERENCED TO IDENTIFY COMMUNITY

HEALTH NEEDS INCLUDE COUNTY HEALTH RANKINGS

(HTTP://WWW.COUNTYHEALTHRANKINGS.ORG), MARYLAND DEPARTMENT OF HEALTH AND

MENTAL HYGIENE'S STATE HEALTH IMPROVEMENT PROCESS (SHIP)

(HTTP://DHMH.MARYLAND.GOV/SHIP/), THE MARYLAND CHARTBOOK OF MINORITY

HEALTH AND MINORITY HEALTH DISPARITIES

(HTTP://DHMH.MARYLAND.GOV/MHHD/DOCUMENTS/2NDRESOURCE\_2009.PDF

SHORE REGIONAL HEALTH PARTICIPATES ON THE UNIVERSITY OF MARYLAND MEDICAL

SYSTEM (UMMS) COMMUNITY HEALTH IMPROVEMENT COMMITTEE (TO STUDY

DEMOGRAPHICS, ASSESS COMMUNITY HEALTH DISPARITIES, INVENTORY RESOURCES

AND ESTABLISH COMMUNITY BENEFIT GOALS FOR BOTH UM SHORE REGIONAL HEALTH

AND UMMS.

UM SHORE REGIONAL HEALTH CONSULTED WITH COMMUNITY PARTNERS AND ORGANIZATIONS TO DISCUSS COMMUNITY NEEDS RELATED TO HEALTH IMPROVEMENT AND ACCESS TO CARE. THE FOLLOWING LIST OF PARTNER AGENCIES MEETS ON A

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QUARTERLY BASIS AS MEMBERS OF THE MID-SHORE SHIP COALITION:

-CHOPTANK COMMUNITY HEALTH SYSTEMS, DR. JONATHAN MOSS, CMO

-CAROLINE COUNTY MINORITY OUTREACH TECHNICAL ASSISTANCE, JANET FOUNTAIN.

PROGRAM MANAGER

-TALBOT COUNTY LOCAL MANAGEMENT BOARD DONNA HACKER, EXECUTIVE DIRECTOR

-PARTNERSHIP FOR DRUG FREE DORCHESTER, SANDY WILSON, PROGRAM DIRECTOR

-CAROLINE COUNTY COMMUNITY REPRESENTATIVE, MARGARET JOPP, FAMILY NURSE

PRACTITIONER

-EASTERN SHORE AREA HEALTH EDUCATION CENTER, JAKE FREGO, EXECUTIVE

DIRECTOR

-KENT COUNTY MINORITY OUTREACH TECHNICAL ASSISTANCE, DORA BEST, PROGRAM

#### COORDINATOR

-YMCA OF THE CHESAPEAKE, DEANNA HARRELL, EXECUTIVE DIRECTOR

-UNIVERSITY OF MD EXTENSION, SARA RICH, EXECUTIVE DIRECTOR

-KENT COUNTY LOCAL MANAGEMENT BOARD, HOPE CLARK, EXECUTIVE DIRECTOR

-KENT COUNTY DEPARTMENT OF JUVENILE SERVICES, WILLIAM CLARK, DIRECTOR

-COALITION AGAINST TOBACCO USE, CAROLYN BROOKS, MEMBER

-MT. OLIVE AME CHURCH, REV. MARY WALKER

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-MID- SHORE MENTAL HEALTH SYSTEMS, HOLLY IRELAND LCSW-C, EXECUTIVE

DIRECTOR

-ASSOCIATED BLACK CHARITIES, ASHYRIA DOTSON, PROGRAM DIRECTOR

-QUEEN ANNE COUNTY HOUSING AND FAMILY SERVICES, MIKE CLARK, EXECUTIVE

DIRECTOR

-QUEEN ANNE COUNTY HEALTH DEPARTMENT, JOSEPH CIOTOLA MD

-DORCHESTER COUNTY HEALTH DEPARTMENT, ROGER L. HARRELL, HEALTH OFFICER

-TALBOT COUNTY HEALTH DEPARTMENT, THOMAS MCCARTY, HEALTH OFFICER

-CAROLINE COUNTY HEALTH DEPARTMENT, DR. LELAND SPENCER, HOUSE OFFICER

-UMC AT EASTON, KATHLEEN MCGRATH, REGIONAL DIRECTOR OF OUTREACH

-UMC AT CHESTERTOWN, CINDY BACH, DIRECTOR TRANSITIONS IN CARE

SHORE REGIONAL HEALTH HOSTED A SERIES OF COMMUNITY LISTENING FORUMS TO GATHER COMMUNITY INPUT FOR A REGIONALIZATION STUDY THAT EXPLORES THE BENEFITS OF A REGIONAL APPROACH TO PROVIDING HEALTH CARE FOR CAROLINE, DORCHESTER, KENT, QUEEN ANNE'S AND TALBOT COUNTIES. IN ADDITION, SHORE HEALTH MEETS QUARTERLY WITH MEMBERS OF THE LOCAL HEALTH DEPARTMENTS AND COMMUNITY LEADERS, INCLUDING:

#### Part VI Supplemental Information

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-CHOPTANK COMMUNITY HEALTH SYSTEM, JOSEPH SHEEHAN

-HEALTH DEPARTMENTS

-HEALTH OFFICERS

-MID SHORE MENTAL HEALTH SYSTEMS, HOLLY IRELAND

-EASTERN SHORE HOSPITAL CENTER, RANDY BRADFORD

IN ADDITION, THE FOLLOWING AGENCIES/ORGANIZATIONS ARE REFERENCED IN

GATHERING INFORMATION AND DATA:

-MARYLAND DEPARTMENT OF HEALTH AND MENTAL HYGIENE

-MARYLAND DEPARTMENT OF PLANNING

-MARYLAND VITAL STATISTICS ADMINISTRATION

-HEALTHSTREAM, INC.

-COUNTY HEALTH RANKINGS

-MID SHORE COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY CEDS

OUR CHNA IDENTIFIED THE FOLLOWING LIST OF PRIORITIES FOR OUR COMMUNITY:

1. CANCER

2. OBESITY

0180223-00045

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- 3. ACCESS TO CARE
- 4. BEHAVIORAL HEALTH
- 5. DIABETES

MARYLAND HEALTH CARE COMMISSION (MHCC) RURAL HEALTH STUDY

DURING THE 2016 LEGISLATIVE SESSION, SENATE BILL 707 FREESTANDING MEDICAL FACILITIES- CERTIFICATE OF NEED, RATES AND DEFINITION (SB 707), PASSED INTO LAW AND WAS SIGNED BY THE GOVERNOR ON MAY 10, 2016. THE LEGISLATION ESTABLISHED A WORKGROUP ON RURAL HEALTH CARE DELIVERY TO OVERSEE A STUDY OF HEALTHCARE DELIVERY IN THE MIDDLE SHORE REGION AND TO DEVELOP A PLAN FOR MEETING THE HEALTH CARE NEEDS OF THE FIVE COUNTIES -- CAROLINE, DORCHESTER, KENT, QUEEN ANNE'S AND TALBOT.

THE PURPOSE OF THE STUDY WAS TO ASSESS THE HEALTH CARE OF THE RESIDENTS OF THE FIVE-COUNTY STUDY AREA AND THE CAPACITIES OF THE HEALTH SYSTEM IN THE REGION, AND PROPOSE OPTIONS FOR ENHANCING HEALTH AND HEALTH CARE DELIVERY ON THE MID-SHORE. THE RESEARCH TEAM WAS ASKED TO CONSIDER: (1) THE LIMITED AVAILABILITY OF HEALTH CARE PROVIDERS AND SERVICES; (2) THE

#### **Supplemental Information** Part VI

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SPECIAL NEEDS OF VULNERABLE POPULATIONS, INCLUDING THE FRAIL AND ELDERLY,

RACIAL AND ETHNIC MINORITIES, IMMIGRANTS AND PATIENTS WITH PERSISTENT

BEHAVIORAL ILLNESSES; (3) BARRIERS TO ACCESS CAUSED BY TRANSPORTATION

LIMITATIONS; AND (4) THE ECONOMIC IMPACT OF CLOSURES, PARTIAL CLOSURES OR

CONVERSIONS OF HEALTH CARE FACILITIES. THE SUMMARY REPORT PROVIDES

HIGHLIGHTS OF FINDINGS FROM ALL COMPONENTS OF THE STUDY AND INTEGRATES

THEM INTO KEY RECOMMENDATIONS. METHODS AND FINDINGS ARE DETAILED FOR

REVIEW AT:

HTTP://MHCC.MARYLAND.GOV/MHCC/PAGES/HOME/WORKGROUPS/DOCUMENTS/RURAL HEALTH

/SEPTEMBER%2025TH%202017%20MEETING/LGSRPT %20EXECUTIVESUMMARY RPT 20170928

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THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM IN PARTNERSHIP WITH UM SHORE REGIONAL HEALTH AS MEMBERS OF THE RURAL HEALTH CARE DELIVERY WORKGROUP PRODUCED A WHITE PAPER, COMMITMENT TO MEETING THE HEALTH CARE NEEDS OF OUR VULNERABLE RURAL COMMUNITIES. THIS PAPER EXPLORES CONCERNS ABOUT THE UNIQUE NEEDS OF RURAL HOSPITALS AND COMMUNITIES AND CAN BE ACCESSED AT:

#### Part VI Supplemental Information

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HTTP://MHCC.MARYLAND.GOV/MHCC/PAGES/HOME/WORKGROUPS/DOCUMENTS/RURAL\_HEALTH

/JULY%2025TH%202017%20MEETING/LGSRPT\_SHORE\_WHITE\_PAPER\_RPT20170523.PDF

#### ELIGIBILITY EDUCATION

SCHEDULE H, PART VI, LINE 3

IT IS THE POLICY OF UM SHORE REGIONAL HEALTH TO WORK WITH OUR PATIENTS TO

IDENTIFY AVAILABLE RESOURCES TO PAY FOR THEIR CARE. ALL PATIENTS

PRESENTING AS SELF PAY AND REQUESTING CHARITY RELIEF FROM THEIR BILL WILL

BE SCREENED AT ALL POINTS OF ENTRY, FOR POSSIBLE COVERAGE THROUGH STATE

PROGRAMS AND A PROBABLE DETERMINATION FOR COVERAGE FOR EITHER MEDICAL

ASSISTANCE OR FINANCIAL ASSISTANCE (CHARITY CARE) FROM THE HOSPITAL IS

IMMEDIATELY GIVEN TO THE PATIENT. THE PROCESS IS RESOURCE INTENSIVE AND

TIME CONSUMING FOR PATIENTS AND THE HOSPITAL; HOWEVER, IF PATIENTS

QUALIFY FOR ONE OF THESE PROGRAMS, THEN THEY WILL HAVE HEALTH BENEFITS

THAT THEY WILL CARRY WITH THEM BEYOND THEIR CURRENT HOSPITAL BILLS, AND

ALLOW THEM TO ACCESS PREVENTIVE CARE SERVICES AS WELL.

UM SHORE REGIONAL HEALTH WORKS WITH A BUSINESS PARTNER WHO WILL WORK WITH

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OUR PATIENTS TO ASSIST THEM WITH THE STATE ASSISTANCE PROGRAMS, WHICH IS

FREE TO OUR PATIENTS.

IF A PATIENT DOES NOT QUALIFY FOR MEDICAID OR ANOTHER PROGRAM, UM SHORE REGIONAL HEALTH OFFERS OUR FINANCIAL ASSISTANCE PROGRAM. UM SHORE REGIONAL HEALTH POSTS NOTICES OF OUR POLICY IN CONSPICUOUS PLACES THROUGHOUT THE HOSPITALS- INCLUDING THE EMERGENCY DEPARTMENT, HAS INFORMATION WITHIN OUR HOSPITAL BILLING BROCHURE, EDUCATES ALL NEW EMPLOYEES THOROUGHLY ON THE PROCESS DURING ORIENTATION, AND DOES A YEARLY RE- EDUCATION TO ALL EXISTING STAFF. ALL STAFF HAVE COPIES OF THE FINANCIAL ASSISTANCE APPLICATION, BOTH IN ENGLISH AND SPANISH, TO SUPPLY TO PATIENTS WHO WE DEEM, AFTER SCREENING, TO HAVE A NEED FOR ASSISTANCE. UM SHORE REGIONAL HEALTH HAS A DEDICATED FINANCIAL ASSISTANCE LIAISON TO WORK WITH OUR PATIENTS TO ASSIST THEM WITH THIS PROCESS AND EXPEDITE THE DECISION PROCESS.

SHORE REGIONAL HEALTH NOTIFIES PATIENTS OF AVAILABILITY OF FINANCIAL ASSISTANCE FUNDS PRIOR TO SERVICE DURING OUR CALLS TO PATIENTS, THROUGH

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SIGNAGE AT ALL OF OUR REGISTRATION LOCATIONS, THROUGH OUR PATIENT BILLING

BROCHURE AND THROUGH OUR DISCUSSIONS WITH PATIENTS DURING REGISTRATION.

IN ADDITION, THE INFORMATION SHEET IS MAILED TO PATIENTS WITH ALL

STATEMENTS AND/OR HANDED TO THEM IF NEEDED.

-SHORE REGIONAL HEALTH PREPARES ITS FAP IN A CULTURALLY SENSITIVE MANNER,

AT A READING COMPREHENSION LEVEL APPROPRIATE TO THE CBSA'S POPULATION,

AND IN SPANISH.

-SHORE REGIONAL HEALTH POSTS ITS FAP AND FINANCIAL ASSISTANCE CONTACT

INFORMATION IN ADMISSIONS AREAS, EMERGENCY ROOMS, AND OTHER AREAS OF

FACILITIES IN WHICH ELIGIBLE PATIENTS ARE LIKELY TO PRESENT;

-SHORE REGIONAL HEALTH PROVIDES A COPY OF THE FAP AND FINANCIAL

ASSISTANCE CONTACT INFORMATION TO PATIENTS OR THEIR FAMILIES AS PART OF

THE INTAKE PROCESS;

-SHORE REGIONAL HEALTH PROVIDES A COPY OF THE FAP AND FINANCIAL ASSISTANCE CONTACT INFORMATION TO PATIENTS WITH DISCHARGE MATERIALS. -A COPY OF SHORE REGIONAL HEALTH'S FAP ALONG WITH FINANCIAL ASSISTANCE CONTACT INFORMATION, IS PROVIDED IN PATIENT BILLS; AND/OR

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-SHORE REGIONAL HEALTH DISCUSSES WITH PATIENTS OR THEIR FAMILIES THE

AVAILABILITY OF VARIOUS GOVERNMENT BENEFITS, SUCH AS MEDICAID OR STATE

PROGRAMS, AND ASSISTS PATIENTS WITH QUALIFICATION FOR SUCH PROGRAMS,

WHERE APPLICABLE.

-AN ABBREVIATED STATEMENT REFERENCING SHORE REGIONAL HEALTH'S FINANCIAL

ASSISTANCE POLICY, INCLUDING A PHONE NUMBER TO CALL FOR MORE INFORMATION,

IS RUN ANNUALLY IN THE LOCAL NEWSPAPER (STAR DEMOCRAT)

#### DESCRIPTION OF COMMUNITY SERVED

SCHEDULE H, PART VI, LINE 4

SITUATED ON MARYLAND'S EASTERN SHORE, SHORE REGIONAL HEALTH'S THREE HOSPITALS, UNIVERSITY OF MARYLAND MEDICAL CENTER AT EASTON (SMC AT EASTON), UNIVERSITY OF MARYLAND MEDICAL CENTER AT DORCHESTER (SMC AT DORCHESTER), UNIVERSITY OF MARYLAND MEDICAL CENTER AT CHESTERTOWN (SMC AT CHESTERTOWN) ARE NOT FOR PROFIT HOSPITALS OFFERING A COMPLETE RANGE OF INPATIENT AND OUTPATIENT SERVICES TO OVER 170,000 PEOPLE THROUGHOUT THE MID-SHORE OF MARYLAND.

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SHORE REGIONAL HEALTH'S SERVICE AREA IS DEFINED AS THE MARYLAND COUNTIES

OF CAROLINE, DORCHESTER, TALBOT, QUEEN ANNE'S AND KENT.

UMC AT EASTON IS SITUATED AT THE CENTER OF THE MID-SHORE AREA AND THUS SERVES A LARGE RURAL GEOGRAPHICAL AREA (ALL 5 COUNTIES OF THE MID-SHORE). UMC AT DORCHESTER IS LOCATED APPROXIMATELY 18 MILES FROM EASTON AND PRIMARILY SERVES DORCHESTER COUNTY AND PORTIONS OF CAROLINE COUNTY. UMC AT CHESTERTOWN LOCATED IN CHESTERTOWN, IN KENT COUNTY MERGED WITH SHORE REGIONAL HEALTH IN JULY 2013. UMC AT CHESTERTOWN SERVES THE RESIDENTS OF KENT COUNTY, PORTIONS OF QUEEN ANNE'S AND CAROLINE COUNTIES AND THE SURROUNDING AREAS.

THE FIVE COUNTIES OF THE MID-SHORE COMPRISE 20% OF THE LANDMASS OF THE STATE OF MARYLAND AND 2% OF THE POPULATION. THE ENTIRE REGION HAS OVER 4,400 EMPLOYERS WITH NEARLY 45,000 WORKERS. ONLY 50 OF THOSE EMPLOYERS EMPLOY 100 OR MORE WORKERS. ALMOST 85% OF EMPLOYERS IN THIS RURAL REGION ARE MANUFACTURING FIRMS, WHICH REQUIRE WORKERS WITH HIGH-LEVEL TECHNOLOGY SKILLS AS WELL AS LOW-SKILLED WORKERS. (-9.62% ADULTS HAVE LESS THAN A

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9TH GRADE EDUCATION AND ANOTHER 9.62% HAVE AN EDUCATION AT THE 9TH -12TH

GRADE LEVEL BUT DO NOT HAVE A HIGH SCHOOL DIPLOMA). THE SERVICE INDUSTRY

IS GROWING RAPIDLY AS THE LOCAL POPULATION SHIFTS TO INCLUDE MORE SENIOR

ADULTS WHO RETIRE TO THIS BEAUTIFUL AREA OF THE STATE. ALTHOUGH THE

SEAFOOD INDUSTRY CONTINUES TO BE IMPORTANT TO THE REGION IT IS FAST

BECOMING AN ENDANGERED SPECIES.

THE ECONOMIC CONDITION VARIES SIGNIFICANTLY THROUGHOUT THE REGION, ESPECIALLY FOR CAROLINE, DORCHESTER, AND KENT COUNTIES. IT SHOULD BE NOTED THAT TALBOT COUNTY APPEARS TO HAVE A SIGNIFICANTLY HIGHER MEDIAN INCOME THAN CAROLINE AND DORCHESTER, HOWEVER, A LARGE PERCENTAGE OF THE POPULATION HAS INCOMES IN LINE WITH THOSE OF CAROLINE AND DORCHESTER. THE FIGURES FOR TALBOT ARE SOMEWHAT SKEWED DUE TO LARGE INCOMES OF A FEW INDIVIDUAL FAMILIES AND HIGH NET WORTH INDIVIDUALS.

SHORE REGIONAL HEALTH'S SERVICE AREA HAS A HIGHER PERCENTAGE OF POPULATION AGED 65 AND OLDER AS COMPARED TO MARYLAND OVERALL. TALBOT COUNTY HAS A 27.2% RATE FOR THIS AGE GROUP AND KENT COUNTY HAS 25.3% OF

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ITS RESIDENTS AGE 65 YEARS OR OLDER. THESE RATES ARE 65% HIGHER THAN

MARYLAND'S PERCENTAGE, AND HIGHER THAN OTHER RURAL AREAS IN THE STATE BY

ALMOST A QUARTER. TODAY, MORE THAN TWO-THIRDS OF ALL HEALTH CARE COSTS

ARE FOR TREATING CHRONIC ILLNESSES. AMONG HEALTH CARE COSTS FOR OLDER

AMERICANS, 95% ARE FOR CHRONIC DISEASES. THE COST OF PROVIDING HEALTH

CARE FOR ONE PERSON AGED 65 OR OLDER IS THREE TO FIVE TIMES HIGHER THAN

THE COST FOR SOMEONE YOUNGER THAN 65.

SOURCE:HTTP://WWW.CDC.GOV/FEATURES/AGINGANDHEALTH/STATE\_OF\_AGING\_AND\_HEALT H\_IN\_AMERICA\_2013.PDF HOFFMAN C, RICE D, SUNG HY. PERSONS WITH CHRONIC CONDITIONS: THEIR PREVALENCE AND COSTS. JAMA. 1996;276(18):1473-1479

WHILE PROGRESS IS BEING MADE, THE MID-SHORE ECONOMY STILL FACES A MYRIAD OF CHALLENGES THAT INCLUDE LIMITED ACCESS TO AFFORDABLE HIGH SPEED BROADBAND SERVICES, A SHORTAGE OF AFFORDABLE HOUSING, AN INADEQUATE SUPPLY OF SKILLED WORKERS, LOW PER CAPITA INCOME, AND MORE LAYOFFS IN THE MANUFACTURING SECTOR.(SOURCE: MID SHORE COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY CEDS)

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COUNTY HEALTH RANKINGS FOR THE MID-SHORE COUNTIES ALSO REVEAL THE LARGE

DISPARITIES BETWEEN COUNTIES FOR HEALTH OUTCOMES IN THE SERVICE AREA. THE MID-SHORE REGION HAS 26,203 MINORITY PERSONS, REPRESENTING 25.3% OF THE TOTAL POPULATION. IN TERMS OF HEALTHCARE, LARGE DISPARITIES EXIST BETWEEN BLACK OR AFRICAN AMERICANS AND WHITES AS REPORTED BY THE OFFICE OF MINORITY HEALTH AND HEALTH DISPARITIES, DHMH. FOR EMERGENCY DEPARTMENT (ED) VISIT RATES FOR DIABETES, ASTHMA AND HYPERTENSION, THE BLACK OR AFRICAN AMERICAN RATES ARE TYPICALLY 3- TO 5 FOLD HIGHER THAN WHITE RATES. ADULTS AT A HEALTHY WEIGHT IS LOWER (WORSE) FOR BLACK OR AFRICAN AMERICANS IN ALL THREE COUNTIES WHERE BLACK OR AFRICAN AMERICAN DATA COULD BE REPORTED. HEART DISEASE MORTALITY BLACK OR AFRICAN AMERICAN RATES ARE VARIOUSLY HIGHER OR LOWER COMPARED TO WHITE RATES IN INDIVIDUAL COUNTIES. IN CAROLINE, THE BLACK OR AFRICAN AMERICAN RATE IS LOWER THAN THE WHITE RATES NOT BECAUSE THE BLACK OR AFRICAN AMERICAN RATE IS PARTICULARLY LOW, BUT BECAUSE THE WHITE RATE IS UNUSUALLY HIGH. FOR CANCER MORTALITY, BLACK OR AFRICAN AMERICAN RATES EXCEED WHITE RATES IN DORCHESTER, KENT, QUEEN ANNE'S AND TALBOT. IN CAROLINE, BLACK OR AFRICAN

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AMERICAN RATES ARE LOWER, AGAIN BECAUSE OF A RATHER HIGH WHITE RATE. THE

BLACK OR AFRICAN AMERICAN RATES AND WHITE RATES ARE BELOW THE STATE

HEALTH IMPROVEMENT PROCESS (SHIP) GOALS.

SOURCE: HTTP://WWW.DHMH.MARYLAND.GOV/SHIP.

HTTP://DHMH.MARYLAND.GOV/MHHD/DOCUMENTS/MARYLAND-BLACK-OR-AFRICAN-AMERICAN

-DATA-REPORT-DECEMBER-2013.PDF

OVERALL, QUEEN ANNE'S COUNTY RANKS 5TH; TALBOT COUNTY RANKS 7TH;

DORCHESTER RANKS 23TH; CAROLINE RANKS 21RD, KENT RANKS 18TH (OUT OF 24

COUNTIES INCLUDING BALTIMORE CITY) IN HEALTH OUTCOMES THAT INDICATE THE

OVERALL HEALTH OF THE COUNTY

(SOURCE:HTTP://WWW.COUNTYHEALTHRANKINGS.ORG/MARYLAND/ 2017).

UMC AT EATON'S PRIMARY SERVICE AREA: 21601, 21613, 21629, 21632, 21655,

21639, 21643

UMC AT DORCHESTER'S PRIMARY SERVICE AREA: 21613, 21643, 21631

UMC AT CHESTERTOWN'S PRIMARY SERVICE AREA: 21620,21661,21651,21678

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COMMUNITY BENEFIT SERVICE AREA (CBSA) TARGET POPULATION: 170,000+

TALBOT COUNTY

TOTAL POPULATION: 37,278

MALE: 47.4%, FEMALE: 52.6%

WHITE, NOT HISPANIC (NH): 83.3%

BLACK, NH: 13.0%

HISPANIC: 6.6%

ASIAN, NH: 1.4%

AMERICAN INDIAN, NH: 0.4%

MEDIAN AGE: 43.3

MEDIAN HOUSEHOLD INCOME: \$58,228

DORCHESTER COUNTY

TOTAL POPULATION: 32,258

MALE: 47.5%, FEMALE: 52.5%

WHITE, NOT HISPANIC (NH): 67.4%

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BLACK, NH: 28.7%

HISPANIC: 5.3%

ASIAN, NH: 1.2%

AMERICAN INDIAN, NH: 0.5%

MEDIAN AGE: 40.7

MEDIAN HOUSEHOLD INCOME: \$47,093

#### CAROLINE COUNTY

TOTAL POPULATION: 32,850

MALE: 48.8%, FEMALE: 51.2%

WHITE, NOT HISPANIC (NH): 81.3%

BLACK, NH: 14.0%

HISPANIC: 7.2%

ASIAN, NH: 1.1%

AMERICAN INDIAN, NH: 0.3%

MEDIAN AGE: 37

MEDIAN HOUSEHOLD INCOME: \$52,465

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QUEEN ANNE'S COUNTY

TOTAL POPULATION: 48,929

MALE: 49.7%, FEMALE: 50.3%

WHITE, NOT HISPANIC (NH): 89.7%

BLACK, NH: 6.6%

HISPANIC: 3.6%

ASIAN, NH: 0.5%

AMERICAN INDIAN, NH: 0.3%

MEDIAN AGE: 38.8

MEDIAN HOUSEHOLD INCOME: \$85,963

KENT COUNTY

TOTAL POPULATION: 19,730

MALE: 47.9%, FEMALE: 52.1%

WHITE, NOT HISPANIC (NH): 81.3%

BLACK, NH: 15.3%

HISPANIC: 4.5%

ASIAN, NH: 1.2%

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AMERICAN INDIAN, NH: 0.3%

MEDIAN AGE: 45.6

MEDIAN HOUSEHOLD INCOME: \$58,145

(SOURCE: HTTP://QUICKFACTS.CENSUS.GOV/)

PERCENTAGE OF HOUSEHOLDS WITH INCOMES BELOW THE FEDERAL POVERTY

GUIDELINES WITHIN THE CBSA:

TALBOT 10.4%, DORCHESTER 18.1%, CAROLINE 14.4%, QUEEN ANNE'S 7.2%, KENT

14.8%

SOURCE: HTTPS://WWW.CENSUS.GOV/QUICKFACTS/FACT/TABLE/US

PERCENTAGE OF UNINSURED PEOPLE BY COUNTY WITHIN THE CBSA:

TALBOT 11%, DORCHESTER 10%, CAROLINE 13%, QUEEN ANNE'S 6%, KENT 9%

SOURCE:

HTTP://WWW.TOWNCHARTS.COM/MARYLAND/MARYLAND-STATE-HEALTHCARE-DATA.HTML

PERCENTAGE OF MEDICAID RECIPIENTS BY COUNTY WITHIN THE CBSA:

V 16-7.17

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TALBOT 11%, DORCHESTER 19%, CAROLINE 18%, QUEEN ANNE'S 9%, KENT 14%

SOURCE:

HTTP://WWW.TOWNCHARTS.COM/MARYLAND/MARYLAND-STATE-HEALTHCARE-DATA.HTML

LIFE EXPECTANCY BY COUNTY WITHIN THE CBSA:

TALBOT COUNTY: ALL RACES 80.8 WHITE 81.6, BLACK 76.5

DORCHESTER COUNTY: ALL RACES 77.6, WHITE 78.2, BLACK 75.7

CAROLINE COUNTY: ALL RACES 76.1, WHITE 76.3, BLACK 75.4

QUEEN ANNE'S COUNTY: ALL RACES 79.6, WHITE 79.7, BLACK 77.2

KENT COUNTY: ALL RACES 79.5, WHITE 80.6, BLACK 74.5

(SOURCE: HTTP://DHMH.MARYLAND.GOV)

MORTALITY RATES BY COUNTY WITHIN THE CBSA (AGE -ADJUSTED RATES PER 100,000 POPULATION):

TALBOT COUNTY: ALL RACES 1228.9, WHITE 1340.7, BLACK 1129.3 DORCHESTER COUNTY: ALL RACES 1222.8, WHITE 1418.0, BLACK 1005.8 CAROLINE COUNTY: ALL RACES 1009.9, WHITE. 1095.4, BLACK 971.1

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Schedule H (Form 990) 2016
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QUEEN ANNE'S COUNTY: ALL RACES 799.5, WHITE 824.7, BLACK 883.9

KENT COUNTY: ALL RACES 1248.3, WHITE 1303.9, BLACK 1373.4

(SOURCE: HTTP://DHMH.MARYLAND.GOV/VSA/DOCUMENTS/13ANNUAL.PDF)

ACCESS TO HEALTHY FOOD, POPULATION THAT IS FOOD INSECURE:

TALBOT COUNTY: 10.5%

DORCHESTER COUNTY: 15.8%

CAROLINE COUNTY: 12.1%

QUEEN ANNE'S COUNTY: 7.5%

KENT COUNTY: 11.5%

(SOURCE: URL: HTTP://WWW.MDFOODSYSTEMMAP.ORG)

QUALITY OF HOUSING

HOME OWNERSHIP RATE:

TALBOT COUNTY: 68.6%

DORCHESTER COUNTY: 65.6%

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CAROLINE COUNTY: 70.5%

QUEEN ANNE'S COUNTY: 83.8%

KENT COUNTY: 71.9%

CAROLINE COUNTY

THERE IS A LACK OF SECTION 8 RENTAL ASSISTANCE HOUSING IN CAROLINE

COUNTY. AT THE PRESENT TIME, ONLY ABOUT ONE- THIRD OF THE DEMAND HAS BEEN

FILLED.

TOTAL HOUSING UNITS 13,482

HOMEOWNERSHIP RATE, 70.5%

MEDIAN VALUE OF OWNER-OCCUPIED HOUSING UNITS, \$193,300

#### KENT COUNTY

THERE IS A NEED TO PROVIDE HOUSING FOR THE HOMELESS, AS WELL AS RESIDENTS

WHO HAVE SPECIAL NEEDS AND REQUIRE GROUP HOME OR ASSISTED LIVING

FACILITIES.

TOTAL HOUSING UNITS 10,540

HOMEOWNERSHIP RATE, 71.9%

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MEDIAN VALUE OF OWNER-OCCUPIED HOUSING UNITS, \$247,200

QUEEN ANNE'S COUNTY

THERE IS A WIDENING GAP IN THE NUMBER OF HOMEOWNERS VERSUS RENTERS AS

INCOMES EXCEED THE \$60,000 THRESHOLD. NEED FOR AFFORDABLE HOUSING FOR LOW

INCOME HOUSEHOLDS.

TOTAL HOUSING UNITS 21,032

HOMEOWNERSHIP RATE, 83.3%

MEDIAN VALUE OF OWNER-OCCUPIED HOUSING UNITS, \$339,900

#### DORCHESTER COUNTY

HOUSING IN DORCHESTER COUNTY, EVEN THOUGH RELATIVELY LOW-PRICED, IS NOT NECESSARILY MORE AFFORDABLE DUE TO THE RELATIVELY LOW INCOME OF COUNTY RESIDENTS. COMPARED TO THE SURROUNDING COUNTIES, THE HOUSING STOCK IS OLDER, FEWER HOMES ARE OWNER- OCCUPIED, MORE HOUSEHOLDS ARE LOW TO MODERATE INCOME, AND MORE HOUSING LACKS COMPLETE PLUMBING.

THE LACK OF MOVE-UP HOUSING IN THE COUNTY IS SEEN AS A DETERRENT TO

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ATTRACTING BUSINESS. DORCHESTER COUNTY HAS A RELATIVELY WEAK HOUSING

MARKET LINKED TO THE WEAK ECONOMY. IN ADDITION, THE DISPROPORTIONATE

AMOUNT OF THE COUNTY'S ELDERLY POPULATION DICTATES THE NEED FOR MORE

MODEST PRICED HOMES FOR THE PERSONS IN THIS AGE CATEGORY.

TOTAL HOUSING UNITS 16,554

HOMEOWNERSHIP RATE, 65.6%

MEDIAN VALUE OF OWNER-OCCUPIED HOUSING UNITS, \$187,700

#### TALBOT COUNTY

THE HOUSING ISSUES IN TALBOT COUNTY ARE COMPLEX PRIMARILY BECAUSE OF THE EXTREME DISPARITY OF INCOME LEVELS IN THE COUNTY. LIMITED ENTREPRENEURIAL AND JOB OPPORTUNITIES KEEP THE MODERATE INCOME WAGE EARNERS FROM HOME OWNERSHIP. HABITAT FOR HUMANITY AND NEW EASTON TOWN COUNCIL INITIATIVES NOW REQUIRE DEVELOPERS TO ADDRESS LOW TO MODERATE INCOME, AFFORDABLE HOME OWNERSHIP OPPORTUNITIES AS PART OF ANY NEW HOUSING DEVELOPMENT STRATEGY. THE NET EFFECT WILL NOT BE KNOWN FOR SEVERAL YEARS. THERE IS NO SHORTAGE OF HIGH END HOUSING OPTIONS. MIDDLE INCOME AFFORDABLE HOUSING REMAINS A COUNTYWIDE ISSUE.

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TOTAL HOUSING UNITS 20,246

HOMEOWNERSHIP RATE, 68.6%

MEDIAN VALUE OF OWNER-OCCUPIED HOUSING UNITS, \$319,500

SOURCE :HTTP://QUICKFACTS.CENSUS.GOV/QFD/STATES/

SOURCE: MID SHORE COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY CEDS

SOURCE:

HTTP://WWW.MIDSHORE.ORG/REPORTS/

ACCESS TO TRANSPORTATION WITHIN THE CBSA:

TRANSIT SERVICES IN THE THREE COUNTY AREAS ARE PROVIDED UNDER CONTRACT BY DELMARVA COMMUNITY TRANSIT. SERVICES INCLUDE MEDICAL AND SENIOR CITIZEN DEMAND SERVICES AND FIXED ROUTE COUNTY AND REGIONAL SERVICE. WHILE MOST OF THE REGION IS SERVED BY THE FIXED ROUTES, THERE ARE GAPS IN COVERAGE IN THE LESS POPULATED AREAS OF THE COUNTIES. THE REGIONAL SYSTEM, MARYLAND UPPER SHORE TRANSIT (MUST), PROVIDES LOW COST AND SEAMLESS SERVICE FOR THE GENERAL PUBLIC FROM KENT ISLAND TO OCEAN CITY WITH CONVENIENT FREE TRANSFER POINTS AT KEY LOCATIONS ON THE SHORE.

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MUST IS A COORDINATED EFFORT OF SEVERAL UPPER SHORE AGENCIES AND

GOVERNMENTS TO PROVIDE A REGIONAL TRANSIT SYSTEM FOR KENT, QUEEN ANNE'S,

TALBOT, CAROLINE, AND DORCHESTER COUNTIES. TRANSIT SERVICES ARE PROVIDED

BY QUEEN ANNE'S COUNTY RIDE (OPERATED BY THE COUNTY) AND DELMARVA

COMMUNITY TRANSIT (DCT), A PRIVATE COMPANY UNDER CONTRACT TO THE

COUNTIES. THE SYSTEM ALSO INCLUDES SHORE TRANSIT, WHICH PROVIDES

SCHEDULED ROUTES ON THE LOWER SHORE. THE MTA AND THE MARYLAND DEPARTMENT

OF HUMAN RESOURCES HAVE PROVIDED FUNDING. OVERALL MANAGEMENT OF THE

REGIONAL SYSTEM IS THE RESPONSIBILITY OF THE TRANSPORTATION ADVISORY

GROUP (TAG). THE COUNTY COMMISSIONERS OF THE FIVE UPPER SHORE COUNTIES

APPOINT THE MEMBERS OF THE TAG.

(SOURCE: MID SHORE COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY CEDS(REVISED MARCH 2012) HTTP://WWW.MIDSHORE.ORG/REPORTS)

ANNUAL AVERAGE CBSA UNEMPLOYMENT RATE: TALBOT 4.0%, DORCHESTER 5.2%, CAROLINE 4.2%, QUEEN ANNE'S 3.8%, KENT

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4.3%

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(SOURCE: HTTP://WWW.DLLR.STATE.MD.US/)
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ACCESS TO QUALITY HEALTH CARE:

HOSPITALS: UM SHORE REGIONAL HEALTH

PENINSULA REGIONAL MEDICAL CENTER

ANNE ARUNDEL MEDICAL CENTER

FEDERALLY QUALIFIED HEALTH CENTERS (FQHCS): CHOPTANK COMMUNITY HEALTH

(SOURCE: HTTP://WWW.DHMH.STATE.MD/US/GETHEALTHCARE/FQHC.PDF)

PROMOTING THE HEALTH OF THE COMMUNITY

SCHEDULE H, PART VI, LINE 5

THE ANALYSIS OF LOCAL DATA INDICATED THAT DIABETES, HEART DISEASE,

CANCER, BEHAVIORAL HEALTH AND ACCESS TO CARE WERE ALL HEALTH IMPROVEMENT PRIORITIES FOR THE MID-SHORE. AFTER CAREFUL REVIEW OF COUNTY HEALTH DATA, THE MID-SHORE SHIP COALITION PRIORITIZED THE POTENTIAL HEALTH IMPROVEMENT AREAS AND DECIDED TO FOCUS THE COALITION'S EFFORTS ON THREE AREAS: (1)

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ADOLESCENT OBESITY, (2) ADOLESCENT TOBACCO USE, AND (3) DIABETES RELATED

EMERGENCY DEPARTMENT VISITS. THE COALITION IS COMMITTED TO EXAMINING WHAT

EVIDENCE-BASED INITIATIVES CAN IMPROVE THE COUNTY'S HEALTH IN THESE THREE

AREAS RELATED TO RACIAL, ETHNIC AND OTHER DEMOGRAPHIC AND

GEOGRAPHIC-RELATED HEALTH DISPARITIES.

MARYLAND'S STATE HEALTH IMPROVEMENT PROCESS (SHIP) PROVIDES A FRAMEWORK FOR CONTINUAL PROGRESS TOWARD A HEALTHIER MARYLAND. MARYLAND'S STATE HEATH IMPROVEMENT PROCESS (SHIP) BEGAN WITH NATIONAL, STATE AND LOCAL DATA BEING REVIEWED AND ANALYZED BY THE MARYLAND DEPARTMENT OF HEALTH AND MENTAL HYGIENE (DHMH) OFFICE OF POPULATION HEALTH AS WELL AS BY THE 5 DEPARTMENTS OF HEALTH (TALBOT, CAROLINE, DORCHESTER, QUEEN ANNE'S, KENT). IT HAS THREE MAIN COMPONENTS: ACCOUNTABILITY, LOCAL ACTION AND PUBLIC ENGAGEMENT.

SHIP INCLUDES 39 MEASURES THAT PROVIDE A FRAMEWORK TO IMPROVE THE HEALTH OF MARYLAND RESIDENTS. TWENTY-EIGHT OF THE MEASURES HAVE BEEN IDENTIFIED AS CRITICAL RACIAL/ETHNIC HEALTH DISPARITIES. EACH MEASURE HAS A DATA

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SOURCE AND A TARGET, AND WHERE POSSIBLE, CAN BE ASSESSED AT THE COUNTY

LEVEL.

UM SRH'S PRIORITIES ARE ALIGNED WITH THE MARYLAND STATE HEALTH

IMPROVEMENT PROCESS VISION AREAS AND THOSE OBJECTIVES OUTLINED BY THE

LOCAL HEALTH IMPROVEMENT COALITION.

UM SRH'S PRIORITIES:

- 1. CHRONIC DISEASES (OBESITY, HYPERTENSION, DIABETES, SMOKING)
- 2. BEHAVIORAL HEALTH
- 3. ACCESS TO CARE
- 4. CANCER
- 5. OUTREACH & EDUCATION (PREVENTIVE CARE, SCREENINGS, HEALTH LITERACY)

SEVERAL ADDITIONAL TOPIC AREAS WERE IDENTIFIED BY THE CHNA STEERING COMMITTEE INCLUDING: SAFE HOUSING, TRANSPORTATION, AND SUBSTANCE ABUSE. THE UNMET NEEDS NOT ADDRESSED BY UM SRH WILL CONTINUE TO BE ADDRESSED BY KEY GOVERNMENTAL AGENCIES AND EXISTING COMMUNITY- BASED ORGANIZATIONS. WHILE UM SRH WILL FOCUS THE MAJORITY OF OUR EFFORTS ON THE IDENTIFIED

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PRIORITIES OUTLINED IN THE CHNA ACTION PLAN, WE WILL REVIEW THE COMPLETE

SET OF NEEDS IDENTIFIED IN THE CHNA FOR FUTURE COLLABORATION AND WORK.

THESE AREAS, WHILE STILL IMPORTANT TO THE HEALTH OF THE COMMUNITY, WILL

BE MET THROUGH OTHER HEALTH CARE ORGANIZATIONS WITH OUR ASSISTANCE AS

AVAILABLE.

INITIATIVE 1

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IDENTIFIED NEED: CHRONIC DISEASE MANAGEMENT
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HOW WAS THE NEED IDENTIFIED: IDENTIFIED THROUGH THE CHNA PROCESS

HOSPITAL INITIATIVE: UMSRH POPULATION HEALTH MANAGEMENT: ENHANCED

TRANSITIONS IN CARE:

A: SHORE WELLNESS PARTNER- COMMUNITY CASE MANAGEMENT &

B: FOLLOW-UP CLINIC

BOTH PROGRAMS ADDRESS HIGH UTILIZING PATIENTS WHO ARE NOT CONNECTED TO

ONGOING PRIMARY CARE

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CHRONICALLY ILL PATIENTS WITH TYPICAL, LONG STANDING COMBINATIONS OF

DIABETES, CHF, COPD, AND/OR KIDNEY DISEASE WHO ARE PRESCRIBED BETWEEN 5

AND 15 MEDICATIONS

RURAL PATIENTS WITH LONG TRAVEL TIMES TO CARE PROVIDERS AND WHO OFTEN DO

NOT HAVE ACCESS TO INFORMATION TECHNOLOGY RESOURCES

HTTP://DHMH.MARYLAND.GOV/SHIP/SITEPAGES/HOME

PRIMARY OBJECTIVE OF INITIATIVE:

-IDENTIFY FOLLOW-UP NEEDS FROM COMMUNITY RESOURCES

-REDUCE READMISSIONS DURING THE TRANSITIONAL PERIOD RELATED TO CHRONIC

DISEASE MANAGEMENT

-DIABETES-RELATED READMISSION/REVISITS

-CONGESTIVE HEART FAILURE-RELATED READMISSIONS/REVISITS

-HYPERTENSION-RELATED READMISSIONS/REVISITS

-COPD-RELATED READMISSIONS/REVISITS

-CHRONIC KIDNEY DISEASE-RELATED READMISSIONS/REVISITS

-PROVIDE ASSESSMENT OF DIETARY STATUS AND EDUCATIONAL NEEDS

0180223-00045

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-PROVIDE ASSESSMENT OF SAFE MEDICATION USE/EDUCATIONAL NEEDS/FINANCIAL

#### ASSISTANCE NEEDS

-PROVIDE TRANSITIONAL CASE MANAGEMENT SERVICES

TOTAL NUMBER OF PEOPLE WITHIN TARGET POPULATION: PATIENTS WITH SUB-ACUTE MENTAL ILLNESS, SOCIAL ISOLATION, AND/OR LIMITED FAMILY SUPPORT WHO NEED ASSISTANCE IN MAKING HEALTHCARE DECISIONS THAT PROVIDE THE BEST CARE IN THE BEST VENUE. RESIDENTS OF TALBOT, CAROLINE, DORCHESTER, KENT HAVE A HIGHER RATE THAN THE HP 2020 GOAL RATE OF RELATED EMERGENCY DEPARTMENT VISITS FOR THESE CHRONIC DISEASES. TARGET POPULATION 7,000 PEOPLE.

TOTAL NUMBER OF PEOPLE REACHED BY THE INITIATIVE WITHIN THE TARGET

#### POPULATION:

A.SHORE WELLNESS PARTNERS: 1,384 HOME VISITS

B. FOLLOW UP CLINIC: 3,919 PATIENTS (775 PATIENTS HAD MORE THAN ONE ENCOUNTER).

KEY COLLABORATORS IN DELIVERY OF THE INITIATIVE:

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-PHYSICIAN PRACTICES (OWNED BY HOSPITAL/HEALTH SYSTEM)

-PHYSICIAN PRACTICES (NOT WHOLLY OR PARTIALLY OWNED BY THE HOSPITAL)

-QUEEN ANNE COUNTY MOBILE INTEGRATED COMMUNITY HEALTH PROGRAM

-UPPER SHORE AGING, INC MARYLAND ACCESS POINT

-MAINTAINING ACTIVE CITIZENS, INC

-COASTAL HOSPICE & PALLIATIVE CARE

-COMPASS REGIONAL HOSPICE

-TALBOT HOSPICE

-TALBOT COUNTY HEALTH DEPARTMENT/ADULT EVALUATION AND REVIEW SERVICES

-QUEEN ANNE COUNTY HEALTH DEPARTMENT/ADULT EVALUATION AND REVIEW

#### SERVICES

-CAROLINE COUNTY HEALTH DEPARTMENT/ ADULT EVALUATION AND REVIEW SERVICES

-DORCHESTER COUNTY HEALTH DEPARTMENT/ ADULT EVALUATION AND REVIEW

# SERVICES

-TALBOT COUNTY SENIOR CENTER

-CAROLINE COUNTY SENIOR CENTER

-CHOPTANK COMMUNITY HEALTH-FEDERALSBURG/DENTON

-CHOPTANK COMMUNITY HEALTH- FASSETT MAGEE BRANCH

0180223-00045

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-SHORE HOME CARE, INC

-SHORE WELLNESS PARTNERS

-AMEDYSIS HOME HEALTH, INC

-HOME CALL HOME HEALTH

-BRIGHT STAR HOME HEALTH

-HILL'S DRUG STORE, INC

-KEY COLLABORATOR ORGANIZATION

-INTEGRACE BAYLEIGH CHASE

-THE PINES, GENESIS

-BRITON WOODS OF DENTON

-CAROLINE NURSING HOME

-MALLARD BAY

-CHESAPEAKE WOODS

-AUTUMN LAKE

-SHORE NURSING & REHAB

IMPACT OF HOSPITAL INITIATIVE: COMMUNITY RESOURCES ENGAGED AS APPROPRIATE BASED ON PATIENT-SPECIFIC NEEDS. MULTIPLE HEALTH CARE REFERRALS GENERATED

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IN ORDER TO PROVIDE THE SAFEST PATIENT CARE.

REDUCTION IN HIGH UTILIZER OR POPULATION AT HIGH RISK FOR READMISSION.

EVALUATION OF OUTCOME:

SHORE WELLNESS PARTNERS METRICS:

1,032 NURSE HOME VISITS

352 SOCIAL WORKERS HOME VISITS

FOLLOW UP CLINIC METRICS:

# OF PATIENTS: 3,919: (775 PATIENTS HAD MORE THAN ONE ENCOUNTER)

# OF REFERRALS (DIRECT REFERRALS)

54 REFERRALS TO UPPER SHORE AGING (SERVING TALBOT, KENT, CAROLINE),

24 REFERRALS TO MAINTAINING ACTIVE CITIZENS, INC (SERVING DORCHESTER),

9 REFERRALS TO QUEEN ANNE COUNTY DEPARTMENT OF AGING.

53 PEOPLE TO THE QUEEN ANNE COUNTY MOBILE INTEGRATED COMMUNITY HEALTH

PROGRAM

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- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

CONTINUATION OF INITIATIVE: YES, HOWEVER, SRH IS DEVELOPING A MORE ROBUST

AND HOLISTIC TRANSITIONS OF CARE PROGRAM THAT WILL PROVIDE SYSTEMATIC

REFERRALS AND COMPLEX CASE MANAGEMENT OF HIGH RISK PATIENTS BASED ON BEST

PRACTICES.

SHORE WELLNESS PARTNERS SOCIAL WORK PROGRAM WILL CONTINUE TO OFFER

FINANCIAL AND SOCIAL SERVICES TO SUPPORT THE NEWLY DEVELOPED TRANSITIONS

OF CARE PROGRAM.

TOTAL COST OF INITIATIVE: \$ 377,942 (INCLUDES STAFF SALARY AND SUPPLIES

DOES NOT INCLUDE INDIRECT OVERHEAD)

INITIATIVE 2

IDENTIFIED NEED: HEALTH PRIORITY #2. BEHAVIORAL HEALTH; PRIORITY #3.

ACCESS TO CARE

THE RATE OF EMERGENCY DEPARTMENT VISITS RELATED TO MENTAL HEALTH

# Part VI Supplemental Information

Provide the following information.

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- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
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DISORDERS\* (PER 100,000 POPULATION). MENTAL HEALTH PROBLEMS CAN PLACE A

HEAVY BURDEN ON THE HEALTHCARE SYSTEM, PARTICULARLY WHEN PERSONS IN

CRISIS UTILIZE EMERGENCY DEPARTMENTS INSTEAD OF OTHER SOURCES OF CARE

WHEN AVAILABLE

HOW WAS THE NEED IDENTIFIED: IDENTIFIED THROUGH THE CHNA PROCESS NAME OF HOSPITAL INITIATIVE: BEHAVIORAL HEALTH BRIDGE CLINIC. THE BRIDGE CLINIC SERVES PATIENTS DISCHARGED FROM THE BEHAVIORAL HEALTH INPATIENT UNIT WHO ARE UNABLE TO ACCESS PSYCHIATRIC CARE FROM COMMUNITY DUE TO SHORTAGE OF PSYCHIATRIC PROVIDERS

TOTAL NUMBER OF PEOPLE WITHIN TARGET POPULATION: 600-700 PATIENTS DISCHARGED FROM SRH INPATIENT PSYCHIATRIC CARE REQUIRE SPECIALIZED FOLLOW-UP INCLUDING CASE MANAGEMENT, THERAPY, AND SUPPORT/EDUCATION TOTAL NUMBER OF PEOPLE REACHED BY THE INITIATIVE: PERSONS SERVED: 205 PRIMARY OBJECTIVE OF INITIATIVE:ENHANCE SERVICE CONTINUITY BETWEEN INPATIENT AND COMMUNITY BEHAVIORAL HEALTH CARE THROUGH BETTER ACCESS TO SERVICES AND MORE INNOVATIONS IN THE SERVICE DELIVERY MODEL. REDUCE

# Part VI Supplemental Information

Provide the following information.

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RECIDIVISM OF PATIENTS WITH MENTAL HEALTH ISSUES IN BOTH THE ED AND

PSYCHIATRIC INPATIENT UNIT.

SINGLE OR MULTI-YEAR PLAN: MULTI YEAR, OCT.2015-PRESENT

KEY COLLABORATORS IN DELIVERY:

MID-SHORE BEHAVIORAL HEALTH SYSTEM

EASTERN SHORE CRISIS RESPONSE

PHYSICIAN PRACTICES

LOCAL HEALTH DEPTS.

IMPACT OF HOSPITAL INITIATIVE: THE FIRST FULL YEAR OF OPERATION FOR THE BRIDGE CLINIC WAS SUCCESSFUL IN REDUCING READMISSION RATES TO THE HOSPITAL'S INPATIENT PSYCHIATRIC UNIT. 24-48 HOUR ACCESS WAS MADE AVAILABLE FOR URGENT APPOINTMENTS. ACTIVE CASE MANAGEMENT INCLUDING TELEPHONIC FOLLOW-UP AND WEEKLY SUPPORT GROUPS WERE PROVIDED.

EVALUATION OF OUTCOMES:

-962 FOLLOW-UP INTERVENTIONS WERE PROVIDED TO 205 PATIENTS. INPATIENT

# Part VI Supplemental Information

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- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
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READMISSIONS TRENDED DOWN FOR THE 12 MONTH PERIOD FROM JULY 2016 TO JUNE

2017.

-FIRST QUARTER OF OPERATION: AVERAGE READMISSION RATE 12% COMPARED TO

FINAL QUARTER OF FY17: AVERAGE READMISSION RATE 1%.

CONTINUATION OF INITIATIVE: BASED ON THE INITIAL SUCCESS OF THIS

INITIATIVE, THE HOSPITAL WILL CONTINUE THIS INITIATIVE.

EXPENSE: \$107,781

INITIATIVE 3

IDENTIFIED NEED: HEALTH PRIORITY #2. BEHAVIORAL HEALTH #5. OUTREACH AND

EDUCATION

HOW WAS THE NEED IDENTIFIED: IDENTIFIED THROUGH THE CHNA PROCESS NAME OF HOSPITAL INITIATIVE: UM SRH PARTNERSHIP WITH RECOVERY FOR SHORE (RFS) PROGRAM- PROMOTES RECOVERY THROUGH ADVOCACY, EDUCATION AND SUPPORT

# Part VI Supplemental Information

Provide the following information.

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- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
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TOTAL NUMBER OF PEOPLE WITHIN TARGET POPULATION: MARYLAND ADULT RESIDENTS

IN NEED OF TREATMENT, BY REGION 5--EASTERN SHORE (N=260,715) 25,624

SOURCE: HTTPS://BHA.HEALTH.MARYLAND.GOV/STATE%20DRUG%20AND%20ALCOHOL%20ABUS

E%20COUNCIL/DOCUMENTS/SDAACWEB/FORMULAWORKGROUP/REUTER\_ESTIMATING%20TREATM

ENT%20NEED.PDF

\*ESTIMATED LESS THAN ONE-QUARTER, ARE ACTUALLY IN TREATMENT PROGRAMS

TOTAL NUMBER OF PEOPLE REACHED BY THE INITIATIVE: SUPPORT 15-20 COMMUNITY

EVENTS RAISING AWARENESS AND PROVIDING SUPPORT FOR THOSE AFFECTED BY

SUBSTANCE ABUSE

PRIMARY OBJECTIVE OF INITIATIVE: INDICATORS SUGGEST THE QUALITY OF LIFE FOR THE TARGET POPULATION OF THOSE IN LONG-TERM RECOVERY FROM ALCOHOL OR OTHER DRUG ADDICTION, IMPROVE AS A RESULT OF THE SUPPORT AND ADVOCACY PROVIDED BY RFS PROGRAMS.

THE PRIMARY OBJECTIVE OF THIS INITIATIVE IS TO: -RAISE THE AWARENESS ABOUT ADDICTION AND RECOVERY

# Part VI Supplemental Information

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-REDUCE THE STIGMA ABOUT ADDICTION AND MENTAL DISORDERS

-ADVOCACY FOR THOSE IN RECOVERY

-ENGAGE IN COMMUNITY ACTIVITIES THAT CELEBRATE RECOVERY AND WELLNESS

SINGLE OR MULTI-YEAR PLAN: MULTI-YEAR INITIATIVE AND ONGOING

2010-PRESENT

KEY COLLABORATORS IN DELIVERY:

-CAROLINE COUNSELING CENTER

-CAROLINE COUNTY PREVENTION SERVICES

-CHESAPEAKE TREATMENT SERVICES

-CHESAPEAKE VOYAGERS, INC.

-CIRCUIT COURT OF TALBOT COUNTY, PROBLEM SOLVING COURT

-COMMUNITY NEWSPAPER PROJECT (CHESTERTOWN SPY AND TALBOT SPY)

-DORCHESTER COUNTY ADDICTIONS PROGRAM

-DRI-DOCK RECOVERY AND WELLNESS CENTER

-KENT COUNTY DEPARTMENT OF HEALTH ADDICTION SERVICES

-MID SHORE MENTAL HEALTH SYSTEMS, INC.

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-QUEEN ANNE'S COUNTY DEPARTMENT OF HEALTH - ADDICTIONS TREATMENT AND

#### PREVENTION SERVICES

-UNIVERSITY OF MARYLAND SHORE BEHAVIORAL HEALTH OUTPATIENT ADDICTIONS

-TALBOT ASSOCIATION OF CLERGY AND LAITY

-TALBOT COUNTY HEALTH DEPARTMENT ADDICTIONS PROGRAM (TCAP) AND

PREVENTION

-PAROLE AND PROBATION

-TALBOT PARTNERSHIP FOR ALCOHOL AND OTHER DRUG ABUSE PREVENTION

-UNIVERSITY OF MARYLAND SHORE REGIONAL HEALTH

-WARWICK MANOR BEHAVIORAL HEALTH

IMPACT OF HOSPITAL INITIATIVE: REDUCTION OF UTILIZATION OF EMERGENCY ROOM

SERVICES FOR ONGOING TREATMENT.

EVALUATION OF OUTCOME:

EVENTS AND PROGRAMS

PARTICIPATION IN 15-20 COMMUNITY EVENTS RAISING AWARENESS AND PROVIDING

SUPPORT TO THOSE AFFECTED BY SUBSTANCE ABUSE, SERVING 5 COUNTIES OF

# Part VI Supplemental Information

Provide the following information.

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MID-SHORE, INCLUDING:

-OUT OF THE DARKNESS, SUICIDE PREVENTION

-ADVOCACY FOR NALOXONE, LEGISLATIVE FORUMS IN CENTREVILLE AND CAMBRIDGE

-ADDRESS ALCOHOL, BINGE DRINKING, DRUG/SUBSTANCE ABUSE THROUGH

PARTNERSHIPS LISTED ABOVE

-SPONSOR PEER SUPPORT PROGRAMS

CONTINUATION OF INITIATIVE: YES, SRH WILL CONTINUE TO SUPPORT THIS

INITIATIVE

EXPENSE: \$1,200

INITIATIVE 4

IDENTIFIED NEED: HEALTH PRIORITY #4. CANCER; HEALTH PRIORITY #3. ACCESS TO CARE; HEALTH PRIORITY #5. OUTREACH AND EDUCATION

HOW WAS THE NEED IDENTIFIED: IDENTIFIED THROUGH THE CHNA PROCESS

#### Part VI Supplemental Information

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NAME OF HOSPITAL INITIATIVE: SHORE REGIONAL WELLNESS FOR WOMEN OUTREACH

AND WELLNESS FOR WOMEN SCREENING

TOTAL NUMBER OF PEOPLE WITHIN TARGET POPULATION:

FEMALE POPULATION OF 5 COUNTY AREA

OUTREACH= AGE 25+ (APPROXIMATELY 32,000)

SCREENINGS= AGE 40-65, UNINSURED= 2,800

TOTAL NUMBER OF PEOPLE REACHED BY THE INITIATIVE: WELLNESS FOR WOMEN

OUTREACH: 3,465 LIVES TOUCHED

SCREENINGS: 199 PATIENTS SEEN

PRIMARY OBJECTIVE OF INITIATIVE:REDUCE OVERALL CANCER DEATH RATE

AGE-ADJUSTED MORTALITY RATE FROM CANCER (PER 100,000 POPULATION). MARYLAND IS HIGHER THAN THE US CANCER MORTALITY RATE. CANCER IMPACTS

PEOPLE ACROSS ALL POPULATION GROUPS, HOWEVER WIDE RACIAL DISPARITIES

EXIST. MARYLAND 2017 GOAL 147.4

MARYLAND RATE: 159.3

### Part VI Supplemental Information

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CAROLINE COUNTY: 173.5

DORCHESTER COUNTY: 195.2

KENT COUNTY: 149.7

QUEEN ANNE'S COUNTY: 160.4

TALBOT COUNTY: 143.8

WELLNESS FOR WOMEN OUTREACH:

1. INCREASE THE NUMBER OF WOMEN SURVIVING BREAST CANCER BY DIAGNOSING

THEM AT AN EARLIER STAGE THROUGH EDUCATION AND PROMOTION OF PREVENTATIVE

MEASURES AND EARLY DETECTION.

2. DIAGNOSE AFRICAN AMERICAN AND HISPANIC WOMEN AT EARLIER STAGES OF

BREAST CANCER, EQUIVALENT TO CAUCASIAN WOMEN.

3. EDUCATE LATINA WOMEN IN BREAST SELF- EXAMINATION WITH THE ASSISTANCE

OF A TRANSLATOR.

#### SCREENINGS:

1. THE PROGRAM SERVES AS A POINT OF ACCESS INTO CARE FOR AGE AND RISK SPECIFIC MAMMOGRAPHY SCREENING, CLINICAL BREAST EXAM, AND GENETIC TESTING

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FOR BREAST CANCER.

2. OFFERS NO COST MAMMOGRAMS TO ELIGIBLE WOMEN: THOSE UNDER THE AGE OF 40

AND OVER 65 WHO HAVE NO INSURANCE AND LATINA WOMEN OF ALL AGES WHO WILL

BE SCREENED ANNUALLY THEREAFTER. THOSE WOMEN NEEDING FURTHER DIAGNOSTIC

TESTS OR WHO NEED TREATMENT FOR BREAST CANCER ARE ENROLLED IN THE STATE

OF MARYLAND DIAGNOSIS AND TREATMENT PROGRAM THROUGH THE CASE MANAGER

SINGLE OR MULTI-YEAR PLAN: MULTI YEAR 2008-PRESENT

KEY COLLABORATORS IN DELIVERY:

PARTICIPATING HOSPITAL STAFF; TALBOT, QA, KENT, DORCHESTER, CAROLINE

COUNTIES HEALTH DEPARTMENTS FOR FIVE COUNTIES

IMPACT OF HOSPITAL INITIATIVE: REDUCE CANCER MORTALITY

EVALUATION OF OUTCOMES:

THE STAGE AT DIAGNOSIS AS REPORTED BY THE TUMOR REGISTRY FOR THE CANCER CENTER INDICATES DISPARITY FOR WOMEN IN CAROLINE AND DORCHESTER COUNTY.

#### Part VI Supplemental Information

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THE OUTREACH PROGRAM INCREASED THE COMMUNITY'S AWARENESS OF BREAST CANCER

PREVENTION, DETECTION AND TREATMENTS.

#### OUTCOME: OUTREACH

3,465 LIVES TOUCHED (SOME EVENTS INCLUDED BOTH COMMUNITY AND PROFESSIONAL

#### AUDIENCES)

73 COMMUNITY EVENTS

7 PROFESSIONAL PRESENTATIONS

#### CORRELATION WITH OUTREACH:

IN TABLOT COUNTY THERE WERE 33 EVENTS HELD AND 45 DIAGNOSES OF BREAST

CANCER. 39 PARTICIPANCTS WERE CAUCASIAN AND 5 WERE AFRICAN AMERICAN.

STAGE 3 OR 4 CANCER WAS DETERMINED IN 6 CASES.

IN DORCHESTER COUNTY THERE WERE 13 EVENTS HELD, 35 CASES OF BREAST CANCER WERE DISCOVERED, AND FOUR PARTICIPANTS WERE DETERMINED TO BE STAGE 3 OR 4. THERE WERE 23 CAUCASIANS AND 12 AFRICAN AMERICANS WHO PARTICIPATED IN THE EVENTS.

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KENT AND CAROLINE COUNTIES HAD 2 AND 18 EVENTS HELD, RESPECTIVELY. 22

PARTICIPANTS WERE DIAGNOSED WITH BREAST CANCER IN KENT COUNTY AND 23

INDIVIDUALS WERE DIAGNOSED WITH BREAST CANCER IN CAROLINE COUNTY. IN BOTH

COUNTIES, THERE WERE 18 CAUCASIANS AND 4 AFRICAN AMERICANS WHO

PARTICIPATED. FOUR INDIVIDUALS IN BOTH KENT AND CAROLINE COUNTIES WERE

DIAGNOSED WITH STAGE 3 OR 4 CANCER.

QUEEN ANN'S COUNTY HAD 8 EVENTS, 14 BREAST CANCER DIAGNOSES WITH 2

INDIVIDUALS HAVING STAGE 3 OR 4 CANCER. 10 CAUCASIANS AND 4 AFRICAN

AMERICANS PARTICIPATED IN THESE EVENTS.

OUTCOME: SCREENING

INDICATORS SHOW IMPROVED ACCESS TO CARE AND REFERRAL FOR TREATMENT.

SCREENINGS: 162 PATIENTS SEEN

TOTAL AFRICAN AMERICAN: 34 (NO VOLUME CHANGE)

TOTAL HISPANIC: 97 (26% INCREASE IN VOLUME)

TOTAL CAUCASIAN: 30 (45% DECREASE IN VOLUME)

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TOTAL OTHER: 1

\*20% DECREASE IN TOTAL VOLUME DUE TO INCREASE IN PATIENTS WITH PRIMARY

INSURANCE

CASE WORKER: 2,435 PATIENT VISITS; 382 PATIENT'S CASE MANAGED

CONTINUATION OF INITIATIVE: YES, THE INITIATIVE IS CONTINUING

EXPENSE: OUTREACH \$53,305: SCREENINGS, CASE MANAGEMENT \$177,441

INITIATIVE 5

IDENTIFIED NEED: HEALTH PRIORITY #4. CANCER; HEALTH PRIORITY #3. ACCESS

TO CARE; HEALTH PRIORITY #5. OUTREACH AND EDUCATION

HOW WAS THE NEED IDENTIFIED: IDENTIFIED THROUGH THE CHNA PROCESS

NAME OF HOSPITAL INITIATIVE: PROSTATE CANCER SCREENING

TOTAL NUMBER OF PEOPLE WITHIN TARGET POPULATION: 5 COUNTY MALE

#### Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
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- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

POPULATION

THIS INITIATIVE IS OPEN TO ALL MEN, BUT FOCUSED OUTREACH IS ON AREAS OF

COUNTY WITH A HIGH PERCENTAGE OF AFRICAN AMERICAN /BLACK POPULATION.

SPIRITUAL LEADERS AND CHURCHES ARE CONTACTED AND ENGAGED, AND REQUESTED

TO ENCOURAGE THEIR CONGREGATIONS AND COMMUNITIES TO PARTICIPATE.

TOTAL NUMBER OF PEOPLE REACHED BY THE INITIATIVE: 2 EVENTS, PERSONS

SERVED: 40

PRIMARY OBJECTIVE OF INITIATIVE: REDUCE OVERALL CANCER DEATH RATE -TO PROMOTE EARLY DETECTION OF PROSTATE CANCER. PROSTATE CANCER IS THE SECOND LEADING CAUSE OF CANCER-RELATED DEATHS FOR AMERICAN MEN.

STATISTICS GATHERED FOR 2016 SHOWED PROSTATE CANCER CASES DIAGNOSED IN

THE FOLLOWING COUNTIES:

CAROLINE COUNTY: 13

DORCHESTER COUNTY: 25

KENT COUNTY: 17

### Part VI Supplemental Information

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QUEEN ANNE'S COUNTY: 19

TALBOT COUNTY: 23

SINGLE OR MULTI-YEAR PLAN: MULTI YEAR 2006-PRESENT

KEY COLLABORATORS IN DELIVERY:

-SHORE COMPREHENSIVE UROLOGY

-MT. OLIVE AME

-KENT COUNTY HEALTH DEPARTMENT

-TALBOT COUNTY NAACP

-MOTA

-MULTICULTURAL CENTER TALBOT COUNTY

IMPACT OF HOSPITAL INITIATIVE:

1. REDUCE CANCER MORTALITY

2. PROVIDED ACCESS TO SCREENINGS TO UNDERSERVED PERSONS OF COMMUNITY

3. INCREASED AWARENESS AND DETECTION OF PROSTATE CANCER

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#### EVALUATION OF OUTCOME:

TOTAL NUMBER OF PEOPLE REACHED BY THE INITIATIVE WITHIN THE TARGET

#### POPULATION

40 MEN ATTENDED EDUCATION SEMINAR.

23 MEN WERE SCREENED, 7 FOUND TO HAVE SUSPICIOUS TUMOR.

ALL RESULTS REVIEWED AND HAD FOLLOWED UP WITH THEIR PRIMARY PHYSICIAN.

CONTINUATION OF INITIATIVE: YES, THE INITIATIVE IS CONTINUING

EXPENSE: \$6,236

INITIATIVE 6

IDENTIFIED NEED HEALTH: PRIORITY #5, OUTREACH AND EDUCATION; HEALTH PRIORITY #1, CHRONIC DISEASE MANAGEMENT; HEALTH PRIORITY #3, ACCESS TO CARE

PROVIDE OUTREACH FOR EDUCATION OPPORTUNITIES TO THE COMMUNITY FOR CHRONIC

#### Part VI Supplemental Information

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DISEASE AWARENESS AND MANAGEMENT.

HOW WAS THE NEED IDENTIFIED: IDENTIFIED THROUGH THE CHNA PROCESS

NAME OF HOSPITAL INITIATIVE:

-DIABETES, STROKE, HEART EDUCATION PROGRAMS

-EDUCATION SERIES

-SUPPORT GROUPS

-RADIO BROADCASTS

-HEART WELLNESS NEWSLETTER AND PRESENTATIONS

-STROKE EDUCATION/PRESENTATIONS

-BLOOD PRESSURE SCREENINGS

TOTAL NUMBER OF PEOPLE WITHIN TARGET POPULATION: 5 COUNTY POPULATION (SEE

BELOW FOR PREVALENCE OF DISEASE)

PREVALENCE OF DIABETES IN THIS COMMUNITY IS HIGHER THAN AVERAGE WITHIN

MARYLAND.

#### Part VI Supplemental Information

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DIAGNOSED DIABETES AMONG ADULTS:

CAROLINE COUNTY: PREVALENCE=12.2 2,856 INDIVIDUALS

DORCHESTER COUNTY: PREVALENCE=14.7 3,893 INDIVIDUALS

KENT COUNTY: PREVALENCE=8.9 1,549 INDIVIDUALS

QUEEN ANNE'S COUNTY: PREVALENCE=9.4 3,603 INDIVIDUALS

TALBOT COUNTY: PREVALENCE=9.5 3,434 INDIVIDUALS

MARYLAND: PREVALENCE=9.4

#### SOURCE:

PREVALENCE DATA PRESENTED HERE INCLUDE NUMBER OF EXISTING CASES AND RATES PER 100 OVERALL AND BY AGE, SEX, AND LEVEL OF EDUCATION HTTPS://WWW.CDC.GOV/DIABETES/ATLAS/OBESITYRISK/24/ATLAS.HTM

PREVALENCE OF AGE-ADJUSTED MORTALITY RATE FROM HEART DISEASE (PER 100,000 POPULATION). HEART DISEASE IS THE LEADING CAUSE OF DEATH IN MARYLAND ACCOUNTING FOR 25% OF ALL DEATHS. PREVALENCE FOR MARYLAND= 169.4: 2017 GOAL= 166.3

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CAROLINE COUNTY: PREVALENCE=195.6

DORCHESTER COUNTY: PREVALENCE=190.9

KENT COUNTY: PREVALENCE=154.3

QUEEN ANNE'S COUNTY: PREVALENCE=159.8

TALBOT COUNTY: PREVALENCE=143.0

IN MARYLAND, 30% OF ALL DEATHS WERE ATTRIBUTED TO HEART DISEASE AND

STROKE. HEART DISEASE AND STROKE CAN BE PREVENTED BY CONTROL OF HIGH

BLOOD PRESSURE.

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THE RATE OF EMERGENCY DEPARTMENT VISITS DUE TO HYPERTENSION (PER 100,000
POPULATION) IN MARYLAND= 252.2 2017 GOAL=234
CAROLINE COUNTY: RATE=257.8
DORCHESTER COUNTY: RATE=465.4
KENT COUNTY: RATE=334.7
QUEEN ANNE'S COUNTY: RATE=187.8
TALBOT COUNTY: PREVALENCE=265.1
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TOTAL NUMBER OF PEOPLE REACHED BY THE INITIATIVE: TOTAL COMMUNITY BENEFIT

ENCOUNTERS OR 'TOUCHPOINTS' IN FY2017 WAS OVER 2,300 FOR DIABETES,

STROKE, HEART WELLNESS RELATED EDUCATION AND SUPPORT GROUPS.

PRIMARY OBJECTIVE OF INITIATIVE:

REDUCE INCIDENCE OF DIABETES, STROKE, CARDIOVASCULAR DISEASE

IMPROVE MANAGEMENT OF DIABETES AND HYPERTENSION, LUNG AND HEART HEALTH,

SUPPORT FOR POPULATION MANAGING DIABETES, STROKE, CANCER

PROVIDE EDUCATIONAL MATERIAL TO PROMOTE A FOCUS ON PERSONAL HEALTH

SINGLE OR MULTI-YEAR PLAN: MULTI YEAR 2006-PRESENT

KEY COLLABORATORS IN DELIVERY:

COMMUNITY SENIOR CENTERS

UM CENTER FOR DIABETES AND ENDOCRINOLOGY

UM CENTER AT EASTON PRIMARY STROKE CENTER

HEALTH DEPARTMENTS

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IMPACT OF HOSPITAL INITIATIVE: RAISED/IMPROVED THE LEVEL OF DIABETES

AWARENESS, STROKE, AND HEART WELLNESS EDUCATION AND MANAGEMENT IN THE

COMMUNITY.

EVALUATION OF OUTCOME: EDUCATION AND SUPPORT GROUPS WELL ATTENDED AND

ATTENDEES DEMONSTRATED INCREASED KNOWLEDGE POST EDUCATION

HEALTH FAIRS AND EDUCATION EVENTS INCLUDING:

QUEEN ANNE'S COUNTY ANNUAL SENIOR SUMMIT, MAY 2017; 300 ATTENDEES

THE FOLLOWING EDUCATIONAL MATERIALS, INFORMATION AND FREE SCREENINGS ON

THE TOPICS WERE PROVIDED, INCLUDING:

-HIGH BLOOD PRESSURE AND HEART DISEASE

-DIABETES

-CANCER

-STROKE

-HOSPICE SERVICES AND PALLIATIVE CARE

-OBESITY, EXERCISE AND NUTRITION

-FREE BLOOD PRESSURE SCREENINGS

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HOMEPORTS AND WELLNESS EXPO PRESENTED STRATEGIES TO PROMOTE HEALTH AND

WELL-BEING REGARDLESS OF AGE. THERE WERE 200 ATTENDEES. THE FOLLOWING

EDUCATIONAL MATERIALS/INFORMATION AND FREE SCREENINGS ON THE TOPICS WERE

PROVIDED, INCLUDING:

-HIGH BLOOD PRESSURE AND HEART DISEASE

-DIABETES

-CANCER

-STROKE

-HOSPICE SERVICES AND PALLIATIVE CARE

-OBESITY, EXERCISE AND NUTRITION

-FREE BLOOD PRESSURE SCREENINGS

-BALANCE AND FALL RISK TESTING

-CARDIAC AND LUNG HEALTH RISK ASSESSMENT

-LUNG FUNCTION TEST

-DEPRESSION AND ANXIETY SCREENING

DIABETES EDUCATION SERIES 'ASK THE DIETITIAN':

0180223-00045

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30 PARTICIPANTS ATTENDED 1 HOUR SESSION TO INCREASE THEIR KNOWLEDGE ON

MANAGING THEIR DIABETES. ALL PARTICIPANTS MADE PROGRESS ON DEVELOPING

STRATEGIES TO IMPROVE NUTRITIONAL HEALTH AND HEALTHY LIFESTYLES

DIABETES SUPPORT GROUP:

8-10 PATIENTS ATTEND MONTHLY DIABETES SUPPORT GROUP AT MULTIPLE LOCATIONS THROUGHOUT THE FIVE COUNTY REGION. ATTENDEES AND THEIR FRIENDS AND FAMILY MEET TO DISCUSS DIABETES: CONCERNS, PROBLEMS, AND CHALLENGES. FACILITATOR

PROVIDES HEALTH EDUCATION AND ACCURATE INFORMATION.

STROKE AWARENESS AND WARNING SIGNS EDUCATION/ PRESENTATIONS INFORM ADULTS OF SIGNS AND SYMPTOMS, RISK FACTORS, AND PREVENTION METHODS FOR STROKE. TWO PRESENTATIONS OFFERED WITH 35 ATTENDEES.

BLOOD PRESSURE SCREENINGS- FREE SCREENINGS OFFERED AT MULTIPLE LOCATIONS EVERY WEEK - 275 REFERRALS

RADIO BROADCASTS - 200+ LISTENERS FOR HEALTH SHOW

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MARYLAND HEALTH MATTERS- PUBLISHED 3X YEAR, MAILED TO 77,266 HOUSEHOLDS

CONTINUATION OF INITIATIVE: UM SRH WILL CONTINUE TO MONITOR PERFORMANCE

AND OUTCOME MEASURES ANNUALLY. THIS PRIORITY AND THE ACCOMPANYING

INITIATIVES WILL CONTINUE THROUGH FY18.

EXPENSE: \$155,591 DIRECT COSTS

#### AFFILIATED HEALTH CARE SYSTEM ROLES

SCHEDULE H, PART VI, LINE 6

AS PART OF THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM (UMMS), SMC AT CHESTERTOWN UNDERSTANDS THAT HEALTH CARE GOES BEYOND THE WALLS OF THE HOSPITAL AND INTO THE COMMUNITY IT SERVES. UMMS HOSPITALS ARE COMMITTED TO STRENGTHENING THEIR NEIGHBORING COMMUNITIES. IN DOING SO, SMC AT CHESTERTOWN ASSESSES THE COMMUNITY'S HEALTH NEEDS, IDENTIFIES KEY PRIORITIES, AND RESPONDS WITH SERVICES, PROGRAMS AND INITIATIVES WHICH MAKE A POSITIVE, SUSTAINED IMPACT ON THE HEALTH OF THE COMMUNITY. WITH

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REPRESENTATION FROM ALL UMMS HOSPITALS, THE MEDICAL SYSTEM'S COMMUNITY

HEALTH IMPROVEMENT COUNCIL COORDINATES THE EFFECTIVE AND EFFICIENT

UTILIZATION AND DEPLOYMENT OF RESOURCES FOR COMMUNITY-BASED ACTIVITIES

AND EVALUATES HOW SERVICES AND ACTIVITIES MEET TARGETED COMMUNITY NEEDS

WITHIN DEFINED GEOGRAPHIC AREAS. SMC AT CHESTERTOWN IS COMMITTED TO

HEALTH EDUCATION, ADVOCACY, COMMUNITY PARTNERSHIPS, AND ENGAGING PROGRAMS

WHICH FOCUS ON HEALTH AND WELLNESS WITH THE GOAL OF ELIMINATING HEALTH

CARE DISPARITIES IN OUR COMMUNITY.

COMMUNITY BENEFIT REPORT STATE FILINGS

SCHEDULE H, PART VI, LINE 7

MARYLAND

Name of the organization       Employer identification number         CHESTER RIVER HOSPITAL CENTER, INC.       52-0679694         212       Scheduler, Sc	(Forr	SCHEDULE J (Form 990)       Compensation Information         For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees         Department of the Treasury Internal Revenue Service       Complete if the organization answered "Yes" on Form 990, Part IV, line 23.         Attach to Form 990.       Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.				OMB No. 1545-0047 <b>2016</b> Open to Public Inspection				
CHESTER RIVER HOSPITAL CENTER, INC.       52-0679694         PartI Questions Regarding Compensation       ************************************										
Part I       Questions Regarding Compensation       Yes       No         1a       Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these terms.       Image: Compension Part VII, Section A, line 1a, did the organization payments or business use of personal residence of the section payment is or business use of personal residence of the section payment is or business use of personal residence prevision or all of the expenses described above? If 'No', complete Part III to a provision of all of the expenses described above? If 'No', complete Part III to a provision of all of the expenses described above? If 'No', complete Part III to a prevision or all of the expenses described above? If 'No', complete Part III to a prevision or all of the expenses described above? If 'No', complete Part III to a prevision or all of the expenses described above? If 'No', complete Part III to a prevision or all of the expenses described above? If 'No', complete Part III to a prevision or all of the expenses described above? If 'No', complete Part III to a prevision or all of the expenses described above? If 'No', complete Part III to a prevision or a prevision or all that apply. Do not check any boxes for methods used by a related organization to actual that apply. Do not check any boxes for methods used by a related organization or a prevision or all of Part Part III.         2       Compensation committee       Written employment contract. The organization committee       Written employment contract. The organization committee       4a X         4       Did check any boxes for methods used by a related organization are atablish compensation or the tearel ablish compensation		8	HOSPITAL CENTER INC				•			
1a       Check the appropriate box(s) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. <ul> <li>First-class or charter travel</li> <li>Form provide on an or provision of all of the expenses described above? If "No," complete Part III to to explain in the explain on the policy regarding payment or reinbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, the topic metads used by a related organization to establish to onpensation on the CEO/Executive Director, but explain in Part III.</li> <li>Compensation committee</li> <li>Moremension experiment or change-of-control payment?</li> <li>Approval by the board or compensation committee</li> <li>Participate in, or receive payment from, a supplemental computified retirement plan?</li> <li>Bayment or thange-of-control payment?</li> <li>Participate in, or receive payment from, an equity-based compensation arrangement?</li> <li>Compensation contingent on the revenues of.</li> <li>The organization?</li> <li>For persons listed on Form 990, Part VII,</li></ul>	_				52 0075054					
1a       Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a, did the organization previde any relevant information regarding these items.	raii	Question	is regarding compensation				Yes	No		
b       If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain.         2       Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?.         3       Indicate which, if any, of the following the filling organization used to establish the compensation of the organization to establish compensation of the CEO/Executive Director, but explain in Part III.         X       Compensation committee         Written employment contract       Written employment contract         During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filling organization:       Approval by the board or compensation committee         4       During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filling organization:       Approval by the board or compensation committee         4       During the year, did any person listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation or on the revenues of:       A         a       The organization?       Sb       X         b       Participate in, or receive payment from, an equity-based compensition arcure any compensation contingent on the revenues of:       Sb       X         a       The organization? <td< th=""><th>1a</th><th>990, Part VII, First-cla Travel fo</th><th>Section A, line 1a. Complete Part III to ss or charter travel or companions</th><th>provide any relevant information regarding Housing allowance or residence for Payments for business use of person</th><th>) these items. personal use nal residence</th><th></th><th></th><th></th></td<>	1a	990, Part VII, First-cla Travel fo	Section A, line 1a. Complete Part III to ss or charter travel or companions	provide any relevant information regarding Housing allowance or residence for Payments for business use of person	) these items. personal use nal residence					
b       If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain.         2       Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?.         3       Indicate which, if any, of the following the filling organization used to establish the compensation of the organization to establish compensation of the CEO/Executive Director, but explain in Part III.         X       Compensation committee         Written employment contract       Written employment contract         During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filling organization:       Approval by the board or compensation committee         4       During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filling organization:       Approval by the board or compensation committee         4       During the year, did any person listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation or on the revenues of:       A         a       The organization?       Sb       X         b       Participate in, or receive payment from, an equity-based compensition arcure any compensation contingent on the revenues of:       Sb       X         a       The organization? <td< td=""><td></td><td>Discretio</td><td>onary spending account</td><td>Personal services (such as, maid, ch</td><td>auffeur, chef)</td><td></td><td></td><td></td></td<>		Discretio	onary spending account	Personal services (such as, maid, ch	auffeur, chef)					
1a?       2       X         1 ndicate which, if any, of the following the filing organization used to establish the compensation of the organization's CE/CE/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.       X       X         X       Compensation committee       Written employment contract       Compensation survey or study       X         Approval by the board or compensation committee       Written employment contract       Approval by the board or compensation committee         4       During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:       Approval by the board or compensation committee         4       During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:       4a       X         b Participate in, or receive payment from, a supplemental nonqualified retirement plan?       4a       X         tf 'Yes' to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.       4a       X         D Any related organization?       5a       X         if 'Yes' on line 5a or 5b, describe in Part III.       5b       X         7       X       6a       X         B Any related organization?       5a		If any of the or reimburse explain Did the orga	boxes on line 1a are checked, did th ment or provision of all of the ex anization require substantiation prior	ne organization follow a written policy re penses described above? If "No," com to reimbursing or allowing expenses	garding payment plete Part III to incurred by all	<u>1b</u>	X			
3       Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check amy boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.         X       Compensation committee       Written employment contract         X       Compensation committee       Written employment contract         X       Compensation committee       X         During the year, did any person listed on Form 990. Part VII, Section A, line 1a, with respect to the filing organization or a related organization:       X         A Receive a severance payment from, an equity-based compensation arrangement?.       4a       X         B Participate in, or receive payment from, an equity-based compensation arrangement?.       4b       X         If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.       5a       X         5h Any related organization?       5a       X         1f "Yes" on line 5a or 5b, describe in Part III.       5a       X         6a       X       5b       X         1f "Yes" on line 5a or 5b, describe in Part III.       5a or 5b, describe in Part III.       5a       X         6a       X       5b       X       5b       X         1f "Yes" on line 5a or 5b, describe in Part III			-		checked on the	2	v			
organization or a related organization:       4a       X         a Receive a severance payment or change-of-control payment?       4a       X         b Participate in, or receive payment from, a supplemental nonqualified retirement plan?       4b       X         c Participate in, or receive payment from, an equity-based compensation arrangement?       4c       X         c Participate in, or receive payment from, an equity-based compensation arrangement?       4c       X         c Participate in, or receive payment from, an equity-based compensation arrangement?       4c       X         c Participate in, or receive payment from, an equity-based compensation arrangement?       4c       X         c Participate in, or receive payment from, an equity-based compensation arrangement?       4c       X         c Participate in, or receive payment from, an equity-based compensation arrangement?       4c       X         c Participate in, or receive payment form, an equity-based compensation arrangement?       4c       X         c Participate in, or receive payment for the persons listed on Form 90, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:       5a       X         a The organization?       6a       X       6b       X         b Any related organization?       6a       X       6b       X         c If "Yes" on line 6a or 6b,	3	Indicate which organization's related organ X Comper Indepen	n, if any, of the following the filing organ cEO/Executive Director. Check all that ization to establish compensation of the neation committee dent compensation consultant	nization used to establish the compensation at apply. Do not check any boxes for metho e CEO/Executive Director, but explain in Pa Written employment contract X Compensation survey or study	ds used by a art III.	2				
If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.         Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.         5       For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:         a       The organization?         b       Any related organization?         if "Yes" on line 5a or 5b, describe in Part III.         6       X         b       Any related organization?         if "Yes" on line 6a or 6b, describe in Part III.         7       X         6a       X         6b       X         if "Yes" on line 6a or 6b, describe in Part III.         7       X         8       Were any amounts reported on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on Form 990, Part VII, section A, line 1a, did the organization provide any nonfixed payments not described on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception describe in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Regulations section 53.4958-6(c)?         9       If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	а	organization of Receive a sev	or a related organization: verance payment or change-of-control p	ayment?						
<ul> <li>For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: <ul> <li>The organization?</li> <li>Any related organization?</li> <li>If "Yes" on line 5a or 5b, describe in Part III.</li> </ul> </li> <li>For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: <ul> <li>The organization?</li> <li>The for persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not describe in Part III.</li> <li>For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III.</li> <li>Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.</li> <li>If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?</li> </ul></li></ul>	C	If "Yes" to an	y of lines 4a-c, list the persons and pr	rovide the applicable amounts for each it		4c		X		
b       Any related organization?       5b       X         If "Yes" on line 5a or 5b, describe in Part III.       For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:       6a       X         a       The organization?       6a       X         b       Any related organization?       6b       X         if "Yes" on line 6a or 6b, describe in Part III.       6b       X         7       For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III.       7       X         8       Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Regulations section 53.4958-6(c)?       8       X	-	For persons li compensatior	isted on Form 990, Part VII, Section A, n contingent on the revenues of:	, line 1a, did the organization pay or accrue						
If "Yes" on line 5a or 5b, describe in Part III.         6       For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:         a       The organization?         b       Any related organization?         b       Any related organization?         if "Yes" on line 6a or 6b, describe in Part III.         7       For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III.         8       Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.         9       If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?						5a				
compensation contingent on the net earnings of:       6a       X         a The organization?       6b       X         b Any related organization?       6b       X         if "Yes" on line 6a or 6b, describe in Part III.       6b       X         7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III.       7       X         8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.       8       X         9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?       9       9	b	If "Yes" on lin	e 5a or 5b, describe in Part III.			5b		X		
b Any related organization?       6b       X         If "Yes" on line 6a or 6b, describe in Part III.       6b       X         7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III.       7       X         8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.       7       X         9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?       X	6	compensation	n contingent on the net earnings of:		-					
If "Yes" on line 6a or 6b, describe in Part III.         7       For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III.         8       Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.         9       If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?		-								
payments not described on lines 5 and 6? If "Yes," describe in Part III.       7       X         8       Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.       8       X         9       If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?       9       9	b	•	-			6b		X		
<ul> <li>8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe a X</li> <li>9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?</li> <li>9</li> </ul>	7	For persons	listed on Form 990, Part VII, Sectio	n A, line 1a, did the organization prov	ide any nonfixed					
9       If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?         9       9	8	Were any am to the initial	ounts reported on Form 990, Part VII, I contract exception described in I	paid or accrued pursuant to a contract tha Regulations section 53.4958-4(a)(3)? If	at was subject "Yes," describe		X			
	9	If "Yes" on I	ine 8, did the organization also foll	low the rebuttable presumption proced	ure described in					
	Eor Pr					-		)) 2016		

Page **2** 

# Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation	
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990	
JOHN DILLON	(i)	0.	0.	0.	0.	0.	0.	0.	
1 CHAIRMAN	(ii)	0.	0.	156,456.	0.	0.	156,456.	0.	
JOHN W. ASHWORTH, III	(i)	0.	0.	0.	0.	0.	0.	0.	
2DIRECTOR	(ii)	602,349.	390,000.	122,128.	10,600.	17,216.	1,142,293.	0.	
ROBERT A. CHRENCIK	(i)	0.	0.	0.	0.	0.	0.	0.	
3DIRECTOR	(ii)	1,265,687.	1,105,294.	1,870,062.	10,600.	13,434.	4,265,077.	0.	
KENNETH KOZEL	(i)	0.	0.	0.	0.	0.	0.	0.	
4PRESIDENT/CEO	(ii)	408,593.	184,748.	406,786.	10,600.	10,914.	1,021,641.	313,772.	
JOANNE HAHEY	(i)	0.	0.	0.	0.	0.	0.	0.	
5CFO/SVP FINANCE	(ii)	276,549.	105,703.	20,236.	45,694.	17,052.	465,234.	0.	
DEBORAH PIPPIN	(i)	133,882.	0.	210.	4,876.	14,104.	153,072.	0.	
6SITE COORDINATOR	(ii)	0.	0.	0.	0.	0.	0.	0.	
MARY JO KEEFE	(i)	0.	0.	0.	0.	0.	0.	0.	
7FORMER VP/CNO	(ii)	137,793.	15,050.	745.	0.	5,384.	158,972.	0.	
SAMUEL P. MARINELLI	(i)	0.	0.	0.	0.	0.	0.	0.	
8FORMER CFO	(ii)	150,368.	26,734.	122,116.	5,879.	7,381.	312,478.	0.	
SCOTT BURLESON	(i)	0.	0.	0.	0.	0.	0.	0.	
9FORMER SVP/COO	(ii)	107,285.	15,375.	467.	0.	11,606.	134,733.	0.	
	(i)								
10	(ii)								
	(i)								
11	(ii)								
	(i)								
12	(ii)								
	(i)								
13	(ii)								
	(i)								
14	(ii)								
	(i)								
15	(ii)								
	(i)								
16	(ii)								

Schedule J (Form 990) 2016

JSA

Schedule J (Form 990) 2016

#### Part ||| Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

HEALTH OR SOCIAL CLUB DUES OR INITIATION FEES

SCHEDULE J, PART I, LINE 1A

UMMS EXECUTIVES RECEIVE A BENEFIT PACKAGE WHICH MAY BE USED TOWARDS

HEALTH CLUB DUES OR OTHER HEALTH MAINTENANCE PROGRAMS. SUCH BENEFITS ARE

CAPPED AT \$7,000, \$5,000 OR \$3,000 DEPENDING ON JOB TITLE AS DESCRIBED IN

THE PROGRAM DOCUMENTS.

SEVERANCE PAYMENT OR CHANGE OF CONTROL PAYMENT

SCHEDULE J, PART I, LINE 4A

DURING THE FISCAL YEAR ENDED JUNE 30, 2017, CERTAIN OFFICERS AND KEY

EMPLOYEES HAVE RECEIVED SEVERANCE PAYMENTS. THESE AMOUNTS ARE REPORTABLE

AS TAXABLE COMPENSATION AND REPORTED ON SCHEDULE J, PART II, LINE B(III),

OTHER REPORTABLE COMPENSATION. THE INDIVIDUAL AND AMOUNT ARE LISTED

BELOW:

- SAMUEL MARINELLI \$102,824

#### SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN

SCHEDULE J, PART I, LINE 4B

52-0679694

#### Page 3

#### Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

DURING THE FISCAL YEAR ENDED JUNE 30, 2017, CERTAIN OFFICERS AND KEY

EMPLOYEES PARTICIPATED IN THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM

(UMMS) SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN. THE INDIVIDUALS LISTED

BELOW HAVE NOT VESTED IN THE PLAN. THEREFORE, THE ACCRUED CONTRIBUTION TO

THE PLAN FOR THE FISCAL YEAR IS REPORTED ON SCHEDULE J, PART II, COLUMN

C, RETIREMENT AND OTHER DEFERRED COMPENSATION:

- JOANNE HAHEY

DURING THE FISCAL YEAR ENDED JUNE 30, 2017, CERTAIN OFFICERS AND KEY EMPLOYEES PARTICIPATED IN THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM (UMMS) SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN. THE INDIVIDUALS LISTED BELOW HAVE VESTED IN THE PLAN IN A PRIOR YEAR. THEREFORE, THE CONTRIBUTIONS TO THE PLAN FOR THE FISCAL YEAR ARE REPORTED AS TAXABLE COMPENSATION AND REPORTED ON SCHEDULE J, PART II, LINE B(III), OTHER REPORTABLE COMPENSATION:

- JOHN W. ASHWORTH

#### Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

#### - ROBERT CHRENCIK

- SAMUEL MARINELLI

DURING THE FISCAL YEAR ENDED JUNE 30, 2017, CERTAIN OFFICERS AND KEY EMPLOYEES PARTICIPATED IN THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM (UMMS) SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN. THE INDIVIDUAL LISTED BELOW HAS VESTED IN THE PLAN IN THE REPORTING TAX YEAR, THEREFORE THE FULL VALUE OF THE PLAN, INCLUDING ANY CONTRIBUTIONS TO THE PLAN FOR THE CURRENT FISCAL YEAR ARE REPORTED AS TAXABLE COMPENSATION AND REPORTED ON SCHEDULE J, PART II, LINE B(III), OTHER REPORTABLE COMPENSATION. PRIOR YEAR CONTRIBUTIONS TO THE PLAN WERE PREVIOUSLY REPORTED ON FORM 990 AND ARE INDICATED ON SCHEDULE J, PART II, COLUMN (F).

- KENNETH KOZEL

#### NON-FIXED PAYMENTS

SCHEDULE J, PART I, LINE 7

BONUSES PAID ARE BASED ON A NUMBER OF VARIABLES INCLUDING, BUT NOT

LIMITED TO, INDIVIDUAL GOAL ACHIEVEMENTS AS WELL AS ORGANIZATION

JSA

# Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

OPERATION ACHIEVEMENTS. THE FINAL DETERMINATION OF THE BONUS AMOUNT IS

DETERMINED AND APPROVED BY THE BOARD AS PART OF THE OVERALL COMPENSATION

REVIEW OF THE OFFICERS AND KEY EMPLOYEES.

# SCHEDULE O (Form 990 or 990-EZ)

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ.



Department of the Treasury Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. Internal Revenue Service Name of the organization

CHESTER RIVER HOSPITAL CENTER, INC.

52-0679694

TAX EXEMPT BOND ISSUES

FORM 990, PART IV, QUESTION 24

PURSUANT TO A MASTER LOAN AGREEMENT DATED JUNE 20, 1991 (THE "MASTER LOAN AGREEMENT"), AS AMENDED, THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM CORPORATION ("UMMS" OR THE "CORPORATION") AND SEVERAL OF ITS SUBSIDIARIES HAVE ISSUED DEBT THROUGH THE MARYLAND HEALTH AND HIGHER EDUCATIONAL FACILITIES AUTHORITY (THE "AUTHORITY"). AS SECURITY FOR THE PERFORMANCE OF THE BOND OBLIGATION UNDER THE MASTER LOAN AGREEMENT, THE AUTHORITY MAINTAINS A SECURITY INTEREST IN THE REVENUE OF THE OBLIGORS. THE MASTER LOAN AGREEMENT CONTAINS CERTAIN RESTRICTIVE COVENANTS. THESE COVENANTS REQUIRE THAT RATES AND CHARGES BE SET AT CERTAIN LEVELS, LIMIT INCURRENCE OF ADDITIONAL DEBT, REQUIRE COMPLIANCE WITH CERTAIN OPERATING RATIOS AND RESTRICT THE DISPOSITION OF ASSETS.

THE OBLIGATED GROUP UNDER THE MASTER LOAN AGREEMENT INCLUDES THE CORPORATION, THE JAMES LAWRENCE KERNAN HOSPITAL, INC., MARYLAND GENERAL HOSPITAL, INC., BALTIMORE WASHINGTON MEDICAL CENTER, INC., SHORE HEALTH SYSTEM, INC., CHESTER RIVER HOSPITAL CENTER, INC., CIVISTA MEDICAL CENTER, INC., UNIVERSITY OF MARYLAND ST. JOSEPH MEDICAL CENTER, LLC, UPPER CHESAPEAKE MEDICAL CENTER, INC., HARFORD MEMORIAL HOSPITAL, INC. AND THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM FOUNDATION, INC. EACH MEMBER OF THE OBLIGATED GROUP IS JOINTLY AND SEVERALLY LIABLE FOR THE REPAYMENT OF THE OBLIGATIONS UNDER THE MASTER LOAN AGREEMENT OF THE CORPORATION'S \$1,585,136,000 OF OUTSTANDING AUTHORITY BONDS ON JUNE 30,

Schedule O (Form 990 or 990-EZ) 2016				
Name of the organization	Employer identification number			
CHESTER RIVER HOSPITAL CENTER, INC.	52-0679694			

2017. ALL OF THE BONDS WERE ISSUED IN THE NAME OF THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM CORPORATION AND ARE REPORTED ON SCHEDULE K OF ITS FORM 990.

#### MEMBERS OR STOCKHOLDERS

FORM 990, PART VI, LINE 6, 7A, AND 7B UM SHORE REGIONAL HEALTH AND THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM CORPORATION MAY ELECT MEMBERS AND APPROVE DECISIONS OF CHESTER RIVER HOSPITAL CENTER.

### FORM 990 REVIEW PROCESS

FORM 990, PART VI, LINE 11B

THE IRS FORM 990 IS PREPARED AND REVIEWED BY THE ACCOUNTING FIRM OF GRANT THORNTON. ACCOUNTING PERSONNEL IN FINANCE SHARED SERVICES AT THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM GATHER THE INFORMATION NEEDED TO COMPLETE THE RETURN AND INPUT THE DATA INTO THE GRANT THORNTON TAX ORGANIZER, WHICH IS AN EXCEL-BASED SYSTEM.

WHEN ALL DATA HAS BEEN ENTERED, THE INFORMATION IS SUBMITTED TO GRANT THORNTON FOR IMPORTATION INTO THEIR TAX SOFTWARE. AT THIS POINT, GRANT THORNTON STAFF MEMBERS REVIEW THE DATA, ASK FOR ADDITIONAL INFORMATION IF NEEDED AND PREPARE THE TAX RETURN. EACH RETURN IS REVIEWED AT SEVERAL LEVELS AT GRANT THORNTON INCLUDING THE TAX PARTNER. AFTER THEIR REVIEW PROCESS, A DRAFT RETURN IS SENT TO THE ACCOUNTING STAFF AT UMMS FOR AN IN-HOUSE REVIEW. UPON COMPLETION OF THE IN-HOUSE REVIEW, GRANT THORNTON IS INSTRUCTED TO MAKE ANY NECESSARY CHANGES AND TO PREPARE THE FINAL TAX RETURN. THE FINAL RETURN UNDERGOES ANOTHER REVIEW BY THE ACCOUNTING STAFF AT FINANCE SHARED SERVICES AND IS ALSO REVIEWED BY THE ACCOUNTING MANAGER, THE DIRECTOR OF FINANCIAL REPORTING, THE VICE PRESIDENT OF FINANCE AND THE CFO, WHO SIGNS THE RETURN.

PRIOR TO FILING THE IRS FORM 990, THE ORGANIZATION'S BOARD CHAIRMAN, TREASURER, AUDIT COMMITTEE CHAIRMAN, EXECUTIVE COMMITTEE CHAIRMAN OR OTHER MEMBER OF THE BOARD WITH SIMILAR AUTHORITY WILL REVIEW THE IRS FORM 990. AT THE DISCRETION OF THE REVIEWING BOARD MEMBER, SUCH MEMBER WILL BRING ANY ISSUES OR QUESTIONS RELATED TO THE COMPLETED IRS FORM 990 TO THE ATTENTION OF THE BOARD.

NOTWITHSTANDING THE ABOVE, A BOARD RESOLUTION IS NOT REQUIRED FOR THE FILING OF THE ORGANIZATION'S IRS FORM 990. EACH BOARD MEMBER IS PROVIDED WITH A COPY OF THE FINAL IRS FORM 990 BEFORE FILING.

CONFLICT OF INTEREST POLICY MONITORING & ENFORCEMENT FORM 990, PART VI, LINE 12C THE ORGANIZATION'S OFFICERS, DIRECTORS, EMPLOYEES AND MEDICAL STAFF

MEMBERS, AS APPLICABLE, SHALL DISCLOSE CONFLICTS OF INTEREST OR POTENTIAL CONFLICTS OF INTEREST BETWEEN THEIR PERSONAL INTERESTS AND THE INTERESTS OF THE ORGANIZATION, OR ANY ENTITY CONTROLLED BY OR OWNED IN SUBSTANTIAL PART BY THE ORGANIZATION. A QUESTIONNAIRE WHICH DISCLOSES POTENTIAL CONFLICTS OF INTEREST IS DISTRIBUTED ANNUALLY TO ALL OFFICERS, DIRECTORS

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AND KEY EMPLOYEES. THE GENERAL COUNSEL OF THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM CORPORATION (UMMSC) REVIEWS THE RESPONSES FOR UMMSC AND CERTAIN OTHER AFFILIATES. THE CEO OR CFO OF EACH OF THE OTHER ENTITIES IN THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM REVIEWS THE RESPONSES FOR THOSE ENTITIES.

THE GENERAL COUNSEL, IN CONSULTATION WITH THE AUDIT COMMITTEE, IF NECESSARY, WOULD DETERMINE IF A CONFLICT OF INTEREST EXISTED. WITH RESPECT TO THE OTHER ENTITIES IN THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM, THE GENERAL COUNSEL MAY BE CALLED FOR CONSULT. IF SO, THE GENERAL COUNSEL MAY CONSULT THE AUDIT COMMITTEE, IF NECESSARY.

WHENEVER A CONFLICT OR POTENTIAL CONFLICT OF INTEREST EXISTS, THE NATURE OF THE CONFLICT OR POTENTIAL CONFLICT OF INTEREST MUST BE DISCLOSED IN WRITING TO THE ORGANIZATION'S BOARD, BOARD COMMITTEE, AN OFFICER OF THE ORGANIZATION OR OTHER APPROPRIATE EXECUTIVE. SUCH INDIVIDUAL HAVING A POTENTIAL CONFLICT OF INTEREST SHALL PLAY NO ROLE ON BEHALF OF THE ORGANIZATION, OR ANY ORGANIZATION CONTROLLED OR SUBSTANTIALLY OWNED, IN ANY TRANSACTION IN WHICH A CONFLICT EXISTS.

ALL INVITATIONS FOR BIDS, PROPOSALS OR SOLICITATIONS FOR OFFERS INCLUDE THE FOLLOWING PROVISION:

ANY VENDOR, SUPPLIER OR CONTRACTOR MUST DISCLOSE ANY ACTUAL OR POTENTIAL TRANSACTION WITH ANY ORGANIZATION OFFICER, DIRECTOR, EMPLOYEE OR MEMBER OF THE MEDICAL STAFF, INCLUDING FAMILY MEMBERS WITHIN FIVE DAYS OF THE TRANSACTION. FAILURE TO COMPLY WITH THIS PROVISION IS A MATERIAL BREACH OF AGREEMENT.

IN ADDITION, A BOARD DISCLOSURE REPORT IS FILED WITH THE MARYLAND HEALTH SERVICES COST REVIEW COMMISSION ON AN ANNUAL BASIS SHOWING ANY BUSINESS TRANSACTIONS BETWEEN THE BOARD MEMBERS AND THE ORGANIZATION.

#### PROCESS FOR DETERMINING COMPENSATION

FORM 990, PART VI, LINE 15A & 15B

THE ORGANIZATION DID NOT COMPENSATE ITS EXECUTIVES DIRECTLY, BUT RATHER, THE EXECUTIVES RECEIVED COMPENSATION FROM A RELATED ORGANIZATION.

THE ORGANIZATION DETERMINES THE EXECUTIVE COMPENSATION PAID TO ITS EXECUTIVES IN THE FOLLOWING MANNER PRESCRIBED IN THE IRS REGULATIONS:

EXECUTIVE COMPENSATION PACKAGES ARE DETERMINED BY A COMMITTEE OF THE BOARD THAT IS COMPOSED ENTIRELY OF BOARD MEMBERS WHO HAVE NO CONFLICT OF INTEREST. THE COMMITTEE ACQUIRES CREDIBLE COMPARABILITY MARKET DATA CONCERNING THE COMPENSATION PACKAGES OF SIMILARLY SITUATED EXECUTIVES. THE COMMITTEE CAREFULLY REVIEWS THAT DATA, THE EXECUTIVE'S PERFORMANCE AND THE PROPOSED COMPENSATION PACKAGES DURING THE DECISION MAKING PROCESS. THE COMMITTEE MEMORIALIZES ITS DELIBERATIONS IN DETAILED MINUTES REVIEWED AND ADOPTED AT THE NEXT-FOLLOWING MEETING.

THE COMMITTEE SEEKS AN OPINION OF COUNSEL THAT IT HAS MET THE

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Schedule O (Form 990 or 990-EZ) 2016				
Name of the organization	Employer identification number			
CHESTER RIVER HOSPITAL CENTER, INC.	52-0679694			

REQUIREMENTS OF THE IRS INTERMEDIATE SANCTIONS REGULATIONS. THIS PROCESS IS USED TO DETERMINE THE COMPENSATION PACKAGES FOR ALL MANAGEMENT EMPLOYEES FROM THE VICE PRESIDENT LEVEL AND UP.

HOW DOCUMENTS ARE MADE AVAILABLE TO THE PUBLIC

FORM 990, PART VI, LINE 19

IN GENERAL, FINANCIAL AND TAX INFORMATION RELATING TO THE ORGANIZATION IS DEEMED PROPRIETARY AND NOT SUBJECT TO DISCLOSURE UPON REQUEST. HOWEVER, SPECIFIC PROVISIONS OF FEDERAL AND STATE LAW REQUIRE THE ORGANIZATION TO DISCLOSE CERTAIN LIMITED FINANCIAL AND TAX DATA UPON A SPECIFIC REQUEST FOR THAT INFORMATION.

REQUESTS FOR FORM 990 AND FORM 1023:

A REQUESTOR SEEKING TO REVIEW AND/OR OBTAIN A COPY OF THE ORGANIZATION'S IRS FORM 990 OR FORM 1023 AS FILED WITH THE INTERNAL REVENUE SERVICE, INCLUDING ALL SCHEDULES AND ATTACHMENTS, MAY APPEAR IN PERSON OR SUBMIT A WRITTEN REQUEST. THE MOST RECENT THREE YEARS OF IRS FORM 990 MAY BE REQUESTED. IF THE REQUESTER APPEARS IN PERSON, THE INDIVIDUAL IS DIRECTED TO THE OFFICE OF THE CHIEF FINANCIAL OFFICER FOR THE ORGANIZATION AND THE FORM 990 AND/OR FORM 1023 ARE MADE AVAILABLE FOR INSPECTION.

THE INDIVIDUAL IS PERMITTED TO REVIEW THE RETURN, TAKE NOTES AND REQUEST A COPY. IF REQUESTED, A NOMINAL FEE IS CHARGED FOR MAKING THE COPIES. THE ORGANIZATION MAY HAVE AN EMPLOYEE PRESENT DURING THE PUBLIC INSPECTION OF THE DOCUMENT.

WRITTEN REQUESTS FOR AN ENTITY'S FORM 990 OR FORM 1023 ARE DIRECTED IMMEDIATELY TO THE OFFICE OF THE CHIEF FINANCIAL OFFICER FOR THE ORGANIZATION. THE REQUESTED COPIES ARE MAILED WITHIN 30 DAYS OF THE REQUEST. REPRODUCTION FEES AND MAILING COSTS ARE CHARGED TO THE REQUESTOR.

CONFLICT OF INTEREST POLICY AND GOVERNING DOCUMENTS:

IF THE GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY OF OUR ORGANIZATION ARE SUBJECT TO THE FEDERAL PUBLIC DISCLOSURE RULES (OR STATE PUBLIC DISCLOSURE RULES), THESE DOCUMENTS WILL BE MADE PUBLICLY AVAILABLE AS APPLICABLE LAW MAY REQUIRE. OTHERWISE, THE GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY WILL BE PROVIDED TO THE PUBLIC AT THE DISCRETION OF MANAGEMENT.

#### HOURS ON RELATED ENTITIES

PART VII, SECTION A, COLUMN (B)

THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM (UMMS) IS A MULTI-ENTITY HEALTH CARE SYSTEM THAT INCLUDES 11 ACUTE CARE HOSPITALS, 1 ACUTE CARE HOSPITAL OWNED IN A JOINT VENTURE ARRANGEMENT AND VARIOUS SUPPORTING ENTITIES. A NUMBER OF INDIVIDUALS PROVIDE SERVICES TO VARIOUS ENTITIES WITHIN THE SYSTEM. IN GENERAL, THE OFFICERS AND KEY EMPLOYEES OF UMMS AVERAGE IN EXCESS OF 40 HOURS PER WEEK SERVING THE DIFFERENT ENTITIES THAT COMPRISE UMMS.

Schedule O (Form 990 or 990-EZ) 2016			Page <b>2</b>
Name of the organization		Employer identification number	
CHESTER RIVER HOSPITAL CENTER, INC.		52-0679694	
OTHER CHANGES IN NET ASSETS			
FORM 990, PART XI, LINE 9			
CHANGE IN ECONOMIC INTEREST	\$1,073,824		
CHANGE IN PENSION BENEFITS	\$1,738,326		
FUNDING PPE	\$422,556		
CAPITAL EQUITY TRANSFER	(\$59,722)		
OTHER CHANGES IN NA'S	(\$4,963)		
TOTAL OTHER CHANGE IN NET ASSETS	\$3,170,021		

	ATTACI	HMENT 1
990, PART VII- COMPENSATION OF THE FIVE HIGHEST PA	ID IND. CONTRACTORS	=
NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
MD EMERGENCY MEDICINE NETWORK 110 S. PACA ST., 6TH FL., STE. 200 BALTIMORE, MD 21201	PHYSICIAN SERVICE	1,665,791.
CAREFUSION SOLUTIONS, LLC 25082 NETWORK PLACE CHICAGO, IL 60673	PHARMACY SERVICE	510,740.
MDICS @ SHORE HEALTH 7250 PARKWAY DRIVE, SUITE 500 HANOVER, MD 21076	PHYSICIAN SERVICE	362,500.
GE MEDICAL SYSTEMS 75 REMITTANCE DR. CHICAGO, IL 60675	MEDICAL EQUIP. MAINT	246,999.
HEALTHCARE SERVICES GROUP, INC. P.O. BOX 829677 PHILADELPHIA, PA 19182	ENVIRONMENTAL SVC	235,627.

ATTACHMENT 2

Schedule O (Form 990 or 990-EZ) 2016

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Schedule O (Form 990 or 990-EZ) 2016				Page <b>2</b>
Name of the organization			Employer identific	ation number
CHESTER RIVER HOSPITAL CENTER, INC.			52-06796	594
		-	ATTACHMENT	2 (CONT'D)
FORM 990, PART IX - OTHER FEES				
	(A)	(B)	(C)	(D)
	TOTAL	PROGRAM	MANAGEMENT	FUNDRAISING
DESCRIPTION	FEES	SERVICE EXP.	AND GENERAL	EXPENSES
CONTRACT PHYSICIAN SVCS.	5,781,639.	5,781,639.		
SHARED SERVICES	9,404,016.	8,444,806.	959,210.	
PURCH. SVC. MEDICAL	936,813.	936,813.		
CONTRACTED SERVICES	859,917.	772,205.	87,712.	
CONTRACTED DERVICED	000,017.	//2/203.	07,712.	
OTHER SERVICE FEES	230,218.	206,736.	23,482.	
TOTALS	17,212,603.	16,142,199.	1,070,404.	
101110		<u> </u>		

Schedule O (Form 990 or 990-EZ) 2016

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Employer identification number

52-0679694

# **Related Organizations and Unrelated Partnerships**

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Department of the Treasury Internal Revenue Service Name of the organization

SCHEDULE R

(Form 990)

CHESTER RIVER HOSPITAL CENTER, INC.

# Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

		-			
(a) Name, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Total income	(e) End-of-year assets	<b>(f)</b> Direct controlling entity
(1)					
(2)					
_(3)					
(4)					
(5)					
(6)					

Part II

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) (e) Exempt Code section Public charity status (if section 501(c)(3))	te Exempt Code section Public charity status Direct controlling	(g) Section 512(b)(13) controlled entity?		
						Yes	No
(1) BALTIMORE WASHINGTON EMERGENCY PHYS INC 52-1756326	5						
301 HOSPITAL DRIVE GLEN BURNIE, MD 21061	HEALTHCARE	MD	501(C)(3)	12A	UWBWMS		х
(2) BALTIMORE WASHINGTON HEALTHCARE SERVICES 52-1830243	}						
301 HOSPITAL DRIVE GLEN BURNIE, MD 21061	HEALTHCARE	MD	501(C)(3)	12A	UWBWMS		х
(3) BALTIMORE WASHINGTON MEDICAL CENTER INC 52-0689917	1						
301 HOSPITAL DRIVE GLEN BURNIE, MD 21061	HEALTHCARE	MD	501(C)(3)	03	UWBWMS		х
(4) UM BALTIMORE WASHINGTON MEDICAL SYSTEM, 52-1830242	2						
301 HOSPITAL DRIVE GLEN BURNIE, MD 21061	HEALTHCARE	MD	501(C)(3)	12A	UMMSC		х
(5) BW MEDICAL CENTER FOUNDATION INC 52-1813656							
301 HOSPITAL DRIVE GLEN BURNIE, MD 21061	FUNDRAISING	MD	501(C)(3)	12C	BWMC		x
(6) NORTH ARUNDEL DEVELOPMENT CORPORATION 52-1318404							
301 HOSPITAL DRIVE GLEN BURNIE, MD 21061	REAL ESTATE	MD	501(C)(2)		NCC		x
(7) NORTH COUNTY CORPORATION 52-1591355	5						1
301 HOSPITAL DRIVE GLEN BURNIE, MD 21061	REAL ESTATE	MD	501(C)(2)		UMBWMS		x

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2016

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Employer identification number

52-0679694

# **Related Organizations and Unrelated Partnerships**

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Department of the Treasury Internal Revenue Service Name of the organization

SCHEDULE R

(Form 990)

CHESTER RIVER HOSPITAL CENTER, INC.

# Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

		-		-	
(a) Name, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Total income	(e) End-of-year assets	(f) Direct controlling entity
_(1)					
(2)					
(3)					
(4)					
(5)					
(6)					

Part II

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of rela	(b)         (c)           Primary activity         Legal domicile (state or foreign country)		(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	•	(g) Section 512(b)(13) controlled entity?		
							Yes	No
(1) CHESTER RIVER HEALTH FOUNDATION INC	52-1338861							
100 BROWN STREET	CHESTERTOWN, MD 21620	FUNDRAISING	MD	501(C)(3)	08	UMSRH		Х
(2) UNIV OF MD SHORE REGIONAL HEALTH, INC	52-2046500							
100 BROWN STREET	CHESTERTOWN, MD 21620	HEALTHCARE	MD	501(C)(3)	12A	UMMSC		Х
(3) CHESTER RIVER MANOR INC	52-6070333							
200 MORGNEC ROAD	CHESTERTOWN, MD 21620	HEALTHCARE	MD	501(C)(3)	10	UMSRH		Х
(4) MARYLAND GENERAL CLINICAL PRACTICE GRO	DUP 52-1566211							
827 LINDEN AVENUE	BALTIMORE, MD 21201	HEALTHCARE	MD	501(C)(3)	12B	UMMTH		Х
(5) UNIVERSITY OF MARYLAND MIDTOWN HEALTH	I 52-1175337							
827 LINDEN AVENUE	BALTIMORE, MD 21201	HEALTHCARE	MD	501(C)(3)	12B	UMMSC		Х
(6) MARYLAND GENERAL HOSPITAL INC	52-0591667							
827 LINDEN AVENUE	BALTIMORE, MD 21201	HEALTHCARE	MD	501(C)(3)	03	UMMTH		Х
(7) CARE HEALTH SERVICES INC	52-1510269							
219 SOUTH WASHINGTON STREET	EASTON, MD 21601	HEALTHCARE	MD	501(C)(3)	10	SHS		Х

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2016

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Employer identification number

52-0679694

# **Related Organizations and Unrelated Partnerships**

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

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Department of the Treasury Internal Revenue Service Name of the organization

SCHEDULE R

(Form 990)

CHESTER RIVER HOSPITAL CENTER, INC.

### Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

		-			
(a) Name, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Total income	(e) End-of-year assets	(f) Direct controlling entity
(1)					
(2)					
_(3)					
(4)					
(5)					
(6)					

Part II

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of rel	ated organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5	<b>g)</b> 512(b)(13) rolled tity?
							Yes	No
(1) DORCHESTER GENERAL HOSPITAL FOUNDATIO	DN 52-1703242							
219 SOUTH WASHINGTON STREET	EASTON, MD 21601	FUNDRAISING	MD	501(C)(3)	12D	UMSRH		Х
(2) MEMORIAL HOSPITAL FOUNDATION INC	52-1282080							
219 SOUTH WASHINGTON STREET	EASTON, MD 21601	FUNDRAISING	MD	501(C)(3)	12A	SHS		Х
(3) SHORE HEALTH SYSTEM INC	52-0610538							
219 SOUTH WASHINGTON STREET	EASTON, MD 21601	HEALTHCARE	MD	501(C)(3)	03	UMSRH		Х
(4) UM COMMUNITY MEDICAL GROUP, INC.	52-1874111							
22 SOUTH GREENE STREET	BALTIMORE, MD 21201	HEALTHCARE	MD	501(C)(3)	03	UMMSC		Х
(5) JAMES LAWRENCE KERNAN HOSP ENDOW FD	23-7360743							
2200 KERNAN DRIVE	BALTIMORE, MD 21207	FUNDRAISING	MD	501(C)(3)	12B	JLKH		Х
(6) JAMES LAWRENCE KERNAN HOSPITAL INC	52-0591639							
2200 KERNAN DRIVE	BALTIMORE, MD 21207	HEALTHCARE	MD	501(C)(3)	03	UMMSC		Х
(7) UMMS FOUNDATION, INC.	52-2238893							
22 SOUTH GREENE STREET	BALTIMORE, MD 21201	FUNDRAISING	MD	501(C)(3)	12A	UMMSC		Х

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Open to Public

Inspection

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Employer identification number

52-0679694

# **Related Organizations and Unrelated Partnerships**

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

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Department of the Treasury Internal Revenue Service Name of the organization

SCHEDULE R

(Form 990)

CHESTER RIVER HOSPITAL CENTER, INC.

### Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

		-			
(a) Name, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Total income	(e) End-of-year assets	<b>(f)</b> Direct controlling entity
(1)					
(2)					
_(3)					
(4)					
(5)					
(6)					

Part II

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of relat	(a) Name, address, and EIN of related organization		(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5 cont	<b>g)</b> 512(b)(13) trolled tity?
							Yes	No
(1) UNIVERSITY OF MD MEDICAL SYSTEM CORP	52-1362793							
22 SOUTH GREENE STREET	BALTIMORE, MD 21201	HEALTHCARE	MD	501(C)(3)	03	N/A		х
(2) UNIVERSITY OF MARYLAND CHARLES REGIONA	<sup>AL</sup> 52-2155576							
PO BOX 1070	LA PLATA, MD 20646	HEALTHCARE	MD	501(C)(3)	12C	UMMSC		х
(3) CIVISTA MEDICAL CENTER, INC.	52-0445374							
PO BOX 1070	LA PLATA, MD 20646	HEALTHCARE	MD	501(C)(3)	03	UMCRH		х
(4) CHARLES REGIONAL MEDICAL CENTER FOUND?	ATI 52-1414564							
PO BOX 1070	LA PLATA, MD 20646	FUNDRAISING	MD	501(C)(3)	12A	UMCRH		Х
(5) CHARLES REGIONAL MEDICAL CENTER AUXIL	LAR 52-1131193							
PO BOX 1070	LA PLATA, MD 20646	FUNDRAISING	MD	501(C)(3)	12A	UMCRH		x
(6) UNIV OF MD ST. JOSEPH FOUNDATION, INC	52-1681044							
7601 OSLER DRIVE	TOWSON, MD 21204	FUNDRAISING	MD	501(C)(3)	12A	UMSJHS		x
(7) UMSJ HEALTH SYSTEM, LLC	46-2097818							
7601 OSLER DRIVE	TOWSON, MD 21204	HEALTHCARE	MD	501(C)(3)	03	UMMSC		x

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Employer identification number

52-0679694

# **Related Organizations and Unrelated Partnerships**

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

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Department of the Treasury Internal Revenue Service Name of the organization

SCHEDULE R

(Form 990)

CHESTER RIVER HOSPITAL CENTER, INC.

### Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

		-		-	
(a) Name, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary activity	<b>(c)</b> Legal domicile (state or foreign country)	<b>(d)</b> Total income	(e) End-of-year assets	(f) Direct controlling entity
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
· · ·	1				

Part II

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5 cont	<b>g)</b> 512(b)(13) trolled tity?
						Yes	No
(1) HARFORD MEMORIAL HOSPITAL, INC. 52-0591484							
520 UPPER CHESAPEAKE DR BEL AIR, MD 21014	HEALTHCARE	MD	501(C)(3)	03	UMUCHS		Х
(2) UCH LEGACY FUNDING CORPORATION 52-0882914							
520 UPPER CHESAPEAKE DR BEL AIR, MD 21014	FUNDRAISING	MD	501(C)(3)	12A	UMUCHS		Х
(3) UM UPPER CHESAPEAKE HEALTH SYSTEM, INC. 52-1398513	;						
520 UPPER CHESAPEAKE DR BEL AIR, MD 21014	HEALTHCARE	MD	501(C)(3)	12C; III-FI	UMMSC		Х
(4) UPPER CHESAPEAKE HEALTH FOUNDATION, INC. 52-1398507	'						
520 UPPER CHESAPEAKE DR BEL AIR, MD 21014	FUNDRAISING	MD	501(C)(3)	12A	UMUCHS		Х
(5) UPPER CHESAPEAKE MEDICAL CENTER, INC. 52-1253920	)						
520 UPPER CHESAPEAKE DR BEL AIR, MD 21014	HEALTHCARE	MD	501(C)(3)	03	UMUCHS		Х
(6) UPPER CHESAPEAKE MEDICAL SERVICES, INC. 52-1501734	ł						
520 UPPER CHESAPEAKE DR BEL AIR, MD 21014	HEALTHCARE	MD	501(C)(3)	10	UMUCHS		X
(7) UPPER CHESAPEAKE PROPERTIES, INC. 52-1907237	,						
520 UPPER CHESAPEAKE DR BEL AIR, MD 21014	REAL ESTATE	MD	501(C)(2)		UMUCHS		Х

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2016

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Employer identification number

52-0679694

# **Related Organizations and Unrelated Partnerships**

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Department of the Treasury Internal Revenue Service Name of the organization

SCHEDULE R

(Form 990)

CHESTER RIVER HOSPITAL CENTER, INC.

### Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					

### Part II

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	<b>(f)</b> Direct controlling entity	contr	12(b)(13)
						Yes	No
(1) UPPER CHES RESIDENTIAL HOSPICE HOUSE, IN 26-0737028							
520 UPPER CHESAPEAKE DR BEL AIR, MD 21014	HOSPICE	MD	501(C)(3)	07	UMUCHS		Х
(2) UPPER CHESAPEAKE/ST. JOSEPH HOME CARE, I 52-1229742							
520 UPPER CHESAPEAKE DR BEL AIR, MD 21014	HOME CARE	MD	501(C)(3)	10	UMUCHS		Х
(3)							
(4)							
(5)							
(6)							
	]						
(7)							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year. Part III

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	<b>(f)</b> Share of total income	(g) Share of end-of- year assets	Disprop	h) portionate ations?	(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	box 20 managing le K-1 partner? 065)		<b>(k)</b> Percentage ownership
				,			Yes	No		Yes	No	
(1) ARUNDEL PHYSICIANS ASSOCIATES												
301 HOSPITAL DRIVE GLEN BURNIE	HEALTHCARE	MD	APA, INC.									
(2) BALTIMORE WASHINGTON IMAGING,												
301 HOSPITAL DRIVE GLEN BURNIE	HEALTHCARE	MD	UMBWMS									
(3) UNIVERSITYCARE LLC 52-1914892												
22 SOUTH GREENE STREET BALTIMO	HEALTHCARE	MD	UMMSC									
(4) O'DEA MEDICAL ARTS LIMITED PAR												
7601 OSLER DRIVE TOWSON, MD 21	RENTAL	MD	SJMC PROP.									
(5) ADVANCED IMAGING AT ST. JOSEPH												
7601 OSLER DRIVE TOWSON, MD 21	HEALTHCARE	MD	UMSJMC									
(6) UM CHARLES REGIONAL IMAGING 30												
PO BOX 1070 LAPLATA, MD 20646	HEALTHCARE	MD	UMCRCP									
(7)												
											i	

# Part IV

Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organizatio	on	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreigr country)		(e) Type of entity (C corp, S corp, or trust)	<b>(f)</b> Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i Sec 512(b contr enti	ction 5)(13) rolled
									Yes	No
(1) ARUNDEL PHYSICIANS ASSOCIATES, INC.	52-1992649									
301 HOSPITAL DRIVE GLEN BURNIE, MD 21061		HEALTHCARE	MD	BWHE	C CORP					Х
(2) BALTIMORE WASHINGTON HEALTH ENTERPRISES,	52-1936656									
301 HOSPITAL DRIVE GLEN BURNIE, MD 21061		HEALTHCARE	MD	UMBWMS	C CORP					Х
(3) BW PROFESSIONAL SERVICES, INC.	52-1655640									
301 HOSPITAL DRIVE GLEN BURNIE, MD 21061		HEALTHCARE	MD	UMBWMS	C CORP					Х
(4) UM CHARLES REGIONAL CARE PARTNERS	52-2176314									
PO BOX 1070 LA PLATA, MD 20646		HEALTHCARE	MD	UMCRH	C CORP					Х
(5) UNIVERSITY MIDTOWN PROF CENTER, A CONDO	52-1891126									
827 LINDEN AVENUE BALTIMORE, MD 21201		REAL ESTATE	MD	UMMH	C CORP					х
(6) NA EXECUTIVE BUILDING CONDO ASSN, INC.										
301 HOSPITAL DRIVE GLEN BURNIE, MD 21061		REAL ESTATE	MD	NADCO	C CORP					Х
(7) TERRAPIN INSURANCE COMPANY	98-0129232									
P.O. BOX 1109 GRAND CAYMAN, CJ KY1-1102		INSURANCE	CJ	UMMS	C CORP					Х
JSA							Schedule	R (Form 9	<del>)</del> 0) 2	016

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Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year. Part III

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	(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	<b>(g)</b> Share of end-of- year assets	(I Disprop alloca		(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man	<b>j)</b> eral or aging ther?	<b>(k)</b> Percentage ownership
					,			Yes	No		Yes	No	
(1)		-											
(2)													
(3)		-											
(4)													
(5)													
(6)													
(7)													

# Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year. Part IV

					<u> </u>					
(a) Name, address, and EIN of related organizatio	n	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	<b>(e)</b> Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	Sec	b)(1: rolle
									Yes	No
(1) MD MEDICINE COMP INSURANCE PROGRAM	52-6315433									
22 SOUTH GREENE STREET BALTIMORE, MD 21201		INSURANCE	MD	N/A	TRUST					х
(2) UPPER CHESAPEAKE INSURANCE COMPANY	98-0468438									
520 UPPER CHESAPEAKE DR BEL AIR, MD 21014		INSURANCE	CJ	UMUCHS	LTD					х
(3) UPPER CHESAPEAKE HEALTH VENTURES, INC.	52-2031264									
520 UPPER CHESAPEAKE DR BEL AIR, MD 21014		HEALTHCARE	MD	UMUCHS	C CORP					Х
(4) UPPER CHESAPEAKE MEDICAL CENTER LAND CON	77-0674478									
520 UPPER CHESAPEAKE DR BEL AIR, MD 21014		REAL ESTATE	MD	UC MED CRT	C CORP					х
(5) UPPER CHESAPEAKE MEDICAL OFFICE BUILDING	52-1946829									
520 UPPER CHESAPEAKE DR BEL AIR, MD 21014		REAL ESTATE	MD	UC HLTH VENT	C CORP					Х
(6) UNIVERSITY OF MARYLAND HEALTH ADVANTAGE,	46-1411902									
22 SOUTH GREENE STREET BALTIMORE, MD 21201		INSURANCE	MD	UMMSHP	C CORP					х
(7) UNIVERSITY OF MARYLAND HEALTH PARTNERS,	45-2815803									
22 SOUTH GREENE STREET BALTIMORE, MD 21201		INSURANCE	MD	UMMSHP	C CORP					Х
JSA							Schedule	R (Form 99	<del>)</del> 0) 2	016

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Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	<b>(g)</b> Share of end-of- year assets	Disprop	h) ortionate ations?	(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	General or managing partner?		managing		<b>(k)</b> Percentage ownership
		oounity)					Yes	No		Yes	No			
_(1)												1		
(0)														
(2)												1		
(3)														
												L		
(4)														
(5)												1		
(6)														
												1		
(7)														

# Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreigr country)		(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	<b>(g)</b> Share of end-of-year assets	(h) Percentage ownership	(i) Secti 512(b) contro entity
								Yes N
(1) UNIVERSITY OF MARYLAND MEDICAL SYSTEM HE 45-281	5722							
22 SOUTH GREENE STREET BALTIMORE, MD 21201	INSURANCE	MD	UM HLTH VENT	C CORP				
(2) SHORE ORTHOPEDICS, INC. 37-181	7262							
219 S. WASHINGTON STREET EASTON, MD 21601	HEALTHCARE	MD	SHS	C CORP				
(3)								
(4)								
(5)								
(6)								
(7)								

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Part	Transactions With Related Organizations. Complete if the organization answered "Ye	es" on Form 990, Par	rt IV, line 34, 35b, or 36.				
Note	Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No
	During the tax year, did the organization engage in any of the following transactions with one or more r						
al	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a		X
b (	Gift, grant, or capital contribution to related organization(s)				1b		X
с (	Gift, grant, or capital contribution from related organization(s)				1c	Х	<b> </b>
dl	oans or loan guarantees to or for related organization(s)				1d	X	
e l	oans or loan guarantees by related organization(s)				1e		X
							X
f	Dividends from related organization(s)		• • • • • • • • • • • • • • • • • • • •		1f		X
	Sale of assets to related organization(s)				1g 1b		X
h f	Purchase of assets from related organization(s)				1h 1i		X
	Exchange of assets with related organization(s)				1j		X
J	ease of facilities, equipment, or other assets to related organization(s)		• • • • • • • • • • • • • • • • • • • •		- 'J		
k I	ease of facilities, equipment, or other assets from related organization(s)				1k		X
	Performance of services or membership or fundraising solicitations for related organization(s)				11	Х	
m F	Performance of services or membership or fundraising solicitations by related organization(s)				1m	Х	
n S	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	Х	
	Sharing of paid employees with related organization(s)				10	Х	
рF	Reimbursement paid to related organization(s) for expenses				1p	Х	ī —
	Reimbursement paid by related organization(s) for expenses				1q		X
r (	Other transfer of cash or property to related organization(s)				1r	Х	
s (	Other transfer of cash or property from related organization(s).	<u> </u>	<u> </u>		1s		X
2	t the answer to any of the above is "Yes," see the instructions for information on who must complete t	his line, including cove	red relationships and transa	action three	shold	s.	
	(a) Name of related organization	(b) Transaction	<b>(c)</b> Amount involved	Method of	(d)	rminir	na
		type (a-s)	Amount involved	amou			
<u>(1)</u>							
(2)							
(2)							
(3)							
<u> </u>							
(4)							
(5)							
(6)							
		1	Sch	edule R (F	orm 9	990) :	2016
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# Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(state or		(c) (d) al domicile e or foreign ountry) (c) (c) (c) (c) (c) (c) (c) (c) (c) (c) (c) (c) (c) (c)	(e) Are all partners section 501(c)(3) organizations?		<b>(f)</b> Share of total income	<b>(g)</b> Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
		ļ	sections 512-514)	Yes	No			Yes I	No		Yes	No	<u> </u>
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 Part VII
 Supplemental Information

 Provide additional information for responses to questions on Schedule R. See instructions.